



## AGENCY NOTICES

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### Global Health Bureau Reorganization

The reorganization of USAID's Global Health Bureau (GH) builds upon the Global Health Strategic Framework, launched in April 2012; and my vision for the future of global health outlined in the David E. Barmes lecture delivered at the National Institutes of Health in February 2011. Assistant Administrator for Global Health Ariel Pablos-Mendez led the development of the Framework that is inspired by and aligned with the principles and goals of President Obama's Global Health Initiative (GHI) and USAID Forward reforms.

The Framework and GHI Principles form the foundation of our work, and are grounded in USAID's core development mission and priorities. They promote an inclusive and integrated approach to global health across the U.S. government for a more effective and efficient approach to sustainable global health outcomes in a world that is changing economically, demographically, and epidemiologically. Through more than 50 years of proven success in global health and development, we believe institution building, strengthening of health systems, and linking to other health and development efforts leads to sustainability and improves efficiency.

The Global Health Bureau's previous organizational structure was created in 2003, incorporating our work in population and reproductive health. Since that time, the Bureau has grown and added new Presidential and Congressional initiatives, including the Global Health Initiative, President's Malaria Initiative (PMI), and the Neglected Tropical Disease (NTD) program. Further, PEPFAR has supported not only prevention and treatment of HIV/AIDS, but also broader health system strengthening and support for orphans and vulnerable children. And USAID Forward has fostered greater emphasis in innovation, efficiency and results-orientation. These factors have led to the need to reshape the functional framework of the GH Bureau to better support our global and country work, especially in the areas of maternal and child health, as illustrated this past June with the Child Survival: Call to Action.

As part of the reorganization, we have established the following:

- **Office of Health Systems (OHS):** To elevate the importance of health systems strengthening and its ability to help drive in-country ownership and sustainability, we have formed a new Office of Health Systems. The Office of Health Systems is the hub for the Agency's worldwide leadership network of technical experts in health systems strengthening, a process that concentrates on ensuring that people and institutions, both public and private, undertake core functions of the health system (governance, financing, service delivery, health workforce, information, and medicines/vaccines/other technologies) in a mutually enhancing way, to improve health outcomes. POC: Karen Cavanaugh, KCavanaugh@USAID.gov
- **Center for Accelerating Innovation and Impact (CAII):** The CAII, located within the Office of the Assistant Administrator (AA/GH), will promote and reinforce innovative, business-minded

approaches to address key bottlenecks in the development, introduction and scale-up of global health technologies and interventions – applying business and marketplace principles to accelerate impact against some of the world’s most important health challenges. The Center will engage luminaries across sectors to identify best practices and push the boundaries of current thinking; catalyze transformational innovation and partnerships; and apply cutting-edge market tools and practices to support the rapid introduction of, and access to, priority health innovations. The Center will serve as the focal point for these activities. POC: Wendy Taylor, WeTaylor@USAID.gov

- **Center of Excellence on Children in Adversity:** The U.S. Government’s December 2011 Evidence Summit on Children Living Outside of Family Care identified significant gaps in the evidence base to inform action on behalf of children growing up in adverse conditions around the world. A key result of the Summit was the commitment of 10 senior U.S. Government agency leaders to establish guiding principles and an interagency strategy, which is now the first ever U.S. Government Action Plan on Children in Adversity. The establishment of The Center of Excellence on Children in Adversity is part of USAID’s reform efforts and renewed emphasis on the application of research and evaluation to inform strategic thinking about development. The Center will establish USAID as a premier development agency in the field of international child wellbeing and protection, and is meant to draw on expertise and interest within USAID and beyond to incorporate learning and evidence-based best practices for the development of programs and policies. The Center will be working closely with missions to systematically generate knowledge of what works (and what does not) in supporting children in adversity. POC: Dr. Neil Boothby, NBoothby@USAID.gov
- **Malaria Division within the Office of Health, Infectious Diseases and Nutrition:** The malaria division is responsible for directing the Agency-wide program to address malaria including implementation of the President’s Malaria Initiative (PMI). The PMI is led by USAID and implemented together with the U.S. Centers for Disease Control and Prevention under the leadership of Rear Admiral (Retired) Tim Ziemer, USG Global Malaria Coordinator. The malaria division team supports the PMI Coordinator in providing management and oversight for PMI’s work across 24 country and regional programs. The division team provides technical excellence and leadership for advancing global malaria policy and technical assistance and support to countries for the implementation of Initiative activities in support of national malaria control programs, and has achieved tremendous success as reflected in the June 2012 PMI Report. The malaria division also houses the program for malaria vaccine research. POC: Elizabeth Fox, EFOX@USAID.gov.
- **Office of Country Support (OCS):** The Office of Country Support, previously known as the Office of Regional and Country Support, is the hub for informing USAID reforms and GH priorities with field teams, and translating critical feedback to inform leadership with the development of policies and guidance. The reinvigoration of the OCS supports the GH vision to ensure broader understanding of country context and strategies that foster country ownership and program integration. The Office of Country Support supports both a vision and approach of how country teams can effectively influence in-country platforms for advancing maternal and child health, AIDS, malaria and other health priorities. A critical role of OCS is to ensure greater responsiveness to country strategies and mission needs to support results in global health and improved interagency coordination. POC: Dr. Janis Timberlake, JTimberlake@usaid.gov
- **Office of Policy, Programs and Planning (P3):** P3, formerly known as the Office of Strategic Planning and Budget (SPBO), ensures Bureau compliance with Congressional and Agency budget guidance, while supporting technical offices in planning, tracking and obligating funds, and serves as the Bureau’s primary liaison with the Office of Acquisition and Assistance (M/OAA). The Office provides leadership, advice, and support for the Bureau’s overall strategic direction, resource allocation, and procurement planning. It works across the Bureau’s technical offices to promote program integration and coordination. Furthermore, it supports efforts to monitor and promote effective programs to achieving global health outcomes, and is fully engaged in

appropriate Bureau performance, monitoring and evaluations. POC: Dr. Michael Zeilinger,  
MZeilinger@USAID.gov

The remaining offices—Office of Health, Infectious Disease and Nutrition (HIDN), Office of HIV/AIDS (OHA), Office of Population and Reproductive Health (PRH), Office of Professional Development and Management Support, and the Office of the Assistant Administrator for Global Health—will all maintain their current functions and names.

For an at-a-glance look at the new structure, please visit the Bureau for Global Health organizational chart. [appended]

Any questions concerning this notice may be directed to:

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# Bureau for Global Health

