



QUARTERLY REPORT

APRIL 01 – JUNE 30, 2009 (Q3, 2009)

USAID TRADE AND INVESTMENT REFORM SUPPORT
PROGRAM IN AZERBAIJAN

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PROGRAM IN AZERBAIJAN**

**Contract No. AFP-I-00-04-00002-00, Task Order #10
under the SEGIR Commercial, Legal and Institutional Reform Indefinite
Quantity Contract (CLIR IQC)**

**Chemonics International, Prime Contractor
AECOM International (formerly The Services Group), Subcontractor
Economic Integration Forum, Subcontractor**

The author's views expressed in this publication do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

Cover Photo:

Dr. Kim Hjort, Senior SPS/TBT/Agriculture Expert presenting at a Roundtable on SPS Oversight held on June 25, 2009.

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Background

The USAID Trade and Investment Reform Support Program (TIRSP) is encouraging economic growth through increased trade and investment in multiple non-oil sectors by helping Azerbaijan in its efforts to accede to the World Trade Organization (WTO) and supporting business climate reform. TIRSP is a two-year project that commenced in August 2007.

Growing oil exports have contributed to high rates of economic growth in Azerbaijan in recent years, but foreign investment in non-energy sectors and increased international trade are critical to the country's economic stability. As trade in former Soviet republics declines, Azerbaijan seeks to strengthen other trade and business relationships. This has made accession to the World Trade Organization (WTO) and improving the business climate key priorities for the Government of Azerbaijan.

With support from TIRSP, the WTO Working Party considering Azerbaijan's accession reconvened in May and December 2008 following two years of stalled negotiations and will again reconvene in July 2009. These milestones in the accession process resulted from the preparation of WTO-compliant laws in customs, intellectual property, foreign trade policy, food safety, and non-tariff barriers to trade by the Government of Azerbaijan in partnership with TIRSP. TIRSP is supporting Azerbaijan in legislative and institutional reforms to help continue Azerbaijan's unprecedented progress towards WTO accession, which included conducting bilateral negotiations with 10 nations and the WTO Working Party in 2008. Bilateral negotiations with seven countries have continued in 2009.

TIRSP business climate reform initiatives focus on investor protection, legal reform, and utility sector reforms. During the first project year, with TIRSP assistance, the Government of Azerbaijan considered legislation to reform the competition code, bankruptcy and business closure laws, cadastral and collateral laws, state-owned enterprise law, and public procurement law. TIRSP also provided support to the Government in reforming the regulatory, institutional, service, infrastructure, and other key elements in Azerbaijan's provision of electricity, gas, and water utility services in 2008.

During its second year, TIRSP is providing ongoing support for reforms in key legal areas to improve the business enabling environment. In 2009, TIRSP will also complete a comprehensive pilot program dedicated to reforming the property tax system to support the long-term sustainability of the real estate market.

By helping Azerbaijan accede to the WTO and supporting business climate reforms, TIRSP is encouraging economic growth by harmonizing Azerbaijani trade regime with international standards, reducing administrative and legal barriers to conducting business, and improving practices and regulatory oversight in key utilities services.

Component One – World Trade Organization (WTO) Accession

The Accession Process

During the third quarter of 2009, TIRSP advisors assisted the Ministry of Economic Development in completing the final draft of replies to questions raised by the WTO Working Party received from Australia, the European Union, and United States. The final draft was circulated to all relevant ministries and state bodies for approval in April and replies were finalized and sent to the WTO Working Party in Geneva, Switzerland during the first week of May. In June, TIRSP assisted in reviewing and commenting on the most recent version of the draft factual summary, an informal document outlining the discussions in the Working Party. Subsequent to the submission of comments to the WTO in Geneva, Switzerland a Working Party meeting was scheduled to take place on July 24, 2009 and a multilateral meeting on agricultural negotiations was scheduled to take place on July 23, 2009.

Bilateral meetings on WTO accession took place during the reporting period with Brazil, Ecuador, Chinese Taipei, India, Japan, Sri Lanka, and Switzerland. Finally, TIRSP submitted revised offers on goods and services to the WTO.

During the quarter, TIRSP WTO Team Leader Mr. Farhat Y. Farhat participated in WTO seminars in Zagatala and Mingcevir, Azerbaijan sponsored by the NGO coalition under Counterpart, to educate the private sector about WTO and accession implications. Furthermore TIRSP delivered a seminar on the WTO at the Parliament of Azerbaijan focusing on WTO rules and principles, the ongoing WTO-related reforms taking place in Azerbaijan, the benefits of WTO accession and the disadvantages of delaying or failing to join the WTO. An article prepared by Mr. Farhat entitled “Azerbaijan: One Year Away from WTO Membership?” was published in Issue 5 of AmCham Azerbaijan’s quarterly magazine “IMPACT Azerbaijan.” Another article on the draft customs code was finalized for publishing in the same magazine.



Legal Reform

TIRSP continued monitoring the legislative process, particularly all draft laws and other legal acts under the Presidential legislative action plan. TIRSP also continued promoting the adoption of the second legislative action plan. Specific activities on reform included the following.

Combating Piracy:

In April, TIRSP initiated an effort to develop further amendments to the draft Law on Combating Piracy to ensure that optical disks provisions are fully reflected in the draft law. In May, the project developed additional proposals to amend the draft Law on Combating Piracy and initiated discussions on these proposals with the State Copyright Agency. In June, discussions of the proposed amendments were expanded to include the WTO Department at the Ministry of Economic Development.

Copyright law:

In April, TIRSP provided assistance in developing draft amendments to the Copyright Law based on Working Party questions and other considerations, and continued to develop additional proposals to amend the Copyright Law in May. Discussions of these proposals with the Copyright Agency remained ongoing through the end of the reporting period.

Anti-dumping, countervailing, and safeguards:

In April and May, TIRSP continued work with the Ministry of Economic Development on further fine-tuning the most recent draft Law on Anti-dumping, Countervailing, and Safeguards and monitoring its progress through the legislative process. The draft remains in the Ministry of Economic Development. Upon the adoption of the second legislative action plan, the draft will be sent to relevant ministries.

Food Law

The revised draft amendments to the food law were circulated for the second round of approval in April. Comments were received from the Ministry of Justice, Ministry of Agriculture, and State Committee on Standardization, Metrology, and Patents, and the Customs Committee in May and TIRSP subsequently initiated work with the Ministry of Health to analyze these comments. In the final month of the quarter, TIRSP worked with the Ministry of Health to analyze comments submitted by ministries regarding the draft amendments to the Food Law and met with the State Committee on Standardization, Metrology, and Patents to discuss their comments which strongly object to eliminating mandatory certification for food products.

Law on Sanitary-Epidemiological welfare

In May, TIRSP discussed comments related to the draft amendments to the Law on Sanitary-Epidemiological welfare with the Ministry of Justice.

Customs

Also during the reporting period, TIRSP followed-up with the Customs Committee on the further development of drafts for the implementation of the Customs Valuation Agreement (CVA) Interpretative Notes, valuation interest charges, and instructions to implement the draft Customs Code article on valuation of software. TIRSP has provided comments and amendments to Order 74, an internal order of the Customs Committee, regarding Ex Officio Intellectual Property (IP) border enforcement measures. Discussions with relevant government agencies remained ongoing through the end of the reporting period.

Standards

Per request of the State Committee on Standardization, Metrology, and Patents, TIRSP conducted analysis of the new draft law on Technical Regulations and Conformity Assessment to assess its compliance with the WTO TBT agreement. Form ACC/8, the document supplied to the Working Party from the Government of Azerbaijan on TBT accession requirements conformity chart was also prepared and shared with the State Committee on Standardization, Metrology, and Patents.

In this reporting period, TIRSP continued discussions with the State Committee on Standardization, Metrology, and Patents to reduce the list of goods subject to mandatory certification stipulated in Resolution 343 of the Cabinet of Ministers of the Republic of Azerbaijan dated July 1, 1993.

Discussions with State Committee on Standardization, Metrology, and Patents in June centered on reducing the list of goods subject to mandatory certification stipulated in Resolution 343 of the

Cabinet of Ministers of the Republic of Azerbaijan dated July 1, 1993, as well as the draft Cabinet Resolutions on “On Rules on Preparation, Approval and Application of Technical Regulations,” “On Rules on Preparation, Approval and Application of Standards of the Republic of Azerbaijan,” and “On Rules on Preparation, Approval and Application of the Normative Acts on Conformity Assessment.”

Institutional Reform

TIRSP continued work toward facilitating WTO related institutional reform through ongoing promotion of Azerbaijan’s joining of Codex Alimentarius, a collection of internationally recognized standards and codes of practice for international regulation of food quality, safety and trade. A draft for establishing a Codex National Point has been circulated by the Cabinet of Ministers for review by relevant ministries. TIRSP also continued following up on proposals for the establishment of an independent customs appeals body and the bindings ruling unit.

During the quarter, TIRSP also provided the Ministry of Agriculture with a manual on agricultural notifications for computation of ACC/4-Aggregate Measurement of Support (AMS), the form used as the basis for conducting multilateral negotiations on agricultural support and for annual notification post-accession of agricultural subsidies.

Further, TIRSP translated and submitted a proposal for establishing an inter-agency commission on Intellectual Property enforcement to improve coordination and cooperation among enforcement bodies to the Copyright Agency and the State Committee on Standardization, Metrology, and Patents. Discussion of the draft Cabinet Resolution to facilitate the establishment of a TBT Information Center (“Enquiry Point”) and discussions on establishing such an enquiry point for the General Agreement on Trade in Services (GATS) and establishing a WTO Conformity Unit are ongoing.

Component Two – Trade and Investment Reform

Investor Protection (Investment Activity Law Reform) and Corporate Governance Strengthening Capital Markets



TIRSP seeks to promote a strong financial system in Azerbaijan that encourages the entry of new firms, enables enterprise growth, and fosters innovation. A more developed financial system in Azerbaijan will improve aggregate economic performance. During this reporting period, TIRSP continued providing technical assistance to the State Committee on Securities (SCS) in restructuring, building SCS staff capacity, and assisting in coordinating donor and government efforts for securities reform and begin drafting relevant laws, regulations, and amendments pursuant to the Action Plan developed by TIRSP advisors in the previous

reporting period with personnel from the SCS, Baku Stock Exchange (BSE), and National Depository Center (NDC).

Specifically, TIRSP worked to draft proposed amendments to relevant provisions of the Civil Code in order to streamline and clarify the legal framework for private placements of equity. TIRSP also commenced work to assist in reforming private placement regulations and stock and bond market issuance procedures and continued to play an active role in the redrafting of joint stock company law provisions of the civil code.

TIRSP provided additional intensive input on the company law provisions of the civil code in cooperation with the SCS, Ministry of Justice, and Ministry of Economic Development.

In May, TIRSP participated in the first Consultative Donors Meeting on Capital Market Development held in conjunction with the SCS. This meeting, which was sponsored and funded by TIRSP, served to bring together various donors who seek to assist Azerbaijan in the development of capital markets. Each donor gave a presentation on proposed and recommended activities. The meeting was covered by local media, and the meetings results and action plan were published.

In the next reporting period TIRSP will continue legal and regulatory redrafting assistance and overall support for institution building and re-organization. Specifically, TIRSP will provide comments on listing rules, organizational charters, and support training of SCS staff.

Government Procurement

TIRSP continued providing technical assistance for government procurement to both the National Bank of Azerbaijan (NBA) and the State Procurement Agency (SPA). TIRSP has been engaged with the State Procurement Agency since 2007 and assistance to the NBA commenced in March of 2009. With these activities, TIRSP seeks to assist stakeholders in improving procurement law and procedure, the biggest part of the national budget, promote transparency and improve efficiency of the procurement process for the benefit of both the government and suppliers. While compliance with the Government Procurement Agreement is not a pre-requisite for WTO accession, improvement in this area strengthens the case for Azerbaijan's membership in the WTO.

In support of the SPA, TIRSP assisted in drafting proposed amendments to the Law on Procurement and provided extended explanations of the draft. In May, TIRSP and the SPA conducted an article by article review and discussion of the draft amendments in order to identify specific areas for further revision. By the end of the reporting period, TIRSP completed development of detailed draft amendments to the law on government procurement taking into account specific requests by the SPA and integrating draft amendments of the Ministry of Finance and prior suggestions by TIRSP. In addition, TIRSP developed a detailed Action Plan for procurement reform including actions for development of State Procurement Agency and other related institutions as well as a commentary on the functions of the State Procurement Agency.

In May, TIRSP procurement experts also provided continued assistance the NBA regarding its internal procurement rules. This follows an assessment report and subsequent presentation of findings previously prepared by TIRSP. Specifically, TIRSP proposed selected provisions to the NBA's new set of internal procurement rules and crafted recommendations for strengthening the NBA's institutional structure. By the end of the reporting period, TIRSP had prepared, translated and discussed recommendations concerning the development and use of procurement database at the NBA as well as an action plan for near-term steps toward modernizing the Bank's procurement system. Specifically, TIRSP prepared detailed methodologies and provisions on price calculations, bid evaluation, and emergency procurement for the NBA.

Central Bank Liquidity

Disturbances in the international banking and finance systems during 2008 and the first half of 2009 highlight the need for strong risk management and adequate oversight for central banks. TIRSP began providing technical assistance to the NBA in June to promote practices and offer recommendations to promote solvency. TIRSP worked closely with the NBA's professional staff to analyze the current solvency conditions of the banking sector in Azerbaijan and developed a strategic approach and related programmatic options for a short-term NBA liquidity enhancement facility, and a bank consolidation and restructuring game-plan. Further, TIRSP prepared analysis of the current policy and regulatory framework for non-bank financial institutions in Azerbaijan and provided targeted recommendations for improving capacity, promoting sustainability, and risk management.

Enacting Business Friendly Tax Legislation

The TIRSP property tax pilot program initiated in 2008 in three Azerbaijani municipalities - Gizilaghaj, Yasamal and Oghuz - continued through the third quarter of 2009. The pilot program aims to introduce computer assisted mass appraisals (CAMA), a method for generating estimates of real estate value using an econometric model. Once the model has been established and once sales volumes of commercial and residential properties have been analyzed, CAMA can be used to predict the value of the inventory of unsold properties.



To better assess the market value of commercial entities for taxation purposes, TIRSP enlisted two firms to appraise commercial objects in two pilot regions of Yasamal and Oghuz. TIRSP also continued to work in pilot cities to collect data on individual property ownership.

During the reporting period, TIRSP hosted a multipart CAMA training for members of the appraisal society and continued appraisals and data collection in pilot municipalities. TIRSP supplied computer equipment, technical software and data to counterparts in the three pilot municipalities to enhance their capability to perform accurate appraisals using new techniques. The underlying goal of this activity is to create a unified tax payment based on the combined value of real estate, land and buildings rather than having three distinct taxes.

Appraisals of property in three pilot program municipalities, which began in April, were ongoing through the end of the reporting period. Efforts to collect further data from the State Service of Registry of Real Estate (SSRRE) are also ongoing. TIRSP is working to obtain data on firms, joint stock companies, and the pilot regions including. In Gizilaghaj, Yasamal and Oghuz data is being collected on physical characteristics and prices for property types, including commercial property, homes, and apartment buildings. For this activity, TIRSP is working closely with several counterparts including the State Service of Registry of Real Estate, Azerbaijan Appraisers Society, and the Ministry of Taxes.

Economic Modeling/Working with Ministry of Finance (MOF) and Ministry of Economic Development (MOED)

In April, a TIRSP econometrician/tax expert presented the Ministry of Finance with a model forecasting tax and budget profits. Based on certain indicators, this model would enable the Ministry to forecast profits in future years and on different tax types. Upon presentation, TIRSP provided further support to Ministry staff by showing them how to utilize the E-views software program, and modeling tools.

In May, TIRSP continued support to the Ministry of Finance staff with further training on the use of modeling tools and the E-views software program. Also in this reporting period, data collection commenced for the creation of a macro-economic model that will further assist the Ministry of Finance to forecast tax revenues using macroeconomic indicators such as GDP, consumption, imports and investment. Through assistance to the Ministry of Finance, the project is enhancing the capacity of the Ministry to independently and accurately plan for the financial future.

In the next reporting period, following the collection of necessary macroeconomic data from the statistical committee, TIRSP will continue to assist the Ministry of Finance with creation of the macroeconomic model and complete improvements on the existing tax revenue model.

Customs Reform and a Single Window at the Border

The creation of the single window at the border in Azerbaijan in 2009 will enhance the ability of Azerbaijan to pass goods across its borders and ease the process of international trade. TIRSP continues to provide ongoing support for customs reform and other legal reforms associated with the creation of a single window at the border.

During this reporting period, a TIRSP local customs expert continued to track the draft Customs Code, and related normative legal acts, which remains to be reviewed by the Ministry of Justice. Throughout the project, TIRSP has been involved in developing several proposals on customs-related WTO agreements. Regarding the single-window at the border, TIRSP followed up on the adoption of the amendments to several laws including the Law on Sanitary and Epidemiologic Welfare, Law on Veterinary Medicine, Law on Phytosanitary Control and Customs Code to adjust to single window. The draft is currently at the Cabinet of Ministers.

Sanitary and Phytosanitary (SPS)

In SPS, TIRSP initiated and completed work aimed at fleshing out recommendations for the elimination of redundancies in the SPS oversight system and elimination of mandatory quality requirements as well as preparing initial legal recommendations. TIRSP also completed model draft legislation and amendments to relevant legislation that eliminates overlapping and unnecessary inspection functions in the SPS oversight system. This is being conducted on the basis of the survey of the SPS oversight system which identified overlapping functions at all levels of the food chain system.

In June, TIRSP hosted a roundtable with Government of Azerbaijan officials to present recommendations on eliminating redundancies in the SPS oversight system and mandatory quality requirements. The discussion covered the food chain system from “farm to fork” including farm-level production, slaughter houses, food processing, transport and storage, wholesale, retail, and restaurants for plant products, animal products, and processed food. Participants included the Ministry of Economy Market Control and Supervision Department, the WTO Department, the Sanitary-epidemiological Service, the State Committee on Standardization, Metrology, and Patents, the Veterinary Service, and the Phytosanitary Service. TIRSP subsequently met bilaterally with the aforementioned agencies to conduct in-depth discussions of each agency’s authority.

Property Rights Registry

No activity in this reporting period due to restructuring on the part of the counterpart. TIRSP still plans to develop the State Service for the Registry of Real Estate’s registry implementation plan.

EXPECTED ACTIVITIES IN THE NEXT QUARTER

WTO

- Provide assistance to the Government of Azerbaijan during the July meeting of the WTO Working Party on Azerbaijan's accession to the organization and revise mini-roadmap for enabling accession
- Continue promoting legal reforms
- Continue promoting institutional reforms

Investor Protection (Investment Activity Law Reform) and Corporate Governance Strengthening Capital Markets

- Continue providing assistance on legal and regulatory re-drafting
- Continue providing assistance for institution building and reorganization
- Provide commentary on listing rules, organizational charters
- Provide training to SCS staff
- Continue assisting with drafting joint stock company law provisions of the civil code
- Continue assisting with drafting of the Law on Securities

Government Procurement

- Follow up on putting the draft procurement law through the most expedient process for enactment
- Follow up and provide guidance to NBA in implementing government procurement recommendations and guidelines

Enacting Business Friendly Tax Legislation

- Finalize calculations and results of the property tax pilot programs in three municipalities
- Present findings and results of the pilot programs to the Ministry of Taxes with recommendations on next steps

Economic Modeling/Working with Ministry of Finance (MOF) and Ministry of Economic Development (MOED)

- Review the results of previous annual revenue estimation model at the Ministry of Finance. Expand the current model to incorporate error-correction terms.
- Complete development of the tax revenue decomposition methodology at the Ministry of Finance.
- Discuss the final form of the macro forecasting model to be adopted at the Ministry of Finance.

Customs Reform and a Single Window at the Border

- Continue monitoring and provide guidance related to the adoption of amendments to relevant laws.

SPS

- Continue promoting reforms in accordance with oversight report

Property Rights Registry

- Establish a relationship and framework with the new property rights registry entity formed following the dismantling of the previous registry organization.

ANNEX I. LEVEL OF EFFORT

Name	Description	Company	Total Approved LOE as of June 30, 2009	Total LOE Invoiced through March 31, 2009	LOE Invoiced Apr-Jun 2009	Total LOE Invoiced through June 30, 2009	Total Approved LOE Remaining as of June 30, 2009
Abdou, Dyaa	Agriculture Policy Specialist	AECOM	55	55		55	0
Anderson, R. Jerome	Property Tax Specialist	Chemonics	50	50		50	0
Brown, Darrell	Commercial Lawyer	Chemonics	27	24		24	3
Burcroff, Richard	Senior Agricultural Policy Specialist	Chemonics	28	28		28	0
Cameron, Kelly	Telecommunications Specialist	Chemonics	60	24		24	36
Caner, Selcuk	Econometrician and Tax Expert	AECOM	114	89	15	104	10
Cohen, Roshana	Grants Expert	Chemonics	2	2		2	0
Deeb, Thomas	(SPS) Specialist	AECOM	140	140		140	0
DeGrande, Dustin	Chemonics Home Office Manager – Start-Up Specialist	Chemonics	13	13		13	0
Dimitroff, Thomas	Investment Attorney	E F	4	4		4	0
Dobrilovic, Stevan	Senior Land Lawyer	Chemonics	8	2.875		2.875	5.125
Eckert, Joseph	Property Tax Specialist	AECOM	82	59.28		59.28	22.72
Farhat, Farhat Youwakim	Senior WTO Accession Advisor	E F	268	261.63	28.25	289.88	-21.88
Fitzpatrick, Dan	Collateral Law and Privatization Specialist	Chemonics	46	45.5		45.5	0.5
Garrison, William	Telecom Sector Specialist	Chemonics	19	17		17	2
Grygiel, Julie	Chemonics Home Office Manager	Chemonics	6	6		6	0
Hart, Donald	Senior Capital Markets Expert	Chemonics	86	12	48	60	26
Hjort, Kim	SPS and TBT Specialist	E F	151	104.75	11.47	116.22	34.78
Hoffman, Tom	SPS/Food Safety Specialist	AECOM	19	19		19	0
Irvin, Benjamin	Trade Remedies Specialist	E F	86	86		86	0
Khadka, Rup	Tax Policy and Administration Expert	AECOM	59	55		55	4
Laro, Marlene	Tax Lawyer	AECOM	12	12		12	0
Lewarne, Steven	Macroeconomist and Work Plan Advisor	AECOM	9	8		8	1
Lord, Montague	Senior Economist	E F	41	35		35	6
Maier, Polly	IPR Specialist	E F	65	55.2075	2.03	57.2375	7.7625
Millan, Hector	WTO Advisor & Tariff Negotiations Specialist	Chemonics	30	30		30	0
Moissejev, Andrey	Modeling and Trade Information Expert	AECOM	163	163		163	0
O'Shea, Brian	Customs Specialist	E F	87	80.5		80.5	6.5
Palmer, Michael	Business Closure and Mediation Specialist	Chemonics	53	53		53	0
Protasi, Juan Carlos	Industrial Zone Expert	AECOM	18	18		18	0
Sahaydachny, Simeon	Procurement Specialist	E F	124	92	29.63	121.63	2.37
Schanck, Jeremy	Chemonics Home Office Director - Workplanning	Chemonics	28	27		27	1
Schiffman, Steve	IPR Specialist	E F	33	31		31	2
Snelbecker, David	Trade Policy Reform Expert	AECOM	9	9		9	0
Solodovnikova, Valentina	Property Tax Specialist	AECOM	82	58.5	6	64.5	17.5
Stein, Jeffrey	Senior Biotechnology Expert	Chemonics	2	2		2	0
Strahota, Robert	Senior Corporate Governance Specialist	Chemonics	7	7		7	0
Vogel, Robert	Cooperative and Municipal Bank Finance Specialist	AECOM	35	18		18	17
Wright, Geoff	Trade, Int'l Transaction, and Competition Policy Specialist	AECOM	23	23		23	0
Zaldastanishvili, Diana	Project Management Specialist	Chemonics	20	20		20	0
Zoll, Peter	Investment Fund Governance Expert	Chemonics	49	32		32	17
TOTAL			2,213.00	1,872.24	140.38	2,012.62	200.38

ANNEX II. DELIVERABLES

Azerbaijan TIRSP Consultant Deliverables

- Presentation to the U.S. Ambassador on the PE model
- Draft model law on regulating the import and production of optical disks
- Commentary on the Draft Law on Technical Regulations and Conformity Assessment
- Specific legal proposals for bringing the Draft Law on Technical Regulations and Conformity Assessment into conformity with the WTO TBT agreement
- ACC/8 TBT Conformity Chart for the draft law on technical regulations and conformity assessment
- Proposed amendments to relevant SPS legislation to eliminate overlapping and unnecessary inspection functions in the SPS oversight system
- Table providing rationale for streamlining SPS oversight system at each stage of the food supply process from farm-to-fork including explanation for eliminating mandatory quality requirements
- An Action Plan outlining strategic options related to short-term liquidity enhancement, longer-term bank restructuring/consolidation, and problem bank management; and detailed recommendations related to the establishment of a regulatory and policy regime for the operation of NBFIs
- Incorporate feedback from the National Bank of Azerbaijan counterparts, and adjust accordingly the recommendations and conclusions made in the above-mentioned Action Plan and recommendations
- Guidelines for planning and implementing emergency procurement
- Guidelines on price estimation
- Guidelines on evaluation of bids
- Recommendations concerning development and use of procurement database at National Bank
- Action Plan for near-term (2009) steps toward modernizing the procurement system at the National Bank
- Report on existing tax performance in the pilot cities
- Provide valuation software and computer support to the pilot cities
- Vet with stakeholders the draft property tax law
- Training in data collection methods