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LIBERIA COMMUNITY INFRASTRUCTURE PROJECT II

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TABLE OF CONTENTS

- TABLE OF CONTENTS2
- INTRODUCTION3
- SUMMARY OF MAJOR ACCOMPLISHMENTS3
- EMPLOYMENT DATA4
 - Notes*5
- PERFORMANCE INDICATORS6
 - ANALYSIS OF IMPACT DATA*8
 - INFRASTRUCTURE - ROADS8
 - INFRASTRUCTURE - BUILDINGS9
 - CAPACITY BUILDING: INFRASTRUCTURE10
 - ECONOMIC AND SOCIAL REINTEGRATION ACTIVITIES12
 - PRESIDENTIAL INITIATIVE: SCHOOL FURNITURE12
- DATA QUALITY13
- ECONOMIC BASELINE SURVEY14

INTRODUCTION

This report covers the Liberia Community Infrastructure Project II performance period of October, November and December 2008, and is the fourth Quarterly Report submitted under LCIP II. The third quarterly report (July – September 2008) was incorporated into the September 30, 2008 Annual Report. This Quarterly Report includes a brief narrative of the project achievements, including a report on beneficiary targets versus actuals, and an explanation of the results including reasons for achievement or difficulties experienced. The targets are based on the November 1, 2008 Year II Annual Work Plan and 2009 Targets submitted in October 2008 to USAID.

The report provides a list of the 16 required performance indicators that are contained within the LCIP II Year II Work Plan. A brief narrative on the quality of the data, how it was obtained, and how project performance is being monitored is provided. This report contains an update to the efforts underway for an Economic Baseline Survey, which is being implemented to gather community-level data for planning purposes.

SUMMARY OF MAJOR ACCOMPLISHMENTS

During the first quarter of Fiscal Year 2009, project management focused principally on Year 2 Work Plan revisions and discussions with USAID/Liberia on the technical direction of the grant activities for year two of implementation. In particular, the Economic and Social Reintegration (ESR) team focused on Work Plan development and commenced the selection process for implementing partners for the new grant phase; advertisements for Expressions of Interest and subsequent dissemination of Requests for Applications were conducted. The new wave of ESR grants is expected to begin in late February and March 2009. Likewise, preparations for a number of 2009 National Infrastructure (INF) dry-season deliverables were begun during this quarter, including architectural and/or engineering designs for the rehabilitation of the National Elections Commission, the Engineering Building at the University of Liberia Fendall Campus, the Tubman National Institute for Medical Arts (TNIMA), the Maryland County Administration Building, the Robertsport to Medina Highway, and a number of priority feeder roads. In some cases, the INF design was conducted in-house by LCIP II engineers, while other activities are in the process of being designed by architectural consultants who have specialized expertise in disciplines such as electrical engineering, mechanical engineering, etc.

During this quarter the following major accomplishments were noted:

- Continued progress towards the completion of the Buchanan to Greenville national highway;
- Continued progress towards the completion of the Todee road and related development corridor activities;
- Continued progress towards the completion of the Sinoe County Administration Building and the Ministry of Public Works Compound Rehabilitation.
- Official dedication of the Zorzor Rural Teacher Institute (ZRTTI);
- Official dedication of the Lofa County Administration Building;
- Initiation of capacity building training for Liberian private sector construction firms;
- Presentation of school furniture to 156 schools as part of US President Bush's 2008 commitment to the people of Liberia; and
- Submission of draft Year 2 Work Plan for LCIP II.

EMPLOYMENT DATA

The following table depicts the current list of LCIP II activities, November 1, 2008 – April 30, 2010, the original workforce and Person Days of Employment (PDE) targets (see draft Year II Annual Work Plan dated November 2008) and actual results (cumulative to date), including data from any currently active or recently closed grants that occurred within the reporting period. This data is not based on FY OP indicators/dates, but on **activity-level** details.

Type	Activity	Status	Target Workforce (A)	Actual # of workforce Oct – Dec 08 (B)	C =(B - A)	Target PDE (D)	Actual PDE (E) Oct – Dec 08	F (E-D)
ESR	Activities within Private Sector Development Component	N	915	0		62,370	0	
ESR	Activities within Agriculture Production Component	N	1645	0		11,550	0	
ESR	Activities within Small Scale Community Infrastructure Component	N	100	0		2,888	0	
ESR	Activities within CPMR Component	N	250	0		NA	0	
INF	Rehab of Ministry of Public Works	O	*	58	58	*	3,660	3,660
INF	Rehab of Todee Road	C	*	173	173	*	9,894	9,894
INF	Rehabilitation of Maryland County City Hall	N	71	0		13,044	0	
INF	Rehabilitation of National Elections Commission	O	91	0		16,951	0	
INF	Rehabilitation of TNIMA	N	115	0		23,019	0	
INF	Rehabilitation Four Border Posts	N	36	0		6,906	0	
INF	Rehabilitation of Engineering Building – Fendall Campus	N	103	0		19,113	0	
INF	Rehabilitation of Robertsport Medina Highway	N	344	0		15,102	0	
INF	Rehabilitation of Sannquin River Bailey Bridge	N	115	0		5,034	0	
INF	Rehabilitation of a Feeder Road Development Corridor	N	306	0		13,424	0	
INF	Rehabilitation and Maintenance of Buchanan to Greenville Road	O	*	208	208	*	8,416	8,416
INF	Rehabilitation of Sinoe County Administrative Building	O	*	42	42	*	1,766	1,766
TOTAL			4,241	481	481	211,181	23,736	23,736

N = Not yet begun, C = Complete, O = Ongoing, D = Delayed

* =Project activity from Year I Annual Work Plan, in process of being completed during this reporting period.

NA – Not Applicable

NOTES

Most of the LCIP II grants associated with the first Annual Work Plan were closed prior to this quarter or were completed during the current reporting period. Employment and performance data for this quarter was generated through project grant activities that were continued from the first Annual Work Plan.

It should be noted that many of the projects that are reported on above were not completed within the First Year of LCIP II, therefore the employment targets are not shown in the summary table above, this includes the near completion of the following major infrastructure activities:

- a. Rehabilitation of the Ministry of Public Works Compound
- b. Rehabilitation of the Todee Road
- c. Rehabilitation of the Greenville to Buchanan Highway
- d. Rehabilitation of the Sinoe County Administration Building

Other projects, whose targets are in fact included in the LCIP II Year II Workplan are largely in the development or design phase, and therefore the targets are indicated above, however, activities have not yet begun and therefore have not yet generated employment.

PERFORMANCE INDICATORS

The following tables show the **required** performance indicators (including USAID Annual Report data), as per the November 2008 LCIP II Draft Annual Work Plan.

Type of Indicator: Required

Project Strategic Objective: Restore and Improve Basic Economic Activity and Livelihoods

#	Indicator	Component	Target FY 2009	Cumulative to Date	Types of LCIP Activities included
1	Number of additional hectares under improved technologies or management practices (<i>FY 2009/10 OP indicator</i>)	ESR	2,333	New grants not yet started	Agricultural productivity
2	Number of persons participating in workforce development program (<i>FY 2009/10 OP indicator</i>)	ESR, INF	2,910	New grants not yet started	Agricultural productivity, Workforce development, Microenterprise productivity
3	Number of persons completing workforce development program (<i>FY 2009/10 OP indicator</i>)	ESR, INF	200	New grants not yet started	Agricultural productivity, Workforce development, Microenterprise productivity
4	Number of persons gaining employment or more remunerative employment as a result of participation in workforce development program (<i>FY 2008 OP indicator</i>)	ESR	100	New grants not yet started	Agricultural productivity, Workforce development, Microenterprise productivity
5	Number of farmers trained in agricultural sector productivity (<i>Proposed new FY 2009/10 OP custom indicator</i>)	ESR	2,970	New grants not yet started	Agricultural productivity
6	Number of micro enterprises receiving business development services ♦ (<i>FY 2009/10 OP indicator</i>)	ESR	1,110	New grants not yet started	Agricultural productivity, Workforce development, Microenterprise productivity
7	Number of micro enterprises linked to larger-scale firms as a result of assistance (<i>FY 2009/10 OP indicator</i>)	ESR	45	New grants not yet started	Agricultural productivity, Workforce development, Microenterprise productivity
8	Number of producers organizations, water associations, trade and business associations, and community-based organizations (CBOs) receiving assistance (<i>FY 2009/10 OP indicator</i>)	ESR & INF	30	New grants not yet started	Agricultural productivity, Workforce development, Microenterprise productivity, Community infrastructure,
9	Value (in US\$) of community contribution to LCIP II activity	ESR & INF	Min of \$USD 200/ community	New grants not yet started	Agricultural productivity, Workforce development, Microenterprise productivity, Community rehabilitation

#	Indicator	Component	Target FY 2009	Cumulative to Date	Types of LCIP Activities included
10	Number of person days of employment generated (<i>FY 2009/10 OP custom indicator</i>)	ESR & INF	176,000	23,736	All INF Activities, RAP Apprentices, PIP interns, Rubber Rehab, SSCI, Fisheries, POTUS Furniture
11	Kilometers of transport infrastructure constructed or repaired (<i>FY 2009/10 OP indicator</i>)	INF	75 km	New grants not yet started	Road rehabilitation (including feeder roads)
12	Number of bridges rehabilitated or reconstructed	INF	7	2	Emergency/temporary launch of the Sannquin River Bailey bridge Todee Road
13	Number of person days of training to improve local capacity for management and implementation of infrastructure activities (<i>FY 2009/10 OP custom indicator</i>)	INF	600	400	Public and community infrastructure Small-Scale Contractor Road Rehab Training
14	Square feet of buildings rehabilitated (<i>revised</i>)	INF	59,000	18,500	Lofa Admin Building
15	Number of classrooms repaired (<i>USAID FAF Standard Indicator – Program Element Basic Education</i>)	INF	18	New grants not yet started	Fendall Campus, TNIMA
16	Number of sub-national government entities receiving assistance to improve their performance (<i>USAID FAF Standard Indicator – Program Element Local Government and Decentralization</i>)	INF	12	1	Buildings (ministries, including line ministries at border posts) and Roads (county governments) Lofa Admin Building

List of IRs

1. Employment and skills development opportunities for unemployed youth expanded;
2. Community infrastructure and essential services strengthened
3. Public infrastructure rehabilitation and reconstruction links communities to government

ANALYSIS OF IMPACT DATA

For most of the indicators listed above, actual results can be explained by understanding project implementation methodology.

INFRASTRUCTURE - ROADS

The achievements outlined above for road infrastructure, include two major activities during the this reporting period, specifically the ongoing rehabilitation of the Buchanan to Greenville Highway and the completion of the rehabilitation of the Todee Road (both activities were also included in the LCIP II Annual Work Plan for year one).

The **Buchanan to Greenville Road** is a 150 mile (240km) national highway, linking 3 remote counties – Grand Bassa, River Cess, and Sinoe. The rehabilitation of this road includes the rehabilitation and/or replacement of cross-drainage structures (reinforced concrete pipe culverts, box culverts, log bridges, and other alternative water crossings), along with a limited budget set-aside for the improvement of some road surface spots (deep or impassable pot holes, ditches, and gullies). The purpose of the rehabilitation is to open access to the south-eastern corridor of Liberia. During this reporting period, DAI engaged the services of seven (7) small subcontractors, each employing their own workforce, providing emergency and routine maintenance. DAI measures the total kilometers of road distance completed based on the completion of the scheduled cross-drainage works.

The rains in this area of the country unexpectedly continued throughout the quarter; as a result no significant work progress was achieved due to the wet soils. However, despite the problems of the rains the following progress was achieved on the road under this grant to the Ministry of Public Works:

- Completion of the Giotown Twin Box culvert works. The Subcontractor (Westwood Inc) achieved substantial completion of his subcontract; including completing all the remaining culvert structures.
- The construction firm TECURD also achieved substantial completion of its subcontract. TECURD completed the installation of the remaining three lines of culverts in Section D.
- An estimated 2.5Km of road spot improvements were carried out in segment A of the road.
- Two hundred and eight construction workers were employed during the quarter, generating 8,416 person days of employment.

During this quarter, the United States Ambassador, Her Excellency Linda Thomas Greenfield, visited and observed the highway from Buchanan to Cestos City (approximately 40km). The Rivercess County Administration and Legislative Representatives hosted the official delegation and voiced their appreciation to USAID for its efforts in rehabilitating this segment of the national road. It was acknowledged during the function that before the rehabilitation of the road the drive time from Buchanan to Cestos city required almost five hours – now it takes approximately one and half hours by commercial taxi to drive this same distance, a significant improvement.

The **Todee Road** project activity currently constitutes the rehabilitation of 31.25km road, including the “development corridor” along this entire length. The road, which was a District priority (as per the Poverty Reduction Strategy - PRS), will link the communities in the district to the Kakata Highway – a national primary road. During the reporting quarter, the formation, road drainage, and surfacing of the road with lateritic gravel was substantially completed, as well as the rehabilitation of 6 composite bridges and 1 major box culvert. The outstanding works expected to be completed within the next quarter are 3 bridges and 1 box culvert.

The following progress was achieved on the Todee Road through this grant to the Ministry of Public Works:

- One hundred and seventy three laborers were employed, generating 9,894 person days of employment;
- 1 bridge was rehabilitated;
- Road rehabilitation was completed last quarter.

As part of the “Development Corridor” activities for the Todee Road, community access infrastructure projects previously identified during integrated access planning sessions resulted in the following activities selected for future implementation in the next quarter:

- Improving access to elementary education facilities through the future rehabilitation of 3 classroom blocks in Nyehn, Manjoe and Yoa public elementary schools;
- Improving access to health services by providing 7 accommodation facilities (nurses quarters) at the Nyehn District Health Clinic;
- Improving access to safe water by rehabilitating and/or providing 20 hand-dug wells fitted with lift pumps .
- Improving community access roads through the rehabilitation of minor bridges, removal of bottle necks, foot bridges etc.

The design and preparation of these off-road projects is in progress and shall be designed and tendered next quarter and implemented during the 3rd quarter of 2009.

INFRASTRUCTURE - BUILDINGS

During this reporting period two LCIP II rehabilitated buildings were dedicated and reopened, however, the majority of the rehabilitation work occurred before October 1, 2008 (therefore employment data is not reported). The two buildings included the Lofa County Administration Building and the Zorzor Rural Teacher Training Institute – both summarized above.

Due to the volume of works involved in the rehabilitation of the **Zorzor Rural Teacher Institute** (ZRTTI) and the limited time available, LCIP II’s implementation methodology was to divide the contract into 5(five) independent works packages (Package A,B,C,D and E) shared among four Liberian-owned construction companies. The rehabilitation of this school campus included 16 regular classrooms rooms and 24 buildings, including administration buildings, dormitories, and staff quarters.



The ZRTTI campus was officially dedicated on November 13th 2008. The ceremony was attended by the President of Liberia, Madam Ellen Johnson Sirleaf; the United States Ambassador, Linda Thomas-Greenfield; and the new USAID Mission Director Pamela White. With the rehabilitation and reopening of this 61 structure college campus, both pre-service and in-service training of teachers can now be supported. The college facilities were functioning prior to the official dedication. In September, the

USAID funded Liberia Teacher Training Program (LTTP), working in coordination with the Ministry of Education to train teachers throughout Liberia in the new “C” certificate curriculum, conducted training for 290 in-service primary school teachers at ZRTTI. In



October, the institution accommodated 310 students training to become classroom instructors in the pre-service program.

The **Lofa County Administration Building** is a two storey building that houses 41 offices and seven bathrooms. The building is situated in Voinjama city, the political seat of Lofa County. The Pre-construction services for this building was provided by a Liberian Consultant Firm (Milton and Richards), and project management and supervision was provided by LCIP/DAI Engineers. The rehabilitation of the building was awarded to SEEK Engineering and Construction Inc. through a competitive bid method among 5 pre qualified Liberian owned construction companies.

The following progress was achieved on the Lofa County Administration Building through this grant to the Ministry of Internal Affairs:

- A total of 18,500 square feet was rehabilitated.
- Office furniture was provided
- Electricity and water supplies fully restored

The Lofa County Administration building was dedicated on the 6th of December 2008, a ceremony also attended by the President of Liberia, U.S. Ambassador, and USAID Mission Director. The renovation of the County Administration building provides an opportunity for assigned central-level government officials to have suitable local offices. In order for the GOL to provide effective central services to peri-urban and rural communities, they need to have adequate working conditions at the county level. This rehabilitation project is one of 10 grants to the GOL in support of the rehabilitation of 5 county



County Superintendent's Office Before and After

administration buildings including those in Grand Bassa (completed Jan 08), Bomi (completed April 08), Sinoe (to be completed Jan 09), and Maryland County (2009 Dry Season).

Progress of works at the **Ministry of Public Works** rehabilitation project continued to occur at a slow pace, with 90% completion at the beginning of October and 94% at the end of December. The following progress was achieved on the MPW facility through this grant to the Ministry of Public Works:

- Fifty eight laborers were employed, generating 3,660 person days of employment;
- Electrical cables and fixtures were installed, and the facility was painted;

CAPACITY BUILDING: INFRASTRUCTURE

To complement the road rehabilitation efforts and build the capacity of the Liberian private sector, the DAI team provided nine (9) class C small contractors (19 persons) with skills training in road infrastructure rehabilitation and maintenance in Buchanan City. The three week (21 days) training is designed to focus on both theory and practical application. The contractors were selected from a number of local firms that have been engaged on various LCIP projects since 2004. At the end of November, this training was held in the Administration Building recently rehabilitated by LCIP. This important training covered the following topics.

- Introduction to Labor-based Road Construction Procedures,
- Road Drainage Systems,
- Construction Materials,

- Site Administration
- Work Planning Techniques,
- Work Organization
- Productivity Management, and
- Basic Financial Management Skills.

This training will continue to the next stage, where the participating subcontractors will be given small training trial contracts on the Greenville-Buchanan and possible other feeder roads. This will expose these firms to the practical application of the theories they learned during in a classroom setting to real work situations while being mentored by the LCIP II training engineers.

ECONOMIC AND SOCIAL REINTEGRATION ACTIVITIES

During the period under review, DAI submitted the proposed ESR Work Plan draft to USAID. The arrival to Liberia of a new USAID Mission Director and the new US Ambassador have coincided with a shift of USAID's Economic Growth portfolio from Crisis Mitigation toward Sustainable Development. The LCIP Work Plan reflected this change by proposing that all ESR activities support economic growth. The two main categories under ESR are Private Sector Development and Agriculture Sector Development. The Crisis Prevention, Mitigation, and Resolution project activities have evolved to meet the dynamic needs of Liberian post-conflict youth, and the new category title is Workforce Readiness. While many of the activities are similar to those implemented as part of Annual Work Plan I, including conflict management and psychosocial support, this semantic change reflects the difference in the CPMR needs of Liberian youth and Liberia's new direction toward sustainable development. Likewise, where possible and relevant, the Small-Scale Community Infrastructure projects will be incorporated into the benefiting projects in order to demonstrate that LCIP SSCI investment will directly support our economic growth projects. To date, most of the implementing partners have been selected, pending final approval of the Work Plan. The ESR grants are expected to begin in late February and March.

PRESIDENTIAL INITIATIVE: SCHOOL FURNITURE

Leveraging the implementing partners of LCIP II, Liberian children in 156 elementary, junior and senior high schools in 6 counties will sit on wooden arm chairs, while teachers will have their own desks and chairs. On December 22, US Assistant Secretary of State for African Affairs Jendayi Frazer symbolically presented the Government of Liberia with 10,500 chairs and desks built by LCIP II apprentices and craftsmen and women and which shall be transported to these 156 schools through project support. Secretary Frazer stated the donation was a fulfillment of President Bush's promise to the people of Liberia when he visited Liberia in February 2008. Receiving the furniture, Education Minister Dr. Joseph Korto asked Secretary Frazer to "please extend our heartfelt thanks and appreciation to the American Government and people for this wonderful gesture."



Numenie Kermue, a sixth grade student of the C.D. King Elementary School who witnessed the presentation said "now I can write my notes well using an arm chair. I used to put my copybook on my knee while writing."

Over 70% of the total school furniture pieces were completed during this performance period. Delivery of the finished chairs and desks began in mid-December to targeted schools in River Gee, River Cess, and



Gbarpolu. The balance on the production schedule is expected to be completed by mid-February 2009. Because the remaining 30% of required furniture is being produced in seven more central counties and must be delivered on the existing roads to fairly isolated counties, there is concern that delivery will be delayed. To mitigate the potential delay, USAID has requested support from UNMIL to help transport some of the the furniture; if granted, UNMIL will support the delivery process by providing seven trucks that will make multiple trips to deliver to the targeted schools.

DATA QUALITY

The following is a brief narrative about how the project’s performance information has been gathered, how indicators have been monitored, and any field visits and spot-checks efforts that were made.

As part of the function of the M&E Unit, among others, information was gathered and reported, including the key performance indicators. The information gathering process is two fold:

1. Information gathered directly by the LCIP M&E Unit through random site visits, as a result of questionable data reported directly by the implementing partners, as a result of analysis of performance indicator data trends which requires further verification, and/or at the request of LCIP II Senior Management or by other project stakeholders; and
2. Information gathered and reported directly by the project’s partners (Liberian NGO grantees) and subcontractors (for-profit construction companies).

The M&E Unit gathers performance information during field visits, spot checks and from reports received from partners and subcontractors. Partners and subcontractors are requested to report information collected on indicators during their monthly milestone and final reports. The information reported by them is then verified during the M&E unit’s field visits and spot checks to authenticate the reported data from these secondary sources.

Field visits and spot checks are done as regularly as possible depending on the number of activities being implemented in relevant communities or counties. Field visits are conducted at least twice a month (at most three times per month) to validate information provided by partners and subcontractors. If the field visit or spot checks reveals that the information provided by any of the partners or subcontractor is inaccurate or questionable, it is not utilized until further authenticated, after which it is either included in the final report or rejected. In the event the information provided directly from the Implementing Partners or sub-contractors through milestone reporting is inconsistent, inaccurate, or not understood, a “validation visit” is conducted prior to inclusion in any report.

Ongoing communications with partners and subcontractors is maintained via phone calls to collect information and to also do preliminary verification on information received. However, information received from partners and subcontractors through phone calls is considered preliminary until it is verified or authenticated by documentary evidence, field visits, and/or spot checks.

For the period under review, the Monitoring and Evaluation Team made several field visits to Bong, Lofa and Nimba Counties. The purpose of these visits was to monitor ongoing grants and conduct final verification of completed grants in the above mentioned locations. While in the field, the team assessed and verified the level of work accomplished by RCG, ADRAHO and COSDO as per the grants’ agreements. Below is a summary table of activities, locations, date of visit and name of implementing Partners.

No.	Date of visit	Location	Grant Name (Grantee)
1.	Oct. 1, 2008	Nimba	Small Business Incubator (RCG)
2.	Oct. 22-24 & Nov. 6-7, 2008	Bong & Lofa	Small Scale Community infrastructure (ADRAHO)
3.	Oct. 22-24, 23-26 & Nov.6-7, 2008	Bong, Lofa & Nimba	Food Processing & Preservation (COSDO)

ECONOMIC BASELINE SURVEY

An economic baseline survey was under taken by the M&E Unit as part of our routine activity to gather data in communities in which LCIP is currently working. At the end of the grant and subcontracts the exercise will again be repeated and the results compared with the original survey data to determine the level of change in the economic status of beneficiary project communities.

During the first phase of the informal survey, the LCIP M&E unit, accompanied by other LCIP staff, visited several communities in Bong, Lofa, Sinoe, and Grand Gedeh Counties visiting a cross section of communities in each of the four counties. The number of communities to be visited was determined based on the level of ongoing activities in each county. A sample of the questions asked during the Economic Baseline Survey is herewith attached for reference.

The team conducted surveys in the above mentioned counties as follows:

- Bong-8 communities,
- Grand Gedeh-4 communities,
- Lofa-7 communities,
- Margibi-1 community,
- Nimba-21 communities.

Information from the survey is still being loaded in the LCIP TAMIS, (which is the DAI information system and database to store and report grant information). The exercise was delayed due to several factors. Some of the grants closures were delayed for about a month or two beyond the original dates. These grants needed to be closed prior to conducting the final survey. Additionally, the M&E Team visited some of the communities just around the Christmas and New Year holidays to conduct the exercise. It was discovered that most of the people, especially key people, were on the farm or at market. These coupled with the bad roads in some communities created delays.

Despite delays, the M&E team has now successfully concluded the conducting of the second phase of the survey in the outstanding communities. Consequently the follow-up survey data is being loaded in the TAMIS and is expected to be completed by the end of January. The two results will be analyzed to form part of subsequent report.

The results will be used to make informed decision on impact of the project in each of the communities as well as making informed planning decisions on future activities.