

Economic Empowerment Program for North Maluku

GRANT # DAIJ0714

FINAL REPORT
March 3 to August 31, 2003

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Contact:

Asteria Rajino
World Vision Indonesia
Disaster Management Department
Jl. Wahid Hasyim No. 33
Jakarta Pusat, Indonesia
Tel: 62-21 327467
Fax: 62-21 2305708

Laura M. Grosso, Ph.D
World Vision, Inc.
3834 Weyerhaeuser Way South
Federal Way, WA 98001
Tel: (202) 547-3743
Fax: (202) 547-4834

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I. EXECUTIVE SUMMARY

World Vision Indonesia Jl. Wahid Hasyim No. 33 Jakarta 10340 Indonesia	Date: 15 October 2003 Contacts: James Tumbuan, Country Director Asteria Rajino, DMD Team Leader Laura M. Grosso, Ph.D., International Program Officer Tel: 62 21 327467 – Jakarta 202 547 3743 – D.C. Fax: 62 21 2305708 – Jakarta 202 547 4834 – D.C. E-Mail: Asteria_Rajino@wvi.org lgrosso@worldvision.org

Grant Title:	Economic Empowerment Program for North Maluku
Grant No:	DAIJ0714
Country /Region (s):	North Maluku Province, Indonesia
Disaster/Hazard:	Rehabilitation
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The violence in North Maluku between Muslims and Christians three years ago has resulted in the killings of thousands of innocent civilians and the destruction of houses, public facilities, community infrastructure, businesses, and economic and agriculture infrastructure. For the last two years, IDPs have been returning to their home villages. The Government of Indonesia and PVOs have provided assistance for housing and public infrastructure to both the returnees and local communities in the conflict-affected areas. However, there is a lack of assistance for the economic activities in these villages. Such assistance will be needed as the repatriation process continues. In addition, more knowledge, skills and expertise on construction including wood construction -- are needed to rehabilitate damaged houses and infrastructure.

Agriculture plays a vital role in the project area, as farming is the main occupation in the target communities. Assistance in food processing activities to help communities produce refined, higher value agricultural products is a strategic way to support the rural economy. Through funding from USAID, WV provided inputs related to carpentry and food processing activities. WV also provided training to improve the community groups' knowledge and skills to improve their economic activities.

Goal: To facilitate the rehabilitation of communities through the revitalization of economic activities in crisis-affected communities.

Objective 1: Provide carpentry training and inputs to 40 community groups to increase household net worth in the target communities.

During the program period, WV successfully distributed carpentry inputs and provided training for 45 community groups. Project activities direct benefited 476 families in Galela, Tobelo, South Tobelo, Kao, Malifut, Jailolo, South Jailolo sub districts and three sub districts of Morotai Island. A total of 122 persons, from 45 carpentry groups, participated in the trainings.

Indirect and Current Measures / Indicators:

- Number of carpentry kits, consisting of appropriate tools and inputs, distributed

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- Number of trainings conducted

Objective 2: Distribute food-grinding mills to 40 community groups, mainly women's groups, and provide training on their maintenance and use.

During the program period, WV successfully distributed 32 food grinding mills and other supporting equipments for food processing activities and provided training for 32 women groups. A total of 432 families directly benefited through the program assistance. A total of 421 persons, from 32 groups, received training on managing a small business and on basic food processing technology. The groups were also trained on grinding machine maintenance.

Indirect and Current Measures / Indicators:

- Number of food-processing inputs provided
- Number of trainings conducted

II. PROGRAM OVERVIEW

The goal of the Economic Empowerment Program for North Maluku, which was implemented within world Vision's [WV] North Maluku Rehabilitation Program, was to facilitate the rehabilitation of communities through the revitalization of economic activities in crisis-affected communities. To achieve the goal, two objectives have been implemented through two main activities: [1] provision of tools and training for carpentry groups and [2] provision of tools and training on food processing activities for women groups.

The program was designed as a community based program. The community groups have indeed identified their own needs, established their groups, proposed their needs to WV and made the groups operational.

The program operated in 8 sub districts within North Halmahera District and 2 sub districts within West Halmahera District. The target populations of the program were [1] members of the community, who have traditionally been craftsmen, but who have lost their livelihoods due to the crisis in North Maluku and [2] women in groups who have already formed working or harvesting groups.

World Vision closely coordinated with local authorities, community leaders and other NGOs during the program implementation to avoid program overlapping. WV also worked together with government institutions and local NGOs in providing training, in order to make the program sustainable. It is expected that these agencies will be able to support the groups after the program is finished.

The initial program was planned to finish on August 3, 2003. WV requested to extend the program period without additional cost since the training preparation had required more time than expected and because of the earthquake in North Morotai sub district, which had led to a delay in collecting the necessary project proposals from beneficiaries. The program was extended until August 31, 2003 after getting approval from the donor.

III. PROGRAM PERFORMANCE

In March 2003, WV introduced the program to the local government from the provincial to the sub district levels. Based on recommendations from the local government, particularly the heads of sub-districts and villages, WV identified community members who had previously worked as carpenters and women who

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used to participate in village food processing activities prior to the conflict. With the communities, WV developed criteria to select program beneficiaries. Below is the list of general criteria for beneficiaries' selection:

- Community from conflict-affected villages
- Community from villages that have never received this type of assistance from the Government of Indonesia, INGOs or other agencies
- The beneficiaries are willing to work in groups
- The beneficiaries are committed to developing their own group
- The beneficiary groups are committed to attending the training

To differentiate beneficiaries for the two different activities, two criteria for the previous occupation of the beneficiaries were made. For the carpentry groups, the program focused on people who previously worked as carpenters or furniture entrepreneurs. For the food processing groups, the program focused on women previously involved in village food processing activities grinding mill operation before the conflict.

From March to May 2003, WV identified 45 carpentry groups and 32 women's groups, involved or interested in food processing activities in Jailolo, South Jailolo, Kao, Malifut, Galela, Tobelo, South Tobelo sub districts and three sub districts in Morotai Island. The number of identified groups differed from the targeted number in the proposal. However, WV informed the donor about these changes before community implementation started. A detailed list of villages, number of group members and the number of family members who benefited from this program is provided in Annex 1.

❖ Performance versus Objective

Objective 1

With the funds from USAID, WV provided training and inputs for 45 carpentry groups. Together with WV, the community groups identified inputs needed for the carpentry groups. WV encouraged the groups to prepare proposals requesting inputs needed for each group. The content of each distributed package based on the requests from that community group. The package of carpentry tools and equipment consisted of: different types of saws, including electric saws, planners, electric drills, compressors, hammers, and other supporting equipments: water pass, rulers, etc. In some villages, where electricity is not available, generators were provided for the groups. Details on type and number of tools and equipment distributed are available in annex 2.

Initially, WV planned to collaborate with the Government of Indonesia's Training Center in Ternate to provide the training for the carpentry groups. However, since it was quite difficult to get feedback from them while the program period was limited, WV tried to find other agencies that were capable to provide training for the carpentry groups. In the end, WV partnered together with SANRO, a local NGO based in Tobelo, North Halmahera, with SANRO facilitating the trainings.

The training topics of the training were [1] basic skills on carpentry and [2] basic administration skills for small group businesses. During the training, participants had the opportunity to practice what they learned. The trainings were conducted twice in the third and fourth week of July 2003. A total of 122 persons participated in these five-day trainings held at the SANRO Learning Center. Two or three of its members represented each carpentry group in the training. Group members who were involved in the training committed to share their knowledge with the other members of the group. The training participants responded well to the training. They were grateful for the training, even though some of the topics were quite difficult for them.

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The table below describes the number of beneficiaries who received carpentry inputs and the number of group representatives who participated in the training conducted at SANRO Learning Center.

No	Sub District	Number of Carpentry Groups	Training Participants	Number of beneficiaries (groups members)			
				HH	M	F	P
1	Galela	10	28	74	182	167	349
2	Tobelo - South Tobelo	5	13	34	77	68	145
3	Kao	2	5	18	37	38	75
4	Malifut	3	9	18	45	42	87
5	South Jailolo	6	18	73	184	168	352
6	South Morotai	8	19	112	239	242	481
7	South Western Morotai	5	12	67	133	117	250
8	North Morotai	6	18	80	199	233	432
TOTAL		45	122	476	1096	1075	2171

In August 2003, WV monitored the beneficiary groups. The result of the monitoring showed that 90.7 % of the groups have active leaders and 51.2 % have already started group activities. Problems that most community groups faced were [1] lack of supporting tools (62.8 %) and [2] lack of start-up capital (14 %). However, more than 50 % of groups with a lack of supporting tools have already started their group's activities.



Carpentry Training at SANRO Training Center in Tobelo

Objective 2

With OTI funding, the project distributed food grinding machines as well as other supporting equipments and provided training for 32 women groups. The same approach was used as for the carpentry groups where the community groups themselves identified equipment needed and the groups themselves requested assistance for their needs. WV assisted the women groups in this process to ensure effective community participation. The content of each distributed package differed based on the specific requests from a community. The food-processing activity package consisted of grinding machines, jerry cans, jack, buckets, water scoopers, big spoons, and other supporting equipments. Detailed numbers and types of equipment distributed are available in the consolidated commodity report (Annex 2).

Starting in the middle of July, WV in collaboration with the Government of Indonesia Department of Trading and Industry at district level, provided training for the beneficiaries. Topics of training were basic knowledge and skills to start a small business, which includes basic management and accounting to manage a small group of entrepreneurs and some practical skills on food processing, such as processing coconut and cassava. Another topic was maintenance of the grinding machine. Two trainers from the Department of Trade and Industry trained the women groups in several locations all over Northern

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Halmahera and Jailolo Selatan. A total of 421 women participated in the training activities, which were held from July 14 until August 2, 2003.

The below table cites the number of beneficiaries who received food processing inputs and the number of group members who participated in the food processing training.

No	Sub District	Number of women groups	Participants who joined in the training	Number of beneficiaries (groups' members)			
				HH	M	F	P
1	Galela	5	58	58	134	132	266
2	Tobelo	3	24	24	43	47	90
3	South Jailolo	7	65	76	167	156	323
4	South Morotai	6	113	113	219	219	438
5	South Western Morotai	6	90	90	192	189	381
6	North Morotai	5	71	71	183	163	346
Grand Total		32	421	432	938	906	1844

The monitoring results demonstrated that 100 % of the groups have active leaders and 56.7 % have already started their groups' activities. Problems most often faced by the communities include [1] a lack of supporting tools (46.7 %), having other businesses to look after (13.3%) and in-active groups' members (10%). However, more than 70 % of the groups without tools have still started group activities while meeting their needs on their own.

The requested inputs were procured based on WV procedures after approval by WV. The distribution of machines, tools and equipment for both carpentry and food processing groups was done effectively and efficiently following WV commodities standards and procedures.



Beneficiaries during the training conducted by the Department of Trading and Industry



Beneficiaries operating the food grinding machines.

❖ Annexes

Please click the icon below



"Detail bens.zip"

Annex 1. Detailed list of villages and number of beneficiaries

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"Consolidated
Grinder.zip"



"Consolidated
Carpentry.zip"

Annex 2. Consolidated commodities report



DAINM.PRN

Annex 3. Financial report