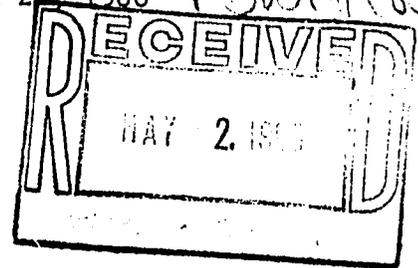


file - Maryland - East in shore  
strengthening grant; PDWAK851  
April 24 1980

ACTION MEMORANDUM FOR DAA/DS/FN, Tony Babb

FROM: DS/XII, Erven J. Long



Problem: To obtain your approval of a five-year Minority Institution Title XII Strengthening Grant, as outlined in this memorandum and attached documents, to the University of Maryland, Eastern Shore with an initial obligation of \$80,734 for approximately one year of activity. This action is in implementation of a recommendation made by the BIFAD to A.I.D. on March 27, 1980.

Discussion: The total estimated cost of this five-year grant will be \$500,000. All indirect costs of the program are borne by the University. This Grant obligates \$80,734 for the first year of activity.\*

The proposal is outlined in the attached "condensed proposal," 6 pages, and in detail, in a proposal of March 30, 1979, (120 pages), modified by a Revision of July 21, 1980, and other supplementary materials of record in the file. We have closely examined this file and find that the objectives of the proposed program are consonant with the purposes of Title XII, and that all of the grant funds will be used to fund activities in direct support of these objectives. A.I.D.'s goal in making this Grant is to assist the University of Maryland, Eastern Shore enhance its capabilities relevant to A.I.D. Title XII development assistance programs, toward the end of increasing the numbers of highly qualified members of the minority community participating in our foreign assistance programs.

The University has identified six areas for potential strengthening. As the grant activities get underway, priorities among these areas should crystallize, leading to the development of a critical mass of LDC-related expertise where UMES will increasingly focus its strengthening activities. These candidate areas, Specific Objectives and Strengthening Activities are well stated in the attached "Condensed Proposal."

The University of Maryland, Eastern Shore is an organic component of the University of Maryland and shares joint responsibility with the College Park Campus in the Administration of the State Agricultural Research and Cooperative Extension Service programs. A major feature of the strengthening program is the joint planning with the College Park campus to prepare the University to participate as a unit in A.I.D. country assistance programs. These planning mechanisms are not limited to administration of their respective strengthening programs but, more importantly perhaps, are designed to achieve joint responses by the two campuses to A.I.D. requests for proposals, thus accomplishing the desired result of actual involvement of minority community personnel as members of university contract teams.

\* As the operational characteristics are the same for all Minority Institution Title XII Strengthening Grants, I have summarized them briefly in Attachment A.

All material submitted by the University of Maryland, Eastern Shore has been reviewed and evaluated according to the process approved by Action Memorandum to the Acting Administrator on April 2, 1979.

Recommendation: That you approve this five-year Minority Institution Strengthening Grant to the University of Maryland, Eastern Shore at an estimated cost to A.I.D. of \$500,000 with an initial obligation of \$80,734.

Attachments:

- A. Operational Characteristics of Grant
- B. Condensed Proposal

Approved: \_\_\_\_\_

*Jay Bahls*

Disapproved: \_\_\_\_\_

Date: \_\_\_\_\_

*5.1.80*

Clearances:

DS/PO: BChapnick

BIFAD: EKiehl

*[Handwritten signatures]*

DS/XII: EJLong:meb:4/23/80:235-8930

**Brief Summary of Operational Characteristics of Minority Institution  
Title XII University Strengthening Grants**

The Grant is for a five-year term. The first obligation is for a period of activity, which may not be less than, but may exceed, 12 months according to start-up time requirements of the Grantee. This first period starts on the date of the signing of the Grant and concludes on a date to be indicated in the Grant document. Subject to the availability of funds, subsequent funding will be made annually on the basis of annual reviews. For these purposes, a report will be required six months prior to the end of each obligation period. Such report will specify accomplishments and detail expenditures for the preceding year by program budget categories. It will provide also an updated Work Plan for the remaining years of the Grant, in substantial detail for the immediately succeeding year. This report will provide the basis for an evaluation to determine that the planned activities have been carried out, to identify the progress being made in strengthening the university's capacity to work in Title XII and, among other things, to establish that the strengthening program consists of new activities at the university, as stipulated in the Grant. Decisions on the next year's funding will be based on this review and on recommendations from the BIFAD. The terms of the Grant provide for adjustment or termination of the grant as a consequence of any failures of the university to work toward the objectives or satisfy the terms of the Grant.

The Grant will normally provide up to \$500,000 for a 5-year term. The program plan may provide for year-to-year variation in expenditure levels. However, the Grant may not exceed the total of \$500,000 for the 5-year period (or an overall average annual rate of expenditure of \$100,000 per year for grants of less than five years' duration).

A.I.D., with BIFAD, will conduct an intensive review of the entire university strengthening program after two or three years to determine scope and nature of the future program. The individual university programs will similarly be evaluated intensively at that time, separately and in relation to the entire A.I.D. Title XII university strengthening program.