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file

June 1, 1994

Ms. Linda Bernstein
AID/EUR/DR/DPI
320 21st Street
Room 4440
Washington, D.C. 20523-0053

Dear Ms. Bernstein:

I herewith enclose the final report for the Atlantic Council's cooperative agreement to conduct civil-military relations programs in Central and Eastern Europe (No. EUR-0017-A-00-2036-00). Events conducted under this grant were successful in providing information to leaders new to the task of civilian oversight, and were successful in fostering mutually beneficial relationships for future programs.

I would like to thank the Agency for International Development for its support of the Council's civil-military activities. We look forward to other opportunities to collaborate with AID.

Sincerely,

Alfred D. Wilhelm Jr.
Alfred D. Wilhelm, Jr.

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May 26, 1994

CIVILIAN OVERSIGHT OF MILITARY ESTABLISHMENTS IN POST COMMUNIST CENTRAL AND EASTERN EUROPE

FINAL REPORT

Summary

In March 1992, the Atlantic Council received a two-year grant from AID — grant No. EUR-0017-A-00-2036-00 — for activities to facilitate the transfer of oversight and control over the military establishments of Central and Eastern Europe to democratically elected civilian authorities and their staffs. This AID-funded project was building on the path-breaking civilian-military program initiated by the Atlantic Council in 1991, with initial support from the Ford Foundation and the United States Institute of Peace.

Over the last two years the Atlantic Council conducted a variety of programs designed to open up practical options for civilian authorities with oversight of the military and security establishments in Central and Eastern European countries. The Council programs have had an immediate impact on institutional procedures in certain countries; have had a broad educational impact in others; and have stimulated regional networking among the appropriate civilian authorities. By virtue of the positive response both from participants and from U.S. Embassy personnel in the region familiar with the program, the Atlantic Council leadership is confident that the kinds of assistance offered through its Civil-Military Relations program have advanced the democratization process and U.S. government objectives in the region. At the same time the program has greatly benefitted civilian authorities in Central and Eastern Europe.

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Activities

The Council's first activity under its AID grant was a two-week orientation program on civilian-military relations held in Brussels, Belgium, and Washington, D.C. from July 6-17, 1992. Participants in the program included 15 senior elected and appointed officials from Poland, Hungary, Czechoslovakia, Bulgaria, Estonia, Latvia, and Lithuania. The program agenda and participant list are attached.

While in Brussels, the participants discussed civil-military relationships within NATO with Secretary General Manfred Wörner and then SACUER General John Shalikhvili. The two days of meetings at NATO Headquarters and SHAPE were supplemented by a day of discussions with senior German officials on the evolution of civilian control of the armed forces in post-war Germany.

The Washington portion of the program was highlighted by sessions with the Chairman of the Joint Chiefs of Staff General Colin Powell, Acting Secretary of Defense Donald Atwood, Secretary of the Air Force Donald Rice, and former Secretaries of the Army Stanley Resor and John Marsh.

The Washington program covered the full range of government agencies offering perspectives on civilian oversight of the military. The participants discussed the issues with senior personnel from the following Departments, Agencies and Offices, and Committees:

- The National Security Council
- The Office of Management and Budget
- The Department of State
- The House and Senate Armed Services Committees
- The Congressional Research Service
- The General Accounting Office
- The Department of Defense
- The National Defense University.

Informal meetings such as luncheons and dinners provided an opportunity for further discussion with Washington ambassadors, U.S. government officials, and Atlantic Council Directors on the challenges civilian leaders face in strengthening and maintaining civilian control of the armed forces.

Building on the relationships formed during the 1992 briefing program and the previous iteration in 1991, funded by the Ford Foundation, the Council program then focussed on seminars on "National Security Decision Making." Two seminars on this theme were held, the first in Warsaw, Poland (May 13-15, 1993) the second in Sofia, Bulgaria (May 17-18, 1993).

The Polish seminar was organized at the request of President Walesa's National Security Advisor, Dr. Jerzy Milewski. The seminar was co-sponsored by the National Defense Academy and the Polish Institute of International Affairs, giving the seminar an institutional multiplier effect. In addition to the 35 Polish participants, the Atlantic Council and its co-sponsors invited participants from other Central and East European countries to attend. Two Ukrainians (at no cost to the AID grant), two Hungarians, and one Czech official attended the seminar.

The Bulgarian seminar was conducted at the request of the Bulgarian National Security Advisor, Lieutenant General Stoyan Andreev. The Atlantic Club of Bulgaria and the Military Office of the President co-sponsored the seminar in Sofia. Approximately 50 Bulgarians attended the seminar, which was held at the Boyana Residence. It was the subject of a program on Bulgarian TV's main talk show in which the Bulgarian National Security Advisor, the President of its Atlantic Council, and Dr. Baker participated.

The agenda and participant lists for both seminars are attached.

Seminar presenters included the following:

Dr. John A. Baker, Vice President, The Atlantic Council
Dr. Terry Deibel, Professor of National Strategy, U.S. National Defense University
Mr. Nicholas Rostow, former Special Assistant to President Bush for National Security Affairs and Legal Adviser to the National Security Council
Mr. Anthony Cragg, Undersecretary of Defense, United Kingdom
Colonel Bernd Papenkort, Bundeswehr, NATO International Military Staff (Warsaw only)

Seminar topics included parameters for a successful policy; competence, functions, and procedures of the U.S. National Security Council; priorities and objectives for Polish and Bulgarian national security respectively; and a comparative view of presidential styles.

Dr. Solomon Passy, President of the Atlantic Club of Bulgaria, has directly credited the Council's seminar with the successful creation of the Bulgarian National Security Council. A copy of his letter is attached.

In both Warsaw and Sofia, the Council received requests from program participants to conduct additional programs. Considerable interest was expressed regarding further discussion of national security decision-making, defense budgeting, and intelligence oversight. The Council hopes to respond to these requests as soon as necessary funding is obtained.

The fourth activity undertaken by the Civil-Military Program under its AID grant was a seminar on "Civil-Military Relations" held in Sinaia, Romania. Approximately 80 Romanians attended this three-day seminar, which was co-sponsored by the Romanian Defense College Foundation. The seminar agenda and list of participants are attached. The Defense College Foundation has proposed further joint programs.

Notable participants included the President's National Security Adviser, the Minister of Defense, the State Secretary of Defense, the Chairman of the Senate Defense Commission, the Speaker of the House of Deputies, and the Chairman of the House of Deputies Defense Commission. Several of the senior Romanian officials had planned to attend only the opening day of the seminar; however, they found the discussions to be so engaging they remained throughout the program, attending all meetings and events.

The Council's team was comprised of:

Mr. David McGiffert, Former Assistant Secretary of Defense for International Security Affairs, Director, Atlantic Council
Dr. Jeff Simon, Senior Fellow, National Defense University
Mr. Neil Curtin, Director for Reporting, National Security and International Affairs, GAO
Mr. Steve Kosiak, Senior Budget Analyst, Defense Budget Project
Mr. Charles Corddry, Defense Journalist
Ms. Melissa Henton, Deputy Director for Civil-Military Relations, Atlantic Council

Seminar topics included parliamentary control, budget transparency, public and press relations, and the broader implications of the Partnership for Peace for democratic institution-building. Due to time constraints during the official program, floor time for each participant interested in asking questions or clarifying points of the Romanian system was not possible. As a result, many participants sought American team members during social functions, meals, etc. to continue discussions.

The seminar received a wide range of media coverage. Interviews with American and Romanian participants were aired on Romanian television and radio and appeared in the print media.

In addition to the exchange between American team members and Romanian participants, each topic of discussion prompted a lengthy debate among the Romanians. U.S. Embassy personnel and independent observers believed this type of discussion was an important step toward Romania's efforts for reform. Prior to this seminar, individuals from the various ministries, departments, and

parliamentary commissions responsible for Romanian security affairs had not discussed openly with each other many aspects of the reform process and the implications of the Partnership for Peace for the reforms. Individual participants said this was the first opportunity for such an exchange in Romania and found the process to be very useful.

Evaluation

At the conclusion of each activity participants were asked to complete a questionnaire evaluating individual agenda items and to suggest subjects for future follow-on programs. This exercise allowed the Civil-Military Program staff to incorporate suggestions in planning future programs.

The Council also distributed six-month follow-up questionnaires. The goal was to learn how participation in Council activities assisted officials in carrying out their responsibilities. The questionnaire also inquires about needs they may have for additional technical assistance programs or consultants. This second form of follow-up evaluation has not proven successful, since few of these questionnaires have been returned. Factors affecting the level of responses include: a high level of busy participants, election turnover, change of government leadership, and language difficulties.

A more indicative means of measuring the success of the Council's activities can be found in the personal and institutional relationships that have formed as a result of the Council's activities. This network extends beyond the Atlantic Council to other non-governmental organizations and many U.S. government departments and agencies. One example of this network is the new relationship formed between the National Defense University's Institute for International Strategic Studies and the Romanian Defense College. Plans are underway for an exchange of staff and training assistance as a direct result of the Atlantic Council seminar.

The Council also looks to the continued interest, expressed by individuals and governments, in receiving additional technical assistance. There are requests from Poland, Bulgaria, and Romania for regional seminars for national security decision-makers. This program, now under consideration by the Marshall Center in Garmisch, Germany, would include officials from Central and Eastern Europe, Western Europe and the United States. The purpose would be to enhance the capabilities of civilians placed in positions of policy or management oversight in defense and security issues.

Finances

Within the next 30 days the accounting close-out process will be complete. Grant activities associated with the conduct of the seminar held in Sinaia, Romania,

expended the total amount of available grant funds. In compliance with the Atlantic Council's arrangements with the AID Letter of Credit office, the first quarter 1994, standard 272 and 269 forms demonstrate the financial close of the grant.

Conclusion

The new democracies in Central and Eastern Europe have begun to recognize civil-military relationships as an integral component of the democratization process. The early technical assistance offered by the Atlantic Council, with the support of AID, has played a significant role in this recognition by engaging new civilian leaders in Central and Eastern Europe and opening a continuing dialogue and an open educational process on the challenges. That civilian oversight of the military has now become an integral element in the Administration's Partnership for Peace program is further recognition of its critical importance for democratization.

While many countries of the region have attained differing levels of civilian authority over military and security issues, the Council's program has had the built in flexibility to provide appropriate levels of technical assistance which match the current needs of the individual countries. Through the Council's wide network of experts, officials in Central and Eastern Europe have had the opportunity to learn from (and often provide a lesson of their own) current and former government officials with considerable experience in managing civil-military relationships in democratic societies.

The task is far from complete. In the twelve months since Sept 1993, all the states in the region will, with the exception of Romania, Albania and the Czech Republic, have formed or will have formed new government coalitions as a result of elections. These will bring another group of newly elected or appointed senior civilian officials into positions of oversight responsibility in the defense field for which they are ill prepared.

TABLE OF ATTACHMENTS

1. Letter from Dr. Solomon Passy, President of the Atlantic Club of Bulgaria
2. Materials from the July 1992, Briefing Program — Brussels and Washington
3. Materials from the May 1993, Seminar on National Security Decision Making — Warsaw
4. Materials from the May 1993, Seminar on National Security Decision Making — Sofia
5. Materials from the February 1994, Seminar on Civil-Military Relations in a Democratic Society — Sinaia



АТЛАНТИЧЕСКИЯТ КЛУБ В БЪЛГАРИЯ

THE ATLANTIC CLUB OF BULGARIA

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February 14, 1994

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DEAR JOHN:

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ZHELYU ZHELEV

Thank you for your letter of October 25. I am sorry for not being in a position to answer as early as I wished.

I have recently returned from a long trip to South America and an expedition to Antarctic. During last year we established the Antarctic Programme of the Atlantic Club and the Bulgarian Antarctic Institute -- co-founded by the Club and several individual scientists. During the last four months we sent two expeditions to Antarctic, the bigger one being expected to be back in March. The fundraising and the overall organization of these two expeditions was prime occupation of the Club and did exhaust 200 % of my time and energy. However, we gained a rather reasonable publicity and worthy national recognition which repayed our efforts.

In addition to that, our year-long efforts to establish the Bulgarian AeroSpace Agency, BASA, were finally materialized last December. This organisation is co-founded by the Atlantic Club, the Bulgarian Government (represented by the Ministry of Education), several leading space researchers and some private businesses. The opening ceremony was attended by President Zhelev.

Both, Antarctic and Aero-space studies are normally accepted to be purely Governmental priority, but in the situation of transition when many things are ruined by the revolutionary enthusiasm of the crowds and practically nothing is created, I understand that the role of the Atlantic Club goes far beyond being a solely NATO-advertising agency. So I am glad to say that since our last meeting in May we had a successful period.

INVITED SPEAKERS (1991-1993)

DR JOHN A. BAKER
DR MANFRED WÖRNER
WILLIAM H. TAFT IV
THE DALAI LAMA OF TIBET
DR ZHELYU ZHELEV
WILLIAM E. COLBY
BRUCE E. SOHN
SIR MICHAEL ALEXANDER
PHILIP DIMITROV
CARLOS MIRANDA
VENCZESLAV VEJKOV
DONALD A. DYER
DR ZHELYU ZHELEV
GERHARDT VON MONTKE
H. MARTIN LANCASTER

In contrast to our national success, the ATA rejected our proposal to host the '94 Spring Bureau Meeting in Sofia. Since we created the Club in 1991, there is no suggestion of my Club which has been accepted by ATA. Therefore, to be frank, I'd share with you that little enthusiasm has left with me, for further cooperation with ATA. Unless it changes some day.

.../...2.



BEST AVAILABLE COPY

.../2.

Coming back to your letter, I do share your evaluation of our Seminar in Blagoevgrad. More precisely, this was not an extraordinary event and this was one of the very few events in our curriculum of which I can say this.

There were several reasons for that. First, due to the postponement of the Seminar, it overlapped with three other also very important events which we had to organise simultaneously: the visit of Loic Bouvard and Peter Corterier, the visit of our delegation of 30 people to the ATA meeting in Athens and the following meeting of AAYPL in Sofia, of which we were also hosts. Secondly, the Seminar proved too long -- 5 days -- to capture the attention of the same audience: most of the people we succeeded to attract came for a day or two. A third lesson for me is that such an event should either take place in Sofia or much far away than Blagoevgrad. Finally, I did not have the necessary experience to organise by myself a seminar on small entrepreneurship.

In response to your questionnaire, I would suggest that you consider the possibility that we jointly organise a Seminar tentatively entitled "The National Security Council in the Decision Making Process" of two parts -- one in Sofia and one in Washington. Our National Assembly has just passed a bill for the National Security Council and I believe that this newly organised body will certainly be happy to share the U.S. experience. This bill is one of the direct results of our Seminar in May '93, and I feel obliged to extend our activities in that direction.

Another topic which I find rather attractive for a future joint seminar is the Partnership for Peace (President Zhelev signed it earlier this week), and in particular we shall be happy to advise our Government on how to prepare its proposal in an optimal way.

Third, also worthy topic is the one on new system of press relations with defence establishment.

As you possibly know, Admiral Stranchevski has been sent a Defence Attache to Brussels and military representative at NATO, and General Andreev is presently working on a new job with the Defence Ministry -- he has no successor at President's Office yet. Our friend Boyko Noev is the newly appointed Vice-Minister of Defence and he is the person in charge for the Partnership for Peace. I myself was offered a top diplomatic assignment abroad, but I decided that it is too early to quit the Atlantic Club right now: the Club proves to be a unique organisation of this type in this part of the world and I wish to see it even stronger.

Please send my best regards to Alison. I look forward to hearing from you soon.

Sincerely,

Best wishes,

Salomon

CIVIL-MILITARY RELATIONS BRIEFING PROGRAM PARTICIPANTS
JULY 6-17, 1992

Poland

Krzysztof Zielke — Vice Director of Planning and Analysis, Ministry of Defense
Beata Peksa — Director of West European Section, National Security Bureau

Hungary

Laszlo Szöke — Head of Social Relations and Press Department, Ministry of Defense
Sander Turjan — Deputy State Secretary, Ministry of Defense
Jeno Laszlo — Honorary State Secretary, Chief of the Military Industrial Office
Andras Nagy — Member of the Parliamentary Defense Committee
Reka Szemerkenyi — Interpreter

Czechoslovakia

Petr Paducha — Deputy of the Vice Minister of Defense for Humanitarian and Social Affairs

Bulgaria

Nickoli Slatinski — Chairman of the Armed Services National Assembly
Tihomir Stanev — First Deputy Minister of Defense
Rear Admiral Peter Stranchevski — Advisor, Military Office of the President

Estonia

Toomas Puura — Deputy Minister of Defense
Mark Sinisoo — Head of Estonian Ministry of Foreign Affairs, Disarmament and National Security Department

Latvia

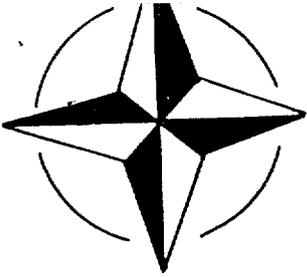
Valdis V. Pavlovskis — Deputy Minister of Defense

Lithuania

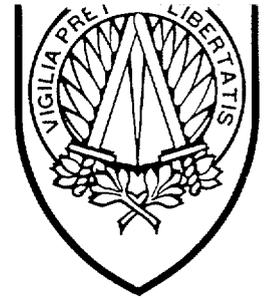
Sarunas Vasiliauskas — Deputy Minister of Defense

Atlantic Council

John Baker — Director, Civil-Military Relations
Melissa Henton — Assistant Director, Civil-Military Relations



**SUPREME HEADQUARTERS
ALLIED POWERS EUROPE
PROTOCOL OFFICE**



VISIT TO SHAPE
BY
EASTERN EUROPEAN GROUP
SPONSORED BY THE US ATLANTIC COUNCIL

- 0830 - Visitors met at the Hotel Albert Premier, Brussels, by Lieutenant Colonel Umberto Colantoni, IT A, Deputy Chief of Protocol and escorted to SHAPE via SHAPE coach
- 0930 - Visitors arrive SHAPE Main Entrance and proceed to the Eisenhower Conference Centre, Conference Room H-208
- 0945 - Welcome remarks by General John M. Shalikashvili, US A, Supreme Allied Commander Europe (SACEUR)
- Following SHAPE Senior Staff will be present:
 - General Dieter Clauss, GE A, Deputy Supreme Allied Commander Europe (DSACEUR(GE))
 - Lieutenant General Antonio Milani, IT A, Deputy Chief of Staff, Support (DCSS)
 - Major General Arno Schaefer, GE A, Deputy Assistant Chief of Staff, Policy Division
- 1020 - Coffee break in SACEUR's Mess
- 1040 - A series of briefings commences, hosted by General Clauss, GE A, DSACEUR(GE):
- SHAPE Special Briefing: "ACE Today and the Way Forward with Special Emphasis on SHAPE Relationship to the Military Committee and Civilian Authorities", presented by Lieutenant Colonel Steve Flanagan, UK A, Policy Division
- 1130 - Briefing on "NATO Force Structures in transition", presented by Lieutenant Colonel Flanagan, UK A, POL
- 1200 - Briefing on "Military to Military Contacts", presented by Wing Commander Beadnell, UK AF, POL
- 1220 - Visitors depart SHAPE Main Entrance for the SHAPE Officers' Club (SOC)
- 1230 - Luncheon at the SOC, Hainaut Room, hosted by General Clauss, GE A, DSACEUR(GE), and attended by:
- Lieutenant General Milani, IT A, DCSS
 - Major General Schaefer, GE A, DACOS POL
 - Brigadier Thomas I.M. Waugh, UK A, Secretary to the Chief of Staff (SECCOS)
- 1345 - Visitors depart SOC for SHAPE Main Entrance and proceed to Conference Room H-208

ATLANTIC COUNCIL OF THE UNITED STATES- US CIVIL MILITARY GROUP
(CENTRAL AND EASTERN EUROPEAN PARLIAMENTARIANS AND DEFENCE
OFFICIALS) (19)

Tuesday, 7th July

Auditorium Manlio BROSIO

- 0900 Welcome by Mrs. V. TADIE, Liaison Officer for the United States
- 0915 Briefing on Current NATO Political Issues by Ambassador G. von MOLTKE, Assistant Secretary General for Political Affairs
- 1015 Coffee break
- 1030 Briefing on Arms Control and Cooperative Security by Mr. L. ZANNIER, Head, Arms Control and Disarmament Section
- 1145 Break
- 1200 Meeting with Dr. M. WOERNER, Secretary General
- 1230 Lunch as guests of the Office of Information and Press hosted by Dr. E. v. C. BRUCE, Director of Information and Press
- 1415 Briefing on Defence Policy and Planning in a Changing Environment by Mr. H. PFEIFFER, Director for Force Planning
- 1530 Tea break
- 1545 Briefing on NATO's Multilateral Relations by Mr. M. LEROY, NATO Multilateral Affairs and Policy Planning Section
- 1645 Panel Discussion with:
- Mr. H.J. PETERS
Mr. D. LIGHTBURN *(Keyman on expert programs into E. Europe)
Mr. B.C. FISCHMANN
LtCol J. BRYANT

ACUS3310

*Denotes added comment by Dr. J. Baker

THE ATLANTIC COUNCIL

OF THE UNITED STATES

1616 H STREET, N.W. • WASHINGTON, D.C. 20006
TELEPHONE (202) 347-9353 • FAX (202) 737-5163

1992 CIVIL-MILITARY RELATIONS IN CENTRAL AND EASTERN EUROPE

PROGRAM AGENDA

Washington, DC

JULY 10-17,1992

Washington, Friday, July 10

Travel to the United States.

1900 Arrive at Washington National Airport. Transportation to Ritz-Carlton Hotel, 2100 Massachusetts Avenue NW. Tel: (202)-293-2100, Fax: (202)-293-0641.

Receive per diem, briefing book, agenda, and information on Washington, D.C.

Washington, Saturday, July 11

Free to pursue individual interests.

Washington, Sunday, July 12

1130 Group Discussion at Ritz-Carlton, Whitehall Room, 2nd floor.

1300 Depart hotel for Mount Vernon luncheon\cruise. The Spirit of Mt. Vernon, Pier 4, 6th & Water Streets S.W. (202)-554-8000.

1830 Return to Hotel.

Washington, Monday, July 13

0845 Depart Hotel for the New Executive Office Building, 17th & Pennsylvania Avenue NW.

0930 National Security Council Welcome and Introduction, Room 476.

Topic: "The Structure and History of the National Security Council"
Speaker: The Honorable Peter Sommer, National Defense University.

(Washington, Monday, July 13, con't.)

- 1010 Topic: "The Role of the NSC and its Relationship with the Department of Defense.
Speaker: Captain Keith Hahn, Director for Defense Policy, NSC.
- 1100 Topic: "Oversight of the Defense Establishment in the National Security Council Structure."
Speaker: Dr. Robert Hutchings, Director, European Affairs.
- 1215 Proceed to the Atlantic Council of the United States, 1616 H Street NW (202)-347-9353. Luncheon hosted by The Atlantic Council.
- 1315 Guest Speaker from the Office of Management and Budget (OMB).
Topic: "The History of the OMB and the Federal Budget Process"
Speaker: Mr. Eugene M. Ebner, Senior Budget Examiner.
- 1415 Topic: "Role of the OMB in the Formulation of Defense Policy and Budgets"
Speaker: Mr. Donald E. Gessaman, Deputy Associate Director, National Security.
- 1515 Guest Speaker from the Department of State.
Topic: "The Role of the Department of State in Military Oversight: Relations with the National Security Council and the Department of Defense"
- 1715 Return to Ritz-Carlton Hotel.
Dinner at Respective Embassies and institutions.

Washington, Tuesday, July 14

- 0915 Depart Hotel for the Rayburn House Office Building.
- 1000 House and Senate Armed Services Committees Welcome and Introduction, Room 2118
Topic: "Introduction and History of Legislative Oversight of Defense"
Speaker: Mr. Lawrence J. Cavaiola, Deputy Staff Director, House Armed Services Committee.

(Washington, Tuesday July 14, 1992 Con't.)

Panel on Defense Budget Submission

Panelists: Mr. Ron Bartek - Professional Staff Member.
Ms. Alice Maroni - Professional Staff Member.
Dr. Richard Combs - Professional Staff Member
Additional Staff Members

1145 Walk to Madison Building, Madison Gallery, Russian Archives Exhibit, 1st floor

1230 Luncheon hosted by the Congressional Research Service, Madison Building, The Library of Congress, Montpelier Room, 6th Floor.

1400 Topic: "The Role of the Congressional Research Service in Civil Military Relations," Room 203.

Speakers: Mr. Mark Lowenthal, Senior Specialist in US Foreign Policy.
Mr. Robert Goldich, Specialist in National Defense.

1600 General Accounting Office (GAO), Room 203.

Topic: "Overview of the GAO's Organization and Operations"

Speaker: Mr. Neil Curtain, Director, Planning and Reporting , National Security and International Affairs Division, GAO.

1610 Topic: "DOD Inventory Management Issues"

Speaker: Mr. Lou Modliszewski, Evaluator-in-Charge, Logistics Issues, National Security and International Affairs Division, GAO.

1625 Topic: "DOD Contract Pricing Issues"

Speaker: Mr. Charles Thompson, Assistant Director, Research, Development, Acquisition, and Procurement Issues.

1640 Question and Answer Period.

1715 Return to Ritz-Carlton Hotel.

1900 Cocktails at Ritz Carlton, The Terrace, 1st Floor.

1930 Dinner hosted by The Atlantic Council of the United States, Ritz Carlton.

Remarks on Civil-Military Relations by The Honorable Stanley Resor, Board of Directors, The Atlantic Council, and former Secretary of the Army.

Washington, Wednesday, July 15

0830 Bus departs Ritz-Carlton Hotel for the National Defense University (NDU), Ft. McNair.

0900 National Defense University: Welcome and Introduction.

Speakers: Dr. Michael Hanpeter, Director, Plans and Program, NDU
Col. Robert Hughes, Dean of the War College and Academic Programs,
National War College.

National War College Building, Hill Conference Center (3rd floor).

0915 Panel of National Defense University Experts on Presidential, Congressional, and Defense Department Oversight of the Armed Services; Questions and Answers to follow.

Panelists: Dr. Hugh DeSantis - Professor at National Defense University.
Col. Robert Hughes - Dean of War College and Academic Programs.
Dr. Al Pierce - Professor at National Defense University.
Mr. Charlie Stevenson - Legislative assistant to Senator Lloyd Bentsen,
(D-Texas).

1200 Luncheon at the Fort McNair Officer's Club hosted by the Association of the United States Army.

1345 Panel Discussion on "Civil-Military Relations: Military and Civil Governmental Perspective." Question and Answer Session to follow.

Panelists: Secretary Marsh - Former Secretary of the United States Army
General Jack Merrit - President of the Association of the United States Army

1530 Return to Ritz-Carlton Hotel. Remainder of afternoon free.

Washington, Thursday, July 16,

0800 Bus departs Ritz-Carlton Hotel for Pentagon.

0850 Seating of visitors in Conference Room 4E1037.

0900 Program orientation - Office of the Undersecretary of Defense for Policy Russia, Eurasia, and Eastern Europe (OUSDP/REE) Director James Morrison.

0910 Opening Remarks by Acting Secretary of Defense Donald Atwood.

(Washington, Thursday, July 16, con't.)

- 0920 "Defense Planning and European Security" - Undersecretary of Defense for Policy Paul Wolfowitz.
 - 0950 Ten-minute break.
 - 1000 "Planning in the Planning, Program, and Budgeting System (PPBS) Process" - Assistant Deputy Undersecretary of Defense (ADUSD) Resource and Plans briefer.
 - 1030 "Department of Defense Structure" - Organizational and Meeting Planning briefer.
 - 1120 Move to Press Briefing Room.
 - 1130 "Role of a Free Press in Public Oversight"
 - 1200 Department of Defense Press Briefing by Assistant Secretary of Defense (ASD) Pete Williams.
 - 1230 Discussion, Question and Answer Period with ASD Williams.
 - 1300 Lunch hosted by the Secretary of the Air Force (requested).
 - 1400 "Role of the Service Secretary" - Secretary Rice (15 minutes).
 - 1420 Pentagon Tour.
 - 1500 Move to Conference Room **4E269**.
 - 1510 "Department of Defense Relations with Congress" - ASD Legislative Affairs briefer.
 - 1540 Ten-minute break.
 - 1550 "Functions of the Inspector General" - Department of Defense Inspector General briefer.
 - 1630 Meeting with a senior Joint Chiefs of Staff officer (requesting CJCS or VCJCS).
 - 1715 Return to Ritz-Carlton Hotel.
- Group dinners with friends of the Atlantic Council.

Washington, Friday, July 17

- 0800 Recapitulation and Evaluation of the Program and Future Planning.

(Washington, Friday, July 17, con't.)

Morning Meetings in country groups with Dr. John Baker and Dr. Janos Radvanyi, Consultant, Program on Civil-Military Relations. Hunt Room and Churchill Room, 2nd floor.

1200 Depart Ritz-Carlton Hotel **WITH LUGGAGE** for BDM International Corporation, 1501 BDM Way, McLean, Virginia (703)-848-5470.

1230 Luncheon at BDM with welcome remarks by the Honorable Frank Carlucci, former Secretary of Defense.

1400 Program Concludes. Depart for Washington National Airport.

1631 Departure on American Airlines flight 4980.

SEMINAR
"NATIONAL SECURITY DECISION-MAKING",
WARSAW, POLAND

Co-sponsored by:
The Atlantic Council of the U.S.A.
National Security Bureau
National Defence Academy
Polish Institute of International Affairs

Thursday, 13 May 1993

- | | |
|-------------|--|
| 08.00-09.00 | Registration of participants, National Defence Academy |
| 09.00-09.05 | Welcoming remarks – Minister Jerzy MILEWSKI, National Security Bureau |
| 09.05-09.55 | "Parameters for a Successful Policy-Making Process. Pitfalls to Avoid" – Terry DEIBEL (USA) |
| 09.55-10.45 | German National Security Decision-Making – Col. Bernd PAPENKORT |
| 10.45-11.00 | Coffee Break |
| 11.00-11.45 | Polish National Security Decision-Making – Brig. Gen. Czesław. LASZCZKOWSKI |
| 11.45-12.30 | Ukrainian National Security Decision-Making – Igor HARCZENKO, Serhij PYROŻKOW |
| 12.30-14.00 | Lunch |
| 14.00-16.00 | Panel Discussion: "Identifying the Outside Players and Measuring their Influence on the Policy Process", (6 panelists: 1 British, 1 German, 2 Americans, 2 Poles), Moderator – John BAKER (USA) |
| 16.00-16.45 | British National Security Decision-Making – Anthony CRAGG |
| 18.30-20.00 | Dinner hosted by Minister Jerzy MILEWSKI – "Klonowa" Hotel |

Friday, 14 May 1993

- 9.00–10.30 The United States National Security Council
"History Since 1945. Comparative View of
Presidential Styles" – Terry DEIBEL
- 10.30–10.45 Coffee Break
- 10.45–12.00 "Competence, Functions and Procedures of the U.S.
National Security Council" – Nicholas ROSTOW
- 12.00–14.00 Lunch
- 14.00–15.00 Panel Discussion, "Priorities and Objectives for Polish
National Security", (3 Polish Participants)
- 15.00–17.00 Summing Up – "What is Relevant for Poland from U.S.
and West European Experience"
John BAKER
Anthony CRAGG
Div. Gen. Tadeusz JEMIOŁO
- 17.30–19.00 Dinner hosted by Div. Gen. Tadeusz JEMIOŁO, National
Defence Academy – Rembertów

Working languages – English and Polish

**PARTICIPANTS OF THE SEMINAR ON:
"NATIONAL SECURITY DECISION-MAKING"
13 - 14 MAY 1993**

I. Foreign Participants:

- | | |
|-----------------------------|---|
| 1. Mr. John A. BAKER | - Atlantic Council of the USA |
| 2. Dr. Terry DEIBEL | - National Defense University USA |
| 3. Dr. Nicholas ROSTOW | - former adviser to National Security Council, USA |
| 4. Ms. Nina MAYER | - U.S. Embassy, Warsaw |
| 5. Col. Bernd PAPENKORT | - Bundeswehr, NATO International Military Staff |
| 6. Mr. Anthony CRAGG | - Defence Ministry, United Kingdom |
| 7. Col. Branko MARINOVICH | - US Defense Attache, Warsaw |
| 8. Ms. Elżbieta WASIUTYŃSKA | - simultaneous interpreter, USA |
| 9. Mr. Ihor KHARCHENKO | - Head Department of European Policy, Foreign Ministry, Ukraine |
| 10. Dr. Serhij PYROZHKO | - Director, National Institute for Strategic Research, Ukraine |
| 11. Mr. Vladimír KOS | - Internal Policy Department, Office of the President, Czech Republic |
| 12. Mr. Andras NAGY | - Security and European Cooperation Department, Foreign Ministry, Hungary |
| 13. Ms. Adriann KORMENDY | - Hungary |

II. National Security Bureau:

- | | |
|------------------------------------|--|
| 1. Dr. Jerzy MILEWSKI | - Head, National Security Bureau |
| 2. Brig. Gen. Czesław LASZCZKOWSKI | - Chief, Department of Defence System |

3. Col. Stanisław KOZIEJ - Deputy Chief, Department of Defence System
4. Lt Col. Józef ALEKSY - Chief of the Secretariate
5. Mr. Krystian PIĄTKOWSKI - International Cooperation Section

III. Senate, Republic of Poland:

1. Mr. Zbigniew KOMOROWSKI - Chairman, National Defence Commission
2. Mr. Tadeusz CHABIRA - International Studies Centre, Senate

IV. Sejm, Republic of Poland:

1. Mr. Zdzisław DUBIELLA - Chairman, National Defence Commission, Sejm

V. Polish Institute of International Affairs

1. Dr. Henryk SZLAJFER - Acting Director
2. Dr. Janusz PRYSTROM - research fellow

VI. Polish Academy of Science:

1. Prof. Edmund WNUK-LIPIŃSKI
- Director, Institute for Political Studies
2. Col. Józef SOKOŁOWSKI - Director, Defence Affairs Department

VII. Central Planning Office:

1. Col. Janusz KOSTECKI - Director, Defence Affairs Department
2. Col. Leon TURCZYŃSKI - analyst

VIII. Ministry of Foreign Affairs:

1. Dr. Andrzej TOWPIK - Director, Department of European Institutions

2. Mr. Stanisław KOMOROWSKI - Director, Department of Europe I
3. Mr. Jakub WOŁĄSIEWICZ - Director, Department of Europe II

IX. Ministry of Communication:

1. Col. Andrzej BISCHOFF - Director, Defence Affairs Department

X. Ministry of Industry:

1. Col. Jan KADE - Director, Defence Affairs Department

XI. Ministry of National Defence:

1. Brig. Gen. Bolesław IZYDORCZYK
- Chief, Military Information Services
2. Col. Stanisław WOŹNIAK - Chief, Foreign Military Affairs Department
3. Mr. Ryszard HELAK - Adviser to the Minister of National Defence
4. Col. Zbigniew DYSIEWICZ - Deputy Director, Department of Strategic Studies (DSS)
5. Dr Jakub GODZIMIRSKI - Head, Strategic Studies Section (DSS)
6. Lt. Col. Bogusław ŚWIETLICKI
- Chief, European Cooperation Section (DSS)

XII. General Staff, Polish Armed Forces:

1. Brig. Gen. Marian ROBEŁEK - Chief, Strategic Planning Division
2. Brig. Gen. Jarosław BIELECKI - Chief of Department

XIII. National Defence Academy:

1. Div. Gen. Tadeusz JEMIOŁO - Commandant
2. Prof. Kazimierz NOŻKO - Deputy Commandant
3. Col. Michał KRAUZE - Deputy Commandant
4. Prof. Waław STANKIEWICZ - Department Commandant
5. Col. Marian LASZCZYK - Department Commandant
6. Col. Eugeniusz ZABŁOCKI - Department Commandant
7. Col. Piotr SIENKIEWICZ - Chief, Information Centre
8. Dr. Jerzy MENKES - Chief of Section

NATIONAL SECURITY DECISION-MAKING SEMINAR

May 17-18, 1993
Boyana Residence
Sofia, Bulgaria

P R O G R A M

Monday, May 17

- 09:00-09:10 - Introduction. Announcing the Address of President Zhelev to the Seminar Participants.
Lt.Gen. Stoyan Andreev
- 09:10-10:30 - Seminar Session One. Chairman: Lt.Gen. Stoyan Andreev
"Parameters for a Successful Policy Making Process; Pitfalls to Avoid".
Dr. Terry Deibel
- 10:30-11:00 - Coffee Break
- 11:00-12:30 - Seminar Session Two. Chairman: Mr. Solomon Passy
"British National Security Decision-Making".
Mr. Tony Cragg
- 12:30-14:00 - Lunch
- 14:00-16:00 - Seminar Session Three. Chairman: Dr. John Baker
"Identifying the Outside Players and Measuring their Influence on the Policy Process".
Prof.Dr. Nansen Behar, Lt.Gen. Stoyan Andreev

Tuesday, May 18

- 09:00-11:00 - Seminar Session Four. Chairman: Lt.Gen. Stoyan Andreev
"The United States National Security Council. History Since 1945: Comparative View of Presidential Styles".
Dr. Terry Deibel
"Competence, Functions, and Procedures of the U.S. National Security Council".
Mr. Nicholas Rostow
- 11:00-11:30 - Coffee Break
- 11:30-13:00 - Seminar Session Five. Chairmen: Mr. Solomon Passy, Dr. John Baker
"Priorities and Objectives for Bulgarian National Security".
Mr. Mikhail Srebrev, Prof.Dr. Nansen Behar, Mr. Boyko Noev,
Mr. Assen Hvurchilkov
"What is Relevant for Bulgaria from U.S. and European Experience".
Mr. Nicholas Rostow, Lt.Gen. Stoyan Andreev
- Concluding Remarks.
Dr. John Baker, Lt.Gen. Stoyan Andreev

NATIONAL SECURITY DECISION-MAKING SEMINAR

May 17-18, 1993
Boyana Residence
Sofia, Bulgaria

LIST OF BULGARIAN PARTICIPANTS

I. THE PARLIAMENT

National Security Committee:

1. Mr. Nikolay Slatinski, Chairman UDF
2. Mr. Dimiter Yonchev, Deputy Chairman BSP
3. Mr. Ivan Palchev, Deputy Chairman RLM

Foreign Policy Committee

1. Mrs. Sherife Mustafa RLM
2. Mrs. Elena Poptodorova BSP
3. Mr. Valentin Vassilev UDF
4. Mr. Yordan Todorov NUD

Other MPs and Staff :

1. Mr. Gospodin Atanasov, MP NUD
2. Mr. Alexey Alexeev, Expert
3. Mr. Roumen Kantchev, Expert

II. THE PRESIDENCY

1. Lt.Gen. Stoyan Andreev, National Security Adviser to the President
2. Mr. Kamen Velichkov, Foreign Affairs Adviser
3. Mr. Ognyan Avramov, Legal Adviser

Military Office of the President:

1. Maj.Gen. Stephan Dimitrov, Head of Military Office
2. Rear Admiral Peter Stranchevski, Naval Affairs Adviser,
Coordinator of Seminar Activities from The Presidency
3. Colonel Nikola Kolev, Air Force Adviser
4. Colonel Pavlomir Kanchev, Ground Forces Adviser

National Intelligence Service:

1. Maj.Gen. Brigo Asparuhov, Director
2. Mr. Vlado Markov, Expert
3. Mr. Georgy Dimitrov, Expert

VII. THE ATLANTIC CLUB

1. Mr. Solomon Passy, President
2. Ass.Prof. Dragomir Draganov, Member of Council
3. Mr. Assen Popovski, Member, Board of Directors
4. Mr. Lyubomir Ivanov, Member, Board of Directors
5. Mr. Zdravko Popov, Member, Board of Directors
6. Mr. Maxim Minchev, Director of Press
7. Mr. Nikolay Stanchev, Coordinator of Seminar Activities from
The Atlantic Club
8. Ass.Prof. Vanya Nedeva, Politologist, Institute for International Studies
9. Mr. Krassimir Stanchev, State Insurance Institute
10. Mr. Dimitar Zhelev
11. Mrs. Diana Ivanova, Bulgaria Holding

VIII. BULGARIAN OFFICERS LEGIA "RAKOVSKI"

1. Major Russy Gochev, Chairman
2. Lt.Col, Mitko Schopov, Secretary
3. Lt.Col. Assen Hvurchilkov, Deputy Chairman

IX. OTHER INSTITUTIONS

1. Prof.Dr. Nansen Behar, Director, Institute for Social and Political Studies
2. Prof. Tilcho Ivanov, Director, Department "National and Regional Security",
University of National and World Economy
3. Maj.Gen. Radoslav Peshleevski, Head, Main Directorate of Construction Troop
4. Mr. Vesselin Barliev, Adviser, Governmental Committee for Oversight of
Trade with Military and Special Products

NATIONAL SECURITY DECISION-MAKING SEMINAR

May 17-18, 1993
Boyana Residence
Sofia, Bulgaria

LIST OF FOREIGN PARTICIPANTS

1. Dr. John A. Baker, Director, Civil-Military Relations, The Atlantic Council of the United States
2. Dr. Terry Deibel, National Defence University, Washington D.C., U.S.A.
3. Mr. Nicholas Rostow, former Special Assistant to President Bush for National Security Affairs and Legal Adviser to the National Security Council
4. Mr. Tony Cragg, Undersecretary, Ministry of Defence, United Kingdom
5. Prof. Dr. Alphonse E. Max, Director, Institute for International Studies, Montevideo, Uruguay

U.S. Embassy, Sofia

1. Mrs. Mary Ann Peters, Chargé d'Affaires a.i.
2. Colonel Richard Cort, Defence and Air Attaché
3. Mr. John W. Kunstadter, Jr., First Secretary
4. Mr. Brad Fujimoto, USAID Representative

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NATIONAL DEFENSE COLLEGE FOUNDATION * ROMANIA

REPORT ON THE ACTIVITY CARRIED ON DURING THE INTERNATIONAL SEMINAR CONCERNING "CIVIL-MILITARY RELATIONS IN THE DEMOCRATIC SOCIETY"

Between 17 and 20 February 1994 in Romanian town Sinala, Prahova county, has been carried on the International Seminar concerning "Civil-military relations in the democratic society", organised by the National Defence College Foundation and supported by the U S Atlantic Council.

The Seminar benefited by a substantial support of the U S Atlantic Council both financially and by participation of an impressive american delegation headed by Mr. David Mc. Giffert. We may appreciate that it awoke the interest of specialists in the field of security and national defence proven with the presence of the Romanian high-level factors of decision, representatives of political field as well as of remarkable personalities from the civil society, on the whole about 80 participants.

The debates between Romanian participants and U S delegation have proved their usefulness both in strengthening the reform within the military institution and in strengthening the general process of transitions to democracy in Romanian society. The american delegates also have completed this way their views on Romanian reality.

During the Seminar the debates were favourably reflected in mass media that is proven with the articles in the most important Romanian daily papers as well as in radio and TV feature-reports within their main transmissions of news.

We think the effectuated on this occasion expenses (as per enclosed list) are justified and we hope this activity will be only the first in a future serie of co-operations and joint actions, carried on by NDCF and U S Atlantic Council or other similar american institutions.

EXECUTIVE PRESIDENT

GENERAL MAJOR MIHALACHE SCARLAT

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ATLANTIC COUNCIL/ROMANIAN NATIONAL DEFENSE COLLEGE FOUNDATION

CIVIL - MILITARY RELATIONS SEMINAR

17-20 February 1994

S C H E D U L E

THURSDAY, Feb. 17, 1994

1705 - Arrival in Bucharest of the Delegation of the Atlantic Council of the United States

1930 - Arrival of participants in Sinaia

2030 - Official dinner - Foisor Complex

FRIDAY, Feb. 18, 1994

0800 - Breakfast - Foisor Complex

0900 - Official opening of the seminar

0915 - CONSTITUTIONAL AND LEGAL WAYS TO ENSURE THE LEADERSHIP OF THE MINISTRY OF NATIONAL DEFENSE

- * U.S. speaker - Mr. McGiffert
- * Romanian speaker - Col Gen Vasile IONEL
- * Debates

1030 - Recess

1100 - PARLIAMENTARY CONTROL IN THE FIELD OF DEFENSE AND NATIONAL SECURITY

- * U.S. speaker - Mr. Curtin
- * Romanian speaker - Senator Radu TIMOFTE
- * Debates

1230 - Lunch - Foisor Complex

1400 - SECRECY AND TRANSPARENCY IN DEFENSE ISSUES

- * U.S. speaker - Mr. Corddry
- * Romanian speaker - Col Simion BONCU
Maj Sorin ENCUTESCU
- * Debates

1600 - Recess

1630 - THE PROCESS OF RESTRUCTURING AND DEMOCRATIZATION OF THE ROMANIAN ARMED FORCES

* Romanian speaker Lt Gen Nicolae SPIROIU (Mr. McGiffert and Mr. Kosiak will be prepared to comment)

* Debates

1900 - Reception hosted by the Ministry of National Defense - Foisor Complex

SATURDAY, Feb. 19, 1994

0800 - Breakfast - Foisor Complex

0900 - THE PARTNERSHIP FOR PEACE. COOPERATION BETWEEN CIVILIAN AND MILITARY FOR EURO-ATLANTIC INTEGRATION

* U.S. speaker - Mr. McGiffert and Dr. Simon

* Romanian speaker - Amb. Virgil CONSTANTINESCU,
Mr. Petre Roman

* Debates

1030 - Recess

1100 - THE STRUCTURE AND TRANSPARENCY OF THE DEFENSE BUDGET

* U.S. speaker - Mr. Kosiak

* Romanian speaker - Col Ion DONCEANU

* Debates

1230 - Lunch - Foisor complex

1400 - NATIONAL SECURITY ISSUES AT THE LOCAL ADMINISTRATION LEVEL

* Romanian speaker - Mr. Viorel HREBENCIUC

Mr. Gheorghe FULGA (Brasov)

Mr. Nicolae BALANOIU (Ploiesti)

* Debates

1600 - Recess

1630 - THE DEFENSE INDUSTRY BETWEEN RESTRUCTURING AND CONVERSION

* Romanian speaker - RAdm Sorin RADUCANU (Mr. Kosiak will be prepared to comment)

* Debates

1830 - Dinner - Foisor Complex

2000 - Round Table: THE DRAFT PROGRAM OF THE "PARTNERSHIP FOR FUTURE"

SUNDAY, Feb. 20, 1994

0800 - Breakfast - Foisor Complex

0900 - CIVIL SOCIETY AND NATIONAL SECURITY. THE ROLE OF
NON-GOVERNMENT ORGANIZATIONS AND INSTITUTES OF STRATEGIC STUDIES
IN APPROACHING ISSUES OF NATIONAL SECURITY AND DEFENSE

* U.S. speaker - Dr. Simon

* Romanian speaker - Maj Gen Mihalache SCARLAT
Col Eugen CAMPAN

* Debates

1045 - Recess

1115 - PUBLIC RELATIONS IN THE FIELD OF NATIONAL SECURITY AND
DEFENSE

* U.S. speaker - Mr. Corddry

* Romanian speaker - Col Simion BONCU

* Debates

1300 - Working lunch - Foisor Complex

1430 - ACTION ASSESSMENT AND PLANNING OF FUTURE ACTIONS

1600 - Closing session

1630 - Departure for Bucharest

1900 - Arrival in Bucharest

1930 - U.S. delegation check-in - Haiducului Complex

2000 - Dinner - Haiducului Complex

PARTICIPANTII ROMANI LA SEMINARUL INTERNATIONAL
"RELATIILE DINTRE CIVILI SI MILITARI IN SOCIETATEA DEMOCRATICA"

SINAIA 17-20 FEBRUARIE 1994

PRESEDINTIE

General colonel VASILE IONEI Consilier prezidential

CAMERA DEPUTATILOR

ION RATIU VICEPRESEDINTE AL CAMEREI DEPUTATILOR
NICOLAE IVANCIU VALIANT preşedinte, Comisia de Politică Externă
PETRE ROMAN preşedinte, Comisia de Apărare

SENAT

RADO TIMCIU preşedinte, Comisia de Apărare

GUVERNUL ROMÂNIEI

VIRGIL CONSTANTINESCU Ambasador, MAE
NAPOLEON POP Secretar de Stat, DIE - vineri
DUMITRU VINTILĂ Consilier, SGG
MARINIDE DAN Expert guvernamental, SGG
DORINA MIHĂILESCU Expert guvernamental, DIE

MINISTERUL APĂRĂRII NAŢIONALE

GHE. NICOLAE SPIROIU Ministrul Apărării Naţionale
Prof. Univ. D. IOAN MIRCEA PAŞCU Secretar de Stat

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| 2. General maior | I. DIACONESCU |
| 3. Contrasmiral | S. RĂDUCANU |
| 4. Colonel | ALEXANDRU PETRE |
| 5. Colonel | SIMION BONCU |
| 6. Colonel | STAN VASILE |
| 7. Colonel | FENIERU NICOLAE |
| 8. Colonel | A. VARGA |
| 9. Locotenent colonel | CEBUNU MIHAIL |
| 10. Locotenent colonel | B. DĂMPAN |
| 11. Locotenent colonel | NICOLAE LUCU |
| 12. Major | SERGIENCOVICI ESCU |
| 13. Major | IOAN BILGA |

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CURSANȚI SERIA III A COLEGIULUI NAȚIONAL DE APĂRARE

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| 2. | Căpitan Rangul I | ATANASIU TRAIAN |
| 3. | General maior | DEGERATU CONSTANTIN |
| 4. | Deputat | GAVALIUGOV CORNELIU DORIN |
| 5. | ROMPRES | GHEORGHE CONSTANTIN |
| 6. | Min. Lucrări Publice | HERA ION VLĂDUȚ |
| 7. | Colonel | ILIESCU DUMITRU |
| 8. | Locotenent colonel | IONESCU MIHAIL |
| 9. | PL 1993 | MAȚARIN MIHAIL |
| 10. | Locotenent colonel | MIHAI AURELIAN |
| 11. | General maior | MUREȘAN MIRCEA |
| 12. | S G G Guvern | ORBESCU IOAN |
| 13. | Deputat | POPA GHEORGHE |
| 14. | Radio România | FREDA CONSTANTIN DAN |
| 15. | Locotenent colonel | SAVA DUMITRU |
| 16. | P.L.N.R. | STAN IOAN |
| 17. | Deputat | ȘEHOV PETRU |
| 18. | Min. Transporturilor | ȘTELIĂNESCU GHEORGHE |
| 19. | Senator | VERESTOY ALDEA |
| 20. | Ofițer S L A - Cpt | VAN BIEBLER CHARLES |

PARTICIPANȚI DIN PARTEA FUNDAȚIEI COLEGIULUI NAȚIONAL DE APĂRARE

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| 1. | LIVIU MUREȘAN | VICEPREȘEDINTE |
| 2. | VELICANU DUMITRU | |
| 3. | STROE GHEORGHE | VICEPREȘEDINTE |
| 4. | NĂFORNIȚĂ CONSTANTIN | DIRECTOR |
| 5. | STĂTESCU DANIEL | |
| 6. | SAVA CONSTANTIN | SENATOR |
| 7. | FOTA IULIAN | SECRETAR GENERAL |
| 8. | SĂBĂDEANU DRAGOȘ | DIRECTOR |
| 9. | MIHULEAC EMIL | |
| 10. | ANGHEL GHEORGHE | |
| 11. | GIUȘ PĂȘTINICĂ NICOLAE | |
| 12. | MUȘETESCU ONDIL | DEPUTAT |

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 MIRCEA MALIȚA
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 DIRECTOR, Fundația "Universitatea Mării Negre"
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Translator
 Translator

PRESĂ

SERGIU ANDON
 LIA BEJAN -
 LEON MIHALCEA GEORGE -
 ALEXANDRA ANDON
 RINDONIȚĂ
 CLAUDIU HÎRCIOAȘĂ
 TEODORA PALADE
 IULIA NUFLEANU
 MIRCEA CALOTĂ
 CORINA RĂDULESCU
 IZABELA ROȘCA
 NICU POPESCU

Redactor Șef ADEVĂRUL
 EXPRES
 PROPATRIA
 ADEVĂRUL
 ADEVĂRUL
 ROMANIA LIBERĂ
 EVENIMENTUL ZILIT
 NINE O'CLOCK
 ULTIMUL CUVÂNT
 ULTIMUL CUVÂNT
 INR ACTUALITATE
 RADIO ROMÂNIA ACTUALITAȚI

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DELEGAȚIA CONSILIULUI ATLANTIC AL S.U.A.

- 1 DAVID Mc GIFFERT fost Sub-Secretar de Stat al Apărării din SUA Membru în Consiliul de conducere al Consiliului Atlanticului
- 2 NEIL CURTIN Director în Divizia de Probleme pentru Securitate Națională
- 3 JEFFRY SIMON Institutul de Studii Strategice, Universitatea Națională de Apărare
- 4 STEVEN KOZIAK Analist, Proiectul Bugetului Apărării, grup non-guvernamental
- 5 MELISSA HENTON Director Adjunct al Programului Civil-Militar
- 6 CHARLES W. CORDROY Baltimore Sun

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- 1 JONATHAN RICKERT Prim Consilier
- 2 FRANK L. BOYD Atășat militar
- 3 JOHN MARKOWICZ Atășat militar
- 4 ANTHONY M. KOLANKIEWICZ Secretar I

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