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Development Council
Annual Report 1989

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THE AGRICULTURAL DEVELOPMENT COUNCIL

The Agricultural Development Council (A/D/C) is a field-based organization which makes long-term investments in human resources through an extensive program of educational activities. Its purposes are charitable, scientific and educational. The Council works to develop broader awareness and expertise in meeting the major challenges of increasing agricultural production and promoting equitable rural development.

A/D/C's unique character and strength derive from its country-based Associates and Specialists. The role of the Associate includes teaching, support for policy related research, the publication and distribution of research findings and teaching materials, the organization of seminars and workshops to consider critical issues in agricultural and rural development and the selection of promising, young candidates for graduate study. The Council's staff is international in composition and overseas professionals are stationed in eight developing countries in Asia and one in Africa.

The Council's training, research, seminars and publications are focused on socioeconomic issues. Current program priorities include:

- IRRIGATION AND WATER MANAGEMENT
- RENEWABLE RESOURCES (Land, Water and Forests)
- EMPLOYMENT AND RURAL LABOR MARKETS
- FOOD POLICY.

A/D/C was founded November 23, 1953 by John D. Rockefeller 3rd as the *Council on Economic and Cultural Affairs* and was incorporated under the laws of the State of New York as a private, non-profit organization. In December, 1954, the Council was given a Tax Exempt status by the IRS under the provisions of section 501 (C) (3) of the Internal Revenue Code of 1954. In 1963 the name was changed to the *Agricultural Development Council* but its purposes have remained as stated in the original Certificate of Incorporation.

General administration for the Council is headquartered in New York City. A regionally-based office is located in Bangkok, Thailand. The Bangkok office administers the Council's fellowship program, sponsors seminars, publishes seminar reports and research papers.

In 1982, the Council received its basic financial support from the Australian Development Assistance Bureau, Canada's International Development Research Centre, the Ford Foundation, the International Foundation, the John D. Rockefeller 3rd Family, the Rockefeller Brothers Fund, the Rockefeller Foundation and the United States Agency for International Development.

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PRESIDENT'S MESSAGE

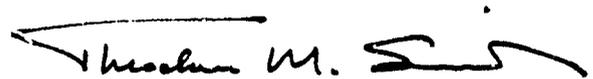
The Agricultural Development Council's field staff lies at the heart of nearly everything A/D/C does. This staff is located in most Asian countries and one African country. They work as professional counterparts to Asian and African colleagues. For the most part, they engage in teaching and collaborative research – seeking step by step to build competence and confidence. Their primary objective is the development of new cadres of educators, researchers and policy analysts in the fields of agriculture and renewable resources.

1982 was a pathbreaking year for A/D/C's field staff. Some of the new activities included:

- **Peter Calkins**, a Mandarin-speaking agricultural economist, served as A/D/C's first Visiting Professor in the People's Republic of China. In a semester of teaching at Northwestern Agricultural College in Shaanxi Province, he introduced microcomputer applications for Chinese agricultural policy analysis.
 - **Lee Travers**, based at the Chinese Academy of Social Sciences in Beijing, organized the Hangzhou Seminar on agricultural mechanization, a seminar which brought a wealth of Asian experience (Chinese and non-Chinese) under review.
 - In Indonesia, **Jean-Paul Malingreau** developed the national training course for using remote sensing technology (satellite imagery and aerial photography) to monitor natural resources and crop production in the archipelago.
 - The first graduate course in fisheries economics in Southeast Asia was developed at the Malaysian Agricultural University under the guidance of A/D/C's **Brian Lockwood**.
 - At Thailand's Kasetsart University, **Theo Panayotou** established a graduate course in resource economics – and, by coordinating efforts at several Thai institutions, helped to produce a set of national food policy studies.
 - **Gerry Gill**, A/D/C's Associate in Bangladesh, helped that country's government find out how farmers get information about growing high yielding crop varieties.
- In India, **Tom Walker** continued a set of micro-level studies to determine how farmers calculate risk, a crucial calculation – especially in the less fertile environments of the semi-arid regions.
 - In the Himalayan Kingdom of Nepal, new A/D/C staff members, but veteran Nepali hands, **John Cool** and **Mike Wallace** began to lay the groundwork for a set of studies to probe fundamental (and alarming) food and resource constraints.
 - At one of Asia's most advanced agricultural universities, the University of the Philippines at Los Baños (UPLB), **Jerry Nelson** bolstered economics teaching and research through his role on the faculty. UPLB continues to be an important educational resource for much of Asia – not just for the Philippines.
 - In A/D/C's newest venture – in sub-Saharan Africa – **Paul Perrault** joined the staff of the Center for Economic and Social Research at the University of Abidjan, the Ivory Coast. His agenda: policy-relevant research and training, not only for the Ivorians but also for the other countries in Francophone Africa including the Sahel.

Projected new postings in 1983 include the People's Republic of China, Pakistan, Indonesia, Sri Lanka and East Africa. A/D/C's approach will remain the same: – careful, steady and with strong professional support for the development of young scientists – those who will carry responsibility for educating their country's future leaders on agriculture and resource policy issues. This approach to development has been employed for almost three decades by A/D/C.

We think this approach is unique. We know that it is effective. The reputation which A/D/C enjoys among professionals in Asia and the West is based on its approach to the development of human resources.



Theodore M. Smith
March 15, 1983

CHAIRMAN'S COMMENTS

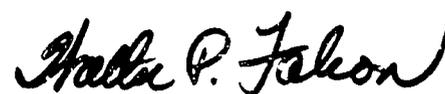
All of the Trustees take pride in A/D/C's remarkable history. We also look forward optimistically to a future that builds on the significant achievements of 1982.

A/D/C is fortunate in having an active, professional Board of Trustees. My own association goes back almost two decades, to when I first began participating in the Council's Fellowship and Seminar programs. I regarded these activities, with their focus on Asia and Asians, to be of such merit that I welcomed the chance to become a Trustee in 1971. While no one can replace A/D/C's founder, John D. Rockefeller 3rd, I thought the organization so vital that I also gladly agreed to become Chairman in 1978.

Three events in 1982 gave me particular pleasure. Agricultural development in Africa has long been of interest to the Council. The posting of an Associate in Abidjan, Ivory Coast, is widely recognized as an initial attempt by A/D/C to transfer some of the lessons that were learned in Asia to other parts of the

world. New activities in the People's Republic of China represented another bold step. This initiative included Visiting Professors and Seminars, and joint professional and financial support from Japan. Finally, the initiation of the 30th Anniversary campaign marks a new challenge and a new opportunity for the Council. Three of A/D/C's hallmarks have been its leanness, its flexibility, and its independence. Firming up the capital base for the organization, therefore, is essential if A/D/C is to continue its record of excellence.

Building the necessary human capital in Asia and in Africa is not easy; moreover, years – even decades – are required for the task. I believe that A/D/C has a clear long-run vision for this mission, and I am delighted to be associated with the Council's innovative efforts in the United States and abroad.



Walter P. Falcon



FELLOWSHIPS

The Council supported 70 Fellows during 1982. All studied either agricultural and resource economics, economics, rural sociology, anthropology, community development, business and public administration or statistics in graduate degree programs in Asia, Australia, Canada, the United Kingdom and the United States. Master degree candidates were enrolled at universities in Asia and Australia while Ph.D. candidates were enrolled in Western universities.

A/D/C's Fellowship program is underwritten with funds from the Australian Development Assistance Bureau, the International Development Research Centre of Canada, the United States Agency for International Development and the Ford Foundation.

1982 FELLOWS

Bangladesh

Abu Mohammad Shapan Adnan, Associate Professor, Department of Economics, University of Chittagong, Chittagong. Ph.D. studies in Agricultural Economics at Churchill College, University of Cambridge.

- + **Md. Ali Akar**, Assistant Professor, Department of Cooperation and Marketing, Bangladesh Agricultural University, Mymensingh. M.B.M. in Business Administration at the Asian Institute of Management, Manila.
- * **Roushan Akhter**, Research Officer, Women's Section, Ministry of Agriculture, Dhaka. M.S. studies in Rural Sociology at Ateneo de Manila University, Manila.
- Salauddin Md. Nural Alam**, Assistant Professor, Department of Economics, University of Chittagong. Ph.D. studies in Social Anthropology at Purdue University.
- Shamsul Alam**, Lecturer, Department of Cooperation and Marketing, Bangladesh Agricultural University, Mymensingh. M.A. studies in Economics at Thammasat University, Bangkok.
- + **Salahuddin Aminuzzaman**, Lecturer, Department of Public Administration University of Dhaka, Dhaka. M.P.A. in Public Administration at the University of the Philippines at Diliman, Quezon City.
- + **Md. Anwarul Azim Arif**, Lecturer, Department of Management, University of Chittagong, Chittagong. M.B.A. in Business Administration at the University of the Philippines at Diliman, Quezon City.
- Md. Rezaul Karim**, Project Officer, Agri-Varsity Extension Project, Bangladesh Agricultural University, Mymensingh. M.S. studies in Community Development at the University of the Philippines at Diliman, Quezon City.

Abdun Noor, Lecturer, Department of Political Science, Faculty of Social Sciences, University of Chittagong, Chittagong. M.Ec. studies in Public Administration at the University of Malaya, Kuala Lumpur.

- + **Md. Abdul Quayum**, Lecturer, Department of Economics, University of Rajshahi, Rajshahi. M.S. in Economics at the University of the Philippines at Diliman, Quezon City.
- * **Saleh Sabbah**, Research Officer, Extension and Management Section, Directorate of Agriculture, Dhaka. M.S. studies in Rural Sociology at Ateneo de Manila University, Manila.
- * **Quazi M. A.H. Saqui**, Research Officer, National Institute of Local Government, Dhaka. M.S. studies in Rural Sociology at Ateneo de Manila University, Manila.

Indonesia

- + **Ismet Ahmed**, Department of Agricultural-Social and Economic Sciences, Faculty of Agriculture, Lambung Mangkurat University, Banjarbaru, South Kalimantan. Ph.D. in Agricultural Economics at the University of Florida, Gainesville.
- + **Abdul Choliq**, Lecturer, Department of Agricultural Economics, Pajajaran University, Bandung. M.S. in Agricultural Economics at Bogor Agricultural University, Bogor.
- + **Sri Hartoyo**, Researcher, Rural Dynamics Study, Agro-Economic Survey, Brawijaya University, Malang. M.S. in Agricultural Economics, Bogor Agricultural University, Bogor.
- Ali Hasymi**, Chairman of Research Institute, Lambung Mangkurat University, Banjarbaru, South Kalimantan. Ph.D. studies in Economics at the University of the Philippines at Diliman, Quezon City.
- Sutara Hendrakusumaatmaja**, Lecturer, Department of Social Economics, Faculty of Agriculture, Bogor Agricultural University, Bogor. M.S. studies in Resource Economics at the University of Agriculture, Malaysia, Serdang.
- Kliwon Hidayat**, Lecturer, Department of Social Economics, Faculty of Agriculture, Brawijaya University, Malang. M.S. studies in Rural Sociology at Bogor Agricultural University, Bogor.
- * **Jajuk Juliati**, Lecturer, Socio-Economics Department, Faculty of Agriculture, Gadjah Mada University, Yogyakarta. M.S. studies in Rural Sociology at Bogor Agricultural University, Bogor.
- * **Kusumo D. Kuntjoro**, Department of Fisheries, Faculty of Agriculture, Gadjah Mada University, Yogyakarta. M.S. studies in Resource Economics at the University of Agriculture Malaysia, Serdang.
- Sun Uni Lestari**, Lecturer, Faculty of Economics, Brawijaya University, Malang. Ph.D. studies in Economics at Gadjah Mada University, Yogyakarta.

FELLOWSHIPS

• **Ir. Masyhuri**, Department of Agricultural Economics, Faculty of Agriculture, Gadjah Mada University, Yogyakarta. M.S. studies in Agricultural Economics at the University of the Philippines at Los Baños, Laguna.

Md. Muslich Mustadjab, Secretary of the Department of Social Economics, faculty of Agriculture, Brawijaya University, Malang. M.S. studies in Resource Economics at the University of Agriculture, Malaysia, Serdang.

+ **Effendi Pasandaran**, Chief, Water Management Section, Directorate General of Food Crops, Ministry of Agriculture, Jakarta. Ph.D. in Environmental and Natural Resources at Bogor Agricultural University, Bogor.

Tuti Susilowati, Researcher, Marine Fisheries Research Institute, Jakarta. M.S. studies in Rural Sociology at Bogor Agricultural University, Bogor.

Basuki Suwardo, Lecturer, Faculty of Economics, Diponegoro University, Semarang. M.S./Ph.D. studies in Agricultural Economics at Bogor Agricultural University, Bogor.

Djumilah Zain, Assistant Dean for Research and Public Services, Brawijaya University, Malang. Ph.D. studies in Economics at Gadjah Mada University, Yogyakarta.

Malaysia

Kupernan Viswanathan, Tutor, Faculty of Resource Economics and Agribusiness, University of Agriculture Malaysia, Serdang. M.Ec. studies in Agricultural Economics at the University of New England, Armidale.

• **Tai Shzee Yew**, Tutor, Faculty of Resource Economics and Agribusiness, University of Agriculture Malaysia, Serdang. M.Ec. studies in Agricultural Economics at the University of New England, Armidale.

Nepal

• **Binod Kumar Bhatnagar**, Section Officer, Loan Division, Agricultural Development Bank, Kathmandu. M.A. studies in Economics at Thammasat University, Bangkok.

• **Ramesh N. Bista**, Programming Officer, Agricultural Projects Services Centre, Kathmandu. M.Ec. studies in Economic Statistics at the University of New England, Armidale.

Jit Pradhan Bhuktan, Group Organizer/Action Research Fellow, Small Farmer's Development Project, Agricultural Development Bank, Bhaiwari, Rupandehi. M.S. studies in Agricultural Education at the University of the Philippines at Los Baños, Laguna.

Devendra Prasad Chapagain, Economist, Ministry of Food and Agriculture, Kathmandu. Ph.D. studies in Resource Economics at the University of Wisconsin, Madison.

+ **Bhimendra Bahadur Katwal**, Economist, Agricultural Projects Services Centre, Kathmandu. M.A. in Economics at Thammasat University, Bangkok.

Shyam Bahadur Khadka, Section Officer, Agricultural Development Bank, Kathmandu. M.S. studies in Management at the University of the Philippines at Los Baños, Laguna.

+ **Parashar Bhakta Malla**, Loan Officer, Agricultural Development Bank, Kathmandu. M.S. in Resource Economics at the University of Agriculture Malaysia, Serdang.

+ **Shailendra Kumar Pradhan**, Agricultural Officer, Agricultural Inputs Corporation, Kathmandu. M.S. in Agricultural Economics at Tamil Nadu Agricultural University, Coimbatore.

+ **Narayan Bhakta Rajbanshi**, Planning Officer, Nepal Food Corporation, Branch Office, Kathmandu. M.S. in Resource Economics at the University of Agriculture Malaysia, Serdang.

+ **Krishna K.P. Rauniyar**, Loan Officer, Agricultural Development Bank, Kathmandu. M.A. in Economics at Thammasat University, Bangkok.

• **Jaysingh Sah**, Loan Officer, Agricultural Development Bank, Parasi. M.S. studies in Agricultural Economics at Tamil Nadu Agricultural University, Coimbatore.

Ram K. Sharma, Statistician, Agricultural Projects Services Centre, Kathmandu. M.Ec. studies in Economic Statistics at the University of New England, Armidale.

Padma B. Shakya, Agricultural Development Officer, Department of Agriculture, Pulchok. M.S. studies in Agricultural Economics at the University of Philippines at Los Baños, Laguna.

Durgesh Man Singh Shrestha, Senior Economist, Agricultural Projects Services Centre, Kathmandu. Ph.D. studies in Food and Resource Economics, University of Florida, Gainesville.

+ **Ramrajya L.J. Shrestha**, Economist, Agricultural Projects Services Centre, Kathmandu. M.S. in Agricultural Development Economics at the Australian National University, Canberra.

Padma Bahadur Singh, Assistant Agricultural Development Officer, Agricultural Development Office, Baitadi, Far West. M.S. studies in Agricultural Education at the University of the Philippines at Los Baños, Laguna.

+ **Tek Bahadur Thapa**, Assistant Agricultural Development Officer, Agricultural Development Office, Tanahun, Lalitpur. M.S. in Agricultural Economics at the University of the Philippines at Los Baños, Laguna.

Pakistan

Md. Ramzan Akhtar, Researcher, Punjab Economic Research Institute, Lahore. M.S. studies in Agricultural Economics at the University of the Philippines at Los Baños, Laguna.

+ **Mubarik Ali**, Research Assistant, Agricultural Development Council, Faisalabad. M.S. in Agricultural Economics at the University of the Philippines at Los Baños, Laguna.

• **Ghulam Sarwar Chaudhry**, Assistant Director, Social Science Division, Pakistan Agricultural Research Council, Islamabad. M.A. studies in Development Economics at the University of the Philippines at Dilliman, Quezon City.

FELLOWSHIPS

Natiq Hussain, Agricultural Economist, Ayub Agricultural Research Institute, Faisalabad. M. Soc.Sci. studies in Economics at the National University of Singapore.

+ **Muhammad Afzal Naqvi**, Economic Investigator, Punjab Economic Research Institute, Lahore. Non-Degree Program in Computer Application at Asian Institute of Technology, Bangkok, May-August 1982.

Md. Iqbal Akhtar Niazi, Research Assistant, Agricultural Development Council, Faisalabad. M.S. studies in Anthropology at Ateneo de Manila University, Manila.

Jamil A. Qureshi, Staff Sociologist, Punjab Economic Research Institute, Lahore. M.A. studies in Rural Sociology at Xavier University, Cagayan de Oro City.

+ **Habibur Rahman**, Senior Research Economist, Punjab Economic Research Institute, Lahore. Non-Degree Program in Econometrics, University of the Philippines at Los Baños, April-October 1982.

+ **Abdul Rauf**, Deputy Director (Research), Agricultural Development Bank of Pakistan, Islamabad. M.S. in Agricultural Development Economics at the Australian National University, Canberra.

* **Muhammad Sarwar**, Research Economist, Punjab Economic Research Institute, Lahore. M.S. studies in Agricultural Development Economics at the Australian National University, Canberra.

+ **Haq Nawaz Shah**, Research Economist, Punjab Economic Research Institute, Lahore. M.S. in Agricultural Development Economics at the Australian National University, Canberra.

Muhammad Sharif, Research Officer, Department of Agricultural Economics, University of Agriculture, Faisalabad. M.Ec. studies in Agricultural Economics at the University of New England, Armidale.

Philippines

Gaspar B. Bimbao, Instructor, College of Agriculture, Central Philippine University, Iloilo City. M.S. studies in Resource Economics at the University of Agriculture, Malaysia, Serdang.

* **Zaldy Dusaban Catedrilla**, Research Department, Visayas Experiment Station, Ministry of Agriculture, Iloilo City. M.S. studies in Resource Economics at the University of Agriculture, Malaysia, Serdang.

Edna Derije Garzen, Educational Researcher II, Southern Mindanao Agricultural Research Center, University of Southern Mindanao, Kabacan, North Cotabato. M.S. studies in Development Communications at the University of the Philippines at Los Baños, Laguna.

Clemen M. Gonzales, Instructor, College of Agriculture, Xavier University, Cagayan de Oro City. M.Ec. studies in Agricultural Economics at the University of New England, Armidale.

Gloria Alas Laureto, Instructor, Department of Agricultural Economics, Central Mindanao University, Musuan, Bukidnon. M.S. studies in Agricultural Economics at the University of the Philippines at Los Baños, Laguna.

Rufino S. Mananghaya, Project Officer, Human Resources Division, Farm Systems Development Corporation, Quezon City. M.M. studies in Management at the University of the Philippines at Los Baños, Laguna.

Mary Ann C. Paguio, Researcher, IAPMP Project, Ministry of Agriculture, Quezon City. M.Soc.Sci. studies in Economics at the National University of Singapore.

+ **Jerome F. Sison**, Assistant Professor, Department of Agricultural Economics, College of Development Economics and Management, University of the Philippines at Los Baños. Ph.D. in Agricultural Economics at the University of Manitoba, Winnipeg.

Jose S. Umadhay, Manager, Agricultural Production Unit, College of Agriculture, Central Philippine University, Iloilo City. M.A. studies in Agriculture at the University of Queensland, St. Lucia, Brisbane.

Thailand

Orrachorn Ativeerakul, Lecturer, Department of Agricultural Economics, Faculty of Economics and Business Administration, Kasetsart University, Bangkok. M.M. studies in Agribusiness at the University of the Philippines at Los Baños, Laguna.

Rawewon Chaumpluk, Instructor, Department of Social Sciences, Faculty of Humanities and Social Sciences, Prince of Songkla University, Pattani. M.A. studies in Sociology and Anthropology at the University of Malaya, Kuala Lumpur.

* **Prapee Kerdpermpoon**, Chief of Volunteer Section, Community Development Center, Region 3, Ubonratchathance. M.S. studies in Agricultural Education at the University of the Philippines at Los Baños, Laguna.

* **Tuddao Panjasophkul**, Personnel Officer, Accelerated Rural Development Office, Ministry of Interior, Bangkok. M.S. studies in Rural Sociology at the University of the Philippines at Los Baños, Laguna.

* **Kanitta Tantivit**, Technical Officer, Child and Women Development Division, Department of Community Development, Ministry of Interior, Bangkok. M.S. studies in Community Development at the University of the Philippines at Los Baños, Laguna.

* New Fellows

+ Completed Fellows

1982 GRANTS

Within the context of its program and budget, the Council makes small grants in support of activities which conform to its project objectives and program interests. Such grants are administered by the Council's headquarters in New York, its Regional Research and Training Program in Bangkok and in countries where A/D/C has representation. A list of grants made in support of activities initiated, continuing or completed in 1982 is contained in a supplement to this Annual Report.

ASIAN AND INTERNATIONAL SEMINAR PROGRAM

The Council sponsors seminars and workshops which address current, critical problems in agricultural and rural development, resource management and food policy. Carefully planned, these meetings bring together policy makers, educators, researchers and young scholars in an appropriate forum where they consider questions pertinent to the development of Asian rural economies. These meetings, which include Western development specialists and international donor organizations, are held in Asian and African settings and are frequently complemented by on-site visits to development projects. Seminar reports and monographs are published and distributed globally.

A highlight in 1982 was the invitation from the Chinese Society of Agricultural Machinery to the Council and the Japan Center for International Exchange to conduct a seminar in Hangzhou, People's Republic of China. This seminar, well-attended by Chinese and international specialists, focused on the mechanization of small-scale peasant farming. This was the Council's first seminar in China.

A workshop – jointly sponsored by the Council, the International Development Research Centre and the International Center for Living Aquatic Resources Management – was the first opportunity for Southeast Asian fisheries economics educators to meet together. Their objective was to design a curriculum for fisheries management and aquaculture appropriate for Southeast Asian conditions.

The Sociology of Development, Singapore, March 22-24, 1982. Workshop organized and jointly sponsored by A/D/C and the Regional Institute of Higher Education, Singapore.

Mechanization of Small-Scale Peasant Farming, Hangzhou, China, June 22-26, 1982. Seminar jointly sponsored by A/D/C, the Japan Center for International Exchange, the National Institute for Research Advancement in Japan and the Chinese Academy of Agricultural Mechanization Sciences, China.

Farm Power, Water Use and Decision Making in the Dry Zone of Sri Lanka, Colombo, Sri Lanka, October 25-29, 1982. Seminar jointly sponsored by A/D/C, the Agrarian Research and Training Institute, Sri Lanka, the Overseas Development Administration, United Kingdom and the Ford Foundation.

Teaching of the Economics of Fisheries Management and Aquaculture, Serdang, Malaysia, November 11-13, 1982. Workshop jointly sponsored by A/D/C, the Canadian International Development Research Centre, the International Center for Living Aquatic Resources Management and the University of Agriculture, Malaysia.



PUBLICATIONS

The Council's publications have proved to be an important program component throughout its thirty-year history. Publications have been an effective means of disseminating knowledge about current economic and social questions affecting agricultural and rural development in Third World countries. Among these publications are seminar reports, research papers, monographs, books, reprints and other documents. Council publications have become important and useful material for rural social scientists and students in Asia. They have been used as textbooks and have filled an important need in university departments, research institutions and government agencies where professional publications are in short supply or are too expensive to be generally available.

The Council's worldwide mailing list of 8,000 individuals and organizations was revised in 1981. Single copies of newsletters, seminar reports and reprints are mailed periodically. Professionals in developing countries may obtain Council publications at no charge. A/D/C does charge for basic printing, postage and handling in the case of bulk orders or materials provided to individuals in the West.

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Agricultural Development Council
1981 Annual Report

Agricultural Development Council Brochure

MONOGRAPHS

Cheryl Christensen et al. *The Developmental Effectiveness of Food Aid in Africa*. New York: Agricultural Development Council, 1982, 139 pp. Paper \$5.00

Max R. Langham and Ralph H. Retzlaff, eds. *Agricultural Sector Analysis in Asia*. Singapore University Press: Agricultural Development Council, 1982, 420 pp. \$7.00

Soysa, Chia and Collier, eds. *Man, Land and Sea: Coastal Resource Use and Management in Asia and the Pacific*. Bangkok: Agricultural Development Council, 1982, 336 pp. Paper \$5.00

SEMINAR REPORTS

Kenzo Hemmi and Keiko Atsumi. *The Importance of Bypassed Areas in Asian Economic Development*. A/D/C New York: Seminar Report No. 24, 1982. Seminar held in Okinawa, Japan, June 15-19, 1981.

Leslie E. Small. *Investment Decisions for the Development and Utilization of Irrigation Resources in Southeast Asia*. A/D/C Bangkok: Teaching and Research Forum Series No. 26, 1982. Workshop held at Kasetsart University, Bangkok, Thailand, August 17-21, 1981.

RESEARCH PAPER SERIES - NEPAL

Madhab R. Khoju. *The Economics of Pump Irrigation in Eastern Nepal*, 1982.

FORTHCOMING MONOGRAPH

S. Lee Travers, ed. *Mechanization of Small-Scale Peasant Farming*. Seminar report and papers from the A/D/C seminar held in Hangzhou, China, June 22-26, 1982.



30TH ANNIVERSARY CAMPAIGN

In the 4½ years since the untimely death of John D. Rockefeller 3rd, A/D/C's Founder, it has been necessary to repeatedly draw on the RESERVE FUND (Endowment) to sustain the Unrestricted portion of the Council's budget.

After careful deliberations – the Council's Board of Trustees at its meeting in December, 1982 authorized the undertaking of a CAPITAL CAMPAIGN. Several very important factors brought about this decision – namely:

1. The Ford Foundation pledged a Challenge Grant of \$2,000,000 which the Council must match in order to obtain the funds.
2. This year – 1983 – is the 30th Anniversary of the Council's founding which provides an appropriate setting for a 30TH ANNIVERSARY CAMPAIGN.
3. Additional restricted funds of \$1,600,000 are needed to carry out the projected programs and projects designed for Asian countries where there is A/D/C representation.
4. Increasing the size of the Council's Reserve Fund (Endowment) is crucial to A/D/C's entire financial strategy. The annual income from this Fund will be used to finance half of the organization's operating costs.

THE GOAL

During 1983 and through the first six months of 1984, the Council will conduct a capital campaign to raise in cash and pledges the sum of –

\$5,500,000

- \$2,000,000 – to match the Ford Grant
- \$2,000,000 – Ford Challenge
- \$1,500,000 – a three year "bridging" Fund at \$500,000 per year

Number & Size of Gifts Needed To Secure \$3,500,000

Number	In Range of	Total
1	\$ 350,000 =	\$ 350,000
1	250,000 =	250,000
4	150,000 =	600,000
8	100,000 =	800,000
6	60,000 =	360,000
8	30,000 =	240,000
15	15,000 =	240,000
20	12,000 =	240,000
30	6,000 =	180,000
50	3,000 =	150,000
75	1,200 =	90,000
218	TOTALS	\$3,500,000



Balance Sheet December 31, 1982 and 1981

	1982	1981
UNRESTRICTED FUNDS • Assets		
Cash		
Interest bearing accounts	\$ 999,867	\$ 326,066
Checking accounts, etc.	64,174	22,067
Marketable securities at lower of cost or market (Note 2) – schedule annexed	716,977	1,443,123
Discounted interest on U.S. Treasury notes earned as of December 31		12,578
Accounts receivable	681	2,483
Due from restricted funds	129,529	174,905
Accrued interest receivable	59,098	51,163
Pledges receivable (Note 3)	192,100	150,000
Advances, deposits and prepaid expense	51,784	72,784
Total assets	\$2,214,210	\$2,255,169
Liabilities and Fund Balances		
Liabilities		
Accounts payable and accrued expense	26,924	22,900
Federal excise tax payable	4,432	4,889
Deferred income – Pledges receivable – (Note 3)	192,100	150,000
Total Liabilities	223,456	177,789
Fund balances		
Designated by the Board of Trustees for investment (Note 4)	1,700,547	1,768,586
Undesignated	290,207	308,794
Total fund balances	1,990,754	2,077,380
Total liabilities and fund balances	\$2,214,210	\$2,255,169
RESTRICTED FUNDS • Assets		
Cash		
Interest bearing accounts	350,000	
Checking accounts	31,843	93,971
Accounts receivable		
U.S. A.I.D.	95,279	121,937
The Ford Foundation	18,695	7,737
Canadian Government	35,903	33,433
I.C.R.I.S.A.T.		11,798
Pledges receivable (Note 3)	1,712,900	1,491,750
Total assets	\$2,244,620	\$1,760,626
Liabilities		
Due to unrestricted funds	129,529	174,905
Accrued expense	10,174	6,361
Pledges receivable (Note 3)	1,712,900	1,491,750
Total liabilities	1,852,603	1,673,016
Fund balance	392,017	87,610
Total liabilities and fund balances	\$2,244,620	\$1,760,626

See notes to financial statements

Statement of Changes in Unrestricted Fund Balances

FOR THE YEARS ENDED DECEMBER 31, 1982 AND 1981

	1982			1981
	Designated for Investments	Undesignated Funds	Total	Total
Balance – January 1	\$1,768,586	\$ 308,794	\$2,077,380	\$2,507,908
(Decrease) in Funds:				
Operating deficit		(148,226)	(148,226)	(443,529)
Unrealized gain on investments held	61,600		61,600	15,001
Intrafund transfers	(129,639)	129,639		
Net (decrease) in funds	(68,039)	(18,587)	(86,626)	(430,528)
Balance – December 31	\$1,700,547	\$ 290,207	\$1,990,754	\$2,077,380

Statement of Changes in Restricted Fund Balances

FOR THE YEARS ENDED DECEMBER 31, 1982 AND 1981

	1982	1981
Balance – January 1	\$ 87,610	\$ 73,776
Increase in Funds:		
Excess of support over expense	304,407	13,834
Balance – December 31	\$ 392,017	\$ 87,610

See notes to financial statements.

Statement of Support, Revenue and Expense
FOR THE YEARS ENDED DECEMBER 31, 1982 AND 1981

	1982			1981
	Unrestricted	Restricted	Total	Total
Support and Revenue				
Support				
U.S. Government – AID	\$	\$ 562,076	\$ 562,076	\$ 779,621
Australian Government		284,371	284,371	192,097
Canadian Government		320,552	320,552	291,890
The Ford Foundation	150,000	508,400	658,400	389,154
The Rockefeller Foundation	100,000	55,500	155,500	35,000
Rockefeller Brothers Fund		25,000	25,000	
The International Foundation	25,000		25,000	
I.C.R.I.S.A.T.	12,226		12,226	11,798
Rockefeller Family Members		75,787	75,787	
Other Contributions	16,700		16,700	
Total Support	<u>303,926</u>	<u>1,831,686</u>	<u>2,135,612</u>	<u>1,699,560</u>
Revenue				
Investment Income	242,175		242,175	264,779
Other	14,133		14,133	2,607
Total Revenue	<u>256,308</u>		<u>256,308</u>	<u>267,386</u>
Total Support and Revenue	<u>560,234</u>	<u>1,831,686</u>	<u>2,391,920</u>	<u>1,966,946</u>
Expense				
Program Services				
Training	57,248	694,141	751,389	
Research	117,156	385,769	502,925	
Network	142,072	282,281	424,353	
Management	199,605	84,855	284,460	
Total Program Services	<u>516,081</u>	<u>1,447,046</u>	<u>1,963,127</u>	<u>2,113,007</u>
Administrative Services	<u>192,379</u>	<u>80,233</u>	<u>272,612</u>	<u>283,634</u>
Total Expense	<u>708,460</u>	<u>1,527,279</u>	<u>2,235,739</u>	<u>2,396,641</u>
Excess (deficiency) of Support and Revenue over Expense	<u>\$(148,226)</u>	<u>\$ 304,407</u>	<u>\$ 156,181</u>	<u>\$ (429,695)</u>

See notes to financial statements.

Schedule of Marketable Securities
 DECEMBER 31, 1982

	<u>Principal Amount</u>	<u>Cost Per Books</u>	<u>Market Quotations</u>
BONDS			
Abbot Labs, deb. reg'd. 9.2% due 10-15-99	\$ 150,000	\$ 150,563	\$ 126,030
Exxon Pipeline Co. gtd. deb. reg'd. 9% due 10-15-04	150,000	149,437	124,305
U.S. TREASURY NOTES			
8.0% due 2-15-83	250,000	249,767	249,923
10.75% due 11-15-89	100,000	101,663	101,719
SHORT TERM INVESTMENTS			
General Motors Acceptance Corp. Master Note - Perpetual	65,000	65,000	65,000
Texaco Finl. Svc. Master Note - Perpetual	50,000	50,000	50,000
Total Marketable Securities		<u>\$ 766,430</u>	<u>\$ 716,977</u>

Statement of Functional Expense
 FOR THE YEARS ENDED DECEMBER 31, 1982 AND 1981

	1982		
	Program Services		
	Training	Research	Network
Salaries and maintenance	\$ 202,164	\$ 275,140	\$ 171,424
Health and retirement benefits	31,529	25,720	29,662
Payroll taxes	1,240	1,841	9,092
Total personnel	234,933	302,701	210,178
Professional fees		14,250	
Office supplies and expense		9,857	
Telephone and telegraph			
Postage and shipping			
Occupancy ..			
Transportation	10,793	10,314	21,714
Seminars, meetings, etc.			85,329
Publications and printing			86,936
Equipment purchases			
Equipment maintenance and rental			
Insurance			
Awards and grants		35,125	
Graduate fellowships – U.S. (Note 5)	65,975		
Graduate fellowships – other	352,994		
Non-degree training	4,780		
Projects		18,392	
Work budgets	81,914	112,286	18,175
Federal excise tax			
Library			2,021
Other			
Total program expenditures	<u>\$ 751,389</u>	<u>\$ 502,925</u>	<u>\$ 424,353</u>

				1981
<u>Management</u>	<u>Total</u>	<u>Administrative Services</u>	<u>Total Expense</u>	<u>Total Expense</u>
\$ 128,758	\$ 777,486	\$ 125,601	\$ 903,087	\$ 866,815
25,027	111,938	27,368	139,306	132,507
6,150	18,323	8,454	26,777	24,757
159,935	907,747	161,423	1,069,170	1,024,079
	14,250	15,400	29,650	18,573
8,089	17,946	4,529	22,475	16,133
11,938	11,938	5,058	16,996	13,935
5,908	5,908	2,026	7,934	7,123
45,930	45,930	21,909	67,839	72,837
16,307	59,128	10,603	69,731	105,938
15,587	100,916	32,992	133,908	159,436
3,845	90,781	1,741	92,522	72,440
6,700	6,700		6,700	1,732
5,845	5,845	6,222	12,067	10,126
2,020	2,020	4,111	6,131	3,389
	35,125		35,125	150,905
	65,975		65,975	123,867
	352,994		352,994	392,333
	4,780		4,780	30,182
	18,392		18,392	56,448
	212,375		212,375	115,608
		4,432	4,432	4,889
	2,021		2,021	13,264
2,356	2,356	2,166	4,522	3,404
<u>\$ 284,460</u>	<u>\$1,963,127</u>	<u>\$ 272,612</u>	<u>\$2,235,739</u>	<u>\$2,396,641</u>

See notes to financial statements.

Notes to Financial Statements
December 31, 1982

1. Significant accounting policies of the Council are summarized below:
 - A. Securities are recorded at cost, if purchased, or market value at date of gift if received as a contribution.
 - B. Expenditures for furniture and equipment are not capitalized and depreciated, but are charged to expense as incurred. Such expenditures were approximately \$37,666 in 1982.
 - C. Pledges of support for future operations have been recognized in the accompanying balance sheet and classified as pledges receivable and deferred income. The recognition of pledges receivable in the balance sheet had no effect on the results of operations for 1982.
 - D. The Council has a non-contributory retirement plan covering substantially all of its employees. Total expense for the year under this plan was approximately \$88,495. The Council's policy is to fund pension cost currently.
2. As of December 31, 1982 the adjusted cost of marketable securities exceeded their overall market value by \$49,453. This amount has been applied against the balance of funds designated by the Board of Trustees for investment as an unrealized loss on investments and the balance sheet valuation of marketable securities has been reduced to the market value as of December 31, 1982.
3. Pledges receivable are due for the respective funds in subsequent years as follows:

Year	Current Funds	
	Unrestricted	Restricted
1983	\$129,400	\$632,000
1984	28,000	326,600
1985 through 1988	34,700	754,300
	<u>\$192,100</u>	<u>\$1,712,900</u>

4. Funds designated by the Board of Trustees for investment: (\$1,700,547) consist of:

Certificates of Deposit	\$ 983,570
Marketable Securities – (at market value) (Adjusted cost at December 31, 1982 equals \$766,430)	<u>716,977</u>
Total	<u>\$1,700,547</u>

5. Fellowships are granted by the Council for a period of 12 months, subject to possible, but not automatic, renewal. The Council had a commitment of \$10,000 at December 31, 1982 for unexpired portions of annual awards.
6. The Council has a lease agreement for office space (in New York City) at an annual rental of approximately \$66,000 expiring March 31, 1985.
7. The financial statement presentation of functional expense presents the financial data relative to our three primary functions – Training, Research and Network (dissemination). Program management represents direct costs incurred in managing our various programs and these costs are differentiated from administrative services in that the latter are general in nature (i.e. Board of Directors meetings, audit fee, etc.). An analysis of employees time records was the basic determining factor in allocating costs to the various functions.

Accountant's Opinion

Mr. James H. Bish
 Chairman
 Finance and Audit Committee
 of the Board of Trustees,
 The Agricultural Development Council, Inc.

We have examined the balance sheet of the Agricultural Development Council, Inc., including the schedule of marketable securities as of December 31, 1982 and 1981 and the related statements of support, revenue and expense, functional expense, and changes in unrestricted and restricted fund balances for the years then ended. Our examination was made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion the accompanying financial statements examined by us present fairly the financial position of The Agricultural Development Council, Inc., at December 31, 1982 and 1981 and the results of its operations and changes in fund balances for the years then ended, in conformity with generally accepted accounting principles applied on a consistent basis.

March 18, 1983

Danahar & Scott

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Harvard Business School, Boston

1. Appointed 1982
2. Retired, December, 1982

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Assistant Treasurer

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Ph.D. Public Policy
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1. Completed October, 1982
2. Completed February, 1983
3. Completed March, 1982
4. As of October, 1982
5. Retired July, 1982
6. As of January, 1983
7. As of September, 1982
8. As of September, 1982
9. As of March, 1983
10. Completed October, 1982
11. As of October, 1982

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President

A.M. Weisblat
Director
Research and Training Network

1. Completed June, 1982