

AGENCY FOR INTERNATIONAL DEVELOPMENT

PROJECT DATA SHEET

1. TRANSACTION CODE

A A = Add  
C = Change  
D = Delete

Amendment Number

DOCUMENT CODE

3

COUNTRY/ENTITY

The Gambia

3. PROJECT NUMBER

635-0510

4. BUREAU/OFFICE

Africa

06

5. PROJECT TITLE (maximum 40 characters)

Program Development And Support

6. PROJECT ASSISTANCE COMPLETION DATE (PACD)

MM DD YY  
07 19 98

7. ESTIMATED DATE OF OBLIGATION  
(Under "3." below, enter 1, 2, 3, or 4)

A. Initial FY 88

B. Quarter 4

C. Final FY 97

8. COSTS (\$000 OR EQUIVALENT \$1 - )

A. FUNDING SOURCE	FIRST FY			LIFE OF PROJECT		
	B. FX	C. L/C	D. Total	E. FX	F. L/C	G. Total
AD Appropriated Total	280		280	3,200		3,200
Grant	280		280	3,200		3,200
Loan						
Other						
U.S.						
Host Country						
Other Donors						
<b>TOTALS</b>	<b>280</b>		<b>280</b>	<b>3,200</b>		<b>3,200</b>

9. SCHEDULE OF AID FUNDING (\$000)

A. APPROPRIATION/PURPOSE CODE	B. PRIMARY TECH. CODE		D. OBLIGATIONS TO DATE		E. AMOUNT APPROVED THIS ACTION		F. LIFE OF PROJECT	
	1. Grant	2. Loan	1. Grant	2. Loan	1. Grant	2. Loan	1. Grant	2. Loan
	(1) DF-SDP 790	800		-0-		280		3,200
(2)								
(3)								
(4)								
<b>TOTALS</b>			<b>-0-</b>		<b>280</b>		<b>3,200</b>	

10. SECONDARY TECHNICAL CODES (maximum 8 codes of 3 positions each)

840

980

11. SECONDARY PURPOSE CODE

12. SPECIAL CONCERNS CODES (maximum 7 codes of 4 positions each)

A. Code

B. Amount

13. PROJECT PURPOSE (maximum 480 characters)

To provide a mechanism for financing PD&S activities.

14. SCHEDULED EVALUATIONS

Interim MM YY MM YY

Final MM YY

15. SOURCE/ORIGIN OF GOODS AND SERVICES

000

941

Local

Other (Specify)

16. AMENDMENTS/NATURE OF CHANGE

PROPOSED (This is page 1 of a

Amendment.)

17. APPROVED BY

Signature

J.M. Stone  
AID Representative

Date Signed

MM DD YY  
07 19 98

18. DATE DOCUMENT RECEIVED IN AID/W. OR FOR AID/W DOCUMENTS, DATE OF DISTRIBUTION

MM DD YY

ACTION MEMORANDUM FOR THE AID REPRESENTATIVE, USAID/BANJUL

FROM: *Frank Egi* Frank Egi, Program Officer

SUBJECT: Establishment of the Program Development and Support  
Project (635-0510)

I. PROBLEM: Your approval is required to authorize a bilateral, multiyear Program Development and Support (PD&S) Project (635-0510) for The Gambia. First year funding of \$280,000 is planned from the Development Fund for Africa (DFA). An initial ceiling of \$3.2 million is proposed with the life of project not to exceed the ten-year limit for Mission-authorized projects per Delegation of Authority No. 551.

II. DISCUSSION:

A. Background: USAID/Banjul has been asked by AID/W to establish a bilateral PD&S project beginning in FY 1988. The proposed PD&S project will be equivalent to those established for other, larger Africa AID Missions. Prior to FY 1988, Planning, Management and Research (PM&R) funds, known as PD&S outside the eight Sahel West African (SWA) countries, have been the traditional source of financing for program and project design, pre-project implementation needs, policy assessment and analysis, and limited post-project support. Ongoing PM&R activities will be completed as planned between now and the PACD of 30 September 1989. A bilateral equivalent with funding assured from OYB (or reobs) will replace for The Gambia this traditional regional PM&R project. It is established AID policy to give priority attention to economic development policy as an element of a Mission's unified strategy; the ad hoc and "as available" nature of the traditional Sahel PM&R project is no longer consistent with that policy.

B. Project Description: The project purpose is to provide a mechanism for financing PD&S activities. The PD&S activities may include, but are not limited to, the following:

(1) Studies related to AID's Country Development Strategy Statement (CDSS) and sector assessments; and special studies which enhance policy analyses or sharpen understanding of financial, technical, institutional and organizational constraints to economic and social development;

(2) Project development, feasibility studies, operational research and pilot testing of hypotheses leading to final design of programs and projects, evaluations and assessments of program impact and AID program priorities, and activities to gather data on program impact;

(3) Project-level evaluations and financial management/audit activities not otherwise budgeted within the projects. This includes the development of project monitoring and accounting systems; data collection and evaluation systems; and audit work covered by IG IQC's; and

(4) Special purpose activities such as seminars, workshops and special economic or statistical surveys; and termination costs or residual support for terminated projects not specifically covered in the above three categories.

Through the provision of technical assistance, project funds in FY 1988 will be used to develop evaluation systems, conduct studies and develop strategies for rationalizing parastatal management and ownership in order to continue the process of privatization begun under the host-country's Economic Recovery Program (ERP). The ERP is supported by the Mission's Economic and Financial Policy Analyses Project, African Economic Policy Reform Program (AEPRP), Economic Policy Reform Support Project (technical assistance component of the AEPRP), and the PL-480 Title II, Section 206 Program. The PD&S activities in FY 1988 may include, but are not limited to, the following:

(1) Technical assistance to USAID/Banjul to develop evaluation systems to meet the requirements of the new Development Fund for Africa;

(2) A feasibility study of the Gambia Produce Marketing Board to determine the conditions, criteria and schedule for implementing a plan for the ultimate divestment and privatization of its core assets and operations;

(3) A special analysis and assessment of the information needs of the National Investment Board as it takes up its role of monitoring the performance of state-owned enterprises which have signed performance agreements. Based on this analysis, a management information system will be developed. The study will also analyze potential areas of private investment in The Gambia and suggest methods to promote such investment in coordination with the National Investment Board;

(4) Studies to determine the feasibility of the privatization of government services and activities related to agriculture, which includes but is not limited to: (a) the agricultural input marketing system; (b) the crop protection service; (c) the land preparation services; and (d) the river transport and marketing facilities.

In FY 88, consistent with guidance from AID/W, the project will finance all those requirements contemplated under the FY 88 PMR project (now discontinued) and most items under the Sahel Policy Analysis Project (625-0970.35), now no longer being funded.

C. Financial Summary: USAID/Banjul FY 88 funding requirements for this combined project may include, but are not limited to, the following:

(1) Technical assistance to USAID/Banjul to develop evaluation systems, \$75,000.

(2) A study of divestment and privatization of the Gambia Produce Marketing Board, \$75,000.

(3) Analysis of the role of the National Investment Board in monitoring state-owned enterprises and promoting investment, \$25,000.

(4) Studies for the privatization of government services and activities related to agriculture, \$105,000.

D. Conditions Precedent and Covenants: No special conditions or covenants are planned for this project.

E. Implementation Plan: Final decision-making authority for all project activity remains with AID and USAID/Banjul. The Government of The Gambia (GOTG) concurrence may be required for some activities as USAID/Banjul deems appropriate before approval is granted. The USAID/Banjul Program Office will be responsible for overall project management, while individual management of activities will be assigned to appropriate Mission staff. Primary responsibility for managing project funds rests with the USAID/Banjul Program Officer.

F. Major Implementing Agencies: Principal implementation responsibility rests with USAID/Banjul. The Ministry of Finance and Trade and/or the National Investment Board will be asked to carry out GOTG management assignments if required by project-supported activities. AID officers responsible for the implementation of this grant are: Frank Egi, Program Officer, USAID/Banjul; and Curt Reintsma, Project Development Officer, AFR/PD/SWAP.

G. 121(D) Certification: On March 11, 1988, the Deputy Assistant Administrator for Africa concluded that the determination set forth in Section 121(d) of the FAA is not required as no funds from the Development Fund for Africa will be made available to the Government of The Gambia for this project.

III. CONGRESSIONAL NOTIFICATION: An Advice of Program Change was forwarded to Congress on April 15, 1988 and the waiting period expired without comment on April 30, 1988.

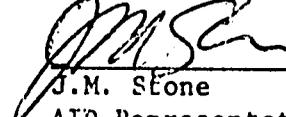
IV. RECOMMENDATION: That you sign: (A) this Action Memorandum; (B) the attached Project Authorization to authorize a bilateral Program Development and Support Project for The Gambia for first year grant funding from DFA of not to exceed \$280,000 and at an initial project ceiling limitation of not to exceed \$3.2 million; and (C) the attached PP facesheet (Project Data Sheet).

Concurred in by:

ARIDJAN 10185  
Arthur M. Fell  
Director, REDSO/WCA

May 16, 1988  
Date

Approved by:

  
J.M. Stone  
AID Representative

July 19, 1988  
Date

Clearances:

KWKlemp, Controller

Drafted by: FREgi, PROG.

TJHerlehy, PROG.

## Project Authorization

Country: The Gambia

Project Title: Program Development and Support (PD&S)

Project Number: 635-0510

1. Pursuant to the Section entitled Sub-Saharan Africa, Development Assistance of the Foreign Operations, Export Financing and Related Appropriations Act of 1988, I hereby authorize the Program Development and Support (PD&S) project for The Gambia involving planned obligations of not to exceed \$3,200,000 over a ten-year period of time from date of authorization, subject to the availability of funds in accordance with the AID OYB/Allotment process, to finance both foreign exchange and local currency costs for the project. The planned life of project is continuing or open but not in excess of 10 years. In fiscal year 1988, \$280,000 is planned to be obligated.

2. The project purpose is to provide a mechanism for financing PD&S activities. The PD&S activities may include, but are not limited to, the following:

A. Studies related to AID's Country Development Strategy Statement (CDSS) and sector assessments; and special studies which enhance policy analyses or sharpen understanding of financial, technical, institutional and organizational constraints to economic and social development;

B. Project development, feasibility studies, operational research and pilot testing of hypotheses leading to final design of programs and projects, evaluations and assessments of program impact and AID program priorities, and activities to gather data on program impact;

C. Project-level evaluations and financial management/audit activities not otherwise budgeted within the projects. This includes the development of project monitoring and accounting systems; data collection and evaluation systems; and audit work covered by IG IQC's; and

D. Special purpose activities such as seminars, workshops and special economic or statistical surveys; and termination costs or residual support for terminated projects not specifically covered in the above three categories.

3. The bilateral PD&S activities will continue to be subject to the same criteria and procedures applied to the regional account. For FY 1988, the PD&S activities may include, but are not limited to, the following:

A. Technical assistance to USAID/Banjul to develop evaluation systems to meet the requirements of the new Development Fund for Africa;

B. A feasibility study of the Gambia Produce Marketing Board to determine the conditions, criteria and schedule for implementing a plan for the ultimate divestment and privatization of its core assets and operations;

C. A special analysis and assessment of the information needs of the National Investment Board as it takes up its role of monitoring the performance of state-owned enterprises which have signed performance agreements. Based on this analysis, a management information system will be developed. The study will also analyze potential areas of private investment in The Gambia and suggest methods to promote such investment in coordination with the National Investment Board.

D. Studies to determine the feasibility of the privatization of government services and activities related to agriculture, which includes but is not limited to: (1) the agricultural input marketing system; (2) the crop protection service; (3) the land preparation services; and (4) the river transport and marketing facilities.

4. The project agreement, contracts, or other obligating documents, which may be negotiated and executed by the officer to whom such authority is delegated in accordance with AID regulations and delegations of authority, shall be subject to such other terms and conditions as AID may deem appropriate.

5. Source and Origin of Commodities and Nationality of Services. Commodities or services financed under the project shall have their source, origin or nationality determined according to the rules set forth in the special procurement policy rules governing the Development Fund for Africa dated April 1, 1988.

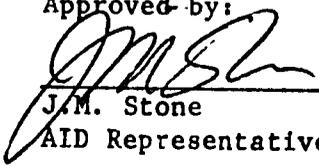
Concurred in by:

ABIDJAN 10185  
Arthur M. Fell  
Director, REDSO/WCA

May 16, 1988

Date

Approved by:

  
J.M. Stone  
AID Representative

July 19, 1988

Date

Clearances:

As shown on Action Memorandum