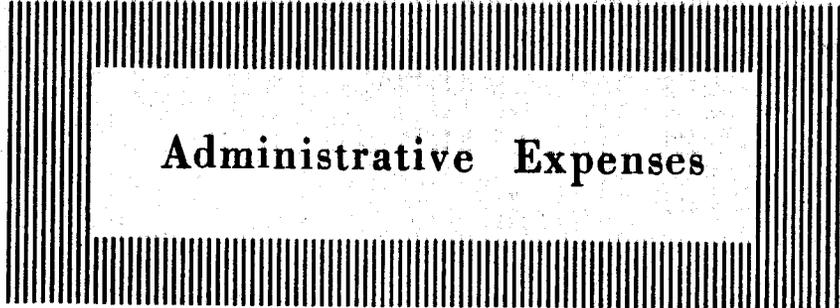


**MUTUAL  
SECURITY  
PROGRAM**

PD-ACE-019

**ESTIMATES** - FISCAL YEAR 1956

BEST AVAILABLE



Administrative Expenses

MUTUAL SECURITY PROGRAM  
ADMINISTRATIVE EXPENSE ESTIMATES  
FISCAL YEAR 1956

Table of Contents

Page No.

SECTION I - SUMMARY

Reconciliation to Statutory Annual Limitations	1
General Narrative Statement	2
Summary of Obligations by Object Class All Agencies - U.S. and Overseas	4
Summary of Obligations by Object Class All Agencies - Departmental	5
Summary of Obligations by Object Class All Agencies - Overseas	6

SECTION II - FOA SUMMARY

Summary of Direct Obligations - Departmental and Overseas	7
Narrative Justification Statement	8
Schedule of Employee Health Services	12
Comparison of Overhead With Total Personal Services	14

Departmental

Summary of Direct Obligations (including Participating Agencies)	15
Summary of Direct Obligations	16
Narrative Justification Statement	20
Summary of Employment - Departmental	28
Explanation of Other Object Costs	30
Summary of Direct Obligations - Participating Agencies	43
Training of Foreign Nationals in U.S. Under UN Fellowships	44
Summary Domestic Program Expenses, FOA Departmental Direct	45
Summary Participating Agencies - Administrative and Domestic Program Expenses	46
Summary Participants Programmed, Arrivals, and Training Responsibility	47
Domestic Program Expense - Narrative Justification Statement	48

Overseas

Summary of Obligations by Object Class	51
Narrative Justification Statement	52
State Support, Summary and Area Schedules	54

Europe

Summary of Obligations by Object Class	59
Narrative Justification Statement	60
Detail of Obligations and Justification	63
Mission Schedules	71

Near East, South Asia and Africa

Summary of Obligations by Object Class	85
Narrative Justification Statement	86
Detail of Obligations and Justification	88
Mission Schedules	98

Far East

Summary of Obligations by Object Class	115
Narrative Justification Statement	116
Detail of Obligations and Justification	120
Mission Schedules	129

Latin America

Summary of Obligations by Object Class	141
Narrative Justification Statement	142
Detail of Obligations and Justification	144
Mission Schedules	152

Table of Contents

SECTION III - Department of State

Page No.

General Statement	175
Summary of Obligations Departmental and Foreign Service, Program Policy Review and USRO	176
Summary of Obligations Departmental and Foreign Service, Program Policy Review	177
Summary of Obligations Departmental, Program Policy Review	178
Summary of Obligations Foreign Service, Program Policy Review	180
Bureau of European Affairs	181
Bureau of Near Eastern, South Asian, and African Affairs	182
Bureau of Far Eastern Affairs	183
Bureau of Inter-American Affairs	184
Office of Personnel	185
Office of Communications and Records	186
Additional Costs Due to Public Law No. 22	187
Narrative Justification Statement	188
Summary of Obligations - USRO	217
USRO Narrative Justification Statement	218
Summary Obligations All Agencies-USRO	222
USRO Narrative Justification Statement All Agencies	223

CONTROL ACT

Reconciliation of Control Act Expense Estimate to Current Estimate	225
General Narrative Statement	226
Summary of Obligations All Agencies U.S. and Overseas	228
Summary of Obligations FOA Domestic	229
Summary of Obligations FOA Overseas	230
Summary of Obligations Department of State Domestic	231
Summary of Obligations Department of State Overseas	232
Summary of Obligations Department of Commerce	233

MUTUAL SECURITY PROGRAM

COMPARATIVE SUMMARY OF ADMINISTRATIVE EXPENSE OBLIGATIONS  
AND  
RECONCILIATION TO STATUTORY ANNUAL LIMITATIONS

	Actual FY 1954	Estimate FY 1955	Estimate FY 1956
Statutory Annual Limitation	57,500,000	32,500,000	35,225,000
Add reimbursements	20,956	100,000	30,000
Deduct transfers to Department of Defense	20,813,100	-	-
Total availability non-Defense	36,707,856	32,600,000	35,255,000
Deduct savings	1,455,304	-	-
Net obligations	35,252,552	32,600,000	35,255,000
Adjustments			
Deduct State Support	1,813,430	-	-
Add representation	80,781	-	-
Add Korea	301,409	-	-
Total obligations reflected these estimates	<u>33,821,312</u>	<u>32,600,000</u>	<u>32,255,000</u>
<u>Analysis by Agencies and Geographic Area</u>			
Foreign Operations Administration			
Departmental	13,134,099	13,027,200	13,369,000
Overseas:			
Europe	5,988,387	4,512,700	4,095,400
Near East, South Asia and Africa	4,908,802	4,810,200	5,276,560
Far East	2,893,811	3,709,300	5,043,640
Latin America	1,313,461	1,767,600	2,183,400
Public Law 22, School Allowance (undistributed)	-	-	287,000
Total overseas	<u>15,104,461</u>	<u>14,799,800</u>	<u>16,886,000</u>
Total FOA	28,238,560	27,827,000	30,255,000
Department of State			
Program Policy Review	2,471,152	2,473,000	2,700,000
United States Regional Office, Paris	3,111,600	2,300,000	2,300,000
Total Department of State	<u>5,582,752</u>	<u>4,773,000</u>	<u>5,000,000</u>
Total obligations reflected these estimates	<u>33,821,312</u>	<u>32,600,000</u>	<u>32,255,000</u>

## MUTUAL SECURITY PROGRAM

### General Narrative Statement

Since its inception, pursuant to the President's Reorganization Plan No. 7, the Foreign Operations Administration has achieved major reductions in administrative costs. These costs were reduced from \$49.2 million in FY 1953 to \$33.8 million in FY 1954, to \$32.6 million in the current year.

Estimated requirements in FY 1956 of \$35.3 million reflect \$2.7 million additional requirements resulting from the continued expansion of Mutual Security Program activities in underdeveloped countries in Latin America, the Near East and Africa, and the Far East as follows:

1. Washington costs increase \$341,800 including increased costs estimated for participating agencies. Although workloads are expected to continue to increase during the budget year, the Washington estimate was developed on the basis of projecting current employment levels and salary costs for FY 1956.
2. Europe costs decrease by \$417,300 as a result of a detailed review of staffing and administrative costs in relation to FOA responsibilities in connection with the Escapee program; for the FOA element of United States Regional Office, Paris; for countries for which aid has been programmed this year and next; and for activity relating to special programs and workloads remaining in completing activities financed from prior year appropriations.
3. Near East, Africa and South Asia costs increase \$466,360 reflecting the result of increased program activity in this area under both the FY 1956 and prior year programs. The largest increase, almost \$200,000, is scheduled for Pakistan as a result of the large and rapid buildup of the Mutual Security Program in that country.
4. Far East costs increase \$1,334,340. Of this amount almost half results from increased costs in Korea due to (1) partial replacement of military personnel by civilians in the Korea Civil Assistance Command as a result of the cutback in military strength levels for that Command, (2) provision for salaries of locals previously paid from Korean government counterpart funds and (3) certain other object expenses currently furnished by the Department of Army without charge to the Mutual Security Program. The balance results from provision of full year costs for new missions that have been activated this year (Japan, Cambodia and Laos) and for increases for other missions in countries where program operations have been and will be expanding.
5. Latin America costs are increased \$415,800 as a result of increased administrative costs resulting from the expanding programs in the 22 countries in that area.

General Narrative Statement (Continued)

6. Under Public Law 22 relating to the provision of education allowances for dependent children of overseas employees, a new requirement of \$287,000 is forecast for FOA.

7. Department of State costs shown in Section III result from increased costs of the Department for Mutual Security Program Policy Review. The increase of \$227,000 results principally from the additional costs under PL 22 for educational allowances for dependent children overseas and for increased workloads resulting from the buildup of the Mutual Security Program in the Far East. The estimates include an overceiling budget of \$185,000. This item represents the Department of State evaluation of funds needed for Mutual Security Program Policy Review in the budget year, in addition to the \$2,700,000 provided in these estimates.

The proposed transfer of the Foreign Operations Administration to the Department of State as the International Cooperation Administration will have no major effect on administrative requirements forecast in these estimates. To the extent that functions presently performed by the Foreign Operations Administration are transferred to the Department of Defense or to areas of the Department of State other than the International Cooperation Administration, it is assumed that personnel and related costs will be transferred to those Departments.

MUTUAL SECURITY PROGRAM

CONSOLIDATED COMPARATIVE SUMMARY OF OBLIGATIONS BY OBJECT CLASS

ALL AGENCIES - U. S. AND OVERSEAS

Description	Actual 1954		Estimate 1955		Estimate 1956	
	Total		Total		Total	
	Number	Amount	Number	Amount	Number	Amount
Permanent positions	3,497.0	22,399,119	2,885.0	18,813,185	2,849.0	18,571,764
Deduct lapse	730.5	4,914,694	340.6	2,407,632	183.6	1,347,264
Deduct portion of salaries paid from other accounts			16.1	96,021	15.6	86,970
Net permanent personnel	2,766.5	17,484,425	2,528.3	16,309,532	2,649.8	17,137,530
Average permanent local personnel not included above	1,488.0	2,421,714	1,344.0	2,297,042	1,951.0	2,788,305
Average part-time and temporary personnel	30.5	267,247	49.8	394,083	44.6	364,463
Average employment all civilian personnel	4,285.0	20,173,386	3,922.1	19,000,657	4,645.4	20,290,298
Regular pay in excess of 52-week base		62,465		62,221		64,511
Payment above basic rates civilian personnel:						
Living and quarters allowances		1,494,939		1,337,363		1,623,894
Overtime and holiday pay		231,269		229,467		235,460
Night work differential		305		1,874		1,574
Additional pay for services abroad		329,811		491,274		632,808
Educational Allowances P.L. 22 (FOA)						287,000
Payment to other agencies for reimbursable details	25.5	169,917	11.3	105,340	11.1	108,654
<b>Total Civilian Personnel</b>	<b>4,310.5</b>	<b>22,462,092</b>	<b>3,933.4</b>	<b>21,228,196</b>	<b>4,656.5</b>	<b>23,244,199</b>
<u>Direct Obligations</u>						
01 - Personal services		22,441,136		21,198,196		23,244,199
02 - Travel		2,673,589		2,954,853		3,088,642
03 - Transportation of things		1,041,263		1,007,895		928,907
04 - Communication services		768,864		839,555		896,847
05 - Rents and utility services		1,391,481		1,293,942		1,616,557
06 - Printing and reproduction		472,387		524,163		558,220
07 - Other contractual services		1,051,272		1,042,286		1,217,920
Services performed by other agencies		2,708,160		2,298,513		2,363,026
08 - Supplies and materials		707,060		614,644		634,148
09 - Equipment		462,550		612,049		587,055
10 - Lands and structures				88,889		
11 - Grants, subsidies and contributions		2,125		12,285		4,389
12 - Pensions, annuities, and insurance claims		223				
13 - Refunds, awards and indemnities		4,810		20,085		23,750
15 - Taxes and assessments		42,680		55,645		54,340
Unvouchered		20,041		7,000		7,000
Section 1311 Undistributed Adjustments		12,715				
<b>Total Direct Obligations</b>		<b>33,800,356</b>		<b>32,570,000</b>		<b>35,225,000</b>
<u>Obligations Payable out of Reimbursements From Other Accounts</u>						
01 - Personal services		20,956		30,000		30,000
Total Obligations Payable out of Reimbursement From Other Accounts		20,956		30,000		30,000
<b>Total Obligations</b>		<b>33,821,312</b>		<b>32,600,000</b>		<b>35,255,000</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

CONSOLIDATED COMPARATIVE SUMMARY OF OBLIGATIONS BY OBJECT CLASS

ALL AGENCIES - DEPARTMENTAL

Description	Actual 1954		Estimate 1955		Estimate 1956	
	Total		Total		Total	
	Number	Amount	Number	Amount	Number	Amount
Permanent Positions	2,146.0	12,978,706	1,771.0	10,974,690	1,761.0	10,935,651
Deduct lapse	428.0	2,806,793	164.7	1,186,118	108.9	879,799
Deduct portion of salaries paid from other accounts			16.1	96,021	15.6	86,970
Net permanent personnel	1,713.0	10,171,913	1,590.2	9,692,551	1,636.5	9,968,882
Average part-time and temporary personnel	26.8	238,066	36.9	332,235	38.4	336,883
Average employment all civilian personnel	1,744.8	10,409,979	1,627.1	10,024,786	1,674.9	10,305,765
Regular pay in excess of 52-week base		34,076		34,722		33,793
Payment above basic rates, civilian personnel:						
Living and quarters allowance		18,709		32,500		38,416
Overtime and holiday pay		133,285		190,589		189,694
Nightwork differential						
Additional pay for services abroad		5,752		6,180		6,050
Payment to other agencies for reimbursable details	22.2	147,750	10.0	92,307	7.1	73,895
<b>Total Civilian Personnel</b>	<b>1,767.0</b>	<b>10,749,551</b>	<b>1,637.1</b>	<b>10,381,084</b>	<b>1,682.0</b>	<b>10,647,613</b>
01 - Personal services		10,749,551		10,381,084		10,647,613
02 - Travel		640,889		1,106,432		1,071,371
03 - Transportation of things		15,007		8,085		7,475
04 - Communication services		354,962		409,449		415,518
05 - Rents and utility services		631,614		576,819		594,349
06 - Printing and reproduction		434,739		495,584		514,585
07 - Other contractual services		175,933		176,699		192,995
Services performed by other agencies		1,128,686		944,795		998,891
08 - Supplies and materials		174,548		164,848		160,483
09 - Equipment		130,281		47,204		23,055
10 - Land and structures						
11 - Grants, subsidies and contributions						
12 - Pensions, annuities and insurance claims						
13 - Awards and indemnities		55		4,135		20,000
15 - Taxes and assessments		21,557		27,968		26,874
Unvouchered		20,041		7,000		7,000
<b>Total Obligations</b>		<b>14,477,863</b>		<b>14,350,102</b>		<b>14,680,209</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

CONSOLIDATED COMPARATIVE SUMMARY OF OBLIGATIONS BY OBJECT CLASS  
ALL AGENCIES - OVERSEAS

Description	Actual 1954		Estimate 1955		Estimate 1956	
	Total		Total		Total	
	Number	Amount	Number	Amount	Number	Amount
Permanent positions	1,351.0	9,420,413	1,114.0	7,838,495	1,088.0	7,636,113
Deduct lapse	302.5	2,107,901	175.9	1,221,514	74.7	467,465
Net permanent positions	1,048.5	7,312,512	938.1	6,616,981	1,013.3	7,168,648
Average permanent local personnel not included above	1,488.0	2,421,714	1,344.0	2,297,042	1,951.0	2,788,305
Average part-time and temporary personnel	3.7	29,181	12.9	61,848	6.2	27,580
Average employees all civilian personnel	2,540.2	9,763,407	2,295.0	8,975,871	2,970.5	9,984,533
Regular pay in excess of 52-week base		28,389		27,499		30,718
Payment above basic rates civilian personnel:						
Living and quarters allowance		1,476,230		1,304,863		1,585,478
Overtime and holiday pay		97,984		38,878		45,766
Night work differential		305		1,874		1,574
Additional pay for services abroad		324,059		485,094		626,758
Educational allowances P.L. 22		-		-		287,000
Payment to other agencies for reimbursable details	3.3	22,167	1.3	13,033	4.0	34,759
Total Civilian Personnel	2,543.5	11,712,541	2,296.3	10,847,112	2,974.5	12,596,586
<u>Direct Obligations</u>						
01 - Personal services		11,691,585		10,817,112		12,596,586
02 - Travel		2,032,700		1,848,421		2,017,271
03 - Transportation of things		1,026,256		999,810		921,432
04 - Communication services		413,902		430,106		481,329
05 - Rents and utility services		759,867		717,123		1,022,208
06 - Printing and reproduction		37,648		28,579		43,635
07 - Other contractual services		875,339		865,587		1,024,925
Services performed by other agencies		1,579,474		1,353,718		1,364,135
08 - Supplies and materials		532,512		449,796		473,665
09 - Equipment		332,269		564,845		564,000
10 - Lands and structures		-		88,889		-
11 - Grants, subsidies and contributions		2,125		12,285		4,389
12 - Pensions, annuities and insurance claims		223		-		-
13 - Awards and indemnities		4,755		15,950		3,750
15 - Taxes and assessments		21,123		27,677		27,466
Unvouchered		-		-		-
Section 1311 - Undistributed adjustments		12,715		-		-
Total Direct Obligations		19,322,493		18,219,898		20,544,791
<u>Obligations Payable out of Reimbursements From Other Accounts</u>						
01 - Personal services		20,956		30,000		30,000
Total Obligations Payable out of Reimbursements from Other Accounts		20,956		30,000		30,000
Total Obligations		19,343,449		18,249,898		20,574,791

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

CONSOLIDATED COMPARATIVE SUMMARY OF OBLIGATIONS BY OBJECT CLASS  
DEPARTMENTAL AND OVERSEAS

Description	Actual 1954		Estimate 1955		Estimate 1956	
	Total		Total		Total	
	Number	Amount	Number	Amount	Number	Amount
Permanent positions	2,939.0	19,032,019	2,488.0	16,360,960	2,454.0	16,126,626
Deduct lapse	625.8	4,287,371	318.4	2,265,429	155.8	1,180,797
Deduct portions of salaries paid from other accounts	-	-	16.1	96,021	15.6	86,970
Net permanent personnel	2,313.2	14,744,648	2,153.5	13,999,510	2,282.6	14,858,859
Average permanent local personnel not included above	1,153.0	1,771,986	1,086.0	1,741,692	1,701.0	2,249,525
Average part-time and temporary personnel	30.3	266,488	42.6	368,583	39.8	346,317
Average employment all civilian personnel	3,496.5	16,783,122	3,282.1	16,109,785	4,023.4	17,454,701
Regular pay in excess of 52-week base		57,520		57,008		59,479
Payment above basic rates civilian personnel:						
Living and quarters allowances		970,922		946,541		1,158,853
Overtime and holiday pay		193,095		210,325		214,218
Night work differential		-		-		-
Additional pay for services abroad		329,811		491,274		632,808
Educational Allowances P.L.22		-		-		287,000
Payment to other agencies for reimbursable details	25.5	169,917	11.3	105,340	11.1	108,654
<b>Total Civilian Personnel</b>	<b>3,522.0</b>	<b>18,504,387</b>	<b>3,293.4</b>	<b>17,920,273</b>	<b>4,034.5</b>	<b>19,915,713</b>
<u>Direct Obligations</u>						
01 - Personal services		18,483,431		17,890,273		19,915,713
02 - Travel		2,176,989		2,467,113		2,531,234
03 - Transportation of things		781,757		822,360		705,510
04 - Communication services		523,124		599,897		648,552
05 - Rents and utility services		1,237,518		1,126,511		1,412,644
06 - Printing and reproduction		462,765		520,090		554,218
07 - Other contractual services		773,213		821,417		957,111
Services performed by other agencies		2,698,160		2,288,153		2,352,626
08 - Supplies and materials		581,477		504,916		521,709
09 - Equipment		424,289		583,144		547,806
10 - Lands and structures		-		88,889		-
11 - Grants, subsidies, and contributions		1,652		12,137		4,200
12 - Pensions, annuities, and insurance claims		28		-		-
13 - Awards and indemnities		1,598		19,185		20,750
15 - Taxes and assessments		38,847		45,915		45,927
Unvouchered		20,041		7,000		7,000
Section 1311 - Undistributed adjustments		12,715		-		-
<b>Total Direct Obligations</b>		<b>28,217,604</b>		<b>27,797,000</b>		<b>30,225,000</b>
<u>Obligations Payable out of Reimbursements From Other Accounts</u>						
01 - Personal services		20,956		30,000		30,000
<b>Total Obligations Payable out of Reimbursements From Other Accounts</b>		<b>20,956</b>		<b>30,000</b>		<b>30,000</b>
<b>Total Obligations</b>		<b>28,238,560</b>		<b>27,827,000</b>		<b>30,255,000</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

Narrative Justification Statement

General

The FOA administrative budget request for FY 1956 is marked by: significant staff reductions in Europe, except for escapee program activities; moderate staff increases in the Far East, Near East and Africa, and Latin America; and maintenance of present headquarters staff level while absorbing new, complicated tasks and increasing quality of performance. Detailed explanation and justification of these estimates is given in the departmental and overseas sections of this budget.

Definitions of Expense Categories

Administrative expenses include salary and related costs of personnel engaged in: policy determination; program planning, development, and scheduling leading up to project or program approvals; program evaluation and control; financial and other control and reporting; and management activities incident to or supporting the above activities.

Program expenses include salary and related cost of technicians and other personnel engaged in program and project implementation, execution and supporting services. These estimates provide that the following types of expense will be applied as program expense items:

1. Expenses for administration of the Mutual Defense Assistance Controls Act.
2. Direct costs of assistance provided at the request of participating countries including costs of supplies and equipment, technical experts, technical information, and training.
3. Costs directly related to the specific items of aid furnished, e.g., ocean and other freight costs; other materials handling charges; and supporting services pertaining to technical assistance experts or trainees.
4. Certain indirect costs involved in arranging for the provision of requested or approved aid such as: technical inspection of material or plans for approved programs and projects to determine conformance with the approved aid request; technical assistance in the development of designs, plans, or specifications for projects which have been approved in principle; assistance in the development and negotiation of contracts or arrangements for the procurement under approved aid projects; and assistance in the detailed planning of approved training projects.

## Narrative Justification Statement (Continued)

5. Costs incurred by public or private agencies or firms (other than FOA) involved in execution of specific contractual-type projects to provide technical assistance, e.g., costs, including overhead costs involved in an FOA-University contract or in a contractual-type agreement with another public agency to perform a specific project.

This FY 1956 administrative budget request is based upon the general application of the above definitions uniformly for all FOA activities including those of participating Departments and Agencies. In addition, the following more detailed budget categories and definitions were applied to participating agency budget estimates covering their expenses in Washington for services to the technical assistance program.

1. Participating Agency Administrative Expenses: General supervision, departmental liaison, recruitment of technicians, coordination of intra-agency Mutual Security Program activities and common general service functions such as personnel work, accounting, fiscal reporting, voucher auditing, procurement of administrative items, transportation, communications and files.

2. Participating Agency Domestic Program Expenses include: (a) Technical Consultation and Support: Technical consultation to the FOA in developing programs; technical backstopping for field operations, including the development of technical materials for use abroad; technical assistance to field or Washington project personnel; and related subprofessional, stenographic and typing services. These services are global in nature and are not generally identifiable for accounting purposes with a particular project in a specific region or country. (b) Training Services: Covers expenses for services to trainees, and domestic training activities in the agencies or institutions involved. Includes review of applications, placement, training and supervision of trainees, making travel arrangements for trainees, and reviewing and evaluating reports. Direct trainee costs such as their tuition, books, and technical supplies and equipment are not included in this category of expenses, but are applied as project costs. Common housekeeping services necessary for employees in the participating agency working with trainees are included under "Participating Agency Administrative Expenses".

### Participating Agency Relationships

Other government agencies are consulted on FOA programs and projects within the fields of their technical competence, in order to assure these agencies an opportunity to express their views on the technical aspects of such programs or projects. To keep its technical staffs at a minimum, FOA secures the benefit of the technical skills and experience of these agencies by utilizing their staffs and facilities to the maximum extent consistent with the policies laid down by the President in his letter of June 1, 1953 (accompanying Reorganization Plans 7 and 8) which reads in part:

## Narrative Justification Statement (Continued)

"The Director of the Foreign Operations Administration should take full advantage of the advice and assistance available in other agencies. He should coordinate his operations with related operations in other agencies. At the same time, I expect the Director of the Foreign Operations Administration to maintain full control and direction over all foreign economic and technical assistance programs rather than turn this responsibility over to other agencies."

When FOA requests participating agencies to provide or secure training for foreign nationals, it selects the trainees upon the basis of standards established in consultation with the participating agencies. FOA prescribes the general nature of the training desired and reviews proposed training programs developed by the other agencies. FOA conducts or arranges for general orientation and final evaluation of trainees and for subsequent follow-up overseas.

The FOA organization in the field operates in accordance with Executive Order 10575 which established the concept of a country team under the leadership of the Chief of the Diplomatic Mission. The FOA component of that team is the United States of America Operations Mission. Unified direction of FOA activities in the field including contract and participating agency activities is accomplished through the United States Operations Mission (USOM).

Field personnel engaged on FOA projects including participating agency personnel are normally pay-rolled by FOA, with exceptions being made for commissioned PHS officers, for short-term appointments, and for other specialized cases. Administrative arrangements (such as travel, leave, and housing) are generally provided by FOA. Certain special projects may be better carried out on a contractual basis by FOA with either governmental or non-governmental institutions. In such cases the activities of contract personnel in the field are coordinated with other FOA activities by the USOM Director. Command channels to the field are from the Director of FOA to the Directors of the USOMs.

### Administrative Support

The USOMs obtain many administrative support services from the foreign service posts of the Department of State. It is FOA policy that the overseas facilities of the Department of State will be utilized wherever their administrative service fulfills FOA requirements, and can be provided more economically for the joint use of both State and FOA than by separate facilities. An agreement on this basic principle has been made between the two agencies and both policy guidance and procedural instructions on utilization of State administrative support services have been issued to Department of State Missions and USOMs and have been applied in the development of these estimates.

Narrative Justification Statement (Continued)

Program Expense

This budget includes supplementary information by activity and object classification, covering estimates of domestic program expense, and an identification of costs for Department of State administrative support applied as a program expense.

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
SCHEDULE OF EMPLOYEE HEALTH SERVICES

Page 1 of 2

Departmental

	1954	1955	1956
<b>1. <u>Cost by object of expenditure</u></b>			
A. Personal services:			
(1) Number of full-time positions .....	-	-	-
(2) Number of part-time positions .....	-	-	-
(3) 01 Personal services .....	-	-	-
B. Equipment .....	-	-	-
C. Other objects .....	\$ 1,581	\$ 2,618	\$ 2,618
D. Payments to other agencies:			
Public Health Service .....	10,559	10,960	10,827
Federal Facilities Corporation .....	1,395	1,788	1,800
Housing and Home Finance Agency.....	-	2,080	2,200
Department of Justice .....	1,632	-	-
Total cost of health program .....	<u>\$15,167</u>	<u>\$17,446</u>	<u>\$17,445</u>
<b>2. <u>Cost by type of care</u></b>			
A. Preemployment and other examinations:			
(1) Medical .....	-	-	-
(2) Dental .....	-	-	-
B. Emergency on-the job treatment:			
(1) Medical .....	15,167	17,446	17,445
(2) Dental .....	-	-	-
C. Preventive health program .....	-	-	-
Total cost of health program .....	<u>\$15,167</u>	<u>\$17,446</u>	<u>\$17,445</u>

	1954	1955	1956
3. Means of financing:			
A. Direct appropriations:			
(1) Administrative Expenses, Mutual Security, Executive .....	\$13,751	\$15,681	\$15,680
(2) Technical Cooperation, Executive .....	1,416	1,765	1,765
B. Reimbursements and advances from other agencies	-	-	-
Total cost of health program .....	<u>\$15,167</u>	<u>\$17,446</u>	<u>\$17,445</u>
4. Cost per employee:			
A. Average number of this agency's employees to care is available:			
(1) In this agency's health rooms.....	-	-	-
(2) In other agency's health rooms on a reimbursable basis .....	1,623	1,668 <sup>a/</sup>	1,757 <sup>a/</sup>
B. Average number of other agencies' employees to whom care is available in this agency's health rooms:			
(1) On reimbursable basis .....	-	-	-
(2) Without compensation to this agency.....	490	14	14
Total number of employees for whom care is provided .....	<u>2,113</u>	<u>1,682</u>	<u>1,771</u>
C. Cost per employee .....	\$7.18	\$10.37	\$9.85
D. Average number of this agency's employees to whom care is available in other agencies' health rooms without reimbursement.....	-	-	-
E. Average number of this agency's employees to whom care is <u>not</u> available .....	-	-	-
F. Total number of this agency's employees (Departmental) .....	1,623	1,668 <sup>a/</sup>	1,757 <sup>a/</sup>
G. Percentage of this agency's employees to whom care is available .....	100%	100%	100%
5. Number of health rooms to be operated by this agency	-	-	-

<sup>a/</sup> Includes an average of 40 trainees using these facilities.

MUTUAL SECURITY PROGRAM

COMPARISON OF OVERHEAD WITH TOTAL PERSONAL SERVICES

Agency Foreign Operations Administration

Activity	Actual 1954		Estimate 1955		Estimate 1956	
	Average No.	Total Salaries	Average No.	Total Salaries	Average No.	Total Salaries
A. Administrative service personnel:						
1. Personnel .....	173.5	\$ 945,195	178.2	\$ 1,105,064	184.4	\$ 1,168,151
2. Fiscal .....	532.4	2,600,046	520.7	2,123,433	611.1	2,559,551
3. Procurement and property management .....	125.8	577,685	133.8	599,577	226.4	772,766
4. Other administrative services .....	<u>1,067.0</u>	<u>5,452,280</u>	<u>1,059.1</u>	<u>4,889,010</u>	<u>1,504.2</u>	<u>5,595,130</u>
5. Total administrative service personnel .....	1,898.7	9,575,206	1,891.8	8,717,084	2,526.1	10,095,598
B. Executive direction .....	<u>217.6</u>	<u>1,077,158</u>	<u>224.8</u>	<u>1,697,015</u>	<u>252.2</u>	<u>1,954,548</u>
C. Overhead personal services ...	2,116.3	10,652,364	2,116.6	10,414,099	2,778.3	12,050,146
D. Program functions* .....	<u>4,649.7</u>	<u>67,668,214</u>	<u>5,437.1</u>	<u>63,553,171</u>	<u>6,256.4</u>	<u>80,238,216</u>
E. Total personal services .....	<u>6,766.0</u>	<u>78,320,578</u>	<u>7,553.7</u>	<u>73,967,270</u>	<u>9,034.7</u>	<u>92,288,362</u>
F. Overhead ratio (C ÷ E) .....	31.3%	13.6%	28.0%	14.1%	30.8%	13.1%

\* Excludes data for local personnel engaged in project activities overseas. Data not available on comparable basis.

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

DEPARTMENTAL  
(Including Participating Agencies)

Description	Actual 1954		Estimate 1955		Estimate 1956	
	Total		Total		Total	
	Number	Amount	Number	Amount	Number	Amount
<u>Civilian Personnel</u>						
Permanent positions	1,968.0	11,878,120	1,593.0	9,873,399	1,579.0	9,809,692
Deduct lapse	431.0	2,823,665	154.9	1,124,534	93.6	764,176
Deduct portion of salaries paid from other accounts			16.1	96,021	15.6	86,970
Net permanent positions	1,537.0	9,054,455	1,422.0	8,652,844	1,469.8	8,958,546
Average part-time and temporary personnel	26.6	237,307	36.7	331,435	37.6	333,737
Average employment all civilian personnel	1,563.6	9,291,762	1,458.7	8,984,279	1,507.4	9,292,283
Regular pay in excess of 52-week base		34,076		34,722		33,793
Payment above basic rates civilian personnel:						
Living and quarters allowance		18,709		32,500		38,416
Overtime and holiday pay		114,513		177,447		174,552
Night work differential						
Additional pay for services abroad		5,752		6,180		6,050
Payment to other agencies for reimbursable details	22.2	147,750	10.0	92,307	7.1	73,895
Total Civilian Personnel	1,585.8	9,612,562	1,468.7	9,327,435	1,514.5	9,618,989
01 - Personal services		9,612,562		9,327,435		9,618,989
02 - Travel		512,261		906,302		866,221
03 - Transportation of things		13,746		6,725		6,715
04 - Communication services		334,729		394,406		397,699
05 - Rents and utility services		626,550		572,010		592,540
06 - Printing and reproduction		429,854		491,894		510,995
07 - Other contractual services		159,246		161,545		172,341
Services performed by other agencies		1,118,686		934,435		988,491
08 - Supplies and materials		159,858		151,435		146,670
09 - Equipment		124,982		41,943		14,498
10 - Lands and structures						
11 - Grants subsidies and contributions						
12 - Pensions, annuities and insurance claims						
13 - Awards and indemnities		55		4,135		20,000
15 - Taxes and Assessments		21,529		27,935		26,841
Unvouchered		20,041		7,000		7,000
Total Obligations		13,134,099		13,027,200		13,369,000

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

Page 1 of 4 pages

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

Organizational Unit	DEPARTMENTAL					
	Actual 1954		Estimate 1955		Estimate 1956	
	Number	Amount	Number	Amount	Number	Amount
Office of the Director	32	244,390	26	180,595	23	150,455
Executive Secretariat	27	150,965	25	137,885	24	130,325
General Counsel	31	209,665	33	211,515	41	264,895
Secretariat-International Development Advisory Board	6	43,100	6	45,520	5	35,920
Office of the Military Adviser	6	37,250	6	39,675	6	40,555
Office of the Deputy Director for Program and Planning	30	201,815	16	111,450	16	108,890
Office of the Deputy Director for Refugees, Migration and Voluntary Assistance	34	228,816	37	260,375	37	259,975
Office of the Deputy Director for Congressional Relations	10	69,745	8	55,405	8	55,405
Office of the Deputy Director for Mutual Defense Assistance Control	-	-	-	-	-	-
Office of the Deputy Director for Operations						
Immediate Office	5	39,530	9	66,280	10	78,385
Office of European Operations	86	558,915	54	345,810	54	349,130
Office of Far Eastern Operations	51	354,055	64	446,400	64	446,400
Office of Near Eastern, South Asian and African Operations	102	632,811	80	534,410	75	489,305
Office of Latin American Operations	52	327,137	56	357,405	57	370,340
Office of the Deputy Director for Technical Services						
Immediate Office	12	93,665	15	117,585	15	111,855

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

Page 2 of 4 pages

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

Organizational Unit	DEPARTMENTAL					
	Actual 1954		Estimate 1955		Estimate 1956	
	Number	Amount	Number	Amount	Number	Amount
Office of the Deputy Director for Technical Services (Continued)						
Methods Coordination Staff	13	91,830	13	93,780	11	80,935
Office of Food and Agriculture	69	494,135	59	439,135	61	452,045
Office of Small Business	15	88,430	13	69,910	11	58,195
Office of Public Services	54	334,225	63	453,770	64	470,415
Office of Trade, Investment and Monetary Affairs	24	181,310	25	196,670	23	184,665
Office of Transportation	21	139,435	18	122,410	19	137,175
Office of Industrial Resources	164	1,103,730	80	531,940	61	420,235
Office of Labor Affairs	23	178,280	24	192,496	24	193,516
Office of the Deputy Director for Management						
Immediate Office	11	75,755	16	110,305	15	106,510
Office of Research, Statistics and Reports	65	449,380	70	490,670	68	473,270
Office of Personnel	121	681,497	118	647,190	115	637,575
Office of Organization and Methods	29	166,727	23	142,135	23	145,460
Office of Personnel Security and Integrity	56	387,724	53	368,571	53	368,571
Office of the Controller	316	1,870,550	271	1,579,793	282	1,638,320
Office of Public Reports	53	364,835	23	162,725	22	156,785
Administrative Services	201	827,900	147	635,642	147	636,702
TOTAL	1,719	10,627,602	1,451	9,147,452	1,434	9,052,209

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

Page 3 of 4 pages

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

DEPARTMENTAL

Description	Actual 1954		Estimate 1955		Estimate 1956	
	Total		Total		Total	
	Number	Amount	Number	Amount	Number	Amount
Permanent positions	1,719.0	10,627,602	1,451.0	9,147,452	1,434.0	9,052,209
Deduct lapse	350.9	2,389,995	139.2	1,044,190	82.2	684,489
Add terminal leave in excess of lapse	-	-	-	-	-	-
Net permanent positions	1,368.1	8,237,607	1,311.8	8,103,262	1,351.8	8,367,720
Average part-time and temporary personnel	22.8	212,927	34.2	313,798	36.4	324,557
Average employment all civilian personnel	1,390.9	8,450,534	1,346.0	8,417,060	1,388.2	8,692,277
Regular pay in excess of 52-week base		31,603		32,538		31,482
Payment above basic rates, civilian personnel:						
Living and quarters allowance		18,709		32,500		38,416
Overtime and holiday pay		113,956		174,600		172,350
Night work differential						
Additional pay for services abroad		5,752		6,180		6,050
Payment to other agencies for reimbursable details	10.1	90,100	10.0	92,307	7.1	73,895
<b>Total Civilian Personnel</b>	<b>1,401.0</b>	<b>8,710,654</b>	<b>1,356.0</b>	<b>8,755,185</b>	<b>1,395.3</b>	<b>9,014,470</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

Page 4 of 4 pages

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

DEPARTMENTAL

Description	Actual 1954		Estimate 1955		Estimate 1956	
	Total		Total		Total	
	Number	Amount	Number	Amount	Number	Amount
01 - Personal services		8,710,654		8,755,185		9,014,470
02 - Travel		496,085		890,000		855,000
03 - Transportation of things		9,180		5,660		5,500
04 - Communication services		314,394		385,450		382,920
05 - Rents and utility services		612,399		559,010		579,540
06 - Printing and reproduction		418,745		474,440		486,000
07 - Other contractual services		142,838		151,895		161,260
Services performed by other agencies		1,118,686		934,435		988,491
08 - Supplies and materials		144,354		145,260		141,049
09 - Equipment		120,081		39,620		12,600
10 - Lands and structures		-		-		-
11 - Grants, subsidies and contributions		-		-		-
12 - Pensions, annuities and insurance claims		-		-		-
13 - Awards and indemnities		55		4,135		20,000
15 - Taxes and assessments		18,748		24,110		25,670
Unvouchered		20,041		7,000		7,000
<b>Total Obligations</b>		<b>12,126,260</b>		<b>12,376,200</b>		<b>12,679,500</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

Departmental Narrative Justification Statement

<u>Total Positions (FOA Washington)</u>		
<u>FY 1954</u>	<u>FY 1955</u>	<u>FY 1956</u>
1,719	1,451	1,434

The responsibilities assigned to the Washington headquarters for the administration of programs are marked by continued high volume and complexity, and need for considerable flexibility.

The volume and complexity of activity affecting all FOA/W offices is indicated by the following financial facts: New obligational authority will remain high. The rate of expenditures this fiscal year substantially increased over the last fiscal year and will continue at an accelerated rate through next year particularly in the program activities having the greatest effect on administrative expense requirements, e.g. Technical Cooperation and Development Assistance. The number of program transactions has risen and will continue to rise both because there will be more individual projects, and because these will have increased technician and training components. One indicator of the complexity of program and management effort required is the necessity to maintain more than 110 appropriation accounts, and the increase in number of allotment accounts from about 850 in FY 1954 to 1,220 in FY 1955 to an estimated 1,560 in FY 1956.

The Foreign Operations Administration headquarters staff is absorbing new and complicated tasks and at the same time increasing the quality of planning and operation. These parallel trends of increased responsibility and improved quality are projected to occur in fiscal year 1956 without an administrative staff increase. FOA headquarters responsibilities are influenced to an increasing extent by the following major factors which directly effect administrative staff needs

Program Administration

The difficult problems of program administration which are to be expected with operations as complex and varied as those of FOA are further compounded by their variability and unpredictability. In addition

Departmental - Narrative Justification Statement (Continued)

to carrying out its continuing programs, all of which involve greater or lesser degrees of urgency, it is FOA's job to respond quickly to changing world situations. New action programs must be developed in response to crisis situations and put into effect virtually overnight. Radical adjustments to continuing activities must be effected in the face of changing circumstances. FOA's job is becoming increasingly characterized by the emergence of new tasks and a constant shifting of priorities.

For example, following the recent revolution in Guatemala, FOA was required to transform quickly its modest technical assistance activities in that country into a more comprehensive program to rebuild an economy undermined by the previous communist government.

The major political, military and economic changes brought about in Vietnam, Cambodia, and Laos by the Geneva Agreement also required rapid FOA action in support of United States objectives. It was essential that FOA resources be made immediately available to assist these three countries in meeting urgent problems of evacuation, relief and resettlement of more than a half million refugees. Other actions were required to assist in the establishment of governmental machinery to cope with the new nations' task of defense, internal security, and economic rehabilitation.

The need for adequate staff resources to make new policies operational is often underestimated. The task of analysis and evaluation of a crisis situation and the development of a plan of corrective action is only a partial measure of the additive workload imposed by the rapid succession of new program requirements. The nature, range, and geographic spread of FOA activities are such as to require for each urgent new program a maximum of specialized ad hoc operational arrangements which, conversely, means a minimum of routinized handling.

For instance, in addition to the substantive workload of this year's expanded and accelerated military and rehabilitation programs in Korea, the emergency nature and special circumstances of the Korean operation involving activities of the Department of Army, the United Nations Korean Reconstruction Agency and the Office of the Economic Coordinator makes it necessary to devise and operate a tailor-made and coordinated system of program administration. Both the development and handling of such specialized problems involve unavoidable additional workload throughout the agency.

Similar operational problems and workload pressures are building up as changes in program emphasis, scale, and variety occur in going programs. Countries for the first time receiving new types of aid such as Pakistan, Egypt, Bolivia, and Guatemala require special handling and intensive orientation. Installation of standard agency procedures or, if necessary, ad hoc arrangements, must be effected in both United States Operations Missions and Washington. Additional budget, program, and reporting controls must

## Departmental - Narrative Justification Statement (Continued)

be activated. New allotments must be made and accounts maintained. Country representatives in Washington and the field must be indoctrinated in program methods. Cooperating Country banking institutions and commercial importers must be thoroughly briefed. New arrangements must be made with American suppliers and the U.S. banking community to assure their familiarity with and acceptance of commercial practices of the Cooperating Country and of any specialized implementing arrangements it may have been necessary for FOA to devise.

As the pace and variety of U.S. foreign operations continue to increase in the coming fiscal year, pressures on the agency's staff resources will mount correspondingly. U.S. policy objectives with respect to the "Arc of Free Asia" calling for expanded and accelerated U.S. activities and new emphasis on regional and interregional approaches makes it necessary that new programs be developed. Specialized operating techniques must be worked out and administered.

Without adequate staff resources, new policies cannot be translated into plans for action and existing programs are jeopardized. Adequate administrative staffs must be maintained to properly administer programs involving billions of dollars.

### Dual-Purpose Programs

FOA is required by Congressional and Presidential mandates to administer certain aspects of the foreign assistance programs in ways which will also assist specific sectors of the U.S. domestic economy. This is accomplished in two principal ways: (1) through special programs which involve, initially, the sale abroad of surplus and distressed area commodities for foreign currencies and, subsequently, the use of such currencies to finance regular foreign assistance programs; and (2) by screening all commodity-aid requests made under regular country programs to determine in the light of U.S. market conditions whether procurement must be limited to U.S. sources. All such "dual-purpose" activities represent additional workload and require staff resources.

A. Special Commodity Programs: During the current fiscal year FOA is required by Section 402 to finance the export of not less than \$350,000,000 worth of surplus U.S. agricultural commodities with funds appropriated for the Mutual Security Program. Similarly, in support of the President's program to render assistance to distressed domestic areas, MSP financing of U.S. coal exports has been increased to about \$75,000,000 for the current fiscal year.

Each of these "dual-purpose" programs requires two jobs to be done in the place of one at a cost in man-years and supporting administrative services more than twice that which would be required if appropriated dollars were spent directly for foreign assistance programs.

## Departmental - Narrative Justification Statement (Continued)

Phase I - Export of Commodities. With respect to the first or commodity export phase of these programs, initiative is placed on FOA. Conventional commodity-aid programs are administered on the basis of country initiated requests for aid. Because such country requests fall short of the Congressional and Presidential U.S. export targets, arrangements must be made to sell these commodities for foreign currencies. FOA must undertake an intensive analysis of the potential absorptive capacity of each country, the effects of such import levels upon normal patterns of international trade, the relative suitability of various foreign currencies for financing regular aid programs in the same or other countries, and the feasibility of negotiating acceptance of U.S. desired levels of sales. This complex program planning process is in marked contrast with the job of programming available aid dollars against known requests.

The execution of the export phase of these sales programs is equally complex. After the difficult job of negotiating country acceptance has been completed, specialized program controls, operating reports and accounting techniques separate from, and in addition to, those required for the agency's regular aid programs must be developed and maintained.

Phase II - Use of Foreign Currency Proceeds. About \$425 million in coal and surplus agricultural exports are programmed for the current year. The sale of these commodities generates foreign currency counterpart funds which are normally used to furnish Mutual Security Program objectives in the countries where such aid is applied. However, the administration of these foreign currencies is complicated in that a total of about \$75 million in foreign currency funds are being applied in lieu of dollar aid to the program needs of countries other than those in which the currency was generated. The administration of a variety of these foreign currencies is obviously more difficult and time-consuming than the programming of dollars. The utilization of foreign funds, unlike dollars which are sought by producers throughout the world, means that every country request for commodities, supplies, and equipment must be screened to determine whether the goods or services can be purchased with available foreign currencies, taking into account differences in specifications, price, delivery schedules, and possible disruptions to established trade channels.

For example, a country request for agricultural machinery of given specifications to be financed by FOA with dollars can normally be met by producers in a number of countries all of whom are willing and anxious to secure dollar business. Such a transaction is simply and quickly administered by FOA by the issuance to the procuring country of a dollar procurement and authorization requiring competitive bidding among all interested suppliers. The same transaction, if it is to be financed with foreign currency, cannot be handled as an operating routine but must be given specialized treatment from start to finish. First, a search must be made for supplying countries which produce equipment meeting the project requirements of the procuring country and which, at the same time, would accept payment in a foreign currency currently available to FOA. When a potential supplier has been found, it is often necessary under the terms of bilateral agreements governing FOA's use of foreign currencies to secure the express concurrence of both the procuring and

## Departmental - Narrative Justification Statement (Continued)

supplying countries. Following country concurrence, a series of special steps must be taken to implement the transaction. A special allotment of foreign currency in the kind and amount necessary to finance the requested equipment must be set up in the name of the procuring country and a corresponding reduction of previously allotted dollars must be effected. Each foreign currency authorization must also prescribe the specific method of financing to be utilized and the financing method must be developed cooperatively with the country holding the currency. Finally, specialized program reporting and fiscal accounting systems must be developed and maintained as a basis for program and financial controls. Elements of extra work required by such foreign currency arrangements extend to such situations as hand posting of many of the allotment ledgers for these accounts - since standard accounting machines cannot post currencies which convert to U.S. dollars at rates of more than 100 to 1 (e.g., francs, lira, dinars).

About \$225 million worth of surplus agricultural commodity sales are projected in the next fiscal year. No specific target for distressed area sales of other commodities has yet been fixed, but some volume of such sales may be anticipated. These two new sets of funds will have to be managed through the export and the foreign currency phases described above. In addition, it is estimated that \$44 million equivalent in foreign currencies from this year's sales activities will remain to be utilized in fiscal year 1956 for program procurement under the complicated methods of handling described above.

B. Limiting Procurement to the U.S. As a further effort to render direct assistance to distressed industries within the U.S., FOA screens all proposed commodity-aid transactions to determine, in the light of U.S. market conditions, whether procurement should be limited to U.S. sources. This additional element in the review process, and the necessary maintenance of information on U.S. market conditions underlying it, requires staff resources. General agency procurement procedures also provide for assurance that U.S. suppliers be given full opportunity to compete in all procurement. This procedure calls for appropriate time allowance to potential U.S. bidders and requires that competent staff review procurement proposals to assure that specifications are broadened to permit bids by U.S. firms.

### Changing and Improved Programs

Changes in the character and content of FOA programs and the development of improved programming techniques have also contributed to the build-up of workload and increasing pressure on the agency's limited administrative staff resources.

A. Increase of Project-Type Component of Aid Programs: During FY 1956, the trend of recent years away from large-scale economic assistance, indirectly applied through the financing of imports of consumer goods, will continue. Not only will a greater proportion of U.S. non-military operations fall in the more

## Departmental - Narrative Justification Statement (Continued)

complex and administratively costly category of specific project-type assistance, but an absolute increase in project-type operations is projected. Under U.S. direct Technical Cooperation activities, which are limited to project undertakings, a program level of \$146 million is projected, representing a 30 percent increase over FY 1955 estimated obligations. There is also an increase estimated in FY 1955 and 1956 for Development Assistance. The effects on manpower requirements of this continuing shift toward assistance for specific projects are clear.

Programs of technical and developmental assistance on a project basis are more costly in time and staff resources than large-scale commodity import programs. Single procurement authorizations with values of tens of millions of dollars were frequently issued under commodity import programs. FOA projects, on the other hand, average under \$200,000 of U.S. financing. Furthermore, projects are implemented, not in one transaction, but by a series of specific orders for personnel, procurement, contractual services, and training. Specific project implementation orders average approximately \$50,000 each.

The Programming Phase. As the project component of U.S. assistance programs goes up world-wide, FOA administrative workload in program planning increases correspondingly. In place of the general economic analysis of a country's financial capabilities and dollar need that go into a determination of U.S. assistance levels, a much more comprehensive analysis of a country's levels of technical competence and need in every significant field of endeavor is required. Country resources and need for assistance in food production and agricultural improvement; in its utilization of industrial resources, and its productivity; in the control of disease; in the administrative efficiency of its governmental machinery; and in housing, education, and labor and other fields must all be evaluated as a basis for deciding the level and composition of U.S. assistance which is necessary and feasible.

The Execution Phase. Technical assistance programs are not administered by making dollars available for general import purposes as requested by a country but through the development of specific projects, the determination of project needs, and the provision of specific goods, services, and personnel by FOA. FOA must itself, or by arrangement with other agencies, recruit the technical personnel necessary to furnish the technical assistance required for a specific project; solicit, negotiate and execute contracts for services; arrange for the procurement of goods and equipment through numerous small orders; and make provision for the training of Cooperating Country nationals in the U.S. or abroad.

B. Program Integration: At the same time that the project-activity component of foreign operations has been increasing, another significant change in the content and diversity of project operations has begun to take place.

## Departmental - Narrative Justification Statement (Continued)

While the FOA personnel program is administered by a central Office of Personnel, the nature of the recruitment and selection process particularly for technical positions overseas requires effort throughout the headquarters geographic, technical and management offices. The country and regional offices, and the technical services offices each play a role in development of position requirements and in selection and orientation of personnel. The technical service offices also assist in identification and cultivation of sources of recruitment. Security clearance workload, overseas travel and transportation volume, and other administrative workload is also directly affected by the recruitment load.

Technician program expansion and turnover will require a 70 percent increase in recruitment in FY 1956, calling for a significant increase in effort by the various offices referred to above.

Similarly, training arrivals in the United States will increase, based on new program authorizations as well as arrival of trainees programmed in prior fiscal years. The estimated increase is approximately 24 percent - the FY 1955 arrival load being 5,089, while more than 6,600 will arrive in FY 1956. The training arrival load, while handled in large part by personnel charged against domestic program expenses, creates additional administrative workload in country and regional offices, technical service offices, the security clearance office, the travel section, and in the fiscal office.

C. Tightening up of Programming Techniques: In the face of these increasing work pressures and as a conscious effort to further program integration and improve quality, FOA has installed a completely revised, comprehensive system for the administration of all program assistance. The new system provides the means for more effective program planning by assuring that program proposals and plans are well conceived in terms of long-range objectives, immediate country needs, and the relationship of FOA activities to those of the United Nations, private voluntary groups and other multi-lateral organizations. The qualitative improvement in program operations implied in and demanded by the new system has tended to increase further the pressure on staff resources of the agency by requiring that a better job be done both in planning and in implementation.

As a means of forcing a qualitative improvement in program conception and administration and in recognition of less than adequate past performance, the system requires a radical telescoping of program operations. Project approvals and authority to obligate funds thereunder are now made only on the basis of assurance that sub-authorizations for all elements of a project will be made no later than six months following project approval. During the coming fiscal year this requirement alone will significantly increase workload throughout the agency by shortening the pipeline of obligated but unsub-authorized project funds. Under this self-imposed restriction the agency is faced in the first half of the coming year, without any increase in staff, with the task of implementing all recently approved projects in addition to implementing projects which under previous systems were approved a year or more ago. The workload implications of this new requirement are clear. The agency will be required to handle up to 50 percent more business without a corresponding increase in staff resources. The handling of such an increase in workload has been made possible only by the development of a system of administration which has brought a measure of uniformity and simplicity to agency operations.

## Departmental - Narrative Justification Statement (Continued)

In the initial phases of technical programs in the underdeveloped areas, concentration was naturally focused on the primary problems at hand, principally in the fields of agriculture and health. No progress could be made toward economic development and growth until levels of agricultural production were raised sufficiently to support populations and disease rates were lowered to maintain minimum standards of health and vitality. It was most often true that any U.S. assistance, wherever brought to bear, was bound to "succeed" in the sense that results in a desirable direction would be realized. Complex as any individual project may have been in its planning and supply logistics, the task of selecting specific projects to undertake was relatively simple, and activities as a whole tended to be limited to one or two major technical fields.

The achievement of initial success, the need for expansion of supplementary activities, and a growing recognition of the complexities of economic development have led to general intensification in the planning and development of country programs. Programs in the basic fields of agriculture and health have been refined and diversified to build a foundation to support lasting progress and permit eventual assumption of development programs by countries themselves. Projects in direct support of specific food production or disease rate goals have been first supplemented, and often entirely displaced, by projects in the administratively more difficult area of institutional development. Development of country extension services, farm credit systems, and public health training have increased the complexity and the administrative cost of these basic programs.

The same kind of problem is encountered on a much larger scale as activities increase in supplementary fields of activity as a result of program integration on a country-wide basis. In general support of long-range programs in other substantive fields and in specific response to particular specialty needs, educational programs encompassing both fundamental education and vocational training are increasing. Greater emphasis is also being placed on the development of housing, community development and labor programs in anticipation of emerging needs to assure continuing economic growth and vitality. Similarly, new approaches are being made to the problem of country development through the medium of public administration assistance in an effort to develop internal capacity and administrative machinery, both public and private, to administer new technical skills.

As a result of this new emphasis, the proportion of funds for technicians and for training relative to funds for supplies and equipment has risen this year and will rise further in FY 1956. This results in increased programming, technical, and administrative effort per dollar programmed. Recruitment of technicians is complicated by need for specialists in the place of general technicians. Procurement difficulties are increased as supply and equipment needs are diversified. Training arrangements become more complex as the requirement for specialization increases. The increase anticipated in volume of technical recruitment for overseas service illustrates this point.

MUTUAL SECURITY

FOREIGN OPERATIONS ADMINISTRATION

Page 1 of 2

ACTUAL AND ESTIMATED EMPLOYMENT

DEPARTMENTAL

Organizational Unit	6/30/53		6/30/54		6/30/55	
	Admin.	Prog.	Admin.	Prog.	Admin.	Prog.
Director and Deputy Director, FOA	32		23		24	
Deputy Director for Congressional Relations	-		5		6	
Executive Secretariat	25		25		24	
General Counsel	30		24		34	
International Development Advisory Board	6		6		6	
Office of the Military Advisor	3		5		6	
Office of the Deputy Director for Program and Planning	32		13		14	
Office of the Assistant Director for Refugees, Migration and Voluntary Assistance	27		31		34	
Office of the Deputy Director for Mutual Defense Assistance Control	-	24	-	31	-	28
Office of the Deputy Director for Operations: Immediate Office	6		6		6	
Office of European Operations	86		52		49	
Office of Far Eastern Operations	46		51		58	
Office of Near Eastern, South Asian and African Operations	102		79		74	
Office of Latin American Operations	21		45		54	
Office of the Deputy Director for Technical Services: Immediate Office	9	15	5	14	15	21
Methods and Coordination Staff	-		10		13	
Office of Food and Agriculture	69	11	44	16	53	19
Office of Small Business	14		13		11	
Office of Public Services	48	19	48	28	56	41

MUTUAL SECURITY

FOREIGN OPERATIONS ADMINISTRATION

ACTUAL AND ESTIMATED EMPLOYMENT

DEPARTMENTAL

Organizational Unit	6/30/53		6/30/54		6/30/55	
	Admin.	Prog.	Admin.	Prog.	Admin.	Prog.
Office of the Deputy Director for Technical Services: (Continued)						
Office of Trade, Investment and Monetary Affairs	12	4	20	5	22	7
Office of Transportation	21		15	1	17	3
Office of Industrial Resources	166	117	68	122	70	142
Office of Labor Affairs	23	15	11	14	21	18
Office of the Deputy Director for Management:						
Immediate Office	11		15		13	
Office of Research, Statistics and Reports	64		60		67	
Office of Personnel	121		115		115	
Office of Organization and Methods	29		19		23	
Office of Personnel Security and Integrity	58		49		53	
Office of the Controller	316		272		267	
Office of Public Reports	52	4	22	16	21	18
Administrative Services	202		134		144	
<b>Total <u>1/</u></b>	<b>1,631</b>	<b>209</b>	<b>1,285</b>	<b>247</b>	<b>1,370</b>	<b>297</b>

1/ Does not include Consultant man-years as follows:

FY 1954		FY 1955		FY 1956	
15.9	2.3	25.9	3.8	26.9	4.0

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

EXPLANATION OF OTHER OBJECT COSTS

DEPARTMENTAL

	FY 1954		FY 1955		FY 1956	
	Number	Amount	Number	Amount	Number	Amount
01 - Personal services	1,401.0	\$8,710,654	1,356.0	\$8,755,185	1,395.3	\$9,014,470
Permanent positions:					1,434.0	\$9,052,209
Deduct lapse:						
Lapse was computed on the basis that the April 23, 1955 employment of 1338 employees occupying permanent positions would be maintained under a ceiling of 1434 positions during FY 1956 (1434 positions less 1338 man-years = 96 positions, or 7% for lapse)					96.0	769,989
Average employment, permanent (1338 man-years x present average salary of \$6,190)					1,338.0	8,282,220
Add terminal leave for 137 employees estimated to receive terminal leave payments (65% of separations) at an average cost of \$620 representing 26 days per employee. Estimate is the same as estimate for the current fiscal year.					13.8	85,500
Net permanent positions					1,351.8	8,367,720
WAE employment (consultants) averaging 26.9 man-years at \$10,840 per man-year is requested for fiscal year 1956 as compared with 25.9 man-years estimate for the current fiscal year. Except for the requirement to provide consultants for the Arabian Oil Litigation Corps, the estimate reflects a reduction of approximately \$15,000 under the current fiscal year estimate and represents minimum requirements for this purpose.					26.9	291,630
Temporary and part-time employment relating to temporary personnel required for the Congressional presentation typing group of 16 positions averaging 9.5 man-years at an average salary of \$3,466 per man-year					9.5	32,927
Average employment					1,388.2	8,692,277
Regular pay in excess of 52-week base, annual salary rate (June 30, 1956) of permanent positions \$8,184,000 divided by 260						31,482

Departmental (Continued)

Payments above basic rates:

	<u>FY 1956</u>	
	<u>Number</u>	<u>Amount</u>
Living and quarters allowances for 14 employees assigned to overseas posts but responsible to the Washington Office		\$ 38,416
Overtime and holiday pay computed on the basis of \$2.90 per hour for 61,770 hours. Increase in FY 1955 and FY 1956 over FY 1954 is required as a result of the increase in the hourly overtime rate from approximately \$1.90 to approximately \$2.90 per hour. Overtime is permitted only to complete special projects or assignments requiring completion within specified timing which cannot be performed during regular office hours. In addition there is a substantial amount of voluntary overtime which is not paid for.		172,350
Additional pay for services abroad - Differential pay for employees assigned to overseas posts		6,050
Payments to other agencies for reimbursable details, 7.1 man-years at an average salary of \$10,400 per year. Employees hired on a reimbursable basis are for the most part loaned from the Department of Health, Education, and Welfare, Public Health Service, and have special grades and privileges which are not available to FOA employees	<u>7.1</u>	<u>73,895</u>
Total 01 - Personal services	<u>1,395.3</u>	<u>\$9,014,470</u>

Departmental (Continued)

	Actual 1954	Estimate 1955	Estimate 1956
02 - Travel	\$496,085	\$890,000	\$855,000

The travel estimate reflects the requirement for direction and evaluation of a world-wide program of varied technical and economic activities; for operational travel of FOA/W employees assigned for duty overseas and for domestic transportation costs of Departmental employees.

Requirements by organizational element are shown below:

	Europe		NEA		Far East		Latin America		Domestic		Local Taxi and Streetcar Fares	Total
	Trips	Cost	Trips	Cost	Trips	Cost	Trips	Cost	Trips	Cost		
Office of the Director	8	10,080	4	7,920	6	13,350	2	2,720	20	5,540	220	39,830
Executive Secretariat	1	1,080	1	1,660	1	1,925	1	1,080	5	840	30	6,615
General Counsel-Regular Travel	4	4,540	1	1,910	2	5,300	-	-	6	1,000	250	13,000
-Oil Litigation	2	2,904	2	3,680	-	-	-	-	180	38,780	200	45,564
Secretariat-International												
Development Advisory Board	-	-	-	-	1	4,460	5	4,893	368	7,210	-	16,563
Foreign Operations Council	-	-	-	-	-	-	-	-	80	6,000	-	6,000
Educational Committee	-	-	-	-	-	-	-	-	60	6,000	-	6,000
Health Committee	-	-	-	-	-	-	-	-	60	6,000	-	6,000
Voluntary Foreign Aid Committee	-	-	-	-	-	-	-	-	24	1,800	-	1,800
Office of Military Advisor	1	1,468	-	-	1	1,765	-	-	-	-	-	3,233
Office of the Deputy Director for Program and Planning	1	800	1	1,226	-	-	-	-	-	-	85	2,111
Office of the Deputy Director for Refugees, Migration and Voluntary Assistance	10	11,590	2	4,928	3	5,259	5	5,265	101	5,688	500	33,230
Office of the Deputy Director for Congressional Relations	-	-	1	1,860	-	-	-	-	-	-	80	1,940
Office of the Deputy Director for Operations												
Immediate Office	2	3,320	1	2,880	1	2,110	1	1,240	4	531	-	10,081
Office of European Operations	13	16,460	-	-	-	-	-	-	21	1,640	200	18,300

Departmental (Continued)

02 - Travel (Continued)

	Europe		NEA		Far East		Latin America		Domestic		Local	Total
	Trips	Cost	Trips	Cost	Trips	Cost	Trips	Cost	Trips	Cost	Taxi and Streetcar Fares	
Office of Far Eastern Operations	1	1,045	-	-	24	53,115	-	-	12	1,980	480	56,620
Office of Near Eastern, South Asian and African Operations	-	-	16	31,495	-	-	-	-	45	3,005	500	35,000
Office of Latin American Operations	-	-	-	-	-	-	37	34,610	15	1,205	390	36,205
Office of the Deputy Director for Technical Services												
Immediate Office	1	1,200	1	1,600	2	4,980	1	1,200	15	1,500	80	10,560
Methods Coordination Staff	-	-	1	1,810	1	2,975	-	-	17	1,715	30	6,530
Office of Food and Agric.	1	1,200	4	8,900	3	7,420	8	12,745	12	1,240	55	31,560
Office of Small Business	-	-	-	-	1	3,460	-	-	5	340	47	3,847
Office of Public Services	2	2,400	5	10,200	7	20,145	7	10,140	76	11,250	185	54,320
Office of Trade, Investment and Monetary Affairs	1	1,350	5	8,670	3	9,190	4	5,950	28	3,015	75	28,250
Office of Transportation	1	1,330	2	4,915	2	6,620	1	1,360	45	6,255	60	20,540
Office of Industrial Resources	4	8,645	5	9,300	8	23,256	4	5,900	76	7,480	720	55,301
Office of Labor Affairs	5	9,600	2	7,300	2	5,355	1	2,260	24	5,030	85	29,630
Office of the Deputy Director for Management												
Immediate Office	-	-	1	1,648	2	3,500	3	3,660	9	2,538	200	11,546
Office of Research, Statistics and Reports	4	4,040	8	14,640	9	20,760	4	5,320	10	764	364	45,888
Office of Personnel	1	1,290	4	8,600	2	5,925	2	3,000	79	18,140	145	37,100
Office of Organization and Methods	-	-	2	4,000	2	4,000	1	1,700	-	-	50	9,750
Office of Personnel Security and Integrity	9	11,520	10	19,100	10	18,370	8	12,260	20	1,500	450	63,200
Office of the Controller	9	12,690	12	19,440	12	32,280	10	12,680	40	6,110	1,557	84,757
Office of Public Reports	-	-	1	1,950	1	2,940	2	1,800	18	1,308	150	8,148
Administrative Services Division	-	-	1	2,210	2	5,900	-	-	6	341	3,030	11,481
Travel for purposes of Making Speeches	-	-	-	-	-	-	-	-	35	4,500	-	4,500
	<u>81</u>	<u>108,552</u>	<u>93</u>	<u>181,842</u>	<u>108</u>	<u>264,360</u>	<u>107</u>	<u>129,783</u>	<u>1,516</u>	<u>160,245</u>	<u>10,218</u>	<u>855,000</u>

Departmental (Continued)

	Actual 1954	Estimate 1955	Estimate 1956
03 - Transportation of things	\$9,180	\$5,660	\$5,500

Transportation of things

This estimate is to cover the cost of shipping personal effects of Washington employees assigned to overseas posts and shipments of supplies, equipment and material to the Washington Office. Field Investigators of the Office of Personnel Security and Integrity, Assistant Area Labor Advisors (Europe) of the Office of the Labor Advisor and a Special Representative of the Office of the Controller are assigned for duty to overseas posts.

	Actual 1954	Estimate 1955	Estimate 1956
04 - Communication services	\$314,394	\$385,450	\$382,920

Communication Services

This estimate is projected at approximately the same costs as estimated for the current fiscal year with small reductions in costs for long distance calls; telegraph, teletype and cables and penalty mail. These reductions are partially off-set by a requirement for local telephone and long distance services for the Arabian Oil Litigation Corps. The reductions are projected on the assumption that the current drive to reduce these costs will be successful. Sixty percent of the expense of penalty mail is for the purpose of mailing Small Business circulars, a function required under Section 504 of the Mutual Security Act of 1954. Breakdown of the estimated requirements is as follows:

	Estimate <u>FY 1955</u>	Estimate <u>FY 1956</u>
Local telephones	\$124,385	\$124,575
Long distance	42,975	39,600
Telegraph, teletype and cables	54,590	52,310
Penalty mail	136,000	133,975
Postage	25,200	24,810
Messenger service	1,500	1,500
Local telephones and long distance- Arabian Oil Litigation Corps	800	6,150
	<u>\$385,450</u>	<u>\$382,920</u>

Departmental (Continued)

	Actual 1954	Estimate 1955	Estimate 1956
05 - Rents and utility services	\$612,399	\$559,010	\$579,540

Rents and utility services

The estimate for the rental of buildings in fiscal year 1956 is based on the actual cost of space occupied as of May 1, 1955. In the last half of this fiscal year FOA has been forced to release rent-free space in the Executive Office Building and to acquire additional space in the Lemon Building, Lafayette Building and at 1622-24 H Street, N. W. As FOA must pay for the additional space in the Lemon Building and the Lafayette Building, and guard service at 1622-24 H Street, N. W., the cost for rental of buildings has increased. Breakdown of rents and utility services is as follows:

<u>List of Buildings</u>	<u>Square feet</u>	<u>Estimate Rental Cost</u>	
		<u>FY 1955</u>	<u>FY 1956</u>
Maiatico	91,370	\$258,577	\$258,577
Rochambeau	73,061	233,795	235,159
Lafayette	19,937	35,313	35,687
Longfellow	34,420	121,503	121,503
Lemon	4,480	8,551	10,532
1622-24 H Street, N. W. (Pay for guard service only)	9,218	3,946	15,350
1001 Vermont Avenue, N. W. (Oil Litigation Corps)	2,840	1,000	8,600
Executive Office	22,172	Rent-free	Rent-free
Subtotal, rents	257,498	\$662,685	\$685,408
Less space occupied by program personnel and charged to domestic program funds		105,450	114,168
Total rental of buildings, administrative		557,235	571,240
<u>Other Rents</u>			
Rental of conference space for FOA/W all employee meetings		250	1,500
Rental of office space in New York City during period of pre-trial hearings in connection with Arabian Oil Litigation		-	2,150
Rental of Director's car		500	-
Rental of air-conditioning units (Lemon Building and 1622-24 H Street, N. W.)		-	3,500
Equipment rentals		1,025	1,150
Total		\$559,010	\$579,540

Departmental (Continued)

	Actual 1954	Estimate 1955	Estimate 1956
06 - Printing and reproduction	\$418,745	\$474,440	\$486,000

Printing and Reproduction

The estimate for printing and reproduction is to cover the cost of reproduction of small business trade releases and bulletins; statistical reports and press releases; internal forms and administrative regulations and bulletins. Estimates for fiscal year 1956 are projected at approximately the same amounts as estimated for the current fiscal year with the exception of small increases for printing additional small business trade releases brought about by a change in FOA procedures which has provided the dissemination of far more procurement information, and an increase to permit the reproduction of documents in connection with the Arabian Oil Litigation case. Breakdown of the estimated requirements by office receiving allotments for printing and reproduction is as follows:

<u>Office</u>	<u>Description of Material to be Printed</u>	<u>Estimate FY 1955</u>	<u>Estimate FY 1956</u>
Office of Small Business	Trade releases and bulletins required to carry out Section 504 of the Mutual Security Act of 1954	\$ 82,000	\$ 90,000
Office of Research, Statistics and Reports	Reports to Congress, regional data books, monthly operations reports, local currency counterpart reports, Operation "Blue Print" reports and other miscellaneous reports	55,500	54,000
Office of Public Reports	Procurement information bulletins, press releases, country pamphlets and special booklets	40,000	40,000
Administrative Services Division	Forms, manual orders, telephone directories, budgets and supporting material and internal releases	294,940	296,000
Office of General Counsel	Reproduction of documents in connection with Arabian Oil Litigation Case	2,000	6,000
		<u>\$474,440</u>	<u>\$486,000</u>

Departmental (Continued)

	Actual 1954	Estimate 1955	Estimate 1956
07 - Other contractual services	\$142,838	\$151,895	\$161,260
078- Services performed by other agencies:			
<u>Administrative Support-Department of State</u>			
Domestic	384,778	397,793	398,788
Overseas	293,216	265,207	288,212
<u>All Other</u>	440,692	271,435	301,491
Total	1,261,524	1,086,330	1,149,751

Other contractual services

The estimate for fiscal year 1956 for other contractual services is projected at approximately the same amounts as estimated for the current fiscal year with an exception of an increase for the production of motion picture reports on Mutual Security program and an increase to cover a full year instead of only nine months for the Federal Employee insurance program. Breakdown of the estimate by type of service is as follows:

	<u>FY 1955</u>	<u>FY 1956</u>
Security reports (credit reports on proposed applicants prior to appointment)	\$ 20,250	\$ 22,500
Graphics and copy preparation	33,000	34,000
Entertainment	14,000	16,250
Transcript service	8,250	8,250
Production of film, film reprints, and developing and photo assignments	13,500	21,900
Maintenance, storage and repairs of automobiles	3,825	3,825
Maintenance and repair of office machines and equipment	9,000	9,720
Miscellaneous services, such as framing maps, auto typing letters, photographic and reporting services, etc.	3,200	3,065
Federal employee insurance program	18,870	25,500
Miscellaneous contracts, (searching FOA files for all documents relating to the Arabian Oil Litigation case, and temporary services when required due to emergency circumstances).	28,000	16,250
Total	<u>\$151,895</u>	<u>\$161,260</u>

Departmental (Continued)

Services Performed by Other Agencies

Agency	Administrative Expenses						Program Expenses					
	FY 1954		FY 1955		FY 1956		FY 1954		FY 1955		FY 1956	
	No.	Amount	No.	Amount	No.	Amount	No.	Amount	No.	Amount	No.	Amount
<b>Department of State - Administrative Support</b>												
<u>Domestic Support</u>												
Office of Intelligence	4.0	21,500	4.0	21,500	4.0	21,500	-	-	-	-	-	-
Bureau of Near Eastern, South Asian and African Affairs	6.0	38,151	6.0	38,174	6.0	38,174	-	-	-	-	-	-
Office of Foreign Buildings Operations	3.0	18,000	-	-	-	-	-	-	-	-	-	-
Bureau of Security and Consular Affairs	.3	1,888	.5	2,816	.5	2,816	.7	4,012	.5	3,124	.5	3,124
Office of Budget	4.0	21,470	4.0	21,470	4.0	21,470	-	-	-	-	-	-
Office of Finance	6.0	29,599	6.0	29,585	6.0	29,585	-	-	-	-	-	-
Office of Communications and Records	17.4	68,769	17.1	67,416	17.1	67,416	17.6	69,600	18.9	74,812	18.9	74,812
Office of General Services	6.4	22,796	10.0	42,127	10.0	42,127	17.6	71,198	11.0	46,748	11.0	46,748
Cryptography Staff	1.0	4,853	.9	4,622	.9	4,622	1.0	4,912	1.1	5,128	1.1	5,128
Office of Personnel	24.0	123,348	24.0	123,348	24.0	123,348	-	-	-	-	-	-
International Educational Exchange Service	-	-	-	-	-	-	3.0	14,170	6.0	30,930	6.0	30,930
Total permanent positions	72.1	350,374	72.5	351,058	72.5	351,058	39.9	163,892	37.5	160,742	37.5	160,742
Deduct lapse	1.5	6,350	1.0	9,897	1.0	9,897	1.5	6,427	.5	4,530	.5	4,530
Net permanent personnel	70.6	344,024	71.5	341,161	71.5	341,161	38.4	157,465	37.0	156,212	37.0	156,212
Overtime and holiday pay	-	5,666	-	7,881	-	7,881	-	5,734	-	3,605	-	3,605
Total personal services	70.6	349,690	71.5	349,042	71.5	349,042	38.4	163,199	37.0	159,817	37.0	159,817
Other objects	-	35,088	-	48,751	-	49,746	-	148,023	-	22,315	-	22,770
Total Domestic Support		384,778		397,793		398,788		311,222		182,132		182,587
<u>Overseas Support</u>												
Office of Communications and Records												
Telegraph operations, unaccompanied airpouch, and diplomatic courier services	.5	76,041	.5	80,703	.5	84,958	.5	76,959	.5	89,747	.8	94,298
Office of Personnel:												
Special assignments of overseas support personnel	2.7	19,000	2.0	11,700	2.0	8,320	4.9	34,000	6.0	33,300	5.5	23,680
Travel of overseas support personnel		154,335		129,904		152,934		334,896		369,721		432,720
Medical program		43,840		42,900		42,000		93,160		122,100		122,100
Training services		-		-		-		10,000		-		-
Subtotal, Office of Personnel		217,175		184,504		203,254		472,056		525,121		578,500
Total, Overseas Support		293,216		265,207		288,212		549,015		614,868		672,798
Grand Total, Administrative Support		677,994		663,000		687,000		860,237		797,000		855,385

Departmental (Continued)

Services Performed by Other Agencies (Continued)

Department of State - Administrative Support (Continued)

Justification: Estimate for fiscal year 1956 is based on the assumption that FOA will expect to receive approximately the same services as are being received in fiscal year 1955. The increases requested in this estimate are primarily to cover travel costs of support personnel which have been justified on the basis of a change from a three year home leave program to a two year home leave program.

	Actual 1954	Estimate 1955	Estimate 1956
078 - All other agencies	\$440,692	\$271,435	\$301,491

This estimate is to cover reimbursable services performed by other agencies which are necessary in the administration of the FOA program. Estimates are based primarily on the estimated costs for the current fiscal year with the exception of an increase required to cover a rate increase for security investigations. Detail of the estimates for these services chargeable to administrative and domestic program funds are as follows:

Departmental (Continued)

Services Performed by Other Agencies (Continued)

Agency and Purpose	Administrative Expenses			Program Expenses		
	FY 1954	FY 1955	FY 1956	FY 1954	FY 1955	FY 1956
Department of Agriculture - Pickup truck service	4,176	4,536	4,466	624	864	934
Department of Commerce - Statistical tabulations in connection with OEEC Trade Questionnaire and other special tabulations	7,003	8,000	8,000	-	-	-
Department of Health, Education and Welfare - Health room services	9,143	9,195	9,062	1,416	1,765	1,765
Housing and Home Finance Agency - Health service	-	2,080	2,200	-	-	-
Federal Facilities Corporation - Health room serv.	1,395	1,788	1,800	-	-	-
Department of Justice - Health room services	1,632	-	-	-	-	-
Civil Service Commission - Conduct security investigations of 450 administrative employees and 1,250 program employees at an average cost of \$265 per investigation. Costs per investigation during the current fiscal year have varied between \$200 to the present \$265	97,071	99,550	119,250	156,987	315,110	331,250
Federal Bureau of Investigation - Conduct security investigations of FOA and participating agency personnel. Estimate for fiscal year 1956 is based on the assumption that there will be 15 special investigations at \$540 each and 50 regular investigations at \$186 each	16,213	13,200	17,400	1,860	-	-
Export-Import Bank - Administrative expenses in connection with handling credits to other governments receiving loans from FOA appropriated funds	18,894	15,978	16,000	-	-	-
Farm Credit Administration - Training of participants at an estimated cost of \$100 per man-month of training service rendered	-	-	-	-	2,500	2,500
General Accounting Office - Audit of IIAA corporate accounts required by Statute prior to FY 1955	20,000	-	-	-	-	-
General Services Administration - Truck and laborer services for purposes of moving, services of electricians, carpenters, typewriter repair men, locksmiths & other misc. types of services	265,165	117,108	123,313	21,656	16,908	17,855
<b>Total, All Other</b>	<b>440,692</b>	<b>271,435</b>	<b>301,491</b>	<b>182,543</b>	<b>337,147</b>	<b>354,304</b>

Departmental (Continued)

	Actual 1954	Estimate 1955	Estimate 1956
08 - Supplies and materials	\$144,354	\$145,260	\$141,049

Supplies and materials

This estimate is projected at approximately the same as that estimated for the current fiscal year with an exception of a small reduction in administrative supply requirements. Detail of the estimate is as follows:

	Estimate 1955	Estimate 1956
Administrative supplies	\$ 91,635	\$ 87,749
Newspapers and periodicals	9,935	9,800
Duplicating plant supplies	39,690	40,000
Graphic supplies	4,000	3,500
	<u>\$145,260</u>	<u>\$141,049</u>

	Actual 1954	Estimate 1955	Estimate 1956
09 - Equipment	\$120,081	\$ 39,620	\$ 12,600

Equipment

This estimate provides for the procurement of an automobile for the Director in lieu of renting an automobile for this purpose, the replacement of two automotive passenger carrying vehicles, and a minimum amount for the procurement of books, drafting tools, card files, copy holders, bulletin boards, and other miscellaneous equipment. Detail of the estimate is as follows:

Items	Estimate 1956
Automobile for Director	\$ 3,500
Replacement of two automotive passenger carrying vehicles less estimated trade-in allowance of \$600	2,200
Books	1,400
Miscellaneous equipment	5,500
	<u>\$ 12,600</u>

Departmental (Continued)

	Actual 1954	Estimate 1955	Estimate 1956
13 - Awards and indemnities	\$ 55	\$ 4,135	\$ 20,000

Awards and indemnities

This estimate is to provide for payments of awards under the employee incentive program. During the current fiscal year, a special committee has been appointed in FOA for the purpose of encouraging employees to participate in this program. As a result, several awards have been made in the latter part of the current fiscal year and fiscal year 1956 estimate assumes that a far greater number of suggestions or outstanding accomplishments by employees will earn cash awards.

	Actual 1954	Estimate 1955	Estimate 1956
15 - Taxes and assessments	\$18,748	\$24,110	\$25,670

Taxes and assessments

This estimate is to cover Social Security contributions for employees in fiscal year 1956 who will not be subject to Civil Service Retirement System.

	Actual 1954	Estimate 1955	Estimate 1956
Unvouchered	\$20,041	\$7,000	\$7,000

Unvouchered

The estimate for fiscal year 1956 is based on the assumption that requirements will be approximately the same as for the current fiscal year. The difference between the amount requested and the limitation of \$50,000 provided under Section 102 of the Mutual Security Act of 1955 is included under other Mutual Security appropriation requests for FY 1956.

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

CONSOLIDATED COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

ALL PARTICIPATING AGENCIES

Description	Actual 1954		Estimate 1955		Estimate 1956	
	Total		Total		Total	
	Number	Amount	Number	Amount	Number	Amount
Permanent positions	249.0	1,250,518	142.0	725,947	145.0	757,483
Deduct lapse	80.1	433,670	15.7	80,344	11.4	79,687
Deduct portions of salaries paid from other accounts	-	-	16.1	96,021	15.6	86,970
Net permanent positions	168.9	816,848	110.2	549,582	118.0	590,826
Average part-time and temporary personnel	3.8	24,380	2.5	17,637	1.2	9,180
Average employment all civilian personnel	172.7	841,228	112.7	567,219	119.2	600,006
Regular pay in excess of 52-week base		2,473		2,184		2,311
Payment above basic rates civilian personnel:						
Living and quarters allowance		-		-		-
Overtime and holiday pay		557		2,847		2,202
Night work differential		-		-		-
Additional pay for services abroad		-		-		-
Payment to other agencies for reimbursable details	12.1	57,650	-	-	-	-
Total Civilian Personnel	184.8	901,908	112.7	572,250	119.2	604,519
01 - Personal services		901,908		572,250		604,519
02 - Travel		16,176		16,302		11,221
03 - Transportation of things		4,566		1,065		1,215
04 - Communication services		20,335		8,956		14,779
05 - Rents and utility services		14,151		13,000		13,000
06 - Printing and reproduction		11,109		17,454		24,995
07 - Other contractual services		16,408		9,650		11,081
Services performed by other agencies		-		-		-
08 - Supplies and materials		15,504		6,175		5,621
09 - Equipment		4,901		2,323		1,898
10 - Lands and structures		-		-		-
11 - Grants, subsidies, and contributions		-		-		-
12 - Pensions, annuities and insurance claims		-		-		-
13 - Awards and indemnities		-		-		-
15 - Taxes and assessments		2,781		3,825		1,171
Unvouchered		-		-		-
Total Obligations		1,007,839		651,000		689,500

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

TRAINING OF FOREIGN NATIONALS IN U.S. UNDER UN FELLOWSHIPS

ADMINISTRATIVE EXPENSES

(Included in Participating Agencies Estimates)

Department or Agency	1954		1955		1956	
	Trainee Man-Months	Cost	Trainee Man-Months	Cost	Trainee Man-Months	Cost
Department of Agriculture	115	18,370	125	20,000	121	19,400
Department of Commerce	31	2,312	102	12,000	87	9,350
Department of the Interior	227	12,874	12	3,630	15	4,800
Department of Labor	70	10,200	55	10,800	110	15,700
Department of Health, Education and Welfare	661	47,843	492	51,992	668	54,988
Federal Communications Commission	12	1,200	9	1,490	12	1,200
Housing and Home Finance Agency	33	3,300	4	3,400	20	3,400
<b>Total</b>	<b>1,149</b>	<b>96,099</b>	<b>799</b>	<b>103,312</b>	<b>1,033</b>	<b>108,838</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

DOMESTIC PROGRAM EXPENSES  
FOA DEPARTMENTAL DIRECT

Description	Actual 1954		1955 Estimate				1956 Estimate							
	Total		Training Services		Other		Total		Training Services		Other		Total	
	Number	Amount	Number	Amount	Number	Amount	Number	Amount	Number	Amount	Number	Amount	Number	Amount
<b>ORGANIZATIONAL UNIT</b>														
Office of the Deputy Director for Technical Services														
Immediate Office	14	58,175	10.2	42,046	10.8	51,544	21.0	93,590	9.3	38,336	12.7	68,469	22.0	106,805
Methods Coordination Staff	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Office of Food and Agriculture	19	98,955	18.0	97,821	1.0	5,434	19.0	103,255	17.5	95,103	1.5	8,152	19.0	103,255
Office of Small Business	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Office of Public Services	34	207,180	36.0	217,497	5.0	30,208	41.0	247,705	45.0	264,272	10.0	59,728	55.0	323,000
Office of Trade, Investment and Monetary Affairs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Office of Transportation	3	28,800	-	-	3.0	28,800	3.0	28,800	-	-	4.0	32,835	4.0	32,835
Office of Industrial Resources	126	830,400	96.0	637,869	46.0	305,646	142.0	943,515	92.0	601,596	79.0	516,589	171.0	1,118,185
Office of Labor Affairs	20	127,105	15.6	98,612	4.4	27,813	20.0	126,425	14.0	90,378	4.0	25,822	18.0	116,200
Office of Public Reports	18	115,830	-	-	18.0	110,690	18.0	110,690	-	-	18.0	110,690	18.0	110,690
Total	234	1,466,445	175.8	1,093,845	88.2	560,135	264.0	1,653,980	177.8	1,089,685	129.2	821,285	207.0	1,910,970
Permanent positions	234.0	1,466,445					264.0	1,653,980					207.0	1,910,970
Deduct lapse	33.9	254,322					12.9	137,505					28.7	178,032
Net permanent personnel	200.1	1,212,123					244.1	1,516,475					278.3	1,732,938
Average part-time and temporary personnel	1.4	17,435					11.0	82,357					2.5	43,250
Average employment all civilian personnel	201.5	1,229,558					255.1	1,598,832					281.8	1,776,788
Regular pay in excess 52-week base		5,200						6,380						6,945
Payments above basic rates civilian personnel:														
Living and quarters allowances														
Overtime and holiday pay		3,482						10,060						10,200
Night work differential														
Additional pay for services abroad														
Payments to other agencies for reimbursable details														
Total Civilian Personnel	201.5	1,238,320					255.1	1,615,272					281.8	1,792,933
01 - Personal services		1,238,320						1,615,272						1,792,933
02 - Travel		155,144						304,100						300,000
03 - Transportation of things		382						2,500						2,500
04 - Communication services		114,511						180,021						177,931
05 - Rents and utility services		96,406						105,450						117,168
06 - Printing and reproduction		97,176						80,873						81,075
07 - Other contractual services		40,799						35,575						35,190
Services performed by other agencies		1,042,750						1,134,147						1,209,689
08 - Supplies and materials		14,488						29,482						31,706
09 - Equipment		2,519						7,682						7,700
13 - Awards and indemnities								1,500						5,000
15 - Taxes and assessments		4,379						7,728						8,108
Unvouchered														
Total Obligations		2,806,904						3,504,330						3,770,000

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

SUMMARY PARTICIPATING AGENCIES

ADMINISTRATIVE AND DOMESTIC PROGRAM EXPENSES

Agency	Fiscal Year 1954			Fiscal Year 1955			Fiscal Year 1956					
	Administrative Funds			Program Funds			Program Funds					
	FY 1954	FY 1955	FY 1956	Training Services	Technical Consultation and Support	Total	Training Services	Technical Consultation and Support	Total	Training Services	Technical Consultation and Support	Total
<b>Total All Agencies</b>												
Man-years	184.8	112.7	119.2	259.9	113.9	373.8	301.4	112.7	414.1	330.5	126.6	457.1
Personnel costs	901,908	572,250	604,519	1,407,044	680,661	2,087,705	1,683,957	720,566	2,404,523	1,841,901	826,137	2,668,038
Other	105,211	78,720	84,581	245,108	85,867	330,975	227,656	113,491	341,147	238,655	123,307	361,962
<b>Total Cost</b>	<b>1,007,839</b>	<b>651,000</b>	<b>689,500</b>	<b>1,652,152</b>	<b>766,528</b>	<b>2,418,680</b>	<b>1,911,613</b>	<b>834,057</b>	<b>2,745,670</b>	<b>2,080,556</b>	<b>949,444</b>	<b>3,030,000</b>
<b>Department of Agriculture</b>												
Man-years	71.4	17.7	20.0	113.1	26.7	139.8	114.9	27.0	141.9	114.8	30.9	145.7
Personnel costs	331,880	80,544	85,963	614,505	171,969	786,474	677,256	196,746	874,002	675,085	224,984	900,069
Other	33,067	5,726	8,037	72,920	3,689	79,539	93,944	13,554	107,498	93,515	11,716	105,231
<b>Total Cost</b>	<b>364,947</b>	<b>86,300</b>	<b>94,000</b>	<b>690,455</b>	<b>175,658</b>	<b>866,113</b>	<b>771,200</b>	<b>210,300</b>	<b>981,500</b>	<b>768,600</b>	<b>236,700</b>	<b>1,005,300</b>
<b>Department of Commerce</b>												
Man-years	16.4	15.8	20.3	36.4	21.1	57.5	47.1	17.0	64.1	47.9	26.0	73.9
Personnel costs	103,221	103,259	126,665	207,980	112,398	320,378	273,184	118,289	391,473	278,595	176,169	454,764
Other	3,004	21,721	23,021	34,420	8,072	42,492	37,091	14,636	51,727	38,245	12,791	51,736
<b>Total Cost</b>	<b>106,225</b>	<b>124,980</b>	<b>149,686</b>	<b>242,400</b>	<b>120,470</b>	<b>362,870</b>	<b>310,275</b>	<b>132,925</b>	<b>443,200</b>	<b>317,540</b>	<b>188,960</b>	<b>506,500</b>
<b>Federal Communications Commission</b>												
Man-years	2.2	1.3	1.2	2.3	-	2.3	3.7	-	3.7	4.8	-	4.8
Personnel costs	10,833	6,490	6,175	11,010	-	11,010	20,030	-	29,030	27,800	-	27,800
Other	403	10	25	790	-	790	3,350	-	3,350	3,700	-	3,700
<b>Total Cost</b>	<b>11,236</b>	<b>6,500</b>	<b>6,200</b>	<b>11,800</b>	<b>-</b>	<b>11,800</b>	<b>23,380</b>	<b>-</b>	<b>23,380</b>	<b>31,500</b>	<b>-</b>	<b>31,500</b>
<b>Department of Health, Education &amp; Welfare</b>												
Man-years	40.8	38.7	38.8	47.2	43.5	90.7	63.2	44.0	107.2	69.9	44.6	114.5
Personnel costs	209,899	203,310	202,882	230,679	244,528	475,207	311,814	248,035	559,849	344,259	255,246	600,205
Other	35,048	23,110	23,297	39,121	47,272	86,393	50,611	72,630	123,241	48,745	70,550	119,295
<b>Total Cost</b>	<b>244,947</b>	<b>226,420</b>	<b>226,179</b>	<b>269,800</b>	<b>291,800</b>	<b>561,600</b>	<b>362,425</b>	<b>320,665</b>	<b>683,090</b>	<b>393,704</b>	<b>325,796</b>	<b>719,500</b>
<b>Housing &amp; Home Finance Agency</b>												
Man-years	4.9	1.4	1.5	2.0	4.0	6.0	2.1	6.1	8.2	2.0	6.5	8.5
Personnel costs	29,725	9,356	9,563	10,089	34,796	44,885	9,585	49,850	59,435	9,400	50,500	59,900
Other	2,235	944	737	1,071	3,204	4,275	815	2,050	2,865	900	15,300	16,200
<b>Total Cost</b>	<b>31,960</b>	<b>10,300</b>	<b>10,300</b>	<b>11,160</b>	<b>38,000</b>	<b>49,160</b>	<b>10,400</b>	<b>51,900</b>	<b>62,300</b>	<b>10,300</b>	<b>65,800</b>	<b>76,100</b>
<b>Department of the Interior</b>												
Man-years	30.7	23.8	22.2	15.7	14.1	29.8	12.3	13.7	26.0	13.2	13.2	26.4
Personnel costs	134,931	105,091	103,536	89,191	88,070	177,261	70,668	82,596	153,204	76,227	89,483	165,710
Other	13,983	10,259	12,899	59,709	23,130	82,839	7,335	9,961	17,296	7,000	12,290	19,290
<b>Total Cost</b>	<b>148,914</b>	<b>115,350</b>	<b>116,435</b>	<b>148,900</b>	<b>111,200</b>	<b>260,100</b>	<b>77,943</b>	<b>92,557</b>	<b>170,500</b>	<b>83,227</b>	<b>101,773</b>	<b>185,000</b>
<b>Department of Labor</b>												
Man-years	18.2	14.0	15.2	40.6	4.5	45.1	58.1	4.9	63.0	77.9	5.4	83.3
Personnel costs	79,189	64,200	69,735	227,853	28,900	256,753	321,480	25,050	346,530	429,835	29,755	459,590
Other	17,991	16,950	16,965	34,047	500	34,547	34,510	660	35,170	45,850	660	46,510
<b>Total Cost</b>	<b>97,180</b>	<b>81,150</b>	<b>86,700</b>	<b>261,900</b>	<b>29,400</b>	<b>291,300</b>	<b>355,990</b>	<b>25,710</b>	<b>381,700</b>	<b>475,685</b>	<b>30,415</b>	<b>506,100</b>
<b>Bureau of Budget</b>												
Man-years	.2	-	-	2.6	-	2.6	-	-	-	-	-	-
Personnel costs	2,260	-	-	15,737	-	15,737	-	-	-	-	-	-
Other	200	-	-	-	-	-	-	-	-	-	-	-
<b>Total Cost</b>	<b>2,460</b>	<b>-</b>	<b>-</b>	<b>15,737</b>	<b>-</b>	<b>15,737</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

PARTICIPANTS PROGRAMMED, ARRIVALS, AND TRAINING RESPONSIBILITY

Fiscal Years 1954, 1955 and 1956

Area and Fiscal Year	Participants Programmed	Total in Country <sup>1/</sup>	Arrivals <sup>2/</sup>	FY 1956 Arrivals by Training Responsibility		
				FOA Direct	Arranged by FOA with Private Concerns	Participating Agencies
<u>EUROPE</u>						
FY 1954	4,644	2,746	2,128			
FY 1955	1,075	2,824	2,336			
FY 1956	1,696	2,294	1,764	707	285	772
FY 1956 Self-financed	500	425	425	425	-	-
	7,915	8,289	6,653	1,132	285	772
<u>FAR EAST</u>						
FY 1954	1,112	949	636			
FY 1955	1,482	1,393	907			
FY 1956	1,830	1,890	1,519	334	173	1,012
FY 1956 Self-financed	45	35	35	35	-	-
	4,469	4,267	3,097	369	173	1,012
<u>LATIN AMERICA</u>						
FY 1954	833	1,121	765			
FY 1955	1,258	1,507	1,026			
FY 1956	1,478	2,112	1,647	322	168	1,157
FY 1956 Self-financed	65	45	45	45	-	-
	3,634	4,785	3,483	367	168	1,157
<u>NEAR EAST, SOUTH ASIA AND AFRICA</u>						
FY 1954	982	965	544			
FY 1955	1,168	1,290	820			
FY 1956	1,482	1,801	1,228	260	323	645
FY 1956 Self-financed	25	20	20	20	-	-
	3,657	4,076	2,612	280	323	645
<u>TOTALS</u>						
FY 1954	7,571	5,781	4,073			
FY 1955	4,983	7,014	5,089			
FY 1956	6,486	8,097	6,158	1,623	949	3,586
FY 1956 Self-financed	635	525	525	525	-	-
GRAND TOTAL	19,675	21,417	15,845	2,148	949	3,586

<sup>1/</sup> Participants in the U.S. at the beginning of the fiscal year plus arrivals during the fiscal year.

<sup>2/</sup> Actual FY 1954 and estimated for FY 1955 and FY 1956.

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

DOMESTIC PROGRAM EXPENSE

Narrative Justification Statement

There is included in these estimates forecasts of requirements for Domestic Program Expense and trainee workload data related to personnel needs for training services rendered to the participants in these programs.

A. Planning, Scheduling and Training of Participants

For the fiscal years 1954-1956, funds have been either approved or requested for the training of 19,675 participants. Of this total, 7,121 are programmed for the fiscal year 1956 with estimated arrivals of 6,683 participants during next fiscal year. In comparison with fiscal year 1955, this represents an increase of 30 percent in the number of participants programmed and an increase of 24 percent in the number of participants estimated to arrive in the United States in FY 1956. Even with an increase of 24 percent in the number of arrivals, a net increase of only two positions is requested for FY 1956.

While this three-year trend reflects an increasing number of participants from underdeveloped areas, Europe still expects a greater number of participant arrivals than any other single region, even though the number of European participants programmed has decreased. While the trend for Europe is gradually toward more self-financed participants and fewer participants funded by the U.S., the total training workload increases since the same work is involved regardless of the method of financing.

Workloads resulting from a gradual increase in numbers of participants from underdeveloped areas are accentuated in that normally the European participants are scheduled in teams averaging nine members, whereas most of the participants from other areas of the world are usually scheduled singly. Moreover, more personalized attention is required for participants from underdeveloped countries. These factors increase our workload in qualitative as well as quantitative terms.

An analysis of the division responsibility for direct training activities indicated that of the FY 1956 estimated arrivals, 32 percent are trained directly by FOA; 14 percent by private concerns; and 54 percent by participating agencies. However, even where the actual training duties are assigned to other private and public agencies, FOA has important responsibilities for all participants whether or not the actual training is conducted by FOA. These responsibilities include; (1) advance programming and all administrative arrangements for bringing the participants to the U.S., (2) review and approval of the actual

Domestic Program Expense (continued)

Training Workloads (continued)

training program, (3) orientation and language training, (4) periodic follow-up on progress of training, and (5) conducting exit interviews and evaluation sessions.

Under the President's instructions that FOA retain control of the program while utilizing other training agencies to the maximum, FOA has endeavored to carry out those instructions so as to constantly improve the total training effort.

B. Personnel Requirements Excluding Training Activities

Positions requested for other than the training of participants are required for the negotiation of project type contracts, handling of projects involving technicians, capital projects, procurement of commodities for projects of all kinds, procurement of technical aids material, audiovisual services and other miscellaneous services. For FY 1956, an increase of 41 positions is requested over the FY 1955 estimate, of which 24 positions are required to cover the transfer of certain procurement activities from administrative to program funds. Shortly after the beginning of the second half of the current fiscal year a management study and a realignment of functions within the Office of the Deputy Director for Technical Services was made by the Office of Organization and Methods. As a result of this study, it was determined that all personnel clearly engaged in program procurement activities should be charged to program funds. Since many of these positions were budgeted in FY 1955 as administrative positions, it was determined that they should be applied as an administrative charge until after July 1, 1955 even though they clearly fell within the established definition for Domestic Program expense.

Actual increase of 17 positions for FY 1956 over the estimate for FY 1955 is to cover the following increases in workload:

1. Office of the Deputy Director for Technical Services, Immediate Office - One position is required as a result of a projected increase in the number of university contracts to be negotiated or amended from 61 in FY 1955 to over 100 planned for FY 1956.
2. Office of Food and Agriculture - One-half of a position is required to cover an increase in the amount of technical literature and books to be purchased for shipment to overseas missions.
3. Office of Transportation - One position is required for a secretary for the three technicians assigned to this office.

Domestic Program Expense (continued)

Training Workloads (continued)

4. Office of Industrial Resources - Fourteen positions are required as a result of a projected increase from 240 in FY 1955 to 300 in FY 1956 in the number of Type II projects (technicians for overseas assignments), and an increase from 100 in 1955 to 105 in FY 1956 in the number of capital projects (fertilizer plant, power plant, etc.)
5. Net increase of one-half of one position is required in the Program Services Branch as a result of the assignment of a larger number of positions to functions other than training services. Positions in the Program Services Branch of the Immediate Office of DD/S were divided between training services and all other activities on the basis of the distribution of domestic program personnel serviced.

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

CONSOLIDATED COMPARATIVE SUMMARY OF OBLIGATIONS BY OBJECT CLASS  
OVERSEAS

Description	Actual 1954		Estimate 1955		Estimate 1956	
	Total		Total		Total	
	Number	Amount	Number	Amount	Number	Amount
Permanent positions	971.0	7,153,899	895.0	6,487,561	875.0	6,316,934
Deduct lapse	194.8	1,463,706	163.5	1,140,895	62.2	416,621
Net permanent personnel	776.2	5,690,193	731.5	5,346,666	812.8	5,900,313
Average permanent local personnel not included above	1,153.0	1,771,986	1,086.0	1,741,692	1,701.0	2,249,525
Average part-time and temporary personnel	3.7	29,181	5.9	37,148	2.2	12,580
Average employment all civilian personnel	1,932.9	7,491,360	1,823.4	7,125,506	2,516.0	8,162,418
Regular pay in excess of 52-week base		23,444		22,286		25,686
Payment above basic rates civilian personnel:						
Living and quarters allowance		952,213		914,041		1,120,437
Overtime and holiday pay		78,582		32,878		39,666
Night work differential						
Additional pay for services abroad		324,059		485,094		626,758
Educational Allowances P.L. 22		-		-		237,000
Payment to other agencies for reimbursable details	3.3	22,167	1.3	13,033	4.0	34,759
Total Civilian Personnel	1,936.2	8,891,825	1,824.7	8,592,838	2,520.0	10,296,724
<u>Direct Obligations</u>						
01 - Personal services		8,870,869		8,562,838		10,296,724
02 - Travel		1,664,728		1,560,811		1,665,013
03 - Transportation of things		768,011		815,635		698,795
04 - Communication services		188,395		205,491		250,853
05 - Rents and utility services		610,968		554,501		820,104
06 - Printing and reproduction		32,911		28,196		43,223
07 - Other contractual services		613,967		659,872		784,770
Services performed by other agencies		1,579,474		1,353,718		1,364,135
08 - Supplies and materials		421,619		353,481		375,039
09 - Equipment		299,307		541,201		533,308
10 - Lands and structures		-		88,889		-
11 - Grants, subsidies, and contributions		1,652		12,137		4,200
12 - Pensions, annuities, and insurance claims		28		-		-
13 - Awards and indemnities		1,543		15,050		750
15 - Taxes and assessments		17,318		17,980		19,086
Unvouchered		-		-		-
Section 1311 - Undistributed adjustments		12,715		-		-
Total Direct Obligations		15,083,505		14,769,800		16,856,000
<u>Obligations Payable out of Reimbursements From Other Accounts</u>						
01 - Personal services		20,956		30,000		30,000
Total Obligations Payable out of Reimbursement From Other Accounts		20,956		30,000		30,000
Total Obligations		15,104,461		14,799,800		16,886,000

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

OVERSEAS NARRATIVE JUSTIFICATION STATEMENT

FOA administrative expense estimates for overseas operations provide for a net employment increase of 81 Americans and 615 locals and a total dollar increase of \$2,086,200. Aside from Europe, where a progressive reduction of staffing and cost has taken place, the estimates provide for increased administrative activity and costs largely relating to increased program operations in the underdeveloped countries of the Far East, Near East and South Asia and Latin America. While all non-Defense program operations have an effect on administrative staffing needs and costs, the application of Development Assistance and particularly Technical Cooperation program funds has the greatest effect on administrative workloads overseas. Funds applied to these functions have been increasing as follows:

Summary of Programs

(In millions of dollars)

	<u>Actual</u> FY 1954	<u>Estimate</u> FY 1955	<u>Estimate</u> FY 1956
Technical Cooperation (Excludes OAS and UNTA)	99.6	113.0	146.5
Development Assistance	141.0	180.0	165.0

While the table shown above indicates estimated obligations, of equal or possibly greater significance is the comparison of expenditure rates since they reflect not only new obligation authority but also activity under programs authorized in the current and prior years.

Summary of Expenditures

(In millions of dollars)

	<u>Actual</u> FY 1954	<u>Estimate</u> FY 1955	<u>Estimate</u> FY 1956
Technical Cooperation (Excludes OAS and UNTA)	48.6	67.7	107.0
Development Assistance	62.8	200.3	204.7

Overseas Narrative Justification Statement (continued)

It is apparent that, considering this large total increase in operations for the Technical Assistance and Development Assistance functions, administrative workloads related to these programs can likewise be expected to increase substantially.

United States Operations Missions operate under the general guidance and foreign policy control of the Chiefs of Diplomatic Mission and measures have been taken to avoid duplication in activities between the Department of State diplomatic mission and the USOM. Where practicable, formal integration of USOM and Department of State Economic Section staffs is effected and common administrative services pooled.

Under Executive Order 10575, the Chief of each Diplomatic Mission's responsibilities include exercising general direction and leadership of the entire effort in the country and guiding the representatives of United States agencies in working out measures to prevent duplication in their efforts and to promote the most effective and efficient use of all United States officers and employees employed in work on country programs.

USOMs have been encouraged to work out informal cooperative techniques with Diplomatic Missions. Formal integration of USOM and Diplomatic Mission Economic Sections staff has been effected where integrated personnel assignment is feasible. In Norway, Denmark, United Kingdom, France, Germany, Spain, Italy, Pakistan, and Japan, combined USOM and Embassy economic staffs have been established. In Austria, Belgium, Turkey and Vietnam, the Deputy Director of the USOM is also the Chief Economic Officer of the Embassy, thus providing close coordination between the staffs of the two organizations.

MUTUAL SECURITY PROGRAM  
 FOREIGN OPERATIONS ADMINISTRATION

STATE SUPPORT

SUMMARY

Area	Administrative Funds			Program Funds		
	1954	1955	1956	1954	1955	1956
Departmental	677,994	663,000	687,000	860,237	797,000	855,385
Europe	801,982	717,110	687,481	217,787	220,585	193,958
Near East, South Asia and Africa	590,015	439,484	472,000	1,297,985	1,148,656	1,343,938
Far East	162,862	152,241	164,777	305,756	300,920	337,700
Latin America	24,615	44,883	39,877	100,767	131,697	127,344
Total	2,257,468	2,016,718	2,051,135	2,782,532	2,598,858	2,858,325

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

STATE SUPPORT

EUROPE

Country	Administrative Funds			Program Funds		
	1954	1955	1956	1954	1955	1956
Austria	60,422	56,196	54,556	25,177	33,710	23,381
Belgium	20,619	13,437	15,255	7,486	5,168	7,040
Denmark	14,763	10,620	11,594	4,400	10,621	11,594
France	135,541	108,970	110,035	24,520	15,030	11,583
Germany	306,771	259,110	216,756	100,000	53,010	35,480
Italy	85,752	109,680	109,680	28,149	38,534	38,534
Netherlands	4,774	3,880	5,618	-	1,294	1,872
Norway	14,039	18,100	15,120	5,126	9,000	7,560
Portugal	3,967	7,192	7,717	9,487	7,191	7,717
Spain	38,716	31,200	36,000	-	20,800	24,000
United Kingdom	61,759	50,950	53,297	6,806	10,808	8,461
Yugoslavia	54,859	47,775	51,853	6,636	15,419	16,736
Total	801,982	717,110	687,481	217,787	220,585	193,958

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

STATE SUPPORT

NEAR EAST, SOUTH ASIA AND AFRICA

Country	Administrative Funds			Program Funds		
	1954	1955	1956	1954	1955	1956
Afghanistan	1,500	7,000	7,500	16,500	15,500	15,000
Egypt (including Regional Attorney)	12,000	32,000	33,400	133,000	96,758	100,116
Ethiopia	12,000	13,700	14,900	38,000	58,270	75,100
India	68,250	33,800	45,000	181,750	135,200	156,500
Iran	25,100	67,806	69,160	188,900	174,360	276,758
Iraq	10,300	16,000	18,000	91,700	90,049	126,093
Israel	30,500	46,400	46,000	79,500	60,500	64,000
Jordan	8,400	5,400	8,100	37,600	30,453	43,246
Lebanon	17,579	25,152	51,540	107,421	100,610	135,502
Liberia	5,000	4,000	5,200	46,000	35,880	46,823
Libya	11,467	14,050	14,000	48,533	42,150	42,200
Nepal	-	5,000	5,000	-	9,200	9,200
Pakistan	18,791	26,966	32,400	92,209	146,336	129,800
Saudi Arabia	10,250	4,610	-	68,750	18,990	-
Greece	295,878	122,600	106,800	144,122	104,400	98,600
Turkey	63,000	15,000	15,000	24,000	30,000	25,000
<b>Total</b>	<b>590,015</b>	<b>439,484</b>	<b>472,000</b>	<b>1,297,985</b>	<b>1,148,656</b>	<b>1,343,938</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

STATE SUPPORT

FAR EAST

Country	Administrative Funds			Program Funds		
	1954	1955	1956	1954	1955	1956
Burma	19,752	7,731	-	2,700	23,309 <sup>a/</sup>	3,249 <sup>a/</sup>
Cambodia	-	26,000	30,000	-	27,695	40,000
Formosa	33,416	17,176	22,039	44,190 <sup>a/</sup>	28,091 <sup>a/</sup>	28,091 <sup>a/</sup>
Indonesia	25,453	28,098	18,000	70,000	38,902 <sup>a/</sup>	42,009 <sup>a/</sup>
Japan	-	4,552	21,924	-	10,619	26,795
Korea	-	12,020	10,224	-	-	-
Laos	-	3,800	13,700	-	7,600	27,400
Philippines	28,743	12,197	10,335	42,308 <sup>a/</sup>	36,590 <sup>a/</sup>	41,341 <sup>a/</sup>
Thailand	17,798	6,022	13,160	50,050 <sup>a/</sup>	24,086 <sup>a/</sup>	52,640 <sup>a/</sup>
Vietnam	37,700	34,645	25,395	96,508 <sup>a/</sup>	104,028 <sup>a/</sup>	76,175 <sup>a/</sup>
Total	162,862	152,241	164,777	305,756	300,920	337,700

<sup>a/</sup> Country Trust Funds.

**MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION**

STATE SUPPORT

LATIN AMERICA

Country	Administrative Funds			Program Funds		
	1954	1955	1956	1954	1955	1956
Bolivia	1,105	6,584	1,000	6,616	7,716	7,300
Brazil	5,096	4,163	4,956	15,473	12,635	15,044
British Guiana	-	-	-	-	-	-
Chile	1,694	937	1,283	4,169	4,555	5,130
Colombia	312	292	292	736	689	689
Costa Rica	1,285	7,178	3,430	8,887	1,970	2,199
Cuba	86	4,310	4,310	4,620	22,816	22,816
Dominican Republic	144	908	1,358	4,493	6,307	7,857
Ecuador	1,730	1,722	1,722	5,442	3,444	3,444
El Salvador	1,770	781	781	6,837	4,100	4,100
Guatemala	-	1,335	1,335	179	3,410	3,410
Haiti	1,131	950	950	3,653	663	663
Honduras	1,260	1,519	1,804	4,830	1,908	2,266
Jamaica & British Honduras	-	-	600	-	-	1,000
Mexico	1,904	7,190	4,300	7,620	28,758	17,200
Nicaragua	1,328	1,344	1,344	10,095	9,455	9,455
Panama	2,499	2,948	2,948	8,830	10,414	10,414
Paraguay	2,093	1,800	1,800	3,246	1,522	1,522
Peru	902	722	722	4,197	6,932	6,932
Surinam	-	-	4,692	-	-	1,550
Uruguay	276	200	250	734	1,040	990
Venezuela	-	-	-	110	3,363	3,363
<b>Total</b>	<b>24,615</b>	<b>44,883</b>	<b>39,877</b>	<b>100,767</b>	<b>131,697</b>	<b>127,344</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

CONSOLIDATED COMPARATIVE SUMMARY OF OBLIGATIONS BY OBJECT CLASS

EUROPEAN MISSIONS

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Country Missions</b>																		
Austria	33	68	101	207,165	101,287	308,452	28	51	79	177,788	91,965	269,753	25	44	69	160,618	83,205	243,823
Belgium	11	10	21	90,460	23,301	113,761	6	7	13	54,600	18,000	72,600	6	7	13	53,280	20,860	74,140
Denmark	14	12	26	103,408	22,750	126,158	6	6	12	42,578	9,593	52,171	4	2	6	26,721	3,949	30,670
France	51	33	84	375,738	74,824	450,562	28	30	58	197,118	61,072	258,190	17	20	37	114,187	46,277	160,464
Germany	71	50	121	530,351	107,149	637,500	50	46	96	362,822	94,009	456,831	42	64	106	291,698	129,703	421,401
Iceland	2	1	3	10,338	2,233	12,571	-	-	-	-	-	-	-	-	-	-	-	-
Ireland	46	119	165	351,277	242,642	593,919	35	83	118	258,859	178,735	437,594	28	52	80	207,323	114,851	322,174
Italy	13	15	28	98,970	18,442	117,412	9	9	18	66,270	12,293	78,563	6	7	13	46,400	8,752	55,152
Netherlands	10	10	20	69,740	19,163	88,903	8	7	15	59,239	13,972	73,211	5	7	12	39,383	15,277	54,660
Norway	6	4	10	48,168	8,333	56,501	4	4	8	37,226	8,386	45,612	4	4	8	37,226	8,386	45,612
Portugal	19	10	29	154,835	10,970	165,805	14	12	26	117,864	15,730	133,594	13	14	27	105,119	21,554	126,673
United Kingdom	30	35	65	239,849	60,613	300,462	17	29	46	127,369	53,779	181,148	15	29	44	105,569	56,351	161,920
Yugoslavia	17	13	30	128,895	11,696	140,591	16	12	28	123,079	15,020	138,099	16	14	30	123,079	17,100	140,179
Total Country Missions	323	380	703	2,409,094	703,403	3,112,497	221	296	517	1,624,812	572,554	2,197,366	181	264	445	1,310,603	526,265	1,836,868
USRO	127	-	127	1,037,868	-	1,037,868	56	-	56	443,769	-	443,769	51	-	51	408,557	-	408,557
Permanent positions	450.0	380.0	830.0	3,446,962	703,403	4,150,365	277.0	296.0	573.0	2,068,581	572,554	2,641,135	232.0	264.0	496.0	1,719,160	526,265	2,245,425
Deduct lapse	105.2	-	105.2	832,704	-	832,704	29.6	-	29.6	218,630	-	218,630	5.5	-	5.5	41,460	-	41,460
Net permanent positions	344.8	380.0	724.8	2,614,258	703,403	3,317,661	247.4	296.0	543.4	1,849,951	572,554	2,422,505	226.5	264.0	490.5	1,677,700	526,265	2,203,965
Average part-time and temporary personnel	1.0	-	1.0	8,170	-	8,170	.9	-	.9	7,472	-	7,472	-	-	-	-	-	-
Average employment all civilian personnel	345.8	380.0	725.8	2,622,428	703,403	3,325,831	248.3	296.0	544.3	1,857,423	572,554	2,429,977	226.5	264.0	490.5	1,677,700	526,265	2,203,965
Regular pay in excess of 52-week base				11,476		11,476				7,137		7,137				6,459		6,459
Payment above basic rates civilian personnel:																		
Living and quarters allowance				434,539		434,539				377,249		377,249				366,011		366,011
Overtime and holiday pay				39,987		39,987				9,482		9,482				8,740		8,740
Night work differential																		
Additional pay for services abroad				18,705		18,705				21,866		21,866				21,866		21,866
Payment to other agencies for reimbursable details				25		25	.8		.8	6,533		6,533	2.0		2.0	13,920		13,920
Total Civilian Personnel	345.8	380.0	725.8	3,177,160	703,403	3,880,563	249.1	296.0	545.1	2,279,690	572,554	2,852,244	228.5	264.0	492.5	2,094,696	526,265	2,620,961
<b>Direct Obligations</b>																		
01 - Personal services						3,859,607						2,832,844						2,620,961
02 - Travel						602,922						450,154						388,491
03 - Transportation of things						284,093						142,281						101,653
04 - Communication services						95,724						76,998						70,220
05 - Rents and utility services						73,376						43,326						29,760
06 - Printing and reproduction						5,100						2,212						2,800
07 - Other contractual services						150,103						125,876						118,268
Services performed by other agencies						801,982						717,110						687,481
08 - Supplies and materials						79,707						56,328						41,706
09 - Equipment						7,002						26,384						9,458
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities						1,000						14,300						
15 - Taxes and assessments						6,815						5,487						5,202
Unvouchered																		
Total Direct Obligations						5,967,431						4,493,300						4,076,000
<b>Obligations Payable out of Reimbursements From Other Accounts</b>																		
01 - Personal services						20,956						19,400						19,400
Total Obligations Payable out of Reimbursements From Other Accounts						20,956						19,400						19,400
Total Obligations						5,988,387						4,512,700						4,095,400

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

NARRATIVE JUSTIFICATION STATEMENT

Europe Missions FY 1956

The FY 1956 estimates reflect a 15 percent reduction in American and local staffing that became effective late in FY 1955. As compared with the initial staffing for FY 1955, this estimate provides for a total reduction of approximately 26 percent, reflecting FOA's continuing efforts to achieve a progressive reduction of staffing as program requirements in the European region change.

Achievement of the objectives of the Mutual Security Act and related legislation requires the Foreign Operations Administration to assume the following responsibilities in European countries:

1. Technical Exchange Program. A technical exchange program will be implemented in Spain, Yugoslavia and those Western European countries which will receive no economic aid in FY 1956 from funds applied to this purpose in the current and prior years as well as for the budget year. Technical exchange programs are implemented by the dispatch of U.S. technicians to Europe and the training of European participants in the United States. This type program creates relatively high administrative workloads:

Summary of Technicians and Participants

	<u>Europe</u>		
	<u>Actual</u>	<u>Estimate</u>	<u>Estimate</u>
	<u>FY 1954</u>	<u>FY 1955</u>	<u>FY 1956</u>
Technicians to Europe	344	311	273
Participants to U.S.	4,644	1,075	2,196

2. Sale of Surplus Agricultural Commodities. FOA staffs determine the capacity of European countries to absorb U.S. agricultural surpluses and work with these countries in concluding mutually satisfactory sales of the commodities. The foreign currencies generated as a result of local sales of these commodities are used to finance elements of FOA programs in the country of sale and in other countries. FOA mission staffs are primarily responsible for negotiating such sales programs and for programming these foreign currency funds.

Europe Missions FY 1956 (continued)

MSP Sales Surplus Agricultural Commodities

Europe

(In millions of dollars)

	<u>Actual</u> <u>FY 1954</u>	<u>Estimate</u> <u>FY 1955</u>	<u>Estimate</u> <u>FY 1956</u>
Sales	182.7	241.0	45.0
Sales Proceeds (Dollar Equivalent)	164.2	191.0	45.0

While amounts programmed in FY 1956 are substantially less than that for prior years, anticipated FY 1956 workload is also substantially related to activities programmed in prior years, particularly in respect to the local currency sales proceeds derived from prior year sales.

3. Sale of U.S. Coal. During FY 1955 FOA has participated in the foreign marketing of coal produced in depressed U.S. labor areas. As in the case of the agricultural commodities, FOA mission staffs determine markets for coal, arrange for its sale, and program the local currencies accruing from its sale. As of April 15, 1955, \$12.1 million of coal financed by the coal procurement fund was extended to European countries in exchange for local currency credits to be used for other country programs.

4. Continuing Aid Programs and Pipeline Responsibilities. Although new grant assistance has been discontinued for all countries except Berlin, Spain and Yugoslavia, FOA staffs are required to liquidate programs initiated in the past and still continuing. This includes the reprogramming or other disposition of past years' funds which may be deobligated, the supervision of programs involving the use of counterpart accruing from past years' funds, and maintenance of proper financial controls and investigation and supervision of disbursements and deliveries as provided by the Mutual Security Act.

5. The Escapee Program. FOA mission staffs in Germany, Austria and Italy administer the European portion of the Escapee Program, which attempts to resettle persons fleeing from the Soviet-controlled areas of Europe. The FOA staff members operating this program work in close cooperation with U.S. voluntary agencies who maintain facilities for the relief and rehabilitation of escapees. Approximately 20 percent of the American staff projected for Europe is required for this continuing activity.

The persistence of economic weaknesses must continue to influence U.S. foreign economic policy toward Europe, even though massive economic aid is not involved. Economic integration in Western Europe remains

Europe Missions FY 1956 (continued)

a vital U.S. economic objective. By providing a single mass market and eliminating intra-European barriers to trade and competition, economic integration would help to provide the impetus to efficient large-scale production and distribution which is now so difficult to achieve on a national scale. Specific policy objectives in FY 1956 include:

1. Continued support and encouragement of the OEEC, including specialized OEEC institutions such as the European Payments Union and European Productivity Agency, as the most effective single existing vehicle for intra-European economic cooperation.
2. Continued support and encouragement of the supranational High Authority of the Coal and Steel Community.
3. Continued support and encouragement of activities and efforts directed toward increasing liberalization of intra-European and dollar trade. Encouraging progress has been achieved in this area in recent months and further progress can reasonably be expected in the future.
4. Cooperation with the Western European nations in moves toward currency convertibility.
5. Support and encouragement of sound, new initiatives which the Europeans may themselves propose to increase intra-European economic cooperation and integration.
6. Support and encouragement of steps contributing to an improved climate for the expansion of U.S. private investment in Europe.
7. Support of efforts to strengthen free trade unions, particularly where Communist strength is significant.

These functions performed by FOA missions are essential to U.S. objectives in Europe. The missions have been and will be reduced consistent with the adequate performance of these functions. As long as present functions are maintained, U.S. staffs of the magnitude now contemplated in FOA missions will be required.

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

DETAIL OF OBLIGATIONS AND JUSTIFICATION

EUROPEAN MISSIONS

	<u>Actual 1954</u>		<u>Estimate 1955</u>		<u>Estimate 1956</u>	
	<u>Man-Years</u>	<u>Amount</u>	<u>Man-Years</u>	<u>Amount</u>	<u>Man-Years</u>	<u>Amount</u>
01 - Personal Services						
American	345.8	\$3,177,160	249.1	\$2,279,690	228.5	\$2,094,696
Local	380.0	703,403	296.0	572,554	264.0	526,265
Total	725.8	\$3,880,563	545.1	\$2,852,244	492.5	\$2,620,961

Personal Services

During the last quarter of FY 1955, the authorized employment for European missions was reduced from 265 to the 232 American positions projected for FY 1956. Based on currently planned transfers and separations, it is expected employment will be reduced from 237 on March 31, 1955 to the 1956 ceiling of 232 positions on July 1, 1955 and that there will be a turnover of 36 positions during the year.

A gross lapse of 9.0 man-years is estimated on the assumption that 36 vacated positions will require an average of approximately three months for replacement of personnel.

Terminal leave costs are anticipated for 18 employees at an average of about 2 1/3 months for a total of 3.5 man-years. It is expected that certain of the higher grade employees will be terminating which results in an average termination cost considerably above the rate for the majority of employees.

A net lapse of 5.5 man-years is projected by deducting the equivalent of 3.5 man-years of terminal leave from the gross lapse of nine man-years.

The employment of locals has been reduced 32 positions to 264 at an average cost of \$1,994 per year. The decrease in locals employed would have been greater but in Germany, 17 locals in the Escapee Program,

European Missions (continued)

Personal Services (continued)

who previously were paid from occupation funds, have been included in the FY 1956 estimates since occupation funds ceased to be available as of May 5, 1955.

The estimate for living and quarters allowance is based on the Standardized Regulations (Government Civilians, Foreign Areas) of the Department of State.

Additional pay for service abroad (hardship post differential) is authorized for Yugoslavia. The differential for that post is 20 percent of base pay, for 16 American personnel at an average cost of \$1,367 per year.

The estimate for reimbursable details, which equals 2.0 man-years at a cost of \$13,920, is for the payment of salary differentials to four Foreign Service Officers who are paid the difference between their regular salaries and the salary established for FOA USOM Directors in Denmark, France, Germany and Spain.

	Actual 1954	Estimate 1955	Estimate 1956
02 - Travel	\$602,922	\$450,154	\$388,491

Travel

The FY 1956 estimate represents minimum requirements for local and overseas travel costs and accession, separation and home leave travel costs. The estimate is 14 percent lower than the estimate for FY 1955. However, the local travel cost, in connection with the Escapee Program, has increased as a result of the requirement to pay travel costs in Germany which were formerly paid from occupation funds. The bulk of the local trips are concerned with short investigative field trips in carrying out the Escapee Program.

European Missions (continued)

Travel (continued)

Details of the estimate are:

<u>Class of Travel</u>	<u>No. Trips/Employees</u>	<u>Average Cost</u>	<u>Amount</u>
Local	1,999 <sup>a/</sup>	\$ 57	\$114,546
Overseas Operational	22 <sup>a/</sup>	1,094	24,072
Post Assignment and Replacement	77 <sup>b/</sup>	1,113	85,733
Home Leave	73 <sup>b/</sup>	2,248 <sup>c/</sup>	164,140
Total			<u>\$388,491</u>

a/ Trips.

b/ Employees.

c/ Average cost per employee and family.

	<u>Actual 1954</u>	<u>Estimate 1955</u>	<u>Estimate 1956</u>
03 - Transportation of things	\$284,093	\$142,281	\$101,653

Transportation of Things

The reduction of 29 percent in the FY 1956 estimate as compared to FY 1955 reflects the decreasing number of accessions and separations in the European area.

Details of the estimate are:

	<u>Number Shipments</u>	<u>Cost</u>	<u>Amount</u>
Household goods and effects	70	\$1,162	\$ 81,345
Automobiles	39	392	15,300
Other			<u>5,008</u>
Total			<u>\$101,653</u>

European Missions (continued)

	Actual 1954	Estimate 1955	Estimate 1956
04 - Communication services	\$95,724	\$76,998	\$70,220

Communication Services

The decrease of nine percent in the FY 1956 estimate as compared to FY 1955 is commensurate with the personnel reduction in FY 1956. The amount estimated for telegraph and cable costs includes \$33,000 for regional relay facilities.

Details of the estimate are:

Local telephone charges	\$ 4,770
Long distance telephone charges	23,635
Telegraph and cable costs	35,893
Postage	<u>5,922</u>
Total	<u>\$70,220</u>

	Actual 1954	Estimate 1955	Estimate 1956
05 - Rents and utility services	\$73,376	\$43,326	\$29,760

Rents and Utility Services

The 31 percent decrease in rents and utilities estimated for 1956 is related primarily to reduced requirements for office, storage and warehouse space, and the consolidation of activities into government-owned facilities.

European Missions (continued)

Rents and Utility Services (continued)

Details of the estimate are:

Rental of office, storage & warehouse space	\$16,645
Rental of equipment and automobiles	380
Utilities	5,895
Rentals of residential quarters	<u>6,840</u>
Total	<u>\$29,760</u>

	Actual 1954	Estimate 1955	Estimate 1956
06 - Printing and reproduction	\$5,100	\$2,212	\$2,800

Printing and Reproduction

The nominal amount forecast for FY 1956 is 75 percent for internal use printing. Of the total, more than 75 percent is for four countries where program activities are continuing on a high level.

Details of the estimate are:

Internal use printing	\$2,145
Publications	100
Other	<u>555</u>
Total	<u>\$2,800</u>

European Missions (continued)

	Actual 1954	Estimate 1955	Estimate 1956
07 - Other contractual services	\$150,103	\$125,876	\$118,268

Other Contractual Services

This estimate comprises: representation allowances, which have decreased six percent; official residence allowances which have increased, due to the addition of Belgium in this category; and other contractual services, which have decreased, although the full year's contribution by the Government to employee's insurance is included.

	FY 1956
Representation allowances	\$44,300
Official residence allowances	28,620
Other contractual services	<u>45,348</u>
Total	<u>\$118,268</u>

	Actual 1954	Estimate 1955	Estimate 1956
Services performed by other agencies	\$801,982	\$717,110	\$687,481

Services Performed by Other Agencies

The entire estimate is for costs of administrative support furnished the missions by the Department of State. The cost for administrative support in FY 1956 is reduced in most missions reflecting reductions in USOM personnel. This decrease is partially offset by the transfer of administrative functions to Embassy administrative staffs.

European Missions (continued)

	Actual 1954	Estimate 1955	Estimate 1956
08 - Supplies and materials	\$79,707	\$56,328	\$41,706

Supplies and Materials

The FY 1956 estimate represents a 26 percent reduction in total and 19 percent decrease in the average cost of supplies and materials per man-year.

FY 1955 544.2 MY x \$103.50 = \$56,328  
 FY 1956 492.5 MY x 84.70 = 41,706

	Actual 1954	Estimate 1955	Estimate 1956
09 - Equipment	\$7,002	\$26,384	\$9,458

Equipment

This estimate includes: replacement of two vehicles for Italy; acquisition of furniture and fixtures for Spain, in its new quarters; replacement of worn-out furniture and fixtures in Yugoslavia; and replacement of miscellaneous equipment.

Details of estimate are:

Furniture and fixtures	\$3,000
Passenger vehicles	3,800
Other equipment	<u>2,658</u>
Total	<u>\$9,458</u>

European Missions (continued)

	Actual 1954	Estimate 1955	Estimate 1956
13 - Refunds, awards and indemnities	\$1,000	\$14,300	-

Refunds, Awards and Indemnities

No estimate for FY 1956 funds; FY 1955 provides for payment of an approved tort claim in France.

	Actual 1954	Estimate 1955	Estimate 1956
15 - Taxes and assessments	\$6,815	\$5,487	\$5,202

Taxes and Assessments

The estimate provides for coverage under the FICA for personnel not under Civil Service Retirement.

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF OBLIGATIONS BY OBJECT CLASS

AUSTRIA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	5	-	5	33,891	-	33,891	4	-	4	31,881	-	31,881	4	-	4	31,881	-	31,881
Administration Division	4	19	23	19,866	23,466	43,332	2	-	2	7,458	-	7,458	-	-	-	-	-	-
Office of the Controller	3	11	14	28,478	19,938	48,416	2	21	23	16,649	38,530	55,179	3	19	22	20,326	36,886	57,212
Economic Policy and Program Division	4	7	11	29,139	11,102	40,241	3	4	7	18,237	6,871	25,108	2	3	5	14,190	5,475	19,665
Food and Agriculture Division	2	4	6	15,077	6,310	21,387	1	4	5	11,130	7,933	19,063	-	2	2	-	4,502	4,502
Industry Division	2	6	8	13,481	11,105	24,586	-	2	2	-	4,258	4,258	-	-	-	-	-	-
Labor Division	2	3	5	15,317	3,200	20,517	2	3	5	15,417	5,655	21,072	2	3	5	15,417	5,826	21,243
Escapee Program Division	11	18	29	52,916	24,166	80,082	14	17	31	77,616	28,717	106,333	14	17	31	78,804	30,516	109,320
Permanent positions	33.0	68.0	101.0	207,165	101,287	308,452	28.0	51.0	79.0	177,788	91,965	269,753	25.0	44.0	69.0	160,618	83,205	243,823
Deduct lapse	.8	-	.8	5,978	-	5,978	2.8	-	2.8	17,940	-	17,940	.8	-	.8	5,233	-	5,233
Net permanent positions	32.2	68.0	100.2	201,187	101,287	302,474	25.2	51.0	76.2	159,848	91,965	251,813	24.2	44.0	68.2	155,385	83,205	238,570
Average part-time and temporary personnel																		
Average employment all civilian personnel	32.2	68.0	100.2	201,187	101,287	302,474	25.2	51.0	76.2	159,848	91,965	251,813	24.2	44.0	68.2	155,385	83,205	238,570
Regular pay in excess of 52-week base				740		740				615		615				598		598
Payment above basic rates civilian personnel:																		
Living and quarters allowance				12,650		12,650				9,212		9,212				11,500		11,500
Overtime and holiday pay				11,903		11,903				2,000		2,000				2,000		2,000
Sight work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>32.2</b>	<b>68.0</b>	<b>100.2</b>	<b>226,480</b>	<b>101,287</b>	<b>327,767</b>	<b>25.2</b>	<b>51.0</b>	<b>76.2</b>	<b>171,675</b>	<b>91,965</b>	<b>263,640</b>	<b>24.2</b>	<b>44.0</b>	<b>68.2</b>	<b>169,463</b>	<b>83,205</b>	<b>252,668</b>
<b>Direct Obligations</b>																		
01 - Personal services						317,632						254,945						252,668
02 - Travel						29,185						31,840						49,650
03 - Transportation of things						5,347						3,309						1,033
04 - Communication services						7,356						4,412						4,200
05 - Rents and utility services						15,831						12,068						15,700
06 - Printing and reproduction						1,056						530						500
07 - Other contractual services						18,679						12,520						9,400
Services performed by other agencies						60,422						56,106						54,526
08 - Supplies and materials						12,799						9,242						5,640
09 - Equipment						990						450						
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						790						500						500
Unvouchered																		
<b>Total Direct Obligations</b>						<b>470,287</b>						<b>387,293</b>						<b>393,849</b>
<b>Obligations Payable out of Reimbursements From Other Accounts</b>																		
01 - Personal services						10,135						8,695						8,695
<b>Total Obligations Payable out of Reimbursements From Other Accounts</b>						<b>10,135</b>						<b>8,695</b>						<b>8,695</b>
<b>Total Obligations</b>						<b>480,422</b>						<b>395,948</b>						<b>402,544</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

BELGIUM

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	2	-	2	22,063	-	22,063	2	-	2	19,863	-	19,863	2	-	2	19,863	-	19,863
Program Coordination Office	-	-	-	-	-	-	1	1	2	9,230	2,400	11,630	1	1	2	9,230	2,720	11,950
Economic Analysis Office	2	1	3	12,732	2,280	15,012	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Investment Office	2	-	2	14,381	-	14,381	1	1	2	10,550	1,920	12,470	1	1	2	10,550	2,120	12,670
Controller - Administration	2	7	9	15,593	15,981	31,574	1	4	5	4,407	11,460	15,867	1	4	5	4,407	13,400	17,807
Labor Office	1	1	2	9,950	2,160	12,110	1	1	2	10,550	2,220	12,770	1	1	2	9,230	2,620	11,850
Defense Production Office	2	-	2	15,741	-	15,741	-	-	-	-	-	-	-	-	-	-	-	-
Agricultural Office	-	1	1	-	2,880	2,880	-	-	-	-	-	-	-	-	-	-	-	-
Permanent positions	11.0	10.0	21.0	90,460	23,301	113,761	6.0	7.0	13.0	54,600	18,000	72,600	6.0	7.0	13.0	53,280	20,860	74,140
Deduct Lapse	1.5	-	1.5	12,227	-	12,227	-	-	-	-	-	-	-	-	-	-	-	-
Net permanent positions	9.5	10.0	19.5	78,233	23,301	101,534	6.0	7.0	13.0	54,600	18,000	72,600	6.0	7.0	13.0	53,280	20,860	74,140
Average part-time and temporary personnel	9.5	10.0	19.5	78,233	23,301	101,534	6.0	7.0	13.0	54,600	18,000	72,600	6.0	7.0	13.0	53,280	20,860	74,140
Average employment all civilian personnel	9.5	10.0	19.5	78,233	23,301	101,534	6.0	7.0	13.0	54,600	18,000	72,600	6.0	7.0	13.0	53,280	20,860	74,140
Regular pay in excess of 52-week base				275		275				210		210				212		212
Payment above basic rates civilian personnel:																		
Living and quarters allowance				21,999		21,999				19,000		19,000				19,000		19,000
Overtime and holiday pay				138		138												
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
Total Civilian Personnel	9.5	10.0	19.5	100,645	23,301	123,946	6.0	7.0	13.0	73,810	18,000	91,810	6.0	7.0	13.0	72,492	20,860	93,352
01 - Personal services						123,946						91,810						93,352
02 - Travel						9,233						14,850						13,760
03 - Transportation of things						3,353						4,000						2,550
04 - Communication services						2,170						1,900						1,700
05 - Rents and utility services						4,710						3,800						3,600
06 - Printing and reproduction												100						100
07 - Other contractual services						4,306						4,400						11,200
Services performed by other agencies						20,619						13,437						15,255
08 - Supplies and materials						2,789						2,400						1,300
09 - Equipment						30						3,236						300
10 - Lands and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						124						300						340
Unvouchered																		
Total Obligations						171,280						140,233						143,457

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

DENMARK

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Units</b>																		
Office of the Mission Director	2	-	2	19,360	-	19,360	1	-	1	4,323	-	4,323	1	-	1	4,323	-	4,323
Administration/Controller Division	4	7	11	24,747	13,535	38,282	1	4	5	5,907	7,261	13,168	-	1	1	-	1,985	1,985
Program and Finance Division	3	1	4	17,846	1,725	19,571	3	1	4	22,398	1,555	23,953	3	1	4	22,398	1,964	24,362
Industry Division	-	1	1	-	1,300	1,300	-	-	-	-	-	-	-	-	-	-	-	-
Labor Division	1	1	2	10,625	1,725	12,350	1	1	2	9,950	777	10,727	-	-	-	-	-	-
Defense Production Division	2	-	2	15,650	-	15,650	-	-	-	-	-	-	-	-	-	-	-	-
Food and Agriculture Division	2	2	4	15,180	4,465	19,645	-	-	-	-	-	-	-	-	-	-	-	-
Permanent positions	14.0	12.0	26.0	103,408	22,750	126,158	6.0	6.0	12.0	42,573	9,593	52,171	4.0	2.0	6.0	26,721	3,949	30,670
Deduct lapse	2.2	-	2.2	16,405	-	16,405	.8	-	.8	6,063	-	6,063	-	-	-	-	-	-
Net permanent positions	11.8	12.0	23.8	87,003	22,750	109,753	5.2	6.0	11.2	36,515	9,593	46,108	4.0	2.0	6.0	26,721	3,949	30,670
Average part-time and temporary personnel																		
Average employment all civilian personnel	11.8	12.0	23.8	87,003	22,750	109,753	5.2	6.0	11.2	36,515	9,593	46,108	4.0	2.0	6.0	26,721	3,949	30,670
Regular pay in excess of 52-week base				281		281				140		140				103		103
Payment above basic rates civilian personnel:																		
Living and quarters allowance				13,357		13,357				4,299		4,299				3,580		3,580
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details							.1		.1	730		730	.3		.3	2,200		2,200
Total Civilian Personnel	11.8	12.0	23.8	100,641	22,750	123,391	5.3	6.0	11.3	41,684	9,593	51,277	4.3	2.0	6.3	32,604	3,949	36,553
01 - Personal services						123,391						51,277						36,553
02 - Travel						15,370						9,500						3,200
03 - Transportation of things						2,533						3,153						400
04 - Communication services						1,289						200						200
05 - Rents and utility services						1,677						75						75
06 - Printing and reproduction						82						79						100
07 - Other contractual services						7,884						6,000						5,700
Services performed by other agencies						14,763						10,620						11,594
08 - Supplies and materials						665						900						800
09 - Equipment																		
10 - Lands and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						73						50						50
Unvouchered																		
Total Direct Obligations						168,427						81,854						58,672

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF OBLIGATIONS BY OBJECT CLASS

FRANCE

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Units</b>																		
Office of the Mission Director	6	-	6	52,542	-	52,542	11	2	13	75,461	3,215	78,676	8	2	10	50,404	3,281	53,685
Development Division	3	-	3	24,413	-	24,413	-	-	-	-	-	-	-	-	-	-	-	-
Controller, Administrative Division	13	22	35	83,338	49,339	132,677	8	23	31	67,183	49,661	116,844	6	16	22	48,552	36,712	85,264
Defense Production	8	1	9	67,262	2,317	69,579	-	-	-	-	-	-	-	-	-	-	-	-
Labor Division	3	2	5	26,185	4,634	30,819	-	-	-	-	-	-	-	-	-	-	-	-
Office of Economic Policy and Analysis	7	4	11	51,055	9,266	60,321	5	3	8	27,603	6,522	34,125	3	2	5	15,231	6,284	21,515
Office of U.S. Representative to Coal and Steel Commission	4	1	5	41,860	2,317	44,177	2	2	4	11,814	1,674	13,488	-	-	-	-	-	-
Office of Productivity	2	-	2	15,643	-	15,643	2	-	2	15,057	-	15,057	-	-	-	-	-	-
Food and Agriculture Division	1	3	4	11,290	6,751	18,041	-	-	-	-	-	-	-	-	-	-	-	-
Permanent positions	51.0	33.0	84.0	375,738	74,824	450,562	28.0	30.0	58.0	197,118	61,072	258,190	17.0	20.0	37.0	114,187	46,277	160,464
Lapse	12.4	-	12.4	92,631	-	92,631	3.3	-	3.3	23,114	-	23,114	-	-	-	-	-	-
Add terminal leave in excess of lapse	-	-	-	-	-	-	-	-	-	-	-	-	1.1	-	1.1	7,713	-	7,713
Net permanent positions	38.6	33.0	71.6	283,107	74,824	357,931	24.7	30.0	54.7	174,004	61,072	235,076	18.1	20.0	38.1	121,900	46,277	168,177
Average part-time and temporary personnel																		
Average employment all civilian personnel	38.6	33.0	71.6	283,107	74,824	357,931	24.7	30.0	54.7	174,004	61,072	235,076	18.1	20.0	38.1	121,900	46,277	168,177
Regular pay in excess of 52-week base				958		958				669		669				460		460
Payment above basic rates civilian personnel:																		
Living and quarters allowance				85,733		85,733				66,876		66,876				53,100		53,100
Overtime and holiday pay				4,710		4,710				507		507				268		268
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details							.2		.2	1,175		1,175	.7		.7	4,700		4,700
Total Civilian Personnel	38.6	33.0	71.6	374,508	74,824	449,332	24.9	30.0	54.9	243,231	61,072	304,303	18.8	20.0	38.8	150,437	46,277	196,714
<b>Direct Obligations</b>																		
01 - Personal services						449,216						304,303						226,714
02 - Travel						67,548						46,191						39,264
03 - Transportation of things						52,102						23,332						18,776
04 - Communication services						6,724						6,300						4,410
05 - Rents and utility services						782												
06 - Printing and reproduction						178												
07 - Other contractual services						25,192						15,000						8,486
Services performed by other agencies						135,541						108,970						110,035
08 - Supplies and materials						4,706						5,000						2,800
09 - Equipment												400						300
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities						1,000						14,300						
14 - Taxes and assessments						471						576						420
Unvouchered																		
Total Direct Obligations						743,580						524,372						411,688
<b>Obligations Payable out of Reimbursements From Other Accounts</b>																		
01 - Personal services												116						116
Total Obligations Payable out of Reimbursements From Other Accounts												116						116
Total Obligations						743,696						524,372						411,804

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

GERMANY

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	7	-	7	56,052	-	56,052	4	-	4	45,081	-	45,081	3	-	3	27,581	-	27,581
Administration Division	4	4	8	21,789	5,930	27,719	2	4	6	9,486	6,400	15,886	1	4	5	4,407	6,710	11,117
Commercial Attache Division	2	1	3	17,525	1,690	19,215	-	2	2	-	3,820	3,820	-	2	2	-	4,060	4,060
Controller Division	6	9	15	45,369	22,473	67,842	4	10	14	29,513	23,800	53,313	4	10	14	29,513	25,380	54,893
Finance and Program Division	9	4	13	67,229	9,011	78,240	5	4	9	36,404	8,560	44,964	4	4	8	29,957	9,120	39,077
Industrial Services Division	14	8	22	127,462	22,972	150,434	3	7	10	24,727	15,010	39,737	3	8	11	24,727	17,500	42,227
Berlin Element	5	6	11	40,302	15,361	55,663	5	5	10	39,901	13,770	53,671	3	5	8	21,710	14,366	36,076
Escapee Program Division	12	9	21	71,078	14,957	86,035	13	-	13	78,821	-	78,821	12	17	29	68,571	27,235	95,806
Escapee Program, Office of Field Coordination	12	9	21	81,545	14,755	96,300	13	13	26	94,362	20,989	115,351	12	13	25	85,232	23,562	108,794
Agriculture Division	-	-	-	-	-	-	1	1	2	4,527	1,660	6,187	-	-	1	-	-	1,770
Permanent positions	71.0	50.0	121.0	530,351	107,149	637,500	50.0	46.0	96.0	362,822	94,009	456,831	42.0	64.0	106.0	291,698	129,703	421,401
Deduct lapse	16.0	-	16.0	124,312	-	124,312	7.7	-	7.7	55,546	-	55,546	1.6	-	1.6	11,112	-	11,112
Net permanent positions	55.0	50.0	105.0	406,039	107,149	513,188	42.3	46.0	88.3	307,276	94,009	401,285	40.4	64.0	104.4	280,586	129,703	410,289
Average part-time and temporary personnel	.4	-	.4	3,650	-	3,650	-	-	-	-	-	-	-	-	-	-	-	-
Average employment all civilian personnel	55.4	50.0	105.4	409,689	107,149	516,838	42.3	46.0	88.3	307,276	94,009	401,285	40.4	64.0	104.4	280,586	129,703	410,289
Regular pay in excess of 52-week base				1,356		1,356				1,182		1,182				1,079		1,079
Payment above basic rates civilian personnel:																		
Living and quarters allowance				4,357		4,357				600		600				100		100
Overtime and holiday pay				2,972		2,972				2,500		2,500				2,450		2,450
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details				25		25	.1	.1	.1	958		958	.5	.5	.5	3,150		3,150
<b>Total Civilian Personnel</b>	<b>55.4</b>	<b>50.0</b>	<b>105.4</b>	<b>418,399</b>	<b>107,149</b>	<b>525,548</b>	<b>42.4</b>	<b>46.0</b>	<b>88.4</b>	<b>312,516</b>	<b>94,009</b>	<b>406,525</b>	<b>40.9</b>	<b>64.0</b>	<b>104.9</b>	<b>287,365</b>	<b>129,703</b>	<b>417,068</b>
01 - Personal services						525,548						406,525						417,068
02 - Travel						123,077						101,600						68,481
03 - Transportation of things						56,484						25,300						18,800
04 - Communication services						2,354						5,900						5,600
05 - Rents and utility services						320												
06 - Printing and reproduction						32												
07 - Other contractual services						21,814						17,420						16,920
Services performed by other agencies						306,771						259,110						216,756
08 - Supplies and materials						1,443						350						350
09 - Equipment						737						450						450
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						809						1,200						1,000
Unvouchered																		
<b>Total Obligations</b>						<b>1,039,389</b>						<b>817,855</b>						<b>745,425</b>

MUTUAL SECURITY PROGRAM  
 FOREIGN OPERATIONS ADMINISTRATION  
 COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

ICELAND

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<u>Organizational Unit</u>																		
Office of the Mission Director	2	1	3	10,338	2,233	12,571												
Permanent positions	2.0	1.0	3.0	10,338	2,233	12,571												
Deduct lapse	.7		.7	3,425		3,425												
Net permanent positions	1.3	1.0	2.3	6,913	2,233	9,146												
Average part-time and temporary personnel																		
Average employment all civilian personnel	1.3	1.0	2.3	6,913	2,233	9,146												
Regular pay in excess of 52-week base				20		20												
Payment above basic rates civilian personnel:																		
Living and quarters allowance				2,009		2,009												
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>1.3</b>	<b>1.0</b>	<b>2.3</b>	<b>8,942</b>	<b>2,233</b>	<b>11,175</b>												
01 - Personal services						11,175												
02 - Travel						2,818												
03 - Transportation of things						2,632												
04 - Communication services						502												
05 - Rents and utility services						1,118												
06 - Printing and reproduction						-												
07 - Other contractual services						1,164												
Services performed by other agencies																		
08 - Supplies and materials						81												
09 - Equipment																		
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
<b>Total Obligations</b>																		<b>19,490</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF OBLIGATIONS BY OBJECT CLASS

ITALY

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	9	1	10	74,473	2,044	76,517	8	-	8	71,166	-	71,166	9	-	9	74,963	-	74,963
Program Division	7	13	20	63,383	29,970	93,353	5	4	9	30,782	9,718	40,500	2	3	5	14,657	7,670	22,327
Finance Division	-	5	5	-	9,709	9,709	-	4	4	-	8,600	8,600	-	4	4	-	8,320	8,320
Trade Division	2	8	10	15,297	17,630	32,927	3	2	5	19,568	4,898	24,466	-	2	2	-	4,758	4,758
Food and Agriculture Division	1	-	1	3,227	-	3,227	-	-	-	-	-	-	-	-	-	-	-	-
Labor Division	2	4	6	16,293	8,487	24,780	1	4	5	11,800	9,926	21,726	1	4	5	11,850	9,646	21,496
Industry Division	11	12	23	86,374	27,333	113,707	4	4	8	32,935	10,082	43,018	1	3	4	7,689	7,852	15,541
Office of the Controller	3	19	22	23,727	39,603	63,330	4	20	24	32,464	44,614	77,078	3	14	17	22,518	32,760	55,278
Peace Program (Rome)	6	6	12	34,833	7,332	42,165	4	6	10	23,634	13,143	36,777	4	6	10	21,846	12,723	34,569
Peace Program (Trieste)	-	-	-	-	-	-	3	3	6	16,833	4,500	21,333	3	3	6	16,533	4,230	20,763
Executive Office	5	51	56	28,970	100,328	129,298	2	33	35	9,666	53,452	63,118	2	10	12	9,666	19,240	28,906
Defense Production Coordination	-	-	-	-	-	-	1	-	1	9,950	-	9,950	-	-	-	-	-	-
Demolition Projects	-	-	-	-	-	-	-	1	1	-	2,596	2,596	2	1	3	15,751	2,496	18,247
Investment	-	-	-	-	-	-	-	2	2	-	5,236	5,236	1	2	3	11,850	5,096	16,946
<b>Permanent positions</b>	<b>46.0</b>	<b>119.0</b>	<b>165.0</b>	<b>351,277</b>	<b>242,642</b>	<b>593,919</b>	<b>35.0</b>	<b>83.0</b>	<b>118.0</b>	<b>258,859</b>	<b>178,735</b>	<b>437,594</b>	<b>28.0</b>	<b>52.0</b>	<b>80.0</b>	<b>207,323</b>	<b>114,851</b>	<b>322,174</b>
Deduct lapse	8.0	-	8.0	51,769	-	51,769	3.6	-	3.6	26,504	-	26,504	1.5	-	1.5	11,429	-	11,429
<b>Net permanent positions</b>	<b>38.0</b>	<b>119.0</b>	<b>157.0</b>	<b>289,508</b>	<b>242,642</b>	<b>532,150</b>	<b>31.4</b>	<b>83.0</b>	<b>114.4</b>	<b>232,355</b>	<b>178,735</b>	<b>411,090</b>	<b>26.5</b>	<b>52.0</b>	<b>78.5</b>	<b>195,894</b>	<b>114,851</b>	<b>310,745</b>
<b>Average part-time and temporary personnel</b>	<b>.6</b>	<b>-</b>	<b>.6</b>	<b>4,520</b>	<b>-</b>	<b>4,520</b>	<b>.8</b>	<b>-</b>	<b>.8</b>	<b>6,010</b>	<b>-</b>	<b>6,010</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Average employment all civilian personnel</b>	<b>38.6</b>	<b>119.0</b>	<b>157.6</b>	<b>294,028</b>	<b>242,642</b>	<b>536,670</b>	<b>32.2</b>	<b>83.0</b>	<b>115.2</b>	<b>238,365</b>	<b>178,735</b>	<b>417,100</b>	<b>26.5</b>	<b>52.0</b>	<b>78.5</b>	<b>195,894</b>	<b>114,851</b>	<b>310,745</b>
Regular pay in excess of 52-week base	-	-	-	1,027	-	1,027	-	-	-	917	-	917	-	-	-	753	-	753
<b>Payment above basic rates civilian personnel:</b>																		
Living and quarters allowance	-	-	-	103,392	-	103,392	-	-	-	89,870	-	89,870	-	-	-	74,580	-	74,580
Overtime and holiday pay	-	-	-	6,875	-	6,875	-	-	-	2,025	-	2,025	-	-	-	1,622	-	1,622
Night work differential	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Additional pay for services abroad	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payment to other agencies for reimbursable details</b>																		
<b>Total Civilian Personnel</b>	<b>38.6</b>	<b>119.0</b>	<b>157.6</b>	<b>405,322</b>	<b>242,642</b>	<b>647,964</b>	<b>32.2</b>	<b>83.0</b>	<b>115.2</b>	<b>331,177</b>	<b>178,735</b>	<b>509,912</b>	<b>26.5</b>	<b>52.0</b>	<b>78.5</b>	<b>272,849</b>	<b>114,851</b>	<b>387,700</b>
<b>Direct Obligations</b>																		
01 - Personal services						637,259						499,207						387,700
02 - Travel						105,395						85,475						66,747
03 - Transportation of things						39,234						22,010						14,960
04 - Communication services						15,165						13,335						12,095
05 - Rents and utility services						28,875						6,585						7,105
06 - Printing and reproduction						2,299						600						600
07 - Other contractual services						21,418						21,265						20,700
Services performed by other agencies						85,752						109,680						109,680
08 - Supplies and materials						30,102						14,400						11,266
09 - Equipment						117						5,261						3,800
10 - Lands and structures						-						-						-
11 - Grants, subsidies and contributions						-						-						-
12 - Pensions, annuities and insurance claims						-						-						-
13 - Awards and indemnities						-						-						-
15 - Taxes and assessments						647						500						500
Unvouchered						-						-						-
<b>Total Direct Obligations</b>						<b>966,323</b>						<b>778,318</b>						<b>635,353</b>
<b>Obligations Payable out of Reimbursements From Other Accounts</b>																		
01 - Personal services						10,705						10,705						10,705
<b>Total Obligations Payable out of Reimbursements From Other Accounts</b>						<b>10,705</b>						<b>10,705</b>						<b>10,705</b>
<b>Total Obligations</b>						<b>977,028</b>						<b>789,023</b>						<b>646,058</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

NETHERLANDS

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organisational Unit</b>																		
Office of the Mission Director	4	15	19	36,310	18,442	54,752	3	-	3	23,646	-	23,646	2	-	2	18,927	-	18,927
Office of the Controller	3	-	3	19,767	-	19,767	3	9	12	20,972	12,293	33,265	3	7	10	20,972	8,752	29,724
Economic Policy and Program Division	3	-	3	19,190	-	19,190	2	-	2	10,152	-	10,152	1	-	1	6,501	-	6,501
Defense Production Division	1	-	1	11,387	-	11,387	1	-	1	11,500	-	11,500	-	-	-	-	-	-
Administrative Office	2	-	2	12,216	-	12,216	-	-	-	-	-	-	-	-	-	-	-	-
Permanent positions	13.0	15.0	28.0	98,870	18,442	117,312	9.0	9.0	18.0	66,270	12,293	78,563	6.0	7.0	13.0	46,400	8,752	55,152
Deduct lapse	2.3	-	2.3	14,826	-	14,826	.5	-	.5	3,727	-	3,727	-	-	-	83	-	83
Net permanent positions	10.7	15.0	25.7	84,044	18,442	102,486	8.5	9.0	17.5	62,473	12,293	74,766	6.0	7.0	13.0	46,317	8,752	55,069
Average part-time and temporary personnel																		
Average employment all civilian personnel	10.7	15.0	25.7	84,044	18,442	102,486	8.5	9.0	17.5	62,473	12,293	74,766	6.0	7.0	13.0	46,317	8,752	55,069
Regular pay in excess of 52-week base				297	-	297				240	-	240				178	-	178
Payment above basic rates civilian personnel:																		
Living and quarters allowance				14,544	-	14,544				13,200	-	13,200				12,780	-	12,780
Overtime & holiday pay				499	-	499												
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>10.7</b>	<b>15.0</b>	<b>25.7</b>	<b>99,384</b>	<b>18,442</b>	<b>117,826</b>	<b>8.5</b>	<b>9.0</b>	<b>17.5</b>	<b>75,913</b>	<b>12,293</b>	<b>88,206</b>	<b>6.0</b>	<b>7.0</b>	<b>13.0</b>	<b>59,275</b>	<b>8,752</b>	<b>68,027</b>
01 - Personal services						117,826						88,206						68,027
02 - Travel						24,802						3,840						12,497
03 - Transportation of things						18,164						1,800						2,730
04 - Communication services						3,052						865						850
05 - Rents and utility services						4,505						2,866						
06 - Printing and reproduction						95						25						50
07 - Other contractual services						7,133						7,110						7,400
Services performed by other agencies						4,774						3,880						5,618
08 - Supplies and materials						2,312						1,460						900
09 - Equipment						17						3,400						
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						436						401						240
Unvouchered																		
<b>Total Obligations</b>						<b>183,116</b>						<b>113,853</b>						<b>98,312</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

NORWAY

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	3	-	3	23,250	-	23,250	3	-	3	23,646	-	23,646	2	-	2	18,927	-	18,927
Program Coordination Office	4	4	8	25,614	7,663	33,277	3	3	6	18,908	6,837	25,745	2	4	6	-	-	22,424
Defense and Industry Office	2	-	2	13,001	-	13,601	1	-	1	9,230	-	9,230	-	-	-	-	-	-
Controller's Office	1	6	7	7,272	11,500	18,772	1	4	5	7,455	7,135	14,590	1	3	4	7,455	6,046	13,501
Permanent positions	10.0	10.0	20.0	69,740	19,163	88,903	6.0	7.0	13.0	59,239	13,972	73,211	5.0	7.0	12.0	39,383	15,277	54,660
Deduct lapse	1.3	-	1.3	9,145	-	9,145	2.5	-	2.5	18,509	-	18,509	-	-	-	-	-	-
Net permanent positions	8.7	10.0	18.7	60,595	19,163	79,758	5.5	7.0	12.5	40,730	13,972	54,702	5.0	7.0	12.0	39,383	15,277	54,660
Average part-time and temporary personnel																		
Average employment all civilian personnel:	8.7	10.0	18.7	60,595	19,163	79,758	5.5	7.0	12.5	40,730	13,972	54,702	5.0	7.0	12.0	39,383	15,277	54,660
Regular pay in excess of 52-week base				225		225				157		157				151		151
Payment above basic rates civilian personnel:																		
Living and quarters allowance				12,665		12,665				12,400		12,400				10,060		10,060
Overtime and holiday pay				261		261				50		50						
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>8.7</b>	<b>10.0</b>	<b>18.7</b>	<b>73,746</b>	<b>19,163</b>	<b>92,909</b>	<b>5.5</b>	<b>7.0</b>	<b>12.5</b>	<b>53,337</b>	<b>13,972</b>	<b>67,309</b>	<b>5.0</b>	<b>7.0</b>	<b>12.0</b>	<b>49,594</b>	<b>15,277</b>	<b>64,871</b>
01 - Personal services						92,909						67,309						64,871
02 - Travel						13,535						7,000						7,250
03 - Transportation of things						5,075						1,700						100
04 - Communication services						1,715						600						500
05 - Rents and utility services						649						600						380
06 - Printing and reproduction						80						50						50
07 - Other contractual services						9,173						6,000						6,000
Services performed by other agencies						14,039						18,100						15,120
08 - Supplies and materials						2,476						1,110						860
09 - Equipment						31						3,900						100
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						267						200						200
Unvouchered																		
<b>Total Obligations</b>						<b>139,952</b>						<b>106,569</b>						<b>96,171</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

PORTUGAL

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	4	3	7	35,400	6,302	41,702	3	-	3	31,373	-	31,373	3	-	3	31,373	-	31,373
Program Division	1	-	1	7,095	-	7,095	-	-	-	-	-	-	-	-	-	-	-	-
Defense Production Division	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Administrative/Controller Office	1	1	2	5,673	2,031	7,704	1	4	5	5,853	8,386	14,239	1	4	5	5,853	8,386	14,239
Permanent positions	6.0	4.0	10.0	48,168	8,333	56,501	4.0	4.0	8.0	37,226	8,386	45,612	4.0	4.0	8.0	37,226	8,386	45,612
Deduct lapse	.5	-	.5	4,462	-	4,462	-	-	-	-	-	-	-	-	-	-	-	-
Add terminal leave in excess of lapse	-	-	-	-	-	-	.4	-	.4	3,873	-	3,873	.2	-	.2	1,968	-	1,968
Net permanent positions	5.5	4.0	9.5	43,706	8,333	52,039	4.4	4.0	8.4	41,099	8,386	49,485	4.2	4.0	8.2	39,194	8,386	47,580
Average part-time and temporary personnel	-	-	-	-	-	-	.1	-	.1	1,462	-	1,462	-	-	-	-	-	-
Average employment all civilian personnel	5.5	4.0	9.5	43,706	8,333	52,039	4.5	4.0	8.5	42,561	8,386	50,947	4.2	4.0	8.2	39,194	8,386	47,580
Regular pay in excess of 52-week base	-	-	-	169	-	169	-	-	-	158	-	158	-	-	-	151	-	151
Payment above basic rates civilian personnel:																		
Living and quarters allowance				12,035		12,035				10,660		10,660				11,120		11,120
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>5.5</b>	<b>4.0</b>	<b>9.5</b>	<b>55,910</b>	<b>8,333</b>	<b>64,243</b>	<b>4.5</b>	<b>4.0</b>	<b>8.5</b>	<b>53,372</b>	<b>8,386</b>	<b>61,758</b>	<b>4.2</b>	<b>4.0</b>	<b>8.2</b>	<b>50,465</b>	<b>8,386</b>	<b>58,851</b>
01 - Personal services						64,243						61,758						58,851
02 - Travel						11,232						11,394						7,799
03 - Transportation of things						192						5,336						3,250
04 - Communication services						2,138						1,179						623
05 - Rents and utility services																		
06 - Printing and reproduction						3												
07 - Other contractual services						6,622						6,101						6,016
Services performed by other agencies						3,967						7,717						7,717
08 - Supplies and materials						1,763						1,150						1,150
09 - Equipment						546						3,313						208
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
<b>Total Obligations</b>						<b>90,706</b>						<b>97,574</b>						<b>85,614</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

SPAIN

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	2	2	4	21,943	2,194	24,137	2	1	3	21,943	697	22,640	2	-	2	16,293	-	16,293
Office of the Controller	4	2	6	28,799	2,194	30,993	4	4	8	31,311	5,813	37,124	3	5	8	24,216	7,650	31,866
Program and Economic Division	4	2	6	38,378	2,194	40,572	4	3	7	33,728	3,477	37,205	4	4	8	33,728	5,743	39,471
Food and Agriculture Division	4	1	5	28,987	1,097	30,084	2	1	3	15,501	1,488	16,989	2	1	3	15,501	1,488	16,989
Industry and Transportation Division	4	2	6	26,778	2,194	28,972	2	1	3	15,381	1,837	17,218	2	2	4	15,381	4,255	19,636
Technical Assistance Division	1	1	2	9,950	1,097	11,047	-	2	2	-	2,418	2,418	-	2	2	-	2,418	2,418
Permanent positions	19.0	10.0	29.0	154,835	10,970	165,805	14.0	12.0	26.0	117,864	15,730	133,594	13.0	14.0	27.0	105,119	21,554	126,673
Deduct lapse	8.0	-	8.0	65,822	-	65,822	2.1	-	2.1	17,672	-	17,672	-	-	-	-	-	-
Net permanent positions	11.0	10.0	21.0	89,013	10,970	99,983	11.9	12.0	23.9	100,192	15,730	115,922	13.0	14.0	27.0	105,119	21,554	126,673
Average part-time and temporary personnel																		
Average employment all civilian personnel	11.0	10.0	21.0	89,013	10,970	99,983	11.9	12.0	23.9	100,192	15,730	115,922	13.0	14.0	27.0	105,119	21,554	126,673
Regular pay in excess of 52-week base				344		344				385		385				404		404
Payment above basic rates civilian personnel:																		
Living and quarters allowance				17,144		17,144				24,692		24,692				26,750		26,750
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details							.1	.1	.1	970		970	.5	.5	.5	3,870		3,870
Total Civilian Personnel	11.0	10.0	21.0	106,501	10,970	117,471	12.0	12.0	24.0	126,239	15,730	141,969	13.5	14.0	27.5	136,143	21,554	157,697
<b>Unvouchered</b>																		
01 - Personal services						117,471						141,969						157,697
02 - Travel						23,305						17,111						17,242
03 - Transportation of things						14,595						10,733						650
04 - Communication services						3,308						5,000						4,700
05 - Rents and utility services						8,801						13,255						500
06 - Printing and reproduction						56						31						6,500
07 - Other contractual services						6,887						8,100						36,000
Services performed by other agencies						38,716						31,200						2,700
08 - Supplies and materials						4,994						2,400						2,000
09 - Equipment						725						311						
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Total Obligations						218,858						230,110						227,989

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

UNITED KINGDOM

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Director	5	-	5	48,444	-	48,444	5	-	5	41,427	-	41,427	5	-	5	41,427	-	41,427
Administrative Office	4	20	24	30,902	32,331	63,233	3	16	19	15,609	27,716	43,325	3	16	19	15,609	28,919	44,528
Economic Policy and Planning	7	11	18	52,805	18,285	71,090	4	9	13	29,225	15,929	45,154	3	9	12	19,275	16,650	35,925
Office of Production and Supply	12	1	13	90,351	1,895	92,246	3	1	4	27,231	1,980	29,211	2	1	3	15,381	1,980	17,361
Office of the Controller	2	3	5	17,347	8,102	25,449	2	3	5	13,877	8,154	22,031	2	3	5	13,877	8,802	22,679
Permanent positions	30.0	35.0	65.0	239,849	60,613	300,462	17.0	29.0	46.0	127,369	53,779	181,148	15.0	29.0	44.0	105,569	56,351	161,920
Deduct lapse	-	-	-	58,651	-	58,651	-	-	-	-	-	-	-	-	-	-	-	-
Add terminal leave in excess of lapse	-	-	-	-	-	-	.2	-	.2	1,116	-	1,116	-	-	-	-	-	-
Net permanent positions	22.7	35.0	57.7	181,198	60,613	241,811	17.2	29.0	46.2	128,485	53,779	182,264	15.0	29.0	44.0	105,569	56,351	161,920
Average part-time and temporary personnel																		
Average employment all civilian personnel	22.7	35.0	57.7	181,198	60,613	241,811	17.2	29.0	46.2	128,485	53,779	182,264	15.0	29.0	44.0	105,569	56,351	161,920
Regular pay in excess of 52-week base				635		635				494		494				406		406
Payment above basic rates civilian personnel:																		
Living and quarters allowance				41,771		41,771				29,300		29,300				25,875		25,875
Overtime and holiday pay				2,355		2,355				2,100		2,100				2,100		2,100
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>22.7</b>	<b>35.0</b>	<b>57.7</b>	<b>225,959</b>	<b>60,613</b>	<b>286,572</b>	<b>17.2</b>	<b>29.0</b>	<b>46.2</b>	<b>160,379</b>	<b>53,779</b>	<b>214,158</b>	<b>15.0</b>	<b>29.0</b>	<b>44.0</b>	<b>133,950</b>	<b>56,351</b>	<b>190,301</b>
01 - Personal services						286,572						214,158						190,301
02 - Travel						29,954						16,275						14,026
03 - Transportation of things						10,442						9,037						418
04 - Communication services						43,792						36,476						34,242
05 - Rents and utility services						6,108						3,057						2,900
06 - Printing and reproduction						846						350						300
07 - Other contractual services						10,330						8,800						7,300
07 - Services performed by other agencies						61,759						50,950						53,297
08 - Supplies and materials						8,089						5,460						4,400
09 - Equipment						2,129						800						800
10 - Lands and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						175						252						252
Unvouchered																		
<b>Total Obligations</b>						<b>460,196</b>						<b>345,615</b>						<b>308,236</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

YUGOSLAVIA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Director	5	-	5	40,527	-	40,527	5	1	6	44,560	1,380	45,940	5	1	6	44,560	1,380	45,940
Office of the Executive Director	3	5	8	17,509	4,990	22,499	4	5	9	21,222	6,020	27,242	4	6	10	21,222	6,600	27,822
Office of the Controller	4	3	7	26,489	2,310	28,799	3	2	5	21,290	2,180	23,470	3	2	5	21,290	2,180	23,470
Defense Production and Industry Division	3	1	4	24,010	1,100	25,110	3	1	4	24,871	1,340	26,211	3	2	5	24,871	2,840	27,711
Program Division	1	1	2	9,230	1,100	10,330	-	-	-	-	-	-	-	-	-	-	-	-
Food and Agriculture Division	1	3	4	11,130	2,196	13,326	1	3	4	11,130	4,100	15,230	1	3	4	11,130	4,100	15,230
Permanent positions	17.0	13.0	30.0	128,095	11,696	140,791	16.0	12.0	28.0	123,079	15,020	138,099	16.0	14.0	30.0	123,079	17,100	140,179
Deduct lapse	.4	-	.4	3,359	-	3,359	.5	-	.5	3,905	-	3,905	1.0	-	1.0	6,047	-	6,047
Net permanent positions	16.6	13.0	29.6	125,536	11,696	137,232	15.5	12.0	27.5	119,174	15,020	134,194	15.0	14.0	29.0	115,032	17,100	132,132
Average part-time and temporary personnel	16.6	13.0	29.6	125,536	11,696	137,232	15.5	12.0	27.5	119,174	15,020	134,194	15.0	14.0	29.0	115,032	17,100	132,132
Average employment all civilian personnel	16.6	13.0	29.6	125,536	11,696	137,232	15.5	12.0	27.5	119,174	15,020	134,194	15.0	14.0	29.0	115,032	17,100	132,132
Regular pay in excess of 52-week base				555		555				458		458				442		442
Payment above basic rates civilian personnel:																		
Living and quarters allowance				12,883		12,883				11,840		11,840				10,576		10,576
Overtime and holiday pay				274		274				200		200				300		300
Night work differential																		
Additional pay for services abroad				18,705		18,705				21,866		21,866				21,866		21,866
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>16.6</b>	<b>13.0</b>	<b>29.6</b>	<b>157,953</b>	<b>11,696</b>	<b>169,649</b>	<b>15.5</b>	<b>12.0</b>	<b>27.5</b>	<b>153,538</b>	<b>15,020</b>	<b>168,558</b>	<b>15.0</b>	<b>14.0</b>	<b>29.0</b>	<b>154,216</b>	<b>17,100</b>	<b>171,316</b>
01 - Personal services						169,649						168,558						171,316
02 - Travel						29,715						23,478						23,478
03 - Transportation of things						11,574						9,380						9,600
04 - Communication services						5,256						5,831						1,100
05 - Rents and utility services																		
06 - Printing and reproduction						373						447						600
07 - Other contractual services						9,501						12,260						9,500
Services performed by other agencies						54,859						47,775						51,853
08 - Supplies and materials						7,428						12,312						9,600
09 - Equipment						1,680						4,833						1,500
10 - Lands and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						223						408						600
Unvouchered																		
<b>Total Obligations</b>						<b>290,258</b>						<b>280,282</b>						<b>279,839</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

USRO

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Deputy for Economic Affairs	19	-	19	167,321	-	167,321	8	-	8	59,526	-	59,526	6	-	6	53,519	-	53,519
Overseas Territories Division	2	-	2	12,766	-	12,766	-	-	-	-	-	-	-	-	-	-	-	-
Office of the Controllor	7	-	7	59,326	-	59,326	-	-	-	-	-	-	-	-	-	-	-	-
Economic Division	31	-	31	236,610	-	236,610	18	-	18	132,695	-	132,695	15	-	15	106,610	-	106,610
Food and Agriculture Division	13	-	13	99,471	-	99,471	3	-	3	26,577	-	26,577	3	-	3	26,577	-	26,577
Industrial Resources Division	17	-	17	135,376	-	135,376	6	-	6	53,004	-	53,004	6	-	6	53,004	-	53,004
Labor Division	10	-	10	85,583	-	85,583	3	-	3	26,577	-	26,577	3	-	3	26,577	-	26,577
Finance Division	11	-	11	87,313	-	87,313	5	-	5	43,834	-	43,834	5	-	5	42,634	-	42,634
Trade Division	9	-	9	73,410	-	73,410	5	-	5	43,218	-	43,218	5	-	5	41,898	-	41,898
Productivity Division	8	-	8	78,690	-	78,690	4	-	4	32,500	-	32,500	4	-	4	32,500	-	32,500
Coal and Steel Group	-	-	-	-	-	-	4	-	4	23,838	-	23,838	4	-	4	23,838	-	23,838
Permanent positions	127.0	-	127.0	1,037,868	-	1,037,868	56.0	-	56.0	443,769	-	443,769	51.0	-	51.0	408,557	-	408,557
Deduct lapse	43.8	-	43.8	352,592	-	352,592	6.4	-	6.4	50,560	-	50,560	1.9	-	1.9	15,217	-	15,217
Net permanent positions	83.2	-	83.2	678,176	-	678,176	49.6	-	49.6	393,209	-	393,209	49.1	-	49.1	393,340	-	393,340
Average part-time and temporary personnel																		
Average employment all civilian personnel	83.2		83.2	678,176		678,176	49.6		49.6	393,200		393,200	49.1		49.1	393,340		393,340
regular pay in excess of 52-week base				4,594		4,594				1,512		1,512				1,513		1,513
Payment above basic rates civilian personnel:																		
Living and quarters allowance				130,000		130,000				85,300		85,300				100,990		100,990
Overtime and holiday pay				10,000		10,000				100		100						
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details							.3		.3	2,700		2,700						
Total Civilian Personnel	83.2		83.2	822,770		822,770	49.9		49.9	482,812		482,812	49.1		49.1	495,834		495,834
01 - Personal services						822,770						482,812						495,834
02 - Travel						117,753						61,600						64,800
03 - Transportation of things						62,246						23,000						28,400
04 - Communication services																		
05 - Rents and utility services																		
06 - Printing and reproduction																		
07 - Other contractual services												900						1,452
Services performed by other agencies																		
08 - Supplies and materials																		
09 - Equipment																		
10 - Lands and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						2,800						1,100						1,100
Unvouchered																		
Total obligations						1,005,569						589,412						591,595

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

CONSOLIDATED COMPARATIVE SUMMARY OF OBLIGATIONS BY OBJECT CLASS

NEAR EAST, SOUTH ASIA AND AFRICA MISSIONS

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Country Missions</b>																		
Afghanistan	10	5	15	64,616	1,971	66,587	12	6	18	77,354	2,800	80,154	13	10	23	83,261	6,010	89,271
Egypt	13	36	49	100,103	42,353	142,456	19	24	43	152,627	30,000	182,627	19	27	46	152,627	34,830	187,457
Ethiopia	10	12	22	64,610	4,356	68,966	11	12	23	65,156	5,332	71,088	11	12	23	67,332	6,633	73,365
Greece	57	69	126	430,879	118,606	549,505	24	54	78	182,272	90,700	272,772	21	48	69	153,132	86,906	242,022
India	32	30	62	195,712	35,830	231,592	30	30	60	213,622	25,800	239,422	30	35	65	214,341	33,250	247,591
Iran	42	38	80	240,122	52,126	292,248	33	50	83	228,155	60,922	289,087	35	60	95	240,286	86,530	326,566
Iraq	12	27	39	74,300	26,799	101,099	12	9	21	78,328	10,626	89,454	14	17	31	93,309	21,530	114,339
Israel	22	19	41	156,025	18,026	176,051	19	19	38	146,977	29,432	176,409	20	19	39	154,019	34,718	188,737
Jordan	11	6	17	71,479	7,857	79,366	17	10	27	109,890	14,000	123,890	17	16	33	112,636	22,324	135,960
Lebanon	8	15	23	52,255	25,112	77,367	10	12	22	72,550	23,215	95,765	10	12	22	73,030	23,000	96,030
Liberia	12	10	22	73,272	6,486	79,758	11	7	18	72,768	6,500	79,268	12	10	22	76,305	5,110	81,615
Libya	14	24	38	75,685	22,904	98,589	13	22	35	93,705	21,387	115,092	14	22	36	90,244	19,982	118,226
Nepal	5	2	7	29,750	1,648	31,398	5	10	15	36,916	5,300	42,216	8	20	28	51,005	11,262	62,267
Pakistan	21	44	65	122,850	41,671	167,530	29	44	73	268,736	74,320	343,056	33	60	93	228,028	126,930	354,958
Saudi Arabia	9	12	21	58,690	12,100	70,790	9	6	15	57,522	5,200	62,722	-	-	-	-	-	-
Turkey	23	56	79	184,406	121,736	306,142	19	44	63	136,277	113,845	250,122	19	43	62	136,829	117,165	253,994
<b>Total Country Missions</b>	<b>301</b>	<b>405</b>	<b>706</b>	<b>2,017,761</b>	<b>532,681</b>	<b>2,557,442</b>	<b>273</b>	<b>359</b>	<b>632</b>	<b>1,933,155</b>	<b>519,989</b>	<b>2,453,144</b>	<b>276</b>	<b>411</b>	<b>687</b>	<b>1,935,363</b>	<b>633,422</b>	<b>2,568,785</b>
Permanent positions	301.0	405.0	706.0	2,017,761	532,681	2,557,442	273.0	359.0	632.0	1,933,155	519,989	2,453,144	276.0	411.0	687.0	1,935,363	633,422	2,568,785
Deduct lapse	53.1	-	53.1	342,796	-	342,796	40.6	-	40.6	290,455	-	290,455	18.1	-	18.1	100,006	-	100,906
<b>Net permanent positions</b>	<b>247.9</b>	<b>405.0</b>	<b>652.9</b>	<b>1,674,965</b>	<b>532,681</b>	<b>2,214,646</b>	<b>232.4</b>	<b>359.0</b>	<b>591.4</b>	<b>1,642,700</b>	<b>519,989</b>	<b>2,162,689</b>	<b>257.9</b>	<b>411.0</b>	<b>668.9</b>	<b>1,834,457</b>	<b>633,422</b>	<b>2,467,879</b>
Average part-time and temporary personnel	2.4	-	2.4	19,223	-	19,223	.3	-	.3	1,454	-	1,454	.2	-	.2	500	-	500
Average employment all civilian personnel	250.3	405.0	655.3	1,694,488	532,681	2,234,169	232.7	359.0	591.7	1,644,154	519,989	2,164,143	258.1	411.0	669.1	1,834,957	633,422	2,468,379
Regular pay in excess of 52-week base				6,199		6,199				6,719		6,719				7,884		7,884
Payment above basic rates civilian personnel:																		
Living and quarters allowance				215,563		215,563				236,944		236,944				340,980		340,980
Overtime and holiday pay				15,438		15,438				12,489		12,489				14,100		14,100
Night work differential																		
Additional pay for services abroad				144,308		144,308				186,983		186,983				219,600		219,600
Payment to other agencies for reimbursable details	3.3		3.3	22,142		22,142												
<b>Total Civilian Personnel</b>	<b>253.6</b>	<b>405.0</b>	<b>658.6</b>	<b>2,098,138</b>	<b>532,681</b>	<b>2,637,819</b>	<b>232.7</b>	<b>359.0</b>	<b>591.7</b>	<b>2,087,289</b>	<b>519,989</b>	<b>2,607,278</b>	<b>258.1</b>	<b>411.0</b>	<b>669.1</b>	<b>2,417,521</b>	<b>633,422</b>	<b>3,050,943</b>
01 - Personal services						2,637,819						2,598,118						3,050,943
02 - Travel						569,097						583,287						572,813
03 - Transportation of things						279,766						332,170						271,158
04 - Communication services						36,274						65,667						72,660
05 - Rents and utility services						246,956						230,472						281,546
06 - Printing and reproduction						9,083						9,401						12,900
07 - Other contractual services						227,590						207,331						218,494
Services performed by other agencies						590,015						439,484						472,000
08 - Supplies and materials						166,111						113,524						128,770
09 - Equipment						117,966						201,158						173,610
10 - Lands and structures																		
11 - Grants, subsidies and contributions						416						12,137						4,200
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities												543						750
15 - Taxes and assessments												7,541						8,156
Unvouchered																		
<b>Total Direct Obligations</b>						<b>4,908,802</b>						<b>4,801,040</b>						<b>5,277,400</b>
<b>Obligations Payable Out of Reimbursements From Other Accounts</b>																		
01 - Personal services												9,160						9,160
Total Obligations Payable Out of Reimbursements From Other Accounts												9,160						9,160
<b>Total Obligations</b>						<b>4,908,802</b>						<b>4,810,200</b>						<b>5,276,560</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

NARRATIVE JUSTIFICATION STATEMENT

Near East, South Asia & Africa FY 1956

The FY 1956 estimates provide for 276 American and 411 local positions at a total cost of \$5,267,400 for the 15 missions located in the NEA area. The estimates reflect an increase of \$466,360 from FY 1955 estimated obligations resulting from annual costs of positions authorized during the last half of the current fiscal year and the cost of 13 American and 52 local additional positions proposed for FY 1956.

The program will reach new peaks of operation in the NEA area in most countries during FY 1956, as a result of new authorizations proposed for the coming year and continuing activities under programs financed from prior year appropriations:

Comparative Summary of Programs by Functions

Near East, South Asia & Africa

(In thousands of dollars)

	<u>Actual</u> <u>FY 1954</u>	<u>Estimate</u> <u>FY 1955</u>	<u>Estimate</u> <u>FY 1956</u>
Technical Cooperation	74,567	56,932	68,000
Development Assistance	136,609	165,065	144,000
Defense Support	152,092	202,903	165,500
Direct Forces Support	30,582	25,000	47,500 <sup>1/</sup>
Other Programs	15,000	20,633	65,000
MSP Sales Surplus Agricultural Commodities	2,415	73,495	70,000

The programs for Technical Cooperation and Development Assistance have the greatest effect on administrative workloads in relation to the funds applied to this purpose. The following summary indicates the number of technicians and participants programmed.

<sup>1/</sup> To be administered by Department of Defense in 1956.

Near East, South Asia & Africa (continued)

Summary of Technicians and Participants

Near East, South Asia & Africa

	<u>Actual</u> <u>FY 1954</u>	<u>Estimate</u> <u>FY 1955</u>	<u>Estimate</u> <u>FY 1956</u>
Technicians to Near East, South Asia & Africa	1,563	1,871	2,028
Participants to United States	982	1,168	1,482

The program in the NEA area has captured the imagination of many of its peoples and governments. Iraq, for instance, has provided that much of her oil revenues be devoted to economic and technical development. In many of the countries the requests for technical advice and training far exceed the funds applied by the United States to this purpose and the eagerness of the peoples in some areas for these programs has exceeded the ability of their own economies to provide the required funds. Consequently, FOA programming staffs must analyze not only the needs of the country for development and technical advice, but the ability of the economy to support such programs. In the face of the many problems which need solution, the United States can sponsor only those projects which will have the most significant effect. Project review and analysis to channel efforts of cooperating countries into the most urgent projects is becoming one of the most difficult and time-consuming problems faced by FOA Administrative staffs in this area.

An authorization of the \$144 million is proposed for Development Assistance in several of the countries of the region. In many key countries of the Near East, South Asia and Africa, United States interests require the acceleration of economic development in the solution of urgent economic problems. FOA missions will also be responsible for directing proposed FY 1956 Direct Forces Support programs of \$47.5 million and Mutual Defense Support programs of \$165.5 million. These authorizations, together with the Technical Cooperation Program, will create new workloads in addition to those remaining from uncompleted programs financed from current year appropriations.

To provide effective use of United States program expenditures in this critical area of the world, it is essential to provide the minimum administrative staffs requested for FY 1956. These staffs are necessary for effective planning and project development and surveillance. In this underdeveloped area of the world, it is essential that a continued review be made of the effectiveness of country projects and that adequate financial and operational controls are applied. A large part of the activities of the FOA Mission Director and his staff will continue to be applied in expanding country participation and increasing self-reliance in developing the technical cooperation program.

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

DETAIL OF OBLIGATIONS AND JUSTIFICATION

NEAR EAST, SOUTH ASIA AND AFRICA MISSIONS

	<u>Actual 1954</u>		<u>Estimate 1955</u>		<u>Estimate 1956</u>	
	<u>Man-Years</u>	<u>Amount</u>	<u>Man-Years</u>	<u>Amount</u>	<u>Man-Years</u>	<u>Amount</u>
01 - Personal Services						
American	253.6	\$2,098,138	232.7	\$2,087,289	258.1	\$2,417,521
Local	405.0	539,681	359.0	519,989	411.0	633,422
Total	658.6	\$2,637,819	591.7	\$2,607,278	669.1	\$3,050,943

Personal Services

The estimate for personal services for this area provides for an increase in average employment of 25 Americans and 52 locals. 248 Americans were employed in this area as of January 31, 1955, representing 98 percent employment under the authorized ceiling. Under the current ceiling of 263 it is anticipated that employment will be at least 250 at the close of FY 1955, or 95 percent employment.

A gross lapse of 23 man-years and \$138,619 is budgeted for FY 1956. This is predicated on a 10 man-year lapse in filling 26 vacancies (13 under current ceiling and 13 under proposed new authorization). This provides for an average position vacancy of over four and one-half months. Additional lapse of 13 man-years is anticipated in filling 42 vacancies created by turnover. It is estimated that an average of one-third man-year delay will be experienced in filling these positions.

Terminal leave is estimated at 4.9 man-years for employees scheduled to return for separation during FY 1956.

A net lapse of 18.1 man-years, or 6.6 percent is derived by deducting 4.9 man-years of terminal leave from the gross lapse of 23 man-years.

Near East, South Asia and Africa Missions (continued)

Personal Services (continued)

The local employment as of June 30, 1955 is expected to be at 374. An increase of 37, mostly in Pakistan, is considered essential to meet the heavy workload in that area. A small increase in average salary is budgeted as a result of upward adjustments in wage scales.

The living and quarters allowance cost increases approximately \$100,000 in FY 1956 due to (1) increase in man-years of employment, (2) Monrovia will pay quarters allowances for the first time in the amount of approximately \$19,500 since temporary space furnished by the Liberian government is scheduled for demolition, and (3) increased allowance rates.

Employees in most posts of the area receive a salary differential for serving at posts designated as "hardship differential posts". The posts vary in classification from zero to 25 percent with the average for the area being just under 12 percent. Salary differential cost in FY 1956 is estimated at \$219,600.

	Actual 1954	Estimate 1955	Estimate 1956
02 - Travel	\$569,097	\$583,287	\$572,813

Travel

A small decrease in travel cost is anticipated during FY 1956. Twenty percent of the present staff will perform home leave travel. Twenty percent of the staff are also scheduled to complete their assignments and return for separation or transfer to other posts. Local and overseas operational travel is provided for at approximately the amount required in FY 1955.

Near East, South Asia and Africa (continued)

Travel (continued)

<u>Class of Expense</u>	<u>Estimate Number of Trips</u>	<u>Average Cost per Trip</u>	<u>Total Estimate Travel Cost</u>
Operational			
Local	870	\$ 139	\$121,443
Overseas	48	1,412	67,800
Post Assignment and Replacement			
Overseas	104	1,798 <sup>1/</sup>	177,963
Home Leave	50	4,112 <sup>1/</sup>	205,607
Total	xxx	xxx	\$572,813

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<sup>1/</sup> Includes Travel Cost of employee dependents.

Near East, South Asia and Africa (continued)

	Actual 1954	Estimate 1955	Estimate 1956
03 - Transportation of things	\$279,766	\$332,170	\$271,158

Transportation of Things

Transportation costs in FY 1956 are expected to drop approximately 18 percent due to fewer shipments of household effects. FOA is instituting policy of furnishing government leased quarters to reduce cost for the shipment of household effects.

<u>Class of Expense</u>	<u>Estimated Cost</u>
Household goods and effects, at an average of \$1,816 for 104 shipments	\$188,900
Automobiles at an average of \$500 for 76 shipments	38,000
All other	44,258
Total	<u>\$271,158</u>

Near East, South Asia and Africa (continued)

	Actual 1954	Estimate 1955	Estimate 1956
04 - Communication services	\$56,274	\$65,667	\$72,060

Communication Services

This item includes funds for all communications costs not funded under State support agreements. The increase reflects the anticipated increase in all forms of communications in line with the general acceleration of activities planned for FY 1956.

<u>Class of Expense</u>	<u>Estimated Cost</u>
Local telephones	\$31,195
Long distance telephones	9,700
Telegraph and cable where not included in estimated reimbursement to State Department	25,185
Postage	<u>5,980</u>
Total	<u>\$72,060</u>

Near East, South Asia and Africa (continued)

	Actual 1954	Estimate 1955	Estimate 1956
05 - Rents and utility services	\$246,956	\$230,472	\$281,546

Rents and Utility Services

The increase in rents and utility cost in fiscal year 1956 results from the estimated higher employment requiring more expense in residential rentals and utility costs.

	<u>Estimated Cost</u>
Office space	\$ 69,007
Residential space for U.S. personnel for whom housing is furnished by the government	151,881
Utilities	59,758
All others	<u>900</u>
Total	<u>\$281,546</u>

Near East, South Asia and Africa (continued)

	Actual 1954	Estimate 1955	Estimate 1956
06 - Printing and reproductions	\$9,083	\$9,401	\$12,900

Printing and Reproduction

Cost of printing and reproduction services are expected to increase in line with increased activity in the area. Approximately 75 percent of the total cost is to provide for internal use printing requirements.

<u>Class of Expense</u>	<u>Estimated Cost</u>
Internal use printing	\$9,400
Publications	1,950
Other	<u>1,550</u>
Total	<u>\$12,900</u>

Near East, South Asia and Africa (continued)

	Actual 1954	Estimate 1955	Estimate 1956
07 - Other contractual services	\$227,590	\$207,331	\$218,494

Other contractual services

The increase of \$11,000 in FY 1956 results from small increases in all items below. It is expected that three additional missions will be reclassified and become eligible for Official Residence Allowances.

<u>Class of Expense</u>	<u>Estimated Cost</u>
Representation allowance	\$ 86,540
Official residence allowance	13,700
All other	<u>118,254</u>
Total	<u>\$218,494</u>

	Actual 1954	Estimate 1955	Estimate 1956
Services performed by other agencies	\$590,015	\$439,484	\$472,000

Services performed by other agencies

This item represents the cost of administrative services performed by the State Department for the Missions, including communications, disbursing and other "housekeeping" services. Although there are small increases budgeted for several Missions, the increase results primarily from plans at one Mission to transfer a group of locals to State support rolls from FOA direct funding.

Near East, South Asia and Africa (continued)

	Actual 1954	Estimate 1955	Estimate 1956
08 - Supplies and Materials	\$166,111	\$113,524	\$128,770

Supplies and Materials

The cost of supplies as estimated for FY 1956 reflects an increase of 13 percent over FY 1955. This amount is considered the minimum requirement for regular office supplies and materials, gas, oil, spare parts, fuel, etc. The average cost per man-year is \$192.00 in both fiscal years.

	Actual 1954	Estimate 1955	Estimate 1956
09 - Equipment	\$117,966	\$201,080	\$173,610

Equipment

This estimate provides for the replacement of 10 passenger carrying vehicles, furniture, and fixtures for offices and residences, office machines and miscellaneous equipment. This estimate reflects a 14 percent decrease under the current year.

<u>Class of Expense</u>	<u>Estimated Cost</u>
Furniture and fixtures	\$111,910
Passenger vehicles	14,000
Other vehicles	12,900
Other equipment	<u>34,800</u>
Total	<u>\$173,610</u>

Near East, South Asia and Africa (continued)

	Actual 1954	Estimate 1955	Estimate 1956
11 - Grants, Subsidies and Contributions	\$416	\$12,137	\$4,200

This item represents the amount required for gratuities to local employees in accordance with host government customs and traditions. The larger amount in FY 1955 included assistance authorized for the initial expense of establishing school facilities for FOA children at two Missions where no facilities were available.

	Actual 1954	Estimate 1955	Estimate 1956
13 - Awards and Indemnities	\$543	\$750	\$750

Awards and Indemnities

This item represents an estimate of the amount required for cash awards for employee suggestions.

	Actual 1954	Estimate 1955	Estimate 1956
15 - Taxes and Assessments	\$7,166	\$7,541	\$8,156

Taxes and Assessments

This estimate is to cover payments made under the Federal Insurance Compensation Act.

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

AFGHANISTAN

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	3	2	5	23,891	721	24,612	3	2	5	24,683	1,200	25,883	3	2	5	24,683	1,655	26,338
Office of Program Coordination	2	-	2	12,972	-	12,972	2	-	2	12,972	-	12,972	3	-	3	18,879	-	18,879
Office of Executive Director	5	3	8	27,753	1,250	29,003	7	4	11	39,699	1,600	41,299	7	8	15	39,699	4,355	44,054
Permanent positions	10.0	5.0	15.0	64,616	1,971	66,587	12.0	6.0	18.0	77,354	2,800	80,154	13.0	10.0	23.0	83,261	6,010	89,271
Deduct lapse	5.2	-	5.2	33,538	-	33,538	1.2	-	1.2	6,058	-	6,058	1.0	-	1.0	4,400	-	4,400
Net permanent positions	4.8	5.0	9.8	31,078	1,971	33,049	10.8	6.0	16.8	71,296	2,800	74,096	12.0	10.0	22.0	78,861	6,010	84,871
Average part-time and temporary personnel	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Average employment all civilian personnel	4.8	5.0	9.8	31,078	1,971	33,049	10.8	6.0	16.8	71,296	2,800	74,096	12.0	10.0	22.0	78,861	6,010	84,871
Regular pay in excess of 52-week base				119		119				300		300				329		329
Payment above basic rates civilian personnel:																		
Living and quarters allowance				868		868						200				200		200
Overtime and holiday pay				46		46												
Night work differential																		
Additional pay for services abroad				6,023		6,023				18,071		18,071				19,400		19,400
Payment to other agencies for reimbursable details																		
Total Civilian Personnel	4.8	5.0	9.8	38,134	1,971	40,105	10.8	6.0	16.8	89,867	2,800	92,667	12.0	10.0	22.0	98,790	6,010	104,800
01 - Personal services						40,105						92,667						104,800
02 - Travel						14,297						22,500						20,500
03 - Transportation of things						9,379						13,500						9,800
04 - Communication services						5,389						3,933						3,300
05 - Rents and utility services						6,013						12,000						14,550
06 - Printing and reproduction						240						50						100
07 - Other contractual services						6,423						4,350						5,300
Services performed by other agencies						1,500						7,000						7,500
08 - Supplies and materials						13,403						10,000						9,750
09 - Equipment						7,513						13,000						7,000
10 - Lands and structures						43												
11 - Grants, subsidies and contributions						25						30						
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						70						270						400
Unvouchered																		
Total Obligations						104,400						179,300						183,000

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

EGYPT

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	6	1	7	49,463	2,000	51,463	6	-	6	53,175	-	53,175	6	-	6	53,175	-	53,175
Office of Assistant Director for Operations	-	-	-	-	-	-	1	-	1	10,850	-	10,850	1	-	1	10,850	-	10,850
Office of Economic Advisor	-	-	-	-	-	-	1	-	1	9,950	-	9,950	1	-	1	9,950	-	9,950
Office of Program Coordination	3	-	3	21,056	-	21,056	3	-	3	23,738	-	23,738	3	-	3	23,738	-	23,738
Office of the Controller	1	3	4	10,550	5,694	16,244	4	4	8	31,125	6,650	37,775	4	4	8	31,125	7,730	38,855
Office of the Executive Officer	3	32	35	19,034	34,659	53,693	4	20	24	23,789	23,350	47,139	4	23	27	23,789	27,100	50,889
Permanent positions	13.0	36.0	49.0	100,103	42,353	142,456	19.0	24.0	43.0	152,627	30,000	182,627	19.0	27.0	46.0	152,627	34,830	187,457
Deduct lapse	.2	-	.2	1,283	-	1,283	3.8	-	3.8	31,027	-	31,027	1.1	-	1.1	7,085	-	7,085
Net permanent positions	12.8	36.0	48.8	98,820	42,353	141,173	15.2	24.0	39.2	121,600	30,000	151,600	17.9	27.0	44.9	144,642	34,830	179,472
Average part-time and temporary personnel																		
Average employment all civilian personnel	12.8	36.0	48.8	98,820	42,353	141,173	15.2	24.0	39.2	121,600	30,000	151,600	17.9	27.0	44.9	144,642	34,830	179,472
Regular pay in excess of 52-week base				372		372				450		450				550		550
Payment above basic rates civilian personnel:																		
Living and quarters allowance				15,457		15,457				20,000		20,000				26,900		26,900
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
Total Civilian Personnel	12.8	36.0	48.8	114,649	42,353	157,002	15.2	24.0	39.2	142,050	30,000	172,050	17.9	27.0	44.9	172,092	34,830	206,922
01 - Personal services						157,002						157,050						206,922
02 - Travel						26,800						25,000						49,460
03 - Transportation of things						20,319						35,000						21,468
04 - Communication services						3,644						3,250						4,900
05 - Rents and utility services						9,760						7,400						7,400
06 - Printing and reproduction						78						250						500
07 - Other contractual services						10,907						12,500						14,000
Services performed by other agencies						12,000						32,000						33,400
08 - Supplies and materials						11,099						5,300						7,150
09 - Equipment						5,057						4,000						8,000
10 - Lands and structures																		
11 - Grants, subsidies, and contributions						150						50						100
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities						201												
15 - Taxes and assessments						402						500						605
Unvouchered																		
Total Obligations						257,419						297,000						353,900

MUTUAL SECURITY PROGRAM  
 FOREIGN OPERATIONS ADMINISTRATION  
 COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

ETHIOPIA

Description	Actual 1954						Estimate 1955						Estimate 1956								
	Number			Amount			Number			Amount			Number			Amount					
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total			
<b>Organizational Unit</b>																					
Office of the Mission Director	5	-	5	40,336	-	40,336	5	-	5	35,071	-	35,071	4	-	4	31,144	-	31,144			
Program and Planning Office	-	-	-	-	-	-	3	-	3	18,700	-	18,700	3	-	3	19,688	-	19,688			
Administrative Office	5	12	17	24,274	4,356	28,630	3	12	15	11,385	5,932	17,317	4	12	16	16,500	6,633	23,133			
Permanent positions	10.0	12.0	22.0	64,610	4,356	68,966	11.0	12.0	23.0	65,156	5,932	71,088	11.0	12.0	23.0	67,332	6,633	73,965			
Deduct lapse	.3	-	.3	2,094	-	2,094	1.8	-	1.8	9,303	-	9,303	.1	-	.1	930	-	930			
Net permanent positions	9.7	12.0	21.7	62,516	4,356	66,872	9.2	12.0	21.2	55,853	5,932	61,785	10.9	12.0	22.9	66,402	6,633	73,035			
Average part-time and temporary personnel	-	-	-	605	-	605	.2	-	.2	785	-	785	-	-	-	-	-	-			
Average employment all civilian personnel	9.7	12.0	21.7	63,121	4,356	67,477	9.4	12.0	21.4	56,638	5,932	62,570	10.9	12.0	22.9	66,402	6,633	73,035			
Regular pay in excess of 52-week base	-	-	-	238	-	238	-	-	-	263	-	263	-	-	-	310	-	310			
Payment above basic rates civilian personnel:																					
Living and quarters allowance				7,195							12,621							9,240			
Overtime and holiday pay				50							50							50			
Additional pay for services abroad				12,694							13,297							16,000			
Payment to other agencies for reimbursable details																					
Total Civilian Personnel	9.7	12.0	21.7	83,298	4,356	87,654	9.4	12.0	21.4	82,819	5,932	88,751	10.9	12.0	22.9	91,952	6,633	98,585			
01 - Personal services																					
02 - Travel				87,654						86,751						98,585					
03 - Transportation of things				15,457						28,823						27,846					
04 - Communication services				849						9,517						7,750					
05 - Rents and utility services				677						1,347						700					
06 - Printing and reproduction				18,642						27,818						35,339					
07 - Other contractual services				23						153						300					
Services performed by other agencies				6,512						6,665						7,350					
08 - Supplies and materials				12,000						13,700						14,900					
09 - Equipment				11,772						10,430						10,500					
10 - Lands and structures				18,610						12,982						18,100					
11 - Grants, subsidies and contributions				29						12,057						2,100					
12 - Pensions, annuities, and insurance claims																					
13 - Awards and indemnities																					
15 - Taxes and assessments				355						157						330					
Unvouchered																					
Total Obligations	172,580						212,400						223,800								

MUTUAL SECURITY PROGRAM  
 FOREIGN OPERATIONS ADMINISTRATION  
 COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

GREECE

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	21	6	27	157,004	10,260	167,264	7	1	8	47,757	1,342	49,099	7	1	8	47,758	1,476	49,234
Program and Financial Division	16	3	19	119,831	5,130	124,961	6	19	25	56,132	33,271	89,403	4	16	20	38,321	30,850	69,171
Construction, Industry and Transportation Division	3	2	5	29,787	3,420	33,207	-	-	-	-	-	-	-	-	-	-	-	-
Food and Agriculture Division	5	1	6	41,498	1,710	43,208	-	-	-	-	-	-	-	-	-	-	-	-
Office of the Controller	6	50	56	43,198	84,936	128,134	5	23	28	40,775	43,275	84,050	4	20	24	29,645	42,441	72,086
Escapee Program Division	6	7	13	39,561	13,170	52,731	6	11	17	37,408	12,812	50,220	6	11	17	37,408	14,133	51,541
Permanent positions	57.0	69.0	126.0	430,879	118,626	549,505	24.0	54.0	78.0	182,072	90,700	272,772	21.0	48.0	69.0	153,132	88,900	242,032
Deduct lapse	8.8	-	8.8	66,316	-	66,316	-	-	-	-	-	-	-	-	-	-	-	-
Add terminal leave in excess of lapse	-	-	-	-	-	-	2.6	-	2.6	19,882	-	19,882	.5	-	.5	3,250	-	3,250
Net permanent positions	48.2	69.0	117.2	364,563	118,626	483,189	26.6	54.0	80.6	201,954	90,700	292,654	21.5	48.0	69.5	157,082	88,900	245,982
Average part-time and temporary personnel	-	-	-	-	-	-	-	-	-	169	-	169	-	-	-	-	-	-
Average employment all civilian personnel	48.2	69.0	117.2	364,563	118,626	483,189	26.6	54.0	80.6	202,123	90,700	292,823	21.5	48.0	69.5	157,082	88,900	245,982
Regular pay in excess of 52-week base	-	-	-	1,223	-	1,223	-	-	-	690	-	690	-	-	-	588	-	588
Payment above basic rates civilian personnel:	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Living and quarters allowance	-	-	-	40,290	-	40,290	-	-	-	31,060	-	31,060	-	-	-	29,900	-	29,900
Overtime and holiday pay	-	-	-	2,403	-	2,403	-	-	-	1,650	-	1,650	-	-	-	2,000	-	2,000
Night work differential	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Additional pay for services abroad	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payment to other agencies for reimbursable details	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Civilian Personnel</b>	<b>48.2</b>	<b>69.0</b>	<b>117.2</b>	<b>408,479</b>	<b>118,626</b>	<b>527,105</b>	<b>26.6</b>	<b>54.0</b>	<b>80.6</b>	<b>235,523</b>	<b>90,700</b>	<b>326,223</b>	<b>21.5</b>	<b>48.0</b>	<b>69.5</b>	<b>189,570</b>	<b>88,900</b>	<b>278,470</b>
01 - Personal services	-	-	-	-	-	527,105	-	-	-	-	-	326,223	-	-	-	-	-	278,470
02 - Travel	-	-	-	-	-	96,894	-	-	-	-	-	65,725	-	-	-	-	-	46,160
03 - Transportation of things	-	-	-	-	-	37,267	-	-	-	-	-	30,215	-	-	-	-	-	13,800
04 - Communication services	-	-	-	-	-	1,104	-	-	-	-	-	3,000	-	-	-	-	-	2,950
05 - Rents and utility services	-	-	-	-	-	42,690	-	-	-	-	-	2,082	-	-	-	-	-	2,260
06 - Printing and reproduction	-	-	-	-	-	372	-	-	-	-	-	250	-	-	-	-	-	250
07 - Other contractual services	-	-	-	-	-	21,242	-	-	-	-	-	28,900	-	-	-	-	-	23,000
Services performed by other agencies	-	-	-	-	-	295,878	-	-	-	-	-	122,600	-	-	-	-	-	66,800
08 - Supplies and materials	-	-	-	-	-	13,639	-	-	-	-	-	14,325	-	-	-	-	-	11,860
09 - Equipment	-	-	-	-	-	455	-	-	-	-	-	600	-	-	-	-	-	600
10 - Lands and structures	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
11 - Grants, subsidies and contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12 - Pensions, annuities and insurance claims	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
13 - Awards and indemnities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
15 - Taxes and assessments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Unvouchered	-	-	-	-	-	522	-	-	-	-	-	680	-	-	-	-	-	650
<b>Total Obligations</b>						<b>1,043,168</b>						<b>594,600</b>						<b>486,800</b>

MUTUAL SECURITY PROGRAM  
 FOREIGN OPERATIONS ADMINISTRATION

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

INDIA

Organizational Unit	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
Office of the Mission Director	5	-	5	38,573	-	38,573	5	-	5	40,329	-	40,329	5	1	6	42,809	950	43,759
Program and Planning	12	5	17	68,414	6,876	75,290	10	6	16	64,531	5,160	69,691	10	7	17	64,531	6,650	71,181
Legal Counsel	2	-	2	13,781	-	13,781	2	-	2	13,877	-	13,877	2	-	2	13,877	-	13,877
Office of the Controller	4	2	6	26,981	2,473	29,454	5	7	12	42,353	6,020	48,373	5	9	14	41,333	8,550	49,883
Office of Administration	9	23	32	47,263	26,531	74,494	8	17	25	52,532	14,620	67,152	8	18	26	51,791	17,100	68,891
Permanent positions	32.0	30.0	62.0	195,712	35,880	231,592	30.0	30.0	60.0	213,622	25,800	239,422	30.0	35.0	65.0	214,341	33,250	247,591
Deduct lapse	7.6	-	7.6	46,668	-	46,668	5.0	-	5.0	36,602	-	36,602	2.4	-	2.4	16,777	-	16,777
Net permanent positions	24.4	30.0	54.4	149,044	35,880	184,924	25.0	30.0	55.0	177,020	25,800	202,820	27.6	35.0	62.6	197,564	33,250	230,814
Average part-time and temporary personnel	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Average employment all civilian personnel	24.4	30.0	54.4	149,044	35,880	184,924	25.0	30.0	55.0	177,020	25,800	202,820	27.6	35.0	62.6	197,564	33,250	230,814
Regular pay in excess of 52-week base	-	-	-	568	-	568	-	-	-	813	-	813	-	-	-	870	-	870
Payment above basic rates civilian personnel:																		
Living and quarters allowance				6,217		6,217				17,580		17,580				29,200		29,200
Overtime and holiday pay										1,600		1,600				2,400		2,400
Night work differential																		
Additional pay for services abroad				24,216		24,216				23,496		23,496				28,558		28,558
Payment to other agencies for reimbursable details	.2		.2	920		920												
Total Civilian Personnel	24.6	30.0	54.6	180,965	35,880	216,845	25.0	30.0	55.0	220,509	25,800	246,309	27.6	35.0	62.6	258,592	33,250	291,842
01 - Personal services						216,845						246,309						291,842
02 - Travel						73,108						58,045						64,686
03 - Transportation of things						64,908						34,266						31,200
04 - Communication services						8,211						9,618						10,700
05 - Rents and utility services						26,225						20,200						17,222
06 - Printing and reproduction						173						100						300
07 - Other contractual services						40,321						15,071						22,200
Services performed by other agencies						68,250						33,800						45,000
08 - Supplies and materials						15,663						10,712						11,520
09 - Equipment						5,403						19,929						8,000
10 - Lands and structures						14												
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities												750						930
15 - Taxes and assessments						1,319												
Unvouchered																		
Total Obligations						520,440						448,800						503,600

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF OBLIGATIONS BY OBJECT CLASS

IRAN

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	7	4	11	49,234	6,680	55,914	14	8	22	97,681	10,059	107,740	14	8	22	100,161	11,293	111,454
Program Planning Office	7	3	10	39,728	5,160	44,888	5	2	7	32,720	1,891	34,611	6	3	9	39,221	3,067	42,288
Legal Division	2	1	3	13,781	1,700	15,481	2	5	7	15,297	7,567	22,864	2	4	6	15,297	7,173	22,470
Office of the Controller	14	16	30	84,657	21,049	105,706	12	35	47	82,457	41,415	123,872	13	45	58	85,607	59,047	144,654
Office of Administrative Services	12	14	26	52,722	17,537	70,259	-	-	-	-	-	-	-	-	-	-	-	-
Permanent positions	42.0	38.0	80.0	240,122	52,126	292,248	33.0	50.0	83.0	228,155	60,932	289,087	35.0	60.0	95.0	240,286	80,580	320,866
Deduct Lapse	10.9	-	10.9	62,518	-	62,518	1.8	-	1.8	12,161	-	12,161	2.6	-	2.6	13,270	-	13,270
Net permanent positions	31.1	38.0	69.1	177,604	52,126	229,730	31.2	50.0	81.2	215,994	60,932	276,926	32.4	60.0	92.4	227,016	80,580	307,596
Average part-time and temporary personnel																		
Average employment all civilian personnel	31.1	38.0	69.1	177,604	52,126	229,730	31.2	50.0	81.2	215,994	60,932	276,926	32.4	60.0	92.4	227,016	80,580	307,596
Regular pay in excess of 52-week base				677		677				980		980				1,040		1,040
Payment above basic rates civilian personnel:																		
Living and quarters allowance				22,621		22,621				42,627		42,627				58,300		58,300
Overtime and holiday pay				2,810		2,810				2,104		2,104				3,000		3,000
Night work differential																		
Additional pay for services abroad				29,486		29,486				39,168		39,168				43,400		43,400
Payment to other agencies for reimbursable details	.8		.8	5,583		5,583												
<b>Total Civilian Personnel</b>	<b>31.9</b>	<b>38.0</b>	<b>69.9</b>	<b>238,781</b>	<b>52,126</b>	<b>290,907</b>	<b>31.2</b>	<b>50.0</b>	<b>81.2</b>	<b>300,873</b>	<b>60,932</b>	<b>361,805</b>	<b>32.4</b>	<b>60.0</b>	<b>92.4</b>	<b>332,756</b>	<b>80,580</b>	<b>413,336</b>
01 - Personal services						290,907						352,645						412,336
02 - Travel						50,194						42,666						56,200
03 - Transportation of things						11,090						26,864						40,800
04 - Communication services						663						2,939						2,940
05 - Rents and utility services						13,940						18,986						34,680
06 - Printing and reproduction												815						800
07 - Other contractual services						26,353						33,052						28,444
Services performed by other agencies						25,100						67,806						69,160
08 - Supplies and materials						2,547						4,498						4,000
09 - Equipment						4,900						29,436						15,500
10 - Lands and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						666						939						1,000
Unvouchered																		
<b>Total Direct Obligations</b>						<b>426,360</b>						<b>580,646</b>						<b>676,860</b>
<b>Obligations Payable Out of Reimbursements From Other Accounts</b>																		
01 - Personal Services												9,160						9,160
Total Obligations Payable out of Reimbursements From Other Accounts												9,160						9,160
<b>Total Obligations</b>						<b>426,360</b>						<b>589,806</b>						<b>686,020</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

IRAQ

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	3	2	5	20,563	2,360	22,923	3	-	3	20,100	-	20,100	4	2	6	31,950	2,494	34,444
Office of Program Coordinator	3	2	5	21,209	2,280	23,489	3	1	4	21,872	1,044	22,916	3	2	5	20,972	2,088	23,060
Office of Executive Officer	6	23	29	32,528	22,159	54,687	4	6	10	23,615	5,480	29,095	5	11	16	27,146	12,280	39,426
Budget and Fiscal Office							2	2	4	13,241	4,102	17,343	2	2	4	13,241	4,668	17,909
Permanent positions	12.0	27.0	39.0	74,300	26,799	101,099	12.0	9.0	21.0	78,828	10,626	89,454	14.0	17.0	31.0	93,309	21,530	114,839
Deduct lapse	.4	-	.4	2,707	-	2,707	2.0	-	2.0	13,035	-	13,035	1.2	-	1.2	8,000	-	8,000
Net permanent positions	11.6	27.0	38.6	71,593	26,799	98,392	10.0	9.0	19.0	65,793	10,626	76,419	12.8	17.0	29.8	85,309	21,530	106,839
<b>Average part-time and temporary personnel</b>																		
Average employment all civilian personnel	11.6	27.0	38.6	71,593	26,799	98,392	10.0	9.0	19.0	65,793	10,626	76,419	12.8	17.0	29.8	85,309	21,530	106,839
Regular pay in excess of 52-week base				310		310				290		290				381		381
Payment above basic rates civilian personnel:																		
Living and quarters allowance				18,644		18,644				16,791		16,791				20,630		20,630
Overtime and holiday pay																1,200		1,200
Night work differential																12,900		12,900
Additional pay for services abroad				9,805		9,805				9,700		9,700						
Payment to other agencies for reimbursable details																		
Total Civilian Personnel	11.6	27.0	38.6	100,352	26,799	127,151	10.0	9.0	19.0	92,574	10,626	103,200	12.8	17.0	29.8	120,420	21,530	141,950
01 - Personal services						127,151						103,200						141,950
02 - Travel						33,602						36,200						39,400
03 - Transportation of things						25,592						20,800						17,300
04 - Communication services						655						500						700
05 - Rents and utility services						4,690						3,000						6,320
06 - Printing and reproduction						2,579						1,200						2,000
07 - Other contractual services						7,685						14,000						10,490
Services performed by other agencies						10,300						16,000						18,000
08 - Supplies and materials						9,529						4,066						3,000
09 - Equipment						3,295						30,000						20,000
10 - Lands and structures						16												2,000
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities						489						300						340
15 - Taxes and assessments																		
Unvouchered																		
Total Obligations						229,583						229,266						261,500

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

ISRAEL

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	11	-	11	80,396	-	80,396	7	-	7	60,155	-	60,155	7	-	7	60,155	-	60,155
Office of Program Coordination	2	-	2	13,001	-	13,001	3	-	3	22,274	-	22,274	4	-	4	29,075	-	29,075
Legal Division	2	-	2	14,661	-	14,661	1	1	2	10,250	1,580	11,830	1	1	2	10,250	1,894	12,144
Office of the Executive Officer	4	15	19	27,617	11,946	39,563	3	14	17	15,903	20,092	35,995	3	14	17	15,903	23,574	39,477
Office of the Controller	3	4	7	22,350	6,080	28,430	5	4	9	38,395	7,760	46,155	5	4	9	38,635	8,250	47,885
Permanent positions	22.0	19.0	41.0	158,025	18,026	176,051	19.0	19.0	38.0	146,977	29,432	176,409	20.0	19.0	39.0	154,018	34,718	188,736
Deduct lapses	4.0	-	4.0	28,422	-	28,422	1.4	-	1.4	13,948	-	13,948	1.0	-	1.0	4,430	-	4,430
Net permanent positions	18.0	19.0	37.0	129,603	18,026	147,629	17.6	19.0	36.6	133,029	29,432	162,461	19.0	19.0	38.0	149,588	34,718	184,306
Average part-time and temporary personnel																		
Average employment all civilian personnel	18.0	19.0	37.0	129,603	18,026	147,629	17.6	19.0	36.6	133,029	29,432	162,461	19.0	19.0	38.0	149,588	34,718	184,306
Regular pay in excess of 52-week base					476	476				564	564	564				639	639	639
Payment above basic rates civilian personnel:																		
Living and quarters allowance					12,672	12,672				11,751	11,751	11,751				27,900	27,900	27,900
Overtime and holiday pay					3,750	3,750				800	800	800				800	800	800
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details										13,303	13,303	13,303				14,400	14,400	14,400
Total Civilian Personnel	18.0	19.0	37.0	146,501	18,026	164,527	17.6	19.0	36.6	159,447	29,432	188,879	19.0	19.0	38.0	193,327	34,718	228,045
01 - Personal services						164,527						188,879						228,045
02 - Travel						37,100						27,850						27,850
03 - Transportation of things						21,089						22,000						22,000
04 - Communication services						2,195						6,300						6,300
05 - Rents and utility services						8,109						19,140						19,140
06 - Printing and reproduction																		
07 - Other contractual services						9,072						10,500						10,500
Services performed by other agencies						30,500						46,400						46,400
08 - Supplies and materials						23,944						11,800						13,800
09 - Equipment						8,425						4,381						6,000
10 - Lands and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						541												
Unvouchered																		
Total Obligations						305,502						337,250						375,900

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

JORDAN

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	4	1	5	27,112	846	27,958	5	1	6	41,154	3,724	44,878	6	1	7	44,685	3,724	48,409
Office of Assistant Director for Technical Cooperation	2	5	7	13,300	7,041	20,341	-	-	-	-	-	-	-	-	-	-	-	-
Office of Program and Planning	2	-	2	11,199	-	11,199	3	-	3	23,858	-	23,858	3	-	3	23,858	-	23,858
Office of the Controller	3	-	3	19,868	-	19,868	4	-	4	25,140	-	25,140	4	-	4	25,889	-	25,889
Administrative Office	-	-	-	-	-	-	5	9	14	19,738	10,276	30,014	4	15	19	18,204	19,600	37,804
Permanent positions	11.0	6.0	17.0	71,479	7,887	79,366	17.0	10.0	27.0	109,890	14,000	123,890	17.0	16.0	33.0	112,636	23,324	135,960
Deduct lapse	1.6	-	1.6	10,381	-	10,381	3.4	-	3.4	14,560	-	14,560	.9	-	.9	3,800	-	3,800
Net permanent positions	9.4	6.0	15.4	61,098	7,887	68,985	13.6	10.0	23.6	95,330	14,000	109,330	16.1	16.0	32.1	108,836	23,324	132,160
Average part-time and temporary personnel	-	-	-	-	-	-	.1	-	.1	500	-	500	.2	-	.2	500	-	500
Average employment all civilian personnel	9.4	6.0	15.4	61,098	7,887	68,985	13.7	10.0	23.7	95,830	14,000	109,830	16.3	16.0	32.3	109,336	23,324	132,660
Regular pay in excess of 52-week base				233		233				380		380				470		470
Payment above basic rates civilian personnel:																		
Living and quarters allowance				3,065		3,065				3,000		3,000				4,000		4,000
Overtime and holiday pay				46		46				850		850				1,000		1,000
Night work differential																		
Additional pay for services abroad				9,224		9,224				13,360		13,360				15,700		15,700
Payment to other agencies for reimbursable details	1.5		1.5	10,195		10,195												
Total Civilian Personnel	10.9	6.0	16.9	83,861	7,887	91,748	13.7	10.0	23.7	113,420	14,000	127,420	16.3	16.0	32.3	130,506	23,324	153,830
01 - Personal services						91,748						127,420						153,830
02 - Travel						10,642						43,900						17,245
03 - Transportation of things						8,631						25,453						17,700
04 - Communication services						1,047						2,610						5,280
05 - Rents and utility services						16,136						21,836						28,550
06 - Printing and reproduction						82						983						1,200
07 - Other contractual services						5,388						7,079						13,500
Services performed by other agencies						8,400						5,400						8,100
08 - Supplies and materials						2,819						3,136						5,200
09 - Equipment						3,269						14,133						14,460
10 - Lands and structures																		
11 - Grants, subsidies, and contributions						34												
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						694						950						935
Unvouchered																		
Total Obligations						148,890						252,900						266,000

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

LEDARON

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Units</b>																		
Office of the Mission Director	2	-	2	16,045	-	16,045	2	-	2	17,073	-	17,073	2	-	2	17,073	-	17,073
Program Coordination Office	2	-	2	13,395	-	13,395	3	-	3	21,684	-	21,684	3	-	3	21,684	-	21,684
Office of Executive Officer	4	15	19	22,813	25,112	47,925	4	3	7	24,563	5,000	29,563	4	3	7	25,043	5,000	30,043
Office of the Controller	-	-	-	-	-	-	1	9	10	9,230	18,215	27,445	1	9	10	9,230	18,000	27,230
Permanent positions	8.0	15.0	23.0	52,253	25,112	77,365	10.0	12.0	22.0	72,550	23,215	95,765	10.0	12.0	22.0	73,030	23,000	96,030
Deduct lapse	.8	-	.8	5,217	-	5,217	.5	-	.5	4,141	-	4,141	.8	-	.8	3,000	-	3,000
Net permanent positions	7.2	15.0	22.2	47,036	25,112	72,148	9.5	12.0	21.5	68,409	23,215	91,624	9.2	12.0	21.2	70,030	23,000	93,030
Average part-time and temporary personnel	7.2	15.0	22.2	47,036	25,112	72,148	9.5	12.0	21.5	68,409	23,215	91,624	9.2	12.0	21.2	70,030	23,000	93,030
Average employment all civilian personnel	7.2	15.0	22.2	47,036	25,112	72,148	9.5	12.0	21.5	68,409	23,215	91,624	9.2	12.0	21.2	70,030	23,000	93,030
Regular pay in excess of 52-week base					179	179				263	263					270	270	270
Payment above basic rates civilian personnel:																		
Living and quarters allowance					3,870	3,870				8,413	8,413					20,800	20,800	20,800
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details	.1		.1	645		645												
<b>Total Civilian Personnel</b>	<b>7.3</b>	<b>15.0</b>	<b>22.3</b>	<b>51,730</b>	<b>25,112</b>	<b>76,842</b>	<b>9.5</b>	<b>12.0</b>	<b>21.5</b>	<b>77,085</b>	<b>23,215</b>	<b>100,300</b>	<b>9.2</b>	<b>12.0</b>	<b>21.2</b>	<b>91,100</b>	<b>23,000</b>	<b>114,100</b>
01 - Personal services						76,842						100,300						114,100
02 - Travel						15,590						16,320						14,700
03 - Transportation of things						16,546						19,750						12,600
04 - Communication services						854						1,300						2,000
05 - Renta and utility services						4,809						6,500						4,000
06 - Printing and reproduction						3,697						2,500						2,000
07 - Other contractual services						19,449						10,600						12,500
Service performed by other agencies						17,579						25,152						51,540
08 - Supplies and materials						4,794						3,000						3,500
09 - Equipment						6,092						6,000						4,400
10 - Loads and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered												730						600
<b>Total Direct Obligations</b>						<b>166,252</b>						<b>192,152</b>						<b>221,940</b>

MUTUAL SECURITY PROGRAM  
 FOREIGN OPERATIONS ADMINISTRATION  
 COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

LIBERIA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Mission Director	2	-	2	15,057	-	15,057	2	-	2	16,173	-	16,173	2	-	2	16,173	-	16,173
Office of Program and Planning	2	-	2	10,959	-	10,959	2	-	2	12,012	-	12,012	2	-	2	12,012	-	12,012
Office of Executive Officer	8	10	18	47,256	6,486	53,742	7	7	14	44,583	6,500	51,083	8	10	18	46,114	5,310	51,424
Permanent positions	12.0	10.0	22.0	73,272	6,486	79,758	11.0	7.0	18.0	72,768	6,500	79,268	12.0	10.0	22.0	76,305	5,310	81,615
Deduct lapse	.5	-	.5	2,691	-	2,691	.6	-	.6	2,942	-	2,942	.2	-	.2	1,626	-	1,626
Net permanent positions	11.5	10.0	21.5	70,581	6,486	77,067	10.4	7.0	17.4	69,826	6,500	76,326	11.8	10.0	21.8	74,679	5,310	79,989
Average part-time and temporary personnel																		
Average employment all civilian personnel	11.5	10.0	21.5	70,581	6,486	77,067	10.4	7.0	17.4	69,826	6,500	76,326	11.8	10.0	21.8	74,679	5,310	79,989
Regular pay in excess of 52-week base				268		268				303		303				350		350
Payment above basic rates civilian personnel:																		
Living and quarters allowance				9,023		9,023				12,123		12,123				32,770		32,770
Overtime and holiday pay				16		16				310		310				300		300
Night work differential																		
Additional pay for services abroad				12,964		12,964				17,035		17,035				17,500		17,500
Payment to other agencies for reimbursable details	.1		.1	700		700												
Total Civilian Personnel	11.6	10.0	21.6	93,552	6,486	100,038	10.4	7.0	17.4	92,597	6,500	100,097	11.8	10.0	21.8	125,599	5,310	130,909
01 - Personal services						100,038						105,097						130,909
02 - Travel						18,243						16,245						31,866
03 - Transportation of things						7,471						8,000						16,300
04 - Communication services						363						500						500
05 - Rents and utility services						1,894						2,770						2,800
06 - Printing and reproduction												100						50
07 - Other contractual services						4,902						8,063						11,350
Services performed by other agencies						5,000						4,000						5,200
08 - Supplies and materials						3,506						3,800						4,800
09 - Equipment												10,750						3,850
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities						342						750						750
15 - Taxes and assessments						410						625						625
Unvouchered																		
Total Obligations						142,169						161,700						202,000

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

LIBYA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organization Unit</b>																		
Office of the Mission Director	4	2	6	31,966	6,330	38,296	4	1	5	32,586	1,220	33,806	4	2	6	33,936	3,787	37,723
Office of Program Coordinator	3	-	3	19,856	-	19,856	3	-	3	21,296	-	21,296	3	-	3	21,296	-	21,296
Office of Executive Officer	7	22	29	41,863	16,574	58,437	6	21	27	39,823	20,167	59,990	7	20	27	43,012	16,195	59,207
Permanent positions	14.0	24.0	38.0	93,685	22,904	116,589	13.0	22.0	35.0	93,705	21,387	115,092	14.0	22.0	36.0	98,244	19,982	118,226
Deduct lapse	2.7	-	2.7	17,512	-	17,512	.6	-	.6	4,237	-	4,237	.9	-	.9	4,108	-	4,108
Net permanent positions	11.3	24.0	35.3	76,173	22,904	99,077	12.4	22.0	34.4	89,468	21,387	110,855	13.1	22.0	35.1	94,136	19,982	114,118
Average part-time and temporary personnel	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Average employment all civilian personnel	11.3	24.0	35.3	76,173	22,904	99,077	12.4	22.0	34.4	89,468	21,387	110,855	13.1	22.0	35.1	94,136	19,982	114,118
Regular pay in excess of 52-week base						302				330		330				362		362
Payment above basic rates civilian personnel:																		
Living and quarters allowance				17		17				1,000		1,000						
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad				7,599		7,599				5,200		5,200						
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>11.3</b>	<b>24.0</b>	<b>35.3</b>	<b>84,091</b>	<b>22,904</b>	<b>106,995</b>	<b>12.4</b>	<b>22.0</b>	<b>34.4</b>	<b>95,998</b>	<b>21,387</b>	<b>117,385</b>	<b>13.1</b>	<b>22.0</b>	<b>35.1</b>	<b>94,498</b>	<b>19,982</b>	<b>114,480</b>
01 - Personal services						106,995						117,385						114,480
02 - Travel						29,936						25,520						32,750
03 - Transportation of things						11,923						17,453						21,540
04 - Communication services						2,533						2,220						2,750
05 - Rents and utility services						19,034						26,800						23,000
06 - Printing and reproduction						963						1,000						2,500
07 - Other contractual services						7,732						7,100						10,290
Services performed by other agencies						11,467						14,050						14,000
08 - Supplies and materials						15,145						10,400						16,290
09 - Equipment						8,194						12,522						16,000
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		23
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		211
Unvouchered																		300
<b>Total Obligations</b>						<b>214,156</b>						<b>234,750</b>						<b>253,900</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

NEPAL

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	5	2	7	29,750	1,648	31,398	3	4	7	20,746	2,000	22,746	5	6	11	27,928	3,000	30,928
Office of Executive Program Officer	-	-	-	-	-	-	1	2	3	7,689	1,300	8,989	1	4	5	8,481	2,260	10,741
Office of the Controller	-	-	-	-	-	-	1	4	5	8,481	2,000	10,481	2	10	12	15,576	6,000	21,576
Permanent positions	5.0	2.0	7.0	29,750	1,648	31,398	5.0	10.0	15.0	36,916	5,300	42,216	8.0	20.0	28.0	51,985	11,260	63,245
Deduct lapse	3.4	-	3.4	20,017	-	20,017	1.3	-	1.3	8,628	-	8,628	.9	-	.9	4,400	-	4,400
Net permanent positions	1.6	2.0	3.6	9,733	1,648	11,381	3.7	10.0	13.7	28,288	5,300	33,588	7.1	20.0	27.1	47,585	11,260	58,845
Average part-time and temporary personnel																		
Average employment all civilian personnel	1.6	2.0	3.6	9,733	1,648	11,381	3.7	10.0	13.7	28,288	5,300	33,588	7.1	20.0	27.1	47,585	11,260	58,845
Regular pay in excess of 52-week base				37		37				133		133				235		235
Payment above basic rates civilian personnel:																		
Living and quarters allowance				602		602				1,110		1,110				2,220		2,220
Overtime and holiday pay				170		170				200		200				200		200
Night work differential																		
Additional pay for services abroad				825		825				6,253		6,253				10,900		10,900
Payment to other agencies for reimbursable details																		
Total Civilian Personnel	1.6	2.0	3.6	11,367	1,648	13,015	3.7	10.0	13.7	35,984	5,300	41,284	7.1	20.0	27.1	61,140	11,260	72,400
01 - Personal services						13,015						41,284						72,400
02 - Travel						8,395						13,646						28,600
03 - Transportation of things						64						3,800						11,000
04 - Communication services												1,100						1,100
05 - Rents and utility services												5,100						5,100
06 - Printing and reproduction												100						200
07 - Other contractual services						2,298						6,100						7,800
Services performed by other agencies												5,000						5,000
08 - Supplies and materials						8						570						1,200
09 - Equipment												4,300						3,200
10 - Lands and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities						71						200						300
15 - Taxes and assessments																		
Unvouchered																		
Total Obligations						23,851						81,200						135,900

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

PAKISTAN

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Units</b>																		
Office of the Mission Director	4	2	6	30,870	960	31,830	4	-	4	36,484	-	36,484	4	1	5	36,484	6,060	42,544
Office of Legal Counsel	2	-	2	14,661	-	14,661	-	-	-	-	-	-	-	-	-	-	-	-
Office of Program and Planning	4	-	4	22,416	-	22,416	6	1	7	40,066	1,690	41,756	6	1	7	40,066	1,593	41,659
Office of Executive Officers	11	42	53	57,912	40,711	98,623	8	24	32	50,697	35,630	86,327	12	32	44	69,969	54,190	124,159
Office of Deputy Director for Operations	-	-	-	-	-	-	2	-	2	15,057	-	15,057	2	-	2	15,077	-	15,077
Office of the Controller	-	-	-	-	-	-	2	19	21	66,432	37,000	103,432	9	26	35	66,432	65,087	131,519
Permanent positions	21.0	44.0	65.0	125,859	41,671	167,530	29.0	44.0	73.0	208,736	74,320	283,056	33.0	60.0	93.0	228,028	126,930	354,958
Deduct lapses	4.1	-	4.1	24,565	-	24,565	10.4	-	10.4	89,296	-	89,296	4.0	-	4.0	21,570	-	21,570
Net permanent positions	16.9	44.0	60.9	101,294	41,671	142,965	18.6	44.0	62.6	119,440	74,320	193,760	29.0	60.0	89.0	206,458	126,930	333,388
Average part-time and temporary personnel																		
Average employment all civilian personnel	16.9	44.0	60.9	101,294	41,671	142,965	18.6	44.0	62.6	119,440	74,320	193,760	29.0	60.0	89.0	206,458	126,930	333,388
Regular pay in excess of 52-week base				381		381				500		500				1,000		1,000
Payment above basic rates civilian personnel:																		
Living and quarters allowance				14,359		14,359				15,368		15,368				32,620		32,620
Overtime and holiday pay										1,475		1,475				2,000		2,000
Night work differential																		
Additional pay for services abroad				21,572		21,572				21,450		21,450				40,842		40,842
Payment to other agencies for reimbursable details	.1		.1	500		500												
<b>Total Civilian Personnel</b>	<b>17.0</b>	<b>44.0</b>	<b>61.0</b>	<b>138,106</b>	<b>41,671</b>	<b>179,777</b>	<b>18.6</b>	<b>44.0</b>	<b>62.6</b>	<b>158,233</b>	<b>74,320</b>	<b>232,553</b>	<b>29.0</b>	<b>60.0</b>	<b>89.0</b>	<b>262,920</b>	<b>126,930</b>	<b>409,850</b>
01 - Personal services						179,777						232,553						409,850
02 - Travel						23,021						78,269						49,600
03 - Transportation of things						12,426						51,110						18,500
04 - Communication services						4,448						6,400						9,000
05 - Rents and utility services						15,259						28,640						53,670
06 - Printing and reproduction						366						700						1,500
07 - Other contractual services						35,955						22,543						25,570
Services performed by other agencies						18,791						26,966						32,400
08 - Supplies and materials						12,265						14,020						18,600
09 - Equipment						19,549						26,525						36,500
10 - Lands and structures																		
11 - Grants, subsidies, and contributions						125												
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						600						740						910
Unvouchered																		
<b>Total Obligations</b>						<b>322,582</b>						<b>488,466</b>						<b>656,100</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

SAUDI ARABIA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<u>Organizational Unit</u>																		
Office of the Mission Director	2	-	2	17,023	-	17,023	2	-	2	16,173	-	16,173						
Program and Planning Office	3	-	3	17,664	-	17,664	3	-	3	17,106	-	17,106						
Office of Executive Officer	4	12	16	24,003	12,100	36,103	4	6	10	24,243	5,200	29,443						
Permanent positions	9.0	12.0	21.0	58,690	12,100	70,790	9.0	6.0	15.0	57,522	5,200	62,722						
Deduct lapse	1.4	-	1.4	9,259	-	9,259	4.6	-	4.6	29,775	-	29,775						
Net permanent positions	7.6	12.0	19.6	49,431	12,100	61,531	4.4	6.0	10.4	27,747	5,200	32,947						
Average part-time and temporary personnel	-	-	-	-	-	-	-	-	-	-	-	-						
Average employment all civilian personnel	7.6	12.0	19.6	49,431	12,100	61,531	4.4	6.0	10.4	27,747	5,200	32,947						
Regular pay in excess of 52-week base				189		189												
Payment above basic rates civilian personnel:																		
Living and quarters allowance				7,900		7,900				3,500		3,500						
Overtime and holiday pay				1,700		1,700				800		800						
Night work differential																		
Additional pay for services abroad				9,900		9,900				6,650		6,650						
Payment to other agencies for reimbursable details	.5		.5	3,599		3,599												
Total Civilian Personnel	8.1	12.0	20.1	72,719	12,100	84,819	4.4	6.0	10.4	38,697	5,200	43,897						
01 - Personal services						84,819						43,897						
02 - Travel						16,519						9,578						
03 - Transportation of things						7,049						4,100						
04 - Communication services												650						
05 - Rents and utility services						27,465						6,200						
06 - Printing and reproduction																		
07 - Other contractual services						5,234						208						
Services performed by other agencies						10,250						4,610						
08 - Supplies and materials						10,134						167						
09 - Equipment						10,700												
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						280						200						
Unvouchered																		
Total Obligations						172,490						69,610						

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

TURKEY

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	4	2	6	36,840	8,386	45,226	2	2	4	22,183	8,215	30,398	2	2	4	22,183	8,465	30,648
Labor Division	1	3	4	10,250	6,305	16,555	-	-	-	-	-	-	-	-	-	-	-	-
Food and Agriculture Division	1	1	2	11,130	3,575	14,705	-	-	-	-	-	-	-	-	-	-	-	-
Economic Policy and Analysis Division	5	2	7	41,176	7,332	48,508	6	3	9	44,918	11,200	56,118	6	3	9	44,918	13,000	57,918
Industry Division	4	4	8	33,657	16,970	50,627	-	-	-	-	-	-	-	-	-	-	-	-
Office of Controller	3	5	8	21,896	17,290	39,186	4	12	16	31,217	39,180	70,397	4	13	17	31,217	41,000	72,217
Administrative Office	4	37	41	20,976	57,068	78,044	5	25	30	25,707	50,200	75,907	5	25	30	25,707	54,700	80,407
Escapee Program	1	2	3	8,481	4,810	13,291	2	2	4	12,252	5,050	17,302	2	-	2	12,804	-	12,804
Permanent positions	23.0	56.0	79.0	184,406	121,736	306,142	19.0	44.0	63.0	136,277	113,845	250,122	19.0	43.0	62.0	136,829	117,165	253,994
Deduct lapse	1.2	-	1.2	9,608	-	9,608	4.8	-	4.8	34,624	-	34,624	1.5	-	1.5	10,560	-	10,560
Net permanent positions	21.8	56.0	77.8	174,798	121,736	296,534	14.2	44.0	58.2	101,653	113,845	215,498	17.5	43.0	60.5	126,269	117,165	243,434
Average part-time and temporary personnel	2.4	-	2.4	18,918	-	18,918	-	-	-	-	-	-	-	-	-	-	-	-
Average employment all civilian personnel	24.2	56.0	80.2	193,716	121,736	315,452	14.2	44.0	58.2	101,653	113,845	215,498	17.5	43.0	60.5	126,269	117,165	243,434
Regular pay in excess of 52-week base				627		627				460		460				490		490
Payment above basic rates civilian personnel:																		
Living and quarters allowance				52,763		52,763				40,000		40,000				46,500		46,500
Overtime and holiday pay				4,447		4,447				2,500		2,500				1,000		1,000
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>24.2</b>	<b>56.0</b>	<b>80.2</b>	<b>251,553</b>	<b>121,736</b>	<b>373,289</b>	<b>14.2</b>	<b>44.0</b>	<b>58.2</b>	<b>144,613</b>	<b>113,845</b>	<b>258,458</b>	<b>17.5</b>	<b>43.0</b>	<b>60.5</b>	<b>174,259</b>	<b>117,165</b>	<b>291,424</b>
01 - Personal services						373,289						258,458						291,424
02 - Travel						99,299						73,000						62,800
03 - Transportation of things						25,163						10,342						14,400
04 - Communication services						24,491						20,000						19,440
05 - Rents and utility services						26,290						22,000						20,000
06 - Printing and reproduction						510						1,200						1,200
07 - Other contractual services						18,117						20,600						16,000
Services performed by other agencies						63,000						15,000						15,000
08 - Supplies and materials						15,844						7,600						7,600
09 - Equipment						16,461						12,600						12,000
10 - Lands and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						536						200						236
Unvouchered																		
<b>Total Obligations</b>						<b>663,000</b>						<b>441,000</b>						<b>460,100</b>

MUTUAL SECURITY  
FOREIGN OPERATIONS ADMINISTRATION  
CONSOLIDATED COMPARATIVE SUMMARY OF OBLIGATIONS BY OBJECT CLASS  
FAR EASTERN MISSIONS

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Country Missions</b>																		
Burma	12	23	35	73,101	15,823	88,924	3	-	3	17,303	301	17,604	-	-	-	-	-	-
Cambodia	-	-	-	-	-	-	16	2	18	113,853	1,700	115,553	18	20	38	131,898	16,000	147,898
Formosa	25	70	95	193,454	124,397	317,851	27	72	99	203,409	135,149	338,558	27	72	99	203,847	134,503	338,350
Indonesia	14	31	45	99,849	26,179	126,028	20	21	41	139,856	30,224	170,080	21	30	51	149,754	41,197	190,951
Japan	-	-	-	-	-	-	9	1	10	77,861	973	78,834	10	7	17	81,788	6,604	88,392
Korea	25	-	25	187,750	-	187,750	88	10	98	541,325	5,000	546,325	90	491	581	558,954	245,500	804,454
Laos	-	-	-	-	-	-	6	3	9	46,628	2,000	48,628	10	12	22	72,997	11,000	83,997
Philippines	20	32	52	152,228	53,505	205,733	20	30	50	151,420	54,596	206,016	20	32	52	152,034	60,433	212,467
Thailand	20	12	32	148,269	8,265	156,534	21	15	36	143,954	8,113	151,207	22	30	52	153,831	22,910	176,741
Vietnam	30	54	84	226,183	64,122	290,305	36	71	107	249,388	107,886	357,274	38	73	111	262,667	113,528	376,195
Permanent positions	146.0	222.0	368.0	1,080,834	292,291	1,373,125	246.0	225.0	471.0	1,684,137	345,942	2,030,079	256.0	767.0	1,023.0	1,767,770	651,675	2,419,445
Deduct lapse	23.3	-	23.3	176,482	-	176,482	68.9	-	68.9	441,711	-	441,711	27.3	-	27.3	189,234	-	189,234
Net permanent positions	122.7	222.0	344.7	904,352	292,291	1,196,643	177.1	225.0	402.1	1,242,426	345,942	1,588,368	228.7	767.0	995.7	1,578,536	651,675	2,230,211
Average part-time and temporary personnel	-	-	-	-	-	-	4.0	-	4.0	23,129	-	23,129	2.0	-	2.0	12,080	-	12,080
Average employment all civilian personnel	122.7	222.0	344.7	904,352	292,291	1,196,643	181.1	225.0	406.1	1,265,555	345,942	1,611,497	230.7	767.0	997.7	1,590,616	651,675	2,242,291
Regular pay in excess of 52-week base				3,603		3,603				5,900		5,900				8,028		8,028
Payment above basic rates civilian personnel:																		
Living and quarters allowances				134,547		134,547				149,537		149,537				195,987		195,987
Overtime and holiday pay				19,209		19,209				10,507		10,507				16,826		16,826
Night work differential																		
Additional pay for services abroad				134,783		134,783				241,168		241,168				337,478		337,478
Payment to other agencies for reimbursable details									0.5	0.5	6,500	6,500	2.0	2.0	20,839			20,839
<b>Total Civilian Personnel</b>	<b>122.7</b>	<b>222.0</b>	<b>344.7</b>	<b>1,196,494</b>	<b>292,291</b>	<b>1,488,785</b>	<b>181.6</b>	<b>225.0</b>	<b>406.6</b>	<b>1,679,167</b>	<b>345,942</b>	<b>2,025,109</b>	<b>232.7</b>	<b>767.0</b>	<b>999.7</b>	<b>2,169,774</b>	<b>651,675</b>	<b>2,821,449</b>
<b>Direct Obligations</b>																		
01 - Personal services						1,488,785						2,023,669						2,821,449
02 - Travel						375,033						391,042						550,696
03 - Transportation of things						150,183						197,726						227,196
04 - Communication services						20,544						30,912						69,624
05 - Rents and utility services						249,176						237,096						434,241
06 - Printing and reproduction						11,787						7,183						12,693
07 - Other contractual services						142,685						214,296						320,009
Services performed by other agencies						162,862						152,241						164,777
08 - Supplies and materials						137,066						140,831						153,023
09 - Equipment						129,917						219,878						283,560
10 - Lands and structures												86,869						
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						2,973						4,097						4,932
Unvouchered																		
Section 1311 Undistributed Adjustment						22,800												
<b>Total Direct Obligations</b>						<b>2,893,811</b>						<b>3,707,860</b>						<b>5,042,800</b>
<b>Obligations Payable Out of Reimbursements From Other Accounts</b>																		
01 - Personal services												1,440						1,440
Total Obligations Payable out of Reimbursements From Other Accounts												1,440						1,440
<b>Total Obligations</b>						<b>2,893,811</b>						<b>3,709,300</b>						<b>5,043,640</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

NARRATIVE JUSTIFICATION STATEMENT

Far East Missions FY 1956

The estimates provide for 256 American and 767 local positions and a total cost of \$5,042,200 for the missions located in this area. The increase of administrative costs of about \$1.3 million over FY 1955 estimated obligations results from the expanded program operations.

FOA responsibilities particularly in programs requiring the greatest degree of administrative supervision and support are increasing in all Far East Missions as indicated in the following tables:

Comparative Summary of Programs by Function

FAR EAST

(In thousands of dollars)

	<u>Actual FY 1954</u>	<u>Estimate FY 1955</u>	<u>Estimate FY 1956</u>
Technical Cooperation	9,135	22,410	39,500
Defense Support	1,045,069	873,838	764,800
Direct Forces Support	329,633	296,460	265,700 <sup>1/</sup>
Asian Economic Development	-	-	200,000
MSP Sales	60,000	64,000	100,000

Summary of Technicians and Participants

	<u>Actual FY 1954</u>	<u>Estimate FY 1955</u>	<u>Estimate FY 1956</u>
Technicians to Far East	780	1,147	1,525
Participants to United States	1,112	1,482	1,830

<sup>1/</sup> To be administered by Department of Defense in 1956.

## Far East Missions - FY 1956 (continued)

The data shown above indicates the degree to which programs are expanding in the Far East. These program increases point to large increases in administrative workloads whether expressed in term of dollars or number of technicians and participants under the Technical Cooperation and Development Assistance programs. Indeed, if these programs involving millions of dollars and hundreds of technicians and participants are to be wisely administered, Mission administrative staffs must be expanded to meet their increased responsibilities in the areas of program planning, evaluation and control; in essential financial control and audit; and in necessary administrative backstopping and support activities. The following Missions account for the greater portion of the increase of approximately \$1.3 million administrative expenses as forecast by these estimates:

### Korea

The assistance program in Korea is carried out by the U.S. Army through Korean Civil Assistance Command (KCAC) and the United Nations Korean Reconstruction Agency (UNKRA) and coordinated through the FOA unit, the Office of the Economic Coordinator (OEC).

Pending determination now under consideration by the appropriate Washington agencies as to Korea's status as a theatre of operations, assumptions regarding the organization and staffing of the OEC vis-a-vis KCAC cannot be firm. The administrative estimates have been prepared on the working assumption that KCAC will continue as an operating unit for most of the budget year and that an integrated United States Operation Mission will not be fully established until late in the budget year or at the beginning of FY 1957.

The estimates assume that UNKRA will continue through FY 1956 as an entity responsible for completion of projects for which funds were provided through FY 1955. UNKRA staff is now being gradually reduced as projects are completed and will continue to phase out. OEC program staff will accordingly be augmented in areas of activity necessary to the development of U.S. objectives in Korea.

While Korean administrative costs are increasing by approximately \$640,000, these increased costs largely result from the assumption by FOA of certain costs previously carried by the Department of Army or the Korean Government rather than for an increase in personnel and cost in administering the program in that country.

1. An increase of approximately \$141,000 relates to the requirement to pay for American personnel for activities previously performed by military personnel of the Korean Civil Assistance Command, Department of the Army. A total of 90 American positions are required for FY 1956 as compared with 67 Department of Army civilians and FOA employees on the rolls as of March 31, 1955. A significant scale back of army military strength occurred in FY 1955 and military personnel engaged in MSP administrative activities will be reduced from 203 in FY 1955 to 99 in FY 1956.

## Far East Missions - FY 1956 (continued)

2. An increase of approximately \$240,000 is required for the cost of 461 KCAC administrative locals paid from Korean Government counterpart funds prior to July 1, 1955, and an increase of 20 locals for OEC. While a gross reduction of locals from FY 1955 levels is planned, the cost of 491 locals required for 1956 must be financed from this appropriation.

3. As a further result of the curtailment of Department of Army responsibilities and facilities in Korea in 1956, logistic support available to the Mission will be reduced and must be provided in part as a direct charge to this appropriation. Approximately, \$259,000 is required for this purpose and for necessary increases in costs for other than personal services.

### Vietnam, Cambodia and Laos

Subsequent to the Geneva Agreement, U.S. assistance was immediately made available to these three countries to help them meet urgent problems of evacuation, relief and resettlement of hundreds of thousands of refugees. In addition to material aid, U.S. technical and advisory services were urgently required to assist these countries to establish governmental machinery to perform the tasks of defense, internal security and economic rehabilitation. To provide this assistance, separate USOMs were established in Cambodia and Laos during the last half of FY 1955. The USOM in Vietnam was reorganized and augmented in the key areas of economic analysis, program development, financial control, and administrative services.

The skeleton administrative staffs now in Cambodia and Laos must be strengthened as rapidly as additional personnel can be obtained. Provision has been made for increased staffing in these missions in FY 1956 and for full year costs for the new missions in Cambodia and Laos. The increased cost estimated for FY 1956 for these three Missions is approximately \$584,000.

### Japan

During FY 1955 a small USOM was established in Japan to participate in the administration of the \$85 million surplus agricultural commodity program (PL 480) and to help develop a technical cooperation program of productivity projects. In the integrated U.S. mission, the USOM Director serves as Minister for Economic Affairs in the Diplomatic Mission and the Economic Counsellor of the Embassy also holds the post of USOM Deputy Director. The remainder of the integrated mission staff is comprised of both FOA and Department of State personnel.

The recent conclusion of the first technical cooperation agreement with Japan activated an operating technical cooperation program. This program is designed to assist the Japanese to speed up the development of new techniques and methods of production in industry, agriculture and other key fields as one means of helping them solve their serious internal financial problems.

Far East Missions - FY 1956 (continued)

Thailand

Free Thailand stands as a symbol of independence and strength in the face of increasing Communist pressure. U.S. assistance is designed to enable that country to strengthen its position. The means of achieving mutual Thai-U.S. goals have been broadened and substantially augmented to include assistance for financing projects of major importance to economic progress and defense support as well as continuing the Technical Cooperation Program. Because of inadequate living conditions in Laos and Cambodia as well as only part time need for certain types of program technicians, it is proposed to expand the Thailand staff to provide adequate assistance to cover all three missions.

To administer the expanding Thailand program, the estimates include provision for strengthened mission staff in the Program, Controller and Executive Offices at an increased cost of approximately \$96,000 for 1956.

Indonesia

U.S. programs in Indonesia reflect U.S. interest in this country and the Technical Cooperation Program is rapidly expanding to assist the new government in that country to meet its internal economic problems. Technical Cooperation programs are projected to increase from \$3.9 million in FY 1954 to \$5.7 million in FY 1955 to the \$8 million projected for FY 1956. The number of technicians programmed increased from 156 in FY 1955 to 204 in FY 1956. Participants likewise are expected to increase from 270 in FY 1955 to 323 in FY 1956.

As a result of this increased program activity and the special administrative problems existing in this country, administrative expense costs are expected to increase by approximately \$82,000 over FY 1955 estimated obligations.

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

DETAIL OF OBLIGATIONS AND JUSTIFICATION

FAR EAST MISSIONS

	Actual 1954		Estimate 1955		Estimate 1956	
	Man-Years	Amount	Man-Years	Amount	Man-Years	Amount
01 - Personal Services						
American	122.7	\$1,196,494	181.6	\$1,679,167	232.7	\$2,169,774
Local	222.0	292,291	225.0	345,942	767.0	651,675
Total	344.7	\$1,488,785	406.6	\$2,025,109	999.7	\$2,821,449

Personal Services

The lapse due to filling new positions is due to the fact that during the last half of FY 1955 the programs planned in Vietnam, Thailand and Indonesia were substantially accelerated and new Missions were established in Laos and Cambodia, which required an increase in Far East ceilings for these several missions. It was necessary to increase the ceiling to a total of 246 in FY 1955 in order that recruiting could start immediately to get personnel necessary to administer these new programs and meet the needs for expanded activities in the other missions. It is estimated that 215 employees will be on duty by the end of June 1955, thus leaving vacant 31 positions to be filled during FY 1956. An additional 10 positions are proposed for FY 1956, providing a total of 41 new positions to be filled during the year. It is estimated that each position will be vacant on an average of approximately five months, resulting in a lapse of 16.5 man-years from the delay in filling these positions. A lapse due to turnover will occur because during FY 1956 it is estimated there will be a turnover of 62 positions as a result of separation of personnel whose overseas assignments have expired. It is estimated that 36 of these will occur in Korea, where due to living conditions, the term of contract is one year. The remaining 26 result from expiration of contracts in other missions. The 16.5 man-years of lapse on new positions and 14.2 man-years resulting from turnover makes a gross lapse of 30.7 man-years or 12.0 percent.

Far East Missions (Continued)

Personal Services (continued)

Terminal Leave is estimated for 40 employees separated during FY 1956 requiring payment for an average of 22 days of annual leave per employee resulting in a cost of \$27,296 for 3.4 man-years. The greatest portion of this results from the anticipated separation of 29 employees in Korea whose contract will expire in FY 1956 and for employees in Vietnam. Subtracting 3.4 man-years of terminal leave from 30.7 man-years of lapse provides a net lapse of 27.3 man-years.

Part-time and temporary personnel includes 2 man-years of employment to provide for consultant service in Korea and the Philippines for special program policy problems existing at those missions.

A local personnel increase of 542 is forecast in the employment of local personnel resulting from the inclusion of 491 local personnel in Korea who formerly were paid from ROK Government local currency generated by aid goods-sales. With the signing of a new agreement these funds are no longer available and under Sec. 1415 of the Supplemental Appropriation Act of 1953, it is necessary that local currency be purchased with appropriated funds. This will require \$230,500. In addition, the expanded programs in Vietnam and Thailand and expansion of newly established missions in Laos and Cambodia will require additional local personnel. The decrease in average salary from \$1,537 in 1955 to \$850 in 1956 results from the low average of \$500 per year estimated for local employees in Korea.

Living allowance is paid to employees in all missions except Korea, Japan, Thailand and Formosa, and is estimated for 109.7 man-years of employment at an average cost of \$936.

Quarters Allowance is paid to employees in all missions except Formosa, Vietnam, Korea and Indonesia. The estimate is based on 89.2 man-years of employment, at an average of \$1,046.

Additional pay for services abroad is based on average payment of 21.4 percent of American salary for an average of \$1,475 per employee.

Reimbursable details occur in Vietnam and Indonesia as a result of the integration and dual assignment of FOA and Embassy personnel in these missions. The amount of \$20,839 is included for reimbursement to the Department of State for this purpose.

Far East Missions (continued)

	Actual 1954	Estimate 1955	Estimate 1956
02 - Travel	\$375,033	\$391,042	\$550,696

Travel

The increase in this item results from the increase in accession and separation costs due to increase in personnel in Cambodia, Laos, Vietnam, Thailand, and Korea. The increased cost in area travel is due to full year's operation of missions established in 1955 and to expansion of programs in Vietnam and Thailand.

<u>Class of Expense</u>	<u>Estimated Cost</u>		<u>Total Estimated Travel Cost</u>
	<u>Estimated No. of Trips</u>	<u>Average Cost per Trip</u>	
<u>Operational</u>			
Local	1,162	\$ 135	\$156,608
Overseas	47	1,319	61,986
<u>Post Assignment and Replacement</u>			
Overseas	136	1,367	185,905
Home Leave	40	3,655 <sup>a</sup>	146,197
Total	1,385	xxx	\$550,696

<sup>a</sup>/ Average cost per employee and family.

Far East Missions (continued)

	Actual 1954	Estimate 1955	Estimate 1956
03 - Transportation of things	150,183	197,726	227,196

Transportation of Things

This item includes funds for transportation costs of household effects of employees assigned to or separated from positions overseas, personally owned automobiles when authorized in advance of shipment, and for transportation costs related to purchase of equipment or supplies. The increase is directly related to the increase in number of accessions and separations, and to the replacement of automobiles planned for FY 1956. Due to housing conditions in this area, it has been necessary to obtain employee housing by the Government. Under FOA regulations employees furnished such housing in lieu of quarters allowance are allowed to ship only 35 percent of their authorized weight of household effects. This is reflected in the average cost per shipment.

<u>Class of Expense</u>	<u>Estimated Cost</u>
Household goods and effects, at an average of \$789.83 for 172 shipments	\$135,851
Automobiles at an average of \$686.13 for 75 shipments	51,460
All Other	<u>39,885</u>
Total	<u>\$227,196</u>

	Actual 1954	Estimate 1955	Estimate 1956
04 - Communication Services	20,544	30,912	69,624

Communication Services

This item includes funds for all communication costs not included as part of State Support costs or furnished by the army in Korea. The increase of \$38,712 includes an item of \$26,520 for payment of telephone installation costs and rentals in Korea made necessary by curtailment of Eighth Army activities and

Far East Missions (continued)

Communication Services (continued)

a cost of \$4,116 for toll calls that formerly were made without charge. This increase and full-year costs of new missions in Laos, Cambodia and Japan account for 80 percent of the increase in long distance telephone cost.

<u>Class of Expense</u>	<u>Estimated Cost</u>
Local Telephones	\$52,818
Long Distance Telephones	10,666
Telegraph and Cable where not included in estimated reimbursement to State Dept.	2,690
Postage	<u>3,450</u>
Total	<u>\$69,624</u>

	<u>Actual</u> 1954	<u>Estimate</u> 1955	<u>Estimate</u> 1956
05 - Rents and Utility services	\$249,176	\$237,096	\$434,241

Rents and Utility Services

This item includes funds for rental costs of office, storage and warehouse space and for rental costs of quarters furnished American personnel in lieu of quarters allowances. Quarters are currently furnished for all employees in Vietnam, Formosa and Indonesia and for Mission Directors in Philippines, Thailand, Korea, Japan, Laos and Cambodia. The major portion of the increase of \$197,145 results from increased staffing in Vietnam requiring 17 additional housing units, as well as additional office space; for full year's rental and utilities cost of housing and office space planned for Laos and Cambodia and for a full year's rental of office space in Japan.

<u>Class of Expense</u>	<u>Estimated Cost</u>
Office Space	\$138,811
Residential space for U.S. personnel for whom housing is furnished by the Government	226,594
Utilities	68,636
All Others	200
Total	<u>\$434,241</u>

Far East Missions (continued)

	Actual 1954	Estimate 1955	Estimate 1956
06 - Printing and Reproduction	\$11,787	\$7,183	\$12,693

Printing and Reproduction

The increase in this item is directly related to the increased activity in Vietnam and the full year's operation of the missions in Japan, Cambodia and Laos.

<u>Class of Expense</u>	<u>Estimated Cost</u>
Internal use Printing	\$ 9,075
Publications	3,118
Other	<u>500</u>
Total	<u>\$12,693</u>

	Actual 1954	Estimate 1955	Estimate 1956
07 - Other Contractual Services	\$142,685	\$214,296	\$320,009

Other Contractual Services

This item provides funds for all services, other than personal, performed under contract. The estimate includes an amount of \$100,000 to provide for repairs and alterations to facilities in Korea to provide satisfactory office and residential space. During the past year, the costs for this purpose were negligible since the space occupied by the mission was under Army control. With the reduction in 8th Army activities in Korea, it will be necessary for FOA to provide funds for this purpose. The increases in Representation and Official Residence allowances result from a full year's allowance for this purpose in missions established during FY 1955 and for increased costs in Vietnam and Korea.

Far East Missions (continued)

Other Contractual Services (continued)

<u>Class of Expense</u>	<u>Estimated Cost</u>
Alterations	\$153,625
Representation Allowance	45,500
Official Residence Allowance	24,500
All Other	<u>96,384</u>
Total	<u>\$320,009</u>

	<u>Actual</u> <u>1954</u>	<u>Estimate</u> <u>1955</u>	<u>Estimate</u> <u>1956</u>
Services Performed by Other Agencies	\$162,862	\$152,241	\$164,777

Services Performed by Other Agencies

This item includes funds for the cost of support services performed by the State Department for the Missions in the Far East. The increase is related to increased costs in Japan, Cambodia and Laos due to full year's operation of these Missions which is partially offset by the elimination of administrative expense support costs in Burma, due to the closing of the Mission

	<u>Actual</u> <u>1954</u>	<u>Estimate</u> <u>1955</u>	<u>Estimate</u> <u>1956</u>
08 - Supplies and Materials	\$137,066	\$140,831	\$153,023

Supplies and Materials

Cost of supplies in FY 1956 reflects normal experience for this object of expense. While there is an increase of \$12,192 in this item, the man-year cost has been reduced from \$77.55 in fiscal year 1955 to \$65.76 in FY 1956.

Far East Missions (continued)

	Actual 1954	Estimate 1955	Estimate 1956
09 - Equipment	\$129,917	\$219,878	\$283,560

Equipment

During FY 1956 additional housing will be leased in Vietnam, Laos and Cambodia, and additional housing units planned for Korea. It will be necessary to purchase additional furniture and equipment for this housing. Of the amount estimated, \$80,000 is for Korea, \$45,590 is for Vietnam, and \$27,000 for Cambodia.

The estimate provides for a requirement to replace 32 vehicles which are over age and meet the replacement criteria. These replacements will be made in Vietnam, Korea, Indonesia and Thailand.

Funds are also included for equipment for additional personnel and for the replacement of office furniture and equipment which is unserviceable through wear and due to climatic conditions in this area.

<u>Class of Expense</u>	<u>Estimated Cost</u>
Furniture and Fixtures	\$199,960
Passenger Vehicles	51,400
Other Equipment	<u>32,200</u>
Total	<u>\$283,560</u>

	Actual 1954	Estimate 1955	Estimate 1956
10 - Lands and Structures	-	\$88,889	-

Lands and Structures

No obligation is planned for this purpose in FY 1956. Because of the housing shortage and extremely high rental costs in Japan, a house for the Mission Director in Japan was purchased in FY 1955 under Section 411(b) waivers executed by the Director, Foreign Operations Administration.

Far East Missions (continued)

	Actual 1954	Estimate 1955	Estimate 1956
15 - Taxes and assessments	\$2,973	\$4,097	\$4,932

Taxes and Assessments

This item provides funds for payments under Federal Insurance Compensation Act.

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

BURMA

Description	Actual 1954						Estimate 1955						Estimate 1956						
	Number			Amount			Number			Amount			Number			Amount			
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	
<b>Organisational Unit</b>																			
Office of the Director	3	-	3	29,005	-	29,005	-	-	-	-	-	-	-	-	-	-	-	-	
Office of the Executive Officer	8	23	31	36,641	15,823	52,464	3	-	3	17,303	301	17,604	-	-	-	-	-	-	
Office of the Program Officer	1	-	1	7,455	-	7,455	-	-	-	-	-	-	-	-	-	-	-	-	
Permanent positions	12.0	23.0	35.0	73,101	15,823	88,924	3.0	-	3.0	17,303	301.0	17,604	-	-	-	-	-	-	
Deduct lapse	1.3	-	1.3	7,576	-	7,576	2.0	-	2.0	6,250	-	6,250	-	-	-	-	-	-	
Net permanent positions	10.7	23.0	33.7	65,525	15,823	81,348	1.0	-	1.0	11,053	301.0	11,354	-	-	-	-	-	-	
Average part-time and temporary personnel																			
Average employment all civilian personnel	10.7	23.0	33.7	65,525	15,823	81,348	1.0	-	1.0	11,053	301.0	11,354	-	-	-	-	-	-	
Regular pay in excess of 52-week base				253		253													
Payment above basic rates civilian personnel:																			
Living and quarters allowance				3,139		3,139				621		621							
Overtime and holiday pay				244		244				-		-							
Night work differential																			
Additional pay for services abroad				7,975		7,975				2,353		2,353							
Payment to other agencies for reimbursable details																			
Total Civilian Personnel	10.7	23.0	33.7	77,136	15,823	92,959	1.0	-	1.0	14,027	301.0	14,328	-	-	-	-	-	-	
01 - Personal services						92,959						14,328							
02 - Travel						9,194						2,536							
03 - Transportation of things						2,426						1,449							
04 - Communication services						710						200							
05 - Rents and utility services						10,995						1,544							
06 - Printing and reproduction						31						7							
07 - Other contractual services						5,366						385							
Services performed by other agencies						19,752						7,731							
08 - Supplies and materials						3,154													
09 - Equipment																			
10 - Lands and structures																			
11 - Grants, subsidies and contributions																			
12 - Pensions, annuities and insurance claims																			
13 - Awards and indemnities																			
15 - Taxes and assessments						229						49							
Unvouchered																			
Total Obligations						144,816						28,229							

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

CAMBODIA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Director							4	-	4	34,100	-	34,100	4	-	4	34,620	-	34,620
Office of Program Officer							3	-	3	21,292	-	21,292	4	-	4	31,242	-	31,242
Administrative Office							4	2	6	22,201	1,700	23,901	4	14	18	22,401	11,200	33,601
Office of the Controller							5	-	5	36,260	-	36,260	6	6	12	43,635	4,800	48,435
Permanent positions							16.0	2.0	18.0	113,853	1,700	115,553	18.0	20.0	38.0	131,898	16,000	147,898
Deduct lapse							12.2	-	12.2	80,853	-	80,853	6.0	-	6.0	43,962	-	43,962
Net permanent positions							3.8	2.0	5.8	33,000	1,700	34,700	12.0	20.0	32.0	87,936	16,000	103,936
Average part-time and temporary personnel																		
Average employment all civilian personnel							3.8	2.0	5.8	33,000	1,700	34,700	12.0	20.0	32.0	87,936	16,000	103,936
Regular pay in excess of 52-week base										300	300	600	484		484			
Payment above basic rates civilian personnel:																		
Living and quarters allowance										1,600		1,600	2,640		2,640			
Overtime and holiday pay													1,000		1,000			
Night work differential																		
Additional pay for services abroad										5,400		5,400	21,984		21,984			
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>							<b>3.8</b>	<b>2.0</b>	<b>5.8</b>	<b>40,300</b>	<b>1,700</b>	<b>42,000</b>	<b>12.0</b>	<b>20.0</b>	<b>32.0</b>	<b>114,044</b>	<b>16,000</b>	<b>130,044</b>
01 - Personal services												42,000						130,044
02 - Travel												15,300						45,300
03 - Transportation of things												7,200						20,260
04 - Communication services												1,300						3,000
05 - Rents and utility services												23,700						48,000
06 - Printing and reproduction												150						300
07 - Other contractual services												9,000						20,000
Services performed by other agencies												26,000						30,000
08 - Supplies and materials												800						6,000
09 - Equipment												23,500						32,000
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments												250						500
Unvouchered																		
<b>Total Obligations</b>												<b>149,200</b>						<b>335,404</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

FORMOSA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	4	-	4	37,094	-	37,094	4	1	5	36,050	1,378	37,428	4	1	5	36,050	1,378	37,428
Office of Executive Officer	5	42	47	26,613	74,747	101,360	5	48	53	32,252	69,726	101,978	5	48	53	32,252	69,726	101,978
Office of Assistant Director for Industry	1	-	1	11,130	-	11,130	1	-	1	7,095	-	7,095	-	-	-	-	-	-
Office of the Controller	6	19	25	45,262	33,706	78,968	5	16	21	40,241	46,466	86,707	5	16	21	40,655	45,820	86,475
Program Officer	5	7	12	48,642	12,418	61,060	8	6	14	61,284	14,329	75,613	10	6	16	71,934	14,329	86,263
Office of Economic Advisor	4	2	6	24,713	3,526	28,239	4	1	5	26,487	3,250	29,737	3	1	4	22,956	3,250	26,206
Permanent positions	25.0	70.0	95.0	193,454	124,397	317,851	27.0	72.0	99.0	203,409	135,149	338,558	27.0	72.0	99.0	203,847	134,503	338,350
Deduct lapse	1.8	-	1.8	12,655	-	12,655	3.8	-	3.8	26,652	-	26,652	2.0	-	2.0	15,122	-	15,122
Net permanent positions	23.2	70.0	93.2	180,799	124,397	305,196	23.2	72.0	95.2	176,757	135,149	311,906	25.0	72.0	97.0	188,725	134,503	323,228
Average part-time and temporary personnel	-	-	-	-	-	-	.5	-	.5	3,450	-	3,450	-	-	-	-	-	-
Average employment all civilian personnel	23.2	70.0	93.2	180,799	124,397	305,196	23.7	72.0	95.7	180,207	135,149	315,356	25.0	72.0	97.0	188,725	134,503	323,228
Regular pay in excess of 52-week base				716		716				725		725				760		760
Payment above basic rates civilian personnel:																		
Living and quarters allowance				3,030		3,030				7,350		7,350				7,350		7,350
Overtime & holiday pay				401		401				1,040		1,040				1,040		1,040
Night work differential																		
Additional pay for services abroad				28,117		28,117				29,000		29,000				34,600		34,600
Payment to other agencies for reimbursable details																		
Total Civilian Personnel	23.2	70.0	93.2	213,063	124,397	337,460	23.7	72.0	95.7	218,322	135,149	353,471	25.0	72.0	97.0	232,475	134,503	366,978
01 - Personal services						337,460						353,471						366,978
02 - Travel						48,790						53,087						53,118
03 - Transportation of things						34,663						18,954						20,570
04 - Communication services						9,124						7,500						7,500
05 - Rents and utility services						60,995						59,661						61,661
06 - Printing and reproduction						4,058						2,100						3,000
07 - Other contractual services						34,689						14,700						14,700
Services performed by other agencies						33,416						17,176						22,039
08 - Supplies and materials						45,929						42,000						42,000
09 - Equipment						38,837						14,700						7,500
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						574						748						658
Unvouchered																		
Total Obligations						648,535						584,097						599,724

MUTUAL SECURITY PROGRAM  
 FOREIGN OPERATIONS ADMINISTRATION  
 COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

INDONESIA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	4	-	4	33,840	-	33,840	4	-	4	32,840	-	32,840	4	-	4	35,940	-	35,940
Office of Program Planning	3	-	3	19,073	-	19,073	6	-	6	41,026	-	41,026	6	-	6	42,874	-	42,874
Office of the Controller	3	10	13	21,674	8,260	29,934	4	5	9	31,191	7,855	39,046	4	10	14	31,791	14,775	46,566
Office of Executive Officer	4	21	25	25,262	17,919	43,181	6	16	22	34,799	22,369	57,168	7	20	27	39,149	26,422	65,571
Permanent positions	14.0	31.0	45.0	99,849	26,179	126,028	20.0	21.0	41.0	139,856	30,224	170,080	21.0	30.0	51.0	149,754	41,197	190,951
Deduct lapse	5.4	-	5.4	39,383	-	39,383	4.7	-	4.7	37,867	-	37,867	2.0	-	2.0	15,270	-	15,270
Net permanent positions	8.6	31.0	39.6	60,466	26,179	86,645	15.3	21.0	36.3	101,989	30,224	132,213	19.0	30.0	49.0	134,484	41,197	175,681
<b>Average part-time and temporary personnel</b>																		
Average employment all civilian personnel	8.6	31.0	39.6	60,466	26,179	86,645	15.3	21.0	36.3	101,989	30,224	132,213	19.0	30.0	49.0	134,184	41,197	175,381
Regular pay in excess of 52-week base				247		247				486		486				512		512
<b>Payment above basic rates civilian personnel:</b>																		
Living and quarters allowance										3,575		3,575				5,250		5,250
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad				11,762		11,762				13,975		13,975				24,909		24,909
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>8.6</b>	<b>31.0</b>	<b>39.6</b>	<b>72,475</b>	<b>26,179</b>	<b>98,654</b>	<b>15.3</b>	<b>21.0</b>	<b>36.3</b>	<b>120,025</b>	<b>30,224</b>	<b>150,249</b>	<b>19.0</b>	<b>30.0</b>	<b>49.0</b>	<b>164,855</b>	<b>41,197</b>	<b>206,052</b>
01 - Personal services						98,654						150,249						206,052
02 - Travel						41,422						38,360						36,080
03 - Transportation of things						22,474						28,728						17,615
04 - Communication services						886						1,307						1,740
05 - Rents and utility services						3,481						7,667						17,975
06 - Printing and reproduction						200						250						250
07 - Other contractual services						13,907						27,877						38,000
Services performed by other agencies						25,453						28,098						18,000
08 - Supplies and materials						13,734						18,750						24,000
09 - Equipment						9,884						6,778						30,000
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						204						790						850
Unvouchered																		
<b>Total Obligations</b>						<b>230,299</b>						<b>308,854</b>						<b>390,562</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

JAPAN

Description	Actual 1954			Estimate 1955			Estimate 1956								
	Number		Total	Number		Total	Number		Total	Number		Total	Amount		Total
	American	Local		American	Local		American	Local		American	Local		American	Local	
<b>Organizational Unit</b>															
Office of the Director				3	-	3	29,064	75	29,139	4	-	4	32,991	-	32,991
Program Office				3	-	3	25,487	348	25,835	3	3	6	25,487	2,691	28,178
Office of the Controller				3	1	4	23,310	550	23,860	3	4	7	23,310	3,913	27,223
Permanent positions				9.0	1.0	10.0	77,861	973	78,834	10.0	7.0	17.0	81,788	6,604	88,392
Deduct lapse				4.5	-	4.5	39,064	-	39,064	-	-	-	-	-	-
Additional terminal leave in excess of lapse				-	-	-	-	-	-	.2	-	.2	1,331	-	1,331
Net permanent positions				4.5	1.0	5.5	38,797	973	39,770	10.2	7.0	17.2	83,119	6,604	89,723
Average part-time and temporary personnel				-	-	-	-	-	-	-	-	-	-	-	-
Average employment all civilian personnel				4.5	1.0	5.5	38,797	973	39,770	10.2	7.0	17.2	83,119	6,604	89,723
Regular pay in excess of 52-week base							313		313				340		340
Payment above basic rates civilian personnel:															
Living and quarters allowance							4,185		4,185				1,937		1,937
Overtime and holiday pay							222		222				887		887
Right work differential															
Additional pay for services abroad															
Payment to other agencies for reimbursable details															
<b>Total Civilian Personnel</b>				4.5	1.0	5.5	43,517	973	44,490	10.2	7.0	17.2	86,283	6,604	92,887
01 - Personal services									44,490						92,887
02 - Travel									21,791						6,872
03 - Transportation of things									20,545						5,340
04 - Communication services									925						1,000
05 - Rents and utility services									13,643						30,980
06 - Printing and reproduction									50						300
07 - Other contractual services									7,770						5,254
Services performed by other agencies									4,552						21,924
08 - Supplies and materials									1,291						5,000
09 - Equipment									35,250						11,700
10 - Lands and structures									86,889						
11 - Grants, subsidies and contributions															
12 - Pensions, annuities and insurance claims															
13 - Awards and indemnities															
15 - Taxes and assessments									165						317
Unvouchered															
<b>Total Obligations</b>									239,361						181,574

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

KOREA  
SUMMARY

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Economic Coordinator	6	-	6	56,501	-	56,501	6	-	6	56,321	-	56,321	6	1	7	55,217	400	55,617
Office of Legal Counsel	-	-	-	-	-	-	2	-	2	13,877	-	13,877	1	-	1	11,130	-	11,130
Office of Economic and Fiscal Policy	7	-	7	51,005	-	51,005	8	-	8	59,974	-	59,974	8	2	10	63,225	1,500	64,725
Office of Program and Planning	6	-	6	44,199	-	44,199	7	-	7	56,567	-	56,567	6	-	6	47,797	-	47,797
Office of Management	5	-	5	26,055	-	26,055	14	6	20	80,135	3,000	83,135	12	19	31	66,258	9,100	75,358
Office of the Controller	1	-	1	9,950	-	9,950	7	4	11	47,171	2,000	49,171	11	8	19	78,092	4,000	82,092
Korean Civil Affairs Command	-	-	-	-	-	-	44	-	44	227,280	-	227,280	46	461	507	237,235	230,500	467,735
Permanent positions	25.0	-	25.0	187,750	-	187,750	86.0	10.0	96.0	541,325	5,000	546,325	90.0	491.0	581.0	558,954	245,500	804,454
Deduct lapse	3.7	-	3.7	65,732	-	65,732	23.2	-	23.2	133,526	-	133,526	6.5	-	6.5	43,119	-	43,119
Net permanent positions	16.3	-	16.3	122,018	-	122,018	64.8	10.0	74.8	407,799	5,000	412,799	83.5	491.0	574.5	515,835	245,500	761,335
Average part-time and temporary personnel	-	-	-	-	-	-	2.5	-	2.5	17,599	-	17,599	1.0	-	1.0	10,000	-	10,000
Average employment all civilian personnel regular pay in excess of 52-week base	16.3	-	16.3	122,018	-	122,018	67.3	10.0	77.3	425,398	5,000	430,398	84.5	491.0	575.5	525,835	245,500	771,335
Payment above basic rates civilian personnel:				531		531			1,973		1,973				3,263		3,263	
Living and quarters allowance				10,391		10,391			26,500		26,500				33,050		33,050	
Overtime and holiday pay									7,200		7,200				12,290		12,290	
Night work differential																		
Additional pay for services abroad				17,474		17,474			101,837		101,837				129,334		129,334	
Payment to other agencies for reimbursable details																		
Total Civilian Personnel	16.3	-	16.3	150,414	-	150,414	67.3	10.0	77.3	562,908	5,000	567,908	84.5	491.0	575.5	703,772	245,500	949,272
01 - Personal services						150,414					567,908						949,272	
02 - Travel						89,094					83,723						159,781	
03 - Transportation of things						11,539					26,895						58,620	
04 - Communication services						50					10,600						45,224	
05 - Rents and utility services											5,799						6,000	
06 - Printing and reproduction											186						1,000	
07 - Other contractual services						2,121					54,805						136,830	
Services performed by other agencies											12,020						10,224	
08 - Supplies and materials						5,670					18,960						39,503	
09 - Equipment						22,152					86,600						101,370	
10 - Lands and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						60												17
Unvouchered																		
Total obligations						281,100					867,511							1,507,841

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

OFFICE OF ECONOMIC COORDINATOR, KOREA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Economic Coordinator	6	-	6	56,501	-	56,501	6	-	6	56,321	-	56,321	6	1	7	55,217	400	55,617
Office of Legal Counsel	-	-	-	-	-	-	2	-	2	13,877	-	13,877	1	-	1	11,130	-	11,130
Office of Economic and Fiscal Policy	7	-	7	51,005	-	51,005	8	-	8	59,974	-	59,974	8	2	10	63,225	1,500	64,725
Office of Program and Planning	6	-	6	44,199	-	44,199	7	-	7	56,567	-	56,567	6	-	6	47,797	-	47,797
Office of Management	5	-	5	26,095	-	26,095	14	6	20	80,135	3,000	83,135	12	19	31	66,258	9,100	75,358
Office of the Controller	1	-	1	9,950	-	9,950	7	4	11	47,171	2,000	49,171	11	8	19	78,092	4,000	82,092
Permanent positions	25.0	-	25.0	187,750	-	187,750	44.0	10.0	54.0	314,045	5,000	319,045	44.0	30.0	74.0	321,719	15,000	336,719
Deduct lapse	8.7	-	8.7	65,732	-	65,732	11.6	-	11.6	82,415	-	82,415	4.4	-	4.4	32,019	-	32,019
Net permanent positions	16.3	-	16.3	122,018	-	122,018	32.4	10.0	42.4	231,630	5,000	236,630	39.6	30.0	69.6	289,700	15,000	304,700
Average part-time and temporary personnel	-	-	-	-	-	-	2.5	-	2.5	17,599	-	17,599	1.0	-	1.0	10,000	-	10,000
Average employment all civilian personnel	16.3	-	16.3	122,018	-	122,018	34.9	10.0	44.9	249,229	5,000	254,229	40.6	30.0	70.6	299,700	15,000	314,700
Regular pay in excess of 52-week base	-	-	-	531	-	531	-	-	-	1,100	-	1,100	-	-	-	1,440	-	1,440
Payment above basic rates civilian personnel:	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Living and quarters allowance	-	-	-	10,391	-	10,391	-	-	-	26,500	-	26,500	-	-	-	33,050	-	33,050
Overtime and holiday pay	-	-	-	-	-	-	-	-	-	6,000	-	6,000	-	-	-	9,990	-	9,990
Night work differential	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Additional pay for services abroad	-	-	-	17,474	-	17,474	-	-	-	57,780	-	57,780	-	-	-	72,800	-	72,800
Payment to other agencies for reimbursable details	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Civilian Personnel</b>	<b>16.3</b>	<b>-</b>	<b>16.3</b>	<b>150,414</b>	<b>-</b>	<b>150,414</b>	<b>34.9</b>	<b>10.0</b>	<b>44.9</b>	<b>340,609</b>	<b>5,000</b>	<b>345,609</b>	<b>40.6</b>	<b>30.0</b>	<b>70.6</b>	<b>416,980</b>	<b>15,000</b>	<b>431,980</b>
01 - Personal services	-	-	-	-	-	150,414	-	-	-	-	-	345,609	-	-	-	-	-	431,980
02 - Travel	-	-	-	-	-	89,094	-	-	-	-	-	70,787	-	-	-	-	-	141,742
03 - Transportation of things	-	-	-	-	-	11,539	-	-	-	-	-	25,239	-	-	-	-	-	56,800
04 - Communication services	-	-	-	-	-	50	-	-	-	-	-	600	-	-	-	-	-	1,000
05 - Rents and utility services	-	-	-	-	-	-	-	-	-	-	-	5,799	-	-	-	-	-	6,000
06 - Printing and reproduction	-	-	-	-	-	-	-	-	-	-	-	186	-	-	-	-	-	1,000
07 - Other contractual services	-	-	-	-	-	2,121	-	-	-	-	-	35,273	-	-	-	-	-	112,500
Services performed by other agencies	-	-	-	-	-	-	-	-	-	-	-	12,020	-	-	-	-	-	10,224
08 - Supplies and materials	-	-	-	-	-	5,670	-	-	-	-	-	7,380	-	-	-	-	-	10,000
09 - Equipment	-	-	-	-	-	22,152	-	-	-	-	-	86,600	-	-	-	-	-	101,370
10 - Lands and structures	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
11 - Grants, subsidies and contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12 - Pensions, annuities and insurance claims	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
13 - Awards and indemnities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
15 - Taxes and assessments	-	-	-	-	-	60	-	-	-	-	-	-	-	-	-	-	-	-
Unvouchered	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Obligations</b>	<b>16.3</b>	<b>-</b>	<b>16.3</b>	<b>150,414</b>	<b>-</b>	<b>150,414</b>	<b>34.9</b>	<b>10.0</b>	<b>44.9</b>	<b>340,609</b>	<b>5,000</b>	<b>345,609</b>	<b>40.6</b>	<b>30.0</b>	<b>70.6</b>	<b>416,980</b>	<b>15,000</b>	<b>431,980</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS  
KOREAN CIVIL AFFAIRS COMMAND

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Korean Civil Affairs Command							44	-	44	227,280	-	227,280	46	461	507	237,235	230,500	467,735
Permanent positions							44.0	-	44.0	227,280	-	227,280	46.0	461.0	507.0	237,235	230,500	467,735
Deduct lapse							11.6	-	11.6	51,111	-	51,111	2.1	-	2.1	11,100	-	11,100
Net permanent positions							32.4	-	32.4	176,169	-	176,169	43.9	461.0	504.9	226,135	230,500	456,635
Average part-time and temporary personnel							-	-	-	-	-	-	-	-	-	-	-	-
Average employment all civilian personnel							32.4	-	32.4	176,169	-	176,169	43.9	461.0	504.9	226,135	230,500	456,635
Regular pay in excess of 52-week base										873	-	873				1,823	-	1,823
Payment above basic rates civilian personnel:																		
Living and quarters allowance										1,200	-	1,200				2,300	-	2,300
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad										44,057	-	44,057				56,534	-	56,534
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>							32.4	-	32.4	222,299	-	222,299	43.9	461.0	504.9	226,792	230,500	517,292
01 - Personal services												222,299						517,292
02 - Travel												12,936						18,039
03 - Transportation of things												1,656						1,820
04 - Communication services												10,000						44,224
05 - Rents and utility services																		
06 - Printing and reproduction																		
07 - Other contractual services												19,532						24,330
Services performed by other agencies																		
08 - Supplies and materials												11,580						29,503
09 - Equipment																		
10 - Lands and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		17
Unvouchered																		
<b>Total obligations</b>												278,018						635,225

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

LAOS

Description	Actual 1954			Estimate 1955			Estimate 1956			Estimate 1956					
	Number American	Local	Total	Number American	Local	Total	Number American	Local	Total	Number American	Local	Total			
<b>Organisational Unit</b>															
Office of the Mission Director				6	3	9	46,628	2,000	48,628	5	-	5	40,846	-	40,846
Administrative Office				-	-	-	-	-	-	2	8	10	12,408	7,320	19,728
Controller				-	-	-	-	-	-	3	4	7	19,743	3,660	23,423
Permanent positions				6.0	3.0	9.0	46,628	2,000	48,628	10.0	12.0	22.0	72,997	11,000	83,997
Deduct lapse				2.8	-	2.8	16,216	-	16,216	2.0	-	2.0	11,714	-	11,714
Net permanent positions				3.2	3.0	6.2	30,412	2,000	32,412	8.0	12.0	20.0	61,283	11,000	72,283
Average part-time and temporary personnel															
Average employment all civilian personnel				3.2	3.0	6.2	30,412	2,000	32,412	8.0	12.0	20.0	61,283	11,000	72,283
Regular Pay in excess of 52-week base							188	188	188				500	500	500
Payment above basic rates civilian personnel:															
Living and quarters allowance							2,300	2,300	2,300				9,060	9,060	9,060
Overtime and holiday pay							500	500	500						
Night work differential															
Additional pay for services abroad							4,436	4,436	4,436				15,322	15,322	15,322
Payment to other agencies for reimbursable details															
Total Civilian Personnel				3.2	3.0	6.2	37,836	2,000	39,836	8.0	12.0	20.0	86,165	11,000	97,165
01 - Personal services									39,836						97,165
02 - Travel									5,000						25,000
03 - Transportation of things									3,000						12,000
04 - Communication services									800						1,000
05 - Rents and utility services									4,270						12,000
06 - Printing and reproduction									500						535
07 - Other contractual services									3,877						15,000
Services performed by other agencies									3,800						13,700
08 - Supplies and materials									500						3,000
09 - Equipment									3,600						20,000
10 - Lands and structures															
11 - Grants, subsidies and contributions															
12 - Pensions, annuities and insurance claims															
13 - Awards and indemnities															
15 - Taxes and assessments															
Unvouchered									60						500
Total Obligations									65,243						199,900

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

COMPARATIVE SUMMARY OF OBLIGATIONS BY OBJECT CLASS

PHILIPPINES

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<u>Organizational Unit</u>																		
Office of the Mission Director	4	-	4	35,220	-	35,220	4	-	4	35,460	-	35,460	4	-	4	35,700	-	35,700
Office of the Executive Officer	4	24	28	23,711	36,876	60,587	5	22	27	28,422	34,697	63,119	5	22	27	28,842	35,896	64,738
Office of the Controller	6	8	14	43,839	16,629	60,468	5	8	13	39,809	19,899	59,708	6	10	16	47,924	24,537	72,461
Office of Program and Requirements	4	-	4	33,561	-	33,561	4	-	4	31,712	-	31,712	3	-	3	23,431	-	23,431
Office of Economic Policy	2	-	2	15,897	-	15,897	2	-	2	16,017	-	16,017	2	-	2	16,137	-	16,137
Permanent positions	20.0	32.0	52.0	152,228	53,505	205,733	20.0	30.0	50.0	151,420	54,596	206,016	20.0	32.0	52.0	152,034	60,433	212,467
Deduct lapse	1.4	-	1.4	13,537	-	13,537	1.0	-	1.0	7,571	-	7,571	1.0	-	1.0	7,600	-	7,600
Net permanent positions	18.6	32.0	50.6	138,691	53,505	192,196	19.0	30.0	49.0	143,849	54,596	198,445	19.0	32.0	51.0	144,434	60,433	204,867
Average part-time and temporary personnel	-	-	-	-	-	-	1.0	-	1.0	2,080	-	2,080	1.0	-	1.0	2,080	-	2,080
Average employment all civilian personnel	18.6	32.0	50.6	138,691	53,505	192,196	20.0	30.0	50.0	145,929	54,596	200,525	20.0	32.0	52.0	146,514	60,433	206,947
Regular pay in excess of 52-week base				519		519				634		634				600		600
Payment above basic rates civilian personnel:																		
Living and quarters allowance				48,568		48,568				49,009		49,009				54,330		54,330
Overtime and holiday pay				8,744		8,744				595		595				940		940
Night work differential																		
Additional pay for services abroad				15,046		15,046				21,931		21,931				22,665		22,665
Payment to other agencies for reimbursable details																		
Total Civilian Personnel	18.6	32.0	50.6	211,568	53,505	265,073	20.0	30.0	50.0	218,098	54,596	272,694	20.0	32.0	52.0	225,049	60,433	285,482
<u>Direct Obligations</u>																		
01 - Personal services						265,073						271,254						285,482
02 - Travel						42,052						34,857						30,560
03 - Transportation of things						19,497						22,030						9,581
04 - Communication services						1,939						1,690						2,000
05 - Rents and utility services						24,200						23,540						24,200
06 - Printing and reproduction						918						1,000						1,000
07 - Other contractual services						33,667						13,640						17,200
Services performed by other agencies						28,743						12,197						10,335
08 - Supplies and materials						13,154						8,010						10,500
09 - Equipment						15,966						5,950						5,500
10 - Lands and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						642						500						500
Unvouchered																		
Total Direct Obligations						445,851						394,668						396,858
<u>Obligations Payable out of Reimbursements From Other Accounts</u>																		
01 - Personal services												1,440						1,440
Total Obligations Payable out of Reimbursements From Other Accounts												1,440						1,440
Total Obligations						445,851						396,108						398,298

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

THAILAND

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	4	-	4	38,630	-	38,630	4	-	4	39,050	-	39,050	4	-	4	38,450	-	38,450
Office of Program and Planning	2	-	2	15,101	-	15,101	4	-	4	22,943	-	22,943	4	-	4	26,681	-	26,681
Office of Executive Officer	5	10	15	30,200	6,026	36,226	6	13	19	34,331	6,514	40,845	6	13	19	34,931	6,710	41,641
Office of Controller	6	2	8	39,887	2,239	42,126	7	2	9	46,770	1,599	48,369	8	17	25	53,769	16,200	69,969
Office of Finance and Trade	1	-	1	10,250	-	10,250	-	-	-	-	-	-	-	-	-	-	-	-
Office of Operations	2	-	2	14,201	-	14,201	-	-	-	-	-	-	-	-	-	-	-	-
Permanent positions	20.0	12.0	32.0	148,269	8,265	156,534	21.0	15.0	36.0	143,094	8,113	151,207	22.0	30.0	52.0	133,831	22,910	176,741
Deduct lapse	2.0	-	2.0	16,041	-	16,041	3.2	-	3.2	11,837	-	11,837	2.5	-	2.5	13,703	-	13,703
Net permanent positions	18.0	12.0	30.0	132,228	8,265	140,493	17.8	15.0	32.8	131,257	8,113	139,370	19.5	30.0	49.5	140,128	22,910	163,038
Average part-time and temporary personnel																		
Average employment all civilian personnel	18.0	12.0	30.0	132,228	8,265	140,493	17.8	15.0	32.8	131,257	8,113	139,370	19.5	30.0	49.5	140,128	22,910	163,038
Regular pay in excess of 52-week base				520	-	520				468	-	468				592	-	592
Payment above basic rates civilian personnel:																		
Living and quarters allowance				34,177	-	34,177				26,100	-	26,100				39,050	-	39,050
Overtime and holiday pay				1,626	-	1,626				950	-	950				669	-	669
Night work differential				-	-	-				-	-	-				-	-	-
Additional pay for services abroad				18,236	-	18,236				19,223	-	19,223				25,190	-	25,190
Payment to other agencies for reimbursable details				-	-	-				-	-	-				-	-	-
<b>Total Civilian Personnel</b>	<b>18.0</b>	<b>12.0</b>	<b>30.0</b>	<b>186,787</b>	<b>8,265</b>	<b>195,052</b>	<b>17.8</b>	<b>15.0</b>	<b>32.8</b>	<b>177,998</b>	<b>8,113</b>	<b>186,111</b>	<b>19.5</b>	<b>30.0</b>	<b>49.5</b>	<b>205,629</b>	<b>22,910</b>	<b>228,539</b>
01 - Personal services						195,052						186,111						228,539
02 - Travel						44,578						36,688						51,901
03 - Transportation of things						19,704						28,125						33,390
04 - Communication services						2,406						2,690						2,000
05 - Rents and utility services						8,720						6,272						9,460
06 - Printing and reproduction						3,256						1,210						1,250
07 - Other contractual services						14,684						11,242						14,840
Services performed by other agencies						17,798						6,022						13,160
08 - Supplies and materials						17,262						11,620						12,000
09 - Equipment						359						3,500						22,900
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						522						590						660
Unvouchered																		
<b>Total Obligations</b>						<b>324,341</b>						<b>294,070</b>						<b>390,100</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

VIETNAM

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Mission Director	8	2	10	68,383	2,853	71,236	5	-	5	39,454	-	39,454	5	-	5	39,454	-	39,454
Office of the Executive Officer	5	31	36	28,947	35,823	64,770	9	52	61	47,204	67,021	114,225	9	54	63	47,384	72,537	119,921
Office of Economic and Finance	3	-	3	21,056	-	21,056	2	-	2	15,141	-	15,141	2	-	2	13,961	-	13,961
Office of the Controller	11	21	32	80,285	25,446	105,731	11	13	24	83,981	24,784	108,765	13	13	26	98,260	24,706	122,966
Office of Assistant Director for Operations	3	-	3	27,512	-	27,512	9	6	15	63,608	16,081	79,689	9	6	15	63,608	16,285	79,893
Permanent positions	30.0	54.0	84.0	226,183	64,122	290,305	36.0	71.0	107.0	249,388	107,886	357,274	38.0	73.0	111.0	262,667	113,528	376,195
Deduct lapse	2.7	-	2.7	21,558	-	21,558	11.5	-	11.5	81,875	-	81,875	5.5	-	5.5	39,775	-	39,775
Net permanent positions	27.3	54.0	81.3	204,625	64,122	268,747	24.5	71.0	95.5	167,513	107,886	275,399	32.5	73.0	105.5	222,892	113,528	336,420
Average part-time and temporary personnel																		
Average employment all civilian personnel	27.3	54.0	81.3	204,625	64,122	268,747	24.5	71.0	95.5	167,513	107,886	275,399	32.5	73.0	105.5	222,892	113,528	336,420
Regular pay in excess of 52-week base				817		817				813		813				977		977
Payment above basic rates civilian personnel:																		
Living and quarters allowance				35,242		35,242				28,297		28,297				43,320		43,320
Overtime and holiday pay				8,194		8,194												
Night work differential																		
Additional pay for services abroad				36,173		36,173				43,013		43,013				63,474		63,474
Payment to other agencies for reimbursable details							.5		.5	6,500		6,500	2.0		2.0	20,839		20,839
Total Civilian Personnel	27.3	54.0	81.3	285,051	64,122	349,173	25.0	71.0	96.0	246,136	107,886	354,022	34.5	73.0	107.5	351,502	113,528	465,030
01 - Personal services						349,173						354,022						465,030
02 - Travel						99,903						99,700						142,084
03 - Transportation of things						39,880						40,800						49,820
04 - Communication services						5,429						3,900						6,160
05 - Rents and utility services						140,785						91,000						223,965
06 - Printing and reproduction						3,324						1,730						5,058
07 - Other contractual services						38,251						71,000						58,185
Services performed by other agencies						37,700						34,645						25,395
08 - Supplies and materials						38,163						38,900						11,020
09 - Equipment						42,719						40,000						52,590
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						742						930						930
Unvouchered																		
Section 1311 undistributed adjustment						+22,800												
Total Obligations						818,869						776,627						1,040,237

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
CONSOLIDATED COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

LATIN AMERICAN MISSIONS

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Country Missions</b>																		
Bolivia	8	7	15	66,216	2,429	68,645	9	18	27	74,363	3,710	78,073	11	20	31	87,559	4,650	92,209
Brazil	9	29	38	66,672	41,904	108,576	13	30	43	95,141	35,291	130,432	13	34	47	96,641	43,878	140,519
British Guiana	-	-	-	-	-	-	2	3	5	15,453	2,400	17,853	4	6	10	27,069	5,300	32,369
Chile	6	10	16	45,434	15,812	61,246	6	13	19	49,765	20,589	70,354	6	18	24	52,693	37,692	90,385
Colombia	3	8	11	26,376	21,475	47,851	4	10	14	32,739	32,266	65,005	5	11	16	39,989	37,484	77,473
Costa Rica	3	10	13	30,343	19,259	49,602	5	10	15	36,156	20,200	56,356	5	13	18	36,856	29,555	66,411
Cuba	1	2	3	8,763	4,572	13,335	2	3	5	18,671	7,080	25,751	2	5	7	21,560	13,271	34,831
Dominican Republic	3	2	5	22,183	3,720	25,903	4	2	6	35,752	3,603	39,355	4	6	10	33,823	12,081	45,904
Ecuador	3	10	13	26,826	23,530	50,356	5	10	15	37,841	22,132	59,973	5	12	17	37,841	25,110	62,951
El Salvador	3	9	12	25,522	13,083	38,605	4	10	14	35,387	19,800	55,187	5	13	18	40,674	32,525	73,199
Guatemala	-	-	-	-	-	-	4	10	14	35,084	11,513	46,597	6	12	18	51,409	21,630	73,039
Haiti	5	3	8	42,476	6,079	48,555	5	6	11	41,445	14,100	55,545	6	12	18	50,591	24,160	74,751
Honduras	4	2	6	31,639	4,585	36,224	3	5	8	27,906	12,066	39,972	3	8	11	28,175	20,456	48,631
Jamaica and British Honduras	-	-	-	-	-	-	1	-	1	8,481	-	8,481	1	3	4	8,481	3,600	12,081
Mexico	4	8	12	38,136	15,854	53,990	5	9	14	42,476	15,083	57,559	6	12	18	50,957	20,538	71,495
Nicaragua	2	3	5	18,793	7,737	26,530	4	3	7	31,113	8,905	40,018	4	6	10	31,113	17,200	48,313
Panama	5	8	13	38,657	20,395	59,052	4	12	16	32,890	27,240	60,130	4	11	15	32,890	24,780	57,670
Paraguay	6	25	31	44,403	20,701	65,104	7	30	37	50,556	26,790	77,346	7	30	37	52,498	29,930	82,428
Peru	5	7	12	41,837	11,237	53,074	7	15	22	55,912	13,237	69,149	8	18	26	61,135	22,939	84,074
Surinam	1	-	1	11,130	-	11,130	2	2	4	19,539	2,106	21,645	3	5	8	26,669	6,584	33,253
Uruguay	3	3	6	22,936	4,239	27,175	3	4	7	24,018	4,800	28,818	3	4	7	24,018	4,800	28,818
Venezuela	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Country Missions</b>	<b>74</b>	<b>146</b>	<b>220</b>	<b>608,342</b>	<b>236,611</b>	<b>844,953</b>	<b>99</b>	<b>206</b>	<b>305</b>	<b>801,688</b>	<b>303,207</b>	<b>1,104,895</b>	<b>111</b>	<b>259</b>	<b>370</b>	<b>894,641</b>	<b>438,163</b>	<b>1,332,804</b>
<b>Permanent positions</b>	<b>74.0</b>	<b>146.0</b>	<b>220.0</b>	<b>608,342</b>	<b>236,611</b>	<b>844,953</b>	<b>99.0</b>	<b>206.0</b>	<b>305.0</b>	<b>801,688</b>	<b>303,207</b>	<b>1,104,895</b>	<b>111.0</b>	<b>259.0</b>	<b>370.0</b>	<b>894,641</b>	<b>438,163</b>	<b>1,332,804</b>
<b>Deduct lapse</b>	<b>13.2</b>	<b>-</b>	<b>13.2</b>	<b>111,724</b>	<b>-</b>	<b>111,724</b>	<b>24.4</b>	<b>-</b>	<b>24.4</b>	<b>190,099</b>	<b>-</b>	<b>190,099</b>	<b>11.3</b>	<b>-</b>	<b>11.3</b>	<b>85,021</b>	<b>-</b>	<b>85,021</b>
<b>Net permanent positions</b>	<b>60.8</b>	<b>146.0</b>	<b>206.8</b>	<b>496,618</b>	<b>236,611</b>	<b>733,229</b>	<b>74.6</b>	<b>206.0</b>	<b>280.6</b>	<b>611,589</b>	<b>303,207</b>	<b>914,796</b>	<b>99.7</b>	<b>259.0</b>	<b>358.7</b>	<b>809,620</b>	<b>438,163</b>	<b>1,247,783</b>
<b>Average part-time and temporary personnel</b>	<b>0.3</b>	<b>-</b>	<b>0.3</b>	<b>1,488</b>	<b>-</b>	<b>1,488</b>	<b>0.7</b>	<b>-</b>	<b>0.7</b>	<b>5,093</b>	<b>-</b>	<b>5,093</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Average employment all civilian personnel</b>	<b>61.1</b>	<b>146.0</b>	<b>207.1</b>	<b>498,106</b>	<b>236,611</b>	<b>734,717</b>	<b>75.3</b>	<b>206.0</b>	<b>281.3</b>	<b>616,682</b>	<b>303,207</b>	<b>919,889</b>	<b>99.7</b>	<b>259.0</b>	<b>358.7</b>	<b>809,620</b>	<b>438,163</b>	<b>1,247,783</b>
<b>Regular pay in excess of 52-week base</b>				<b>2,166</b>		<b>2,166</b>				<b>2,530</b>		<b>2,530</b>				<b>3,315</b>		<b>3,315</b>
<b>Payment above basic rates civilian personnel:</b>																		
<b>Living and quarters allowance</b>						<b>117,564</b>				<b>150,311</b>		<b>150,311</b>				<b>217,459</b>		<b>217,459</b>
<b>Overtime and holiday pay</b>						<b>3,948</b>				<b>400</b>		<b>400</b>						
<b>Night work differential</b>																		
<b>Additional pay for services abroad</b>						<b>26,263</b>				<b>35,077</b>		<b>35,077</b>				<b>47,814</b>		<b>47,814</b>
<b>Payment to other agencies for reimbursable details</b>																		
<b>Total Civilian Personnel</b>	<b>61.1</b>	<b>146.0</b>	<b>207.1</b>	<b>648,047</b>	<b>236,611</b>	<b>884,658</b>	<b>75.3</b>	<b>206.0</b>	<b>281.3</b>	<b>805,000</b>	<b>303,207</b>	<b>1,108,207</b>	<b>99.7</b>	<b>259.0</b>	<b>358.7</b>	<b>1,078,208</b>	<b>438,163</b>	<b>1,516,371</b>
<b>01 - Personal services</b>						<b>884,658</b>						<b>1,108,207</b>						<b>1,516,371</b>
<b>02 - Travel</b>						<b>117,676</b>						<b>136,328</b>						<b>153,013</b>
<b>03 - Transportation of things</b>						<b>53,969</b>						<b>143,458</b>						<b>98,788</b>
<b>04 - Communication services</b>						<b>15,853</b>						<b>31,914</b>						<b>38,949</b>
<b>05 - Rents and utility services</b>						<b>41,460</b>						<b>43,607</b>						<b>74,557</b>
<b>06 - Printing and reproduction</b>						<b>6,941</b>						<b>9,400</b>						<b>14,830</b>
<b>07 - Other contractual services</b>						<b>93,589</b>						<b>112,369</b>						<b>127,999</b>
<b>Services performed by other agencies</b>						<b>24,615</b>						<b>44,883</b>						<b>39,877</b>
<b>08 - Supplies and materials</b>						<b>38,735</b>						<b>42,796</b>						<b>51,540</b>
<b>09 - Equipment</b>						<b>44,422</b>						<b>93,761</b>						<b>66,680</b>
<b>10 - Lands and structures</b>																		
<b>11 - Grants, subsidies and contributions</b>						<b>1,236</b>												
<b>12 - Pensions, annuities and insurance claims</b>						<b>28</b>												
<b>13 - Awards and indemnities</b>																		
<b>15 - Taxes and assessments</b>						<b>364</b>						<b>855</b>						<b>796</b>
<b>Unvouchered</b>																		
<b>Section 1311 undistributed adjustment</b>						<b>-10,085</b>												
<b>Total Obligations</b>						<b>1,313,461</b>						<b>1,767,600</b>						<b>2,183,400</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

NARRATIVE JUSTIFICATION STATEMENT

Latin American Missions FY 1956

The FY 1956 estimates provide for 111 American positions and 259 local positions at a total cost of \$2,183,400 to administer FOA programs in 19 countries and five Dependent Overseas Territories. This represents an increase of \$415,800 resulting from providing for full year costs of additional positions during the last part of FY 1955 and for the additional 12 American and 53 local positions proposed for FY 1956. The Latin American missions are small, ranging from one American and three local positions for the mission in Jamaica, to 13 American and 34 local positions proposed for Brazil.

The increase in administrative costs reflects the continued expansion of program activities in this area as outlined in the President's message which states in part:

".... In Latin America, I recommend intensification of our technical cooperation program. In this area more than a decade ago, technical cooperation was first undertaken in a systematic manner. The programs have proved their high value in many of our sister republics. No international programs have ever had such widespread welcome and support. Indispensable to the economic development of many free nations, they also reflect the deep humanitarian spirit of the American people."

The following tables reflect planned program levels for Latin America:

Comparative Summary of Programs by Function

(In thousands of dollars)

	<u>Actual</u> <u>FY 1954</u>	<u>Estimate</u> <u>FY 1955</u>	<u>Estimate</u> <u>FY 1956</u>
Technical Cooperation (Excluding OAS)	22,029	25,069	30,000
Development Assistance	4,420	14,982	21,000
MSP Surplus Agricultural Sales	-	2,148	10,000

Latin American Missions FY 1956 (continued)

Comparative Summary of Technicians and Participants

	<u>Actual</u> <u>FY 1954</u>	<u>Estimate</u> <u>FY 1955</u>	<u>Estimate</u> <u>FY 1956</u>
Technicians to Latin America	557	752	978
Participants to United States	833	1,258	1,478

The expanding program level is cumulative as it affects administrative workloads for FY 1956. Projects planned and initiated in FY 1955 and prior years will carry forward at an accelerated rate in FY 1956. One measure of this characteristic is the actual and anticipated expenditure rate for all programs excluding Military Assistance which is scheduled at \$19,098,000 for FY 1954, \$26,969,000 for FY 1955 and \$42,100,000 for FY 1956. In addition to this quantitative increase in workloads, activities are becoming more complex as the trend to program diversification continues. Although major program emphasis will still be in the fields of agriculture, health and education, the FY 1956 programs provide for expanded activities in the fields of public administration, industry, labor, transportation, and community development.

Development assistance will be continued in Bolivia and Guatemala in 1956. \$16 million in new Development Assistance programs is proposed for Bolivia in addition to the \$9,760,000 programmed in FY 1955. \$5 million is proposed for Guatemala in FY 1956. In view of the expanded programs in these countries, staff increases of two U.S. and two local positions in Bolivia and two U.S. and two local positions in Guatemala are proposed.

The administrative operations in Latin America are characterized by continued expansion and increased complexity caused by: (1) increasing diversification of technical cooperation activities; (2) additional development assistance and surplus agricultural commodity programs in several Missions; (3) a critical need for increased attention to the analysis of basic economic problems within each country and (4) the need for program emphasis directed toward attacking these problems. Proposed staff increases are required to strengthen the functions of (a) programming, planning and economic analysis and (b) administrative and financial management and control.

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

DETAIL OF OBLIGATIONS AND JUSTIFICATION

LATIN AMERICAN MISSIONS

	<u>Actual 1954</u>		<u>Estimate 1955</u>		<u>Estimate 1956</u>	
	<u>Man-Years</u>	<u>Amount</u>	<u>Man-Years</u>	<u>Amount</u>	<u>Man-Years</u>	<u>Amount</u>
01 - Personal Services						
American	61.1	\$648,047	75.3	\$ 805,000	99.7	\$1,078,208
Local	146.0	236,611	206.0	303,207	259.0	438,163
Total	207.1	\$884,658	281.3	\$1,108,207	358.7	\$1,516,371

Personal Services

FOA administrative employment on March 31, 1955 was 81 in comparison to the personnel ceiling of 87 as of the same date. The monthly lapse in relation to the ceilings has averaged 10 percent for the first three quarters of the FY 1955. In April 1955, 12 additional positions were authorized for Latin America, bringing the total ceiling to 99. During the period December through March, employment has increased at an average of three per month. On the assumption that this rate of increase will continue, the expected personnel strength as of July 1 will reach 90.

The gross lapse for FY 1956 was based on the delay in filling the estimated nine positions vacant as of July 1, 1955, the 12 new positions requested for FY 1956, and 10 positions estimated to be vacated by turnover during the fiscal year at an over-all average of 0.38 man-year per position. This results in a gross lapse of 11.7 man-years or 10.5 percent, amounting to \$88,244.

Terminal leave was included for five employees estimated to receive terminal leave payments of 21 accrued days of leave per employee which represents 0.4 of a man-year at a total cost of \$3,223.

The net permanent positions derived on the basis of the above is expected to average 99.7 man-years at \$809,620 with an average salary of \$8,121 in FY 1956, as compared to \$8,198 average net salary in FY 1955.

Latin American Missions (continued)

Personal Services (continued)

Local employment as of June 30, 1955 is expected to reach the authorized ceiling of 221. The FY 1956 local personnel represents an estimated net total of 259 man-years at a total cost of \$438,163 at an average salary of \$1,692 compared with \$1,472 for FY 1955. The increase in average salary results from the necessity to make wage adjustments for local employees in some Latin American countries because of the economic changes occurring within these countries. For example, a wage survey in Uruguay indicated the necessity for an increase of 25 percent. In Chile, a wage survey indicated that salaries for comparable positions in businesses and semi-autonomous Government agencies increased 100 percent in one year.

Living allowance averages \$971 for 28.6 man-years in the eight missions involved.

Quarters allowance averages \$1,962 for 96.7 man-years of personnel for whom housing is not furnished by the Government. With the exception of two Mission Directors and one other employee, all personnel in Latin America receive allowances for quarters.

Additional pay for services abroad (hardship post differential) averages 16.8 percent of the net base salary in the seven countries involved or \$1,328 per man-year for 36 man-years.

	Actual 1954	Estimate 1955	Estimate 1956
02 - Travel	\$117,676	\$136,328	\$153,013

Travel

The amount requested for travel represents the requirements for local and overseas operational travel, post assignment, replacement and home leave travel. The increase in FY 1956 is primarily due to increased home leave travel. (Thirty-three percent of the present administrative staff are eligible for home leave travel in FY 1956.) Local travel is provided for at approximately the amount required in FY 1955.

Latin American Missions (continued)

Travel (continued)

<u>Class of Travel</u>	<u>No. Trips/Employees</u>	<u>Average Cost</u>	<u>Amount</u>
Local	455 <sup>a/</sup>	\$ 94	\$ 42,920
Overseas Operational	36 <sup>a/</sup>	810	29,149
Post Assignment and Replacement	35 <sup>b/</sup>	936	32,772
Home Leave	27 <sup>b/</sup>	1,784 <sup>c/</sup>	48,172
Total			<u>\$153,013</u>

- a/ Trips.  
 b/ Employees.  
 c/ Average cost per employee and family.

	<u>Actual</u> 1954	<u>Estimate</u> 1955	<u>Estimate</u> 1956
03 - Transportation of things	\$53,969	\$143,458	\$98,788

Transportation of Things

The high transportation cost in FY 1955 results from the assignment or replacement of nine Mission Directors in FY 1955. The FY 1956 estimate includes costs for the movement of household effects and automobiles for new personnel appointments and replacements and for the transportation of office supplies and equipment.

The FY 1956 estimate is based on the following:

	<u>No. Shipments</u>	<u>Average Cost</u>	<u>Amount</u>
Household goods and effects	35	\$1,914	\$66,998
Automobiles	27	421	11,370
Other			20,420
Total			<u>\$98,788</u>

Latin American Missions (continued)

	Actual 1954	Estimate 1955	Estimate 1956
04 - Communication services	\$15,853	\$31,914	\$38,949

Communication Services

Communication requirements show a slight increase which reflects an increase in the long distance and cable communication costs resulting from the increased administrative activity on staff forecast for this region. Provision is also made for a 12 months' requirement in Guatemala, British Guiana and Jamaica.

Telephone		\$15,239
Local	(6,924)	
Long Distance	(8,315)	
Cable and Telegraph		18,930
Postage		<u>4,780</u>
Total		<u>\$38,949</u>

	Actual 1954	Estimate 1955	Estimate 1956
05 - Rents and utility services	\$41,460	\$43,607	\$74,557

Rents and Utility Services

The increase in the estimated amount required for rents and utility costs in FY 1956 results mainly from provision for space for one mission presently located in the Embassy, for an administrative office recently transferred from space furnished by a Health Servicio, for the new mission in Jamaica, and for a full year's rental in Guatemala. Government leasing of official residences has been approved for two Mission Directors with a corresponding decrease in quarters allowance. Following general inflationary trends

Latin American Missions (continued)

Rents and Utility Services (continued)

existing in several countries, office rental properties are being re-evaluated upward.

Building rental	\$63,004
Utilities	6,553
Residential rental	<u>5,000</u>
Total	<u>\$74,557</u>

	Actual 1954	Estimate 1955	Estimate 1956
06 - Printing and reproduction	\$6,941	\$9,400	\$14,830

Printing and Reproduction

FY 1956 cost of printing and reproduction services is expected to increase in line with the program acceleration in this area. 71.3 percent of the total amount is to provide for internal use printing requirements which consist of the local commercial printing of forms, stationery, etc., and the reproduction of documents in Spanish, French, or Portuguese and English as required in the programming activities. The FY 1956 estimate averages \$706 per country.

Internal Use Printing	\$10,570
Publications	2,250
Other	<u>2,010</u>
Total	<u>\$14,830</u>

Latin American Missions (continued)

	Actual 1954	Estimate 1955	Estimate 1956
07 - Other contractual services	\$93,589	\$112,369	\$127,999

Other Contractual Services

The slight increase in this object class is attributable to the inclusion of the Federal Employees' Insurance Program for a full year; general renovation of the new office space for one mission and the movement of furniture and equipment to the new location; and the repairs, maintenance and custodial services for three new office locations. The representation allowance is estimated to be approximately the same as in FY 1955.

Representation allowances, Director	\$ 30,850
Representation allowances, other employees	45,700
Other contractual services	<u>51,449</u>
Total	<u>\$127,999</u>

	Actual 1954	Estimate 1955	Estimate 1956
Services performed by other agencies	\$24,615	\$44,883	\$39,877

Services Performed by Other Agencies

This estimate covers the costs of administrative support furnished the missions by the Department of State. Principal services furnished by the Embassy are in personal services in connection with receipt, distribution and despatch of official mail, encoding and decoding of communications, civilian allowance administration, diplomatic list matters, and security services. It also includes FOA portion of any rental costs where USOM is located in Embassy building. The FY 1956 estimated proportionate share of administrative support costs applicable to the administrative staff is reduced as a result of an expected increase in the technical staff.

Latin American Missions (continued)

	Actual 1954	Estimate 1955	Estimate 1956
08 - Supplies and materials	\$38,735	\$42,798	\$51,540

Supplies and Materials

This estimate represents the costs of gas, oil, tires and repair parts for the administrative vehicles, and the regular office and cleaning and maintenance supplies. A major part of the estimated increase for FY 1956 is the inclusion of the full year's cost of supplies for the new missions stocked for only a portion of FY 1955. The average cost per man-year is reduced from \$152 in FY 1955 to \$144 for FY 1956.

	Actual 1954	Estimate 1955	Estimate 1956
09 - Equipment	\$44,422	\$93,781	\$66,680

Equipment

Provision is made for the replacement purchase of seven passenger-carrying vehicles and seven non-passenger-carrying vehicles. A requirement is also included for desks and machines for the increased personnel plus a nominal amount for replacement of office machines. The detail of the equipment estimate is as follows:

Office furniture and fixtures	\$25,076
Office machines and other equipment	11,254
Passenger vehicles	15,900
Other vehicles	<u>14,450</u>
Total	<u>\$66,680</u>

Latin American Missions (continued)

	Actual 1954	Estimate 1955	Estimate 1956
11 - Grants, subsidies and contributions	1,236	-	-
	Actual 1954	Estimate 1955	Estimate 1956
12 - Pensions, annuities and insurance claims	28	-	-
	Actual 1954	Estimate 1955	Estimate 1956
15 - Taxes and assessments	364	855	796

This estimate is to cover Social Security contributions for employees who will not be subject to Civil Service Retirement System.

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

BOLIVIA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Chief of Mission	3	2	5	27,757	954	28,711	4	1	5	37,707	300	38,007	4	2	6	38,207	600	38,807
Program Coordination Office	3	1	4	23,183	480	23,663	-	-	-	-	-	-	2	-	2	11,022	-	11,022
Office of Executive Officer	2	4	6	15,276	995	16,271	3	13	16	21,080	2,360	23,440	3	14	17	22,754	2,800	25,554
Office of Commodity Control Officer	-	-	-	-	-	-	2	4	6	15,576	1,050	16,626	2	4	6	15,576	1,250	16,826
Permanent positions	8.0	7.0	15.0	66,216	2,429	68,645	9.0	18.0	27.0	74,363	3,710	78,073	11.0	20.0	31.0	87,559	4,650	92,209
Deduct lapse	3.7	-	3.7	30,426	-	30,426	1.8	-	1.8	16,093	-	16,093	1.4	-	1.4	11,142	-	11,142
Net permanent positions	4.3	7.0	11.3	35,790	2,429	38,219	7.2	18.0	25.2	58,270	3,710	61,980	9.6	20.0	29.6	76,417	4,650	81,067
Average part-time and temporary personnel	4.3	7.0	11.3	35,790	2,429	38,219	7.2	18.0	25.2	58,270	3,710	61,980	9.6	20.0	29.6	76,417	4,650	81,067
Average employment all civilian personnel																		
Regular pay in excess of 52-week base						239						269						352
Payment above basic rates civilian personnel:																		
Living and quarters allowance						5,787						12,230						17,760
Overtime and holiday pay						33						33						33
Night work differential																		
Additional pay for services abroad						6,250						11,654						15,283
Payment to other agencies for reimbursable details																		
Total Civilian Personnel	4.3	7.0	11.3	48,099	2,429	50,528	7.2	18.0	25.2	82,423	3,710	86,133	9.6	20.0	29.6	109,812	4,650	114,462
01 - Personal services						50,528						86,133						114,462
02 - Travel						15,323						6,133						11,850
03 - Transportation of things						12,385						6,150						12,225
04 - Communication services						433						950						1,475
05 - Rents and utility services						330						200						8,088
06 - Printing and reproduction						100						250						300
07 - Other contractual services						7,591						6,400						7,800
Services performed by other agencies						1,105						6,584						1,000
08 - Supplies and materials						2,601						2,500						3,500
09 - Equipment						11,020						4,000						3,000
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
Section 1311 undistributed adjustment						-7,798												
Total Obligations						93,618						119,300						163,700

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

BRAZIL

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Chief of Mission	2	3	5	17,123	5,480	22,603	5	1	6	40,865	500	41,365	5	1	6	42,365	600	42,965
Program Coordination Office	3	2	5	19,314	3,010	22,324	3	-	3	19,564	-	19,564	3	-	3	19,564	-	19,564
Office of Executive Officer	4	24	28	30,235	33,414	63,649	5	29	34	34,712	34,791	69,503	5	33	38	34,712	43,278	77,990
Permanent positions	9.0	29.0	38.0	66,672	41,904	108,576	13.0	30.0	43.0	95,141	35,291	130,432	13.0	34.0	47.0	96,641	43,878	140,519
Deduct lapse	1.7	-	1.7	12,467	-	12,467	4.3	-	4.3	31,866	-	31,866	2.5	-	2.5	15,507	-	15,507
Net permanent positions	7.3	29.0	36.3	54,205	41,904	96,109	8.7	30.0	38.7	63,275	35,291	98,566	10.5	34.0	44.5	81,134	43,878	125,012
Average part-time and temporary personnel	0.3	-	0.3	1,488	-	1,488	.7	-	.7	5,093	-	5,093	-	-	-	-	-	-
Average employment all civilian personnel	7.6	29.0	36.6	55,693	41,904	97,597	9.4	30.0	39.4	68,368	35,291	103,659	10.5	34.0	44.5	81,134	43,878	125,012
Regular pay in excess of 52-week base				209		209				243		243				312		312
Payment above basic rates civilian personnel:																		
Living and quarters allowance				11,423		11,423				11,460		11,460				17,882		17,882
Overtime and holiday pay				1,041		1,041												
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>7.6</b>	<b>29.0</b>	<b>36.6</b>	<b>68,366</b>	<b>41,904</b>	<b>110,270</b>	<b>9.4</b>	<b>30.0</b>	<b>39.4</b>	<b>80,071</b>	<b>35,291</b>	<b>115,362</b>	<b>10.5</b>	<b>34.0</b>	<b>44.5</b>	<b>99,328</b>	<b>43,878</b>	<b>143,206</b>
01 - Personal services						110,270						115,362						143,206
02 - Travel						13,899						21,264						20,629
03 - Transportation of things						4,157						14,017						12,717
04 - Communication services						1,842						3,319						4,200
05 - Rents and utility services						5,902						6,488						7,850
06 - Printing and reproduction						1,156						631						750
07 - Other contractual services						16,639						20,257						21,217
Services performed by other agencies						5,096						4,163						4,956
08 - Supplies and materials						7,131						8,750						11,800
09 - Equipment						1,644						5,590						12,575
10 - Lands and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						102						59						
Unvouchered																		
<b>Total Obligations</b>						<b>167,838</b>						<b>199,900</b>						<b>239,900</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS  
BRITISH GUIANA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Chief of Mission							1	1	2	11,130	1,000	12,130	2	2	4	15,057	1,700	16,757
Office of Executive Officer							1	2	3	4,323	1,400	5,723	2	4	6	12,012	3,600	15,612
Permanent positions							2.0	3.0	5.0	15,453	2,400	17,853	4.0	6.0	10.0	27,069	5,300	32,369
Deduct lapse							0.5	-	0.5	3,863	-	3,863	0.8	-	0.8	5,423	-	5,423
Net permanent positions							1.5	3.0	4.5	11,590	2,400	13,990	3.2	6.0	9.2	21,656	5,300	26,956
Average part-time and temporary personnel																		
Average employment all civilian personnel							1.5	3.0	4.5	11,590	2,400	13,990	3.2	6.0	9.2	21,656	5,300	26,956
Regular pay in excess of 52-week base										46	46	92				100		100
Payment above basic rates civilian personnel:																		
Living and quarters allowance										1,500		1,500				1,840		1,840
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad										1,980		1,980				4,330		4,330
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>							<b>1.5</b>	<b>3.0</b>	<b>4.5</b>	<b>15,116</b>	<b>2,400</b>	<b>17,516</b>	<b>3.2</b>	<b>6.0</b>	<b>9.2</b>	<b>27,926</b>	<b>5,300</b>	<b>33,226</b>
01 - Personal services												17,516						33,226
02 - Travel												3,500						5,600
03 - Transportation of things												8,900						6,400
04 - Communication services												1,000						1,350
05 - Rents and utility services												1,200						3,200
06 - Printing and reproduction												500						500
07 - Other contractual services												2,500						3,200
Services performed by other agencies																		
08 - Supplies and materials												984						824
09 - Equipment												4,500						3,600
10 - Lands and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
<b>Total Obligations</b>												<b>40,600</b>						<b>57,900</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

CHILE

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Chief of Mission	3	4	7	19,428	7,500	26,928	4	4	8	33,440	7,335	40,775	3	3	6	29,273	8,294	37,567
Program Coordination Office	2	-	2	17,143	-	17,143	1	1	2	7,095	1,700	8,795	1	1	2	7,095	2,770	9,865
Office of Executive Officer	1	6	7	8,863	8,312	17,175	1	8	9	9,230	11,554	20,784	2	14	16	16,325	26,628	42,953
Permanent positions	6.0	10.0	16.0	45,434	15,812	61,246	6.0	13.0	19.0	49,765	20,589	70,354	6.0	18.0	24.0	52,693	37,692	90,385
Deduct lapse	1.4	-	1.4	10,800	-	10,800	1.3	-	1.3	13,716	-	13,716	.5	-	.5	4,376	-	4,376
Net permanent positions	4.6	10.0	14.6	34,634	15,812	50,446	4.7	13.0	17.7	36,049	20,589	56,638	5.5	18.0	23.5	48,317	37,692	86,009
Average part-time and temporary personnel																		
Average employment all civilian personnel	4.6	10.0	14.6	34,634	15,812	50,446	4.7	13.0	17.7	36,049	20,589	56,638	5.5	18.0	23.5	48,317	37,692	86,009
Regular pay in excess of 52-week base				134		134				139		139				186		186
Payment above basic rates civilian personnel:																		
Living and quarters allowance				3,821		3,821				6,690		6,690				9,900		9,900
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>4.6</b>	<b>10.0</b>	<b>14.6</b>	<b>38,589</b>	<b>15,812</b>	<b>54,401</b>	<b>4.7</b>	<b>13.0</b>	<b>17.7</b>	<b>42,878</b>	<b>20,589</b>	<b>63,467</b>	<b>5.5</b>	<b>18.0</b>	<b>23.5</b>	<b>58,403</b>	<b>37,692</b>	<b>96,095</b>
01 - Personal services						54,401						63,467						96,095
02 - Travel						3,845						7,792						13,750
03 - Transportation of things						2,959						4,045						2,872
04 - Communication services						1,570						2,940						3,000
05 - Rents and utility services						2,572						2,535						4,500
06 - Printing and reproduction						362						650						800
07 - Other contractual services						7,168						8,704						10,500
Services performed by other agencies						1,694						937						1,283
08 - Supplies and materials						1,894						2,945						2,000
09 - Equipment						2,413						485						2,000
10 - Lands and structures																		
11 - Grants, subsidies and contributions						1,236												
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
<b>Total Obligations</b>						<b>80,114</b>						<b>94,500</b>						<b>136,800</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

COLOMBIA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Chief of Mission	1	1	2	11,500	4,120	15,620	1	1	2	11,850	3,690	15,540	1	1	2	11,850	4,380	16,170
Program Coordination Office	1	1	2	6,113	3,840	9,953	1	1	2	5,313	3,652	8,965	2	2	4	11,614	8,240	20,054
Office of Executive Officer	1	6	7	8,763	13,515	22,278	2	8	10	15,276	24,924	40,500	2	8	10	16,325	24,924	41,249
Permanent positions	3.0	8.0	11.0	26,376	21,475	47,851	4.0	10.0	14.0	32,739	32,266	65,005	5.0	11.0	16.0	39,989	37,484	77,473
Deduct lapse	0.6	-	0.6	5,496	-	5,496	0.8	-	0.8	6,266	-	6,266	0.7	-	0.7	2,331	-	2,331
Net permanent positions	2.4	8.0	10.4	20,880	21,475	42,355	3.2	10.0	13.2	26,473	32,266	58,739	4.3	11.0	15.3	34,658	37,484	72,142
Average part-time and temporary personnel																		
Average employment all civilian personnel	2.4	8.0	10.4	20,880	21,475	42,355	3.2	10.0	13.2	26,473	32,266	58,739	4.3	11.0	15.3	34,658	37,484	72,142
Regular pay in excess of 52-week base				101		101				105		105				133		133
Payment above basic rates civilian personnel:																		
Living and quarters allowance					7,928	7,928				11,943		11,943				16,120		16,120
Overtime and holiday pay					328	328				400		400						
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
Total Civilian Personnel	2.4	8.0	10.4	29,237	21,475	50,712	3.2	10.0	13.2	38,921	32,266	71,187	4.3	11.0	15.3	50,911	37,484	88,395
01 - Personal services						50,712						71,187						88,395
02 - Travel						15,467						3,836						6,200
03 - Transportation of things						15,833						6,276						5,380
04 - Communication services						833						1,151						1,200
05 - Rents and utility services						3,312						3,295						4,900
06 - Printing and reproduction						309						170						900
07 - Other contractual services						6,227						5,694						6,522
Services performed by other agencies						312						292						292
08 - Supplies and materials						831						1,433						1,324
09 - Equipment						1,648						2,779						800
10 - Lands and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						86						287						287
Unvouchered																		
Total Obligations						95,570						96,400						116,200

MUTUAL SECURITY PROGRAM  
 FOREIGN OPERATIONS ADMINISTRATION  
 COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

COSTA RICA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Chief of Mission	1	1	2	11,850	3,815	15,665	1	1	2	11,850	3,282	15,132	1	2	3	12,550	4,551	17,101
Program Coordination Office	1	1	2	9,730	2,100	11,830	1	1	2	5,907	2,221	8,128	1	1	2	5,907	2,371	8,278
Office of Executive Officer	1	8	9	8,763	13,344	22,107	3	8	11	18,399	14,697	33,096	3	10	13	18,399	22,633	41,032
Permanent positions	3.0	10.0	13.0	30,343	19,259	49,602	5.0	10.0	15.0	36,156	20,200	56,356	5.0	13.0	18.0	36,856	29,555	66,411
Deduct lapse	-	-	-	318	-	318	.8	-	.8	5,949	-	5,949	.2	-	.2	1,474	-	1,474
Net permanent positions	3.0	10.0	13.0	30,025	19,259	49,284	4.2	10.0	14.2	30,207	20,200	50,407	4.8	13.0	17.8	35,382	29,555	64,937
Average part-time and temporary personnel																		
Average employment all civilian personnel	3.0	10.0	13.0	30,025	19,259	49,284	4.2	10.0	14.2	30,207	20,200	50,407	4.8	13.0	17.8	35,382	29,555	64,937
Regular pay in excess of 52-week base				117		117				99		99				136		136
Payment above basic rates civilian personnel:																		
Living and quarters allowance				7,021		7,021				4,774		4,774				9,726		9,726
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>3.0</b>	<b>10.0</b>	<b>13.0</b>	<b>37,163</b>	<b>19,259</b>	<b>56,422</b>	<b>4.2</b>	<b>10.0</b>	<b>14.2</b>	<b>35,080</b>	<b>20,200</b>	<b>55,280</b>	<b>4.8</b>	<b>13.0</b>	<b>17.8</b>	<b>45,244</b>	<b>29,555</b>	<b>74,799</b>
01 - Personal services						56,422						55,280						74,799
02 - Travel						4,142						6,500						6,635
03 - Transportation of things						429						12,452						3,228
04 - Communication services						569						550						800
05 - Rents and utility services						200						-						-
06 - Printing and reproduction						416						578						1,350
07 - Other contractual services						3,862						4,502						4,862
Services performed by other agencies						1,285						7,178						3,430
08 - Supplies and materials						1,106						1,325						2,075
09 - Equipment						951						6,135						2,021
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
<b>Total Obligations</b>						<b>69,382</b>						<b>94,500</b>						<b>99,200</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

CUBA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Chief of Mission	-	-	-	-	-	-	-	-	-	-	-	-	1	1	2	11,850	4,011	15,861
Office of Executive Officer	1	2	3	8,763	4,572	13,335	2	3	5	18,671	7,080	25,751	1	4	5	9,710	9,260	18,970
Permanent positions	1.0	2.0	3.0	8,763	4,572	13,335	2.0	3.0	5.0	18,671	7,080	25,751	2.0	5.0	7.0	21,560	13,271	34,831
Deduct lapse	-	-	-	188	-	188	0.9	-	0.9	8,594	-	8,594	0.3	-	0.3	3,555	-	3,555
Net permanent positions	1.0	2.0	3.0	8,575	4,572	13,147	1.1	3.0	4.1	10,077	7,080	17,157	1.7	5.0	6.7	18,005	13,271	31,276
Average part-time and temporary personnel																		
Average employment all civilian personnel	1.0	2.0	3.0	8,575	4,572	13,147	1.1	3.0	4.1	10,077	7,080	17,157	1.7	5.0	6.7	18,005	13,271	31,276
Regular pay in excess of 52-week base				34		34				39		39				69		69
Payment above basic rates civilian personnel:																		
Living and quarters allowance				2,870		2,870				4,820		4,820				9,150		9,150
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>1.0</b>	<b>2.0</b>	<b>3.0</b>	<b>11,479</b>	<b>4,572</b>	<b>16,051</b>	<b>1.1</b>	<b>3.0</b>	<b>4.1</b>	<b>14,936</b>	<b>7,080</b>	<b>22,016</b>	<b>1.7</b>	<b>5.0</b>	<b>6.7</b>	<b>27,224</b>	<b>13,271</b>	<b>40,495</b>
01 - Personal services						16,051						22,016						40,495
02 - Travel						1,458						900						3,600
03 - Transportation of things												2,444						4,775
04 - Communication services						96						480						500
05 - Rents and utility services																		
06 - Printing and reproduction						47						100						270
07 - Other contractual services						1,087						350						1,600
Services performed by other agencies						86						4,310						4,310
08 - Supplies and materials						112						100						250
09 - Equipment						198						800						3,400
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
<b>Total Obligations</b>						<b>19,135</b>						<b>31,500</b>						<b>59,200</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

DOMINICAN REPUBLIC

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<u>Organizational Unit</u>																		
Office of Chief of Mission	2	1	3	14,020	2,210	16,230	3	1	4	26,551	1,635	28,186	2	2	4	17,527	2,860	20,387
Office of Executive Officer	1	1	2	8,163	1,510	9,673	1	1	2	9,201	1,968	11,169	2	4	6	16,296	9,221	25,517
Permanent positions	3.0	2.0	5.0	22,183	3,720	25,903	4.0	2.0	6.0	35,752	3,603	39,355	4.0	6.0	10.0	33,823	12,081	45,904
Deduct lapse	.3	-	.3	2,559	-	2,559	1.2	-	1.2	11,165	-	11,165	.5	-	.5	4,227	-	4,227
Net permanent positions	2.7	2.0	4.7	19,624	3,720	23,344	2.8	2.0	4.8	24,587	3,603	28,190	3.5	6.0	9.5	29,596	12,081	41,677
Average part-time and temporary personnel																		
Average employment all civilian personnel	2.7	2.0	4.7	19,624	3,720	23,344	2.8	2.0	4.8	24,587	3,603	28,190	3.5	6.0	9.5	29,596	12,081	41,677
Regular pay in excess of 52-week base				85		85				95		95				114		114
Payment above basic rates civilian personnel:																		
Living and quarters allowance				8,864		8,864										12,470		12,470
Overtime and holiday pay									9,977		9,977							
Night work differential																		
Additional pay for services abroad				1,199		1,199												
Payment to other agencies for reimbursable details																		
Total Civilian Personnel	2.7	2.0	4.7	29,772	3,720	33,492	2.8	2.0	4.8	34,659	3,603	38,262	3.5	6.0	9.5	42,180	12,081	54,261
01 - Personal services						33,492						38,262						54,261
02 - Travel						2,482						7,000						5,700
03 - Transportation of things						220						6,000						2,200
04 - Communication services						291						400						900
05 - Rents and utility services						1,721						1,500						1,635
06 - Printing and reproduction												150						300
07 - Other contractual services						1,658						3,680						3,492
Services performed by other agencies						144						908						1,358
08 - Supplies and materials						1,256						1,000						1,954
09 - Equipment						58						4,000						3,000
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
Section 1311 undistributed adjustment						-678												
Total Obligations						40,644						62,900						74,800

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

ECUADOR

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Chief of Mission	1	2	3	11,890	5,158	17,008	2	1	3	16,173	2,485	18,658	2	2	4	16,173	3,085	19,258
Program Coordination Office	1	1	2	6,113	1,748	7,861	1	1	2	7,095	1,040	8,135	1	1	2	7,095	1,250	8,345
Office of Executive Officer	1	7	8	8,863	16,624	25,487	2	8	10	14,573	18,607	33,180	2	9	11	14,573	20,775	35,348
Permanent positions	3.0	10.0	13.0	26,826	23,530	50,356	5.0	10.0	15.0	37,841	22,132	59,973	5.0	12.0	17.0	37,841	25,110	62,951
Deduct lapse	.1	-	.1	1,143	-	1,143	.5	-	.5	3,091	-	3,091	.3	-	.3	2,270	-	2,270
Net permanent positions	2.9	10.0	12.9	25,683	23,530	49,213	4.5	10.0	14.5	34,750	22,132	56,882	4.7	12.0	16.7	35,571	25,110	60,681
Average part-time and temporary personnel																		
Average employment all civilian personnel	2.9	10.0	12.9	25,683	23,530	49,213	4.5	10.0	14.5	34,750	22,132	56,882	4.7	12.0	16.7	35,571	25,110	60,681
Regular pay in excess of 52-week base				103		103				152		152				157		157
Payment above basic rates civilian personnel:																		
Living and quarters allowance				5,273		5,273				6,900		6,900				8,545		8,545
Overtime and holiday pay						1,239						1,239						
Night work differential																		
Additional pay for services abroad					3,956	3,956				5,213		5,213				5,336		5,336
Payment to other agencies for reimbursable details																		
Total Civilian Personnel	2.9	10.0	12.9	36,254	23,530	59,784	4.5	10.0	14.5	47,015	22,132	69,147	4.7	12.0	16.7	49,609	25,110	74,719
01 - Personal services						59,784						69,147						74,719
02 - Travel						5,117						14,107						5,200
03 - Transportation of things						1,584						27,373						4,300
04 - Communication services						630						1,755						1,800
05 - Rents and utility services												1,075						3,900
06 - Printing and reproduction						227						500						750
07 - Other contractual services						6,570						6,700						8,000
Services performed by other agencies						1,730						1,722						1,722
08 - Supplies and materials						985						2,046						2,400
09 - Equipment						1,703						11,450						4,984
10 - Lands and structures																		
11 - Grants, subsidies, and contributions																		
12 - Pensions, annuities, and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		225
Unvouchered																		
Total Obligations						78,330						136,100						108,000

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS  
EL SALVADOR

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Chief of Mission	1	3	4	11,500	5,280	16,780	1	3	4	11,850	5,016	16,866	2	3	5	16,137	5,518	21,655
Program Coordination Office	1	1	2	5,259	2,160	7,419	1	2	3	8,481	4,680	13,161	1	2	3	8,481	5,148	13,629
Office of Executive Officer	1	5	6	8,763	5,643	14,406	2	6	8	16,056	10,104	26,160	2	8	10	16,056	21,859	37,915
Permanent positions	3.0	9.0	12.0	25,522	13,083	38,605	4.0	11.0	15.0	35,387	19,800	55,187	5.0	13.0	18.0	40,674	32,525	73,199
Deduct lapse	.2	-	.2	2,118	-	2,118	1.5	-	1.5	11,086	-	11,086	.5	-	.5	2,143	-	2,143
Net permanent positions	2.8	9.0	11.8	23,404	13,083	36,487	2.5	11.0	13.5	25,301	19,800	45,101	4.5	13.0	17.5	38,531	32,525	71,056
Average part-time and temporary personnel																		
Average employment all civilian personnel	2.8	9.0	11.8	23,404	13,083	36,487	2.5	11.0	13.5	25,301	19,800	45,101	4.5	13.0	17.5	38,531	32,525	71,056
Regular pay in excess of 52-week base				98	98	98				139	139	139				148	148	148
Payment above basic rates civilian personnel:																		
Living and quarters allowance				8,977		8,977				8,150		8,150				14,405		14,405
Overtime and holiday pay				51		51												
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
Total Civilian Personnel	2.8	9.0	11.8	32,530	13,083	45,613	2.5	11.0	13.5	33,590	19,800	53,390	4.5	13.0	17.5	53,064	32,525	85,609
01 - Personal services						45,613						53,390						85,609
02 - Travel						4,796						5,336						3,772
03 - Transportation of things						541						11,150						2,768
04 - Communication services						722						1,224						1,224
05 - Rents and utility services						2,485						2,944						3,576
06 - Printing and reproduction						420						700						600
07 - Other contractual services						4,124						4,210						3,850
Services performed by other agencies						1,770						781						781
08 - Supplies and materials						3,751						2,023						1,950
09 - Equipment						2,114						1,742						1,070
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
Total Obligations						66,336						83,500						105,200

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

GUATEMALA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Chief of Mission							2	-	2	16,173	-	16,173	2	-	2	16,173	-	16,173
Program Coordination Office							1	-	1	9,950	-	9,950	2	1	3	19,180	1,800	20,980
Office of Executive Officer							1	10	11	8,961	11,513	20,474	2	11	13	16,056	19,830	35,886
Permanent positions							4.0	10.0	14.0	35,064	11,513	46,597	6.0	12.0	18.0	51,409	21,630	73,039
Deduct lapse							1.2	-	1.2	10,506	-	10,506	1.0	-	1.0	8,649	-	8,649
Net permanent positions							2.8	10.0	12.8	24,578	11,513	36,091	5.0	12.0	17.0	42,760	21,630	64,390
Average part-time and temporary personnel																		
Average employment all civilian personnel							2.8	10.0	12.8	24,578	11,513	36,091	5.0	12.0	17.0	42,760	21,630	64,390
Regular pay in excess of 52-week base										94	94	94	164	164	164			
Payment above basic rates civilian personnel:																		
Living and quarters allowance										8,161	8,161	8,161	12,868	12,868	12,868			
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>							2.8	10.0	12.8	32,833	11,513	44,346	5.0	12.0	17.0	55,792	21,630	77,422
01 - Personal services											44,346	44,346						77,422
02 - Travel											4,233	4,233						4,400
03 - Transportation of things											4,725	4,725						4,600
04 - Communication services											1,250	1,250						1,750
05 - Rents and utility services											3,512	3,512						5,640
06 - Printing and reproduction											750	750						1,000
07 - Other contractual services											7,360	7,360						6,087
Services performed by other agencies											1,335	1,335						1,335
08 - Supplies and materials											2,780	2,780						2,766
09 - Equipment											16,109	16,109						2,000
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
<b>Total Obligations</b>											86,400	86,400						107,000

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

HAITI

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<u>Organizational Unit</u>																		
Office of Chief of Mission	2	1	3	15,820	1,279	17,099	2	2	4	16,627	3,100	19,727	2	2	4	17,023	3,260	20,283
Program Coordination Office	1	-	1	8,763	-	8,763	1	-	1	9,950	-	9,950	1	1	2	9,470	1,800	11,270
Office of Executive Officer	2	2	4	17,893	4,800	22,693	2	4	6	14,868	11,000	25,868	3	9	12	24,098	19,100	43,198
Permanent positions	5.0	3.0	8.0	42,476	6,079	48,555	5.0	6.0	11.0	41,445	14,100	55,545	6.0	12.0	18.0	50,591	24,160	74,751
Deduct lapse	.9	-	.9	7,922	-	7,922	.9	-	.9	4,656	-	4,656	.5	-	.5	4,215	-	4,215
Net permanent positions	4.1	3.0	7.1	34,554	6,079	40,633	4.1	6.0	10.1	36,789	14,100	50,889	5.5	12.0	17.5	46,376	24,160	70,536
Average part-time and temporary personnel																		
Average employment all civilian personnel	4.1	3.0	7.1	34,554	6,079	40,633	4.1	6.0	10.1	36,789	14,100	50,889	5.5	12.0	17.5	46,376	24,160	70,536
Regular pay in excess of 52-week base				128		128				157		157				196		196
Payment above basic rates civilian personnel:																		
Living and quarters allowance				7,565		7,565				9,385		9,385				13,860		13,860
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad				4,420		4,420				3,679		3,679				4,638		4,638
Payment to other agencies for reimbursable details																		
Total Civilian Personnel	4.1	3.0	7.1	46,667	6,079	52,746	4.1	6.0	10.1	50,010	14,100	64,110	5.5	12.0	17.5	65,070	24,160	89,230
01 - Personal services						52,746						64,110						89,230
02 - Travel						6,224						9,000						6,000
03 - Transportation of things						1,199						10,000						7,000
04 - Communication services						826						3,000						2,600
05 - Rents and utility services						2,001						2,000						2,200
06 - Printing and reproduction						260						1,000						1,500
07 - Other contractual services						4,514						4,000						4,320
Services performed by other agencies						1,131						950						950
08 - Supplies and materials						3,925						3,040						3,600
09 - Equipment						2,119						4,000						5,900
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
Total Obligations						74,959						101,300						123,500

MUTUAL SECURITY PROGRAM  
 FOREIGN OPERATIONS ADMINISTRATION  
 COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

HONDURAS

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Chief of Mission	1	1	2	11,850	2,486	14,336	1	1	2	11,850	3,700	15,550	1	1	2	11,850	3,771	15,621
Program Coordination Office	1	-	1	5,713	-	5,713	1	1	2	7,095	2,575	9,670	1	1	2	7,095	2,675	9,770
Office of Executive Officer	2	1	3	14,076	2,099	16,175	1	3	4	8,961	5,791	14,752	1	6	7	9,230	14,010	23,240
Permanent positions	4.0	2.0	6.0	31,639	4,585	36,224	3.0	5.0	8.0	27,906	12,066	39,972	3.0	8.0	11.0	28,175	20,456	48,631
Deduct lapse	.7	-	.7	5,786	-	5,786	-	-	-	456	-	456	-	-	-	-	-	-
Net permanent positions	3.3	2.0	5.3	25,853	4,585	30,438	3.0	5.0	8.0	27,450	12,066	39,516	3.0	8.0	11.0	28,175	20,456	48,631
Average part-time and temporary personnel																		
Average employment all civilian personnel	3.3	2.0	5.3	25,853	4,585	30,438	3.0	5.0	8.0	27,450	12,066	39,516	3.0	8.0	11.0	28,175	20,456	48,631
Regular pay in excess of 52-week base				122		122				127		127				129		129
Payment above basic rates civilian personnel:																		
Living and quarters allowance				8,869		8,869				9,400		9,400				10,345		10,345
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad				715		715												
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>3.3</b>	<b>2.0</b>	<b>5.3</b>	<b>35,559</b>	<b>4,585</b>	<b>40,144</b>	<b>3.0</b>	<b>5.0</b>	<b>8.0</b>	<b>36,977</b>	<b>12,066</b>	<b>49,043</b>	<b>3.0</b>	<b>8.0</b>	<b>11.0</b>	<b>38,649</b>	<b>20,456</b>	<b>59,105</b>
01 - Personal services						40,144						49,043						59,105
02 - Travel						3,186						3,153						4,500
03 - Transportation of things						169						800						731
04 - Communication services						360						300						650
05 - Rents and utility services						1,976						2,575						3,200
06 - Printing and reproduction						410						500						1,060
07 - Other contractual services						3,730						4,810						5,250
Services performed by other agencies						1,260						1,519						1,804
08 - Supplies and materials						785						2,000						2,000
09 - Equipment						2,641						5,000						3,000
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
<b>Total Obligations</b>						<b>54,661</b>						<b>69,700</b>						<b>81,300</b>

MUTUAL SECURITY PROGRAM  
 FOREIGN OPERATIONS ADMINISTRATION  
 COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS  
 JAMAICA AND BRITISH HONDURAS

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<u>Organizational Unit</u>																		
Office of Executive Officer							1	-	1	8,481	-	8,481	1	3	4	8,481	3,600	12,081
Permanent positions							1.0	-	1.0	8,481	-	8,481	1.0	3.0	4.0	8,481	3,600	12,081
Deduct lapse							.9	-	.9	7,774	-	7,774	-	-	-	-	-	-
Net permanent positions							.1	-	.1	707	-	707	1.0	3.0	4.0	8,481	3,600	12,081
Average part-time and temporary personnel																		
Average employment all civilian personnel							.1	-	.1	707	-	707	1.0	3.0	4.0	8,481	3,600	12,081
Regular pay in excess of 52-week base																33		33
Payment above basic rates civilian personnel:																		
Living and quarters allowance										300		300				1,600		1,600
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
Total Civilian Personnel							.1		.1	1,007		1,007	1.0	3.0	4.0	10,114	3,600	13,714
01 - Personal services												1,007						13,714
02 - Travel												700						2,900
03 - Transportation of things												2,400						500
04 - Communication services												60						650
05 - Rents and utility services												200						2,000
06 - Printing and reproduction												100						500
07 - Other contractual services												100						1,000
Services performed by other agencies												-						600
08 - Supplies and materials												133						536
09 - Equipment												2,000						4,000
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
Total Obligations												6,700						26,400

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

MEXICO

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organisational Unit</b>																		
Office of Mission Director	2	3	5	17,423	6,654	24,077	3	2	5	28,923	2,583	31,506	3	2	5	28,923	2,691	31,614
Program Coordination Office	1	-	1	11,850	-	11,850	-	-	-	-	-	-	1	1	2	8,481	1,642	10,123
Office of Executive Officer	1	5	6	8,863	9,200	18,063	2	7	9	13,553	12,500	26,053	2	9	11	13,553	16,205	29,758
Permanent positions	4.0	8.0	12.0	38,136	15,854	53,990	5.0	9.0	14.0	42,476	15,083	57,559	6.0	12.0	18.0	50,957	20,538	71,495
Deduct lapse	.1	-	.1	1,326	-	1,326	.9	-	.9	4,020	-	4,020	.1	-	.1	1,238	-	1,238
Net permanent positions	3.9	8.0	11.9	36,740	15,854	52,594	4.1	9.0	13.1	38,456	15,083	53,539	5.9	12.0	17.9	49,719	20,538	70,257
Average part-time and temporary personnel																		
Average employment all civilian personnel	3.9	8.0	11.9	36,740	15,854	52,594	4.1	9.0	13.1	38,456	15,083	53,539	5.9	12.0	17.9	49,719	20,538	70,257
Regular pay in excess of 52-week base				147		147				150		150				191		191
Payment above basic rates civilian personnel:																		
Living and quarters allowance				5,342		5,342				5,535		5,535				7,965		7,965
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>3.9</b>	<b>8.0</b>	<b>11.9</b>	<b>42,229</b>	<b>15,854</b>	<b>58,083</b>	<b>4.1</b>	<b>9.0</b>	<b>13.1</b>	<b>44,141</b>	<b>15,083</b>	<b>59,224</b>	<b>5.9</b>	<b>12.0</b>	<b>17.9</b>	<b>57,875</b>	<b>20,538</b>	<b>78,413</b>
01 - Personal services						58,083						59,224						78,413
02 - Travel						4,511						5,003						4,632
03 - Transportation of things						4,445						2,020						2,300
04 - Communication services						1,312						973						1,050
05 - Rents and utility services						-						40						100
06 - Printing and reproduction						186						150						450
07 - Other contractual services						3,191						4,700						5,325
Services performed by other agencies						1,904						7,190						4,300
08 - Supplies and materials						752						900						1,350
09 - Equipment						2,798						4,200						1,880
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
<b>Total Obligations</b>						<b>77,182</b>						<b>84,400</b>						<b>99,800</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

NICARAGUA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Chief of Mission	1	1	2	10,030	3,091	13,121	2	1	3	15,057	1,200	16,257	2	1	3	15,057	1,200	16,257
Program Coordination Office	-	-	-	-	-	-	1	-	1	7,095	-	7,095	1	2	3	7,095	5,400	12,495
Office of Executive Officer	1	2	3	8,763	4,646	13,409	1	2	3	8,961	7,705	16,666	1	3	4	8,961	10,500	19,561
Permanent positions	2.0	3.0	5.0	18,793	7,737	26,530	4.0	3.0	7.0	31,113	8,905	40,018	4.0	6.0	10.0	31,113	17,200	48,313
Deduct lapse	.5	-	.5	4,966	-	4,966	2.3	-	2.3	13,262	-	13,262	.5	-	.5	3,889	-	3,889
Net permanent positions	1.5	3.0	4.5	13,807	7,737	21,544	1.7	3.0	4.7	17,851	8,905	26,756	3.5	6.0	9.5	27,224	17,200	44,424
Average part-time and temporary personnel																		
Average employment all civilian personnel	1.5	3.0	4.5	13,807	7,737	21,544	1.7	3.0	4.7	17,851	8,905	26,756	3.5	6.0	9.5	27,224	17,200	44,424
Regular pay in excess of 52-week base				72	72	72				82	82	82				126	126	126
Payment above basic rates civilian personnel:																		
Living and quarters allowance					4,219	4,219				4,800	4,800	4,800				7,800	7,800	7,800
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad				2,903	2,903	2,903				3,570	3,570	3,570				5,445	5,445	5,445
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>1.5</b>	<b>3.0</b>	<b>4.5</b>	<b>21,001</b>	<b>7,737</b>	<b>28,738</b>	<b>1.7</b>	<b>3.0</b>	<b>4.7</b>	<b>26,303</b>	<b>8,905</b>	<b>35,208</b>	<b>3.5</b>	<b>6.0</b>	<b>9.5</b>	<b>40,595</b>	<b>17,200</b>	<b>57,795</b>
01 - Personal services						28,738						35,208						57,795
02 - Travel						2,633						1,613						3,500
03 - Transportation of things						194						172						2,800
04 - Communication services						359						400						500
05 - Rents and utility services						1,339												
06 - Printing and reproduction						561						455						500
07 - Other contractual services						2,995						2,545						3,750
Services performed by other agencies						1,328						1,344						1,344
08 - Supplies and materials						582						500						1,011
09 - Equipment						567						3,761						3,000
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
<b>Total Obligations</b>						<b>39,296</b>						<b>46,000</b>						<b>74,200</b>

MUTUAL SECURITY PROGRAM  
 FOREIGN OPERATIONS ADMINISTRATION  
 COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

PANAMA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of the Chief of Mission	2	1	3	15,501	1,260	16,761	2	3	5	15,971	7,380	23,351	2	1	3	15,971	1,320	17,291
Program Coordination Office	1	1	2	6,313	1,560	7,873	1	1	2	7,689	2,520	10,209	1	2	3	7,689	6,120	13,809
Office of Executive Officer	2	6	8	16,843	17,575	34,418	1	8	9	9,230	17,340	26,570	1	8	9	9,230	17,340	26,570
Permanent positions	5.0	8.0	13.0	38,657	20,395	59,052	4.0	12.0	16.0	32,890	27,240	60,130	4.0	11.0	15.0	32,890	24,780	57,670
Deduct lapse	.5	-	.5	3,984	-	3,984	.2	-	.2	1,775	-	1,775	.1	-	.1	685	-	685
Net permanent positions	4.5	8.0	12.5	34,673	20,395	55,068	3.8	12.0	15.8	31,115	27,240	58,355	3.9	11.0	14.9	32,205	24,780	56,985
Average part-time and temporary personnel																		
Average employment all civilian personnel	4.5	8.0	12.5	34,673	20,395	55,068	3.8	12.0	15.8	31,115	27,240	58,355	3.9	11.0	14.9	32,205	24,780	56,985
Regular pay in excess of 52-week base				149		149				120		120				124		124
Payment above basic rates civilian personnel:																		
Living and quarters allowance					10,058	10,058				9,000		9,000				9,235		9,235
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>4.5</b>	<b>8.0</b>	<b>12.5</b>	<b>44,880</b>	<b>20,395</b>	<b>65,275</b>	<b>3.8</b>	<b>12.0</b>	<b>15.8</b>	<b>40,235</b>	<b>27,240</b>	<b>67,475</b>	<b>3.9</b>	<b>11.0</b>	<b>14.9</b>	<b>41,564</b>	<b>24,780</b>	<b>66,344</b>
01 - Personal services						65,275						67,475						66,344
02 - Travel						4,285						5,000						5,900
03 - Transportation of things						642						6,000						3,328
04 - Communication services						1,227						1,500						1,700
05 - Rents and utility services						3,562						3,520						4,346
06 - Printing and reproduction						847						500						500
07 - Other contractual services						4,971						5,573						7,100
Services performed by other agencies						2,499						2,948						2,948
08 - Supplies and materials						3,144						2,000						2,850
09 - Equipment						5,665						1,600						1,500
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						61						84						84
Unvouchered																		
<b>Total Obligations</b>						<b>92,178</b>						<b>96,200</b>						<b>96,600</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

PARAGUAY

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Chief of Mission	2	2	4	16,713	1,780	18,493	2	1	3	16,713	500	17,213	2	2	4	17,109	3,100	20,209
Program Coordination Office	1	1	2	8,863	890	9,753	3	1	4	18,795	1,000	19,795	3	1	4	19,064	1,800	20,864
Office of Executive Officer	3	22	25	18,827	18,031	36,858	2	28	30	15,048	25,890	40,938	2	27	29	16,325	25,630	41,955
Permanent positions	6.0	25.0	31.0	44,403	20,701	65,104	7.0	30.0	37.0	50,556	26,790	77,346	7.0	30.0	37.0	52,498	29,930	82,428
Deduct lapses	.1	-	.1	445	-	445	1.0	-	1.0	7,392	-	7,392	.2	-	.2	1,450	-	1,450
Net permanent positions	5.9	25.0	30.9	43,958	20,701	64,659	6.0	30.0	36.0	43,164	26,790	69,954	6.8	30.0	36.8	51,048	29,930	80,978
Average part-time and temporary personnel	5.9	25.0	30.9	43,958	20,701	64,659	6.0	30.0	36.0	43,164	26,790	69,954	6.8	30.0	36.8	51,048	29,930	80,978
Average employment all civilian personnel	5.9	25.0	30.9	43,958	20,701	64,659	6.0	30.0	36.0	43,164	26,790	69,954	6.8	30.0	36.8	51,048	29,930	80,978
Regular pay in excess of 52-week base					170	170				191		191				226		226
Payment above basic rates civilian personnel:																		
Living and quarters allowance					8,275	8,275				8,637		8,637				10,440		10,440
Overtime and holiday pay					995	995												
Night work differential																		
Additional pay for services abroad					6,563	6,563				6,475		6,475				7,657		7,657
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>5.9</b>	<b>25.0</b>	<b>30.9</b>	<b>59,961</b>	<b>20,701</b>	<b>80,662</b>	<b>6.0</b>	<b>30.0</b>	<b>36.0</b>	<b>58,467</b>	<b>26,790</b>	<b>85,257</b>	<b>6.8</b>	<b>30.0</b>	<b>36.8</b>	<b>69,371</b>	<b>29,930</b>	<b>99,301</b>
01 - Personal services						80,662						85,257						99,301
02 - Travel						13,688						12,627						11,600
03 - Transportation of things						3,003						8,575						3,249
04 - Communication services						2,461						4,884						4,750
05 - Rents and utility services						11,259						7,047						11,000
06 - Printing and reproduction						865						247						300
07 - Other contractual services						8,993						9,027						10,800
Services performed by other agencies						2,093						1,800						1,800
08 - Supplies and materials						8,326						5,116						5,000
09 - Equipment						2,015						9,420						2,000
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
<b>Total Obligations</b>						<b>133,393</b>						<b>144,000</b>						<b>149,800</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

PERU

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Chief of Mission	2	-	2	16,731	-	16,731	4	2	6	32,394	1,530	33,924	5	3	8	37,617	3,982	41,599
Program Coordination Office	1	1	2	8,763	1,788	10,551	-	-	-	-	-	-	-	-	-	-	-	-
Office of Executive Officer	2	6	8	16,343	9,449	25,792	3	13	16	23,518	12,003	35,521	3	15	18	23,518	18,957	42,475
Permanent positions	5.0	7.0	12.0	41,837	11,237	53,074	7.0	15.0	22.0	55,912	13,533	69,445	8.0	18.0	26.0	61,135	22,939	84,074
Deduct lapse	.4	-	.4	3,116	-	3,116	1.6	-	1.6	13,136	-	13,136	.8	-	.8	5,612	-	5,612
Net permanent positions	4.6	7.0	11.6	38,721	11,237	49,958	5.4	15.0	20.4	42,776	13,533	56,309	7.2	18.0	25.2	55,523	22,939	78,462
Average part-time and temporary personnel	4.6	7.0	11.6	38,721	11,237	49,958	5.4	15.0	20.4	42,776	13,533	56,309	7.2	18.0	25.2	55,523	22,939	78,462
Average employment all civilian personnel	4.6	7.0	11.6	38,721	11,237	49,958	5.4	15.0	20.4	42,776	13,533	56,309	7.2	18.0	25.2	55,523	22,939	78,462
Regular pay in excess of 52-week base				161		161				165		165				212		212
Payment above basic rates civilian personnel:																		
Living and quarters allowance				8,164		8,164				9,426		9,426				12,723		12,723
Overtime and holiday pay				261		261												
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
<b>Total Civilian Personnel</b>	<b>4.6</b>	<b>7.0</b>	<b>11.6</b>	<b>47,307</b>	<b>11,237</b>	<b>58,544</b>	<b>5.4</b>	<b>15.0</b>	<b>20.4</b>	<b>52,367</b>	<b>13,533</b>	<b>65,900</b>	<b>7.2</b>	<b>18.0</b>	<b>25.2</b>	<b>68,458</b>	<b>22,939</b>	<b>91,397</b>
01 - Personal services						58,544						65,900						91,397
02 - Travel						5,979						10,629						11,645
03 - Transportation of things						1,707						3,409						7,864
04 - Communication services						1,433						2,178						4,850
05 - Rents and utility services						2,030						2,776						5,722
06 - Printing and reproduction						703						769						1,200
07 - Other contractual services						7,542						7,234						8,000
Services performed by other agencies						902						722						722
08 - Supplies and materials						1,241						1,423						2,000
09 - Equipment						4,409						2,860						4,500
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments						101												
Unvouchered																		
<b>Total Obligations</b>						<b>84,591</b>						<b>97,900</b>						<b>137,900</b>

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

SURINAM

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Chief of Mission	1	-	1	11,130	-	11,130	1	-	1	11,130	-	11,130	1	1	2	11,130	1,274	12,404
Program Coordination Office	-	-	-	-	-	-	-	-	-	-	-	-	1	1	2	9,130	1,274	10,404
Office of Executive Officer	-	-	-	-	-	-	1	2	3	8,409	2,106	10,515	1	3	4	8,409	4,036	12,445
Permanent positions	1.0	-	1.0	11,130	-	11,130	2.0	2.0	4.0	19,539	2,106	21,645	3.0	5.0	8.0	28,669	6,584	35,253
Deduct lapse	.9	-	.9	9,888	-	9,888	.8	-	.8	7,032	-	7,032	.3	-	.3	3,044	-	3,044
Net permanent positions	.1	-	.1	1,242	-	1,242	1.2	2.0	3.2	12,507	2,106	14,613	2.7	5.0	7.7	25,625	6,584	32,209
Average part-time and temporary personnel																		
Average employment all civilian personnel	.1	-	.1	1,242	-	1,242	1.2	2.0	3.2	12,507	2,106	14,613	2.7	5.0	7.7	25,625	6,584	32,209
Regular pay in excess of 52-week base				42		42				58		58				118		118
Payment above basic rates civilian personnel:																		
Living and quarters allowance										3,223		3,223				6,445		6,445
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad				257		257										5,125		5,125
Payment to other agencies for reimbursable details																		
Total Civilian Personnel	.1		.1	1,541		1,541	1.2	2.0	3.2	18,294	2,106	20,400	2.7	5.0	7.7	37,313	6,584	43,897
01 - Personal services						1,541						20,400						43,897
02 - Travel						2,800						3,500						9,000
03 - Transportation of things						-						50						1,551
04 - Communication services						100						2,400						2,500
05 - Rents and utility services						-						-						-
06 - Printing and reproduction						-						450						500
07 - Other contractual services						50						1,200						2,360
Services performed by other agencies						-						-						4,692
08 - Supplies and materials						50						1,000						1,500
09 - Equipment						2,459						3,000						2,000
10 - Lands and structures						-						-						-
11 - Grants, subsidies and contributions						-						-						-
12 - Pensions, annuities and insurance claims						-						-						-
13 - Awards and indemnities						-						-						-
15 - Taxes and assessments						-						-						-
Unvouchered						-						-						-
Section 1311 undistributed adjustment						-1,609						-1,609						-1,609
Total Obligations						5,391						32,000						68,000

MUTUAL SECURITY PROGRAM  
FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

URUGUAY

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
<b>Organizational Unit</b>																		
Office of Chief of Mission	2	1	3	14,473	1,550	16,023	2	1	3	15,057	1,500	16,557	2	1	3	15,057	1,500	16,557
Office of Executive Officer	1	2	3	8,463	2,689	11,152	1	3	4	8,961	3,300	12,261	1	3	4	8,961	3,300	12,261
Permanent positions	3.0	3.0	6.0	22,936	4,239	27,175	3.0	4.0	7.0	24,018	4,800	28,818	3.0	4.0	7.0	24,018	4,800	28,818
Deduct lapse	1.1	-	1.1	8,686	-	8,686	1.0	-	1.0	8,401	-	8,401	.1	-	.1	801	-	801
Net permanent positions	1.9	3.0	4.9	14,250	4,239	18,489	2.0	4.0	6.0	15,617	4,800	20,417	2.9	4.0	6.9	23,217	4,800	28,017
Average part-time and temporary personnel																		
Average employment all civilian personnel	1.9	3.0	4.9	14,250	4,239	18,489	2.0	4.0	6.0	15,617	4,800	20,417	2.9	4.0	6.9	23,217	4,800	28,017
Regular pay in excess of 52-week base				55		55				60		60				89		89
Payment above basic rates civilian personnel:																		
Living and quarters allowance				3,108		3,108				4,000		4,000				6,380		6,380
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
Total Civilian Personnel	1.9	3.0	4.9	17,413	4,239	21,652	2.0	4.0	6.0	19,677	4,800	24,477	2.9	4.0	6.9	29,686	4,800	34,486
01 - Personal services						21,652						24,477						34,486
02 - Travel						7,841						4,500						6,000
03 - Transportation of things						4,502						6,500						8,000
04 - Communication services						789						1,200						1,500
05 - Rents and utility services						2,771						2,700						2,700
06 - Printing and reproduction						72						250						800
07 - Other contractual services						1,477						1,023						1,167
Services performed by other agencies						276						200						250
08 - Supplies and materials						263						800						850
09 - Equipment						-						350						450
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
Total Obligations						39,643						42,000						56,206

MUTUAL SECURITY PROGRAM  
 FOREIGN OPERATIONS ADMINISTRATION  
 COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

VENEZUELA

Description	Actual 1954						Estimate 1955						Estimate 1956					
	Number			Amount			Number			Amount			Number			Amount		
	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total	American	Local	Total
Permanent positions																		
Deduct lapse																		
Net permanent positions																		
Average part-time and temporary personnel																		
Average employment all civilian personnel																		
Regular pay in excess of 52-week base																		
Payment above basic rates civilian personnel:																		
Living and quarters allowance																		
Overtime and holiday pay																		
Night work differential																		
Additional pay for services abroad																		
Payment to other agencies for reimbursable details																		
Total Civilian Personnel																		
01 - Personal services																		
02 - Travel																		
03 - Transportation of things																		
04 - Communication services																		
05 - Rents and utility services																		
06 - Printing and reproduction																		
07 - Other contractual services						1,200												
Services performed by other agencies																		1,800
08 - Supplies and materials																		
09 - Equipment																		
10 - Lands and structures																		
11 - Grants, subsidies and contributions																		
12 - Pensions, annuities and insurance claims																		
13 - Awards and indemnities																		
15 - Taxes and assessments																		
Unvouchered																		
Total Obligations						1,200												1,800

MUTUAL SECURITY PROGRAM  
DEPARTMENT OF STATE

General Statement

The Department of State is the agency responsible under the President for the development and control of foreign policy and all relations with foreign governments and is responsible for providing foreign policy guidance to all agencies of the Government. To assure that MSP is consistent with and in furtherance of our foreign policy objectives, the President has authorized the Department to review the plans and policies relative to the program and legislative proposals of the agencies responsible for operations under the Mutual Security Program. To assure that the Department of State will have the ability to carry out this responsibility, the operating agencies furnish such information as may be required to insure that the programs of the agencies and the implementation of such programs conform to foreign policy objectives.

The Chief of the Diplomatic Mission is responsible for providing policy direction to MSP agencies in his country and for coordinating their efforts. He assures that instructions received by other agency field staffs are interpreted and applied in accordance with established U.S. policy and that recommendations and prospective plans and actions are consistent with and in furtherance of United States policy.

The Secretary of State is responsible for formulating and presenting, with the assistance of the Director for Mutual Security, the policy of the United States with respect to the technical cooperation programs of the United Nations and its related organizations, and of the Organization of American States, its related organizations, and other international organizations; and with respect to the assistance programs of the United Nations Relief and Works Agency, the Inter-governmental Committee for European Migration, the United Nations International Children's Emergency Fund and the United Nations Korean Reconstruction Agency. The Secretary of State is also responsible for representing the U.S. in those organizations and for making the U.S. contribution.

Comparative Summary by Function

	<u>Actual 1954</u>	<u>Estimate 1955</u>	<u>Estimate 1956</u>
Program Policy Review	\$2,471,152	\$2,473,000	\$2,700,000
United States Mission to the North Atlantic Treaty Organization and European Regional Organization	<u>3,111,600</u>	<u>2,300,000</u>	<u>2,300,000</u>
Total	<u>5,582,752</u>	<u>4,773,000</u>	<u>5,000,000</u>

MUTUAL SECURITY PROGRAM  
DEPARTMENT OF STATE

PROGRAM POLICY REVIEW AND USRO

CONSOLIDATED COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

DEPARTMENTAL AND FOREIGN SERVICE

Description	Actual 1954		Estimate 1955		Overceiling Estimate 1956		Ceiling Estimate 1956	
	Total		Total		Total		Total	
	No.	Amount	No.	Amount	No.	Amount	No.	Amount
Permanent positions	558.0	3,367,100	397.0	2,452,225	395.0	2,445,138	395.0	2,445,138
Deduct lapse	104.7	627,323	22.2	142,203	7.8	33,821	27.8	166,467
Net permanent personnel	453.3	2,739,777	374.8	2,310,022	387.2	2,411,317	367.2	2,278,671
Average permanent local personnel	335.0	649,728	258.0	555,350	250.0	538,780	250.0	538,780
Average part-time and temporary personnel	.2	759	7.2	25,500	4.8	18,146	4.8	18,146
Average employment all civilian personnel	788.5	3,390,264	640.0	2,890,872	642.0	2,968,243	622.0	2,835,597
Payment in excess of 52-week base		4,945		5,213		5,032		5,032
Payment above basic rates:								
Allowances		524,017		390,822		478,545		465,041
Overtime and holiday pay		38,174		19,142		21,242		21,242
Might work differential		305		1,874		1,574		1,574
<b>Total Civilian Personnel</b>	<b>788.5</b>	<b>3,957,705</b>	<b>640.0</b>	<b>3,307,923</b>	<b>642.0</b>	<b>3,474,636</b>	<b>622.0</b>	<b>3,328,486</b>
01 - Personal services		3,957,705		3,307,923		3,474,636		3,328,486
02 - Travel		496,600		487,740		587,008		557,408
03 - Transportation of things		259,506		185,535		232,647		223,397
04 - Communication services		245,740		239,658		248,295		248,295
05 - Rents and utility services		153,963		167,431		203,913		203,913
06 - Printing and reproduction		9,622		4,073		4,002		4,002
07 - Other contractual services		278,059		220,869		260,809		260,809
Services performed by other agencies		10,000		10,360		10,400		10,400
08 - Supplies and materials		125,583		109,728		112,439		112,439
09 - Equipment		38,261		28,905		39,249		39,249
11 - Grants, subsidies and contributions		473		148		189		189
12 - Pensions, annuities and insurance claims		195		-		-		-
13 - Refunds, awards and indemnities		3,212		900		3,000		3,000
15 - Taxes and assessments		3,833		9,730		8,413		8,413
<b>Total Obligations</b>		<b>5,582,752</b>		<b>4,773,000</b>		<b>5,185,000</b>		<b>5,000,000</b>

MUTUAL SECURITY PROGRAM  
DEPARTMENT OF STATE

PROGRAM POLICY REVIEW

CONSOLIDATED COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

DEPARTMENTAL AND FOREIGN SERVICE

Description	Actual 1954		Estimate 1955		Overceiling Estimate 1956		Ceiling Estimate 1956	
	Total		Total		Total		Total	
	No.	Amount	No.	Amount	No.	Amount	No.	Amount
Permanent positions	269.0	1,689,285	271.0	1,715,123	285.0	1,805,145	285.0	1,805,145
Deduct lapse	2.7	13,300	16.2	86,001	11.8	53,228	31.8	185,874
Net permanent personnel	266.3	1,675,985	254.8	1,629,122	273.2	1,751,917	253.2	1,619,271
Average permanent local personnel	32.0	29,044	16.0	25,450	11.0	22,380	11.0	22,380
Average part-time and temporary personnel	.2	757	.2	800	.8	3,146	.8	3,146
Average employment all civilian personnel	298.5	1,705,788	271.0	1,655,372	285.0	1,777,443	265.0	1,644,797
Payment in excess of 52-week base		1,945		2,413		2,632		2,632
Payment above basic rates:								
Allowances		167,023		165,922		239,345		225,841
Overtime and holiday pay		19,072		13,442		15,542		15,542
Night work differential		-		1,574		1,574		1,574
<b>Total Civilian Personnel</b>	<b>298.5</b>	<b>1,893,828</b>	<b>271.0</b>	<b>1,838,723</b>	<b>285.0</b>	<b>2,036,536</b>	<b>265.0</b>	<b>1,890,386</b>
01 - Personal services		1,893,828		1,838,723		2,036,536		1,890,386
02 - Travel		232,161		308,040		407,308		377,708
03 - Transportation of things		62,965		72,635		119,747		110,497
04 - Communication services		77,493		70,958		77,995		77,995
05 - Rents and utility services		46,367		46,231		72,913		72,913
06 - Printing and reproduction		6,150		4,073		4,002		4,002
07 - Other contractual services		70,451		73,569		94,409		94,409
Services performed by other agencies		10,000		10,360		10,400		10,400
08 - Supplies and materials		51,187		35,988		38,699		38,699
09 - Equipment		19,299		10,645		20,989		20,989
11 - Grants, subsidies and contributions		473		148		189		189
15 - Taxes and assessments		778		1,630		1,813		1,813
<b>Total Obligations</b>		<b>2,471,152</b>		<b>2,473,000</b>		<b>2,885,000<sup>1/</sup></b>		<b>2,700,000</b>

1/ Includes \$64,827 additional costs in Fiscal Year 1956 due to Public Law 22. Details are shown on a separate schedule as a part of this submission; includes \$185,000 overceiling obligations.

MUTUAL SECURITY PROGRAM  
DEPARTMENT OF STATE

PROGRAM POLICY REVIEW

CONSOLIDATED COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

Page 1 of 2

DEPARTMENTAL

Description	Actual 1954		Estimate 1955		Overceiling Estimate 1956		Ceiling Estimate 1956	
	Total		Total		Total		Total	
	No.	Amount	No.	Amount	No.	Amount	No.	Amount
Office of the Secretary	18	127,305	18	127,305	18	127,305	18	127,305
Assistant Secretary, Congressional Relations	1	11,800	1	11,800	1	11,800	1	11,800
Legal Adviser	5	27,620	5	27,620	5	27,620	5	27,620
Assistant Secretary, Economic Affairs	18	120,675	18	120,675	18	120,675	18	120,675
Assistant Secretary, Inter-American Affairs	12	81,430	12	82,025	12	82,025	12	82,025
Assistant Secretary, European Affairs	35	238,411	35	239,461	35	239,461	35	239,461
Assistant Secretary, Far Eastern Affairs	14	88,515	14	88,525	18	112,835	18	112,835
Assistant Secretary, Near Eastern, South Asian and African Affairs	17	121,130	17	121,210	17	121,210	17	121,210
Assistant Secretary, International Organization Affairs	14	85,735	14	85,215	14	85,215	14	85,215
Assistant Secretary, Public Affairs	4	26,762	4	26,752	4	26,752	4	26,752
Bureau of Security and Consular Affairs	5	34,255	5	34,255	5	34,613	5	34,613
Office of Budget	2	12,565	2	12,565	2	12,565	2	12,565
Office of Finance	3	16,370	3	16,370	3	16,370	3	16,370
Office of Communications and Records	18	61,800	18	61,800	18	61,800	18	61,800
Office of General Services	7	26,513	7	26,513	7	26,513	7	26,513
Cryptography Staff	-	-	-	-	-	-	-	-
Office of Personnel	5	19,200	5	19,200	5	19,200	5	19,200
Permanent positions	178.0	1,100,586	178.0	1,101,291	182.0	1,125,959	182.0	1,125,959
Deduct lapse	+3.0	+16,872	0.8	61,584	5.3	33,779	15.3	115,623
Net permanent personnel	181.0	1,117,458	168.2	1,039,707	176.7	1,092,180	166.7	1,010,336
Average part-time and temporary personnel	.2	752	.2	800	.8	3,146	.8	3,146
Average employment all civilian personnel	181.2	1,118,217	168.4	1,040,507	177.5	1,095,326	167.5	1,013,482
Overtime and holiday pay		18,712		13,142		15,142		15,142
Total Civilian Personnel	181.2	1,136,989	168.4	1,053,649	177.5	1,110,468	167.5	1,028,624

MUTUAL SECURITY PROGRAM  
DEPARTMENT OF STATE

PROGRAM POLICY REVIEW

CONSOLIDATED COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

Page 2 of 2

DEPARTMENTAL

Description	Actual 1954		Estimate 1955		Overceiling Estimate 1956		Ceiling Estimate 1956	
	Total		Total		Total		Total	
	No.	Amount	No.	Amount	No.	Amount	No.	Amount
01 - Personal services		1,136,989		1,053,649		1,110,468		1,028,624
02 - Travel		128,628		200,130		221,430		205,150
03 - Transportation of things		1,261		1,360		760		760
04 - Communication services		20,233		15,043		17,819		17,819
05 - Rents and utilities		5,064		4,809		1,809		1,809
06 - Printing and reproduction		4,885		3,690		3,590		3,590
07 - Other contractual services		16,687 <sup>1/</sup>		15,154 <sup>1/</sup>		20,654 <sup>1/</sup>		20,654 <sup>1/</sup>
Services performed by other agencies		10,000		10,360		10,400		10,400
08 - Supplies and materials		14,690		13,413		13,813		13,813
09 - Equipment		5,299		5,261		8,557		8,557
15 - Taxes and assessments		28		33		33		33
<b>Total Obligations</b>		<b>1,343,764</b>		<b>1,322,902</b>		<b>1,409,333 <sup>2/</sup></b>		<b>1,311,209 <sup>2/</sup></b>

<sup>1/</sup> Includes \$1,000 for entertainment in U. S.

<sup>2/</sup> Includes \$110,000 for NATO Conference Participation.

MUTUAL SECURITY PROGRAM  
DEPARTMENT OF STATE

PROGRAM POLICY REVIEW

CONSOLIDATED COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

FOREIGN SERVICE

Description	Actual 1954		Estimate 1955		Overceiling Estimate 1956		Ceiling Estimate 1956	
	Total		Total		Total		Total	
	No.	Amount	No.	Amount	No.	Amount	No.	Amount
Permanent positions	91.0	588,699	93.0	613,832	103.0	673,586	103.0	673,586
Deduct lapse	5.7	30,172	6.4	24,417	6.5	19,449	16.5	70,251
Net permanent personnel	85.3	558,527	86.6	589,415	96.5	654,137	86.5	603,335
Average permanent local personnel	32.0	29,044	16.0	25,450	11.0	22,380	11.0	22,380
Average part-time and temporary personnel	-	-	-	-	-	-	-	-
Average employment all civilian personnel	117.3	587,571	102.6	614,865	107.5	676,517	97.5	625,715
Payment in excess of 52-week base		1,245		2,413		2,632		2,632
Payment above basic rates:								
Allowances		167,023		165,922		185,533		172,029
Overtime and holiday pay		300		300		400		400
Night work differential		-		1,574		1,574		1,574
Total Civilian Personnel	117.3	756,839	102.6	785,074	107.5	866,656	97.5	802,350
01 - Personal services		756,839		785,074		866,656		802,350
02 - Travel		103,533		107,910		181,450		168,130
03 - Transportation of things		61,704		71,275		118,987		109,737
04 - Communication services		57,260		55,915		60,176		60,176
05 - Rents and utility services		41,303		41,422		71,104		71,104
06 - Printing and reproduction		1,265		383		412		412
07 - Other contractual services		53,764		58,415		72,768		72,768
08 - Supplies and materials		36,497		22,575		24,886		24,886
09 - Equipment		14,000		5,384		12,432		12,432
11 - Grants, subsidies and contributions		473		148		189		189
15 - Taxes and assessments		750		1,597		1,780		1,780
Total Obligations		1,127,388		1,150,098		1,410,840		1,323,964

MUTUAL SECURITY PROGRAM  
DEPARTMENT OF STATE

PROGRAM POLICY REVIEW

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

BUREAU OF EUROPEAN AFFAIRS  
FOREIGN SERVICE

Description	Actual 1954		Estimate 1955		Overceiling Estimate 1956		Ceiling Estimate 1956	
	Total		Total		Total		Total	
	No.	Amount	No.	Amount	No.	Amount	No.	Amount
Permanent positions	44.0	294,643	44.0	301,293	46.0	316,350	46.0	316,350
Deduct lapse	5.0	35,507	5.0	16,873	5.0	17,990	9.0	40,597
Net permanent personnel	49.0	330,150	39.0	284,420	41.0	298,360	37.0	275,753
Average permanent local personnel	3.0	4,800	3.0	5,100	3.0	5,100	3.0	5,100
Average part-time and temporary personnel	-	-	-	-	-	-	-	-
Average employment all civilian personnel	52.0	334,950	42.0	289,520	44.0	303,460	40.0	280,853
Payment in excess of 52-week base	-	1,150	-	1,180	-	1,240	-	1,240
Payment above basic rates:								
Allowances		118,700		72,300		75,300		69,291
Overtime and holiday pay		-		-		-		-
Night work differential		-		-		-		-
<b>Total Civilian Personnel</b>	<b>52.0</b>	<b>454,800</b>	<b>42.0</b>	<b>363,000</b>	<b>44.0</b>	<b>380,000</b>	<b>40.0</b>	<b>351,384</b>
01 - Personal services		454,800		363,000		380,000		351,384
02 - Travel		21,873		7,000		8,000		8,000
03 - Transportation of things		14,250		7,500		7,800		7,800
04 - Communication services		33,870		29,500		30,800		30,800
05 - Rents and utility services		16,509		12,500		13,300		13,300
06 - Printing and reproduction		995		-		-		-
07 - Other contractual services		32,751		34,200		34,700		34,700
08 - Supplies and materials		26,997		10,200		10,600		10,600
09 - Equipment		5,310		-		-		-
11 - Grants, subsidies and contributions		230		-		-		-
15 - Taxes and assessments		533		570		700		700
<b>Total Obligations</b>		<b>608,118</b>		<b>464,470</b>		<b>485,900</b>		<b>457,284</b>

MUTUAL SECURITY PROGRAM  
DEPARTMENT OF STATE

PROGRAM POLICY REVIEW

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

BUREAU OF NEAR EASTERN, SOUTH ASIAN, AND AFRICAN AFFAIRS  
FOREIGN SERVICE

Description	Actual 1954		Estimate 1955		Overceiling Estimate 1956		Ceiling Estimate 1956	
	Total		Total		Total		Total	
	No.	Amount	No.	Amount	No.	Amount	No.	Amount
Permanent positions	11.0	80,763	12.0	93,974	14.0	107,031	14.0	107,031
Deduct lapse	3.0	19,590	1.0	9,777	1.0	3,418	4.0	12,664
Net permanent personnel	8.0	61,073	11.0	84,197	13.0	103,613	10.0	94,367
Average permanent local personnel	4.0	7,682	7.0	15,120	8.0	17,280	8.0	17,280
Average part-time and temporary personnel	-	-	-	-	-	-	-	-
Average employment all civilian personnel	12.0	68,755	18.0	99,317	21.0	120,893	18.0	111,647
Payment in excess of 52-week base		335		419		478		478
Payment above basic rates:								
Allowances		8,667		25,480		32,075		29,617
Overtime and holiday pay		-		-		-		-
Hardship post differential		833		1,642		2,019		2,019
<b>Total Civilian Personnel</b>	<b>12.0</b>	<b>78,590</b>	<b>18.0</b>	<b>126,858</b>	<b>21.0</b>	<b>155,465</b>	<b>18.0</b>	<b>143,761</b>
01 - Personal services		78,590		126,858		155,465		143,761
02 - Travel		6,179		8,700		10,200		10,200
03 - Transportation of things		1,477		1,859		2,317		2,317
04 - Communication services		7,774		9,994		11,901		11,901
05 - Rents and utility services		4,054		4,338		5,061		5,061
06 - Printing and reproduction		-		57		66		66
07 - Other contractual services		7,038		8,880		10,346		10,346
08 - Supplies and materials		4,161		4,428		5,183		5,183
09 - Equipment		3,360		2,182		3,220		3,220
11 - Grants, subsidies and contributions		113		83		94		94
15 - Taxes and assessments		32		96		112		112
<b>Total Obligations</b>		<b>112,778</b>		<b>167,475</b>		<b>203,965</b>		<b>192,861</b>

MUTUAL SECURITY PROGRAM  
DEPARTMENT OF STATE

PROGRAM POLICY REVIEW

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

BUREAU OF FAR EASTERN AFFAIRS  
FOREIGN SERVICE

Description	Actual 1954		Estimate 1955		Overceiling Estimate 1956		Ceiling Estimate 1956	
	Total		Total		Total		Total	
	No.	Amount	No.	Amount	No.	Amount	No.	Amount
Permanent positions	13.0	80,024	13.0	78,176	19.0	109,816	19.0	109,816
Deduct lapse	+3	+3,727	.2	273	.3	547	1.3	2,082
Net permanent personnel	13.3	83,751	12.8	77,903	18.7	109,269	17.7	100,734
Average permanent local personnel	25.0	16,562	6.0	5,230	-	-	-	-
Average part-time and temporary personnel	-	-	-	-	-	-	-	-
Average employment all civilian personnel	38.3	100,313	18.8	83,133	18.7	109,269	17.7	100,734
Payment in excess of 52-week base		355		316		416		416
Payment above basic rates:								
Allowances		27,213		23,736		33,375		31,106
Overtime and holiday pay		300		300		400		400
Night work differential		-		-		-		-
<b>Total Civilian Personnel</b>	<b>38.3</b>	<b>128,181</b>	<b>18.8</b>	<b>107,485</b>	<b>18.7</b>	<b>143,460</b>	<b>17.7</b>	<b>132,656</b>
01 - Personnel services		128,181		107,485		143,460		132,656
02 - Travel		3,000		3,000		4,100		4,100
03 - Transportation of things		1,230		1,311		2,215		2,815
04 - Communications services		3,696		2,285		3,339		3,339
05 - Rents and utility services		17,230		16,994		45,153		45,153
06 - Printing and reproduction		160		110		130		130
07 - Other contractual services		8,250		7,349		12,986		12,986
08 - Supplies and materials		4,179		3,821		4,913		4,913
09 - Equipment		2,000		2,562		8,556		8,556
11 - Grants, subsidies and contributions		130		65		95		95
15 - Taxes and assessments		185		91		128		128
<b>Total Obligations</b>		<b>168,241</b>		<b>145,073</b>		<b>225,675</b>		<b>214,871</b>

MUTUAL SECURITY PROGRAM  
DEPARTMENT OF STATE

PROGRAM POLICY REVIEW

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

BUREAU OF INTER-AMERICAN AFFAIRS  
FOREIGN SERVICE

Description	Actual 1954		Estimate 1955		Overceiling Estimate 1956		Ceiling Estimate 1956	
	Total		Total		Total		Total	
	No.	Amount	No.	Amount	No.	Amount	No.	Amount
Permanent positions	22.0	126,269	22.0	129,389	22.0	129,389	22.0	129,389
Deduct lapse	8.0	50,563	.2	1,294	.2	1,294	2.2	11,708
Add terminal leave	-	-	-	2,800	-	2,800	-	2,800
Net permanent personnel	14.0	75,706	21.8	130,895	21.8	130,895	19.8	120,481
Average permanent local personnel	-	-	-	-	-	-	-	-
Average part-time and temporary personnel	-	-	-	-	-	-	-	-
Average employment all civilian personnel	14.0	75,706	21.8	130,895	21.8	130,895	19.8	120,481
Payment in excess of 52-week base	-	105	-	498	-	498	-	498
Payment above basic rates:								
Allowances		11,610		42,764		42,764		39,996
Overtime and holiday pay		-		-		-		-
Night work differential		-		1,574		1,574		1,574
<b>Total Civilian Personnel</b>	<b>14.0</b>	<b>87,421</b>	<b>21.8</b>	<b>175,731</b>	<b>21.8</b>	<b>175,731</b>	<b>19.8</b>	<b>162,549</b>
01 - Personal services		87,421		175,731		175,731		162,549
02 - Travel		3,500		4,300		4,300		4,300
03 - Transportation of things		1,577		1,135		1,135		1,135
04 - Communication services		1,000		4,136		4,136		4,136
05 - Rents and utility services		3,510		7,590		7,590		7,590
06 - Printing and reproduction		110		216		216		216
07 - Other contractual services		3,400		4,486		10,886		10,886
08 - Supplies and materials		745		3,486		3,486		3,486
09 - Equipment		3,278		480		480		480
11 - Grants, subsidies and contributions		-		-		-		-
15 - Taxes and assessments		-		840		840		840
<b>Total Obligations</b>		<b>104,541</b>		<b>202,400</b>		<b>208,800</b>		<b>195,618</b>

MUTUAL SECURITY PROGRAM  
DEPARTMENT OF STATE

PROGRAM POLICY REVIEW

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

OFFICE OF PERSONNEL

FOREIGN SERVICE

Description	Actual 1954		Estimate 1955		Overceiling Estimate 1956		Ceiling Estimate 1956	
	Total		Total		Total		Total	
	No.	Amount	No.	Amount	No.	Amount	No.	Amount
Permanent positions	1.0	7,000	2.0	11,000	2.0	11,000	2.0	11,000
Add, terminal leave in excess of lapse	-	847	-	1,000	-	1,000	-	1,000
Net permanent personnel	1.0	7,847	2.0	12,000	2.0	12,000	2.0	12,000
Average permanent local personnel	-	-	-	-	-	-	-	-
Average part-time and temporary personnel	-	-	-	-	-	-	-	-
Average employment all civilian personnel	1.0	7,847	2.0	12,000	2.0	12,000	2.0	12,000
Payment in excess of 52-week base								
Payment above basic rates:								
Allowances								
Overtime and holiday pay								
Night work differential								
<b>Total Civilian Personnel</b>	<b>1.0</b>	<b>7,847</b>	<b>2.0</b>	<b>12,000</b>	<b>2.0</b>	<b>12,000</b>	<b>2.0</b>	<b>12,000</b>
01 - Personal services		7,847		12,000		12,000		12,000
02 - Travel		57,751		74,910		144,850		131,530
03 - Transportation of things		35,320		49,470		94,920		85,670
04 - Communication Services								
05 - Rents and Utility services								
06 - Printing and reproduction								
07 - Other contractual services		2,325		3,500		3,850		3,850
08 - Supplies and materials		415		640		704		704
09 - Equipment		52		160		176		176
11 - Grants, subsidies and contributions								
15 - Taxes and assessments								
<b>Total Obligations</b>		<b>103,710</b>		<b>140,680</b>		<b>256,500</b>		<b>233,930</b>

MUTUAL SECURITY PROGRAM  
DEPARTMENT OF STATE

PROGRAM POLICY REVIEW

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

OFFICE OF COMMUNICATIONS AND RECORDS  
FOREIGN SERVICE

Description	Actual 1954		Estimate 1955		Estimate 1956	
	Total		Total		Total	
	No.	Amount	No.	Amount	No.	Amount
Permanent positions						
Deduct lapse						
Net permanent personnel						
Average permanent local personnel						
Average part-time and temporary personnel						
Average employment all civilian personnel						
Payment in excess of 52-week base						
Payment above basic rates:						
Allowances						
Overtime and holiday pay						
Night work differential						
Total Civilian Personnel	-	-	-	-	-	-
01 - Personal services						
02 - Travel		11,230		10,000		10,000
03 - Transportation of things		7,850		10,000		10,000
04 - Communication services		10,920		10,000		10,000
05 - Rents and utility services						
06 - Printing and reproduction						
07 - Other contractual services						
08 - Supplies and materials						
09 - Equipment						
11 - Grants, subsidies and contributions						
15 - Taxes and Assessments						
Total Obligations		30,000		30,000		30,000

MUTUAL SECURITY PROGRAM

DEPARTMENT OF STATE

PROGRAM POLICY REVIEW

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

ADDITIONAL COSTS DUE TO PUBLIC LAW 22

FOREIGN SERVICE

Description	Actual 1954		Estimate 1955		Estimate 1956	
	Total		Total		Total	
	No.	Amount	No.	Amount	No.	Amount
Permanent positions (pay adjustments)					-	5,600
Deduct lapse					-	-
Net permanent personnel					-	5,600
Average permanent local personnel					-	-
Average part-time and temporary personnel					-	-
Average employment all civilian personnel					-	5,600
Payment in excess of 52-week base						
Payment above basic rates:						
Allowances						53,812
Overtime and holiday pay						
Night work differential						
 Total Civilian Personnel						<u>59,412</u>
01 - Personal services						59,412
02 - Travel						4,428
03 - Transportation of things						
04 - Communication services						
05 - Rents and utility services						
06 - Printing and reproduction						
07 - Other contractual services						987
08 - Supplies and materials						
09 - Equipment						
11 - Grants, subsidies and contributions						
15 - Taxes and assessments						
 Total Obligations						<u>64,827</u>

MUTUAL SECURITY PROGRAM  
DEPARTMENT OF STATE

PROGRAM POLICY REVIEW

Narrative Justification Statement

OFFICE OF THE SECRETARY - DOMESTIC

The Special Assistant and his staff have responsibility for coordinating all activities within the Department relating to collective defense or mutual security programs authorized by the Mutual Security Act of 1954, including their relation to regional or bilateral arrangements. It is estimated that for 1956 the present staff of 18 at an annual rate of \$127,305 will be required. The sum of \$10,500 requested for travel for 1956, the same as authorized in 1955, is to enable the Special Assistant for Mutual Security Affairs and other members of the Secretary's staff to acquire first-hand information on conditions, problems and current developments in various parts of the world which relate to the Mutual Security Program. Negotiations in connection with these developments also must be carried on. The sum of \$1,500 requested for this purpose is required to compensate stenographic and clerical personnel who perform overtime work on special projects and work assignments which cannot be completed during the regular work week. The services are performed for both the Office of the Director of the Foreign Operations Administration and the Office of the Special Assistant for Mutual Security Affairs.

OFFICE OF THE ASSISTANT SECRETARY FOR CONGRESSIONAL RELATIONS - DOMESTIC

The office of the Assistant Secretary for Congressional Relations is responsible for maintaining liaison with the Congress and with Congressional Committees in connection with legislation for Mutual Security Programs. This requires the full-time services of a legislative management officer who maintains liaison with the Foreign Operations Administration, the Department of Defense, other Government agencies as well as Congressional Committees, to backstop and coordinate all activities affecting legislative aspects of mutual security appropriations and programs. One position at an annual rate of \$11,800 will be required to carry out this operation in fiscal year 1956, the same as budgeted for fiscal year 1955.

OFFICE OF THE LEGAL ADVISER - DOMESTIC

The present complement of five positions at an annual rate of \$27,620 is requested for the Office of the Legal Adviser for 1956. The personnel will be an integral, continuing part of the Legal Adviser's office and will devote their time to legal problems centered around the Department's responsibility in connection with the Mutual Security Program. In addition, the budgeting and personnel problems arising in the

OFFICE OF THE LEGAL ADVISER - DOMESTIC (Continued)

course of the administration of the Mutual Security Program (as when, for example, proposals are developed for the reorganization and the administration of the program) requires the part-time services of one man (estimated here at one-third of one man-year at GS-12).

OFFICE OF ASSISTANT SECRETARY FOR ECONOMIC AFFAIRS - DOMESTIC

Office of the Assistant Secretary

The Economic Offices of the Department are charged with the responsibility of coordinating all components of total foreign economic policy of the Department and for representing the Department interdepartmentally. To assure the proper coordination and to properly relate the Mutual Security Program to the other components of foreign policy, the equivalent of two positions and \$15,210 are required in the Office of the Assistant Secretary for Economic Affairs. This office has the additional responsibility of assuring that effective use is made of the resources of the Economic Offices in assisting in the execution of the Mutual Security Program.

Office of International Trade and Resources  
Trade Agreements and Treaties Division

The Trade Agreements and Treaties Division has been giving much of its attention to problems arising in connection with the implementation of the United States policy of pressing for the reduction of barriers to intra-European trade. This policy has been implemented on behalf of the United States primarily by the FOA. The intra-European trade liberalization program can be expected to continue to present problems which the United States Government will want to treat in the light of its own foreign economic policy. These problems are of four types. First is the problem of insuring that the trade liberalization measures undertaken through the OEEC are achieved by means which are consistent with the larger objectives of a multilateral trading system among all the countries of the free world. Second is the problem of using the General Agreement on Tariffs and Trade and other trade agreements to which the United States and the OEEC countries are party to exert pressure for the continued liberalization of trade in Europe. Third is the problem of pushing for greater economic integration in Europe, through such arrangements as the European Coal and Steel Community, in a manner which will make such regional integration schemes consistent with the objective of promoting the expansion of trade on a multilateral nondiscriminatory basis. Fourth is the commercial policy problems arising out of the operation of the European Payments Union. Among the tasks which the Trade Agreements and Treaties Division must undertake are the preparation of correspondence concerning the effects on United States industry and on United States foreign economic policy of encouraging the development of trade in Europe and the determination of the Government's position on various problems

OFFICE OF ASSISTANT SECRETARY FOR ECONOMIC AFFAIRS - DOMESTIC (Continued)

which interfere with its encouragement of European trade (e.g., positions on the complaints brought up at meetings of the parties to the GATT concerning special French import taxes and that country's trade liberalization) and the Government's position on various proposals for reducing or eliminating the height and disparity of European tariffs (e.g., the French proposal of October 1951 for the reduction of customs tariffs).

Other matters which require attention relate largely to the commercial policy aspects of the United States mutual defense program. These matters arise in large measure in connection with the economic activities of the North Atlantic Treaty Organization (NATO) affecting the commercial policy interests of the United States. Among the problems to be dealt with by the Trade Agreements and Treaties Division in connection with the work of NATO, as well as in other areas of the United States defense program, are problems of insuring effective and equitable end-use in the United States and in other friendly countries of critical and strategic materials in short supply. These matters will require the equivalent of four positions at \$21,205.

International Business Practices Division

This division is concerned with restrictive business practices, patents, trade-marks and copyrights, and technology.

This division works with the Office of Industrial Resources of the Office of the Deputy Director for Technical Services, the Office of the General Counsel, the Investment Guaranties Branch of the Trade and Investment Development Division and various regional staffs of FOA in the implementation of joint FOA-State objectives in dealing with cartels and other restrictive business practices and promoting competition. Members of this division consult with FOA officials concerning programs to be developed in implementation of the Thye Amendment to the Mutual Security Act; work closely with the Trade and Investment Development Division and the General Counsel's Office in an advisory capacity in reviewing investment guaranty applications; and consult with the European Program Staff of the Office of Industrial Resources and the Labor Division of FOA in developing policy for that Agency's technical exchange program.

The work performed by this division in conjunction with FOA consists of program development through meetings, the propagation of policy papers, and the preparation of instructions to U.S. missions abroad. It also includes providing information from the Department's files (which have been developed over a number of years), the provision of briefing material used by FOA officers for talks with business, governmental and other groups coming to the United States on productivity studies, and furnishing guidance to FOA on United States foreign policy objectives in connection with restrictive business practices. In connection

OFFICE OF ASSISTANT SECRETARY FOR ECONOMIC AFFAIRS - DOMESTIC (Continued)

with the investment guaranty programs, the Department reviews individual applications for consistency with foreign economic policy and also participates with FOA officials in discussions with the applicants.

The equivalent of one position at \$7,040 is required to perform these functions.

Office of International Financial and Development Affairs  
Office of the Director

The Office of International Financial and Development Affairs plays a major role in the Mutual Security Program with respect to activities which are related to and affected by the Department's policies concerning investment and economic development in underdeveloped countries. The office assists in the formulation of policy and procedures to be followed by FOA on the various assistance programs concerning NATO countries, as well as other countries receiving aid through FOA, to make certain that action taken under the policies are globally consistent and in line with United States foreign policy objectives. A current example is the major role OFD is playing in the formulation by the Operations Coordinating Board (OCB) of a United States economic assistance program for the Asian area.

OFD represents the Department at staff level in working with the Departments of Agriculture, Commerce and Treasury and the Budget Bureau and FOA in formulating policy recommendations, particularly financial and development aspects, for the disposal abroad of surplus agricultural commodities and in coordinating such aid with the regular Mutual Security Programs.

This office serves as the focal point within the Department with respect to the negotiation of agreements providing relief from foreign taxes affecting United States expenditures abroad for the common defense, and particular tax relief problems arising in connection with such expenditures. The policy of this Government regarding tax relief is based on Section 104(c) of the Mutual Security Act which requires the United States to seek relief from foreign taxes affecting United States expenditures for the common defense. The application of this policy leads to various problems such as the extent to which American firms executing contracts for the United States Government and their employees should receive tax exemption.

OFD also participates in interdepartmental and intergovernmental meetings concerning international financial aspects of FOA operations; the encouragement of private investment abroad; the counterpart programs in Europe and the loan policy with respect to those countries; local currency requirements for United States programs, formulation of policies relating to the strengthening of European currencies so as to achieve our objectives of convertibility; and review of exchange rates in European currencies as they affect the economic implementation of United States security programs in that area.

OFFICE OF ASSISTANT SECRETARY FOR ECONOMIC AFFAIRS - DOMESTIC (Continued)

OFD represents the Department in connection with the activities of the International Development Advisory Board which has been established by the President to advise him and the Director of FOA concerning the policies and operations of the Mutual Security Program in the underdeveloped areas.

To perform these functions the equivalent of three positions and \$23,810 are required.

Economic Development Division

The FOA program is concerned with fundamental objectives of the United States Government in the field of economic development. Hence, this division devotes considerable effort in assisting the successful implementation of the FOA program. ED analyzes FOA program proposals. It participates in discussions within the Department and with FOA in an effort to assure consistency between operations and over-all foreign development programs of the United States Government. ED also reviews legislative proposals and specific technical matters, such as local currency aspects and conditions of performance, to the same end.

Apart from this general area of ED responsibility in FOA activities, specific ED functions contribute directly to certain aspects of the FOA program. These specific functions involve loan policy, the disposal of surplus agricultural commodities, private investment and investment guarantees, and strategic materials.

1. ED coordinates with FOA on its loan authority to insure consistency with general United States Government loan policy.

2. ED works with FOA on programs for disposal of surplus agricultural commodities. It works closely with FOA: in determining methods of disposal, e.g., grants or loans; in assessing effect on other countries of disposal, e.g., "no disturbance to normal marketings" or freeing foreign exchange for greater economic development expenditures; and in working out systems for utilizing the local currency proceeds from the sale of the commodities.

3. ED is the Departmental contact on all matters concerning private investment and investment guaranty policy. It works with FOA in the preparation of policy documents and legislation and contributes necessary data for use by Congressional committees on this subject. ED participates actively with FOA in formulating policies to extend investment guaranty authority.

A good illustration of ED's general role in FOA programs is ED's activity in ECAFE and Colombo Plan programs dealing with economic development in South and Southeast Asia. ED chairs the Intra-departmental Committee on the Colombo Plan which formulates Departmental policy with respect to the United States

OFFICE OF ASSISTANT SECRETARY FOR ECONOMIC AFFAIRS - DOMESTIC (Continued)

position on economic questions raised on the Consultative Committee. ED has participated in technical meetings of both these organizations.

In order to perform these responsibilities, the equivalent of three positions and \$20,495 are required.

International Finance Division

This Division assists in the initial preparation of the United States position on international financial aspects of the Mutual Security Program, which include, among other things, the following: (1) the use of offshore procurement as a method of providing assistance (the financial situation of each participating country is reviewed in order to recommend the most efficient use of the particular country's financial resources); (2) the internal financial stabilization of recipient countries in the interest of their defense efforts and their balance of payments; and (3) the use of local currency counterpart funds to support defense programs and stabilization efforts.

These activities require FN participation in National Advisory Council (NAC) working groups which prepare position papers on such problems as the effect of exchange rate structures and exchange control systems on the expansion of trade and production and the effectiveness of aid provided; and the use of local currency counterpart funds.

FN participates in the drafting of the financial clauses in the military agreements negotiated with countries in which the United States establishes bases. These clauses deal particularly with the obtaining and utilization of local currency by the United States Government for purposes having to do with the construction and operation of the base, and also with the application of local exchange laws and regulations to United States forces and individual members thereof.

By working closely with interdepartmental bodies such as the NAC, reviewing reports, legislation, telegrams, etc., and having knowledge of the financial aspects of the various countries proposed by FOA to receive aid, this division, in collaboration with the regional bureaus, makes the above contributions on the financial aspects of the Mutual Security Program.

In order to perform these functions, the equivalent of three positions and \$17,955 are required.

OFFICE OF ASSISTANT SECRETARY FOR ECONOMIC AFFAIRS - DOMESTIC (Continued)

Office of Transport and Communications

Section 503 of the Mutual Security Act of 1951 provides that certain responsibilities of the Foreign Operations Administration (FOA) shall be discharged in consultation with the Secretary of State. Under this provision, the Office of Transport and Communications (TRC) has been required, and will continue to be required, to carry on activities in the transport and telecommunication fields.

Activities carried on in connection with the aid programs are well integrated with other TRC functions, and it is difficult to measure in terms of man-years the time devoted to FOA matters. However, the equivalent of two positions and \$14,960 are required to continue the activities outlined in the following fields.

Aviation

TRC represents the Department of State on the various special interdepartmental groups and committees dealing with the mobilization of civil air transport. TRC participates in the formulation of basic plans for use in wartime of aviation equipment and personnel, and for air priorities; and, in conjunction with EUR, is now working on approaches to the various NATO countries to solicit their cooperation in international planning to govern the wartime use of both United States and foreign civil air transport facilities on international routes. TRC also represents the Department of State on the interdepartmental committee which considers the deficiencies of navigation, communication and other services abroad required for the safe operation of United States international carriers.

TRC represents the Department on the Air Coordinating Committee's Aircraft Claimant Division and supports the filling of foreign orders for aircraft and aircraft supplies whenever United States foreign relations and the national interest so require. FOA and the International Civil Aviation Organization (ICAO) conduct aviation technical assistance programs. TRC undertakes to insure their coordination to avoid duplication or overlapping of these programs. TRC advises FOA with regard to the need for development of aviation assistance projects abroad to promote our aviation interests and to further our over-all aviation policy. In addition, TRC, because of its knowledge of aviation and contacts with the various aviation agencies, often assists FOA in arranging for training in the United States of aviation technicians and executives from abroad.

Shipping

TRC activities in the field of maritime transport include evaluation of the effect of United States actions and policies upon the shipping of other nations and the relationship of such actions and policies

OFFICE OF ASSISTANT SECRETARY FOR ECONOMIC AFFAIRS - DOMESTIC (Continued)

to United States foreign aid programs; participation in the work of the NATO Planning Board for Ocean Shipping (PBOS); collaboration with the Office of Transportation of FOA on matters involving shipping to move aid program cargoes, including the sale or charter of ships; assistance, through the Shipping Attache in Tokyo, with regard to shipping provisions of the FOA grain program for Japan under section 550 of Public Law 118, 83rd Congress; development of plans to assure the prompt delivery of imported strategic materials required in the global mobilization program; participation with the Department of Defense and FOA in the solution of problems arising from offshore procurement; participation in the consideration of problems relating to shipping to and from the Soviet Bloc; collaboration in developing positions on proposed legislation of interest jointly to the Department and FOA; collaboration with FOA on the conversion of foreign currencies earned in the carriage of goods to non-dollar countries; cooperation, through FOA, with shipping representatives of European allies in the solution of problems incident to economic and military aid programs, including negotiations with OEEC representatives concerning OEEC proposals for attacking shipping discriminations; collaboration with the Office of Transportation of FOA, through the Interdepartmental Backstopping Committee (NATO), respecting the development of merchant ship availabilities and requirements for merchant ships in the event of war, and the coordination of this information with that already developed by the Technical Committees of the Planning Board for Ocean Shipping.

Telecommunications

TRC took the initiative and assumed responsibility for making international arrangements necessary to protect United States NATO communications interests in certain very high frequency bands, incident to the Stockholm European Radio Conference of 1952, and at the same time assuring the Federal Republic of Germany enough spectrum space in those bands for reasonable coverage of its territory with FM broadcasting, television, and communications. TRC will continue to further the communications interests of NATO.

The mutual security effort in Western Europe receives real, but intangible, support from the Voice of America, Radio Free Europe, the American Committee for Liberation of Peoples from Bolshevism, the American Forces Network and Radio in the American Sector (of Berlin), the activities of which must receive constant support of TRC.

Inland Transport

TRC gives advice and assistance on NATO and FOA surface transport problems, and maintains constant contact with the appropriate agencies on matters arising in these fields. Recent examples: Re NATO, collaborates closely with EUR/RA on United States participation in the Planning Board for European Inland Surface Transport (PBEIST), and has been instrumental in setting up an informal group of agency

OFFICE OF ASSISTANT SECRETARY FOR ECONOMIC AFFAIRS - DOMESTIC (Continued)

representatives (State, Defense, Commerce, FOA, NSRB, and Defense Transport Administration) to perform backstopping functions. Re FOA, arranges interdepartmental policy discussions of transport problems, notably in port, highway, and railway projects in Africa and in Asia and the Far East; and assists in preparing the work program for OEEC technical assistance missions in studying United States transportation conditions.

BUREAU OF INTER-AMERICAN AFFAIRS - DOMESTIC AND FOREIGN SERVICE

Domestic

Twelve positions are required in the Bureau of Inter-American Affairs to discharge effectively the Bureau's responsibility in connection with the Military Assistance and Economic Development programs in the Latin America area. These programs include mutual defense assistance, bilateral technical assistance, multilateral technical assistance through the UN-OAS system, and special or emergency aid programs such as the aid to Bolivia. Militarily and strategically we depend on the area for mutual defense of the hemisphere. The economic importance of Latin America is very great, not only from the standpoint of commercial trade, but also as the principal source of many strategic raw materials. The entire program of both military and economic assistance is being reviewed and adjusted to implement the United States policies and objectives, and to take into consideration the recommendations of Dr. Eisenhower's report to the President, the resolutions adopted at the Tenth Inter-American Conference and the meeting of Ministers of Finance or Economy at Rio de Janeiro.

The Bureau's responsibilities include: (1) Providing FQA with information concerning U.S. foreign policy in the area to enable FQA to be governed in its planning and operations by applicable foreign policy; (2) reviewing plans, policies and legislative proposals relative to military and economic assistance to assure they are consistent with and further the attainment of foreign policy objectives; (3) reviewing and preparing progress reports on the operation of programs to assure that this implementation supports foreign policy; (4) arranging for and assisting in the conduct of negotiations and conversations with Latin American Embassies in Washington; (5) providing instructions and full information regarding the program to U.S. Embassies in Latin America; and (6) maintaining liaison with the Inter-American Defense Board.

Personnel of the Bureau also assist in the development of corollary economic programs and policies which effect the military and economic aid programs. This includes formulation of policies to improve the treatment accorded to U.S. private investment; studying loan applications and recommending loan policies designed to foster economic development of Latin America through loans for soundly conceived projects; review of tariff proposals and recommending tariff policies designed to foster the flow of trade; participating in work relating to programs of the United Nations and its specialized agencies and of the various inter-American organizations which effect economic development and military cooperation.

BUREAU OF INTER-AMERICAN AFFAIRS - DOMESTIC AND FOREIGN SERVICE (Continued)

Foreign Service

Twenty-two positions (11 officers, 11 clerks) in the Foreign Service are required in our Embassies to assist the Ambassadors to carry out their responsibilities with respect to the economic aid and military assistance programs. These responsibilities are set forth in Executive Order 10575 of November 6, 1954, and include (1) exercising general direction and leadership of the entire effort; (2) assuring that prospective plans and actions of FOA and Defense representatives are effectively coordinated and are consistent with and further U.S. foreign policy; (3) assuring that application of instructions received by FOA and Defense representatives from higher authority are in accord with U.S. foreign policy; (4) guiding representatives of FOA and Defense in working out measures to prevent duplication in their efforts and to promote the most efficient use of all U.S. employees; (5) keeping FOA and Defense representatives fully informed as to current and prospective U.S. policies; and (6) preparing and submitting special reports on the operation and status of programs.

Economic aid programs are being carried out in 19 of the 20 Latin American Republics at the total cost of about \$48,000,000 (including surplus agricultural commodities to Bolivia valued at about \$8,800,000) in FY 1955 and \$51,000,000 is proposed for FY 1956. Eleven Latin American countries are participating in the grant military assistance program and there is some prospect that negotiations may be undertaken with an additional two or three countries in order to establish their eligibility to receive grant assistance. The Congress has appropriated \$104,800,000 for the program during the period FY 1952-FY 1954 and has authorized that an additional \$13,000,000 may be spent on the program during FY 1955.

BUREAU OF EUROPEAN AFFAIRS - DOMESTIC AND FOREIGN SERVICE

The principal multilateral instrument of United States foreign policy in the European area is the North Atlantic Treaty, which constitutes the framework of mutual defense in Western Europe. The Mutual Security Program, through the measures adopted under that Act, provides a primary means for achieving United States security objectives in the North Atlantic Treaty area and represents a principal United States contribution toward meeting its obligations for the common defense. The scope of the Mutual Security Program in the European area is such that, in the process of helping to build up Western Europe's defense strength, it vitally affects many aspects of U.S. policy toward individual European nations. The Department of State must assure that the conduct of the Mutual Security Program is designed to achieve United States foreign policy objectives, both with respect to U.S. relations with individual nations and with the region as a whole. Accordingly, the Department of State has the primary responsibility for negotiating the necessary arrangements under the Program and for playing a leading coordinating role in their implementation.

BUREAU OF EUROPEAN AFFAIRS - DOMESTIC AND FOREIGN SERVICE (Continued)

Domestic

The domestic responsibilities of the Department of State regarding the Mutual Security Program are discharged under the coordination of the Special Assistant for Mutual Security Affairs. As far as Europe is concerned, these responsibilities are chiefly delegated under the direction of the Assistant Secretary for European Affairs to the Office of European Regional Affairs, (RA). In this office 32 positions are financed by an allocation of MSP funds, including the position of Deputy Director, the NATO Adviser, the entire staffs of the Political Military Affairs Section and the NATO Economic and Military Assistance Affairs Section, eight positions in the Economic Organizations Section, and a small Documents Control Unit.

The Deputy Director, along with the Office Director, assists in formulating and implementing U.S. foreign policy with respect to European regional organizations such as NATO, the Organization for European Economic Cooperation, the Western European Union, the Economic Commission for Europe, and the Council of Europe. The Deputy Director speaks for the Assistant Secretary and other senior officials in interagency meetings and intergovernmental conferences on matters within his jurisdiction, advises senior officials on matters of policy, and coordinates the work of the sections within RA to insure that Department of State policies on European regional matters are consistent and effective.

The NATO Special Adviser is primarily responsible for insuring the effective development and coordination of U.S. policy regarding NATO affairs. This involves the preparation and coordination of U.S. positions on matters coming before the North Atlantic Council, and the preparation, coordination and transmission of guidance to the U.S. Permanent Representative on the North Atlantic Council. He works closely with the Political Military Section and the Economic and Military Assistance Section to insure close coordination of all aspects of U.S. policy regarding NATO matters.

The Political-Military Affairs Section is responsible for dealing with U.S. political-military relationships with its NATO partners and with other European nations which are cooperating in building up the defenses of that area. More specifically, this section discharges the Department of State's responsibility in the European area in matters of policy formulation and implementation on agreements concerning infrastructure, U.S. bases and base rights, and status of forces. It also has responsibilities for developing and coordinating U.S. positions regarding NATO's relationships with other international organizations or groupings, such as the Greek-Turkish-Yugoslav "Entente" and Middle East defense arrangements.

As an illustration of the detailed day-to-day work of the Office of European Regional Affairs in Mutual Security Program matters, the functions of the Political-Military Section may be stated more fully. This section's work on U.S. base rights matters involves negotiation of agreements concerning (a) the right

BUREAU OF EUROPEAN AFFAIRS - DOMESTIC AND FOREIGN SERVICE (Continued)

to develop, maintain, and operate the actual base facilities - airfields, pipelines, ports, communication lines, barracks, etc.; (b) technical rights - access to roads and railway lines, rights to overfly, make engineering and technical surveys, hydrographic and topographic surveys, postal privileges, etc.; (c) status of forces matters - definition of members of forces and dependents, rights to enter, jurisdiction, claims, taxation, customs, and foreign exchange; (d) financial matters - financing of land utilities, and standards determining residual values of facilities; (e) command relationships at installations; and (f) construction procedures - use of local contractors and labor. The section works with desk officers and with legal and technical experts in the Departments of State and Defense in preparing draft agreements covering these matters and negotiating instructions to our Embassies. The section insures that such agreements and instructions are consistent with U.S. policy toward NATO and the country concerned, and are fully coordinated with appropriate agencies and offices of the Department. The section played a major role in the presentation to Congress of the NATO Status of Forces agreement and is now working on problems connected with the implementation and interpretation of this agreement, both within this country and in the other NATO countries.

The section is also the principal Department of State liaison with Defense on intergovernmental problems arising from NATO defense plans and intergovernmental problems arising from purely U.S. military planning, other than base requirements, affecting the NATO countries. The section formulates in coordination with the Department of Defense all instructions relating to the NATO infrastructure program. This program of common-use military construction throughout the NATO area involves the expenditure of approximately two billion dollars of common funds, to which the United States has contributed a major share. The section is also responsible for instructing our representatives on the following NATO working committees: (a) Civil Organization in Time of War, (b) Civil Defense, (c) Refugees and Evacuees, and (d) NATO Internal Security.

The Economic and Military Assistance Affairs Section works with other agencies to determine MSP requirements and the most effective distribution of Mutual Security funds in order best to achieve U.S. objectives in the European area and participates in negotiating arrangements with recipient nations to insure that the provisions of the Mutual Security legislation will be implemented. These activities relate to programs of end-item assistance, mutual defense financing, offshore procurement, facilities assistance, and mutual special weapons projects. This section also discharges Department of State responsibilities in developing U.S. positions during NATO's annual review of military force requirements and member countries' politico-economic capabilities for defense.

The Economic Organizations Section discharges the Department of State's responsibility for developing and implementing U.S. policy regarding the European economic organizations such as the OEEC, ECE, the European Payments Union and the Coal and Steel Community, as well as for backstopping the U.S. Delegation

BUREAU OF EUROPEAN AFFAIRS - DOMESTIC AND FOREIGN SERVICE (Continued)

to NATO in matters concerning NATO planning for wartime economic mobilization. The section has primary responsibility for developing, coordinating and implementing U.S. policies with respect to European Regional economic problems, such as inland transport and coal and steel production and marketing. It also backstops the Coordinating Committee organization in Paris, initiating and coordinating general East-West trade policies vis-a-vis Europe. In this connection it works closely with the Bureau of Economic Affairs which has coordinating responsibility on a world-wide basis for East-West trade matters.

The Document Control Unit maintains strict control of all classified documents produced by the NATO International Staff and NATO's political and military bodies. This requires a finger-tip knowledge of document series and of the general substance of the documents. Because many of these papers are of a highly sensitive nature, the unit must insure that only authorized persons are permitted to see them and that proper security procedures are followed so that the security interests of NATO and all its member countries may be protected.

In the Office of the Executive Director there are three positions financed from the MSP allocation. These persons backstop the State element of the U.S. Mission to NATO and the MSP work of the Embassies in Europe on administrative, management, budgetary and personnel activities. This involves developing administrative arrangements for carrying out policy objectives described in the above section on the work of the Office of European Regional Affairs. This unit develops the annual budget for the U.S. Contribution to the Civilian Headquarters of NATO and provides policy guidance to USRO on a wide range of administrative questions arising in the NATO International Staff on which the U.S. must take a position. The unit also develops and manages administrative support arrangements for servicing MAAG, OSP and (to a lesser degree) FOA missions in Europe.

Foreign

The Foreign Service positions in Europe under the MSP allocation consist of Political Officers at NATO Military Headquarters (Supreme Headquarters Allied Powers Europe, Allied Forces Southern Europe, and Commander-in-Chief Mediterranean), U.S. members of the staff of the NATO Defense College and MDAP Special Assistants to the Ambassadors to the 10 European countries participating in the program.

The role of the Political Officers at the Military Headquarters is to provide effective liaison between the headquarters and policy officials on the U.S. Mission to NATO and in the U.S. Embassies. The role of the U.S. Embassies, and hence of the MDAP Special Assistants, is described in the following paragraphs.

BUREAU OF EUROPEAN AFFAIRS - DOMESTIC AND FOREIGN SERVICE (Continued)

The Mutual Security Program in NATO countries involves the provision of military and/or economic assistance as a means of achieving U.S. policy objectives, particularly as a means of enabling our NATO partners to fulfill their respective missions in the NATO defense effort and at the same time to maintain stable economies with a reasonable prospect of a decent standard of living.

The obstacles to the achievement of United States objectives in this field are military and economic it is true, but these are less important in most cases than the obstacles arising from political and psychological factors. The task of overcoming the obstacles arising from political and psychological factors is both complex and difficult.

As an example, in certain of the NATO countries, there exists a deep-rooted and widespread tradition of anti-militarism and a fear of the growth of military power. There are also deep devotions to programs of social legislation and some aversion to interference with those programs for any reason, particularly if the diversion proposed is for military purposes. To offset these factors, it is essential that the political causation be identified, analyzed and dealt with not only by a normal kind of diplomatic representations but by a steady and continuous effort to discuss and reason with influential citizens in all walks of life. It is also necessary to coordinate with this pattern of political activity our information program, our exchange program and our public affairs activities with a view to countering neutralism, defeatism and literally to provide education in modern strategic thinking. It is also necessary to bring the industrial and commercial elements, as well as the labor and social welfare elements, of the society of the NATO nations into a state of mind compatible with the requirements of effective military defense.

The personnel of the Military Assistance Advisory Group, the Foreign Operations Administration and the United States Information Agency obviously make a definite and necessary contribution to the over-all program of activity. Nevertheless, these agencies must not only be coordinated with each other and with the normal work of the Embassy, they must in addition be provided with basic political assistance. The manpower and economic resources exist in the NATO countries to achieve an effective defense effort. The aid programs can provide those resources which are not forthcoming from the local economy but what they cannot provide is the will to utilize these resources to effective ends. This can be provided only if there is a durable and intelligent pattern of political activity on the part of the Embassy staff seeking to promote states of mind conducive to the utilization and application of resources given in the form of aid. It is no exaggeration to say that activity in this field occupies a major part of the time not only of the Ambassador but of the Deputy Chief of Mission and a part of the Political Section. Somewhat less but still significant activities in this field are performed concurrently with other duties by the other branches of the Embassy.

The increase in the estimate is to provide a Special Assistant to the U.S. Ambassador at Bonn. West Germany's adherence to NATO will lead to many developments that will affect U.S. policy and which will require coordination of related U.S. activities regarding West Germany.

BUREAU OF FAR EASTERN AFFAIRS - DOMESTIC AND FOREIGN SERVICE

The nations of the Asia and Pacific region for which assistance is proposed under the Mutual Security Program for FY 1956 are: the Republic of Korea, the Republic of China on Formosa, Viet Nam, Cambodia, Laos, Japan, the Philippines, Thailand and Indonesia. These nations comprise the front line of defense against Communist aggression in the Far East. Extending over thousands of miles, inhabited by more than 265 million people and containing vast natural resources, they constitute a substantial part of the strength of the free world. Accordingly, the preservation and strengthening of free governments and institutions throughout this region, as well as the continued adherence of these nations to the principles espoused by the free world, are of great consequence to the security of the United States.

To carry out these policy objectives, the Mutual Security Program provides several types of assistance. They include mutual defense assistance, mutual defense support, direct forces support, technical cooperation, and development assistance. The country programs, however, are formulated and implemented as entities, with achievement of United States objectives dependent upon balance among the various interdependent program elements.

The geographic shift in emphasis from Europe to the Far East is being continued in the programs planned for FY 1956. For example, the amount being requested for non-military assistance to the Far East including the President's Fund for Asian Economic Development is \$1.28 billion, which is 60 percent of the global total of \$2.13 billion for non-military assistance. Similarly, the build-up of military defensive strength in the Far East will continue to require significant amounts of military assistance on a priority basis.

The Bureau of Far Eastern Affairs will provide the necessary support in coordinating planning, negotiating and carrying out the military and economic programs for the Far East during fiscal year 1956.

The specific functions to be performed by the Departmental positions will include:

1. represent the Bureau in meetings with officials of the Department, FOA, and Defense for developing programs, objectives and priorities for each country.
2. provide evaluation and assessment of effectiveness of program activities in carrying out foreign policy objectives.
3. provide political and economic policy guidance on development and execution of the programs, including preparation of special memorandum reports of a confidential or highly secret nature.

BUREAU OF FAR EASTERN AFFAIRS - DOMESTIC AND FOREIGN SERVICE (Continued)

4. prepare current periodic reports on approved programs for use by the Assistant Secretary and other officials of the Department.
5. prepare country policy positions for the National Security Council and other similar organizations having an interest in the political, military, and economic developments.
6. maintain primary contacts and conduct negotiations when necessary for the conclusion of inter-agency agreements on Far East program matters.
7. report on activities undertaken and take necessary action on telegrams, memoranda and reports resulting from these programs.
8. advise the appropriate Embassies of the proposed scope and extent of programs in the respective countries, and provide the necessary backstopping for the program and administrative operations in the area.

The increasing size and importance of the Military and Economic programs in the Far East Area have resulted in significant increases in the workload of this Bureau. To enable the Bureau to cope adequately and efficiently with this additional workload, an increase of four positions at an annual rate of \$24,310 is being requested during 1956.

In the field the program direction phase will be performed by Special Assistants to the Chiefs of Missions and is designed to aid the chief United States representative in carrying out his responsibility for coordinating and providing general direction and leadership for the Mutual Security Program. This assistance will insure that broad United States foreign policy is reflected in all operations at the post and provide coordinated recommendations to Washington.

The estimate for FY 1956 provides for 10 new Foreign Service positions and the elimination of four positions in Japan. Two positions, a Special Assistant to the Chief of Mission and a Secretary, will be established in each of the Missions at Phnom Panh, Vientiane and Seoul, and four positions will be established at Bangkok.

The Special Assistants requested for Phnom Penh and Vientiane will provide the chief of mission at each post with the staff assistance necessary for him to develop and coordinate the important economic and military aid programs now being planned and initiated for Cambodia and Laos. These aid programs will play a vital role in relation to U.S. foreign policy in Southeast Asia and the two positions requested will

BUREAU OF FAR EASTERN AFFAIRS - DOMESTIC AND FOREIGN SERVICE (Continued)

materially assist in their successful development and execution. The two secretaries requested will provide secretarial and clerical assistance to the two officers.

The acceptance by the United States of certain responsibilities under the terms of the Manila Pact (Southeast Asia Collective Defense Treaty) results in additional workload on the Embassy at Bangkok. Since the focal point for participation in the Manila Pact will be in Bangkok, an increase in staff will be required to follow the complex aid and support activities of the United States at the various signatory countries in furtherance of the principles of the Pact. The success of the Pact depends on consistent and coordinated action in the strengthening of the defenses of the participating countries against armed attack and internal subversion. The foreign policy of the United States is aimed at strengthening the free institutions in the various countries and the encouraging cooperation among the various countries in promoting economic progress and social well-being, not only as ends in themselves, but as a protection against communism. The effective implementation of the Manila Pact is, therefore, related directly to the success of the individual mutual security activities on the country level, and of a clear understanding of these activities. A staff of at least two additional officers and two stenographers will be required in the initial participation of the Embassy at Bangkok in the Secretariat. As the United States exercises leadership in this body, and as the obligations of U.S. leadership increase, additional staff may be required, and will be based on the actual experience gained from participation in the organization.

Military assistance in Korea has been a Command function, but a Military Assistance Advisory Group has recently been established and a transition can be expected in the not-too-distant future to the normal relationships of the Chief of Diplomatic Mission and the MAAG as established by Executive Order 10476. Military and economic aid to the ROK are of first importance to U.S.-ROK relations and are inextricably mixed since a considerable portion of the large U.S. program is required for budgetary support to the ROK. The role of the Embassy has heretofore been discharged principally by the Ambassador and his Deputy in relationships with high-level military representatives. While it is expected that the Ambassador will continue to maintain a close personal interest, a special adviser on MAAG matters appears to be needed.

BUREAU OF NEAR EASTERN, SOUTH ASIAN AND AFRICAN AFFAIRS - DOMESTIC AND FOREIGN SERVICE

The estimate provides personnel and operating costs required to carry out NEA's responsibilities for reviewing and coordinating the activities of the Military Assistance Program, the Economic Assistance Program, the Technical Assistance Program and the Refugee Programs in the NEA area. These responsibilities include participation in policy formulation, analysis of proposed country programs, coordination of all overseas assistance programs with United States foreign policy objectives and the conduct of primary negotiations with representatives of foreign governments.

BUREAU OF NEAR EASTERN, SOUTH ASIAN AND AFRICAN AFFAIRS - DOMESTIC AND FOREIGN SERVICE (Continued)

Seventeen domestic positions are required to meet NEA's responsibilities for economic and technical assistance programs in 16 countries and the dependent overseas territories and military assistance programs in six countries. Ten American and five local overseas positions are necessary to support the Military Assistance Programs in Greece, Iran, Iraq, Pakistan and Turkey. Four American and three local overseas positions are required for the staff of the Secretariat to the Regional Coordinating Committee for the Near East.

The Regional Coordinating Committee for the Near East is composed of the Chiefs of United States Missions to Syria, Lebanon and Jordan, with Chiefs of United States Missions to Egypt, Iraq, Saudi Arabia and Israel participating when necessary. The Committee meets to assure that political and economic implications and problems arising out of the total assistance program in the Near East receive a closely coordinated and integrated approach. This total program consists of funds expended through the United Nations Relief and Works Agency in the Near East (UNRWA), as well as technical cooperation, special economic aid and military funds. A small Secretariat is located in Beirut with the major responsibility of counseling members of the Committee with respect to selection of projects and the programming of expenditure of all aid funds. The head of the Secretariat, the Executive Secretary, also serves as the United States Representative to the Advisory Commission (ADCOM) of the United Nations Relief and Works Agency for Palestine Refugees in the Near East (UNRWA). By virtue of the fact that the United States contributes up to 70 percent of the total financial resources to the Agency, the United States Representative occupies a very important position with respect to the Agency itself, and with respect to the United States objectives in all the Near East. A special representative of the President is negotiating an agreement for the unified development of the Jordan River system. Should the negotiations for unified development of the Jordan River, which are presently being pursued vigorously with the Riparian States, eventuate in success, then the Secretariat would have added responsibilities. These negotiations have involved tentative commitments of significant United States and UNWRA funds and their definitive commitment and expenditure on Jordan River development projects will require increasing technical coordination by the Secretariat.

The estimate provides for two Americans, consisting of an FSO-3 Special Assistant to the Ambassador and an FSS-11 Stenographer, and one local position required to support the recently established Military Assistance Program in Iraq. As a result of the Turkey-Iraq Pact, which was recently adhered to by the United Kingdom and to which Pakistan may adhere very shortly, Iraq is expected to play an increasing role in Near East defense. This development makes it essential that the above positions be provided. The estimate also includes annualization of the 1955 fiscal year costs of the Secretariat.

BUREAU OF INTERNATIONAL ORGANIZATION AFFAIRS - DOMESTIC

The Bureau of International Organization Affairs has primary responsibility within the Department of State for United States participation in several important activities carried on under the Mutual Security Program. In fiscal year 1956, these activities will include the following:

Multilateral Technical Assistance. Under the provisions of Executive Order 10458, the Department of State through the Bureau of International Organization Affairs provides policy guidance and direction for U.S. participation in multilateral technical assistance programs, including provisions for representation of the U.S. in international organizations on technical assistance matters; manages fiscal and administrative relations with the UN and other international organizations involved; coordinates multilateral technical assistance policy with other aspects of U.S. foreign policy; develops U.S. positions on the place of technical assistance activities in the programs of international organizations; arranges for the exchange of information between the headquarters of Federal agencies, including FOA, and the international organizations on multilateral and bilateral technical assistance programs; develops U.S. positions on the organization, budgets, and administration of technical assistance programs in international organizations; and initiates payment of United States contributions. 7 positions.

United Nations Korean Reconstruction Agency. The Department of State is the agency of the United States which, through the participation of the United States as a member of the UNKRA Advisory Committee, provides policy guidance to the Agent General with regard to major financial, procurement, distribution and other economic problems pertaining to the planning and operations of UNKRA. In performing this function, the Department of State coordinates the views of all United States Government departments and agencies which have a responsibility with respect to the UNKRA program of economic rehabilitation in Korea. The Department of State justifies the allocation to the Department for disbursement to UNKRA of funds which have been appropriated for U.S. contribution to UNKRA; and the Department also negotiates with other governments regarding their contribution to UNKRA. 1.5 positions.

United Nations Relief and Works Agency for Palestine. The Department of State is responsible for advising UNRWA on the whole range of its relief and resettlement projects, its policies, finances, and management. It is also the responsibility of the Department on the basis of the complex political situation in the Near East and the economic possibilities and limitations of the region, to provide policy guidance on the ultimate aims and objectives of the organization. The Department also conducts negotiations with other governments regarding their contributions, and initiates payments of the United States contribution. 2 positions.

United Nations Children's Fund. The Department of State is responsible for United States participation in the United Nations Children's Fund (UNICEF). This involves the development and coordination of United States policy in relation to the programs of the Fund, the control and certification of United States

BUREAU OF INTERNATIONAL ORGANIZATION AFFAIRS - DOMESTIC (Continued)

contributions, and providing representatives on UNICEF organs including the Executive Board, the Program Committee, the Committee on Voluntary Fund Raising, and the Committee on Administrative Budget. The Department brings together the viewpoints of United States agencies concerned through the Interdepartmental Committee on Social Welfare Policy, works closely with the Administrative Staff of the Fund, submits reports to Congress, and prepares instructions on UNICEF matters to the United States Representatives on the UNICEF bodies, as well as those on the Social Commission, the Economic and Social Council and the General Assembly of the United Nations. 1.5 positions.

NATO Conference Support. The Department is responsible for providing staff to coordinate, organize and direct international conference activities and to assist the representatives of this Government in the planning and conduct of international conferences. In preparing for periodic meetings of the NATO Council or subordinate bodies the Department must conduct the necessary negotiations with the substantive agencies concerned, organize the delegations and arrange for related administrative facilities and services that are necessary in connection with United States participation in these meetings. 2 positions.

Other. In addition to the above programs, the Bureau of International Organization Affairs also exercises the following responsibilities with respect to the Intergovernmental Committee for European Migration (ICEM): it reviews and advises on fiscal, personnel, and other administrative aspects of ICEM; reviews estimates for United States contributions to the committee; formulates or coordinates the formulation of United States payment policy and makes contributions to ICEM in accordance with such policy; and initiates the allocation of funds for contributions to ICEM. Less than 1 position.

The 1956 estimate for miscellaneous salary expense is based on a pro-rated amount to cover stenographic overtime incurred on weekends and holidays to help handle urgent problems connected with Mutual Security Program activities administered in the Bureau of International Organization Affairs. The estimate for travel is for the purpose of covering domestic and foreign travel involved in connection with Mutual Security Program activities. Domestic travel involves primarily trips from Washington, D.C. to New York and return in connection with matters affecting multilateral technical assistance, UNKRA, UNWRA, and UNICEF. Foreign travel is necessitated primarily in connection with multilateral technical assistance activities.

ASSISTANT SECRETARY FOR PUBLIC AFFAIRS - DOMESTIC

With the enactment of ECA, the Public Affairs Area was allowed additional positions to offset the impact that the program had upon it. The over-all responsibilities placed upon the Public Affairs Area are the same as they were in past years. No additional positions are requested for 1956.

## ASSISTANT SECRETARY FOR PUBLIC AFFAIRS - DOMESTIC (Continued)

Specifically, the four jobs requested represent three Information Specialists, 1 GS-12, 2 GS-11's and one Public Opinion Analyst, GS-12. It has been determined on the basis of experience and heretofore approved by both the Bureau of the Budget and the Congress, that these four positions grew out of the impact of the foreign aid program (FOA) upon the Public Affairs Area.

### Public Services Division

Two recurring publications are prepared by this Division, namely the Department of State Bulletin, and Foreign Policy Briefs. Material related to the Foreign Operations Administration program is included in many issues of these publications. The time of one GS-11 writer is spent in preparing material in these periodicals to provide the necessary coverage of the mutual assistance programs.

In addition, the Public Services Division prepares and distributes on a periodic basis miscellaneous pamphlets and backgrounders on such problems as EDC, NATO and other related foreign aid programs. Its work also includes explanations of military and economic assistance in general policy speeches by officers of the Department, and in draft statements for the Department and the White House. A GS-11 writer is required to prepare material for this phase of the program.

The Public Services Division works with some 300 national organizations concerned with problems of international affairs. These organizations serve the Department of State as a means of channeling information to the American public. Many pamphlets, backgrounders and other publications on the mutual assistance programs go out in this manner to the grass roots of the country. The American public responds by directing inquiries to the Department. One GS-11, Information Specialist, handles the liaison activities and answers the queries on the Foreign Operations Administration program.

### Public Studies Division

This Division analyzes American public opinion on all phases of international affairs for the use of the policy makers. Public comment on the work of the Foreign Operations Administration is important to the over-all United States foreign policy. Such comments are made available on demand to the Foreign Operations Administration. One Public Opinion Analyst, GS-12, is assigned to handle this activity.

## BUREAU OF SECURITY AND CONSULAR AFFAIRS - DOMESTIC

### Office of Administrator

The Bureau of Security and Consular Affairs is the focal point in the Department for policy guidance on refugee matters; and the execution of this policy as it relates to the mutual security program, under the delegation of responsibility to the Secretary of State by the terms of Executive Order 10476, requires in the office of the Bureau Administrator one adviser and a junior assistant.

Funds of \$2,000 to cover one European trip are requested to enable the adviser to procure firsthand knowledge of current refugee problems on which he is required to furnish policy advice.

### Office of Munitions Control

The Office of Munitions Control maintains extensive liaison and coordinates export matters involving mutual security considerations with the Regional Bureaus, Department of Defense, Mutual Security Administration, and the Office of the Special Assistant for Mutual Security Affairs in the Department. In the field of military information control, the Office of Munitions Control, on behalf of the Department, participates in the work of the Secretariat of the State-Defense Military Information Control Committee which is the central coordinating point for handling requests for release to NATO countries, SEATO countries, and other countries receiving mutual defense assistance of United States classified military information. The State-Defense Military Information Control Committee, of which the Director of the Office of Munitions Control is Chairman, is continually engaged in the development of disclosure policies arising out of requirements of the Mutual Security Program, and the Secretary of Defense has designated a member each from the Departments of the Army, Navy and Air Force to serve on this Committee. In addition, the Director of the Foreign Operations Administration has named a permanent representative to the Committee.

## OFFICE OF BUDGET - DOMESTIC

The Office of Budget is the organizational unit under the jurisdiction of the Director which develops budgetary policies and procedures, and gives budget management advice and direction to policy and operating officials. In connection with the Mutual Security Program and the responsibility placed on the Department of State therefrom, the Office will continue to serve as a staff adviser to the Deputy Controller in connection with his review responsibility for MSP budget proposals and actions. In addition, the Office has an operating responsibility for supervising the development of administrative support estimates and the distribution and reporting for administrative support allocations to the Department. To perform its function properly the present authorized staff of two positions at an annual rate of \$12,565 is requested for 1956.

#### OFFICE OF FINANCE - DOMESTIC

The Office of Finance is responsible for insuring effective fiscal management and control for the Department, the Foreign Service and affiliated organizations. The present authorized staff of three positions at an annual rate of \$16,370 is required for 1956 to continue the normal fiscal services required in connection with the Department's responsibilities under the Mutual Security Program.

#### OFFICE OF GENERAL SERVICES - DOMESTIC

The Division of Operating Facilities provides telephone communications; supplies and equipment; transportation and reporting services; space services for personnel in Washington; and printing, reproduction, distribution, and related services for the Department. Under the reorganization effective July 1, 1955, these services were withdrawn from the former Divisions of Central Services and Publications.

The Division of Visual Services provides graphic services such as planning, designing and execution of all visual aspects of presentations such as charts, models, posters, illustrations, film animation, exhibits and lettering, and photographic work required for such presentation materials.

Overtime and holiday employment is required primarily in the Division of Operating Facilities, where it is necessary to maintain 24 hours-a-day, seven-days-a-week coverage of the telephone switchboard, and it is frequently necessary to work overtime to meet peak workloads.

An estimated total of \$50,193 represents non-salary obligations to be incurred in connection with supporting the Department's responsibilities under the Mutual Security Program. A cost factor of approximately \$277 per man-year (based on 1955 experience) was used to compute the total requirement which is within the over-all Departmental factor for such costs. This estimate reflects an increase in telephone equipment rental rates which became effective during 1955 and provides for a minimum of replacement of office equipment which is obsolete or beyond the stage of economical repair.

#### CRYPTOGRAPHY STAFF - DOMESTIC

It is estimated that \$549 will be required to provide for overtime and cryptographic supplies and equipment in support of Category "A" activities during fiscal 1956.

## OFFICE OF COMMUNICATIONS AND RECORDS - DOMESTIC AND FOREIGN SERVICE

### Domestic

The Office of Communications and Records during fiscal year 1956 will continue to provide the following administrative services: (1) planning and maintaining world-wide tele-communications, courier, and pouch service; (2) planning and maintaining a world-wide records management program and maintaining the official correspondence files of the Department; (3) serving as the Washington terminal for the transmission, receipt and distribution of telegraph and written communications exchanged by the Department with its overseas posts; and (4) maintaining liaison channels between the Department and other Government agencies for the distribution of communications.

The estimate of 18 domestic positions at an annual rate of \$61,800 for this office is based on the assumption that in fiscal year 1956 the Department and the Foreign Service as a whole will continue at substantially the same level of operation as in fiscal year 1955.

### Foreign

An estimated \$30,000 is required for costs incurred in communication services between the Department and the field, including costs for the transmission of telegraph traffic to the field, incoming collect messages, and certain leased facilities, and the operation of a world-wide courier service in connection with the Mutual Security Program.

## OFFICE OF PERSONNEL

### Domestic

#### 1. Permanent Salary Expense

The Office of Personnel is responsible for planning, directing, and administering the personnel program of Domestic and Foreign Service personnel assigned to the Department of State. A total of five positions are required for administrative support during 1956 for the Executive Office, the Foreign Service Institute, and the Personnel Operations, Employment and Compensation Divisions.

The Executive Office is responsible for budget and fiscal operations, organization and methods development, internal personnel management, records, reports, personnel files and other central administrative services.

OFFICE OF PERSONNEL (Continued)

The Foreign Service Institute is responsible for training " . . . . officers and employees of the Service and the Department and to other officers and employees of the Government for whom training and instruction in the field of foreign relations is necessary, and in order to promote and foster programs of study incidental to such training".

The Personnel Operations Division is responsible for developing and executing over-all personnel policies including the assignment, transfer, promotion, performance evaluation, and separation of domestic and Foreign Service personnel, and plans and directs a Service-wide employee relations program with special reference to discipline, grievances, counseling, and necessary employee services. Through the operations of the Medical Staff it provides medical services including hospital benefits, employment examinations, and immunizations of personnel proceeding abroad including dependents.

The Employment Division is responsible for interviewing, selecting and appointing personnel to the Department and the Foreign Service.

The Compensation Division is responsible for administering the Government-wide overseas allowances and differentials program, the salary administration programs, and the classification program for the Department and Foreign Service.

2. Miscellaneous Salary and Non-Salary Obligations

It is estimated that a total of \$900 will be required for miscellaneous salary and non-salary obligations in 1956. Of this amount \$400 will be required for overtime, and \$500 for travel in connection with normal personnel activities.

Foreign

Explanation of Estimates

1. Salaries - \$12,000

- a. Medical - Emergency - This estimate is based on a ratio of one position in Washington for every 75 employees overseas. This estimate provides for one man-year at \$7,000.
- b. New Recruits - This estimate is based on the Foreign Service attrition rate of 17.5 percent, and an average period of 4-1/2 weeks orientation and training given to new recruits prior to

OFFICE OF PERSONNEL (Continued)

assignment abroad. The amount required is computed as follows:  $91 \times 17.5$  percent = 16 at 4-1/2 weeks, or 1-1/2 man-years at an average salary of \$3,150 = \$4,000.

- c. Terminal leave payments for the Washington assignments, excluding orientation and training, average 11 percent of salary payments. The estimated requirement is \$1,000.

2. Travel - \$239,000

The estimate for general travel is distributed between object classifications 02 and 03. (02 also includes \$770 for medical travel.) The estimate for general travel provides for the following types of trips:

- a. Appointment Trips - The estimate is based on the 17.5 percent attrition rate for the Foreign Service and provides for 16 trips at a cost of \$32,000 for existing positions and 10 trips for new positions at a cost of \$20,000.
- b. Separations - The attrition rate is reduced by 31 percent to allow for the percentage of employees who return to their homes at their own expense. The estimate provides for 11 trips at a cost of \$23,000.
- c. Post-to-Post Transfers - The estimate is based on the transfer rate of 12.8 percent for the Foreign Service. Provision is made for 12 trips at a cost of \$32,000.
- d. Home Leave - Round Trips - Under the two-year home leave program in 1956, 10 percent of employees will receive round trip orders. The estimate provides for nine trips at a cost of \$23,000.
- e. Home Leave and Transfer - Under the 1956 home leave program 31 percent of employees will receive combined leave and transfer orders. The estimate provides for 28 trips at a cost of \$109,000.

3. Medical Expenses - \$5,500

The amount required is based on an average cost of \$55 for Americans and \$1 for local employees.

ADDITIONAL COSTS DUE TO PUBLIC LAW 22

The 84th Congress recently enacted Public Law 22, amending the Foreign Service Act of 1946. These amendments authorize the Department to continue the integration of its personnel into the Foreign Service Officer Corps and to provide some urgently needed benefits for Foreign Service personnel and their dependents. Those provisions of Public Law 22 for which funds are requested in this estimate for fiscal year 1956 are as follows:

1. To continue the authorization of Public Law 759, 83rd Congress, to make lateral entrant appointments in class 1 through 5 at any one of the salary rates for the class concerned.
2. To make Foreign Service Officers and Foreign Service Reserve Officers eligible to receive hardship post differentials.
3. To establish a home service allowance for Foreign Service personnel assigned to duty in the United States between tours of foreign duty.
4. To defray part of the expenses of educating children of American parents stationed abroad in the Foreign Service.
5. To provide medical examinations, inoculations and vaccinations to the dependents of American Foreign Service personnel.

Explanation of Estimates

.01 Salaries and Allowances - \$59,412

- a. Lateral Entry Salary Adjustments - It is estimated that 31 percent of the 182 domestic positions requested for fiscal year 1956 will be dual service, and that 56 lateral appointments will be made at an average increase in salary costs of \$100 per appointment:  $182 \times 31 \text{ percent} = 56 \times \$100 = \$5,600$ .
- b. Hardship Post Differential - There are a total of 101 Foreign Service American positions included in the estimate for fiscal year 1956. It is estimated that 10 percent of these will receive an average hardship post differential of \$613.20:  $101 \times 10 \text{ percent} = 10 \times \$613.20 = \$6,132$ .

ADDITIONAL COSTS DUE TO PUBLIC LAW 22 (Continued)

- c. Home Service Transfer Allowance - Of the 182 domestic positions, it is estimated that 31 percent or 56 will be laterally appointed, and that 34 percent of these lateral appointments will receive home service and transfer allowances of an average of \$520 during fiscal 1956:  $182 \times 31 \text{ percent} = 56 \times 34 \text{ percent} = 19 \times \$520 = \$9,880$ .
- d. Educational Allowance - It is estimated that there are 72 dependent children of Foreign Service Americans serving overseas who would receive an average of \$525 during fiscal 1956:  $101 \times 71.8 \text{ percent} = 72 \times \$525 = \$37,800$ .

.02 Travel - \$4,428

- a. Educational Allowances - It is estimated that six children of secondary school age will elect to travel to the United States during fiscal year 1956 at an average cost of \$738 per trip:  $78 \times 7.7 \text{ percent} = 6 \times \$738 = \$4,428$ .

.07 Other Contractual Services - \$987

- a. Medical Services for Dependents - It is estimated that the 101 Foreign Service Americans have a total of 141 dependents who will receive one examination each during fiscal year 1956 at an average cost of \$7:  $101 \times 140 \text{ percent} = 141 \times \$7 = \$987$ .

MUTUAL SECURITY PROGRAM

DEPARTMENT OF STATE

COMPARATIVE SUMMARY OF OBLIGATIONS BY OBJECT CLASS

UNITED STATES MISSION TO THE NORTH ATLANTIC TREATY ORGANIZATION AND EUROPEAN REGIONAL ORGANIZATIONS

Description	Actual 1954		Estimate 1955		Estimate 1956	
	Total		Total		Total	
	Number	Amount	Number	Amount	Number	Amount
Permanent American positions	289	\$1,677,815	126	\$737,102	110	\$639,993
Deduct lapse	102	614,023	6	56,202		
Add terminal leave in excess of lapse					4	19,407
Net permanent personnel	187	1,063,792	120	680,900	114	659,400
Average permanent local personnel	303	620,684	242	529,900	239	516,400
Average part-time and temporary personnel	-	-	7	24,700	4	15,000
Average employment all civilian personnel	490	1,684,476	369	1,235,500	357	1,190,800
Pay in excess of 52-week base		3,000		2,800		2,400
Payment above basic rates:						
Allowances		356,994		224,900		239,200
Overtime and holiday pay		19,102		5,700		5,700
Night work differential		305		300		-
<b>Total, Civilian Personnel</b>	<b>490</b>	<b>\$2,063,877</b>	<b>369</b>	<b>\$1,469,200</b>	<b>357</b>	<b>\$1,438,100</b>
<u>Direct Obligations</u>						
01 - Personal services		\$2,063,877		\$1,469,200		\$1,438,100
02 - Travel		264,439		179,700		179,700
03 - Transportation of things		196,541		112,900		112,900
04 - Communication services		168,247		168,700		170,300
05 - Rents and utility services		107,596		121,200		131,000
06 - Printing and reproduction		3,472		-		-
07 - Other contractual services		207,608		147,300		166,400
08 - Supplies and materials		74,396		73,740		73,740
09 - Equipment		18,962		18,260		18,260
12 - Pensions, annuities and insurance claims		195		-		-
13 - Refunds, awards and indemnities		3,212		900		3,000
15 - Taxes and assessments		3,055		8,100		6,600
<b>Total Direct Obligations</b>		<b>\$3,111,600</b>		<b>\$2,300,000</b>		<b>\$2,300,000</b>

MUTUAL SECURITY PROGRAM

DEPARTMENT OF STATE

UNITED STATES MISSION TO THE NORTH ATLANTIC TREATY ORGANIZATION AND EUROPEAN REGIONAL ORGANIZATIONS

NARRATIVE JUSTIFICATION STATEMENT

Fiscal Year 1956

The purpose and the functions of the United States Mission to NATO and European Regional Organizations are explained in the consolidated section on USRO beginning on Page 223.

The State Department element includes the Office of the Mission Chief, the Office of Political Affairs and the administrative staff and secretariat for the entire organization. The non-American staff for the other elements are also carried on State Department rolls and budgeted under this item. This section of the budget covers only these State Department personnel in USRO, but includes the operating expenses of the entire integrated organization.

<u>American Positions</u>	<u>Authorized Positions</u>			<u>Estimated Positions</u>	<u>Percent 1956 is BELOW</u>	
	<u>1953</u>	<u>1954</u>	<u>1955</u>	<u>1956</u>	<u>1954</u>	<u>1953</u>
Office of Chief of Mission*	50	13	13	10		
Office of Political Affairs	68	25	23	20		
Office of Executive Secretary	32	22	22	18		
Office of Administration and Administrative Support	186	81	68	62		
Total American Positions	336	141	126	110	22%	67%
Non-American Local Employees Serving All Elements**	458	303	242	239	21%	48%
TOTAL EMPLOYMENT	794	444	368	349	21%	56%
TOTAL OBLIGATIONS	\$8,772,644	\$3,111,600	\$2,300,000	\$2,300,000	26%	74%

\* Includes in 1953 the Office of Plans and Policy and the Analysis and Presentation Staff which have since been abolished.

\*\* Includes administrative support personnel financed by these funds.

## USRO - NARRATIVE JUSTIFICATION STATEMENT (Continued)

The program and workload for 1956 are expected to be about the same as for 1955. The estimated requirement for funds, \$2,300,000, is the amount made available for 1955. As the above table indicates, the number of Americans in the present organization has been reduced 22 percent below 1954 and is only one-third of the number in 1953. Overall employment including Local Employees has been reduced 21 percent below 1954 and is less than half (44%) of the 1953 level. Similarly, the 1956 estimated appropriation request is 26 percent below the funds provided in 1954, and is approximately one-fourth of the funds used for these activities in 1953.

### Office of the Chief of Mission

This office includes the Chief of Mission and his immediate staff. The primary responsibility of the Chief of Mission, under the USRO terms of reference approved by the President, is to provide leadership and effective coordination to the work of all of the agency elements of USRO, to the end that joint recommendations on policy questions may be reached for submission to the Washington agencies or for presentation in the regional international organizations.

### Office of Political Affairs

The Director of the Office of Political Affairs is also Deputy Chief of USRO and Alternate Permanent Representative on the North Atlantic Council. He is the principal Political Advisor of the Chief of Mission. He and his staff: (a) assist in the U.S. preparation for meetings of the North Atlantic Council and report results to interested U.S. agencies and missions; (b) provide U.S. representation on North Atlantic Council Committees and working groups concerned with political affairs, and arrange for U.S. representation on other groups such as war-time planning committees; (c) provide current estimates of the impact of European political conditions upon U.S. regional policies and programs; (d) assist in development of coordinated USRO recommendations for U.S. positions in the NATO Annual Review to insure that adequate weight is given to political considerations; (e) provide assistance in presenting U.S. views in the NATO Annual Review Committees; (f) participate in the formulation and review of proposed USRO actions on financial, economic, production, and other defense matters to assure adequate consideration of political factors; (g) and, in connection with the above, conduct liaison with other delegations and the NATO International Staff.

### Office of the Executive Secretary

The Office of the Executive Secretary insures that actions emanating from USRO are coordinated and consistent with basic policy. It services all elements of USRO including those of the Department of Defense, Treasury Department and FOA. The office is responsible for: (a) insuring preparation, coordination, and assembly of NATO and OEEC briefing papers; (b) providing secretariat services for meetings, conferences and

## USRO - NARRATIVE JUSTIFICATION STATEMENT (Continued)

country visits; (c) reviewing all telegram and airgram traffic and clearing such outgoing communications to insure adherence to policy; (d) insuring proper staff action on correspondence, memoranda, and other papers for the Chief of Mission (e) and maintaining USRO central files and library and insuring distribution to Washington and the field of NATO, OEEC and other documents.

### Office of Administration

This office provides, or arranges with the American Embassy in Paris for the provision of administrative services not only for the State Department element but also for all other elements included in or attached to USRO. Approximately 600 American and non-American personnel are serviced in this manner. The office is responsible for the following: (a) in consultation with USRO offices, prepares the annual budget estimates for USRO and supervises allocation of funds and control of the approved budget; (b) performs continuous review of organization, functions, methods of operation and staffing requirements; reviews, clears and issues USRO instructions, announcements and bulletins; (c) administers personnel policies and procedures including recruitment, placement, classification, and health and welfare activities; (d) performs fiscal activities including certifying vouchers for payment, preparation of payrolls, providing cashier facilities for employees, authorizing official travel, maintaining accounts and preparing reports on USRO fiscal operations; (e) provides such general services as procurement and supply, duplicating, office buildings and living quarters, repairs and maintenance, mail and messenger services, translation services, records management, telephone and telegraph service, motor pool service and the like; (f) ensures personnel and physical security of USRO by providing for security clearance of personnel, safeguarding USRO property and equipment, and providing for protection of security information; (g) and provides U.S. representation on the NATO Security Council and the NATO Civilian Budget Committee.

### Non-American Support for Other Elements of USRO

This budget includes the salary costs of the technical and clerical staff of non-American personnel assigned to the USRO elements of FOA, Department of Defense, and Mutual Defense Assistance Controls, totaling 23 non-American employees.

MUTUAL SECURITY PROGRAM

UNITED STATES MISSION TO THE NORTH ATLANTIC TREATY ORGANIZATION AND EUROPEAN REGIONAL ORGANIZATIONS  
USRO

Comparative Summary - All Agencies  
Fiscal Year 1956

	Actual 1954		Estimate 1955		Estimate 1956	
	Total		Total		Total	
	Av. Employment	Amount	Av. Employment	Amount	Av. Employment	Amount
<u>Department of State</u> <sup>1/</sup>						
American Civilian Personnel	187.0	1,443,193	127.0	939,300	118.0	921,700
Local Personnel	303.0	620,684	242.0	529,900	239.0	516,400
Total Personal Services	490.0	2,063,877	369.0	1,469,200	357.0	1,438,100
Other Object Expenses		1,047,723		830,800		861,900
Total	490.0	3,111,600	369.0	2,300,000	357.0	2,300,000
<u>Foreign Operations Administration</u> <sup>2/</sup>						
American Civilian Personnel	83.2	822,770	49.9	482,812	49.1	495,843
Other Object Expenses		182,799		106,600		95,752
Total	83.2	1,005,569	49.9	589,412	49.1	591,595
<u>Defense Department</u> <sup>3/</sup>						
American Civilian Personnel	34.0	273,587	34.0	253,700	38.0	286,700
Military Personnel	26.0	57,966	25.0	43,300	27.0	59,500
Total Personal Services	60.0	331,553	59.0	297,000	65.0	346,200
Other Object Expenses		70,967		93,000		108,800
Total	60.0	402,520	59.0	390,000	65.0	455,000
<u>Summary All Agencies</u>						
American Civilian Personnel	304.2	2,539,550	210.9	1,675,812	205.1	1,704,243
Military Personnel	26.0	57,966	25.0	43,300	27.0	59,500
Local Personnel	303.0	620,684	242.0	529,900	239.0	516,400
Total Personal Services	633.2	3,218,200	477.9	2,249,012	471.1	2,280,143
Other Object Expenses		1,301,489		1,030,400		1,066,452
Total	633.2	4,519,689	477.9	3,279,412	471.1	3,346,595

<sup>1/</sup> For detail of Department of State estimates, see page 217.

<sup>2/</sup> For detail of FOA estimates, see page 84.

<sup>3/</sup> Detail estimate for Defense portion of USRO is contained in Department of Defense administrative expense estimate which is not a part of this document.

MUTUAL SECURITY PROGRAM

UNITED STATES MISSION TO THE NORTH ATLANTIC TREATY ORGANIZATION AND EUROPEAN REGIONAL ORGANIZATIONS

USRO

NARRATIVE JUSTIFICATION STATEMENT

Fiscal Year 1956

The keystone of United States foreign policy in Europe is the North Atlantic Treaty. To make the treaty effective there have been established the North Atlantic Treaty Organization and its subordinate military headquarters. NATO is a going organization, with armies, navies and air forces in being and in operation, engaged in constant training and planning for the mutual defense of the North Atlantic area. Backing up the military forces, the NATO nations are engaged in steady and coordinated provision and expansion of bases, communications networks, ports, transportation and other logistical services, and industrial production facilities. To coordinate these varied defense and defense-supporting activities, the North Atlantic Council has created the NATO Civilian Headquarters which is established in Paris on a continuous operating basis.

The United States, in the passage of the Mutual Security Act, has recognized the dependence of an effective mutual defense effort upon the vitality of the economic structure of the participating nations. European coordination of the economic programs of the NATO nations is effected through the Organization for European Economic Cooperation, originally established under the Marshall Plan and continuing its role in the provision of economic analyses and plans for coordination of the economies of the NATO nations under the current mutual security effort. While the United States is not a member of OEEC it observes and participates in its work.

The complementary roles of the NATO and OEEC Headquarters in Paris are to promote the economic well-being and the collective defense of the nations of the North Atlantic area. Each NATO nation has a mission or delegation to NATO and to OEEC. The organization which provides the United States mission to these two centers of the North Atlantic defense effort is "USRO".

USRO is the United States Mission to the North Atlantic Treaty Organization and European Regional Organizations. The Chief of the Mission is the United States Permanent Representative on the North Atlantic Council. He also serves as the United States' Representative to the Ministerial Council of the Organization for European Economic Cooperation (OEEC).

The Mission is comprised of representatives of the Department of State, Department of the Treasury, Department of Defense, Foreign Operations Administration, and United States Information Agency.

The following table presents in summary the total USRO costs. Detail estimates for the Defense portion of USRO is contained in Department of Defense administrative expense estimates.

For detail estimates on the Foreign Operations Administration element of USRO, see page 84 ; and for detail estimates of the Department of State element, see page 217.

MUTUAL SECURITY PROGRAM

RECONCILIATION OF CONTROL ACT EXPENSES ESTIMATE TO CURRENT ESTIMATE

	Amount	
1954 obligations		997,617
1955 budget estimate		<u>1,175,000</u>
<u>Deductions:</u>		
Foreign Operations Administration		
Domestic	32,699	
Overseas	69,073	
Department of Commerce		
Domestic	100	101,872
Subtotal		<u>1,073,128</u>
<u>Additions:</u>		
Department of State		
Domestic	12,148	
Overseas	89,724	101,872
Total Estimate for 1956		<u><u>1,175,000</u></u>



the intelligence agencies of the government render supporting services. Although these other agencies make substantial contributions to the accomplishment of the program, their participation is financed from their own operating funds without any allocations of Battle Act funds.

The allocations of Battle Act funds received by the Foreign Operations Administration, State Department and Commerce Department, go to supplement funds that these agencies have available in their normal operating budgets. The Battle Act budget, therefore, provides a means whereby the Deputy Director for Mutual Defense Assistance Control in the Foreign Operations Administration can call upon the operating agencies to provide the new and intensified activity required for accomplishing the objectives of the Battle Act. Hence, it is an essential tool for carrying out the central administering responsibility under the Battle Act. The estimated requirement for Fiscal Year 1956 is the same as that for Fiscal Year 1955, \$1,175,000. Within this amount, the estimated allocation for Commerce Department stays at the same level. There is a shift in the allocations of an amount from the Foreign Operations Administration to the State Department. Basically this is accounted for by a shift of costs made necessary by the transfer of some overseas positions from the Foreign Operations Administration to the State Department. This shift of positions is to recognize the fact that certain Foreign Operations Administration personnel participating in enforcement work in the country missions abroad properly belong under the administrative control of the State Department organization within the country team.

MUTUAL SECURITY PROGRAM

CONTROL ACT

ALL AGENCIES - U. S. AND OVERSEAS  
CONSOLIDATED COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

Description	Actual 1954		Estimated 1955		Estimated 1956	
	Total		Total		Total	
	Number	Amount	Number	Amount	Number	Amount
Foreign Operations Administration	56.0	\$384,092	49.0	\$334,934	43.0	\$292,455
Department of State	44.0	257,759	53.0	309,472	59.0	352,867
Department of Commerce	41.0	221,970	41.0	229,660	41.0	235,710
Permanent positions	141.0	\$863,821	143.0	\$874,066	143.0	\$881,032
Deduct lapse	31.2	197,949	10.7	66,761	8.5	54,095
Deduct portion of salaries paid from other accounts	9.0	40,445	9.0	40,925	9.0	41,555
Net permanent personnel	100.8	\$625,427	123.3	\$766,380	125.5	\$785,382
Average permanent local personnel	1.4	3,327	3.0	7,200	-	-
Average part-time and temporary personnel	.9	7,179	1.2	9,500	.5	4,500
Average employment all civilian personnel	103.1	\$635,933	127.5	\$783,080	126.0	\$789,882
Regular pay in excess of 52-week base		2,567		3,150		3,050
Payment above basic rates civilian personnel:						
Differentials		-		-		1,450
Living and quarters allowances		63,050		76,779		69,000
Overtime and holiday pay		2,800		4,980		3,760
Payment to other agencies for reimbursable details	1.0	9,195	3.0	23,793	2.0	12,993
Total, Civilian Personnel	104.1	\$713,545	130.5	\$891,782	128.0	\$880,135
01 - Personal services		\$713,545		\$891,782		\$880,135
02 - Travel		182,836		159,931		144,500
06 - Printing and reproduction		12,394		23,700		22,000
07 - Other contractual services		2,390		2,300		2,875
Services performed by other agencies		84,871		95,487		124,690
15 - Taxes and assessments		1,581		1,800		800
Total Obligations		\$997,617		\$1,175,000		\$1,175,000

MUTUAL SECURITY PROGRAM

CONTROL ACT

FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

DOMESTIC

Description	Actual 1954		Estimated 1955		Estimated 1956	
	Total		Total		Total	
	Number	Amount	Number	Amount	Number	Amount
Deputy Director for MDAC	30.0	\$206,035	30.0	\$210,705	29.0	\$201,565
Deputy Director for Technical Services	11.0	69,075	7.0	53,015	7.0	53,015
Permanent positions	41.0	\$275,110	37.0	\$263,720	36.0	\$254,580
Deduct lapse	10.2	68,033	2.3	16,698	2.9	20,360
Net permanent personnel	30.8	\$207,077	34.7	\$247,022	33.1	\$234,220
Average part-time and temporary personnel	.9	7,179	1.2	9,500	.5	4,500
Average employment all civilian personnel	31.7	\$214,256	35.9	\$256,522	33.6	\$238,720
Regular pay in excess of 52-week base		800		1,000		900
Overtime and holiday pay		1,591		3,380		2,400
Payment to other agencies for reimbursable details	1.0	9,195	1.0	10,800	-	-
Total, Civilian Personnel	32.7	\$225,842	36.9	\$271,702	33.6	\$242,020
01 - Personal services		\$225,842		\$271,702		\$242,020
02 - Travel		120,644		99,947		98,000
06 - Printing and reproduction		10,407		12,000		12,000
07 - Other contractual services		703		1,000		1,000
Services performed by other agencies		20,648		23,760		23,690
15 - Taxes and assessments		791		1,200		200
Total Obligations		\$379,035		\$409,609		\$376,910

MUTUAL SECURITY PROGRAM

CONTROL ACT

FOREIGN OPERATIONS ADMINISTRATION  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

OVERSEAS

Description	Actual 1954		Estimated 1955		Estimated 1956	
	Total		Total		Total	
	Number	Amount	Number	Amount	Number	Amount
USRO	10.0	\$76,105	7.0	\$37,875	7.0	\$37,875
USOM/Rome	2.0	9,438	2.0	10,626	-	-
USOM/Austria	1.0	8,649	1.0	7,689	-	-
USOM/Germany	1.0	7,929	1.0	7,929	-	-
USOM/Yugoslavia	1.0	6,861	1.0	7,095	-	-
Permanent Positions	15.0	\$108,982	12.0	\$71,214	7.0	\$37,875
Deduct lapse	6.2	45,489	.8	4,858	.6	3,000
Net permanent personnel	8.8	\$63,493	11.2	\$66,356	6.4	\$34,875
Average permanent local personnel	1.4	3,327	3.0	7,200	-	-
Average employment all civilian personnel	10.2	\$66,820	14.2	\$73,556	6.4	\$34,875
Regular pay in excess of 52-week base		200		200		100
Payment above basic rates civilian personnel:						
Living and quarters allowances		26,816		40,002		20,000
Overtime and holiday pay		524		950		500
Payment to other agencies for reimbursable details		-	2.0	12,993	2.0	12,993
Total, Civilian Personnel	10.2	\$94,360	16.2	\$127,701	8.4	\$68,468
01 - Personal services		\$94,360		\$127,701		\$68,468
02 - Travel		30,592		19,840		10,000
07 - Other contractual services		1,687		100		100
Services performed by other agencies		15,904		-		-
15 - Taxes and assessments		141		50		50
Total Obligations		\$142,684		\$147,691		\$78,618

MUTUAL SECURITY PROGRAM

CONTROL ACT

DEPARTMENT OF STATE  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

DOMESTIC

Description	Actual 1954		Estimated 1955		Estimated 1956	
	Total		Total		Total	
	Number	Amount	Number	Amount	Number	Amount
Office of Assistance Secretary for Economic Affairs	9.0	\$55,875	9.0	\$56,090	9.0	\$55,875
Office of Intelligence Research	15.0	83,210	21.0	128,140	21.0	128,068
Permanent positions	24.0	\$139,085	30.0	\$184,230	30.0	\$183,943
Deduct lapse	8.9	50,866	3.5	21,630	1.5	9,220
Net permanent personnel	15.1	\$88,219	26.5	\$162,600	28.5	\$174,723
Regular pay in excess of 52-week base		250		550		550
Overtime and holiday pay		350		650		650
<b>Total, Civilian Personnel</b>	<b>15.1</b>	<b>\$88,819</b>	<b>26.5</b>	<b>\$163,800</b>	<b>28.5</b>	<b>\$175,923</b>
01 - Personal services		\$88,819		\$163,800		\$175,923
07 - Other contractual services		-		400		425
15 - Taxes and assessments		300		200		200
<b>Total Obligations</b>		<b>\$89,119</b>		<b>\$164,400</b>		<b>\$176,548</b>

MUTUAL SECURITY PROGRAM

CONTROL ACT

DEPARTMENT OF STATE  
COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

OVERSEAS

Description	Actual 1954		Estimated 1955		Estimated 1956	
	Total		Total		Total	
	Number	Amount	Number	Amount	Number	Amount
USRO - Office of Security Trade Controls	5.0	\$ 30,921	5.0	\$ 31,722	5.0	\$ 29,952
European Posts	10.0	58,114	13.0	63,881	19.0	108,617
Far Eastern Posts	5.0	29,639	5.0	29,639	5.0	30,355
Permanent positions	20.0	\$118,674	23.0	\$125,242	29.0	\$168,924
Deduct lapse	2.4	14,063	1.8	9,590	1.2	6,000
Net permanent personnel	17.6	\$104,611	21.2	\$115,652	27.8	\$162,924
Regular pay in excess of 52-week base		500		550		600
Payment above basic rates, civilian personnel:						
Differentials		-		-		1,450
Living and quarters allowances		36,234		36,777		49,000
Total, Civilian Personnel	17.6	\$141,345	21.2	\$152,979	27.8	\$213,974
01 - Personal services		\$141,345		\$152,979		\$213,974
02 - Travel		23,375		28,144		27,500
07 - Other contractual services		-		500		600
Services performed by other agencies		48,319		71,727		101,000
15 - Taxes and assessments		250		250		250
Total Obligations		\$213,289		\$253,600		\$343,324

MUTUAL SECURITY PROGRAM

CONTROL ACT

DEPARTMENT OF COMMERCE

COMPARATIVE SUMMARY OF DIRECT OBLIGATIONS BY OBJECT CLASS

DOMESTIC (NO OVERSEAS)

Description	Actual 1954		Estimated 1955		Estimated 1956	
	Total		Total		Total	
	Number	Amount	Number	Amount	Number	Amount
<u>Bureau of Foreign Commerce:</u>						
Office of Economic Affairs	25.0	\$124,570	25.0	\$122,665	25.0	\$125,235
Office of Export Supply	16.0	97,400	16.0	106,995	16.0	110,475
Permanent positions	41.0	\$221,970	41.0	\$229,660	41.0	\$235,710
Deduct lapse	3.5	19,498	2.3	13,985	2.3	15,515
Deduct portion of salaries paid from other accounts	9.0	40,445	9.0	40,925	9.0	41,555
Net permanent personnel	28.5	\$162,027	29.7	\$174,750	29.7	\$178,640
Regular pay in excess of 52-week base		817		850		900
Payment above basic rates civilian personnel:						
Overtime and holiday pay		335		-		210
<b>Total Civilian Personnel</b>	<b>28.5</b>	<b>\$163,179</b>	<b>29.7</b>	<b>\$175,600</b>	<b>29.7</b>	<b>\$179,750</b>
01 - Personal services		\$163,179		\$175,600		\$179,750
02 - Travel		8,225		12,000		9,000
06 - Printing and reproduction		1,987		11,700		10,000
07 - Other contractual services		-		300		750
15 - Taxes and assessments		99		100		100
<b>Total Obligations</b>		<b>\$173,490</b>		<b>\$199,700</b>		<b>\$199,600</b>