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SEMI-ANNUAL REPORTS

October 1, 1986 - March 31, 1987

Belize

May 1987

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I. PORTFOLIO OVERVIEW

A. SUMMARY TABLE

		<u>In U.S. \$000</u>			EX	
		<u>AUTH.</u>	<u>OBL.</u>	<u>CUM EX</u>	<u>THIS PD</u>	
<u>ARDN</u>						
0006	Livestock Development	G L	1,350 1,900	1,350 1,900	917 1,826	76 356
0007	Rural Access Roads and Bridges	G	6,150	6,150	5,632	94
0008	Commercialization of Alternative Crops	G	6,800	3,825	1,563	1,126
0010	Belize Junior School of Agriculture (SDA)	G	75	75	75	20
0023	Accelerated Cocoa Production	G	615	615	401	119
0030	BEST	G	385	200	146	31
0036	Macal Dairy Cooperative	G	300	300	0	0
<u>ESF and SDA</u>						
0005	Commercial Bank Discount Fund	L	5,000	5,000	1,777	800
0011	Nat Dev Foundation of Belize (NDFB)	G	172	172	172	0
0012	Counterpart Fund II	L	14,500	14,500	11,500	0
		G	1,414	1,414	407	111
0025	Export Promotion	G	200	200	200	0
0027	Export and Investment Promotion	G	2,500	1,500	154	154
<u>HE, EHR and HIG</u>						
HG001	Home Improvement Loan	L	2,000	2,000	1,373	442
0003	Housing Assistance for Home Improvement	G	400	400	400	0
0017	Child Survival Tech. Support	G	500	500	144	89
0018	Increased Productivity through Better Health	G	7,000	2,750	1,838	378
0020	Training for Employment	G	5,000	2,500	479	294
0024	Village Health and Sanitation	G	700	700	260	131
0026	Guidance, Couns. Placement Service (SDA)	G	80	80	60	21
0029	Breast is Best League	G	62	62	28	4
0031	Family Life Education	G	78	78	41	21
0032	Maternal and Child Health	G	250	250	102	1
0033	Belize Drug Awareness	G	350	350	350	141

B. STATUS OF NEW PROJECT DEVELOPMENT  
(Including project development planned to take place during  
the next reporting period, April 1-Sept. 30, 1987)

1. 505-0016, Toledo Agricultural Marketing, \$2.5 million grant

This project will provide assistance to small farmers in the Toledo district to establish cocoa production as a viable export industry while accelerating transition away from "slash and burn" agriculture. USAID completed the final PP and will be authorizing the project and obligating the GOB component in April/May, 1987. Obligation of the private sector component will take place later in the FY, as this component involves competitively selecting a PVO with which to execute a Cooperative Agreement.

2. 505-0012, Economic Stabilization  
505-0027, Export and Investment Promotion  
505-0040, IESC Investment Development  
Total funding: \$1.915 million ESF

USAID proposed and AID/W approved projectizing this year's ESF allocation to Belize by amending: 1) the ongoing Economic Stabilization Grant, 505-0012, with the GOB to enable further development of the Public Sector Investment Program (PSIP); and, 2) the Export and Investment Promotion Project, 505-0027, to provide much-needed technical assistance for the institutional development of the Belize Export and Investment Promotion Unit (BEIPU). In addition, a Cooperative Agreement will be executed with IESC to develop U.S. investment in Belize. For the first two activities, USAID will amend respective PPs and grant agreements. USAID received an unsolicited proposal from IESC for the third activity and has requested a revised proposal. The Cooperative Agreement will be based on the revised proposal. All documentation for the three activities will be completed by 6/15/87 and USAID plans to obligate the entire \$1.915 million by 6/30/87.

3. 505-0019, Export Investment Credit

During March, 1987, a draft PID was prepared along with a comprehensive demand analysis for medium and long-term credit. However, USAID decided not to go forward with this project due to the absence of viable institutional arrangements to implement the Project. During the remainder of FY 1987, USAID will continue to address institutional constraints with the hope these will be resolved and USAID will be able to present a PID and PP in early FY 1988. Also, the development of a comprehensive credit strategy is scheduled for September, 1987.

4. 505-0033, Drug Awareness

During April, 1987, the Parent's Resource Institute for Drug Education (PRIDE) will develop a proposal to amend and expand the current program in Belize and add an additional \$650,000 to the Project. Based on the proposal, the Regional Contracting Officer will execute a Cooperative Agreement.

5. 505-0007, Rural Access Roads and Bridges

USAID plans to develop and authorize a PP Amendment prior to 6/30/87. The Amendment is described in the FY 88-89 Action Plan. Based on the Amendment, USAID plans to reobligate an estimated \$2.3-\$2.5 million in loan funds deobligated from the Commercial Bank Discount Fund, Project 505-0005, prior to the end of the FY. Grant funds will be obligated in FY 88.

6. 505-0006, Livestock Development

USAID plans to develop a \$3.0 million PP Amendment beginning September, 1987. The Amendment is described in the FY 88-89 Action Plan. Obligation will take place in early FY 88.

## II. PROJECT LISTINGS

### A. ARDN

#### 1. LIVESTOCK

##### (I) Background Data

Project Title: Belize Livestock Development Project  
Project Number: 505-0006  
Date of Authorization: August 22, 1983  
Date of Obligation: August 26, 1983  
Amendment I - April 30, 1984  
PACD: December 31, 1988  
Implementing Agency: Ministry of Agriculture, Forestry and Fisheries  
Major Contractor: SECID  
AID Project Officer: Barbara Ellington-Banks, Deputy ADO

(II) Project Purpose: The purpose of the project is to improve small and medium farmers' production efficiencies in the rearing of livestock and to expand market outlets for these products, primarily through import substitution activities. The project will finance six major components plus contingencies to accomplish this purpose. The components are set forth below.

##### Programmed Funding by Component in US \$000

1. Swine Improvement Program:  
L 350  
G 420
2. Pasture and Forage Improvement Program:  
L 200  
G 260
3. Dairy Industry Development:  
L 540  
G 180
4. Pork and Beef Processing:  
L 40  
G 90
5. Policy Analysis and Formulation:  
L 220  
G 200
6. Meat Residue Testing:  
L 185
7. Evaluation  
L 70

- 8. Inflation
  - L 210
  - G 150
- 9. Contingencies
  - L 85
  - G 50

Totals: L 1,900  
G 1,350

(III) Project Status

A. Financial Summary (\$000)

--Amount authorized:	L 1,900	G 1,350
--Amount obligated:	L 1,900	G 1,350
--Amount committed:	L 1,896	G 1,266
--Accrued expenditures:		
Cumulative	L 1,826	G 917
This PD	L 356	G 76
--Host Country Counterpart Contributions:		
Planned LOP		\$1,150
Cumulative Actual		\$ 819

--Status of Covenants and Conditions Precedent: All met

B. Major Outputs

- Fifth and final, long-term participant began training in January 1987.
- Two long-term participants will complete their studies and return in May 1987.
- Two six month training courses to be completed in 1987.
- Phase I of Dairy Market Demand Study begun in January 1987. Will be completed by the end of May, 1987.
- 12 additional loans for the Swine Revolving Fund were approved in this period. Ten were made. The remaining two will be disbursed after March 30, 1987. At this time a total of 16 loans have been approved totaling \$24,000. The first participants have been successful in their operations and repaid their loans early.
- The Agriculture Policy Advisor's office produced the GOB's first Agriculture Policy Paper and was approved and adopted by GOB Cabinet.

--The Pasture activity set up several on-farm demonstration plots. Results from these plots will be known after March 30, 1987.

C. Other Accomplishments

--A second annual swine marketing seminar was held in February 1987.

--Completed final project evaluation.

D. Follow-up Actions: None during this reporting period.

E. Summary of Audits and Evaluations: The final project evaluation was conducted in January, 1987. It reviewed all aspects of the project, and noted impressive accomplishments in the agricultural policy component and technical assistance provided in meat slaughtering and processing. Other components in swine and pasture development were less successful. The evaluators also recommended that the project be amended to focus on import substitution by developing an integrated feeding component, and continuing with swine production and meat processing. Recommendations were included in the FY 88-89 Action Plan.

(IV) Problems and Delays: None during this reporting period.

(V) Major Activities

A. Corrective Actions: See above

B. Major Project or Management Activities

--Continue work with MOAFF Agricultural Policy Advisory Committee. Facilitate smooth transition from Project Policy Advisor to returned long-term trainees.

--Monitor Swine Revolving Fund activities.

--Continue Fresh Milk Marketing Study through May, 1987.

--Continue work to improve district pastures and establish nurseries.

--Continue work to establish on-farm demonstration pastures on dairy farms.

--Two six month trainings begin.

--The Pasture activity set up several on-farm demonstration plots. Results from these plots will be known after March 30, 1987.

C. Other Accomplishments

--A second annual swine marketing seminar was held in February 1987.

--Completed final project evaluation.

D. Follow-up Actions: None during this reporting period.

E. Summary of Audits and Evaluations: The final project evaluation was conducted in January, 1987. It reviewed all aspects of the project, and noted impressive accomplishments in the agricultural policy component and technical assistance provided in meat slaughtering and processing. Other components in swine and pasture development were less successful. The evaluators also recommended that the project be amended to focus on import substitution by developing an integrated feeding component, and continuing with swine production and meat processing. Recommendations were included in the FY 88-89 Action Plan.

(IV) Problems and Delays: None during this reporting period.

(V) Major Activities

A. Corrective Actions: See above

B. Major Project or Management Activities

--Continue work with MOAFF Agricultural Policy Advisory Committee. Facilitate smooth transition from Project Policy Advisor to returned long-term trainees.

--Monitor Swine Revolving Fund activities.

--Continue Fresh Milk Marketing Study through May, 1987.

--Continue work to improve district pastures and establish nurseries.

--Continue work to establish on-farm demonstration pastures on dairy farms.

--Two six month trainings begin.

--Officially open Meats Residue Testing Laboratory.

--Design of amendment for Phase II activities during next six months.

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

A. Participant Training: Two BS level trainees have completed their work; one Ph.D. and one MS level trainees will complete their training in May; one BS level trainee began in January, 1987.

B. Gray Amendment/HBCU Contracts: Southern University (HBCU) sub-contracted under the SECID contract.

2. RURAL ACCESS ROADS AND BRIDGES

(I) Background Data

Project Title:	Rural Access Roads and Bridges Project
Project Number:	505-0007
Date of Authorization:	September 29, 1983
Dates of Obligation:	September 30, 1983
	Amendment 1 - December 19, 1983
	Amendment 2 - May 24, 1984
	Amendment 3 - November 20, 1984
PACD:	December 31, 1987
Implementing Agency:	Ministry of Works
Major Contractor:	Alex Powers, PSC
Project Manager:	Gilbert Canton, ADO

(II) Project Purpose: To increase the capability of the Government of Belize (GOB) to build, maintain and protect its rural access road infrastructure through training, technical assistance and equipment procurement.

Programmed Funding by Component in US\$000

	<u>Grant</u>
1. Technical Assistance	\$1,637
2. Equipment	2,431
3. Spare parts	347
4. Fuel/lubricants	0
5. Shop tools	200

6.	Shipping/transport	896
7.	Local labor costs	0
8.	Const. materials	425
9.	Contract const. cost	0
10.	Contingency	41
11.	Inflation	35
12.	Admin. expenses	138
	Total	<u>\$ 6,150</u>

(III) Project Status

A. Financial Summary (\$000)

--Amount authorized:	\$6,150
--Amount obligated:	\$6,150
--Amount committed:	\$5,786
--Accrued expenditures:	
Cumulative	\$5,632
--This PD	\$ 94
--Host Country Counterpart Contributions:	
Planned LOP	\$4,530
Cumulative Actual	\$1,154
--Status of Covenants and Conditions Precedent:	All met

B. Major Outputs

--178 miles have been rehabilitated with counterpart roads workers trained.

--103 bridge sets arrived in country; 80 have been committed to specific sites, and 23 are in process of being allocated. The MOW has contracts with private contractors to construct eleven bridges. One is complete and two are 50% complete and construction has been initiated on the remaining eight. The Ministry has completed one bridge and is in the process of building two others. One is 20% complete and the other is 90% complete. Contracting to the private sector is presently underway for an additional four bridges.

--Training of 134 road maintenance workers is completed and training of 100 more is in process.

--Under the Road Maintenance Training Unit (MTU), all six district MTUs have their full complement of equipment in place in each district. A comprehensive road maintenance training plan has been completed and is being implemented. The training plan is currently being upgraded to dovetail with MOW district maintenance activities.

--Training of 75 equipment shop mechanics and allied tradesmen is completed.

--Under the Equipment Maintenance Component (EMC), all spare parts ordered for project equipment are in country. Equipment and tools procured to upgrade district shops have been allocated. The equipment maintenance specialist has assisted the district shops in setting up the equipment and has completed his training assignment.

--Establishment of an improved internal management and control system for the Ministry of Works is in process. The system is now being utilized by senior MOW personnel and has their approval.

--Under the Management Improvement Component (MIC), data base for the MOW's planning and budget unit has been compiled and is continually being upgraded. An inventory of roads in Belize has been completed. A five-year operational plan and budget was completed, and is in the process of incorporation into the MOW present system. The MIC was very instrumental in the budget process for the financial year for the GOB.

--Establishment of a permanent, national system for the maintenance of Belize's rural road system has been accomplished.

--Central and district maintenance functions were established in November 1983; training maintenance operators began at the district level in March 1984; and maintenance supervisors began operating at the district level in March 1984.

--Preparation of national rural access roads inventory has been accomplished.

C. Other Accomplishments and Overall Status: As above.

D. Follow-up Actions: N/A

E. Summary of Audits and Evaluations: An important In-House evaluation was conducted in November 1986. Recommendations to improve implementation included: reorganization of advisors, revision of outputs, relocation of construction/rehabilitation crews, and development of a comprehensive plan to accelerate the bridge program. During this reporting period, the project team implemented the recommendations from this evaluation in an effort to more smoothly and effectively produce the objectives of the project. A final evaluation is scheduled for November/December, 1987.

(IV) Problems and Delays: At this stage in project activities all components in the program are exhibiting reasonable progress. Past excessive rainfall, and inadequate road materials, have hindered road rehabilitation progress.

(V) Major Activities During Next Six Months

A. Completed Action: See above.

B. Major Project Activities

--Both CRTU's will be moved to the necessary two districts, Orange Walk and Corozal.

--Road rehabilitation and associated training will continue with action taken on the evaluation recommendations.

--Follow-up maintenance by MTU's on roads rehabilitated will continue to be emphasized.

--The management and planning tool developed by MIC will continue to be constantly updated and upgraded, with the focus placed on integration into the present MOW management system.

--Activities surrounding bridge erection will be accelerated as much as possible.

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

A. Participant Training: None.

B. Gray Amendment/HBCU Contracts: None.

3. COMMERCIALIZATION OF ALTERNATIVE CROPS

(I) Background Data

Project Title:	Commercialization of Alternative Crops
Project Number:	505-0008
Date of Authorization:	September 24, 1985
Date of Obligation:	September 25, 1985
PACD:	September 30, 1990
Implementing Agency:	Belize Agribusiness Company/Ministry of Agriculture, Forestry and Fisheries

Major Contractor: Chemonics for Private Sector Component  
Devres for Public Sector Component  
Project Officer: Barbara Ellington-Banks, Deputy ADO

(II) Project Purpose: The purpose of this project is to expand the base of economic activity in Belize by developing alternative agricultural products for export and for import substitution. The project has private and public sector components both directed to the more efficient operation of export and import substitution activities.

Programmed Funding by Component in US\$000

Private Sector Component		4,800
--TA (long-term)	1,750	
--TA (short-term)	583	
--International Travel	155	
--Vehicles	92	
--Operating Expenses	178	
--Subcontracts	615	
--Administrative Cost	400	
--Evaluation/Audit	180	
--Contingency	847	
Public Sector Component		2,000
--TA	683	
--Travel	80	
--Vehicle	43	
--Equipment	333	
--Subcontract	300	
--Training	90	
--Evaluation	100	
--Contingency	371	

(III) Project Status

A. Financial Summary (\$000)

--Amount authorized:	\$6,800	
--Amount obligated:	3,825	
--Amount committed:	2,559	
--Accrued expenditures:		
Cumulative:	1,563	
This PD	1,126	
--Host Country Counterpart Contributions:		
Planned LOP	680	
Cumulative Actual	142	
--Status of Covenants and Conditions Precedent:	All met	

B. Major Outputs

- BABCO continues to operate successfully.
- Private Sector Component contractor, Chemonics, operating effectively.
- Annual work plan complete.
- Initial planting completed, harvesting continues.
- Second Advisory Panel scheduled to evaluate first year plantings and select crops for upcoming season.
- Contract signed for Public Sector Component with Devres, long-term technical advisor in country starting May 11.

C. Other Accomplishments: Not applicable.

D. Follow-up Actions: Not applicable.

E. Summary of Audits and Evaluations: Not applicable

(IV) Problems and Delays: The original LT Agronomist TA terminated his contract in March. A new Agronomist has been selected and started March 1987.

(V) Major Activities:

- Public Sector Component long-term advisor arrival - May, 1987.
- Public Sector component activities outlined with MOA participation.
- Continue to monitor Private Sector Component implementation.
- First field trials evaluated under Private Sector Component.

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns:

A. Participant Training: N/A

B. Gray Amendment: Private Sector Component Subcontractor 8-A firm - Walker A. Williams. Public Sector Component contract with small and disadvantaged businesses - Devres.

#### 4. BELIZE JUNIOR SCHOOL OF AGRICULTURE

##### (I) Background Data

Project Title: Special Development Activities Fund  
Project: Belize Junior School of  
Agriculture (OPG)  
Project Number: 505-0010  
Date of Authorization: June 14, 1984  
Date of Obligation: June 15, 1984  
Amendment I - September 23, 1985  
PACD: June 15, 1988  
Implementing Agency: Peace Corps/Belize  
Major Contractor: None  
AID Project Manager: Alyn B. Willmore, AADO

(II) Project Purpose: A two-year agricultural project in Belize to offer primary school leavers an education in agriculture, encourage the expansion and diversification of agriculture, and develop agricultural marketing procedures, thereby strengthening the self-sufficiency of Belize.

##### (III) Project Status

###### A. Financial Summary (\$000)

--Amount authorized: \$75  
--Amount obligated: \$75  
--Amount committed: \$75  
--Accrued expenditures:  
    Cumulative: \$75  
    This period: \$20  
--Host Country Counterpart Contributions: N/A  
--Status of Covenants and Conditions Precedent: All met

###### B. Major Outputs

--Graduated first class in June, 1986.  
--Increased community participation in school.  
--Upgraded and expanded physical structures and grounds.  
--Requested and received a wide variety of publications from the USDA.  
--School has become self-supporting.

--New first year students total 47, 12 of which are the first girls to attend.

--School will become official GOB school in September 1987.

--USAID financing of this project will terminate in June and this project will no longer be reported in the Semi Annual Report.

C. Overall Status: The school is running successfully on its own. USAID/Belize considers this a highly successful project. No further monetary support is anticipated.

D. Follow-up Actions: N/A

E. Summary of Audits and Evaluations: N/A

(IV) Problems and Delays: N/A

(V) Major Activities During Next Six Months:

--Monitor handing over of school to the GOB.

--Complete project sponsored capital improvements.

A. Corrective Actions: None

B. Major Project or Management Activities: N/A

C. AID/W Actions: None

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

A. Participant Training: N/A

B. Gray Amendment/HBCU Contracts: N/A

## 5. ACCELERATED COCOA PRODUCTION

(I) Background Data

Project Title:	Accelerated Cocoa Production
Project Number:	505-0023
Date of Authorization:	July 30, 1984
Date of Obligation:	July 31, 1984; Amendment 1 - January 10, 1985

PACD: December 31, 1987  
Implementing Agency: PADF  
Major Contractor: PADF  
AID Project Officer: Alyn Willmore, ADO

(II) Project Purpose: The purpose of this project is to accelerate the rate at which small farmers in Belize establish cocoa planting, utilizing improved varieties and cultural practices developed by the Hershey Food Corporation at the Hummingbird Farm.

This project will provide direct assistance to sixty farm families in the establishment of cocoa plantations. During the life of the project:

- a total of 600 acres of cocoa will be established;
- 60 small farmers will be fully trained in improved cocoa production technology;
- 6 Government of Belize extension agents will be trained as trainers in cocoa production and extension;
- 20 Government of Belize extension agents will in turn be trained in cocoa production and extension;
- methodology specifically adapted to accelerate cocoa establishment in other areas of Belize will have been perfected and institutionalized.

Programmed Funding by Component in U.S.\$000

Salaries	\$244
Home Office support	\$ 66
Travel	\$ 56
Training	7
Administrative expense	\$ 11
Equipment	\$ 51
Loans	\$ 25
Evaluation	\$ 20
Overhead	<u>\$135</u>
Total	\$615

(III) Project Status

A. Financial Summary (\$000)

--Amount authorized: \$615  
--Amount obligated: \$615

--Amount committed: \$615  
--Accrued expenditures:  
    Cumulative \$401  
    This PD \$119  
--Host Country Counterpart Contributions: N/A  
--Status of Conditions Precedent: All met

B. Major Outputs

--13 farmers selected and assigned land at Ringtail Village.  
--11 farmers selected and assigned land at Valley of Peace  
--Cocoa nurseries established at both Hummingbird Hershey and Valley of Peace, and providing healthy seedlings for planting.  
--Planting and housing activities continue at Ringtail Village.  
--Planting activities continue at Valley of Peace.  
--Second project evaluation complete.  
--Community Center completed.  
--Road into Ringtail Village completed.  
--Credit union opened at Hummingbird Hershey for Ringtail Village.  
--GOB extension agents trained in cocoa production through a three part series of workshops started in March and continuing through August, 1987. Will train all extension agents in the three major cocoa producing districts.  
--Technical manual developed and being used in the field. Revisions are made as appropriate.  
--Community development advisor completed LOE March 30, 1987.

C. Overall Status: The project is on track, and ahead of schedule in some areas.

D. Follow-up Actions: N/A

E. Summary of Audits and Evaluations: In October 1986 an evaluation of the Cocoa Project was undertaken. General opinion was that the project had been very successful thus far. Recommendations made to improve the project and more effectively utilize project personnel were well-taken by project personnel and used to upgrade the project.

The final evaluation will be held in late 1987.

(IV) Problems and Delays

--Due to early difficulties in obtaining suitable land for the project near Ringtail Village, the Project will not reach the number of farmer participants anticipated.

(V) Major Activities

A. Corrective Actions: Project personnel acted on the evaluation recommendations by improving coordination and working more closely with GOB officials in resolving problems.

B. Major Project or Management Activities

--Continue planting and housing activities.

--Continue to expand activities in Valley of Peace.

--Continue on-going development of Extension Manuals for Cocoa Production.

--Final project evaluation.

C. AID/W Actions: N/A

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

A. Participant Training: N/A

B. Gray Amendment/HBCU Contracts: No contracts contemplated.

6. BEST--CASA

(I) Background Data

Project Title:	Belize Enterprise for Sustained Technology (BEST)
Project Number:	505-0030
Date of Authorization:	December 3, 1985
Date of Obligation:	December 3, 1985
	Amendment I - December 24, 1985
PACD:	September 30, 1988

Implementing Agency: BEST  
Major Contractor: None  
AID Project Officer: Alyn Willmore, ADO

(II) Project Purpose: The purpose of the grant is to provide funding to BEST to support their activities, so as:

--to provide an integrated package of management and technical services principally to low income local farmer groups within the agricultural and agro-industrial sectors of the Belize economy;

--to coordinate the physical, human and financial resources that are available to these groups in order to further the development process; and

--to work with local development institutions (both governmental and private voluntary organizations) to magnify and extend the impact of the services and resources available for the agricultural and agro-industrial development of Belize.

Programmed Funding by Component in US\$000

Salaries and Benefits	\$245
Local Travel and Subsistence	73
Office Expenses	37
International Travel and Subsistence	20
Trainers	10
Total	<u>\$385</u>

(III) Project Status

A. Financial Summary (\$000)

--Amount authorized: \$385  
--Amount obligated: 200  
--Amount committed 200  
--Accrued expenditures:  
    Cumulative: 146  
    This PD 31  
--Host Country Counterpart Contributions: N/A  
--Status of Covenants and Conditions Precedent: N/A

B. Major Outputs

--A number of contracts to assist cooperatives have been signed.

C. Other Accomplishments: BEST will sponsor a Women in Development Seminar in early April with the Belize Rural Women's Association.

D. Follow-up Actions: N/A

E. Summary of Audits and Evaluations: N/A

(IV) Problems and Delays: None

(V) Major Activities

A. Corrective Actions: None

B. Major Project or Management Activities

--Continue to increase and monitor level of activity.

--Annual General Meeting scheduled for May 9, 1987.

--Obligate FY 87 funds to project in May 1987.

C. AID/W Actions: None

(VI) Mission Director's Assessment: No major implementation problems.

## 7. MACAL AGRICULTURAL COOPERATIVE PROJECT

### (1) Background Data

Project Title:	Macal Agricultural Cooperative Project
Project Number:	505-0036
Date of Authorization:	September 25, 1986
Date of Obligation:	September 30, 1986
PACD:	September 30, 1990
Implementing Agency:	Macal Agricultural Cooperative
Major Contractor:	None to date
Project Manager:	Gilbert Canton, ADO

(II) Project Purpose: To assist the Macal Agricultural Cooperative to become a profitable cooperative dairy business using ARDN, DA, and local currency generated from the ESF program and the proceeds from the monetization of PL 480, Title II, Section 416 surplus dairy commodities.

### Programmed Funding by Component in US\$

Technical Assistance	\$183
Training	10

Equipment	17
Other Direct Costs	5
Contingencies	85
Total	<u>\$300</u>

(III) Project Status

A. Financial Summary (\$000)

--Amount authorized:	\$300
--Amount obligated:	300
--Amount committed:	N/A
--Accrued expenditures:	N/A
--Host Country Counterpart Contributions:	
Planned LOP	\$ 92
Cumulative Actual	N/A

--Status of Covenants and Conditions Precedent: N/A

B. Major Outputs: The project has been engaged in start-up activities.

C. Other Accomplishments: N/A

D. Follow-up Actions: N/A

E. Summary of Audits and Evaluations: N/A

(IV) Problems and Delays: N/A

(V) Major Activities: N/A

(VI) Mission Director's Assessment: No major implementation problems.

B. ESF and SDA

1. COMMERCIAL BANK DISCOUNT FUND (CBDF)

NOTE: Because this Project has been problematic and will be terminated on 6/30/87, the information provided below is up-to-date, i.e. as of 5/12/87.

(I) Background Data

Project Title: Commercial Bank Discount Fund  
Project Number: 505-0005

Date of Authorization: March 24, 1983  
Date of Obligation: March 29, 1983  
PACD: June 30, 1987  
Implementing Agencies: Central Bank; four commercial banks in Belize  
Major Contractors: None  
AID Project Manager: Peter B. Lopera, PDO

(II) Project Purpose: To increase private sector investment in all productive activities except those which are not net earners of foreign exchange.

(III) Project Status

A. Financial Summary

--Amount authorized: \$5,000 ESF Loan  
--Amount obligated: \$5,000  
--Amount committed: \$1,777  
--Accrued expenditures:  
    Cumulative \$1,777  
    This PD \$ 800  
--Host Country Counterpart Contributions: N/A  
--Status of Covenants and Conditions Precedent: All Conditions Precedent were met by August 26, 1983.

B. Major Outputs

Targets from PP

--40 new investments.  
--Discount fund established on a permanent basis.  
--Banking policy and institutional change resulting in longer term credit and appraisal banking.

Status

Cumulative disbursement as of May 12, 1987 for eight sub-loans totaled \$1,572,500; and two additional sub-loans totalling \$805,000 have been approved by commercial banks and USAID, and will be considered by the Bd. of Governors of the Central Bank in mid-May, 1987. USAID anticipates that by the PACD of 6/30/87 approximately \$2.4 to \$2.5 Million will have been disbursed. Therefore, USAID expects to request deobligation/reobligation of approximately \$2.5 million on or before 6/30/87. The commercial banks' general conservatism, concentration on high interest, quick turnover, over-drafts and

short-term loans along with prohibitive collateral policies have continued to be the constraints to moving the loan funds. Yet, as described above and in the previous semi-annual report, over the past year there has been unprecedented disbursement of funds.

C. Other Accomplishments and Overall Status

--Continued leveraging. USAID activity in promoting the CBDF and advising potential borrowers in the preparation of proposals continues to have a catalytic effect in accessing other lending sources, such as LAAD. In addition, Commercial Banks have disbursed their own funds (and elected not to discount) for several subloan proposals recommended by USAID under the CBDF. However, the pay-back terms of such loans may be unreasonably short.

--Spreading Commercial Bank Participation. Prior to this and the last reporting periods, only Barclay's Bank had utilized the CBDF (total \$727,000). During the last half of 1986, the Bank of Nova Scotia disbursed on two loans (\$425,000) and should disburse on two more (\$805,000). During the first qtr. of FY 87, a third bank, the Atlantic Bank, discounted a loan of \$375,000 for tomato and other vegetable production and export.

--Assisting Financial Market/System Development. During the past two years, USAID encouraged the establishment of a new commercial bank, the Belize Bank of Commerce and Industry. This bank opened for business on May 4, 1987 and is currently receiving AID financed short-term technical assistance from IESC.

D. Follow-up Actions from Prior Report

--USAID continued to actively promote use of the CBDF and assisted users in designing proposals.

--USAID increased contact with Central Bank and commercial banks to facilitate the flow of projects through the approval process.

E. Summary of Audits and Evaluations: A comprehensive evaluation was carried out by A.D. Little during March 1984. Most of the recommendations of this evaluation were implemented and use of loans expanded, constraints on maturity terms loosened and the Central Bank assumed greater risk. In addition the Regional Inspector General for Audit/Tegucigalpa conducted an audit and issued a report dated March 18, 1987. The report described the same problems and delays identified by

USAID in documentation and recommended that not less than \$2.5 million be deobligated and that approval and execution of pending subloans be expedited. USAID will be in compliance with the recommendations by the PACD of 6/30/87.

(IV) Problems and Delays

The constraints to disbursement have been:

--Guarantee: Although the Central Bank approved guaranteeing loans up to 75% one year ago, the Central Bank remains reluctant to give such guarantees. This has improved over the reporting period.

--Lack of readily 'bankable' projects: Until the last year, the commercial banks had not received many proposals with sufficient data or information on which to act.

--Conservatism of commercial banks: Banks are short-term/overdraft oriented, and prefer to deal with traditional customers who are mostly importers. They are extremely risk averse. There have been positive changes over the reporting period.

--Collateral requirements by commercial banks: Potential borrowers claim that the collateral requirements (150%-200% of loan value) are too high. Collateral pledged on loans include developed real property, machinery readily saleable in Belize, and negotiable instruments.

--Inactivity of Central Bank: The Central Bank, as the prime implementing agency for the project, has taken a passive attitude towards successful implementation of the project. This has improved over the reporting period.

(V) Major Activities During Next Six Months

A. Corrective Actions: Based on agreement between LAC/DR and USAID made during Program Week, April, 1987, the following actions will be taken:

- (a) USAID will encourage expeditious processing by Central Bank of remaining proposals;
- (b) USAID will take steps to deobligate approximately \$2.5 million from Project 505-0005 and reobligate those funds to the Rural Access Roads and Bridges Project, 505-0007.;
- (c) USAID will continue to encourage and assist positive developments in the financial system and during September, 1987 will devise a comprehensive credit strategy,

addressing needs for medium and long term credit as well as for agricultural production credit.

(d) Based upon results of efforts described in (c), USAID will finalize and submit a PID for new credit project.

B. Major Project or Management Activities: Deobligation and reobligation of funds as described above.

C. AID/W Actions: Assistance with the deobligation/reobligation process.

(VI) Mission Director's Assessment: This project has required significant management attention and will terminate on 6/30/87.

(VII) Special Concerns: None

A. Participant Training: N/A

B. Gray Amendment/HBCU Contracts: None

## 2. NATIONAL DEVELOPMENT FOUNDATION

### (I) Background Data

Project Title:	National Development Foundation of Belize
Project Number:	505-0011
Date of Authorization:	April, 1983
Date of Obligation:	July 28, 1983
PACD:	September 30, 1989
Implementing Agency:	National Development Foundation
Major Contractor:	None
AID Project Manager:	Peter B. Lopera, PDO

### (II) Project Purpose

The purpose is to provide Belizean micro-entrepreneurs with credit, business guidance, and technical assistance to help improve their employment opportunities, increase income, expand productivity, and mobilize and involve the local successful private sector in the establishment of the National Development Foundation, whose on-going programs will assist micro-entrepreneurs.

NDFB extends small loans to beneficiaries who meet eligibility criteria determined by the Foundation. Along with all loans, beneficiaries who meet eligibility criteria will receive technical guidance and training in marketing strategies,

financial management, accounting and other business skills appropriate to small-scale productive activities.

In late September 1986, NDFB, with the help of an outside consultant, presented USAID with a proposal to expand its loan portfolio from \$450,000 to \$1.2 million. According to NDFB's plan for expansion, the number of direct beneficiaries will reach 700 (from 410 which was the target for 9/30/87).

Programmed Funding by Component in U.S.\$000

Personnel	\$ 40
Training	\$ 22
Commodities	\$ 52
Transportation	\$ 26
Survey/Eval.	\$ 9
Overhead	\$ 22
	<u>\$172</u>

(III) Project Status

--Amount authorized: \$172 G  
--Amount obligated: \$172  
--Amount committed: \$172  
--Accrued expenditures:  
    Cumulative \$172  
    This PD \$ 30  
    GOB ESF L/C contribution \$385,000  
    GOB loan to NDFB for on-lending (from its GOB funds):  
    \$50,000  
--Status of Conditions Precedent: All met

B. Major Outputs (target date 9/30/89)

NOTE: Targets under the original Grant Agreement were exceeded, see previous Semi-Annual Rpt. for detail. The targets listed below are for the three year period 10/1/86 to 9/30/89. (i.e. they are additional to targets already reached on 9/30/86).

Program Outputs and Status as of 3/31/87

-Credit and technical assistance delivered to 700 direct beneficiaries by end of project. Status: 70 loans disbursed..  
-Number of indirect beneficiaries 4,700. Status: 465  
-Existing jobs protected 1,900. Status: 93  
-New jobs created: 200. Status: 25

-New businesses assisted/created: 150. Status: 26

-New Loans

Amount: \$1,200,000. Status: \$140,000

Number: 600. Status: 60

Institutional Outputs

-New members: 50. Status: 5

-Local fundraising: \$75,000. Status: \$4,000

C. Other Accomplishments: The loan payback record is good--there is a delinquency rate of approximately 6.0%.

D. Summary of Audits: The yearly audit on the 1986 statements found that the NDFB was below budget and maintaining an adequate accounting system. NDFB auditors visit NDFB on a regular basis throughout the year and certify NDFB vouchers submitted to USAID.

(IV) Problems and Delays: Accomplishment of targets is slightly behind schedule because the NDFB is short of funds for expanding its loan program. Demand far exceeds availability of funding, as the dollar amount represented by applications received is four times the amount actually loaned out. Targets for FY 86-89 were based on GOB loaning ESF local currencies to the NDFB for on-lending. Therefore, absence of a BOP cash transfer this year resulted in a shortfall of funds available to on-lend. The GOB did provide a \$50,000 loan at 5% for on-lending.

(V) Major Activities During Next Six Months: NDFB will attempt to put itself on schedule to triple its portfolio and its provision of technical assistance to micro-enterprises over the next three years. AID's provision of \$100,000 in grant funding in April, 1987 is key to this process. The shortage of funds for on-lending is a constraint which requires AID assistance. Over the next six months, USAID will explore possible sources of funding for NDFB on-lending.

(VI) Mission Director's Assessment: The project has no major implementation problems and is successfully meeting its objectives of providing credit, technical assistance, and business guidance to micro-businesses.

(VII) Special Concerns

A. Participant Training

- New starts - see in-training, below
- Returnees - 2 males, short-term
- In training - 3 males, short-term

B. Gray Amendment/HBCU Contracts: Project does not contemplate contract needs. However in the past a small business assessment by a minority firm (Mintz Report) was completed.

C. Women in Development: Approximately 30% of NDFB borrowers are women. Of the new loans made in this reporting period 20 were to women.

3. COUNTERPART FUND II

(I) Background Data

Project Title: Economic Support Project Counterpart Fund II (ESF)  
Project Number: 505-0012  
Date of Authorization: February 25, 1985  
Date of Obligation: February 28, 1985  
PACD: August 30, 1988  
Implementing Agencies: Ministry of Finance, Central Bank of Belize, Office of Economic Development  
Major Contractors: None  
AID Project Manager: Arturo Villanueva, PDO Specialist

(II) Project Purpose: To assist the GOB in attaining stability in its external accounts and implement structural reforms.

Programmed Funding by Component in US \$000:

Cash Transfer	\$14,500
Project Grant	1,414

(III) Project Status

(A) Financial Summary (\$000)

--Amount authorized:	\$14,500	ESF Loan
	\$ 1,414	ESF Grant
--Amount obligated:	\$14,500	ESF Loan
	\$ 1,414	ESF Grant
--Amount committed:	\$11,500	ESF Loan

--Accrued expenditures:

Cumulative	\$11,500	ESF Loan
	\$ 407	ESF Grant
This PD	\$ 111	ESF Grant

--Host Country Counterpart Contributions:

Planned LOP	\$ 250
Cumulative Actual	\$ 100

--Status of Covenants and Conditions Precedent: CPs to disbursement of the first five tranches amounting to \$11.5 million have been met and disbursements made. CPs to the sixth tranche amounting to \$1.5 million were met by the GOB in March, 1987 and the disbursement was made in April.

(B) Major Outputs

--Balance-of-payment support to import \$14.5 million worth of U.S. goods.

--GOB local currency development expenditures for Capital II budget and support to selected private sector development activities equivalent to \$14.5 million.

--Structural reforms liberalizing foreign trade and domestic price control policies implemented by GOB.

--Restructuring debt and improved financial and management operations of the Belize Electricity Board (BEB).

--Restructuring the Belize Marketing Board (BMB).

--Improved capability of the Office of Economic Development to formulate and implement the public sector investment program and coordinate foreign donor assistance.

(C) Other Accomplishments: The GOB is presently restructuring the BMB functions and responsibilities to enable it to become an institution concerned exclusively with grain commodity price stabilization in compliance with condition precedent of the ESF loan sixth tranche.

(D) Follow-up Actions: If deemed necessary by the GOB, technical assistance will be provided OED and the Ministry of Commerce and Industry in reducing by at least fifty percent the number of items subject to price control and import licenses in compliance with the condition precedent of the ESF loan seventh tranche.

(E) Audits and Evaluations: N/A

(IV) Problems and Delays: The GOB has had difficulties in meeting the condition for disbursement of the sixth tranche regarding legislative steps to limit the Belize Marketing Board's (BMB) functions to commodity price stabilization. However, through high-level negotiations and the provision of additional TA to advise the GOB, this condition was met by March, 1987.

(V) Major Activities During Next Six Months:

(A) Corrective Actions: N/A

(B) Major Project or Management Activities

-- Amendment of the ESF Project Grant with OED to add \$1.165 million for a policy/feasibility study fund;

--Arrival of the Economic Advisor to assist in improving the Office of Economic Development's capability to develop and implement the public sector investment program and coordinate donor assistance in Belize.

--Fifty percent reduction in the number of commodities subject to import licenses and price control.

--Conversion of the export licensing system to a simpler, more efficient export registration procedure;

--Provision of microcomputers and project vehicles to OED, Ministry of Finance and the Central Statistical Office in order to enhance their capability to develop and monitor important investment projects.

(C) AID/W Actions: N/A

(VI) Mission Director's Assessment: The program has no major implementation problems.

(VII) Special Concerns

(A) Participant Training:

--New starts - 12 person months (short-term). One participant is leaving in May for a seven-week Seminar on Real Product Accounting being offered by the U.S. Bureau of Economic Analysis.

--Returnees - None

--In-training - None

(B) Gray Amendment/HBCU Contracts: N/A

#### 4. EXPORT AND INVESTMENT PROMOTION

##### (I) Background Data

Project Title: Export and Investment Promotion  
Project Number: 505-0027  
Date of Authorization: June 30, 1986  
Date of Obligation: June 24, 1986 (Belize Chamber of  
Commerce and Industry)  
July 1, 1986 (Government of Belize)  
PACD: July 28, 1986 (IESC)  
July 23, 1991 (BCCI)  
June 30, 1991 (GOB)  
December 31, 1988 (IESC)  
Implementing Agency: Belize Chamber of Commerce and  
Industry, Government of Belize (Belize  
Tourism Board), International Executive  
Service Corps (IESC)  
Major Contractor: None  
AID Project Manager: Will Sjoberg, PDO Program Analyst

(II) Project Purpose: To develop the capacity of the private sector to promote, provide technical assistance, and facilitate export and tourism projects undertaken in Belize.

##### Programmed Funding by Component in U.S.\$000

<u>BCCI</u>	
Personnel	\$ 234
Short-term T/A Studies	420
Long-term T/A	345
Investor Search	75
Equipment/Supplies	87
Logistical Support	120
Promotional Costs:	
Intl. Travel/Trade Shows	210
Promotional Materials	210
Evaluation/Audit	85
SUB-TOTAL	<u>\$1,786</u>
Inflation	83
Contingency	31
TOTAL	<u>\$1,900</u>
 <u>GOB</u>	
Technical Assistance	\$ 0
Equipment/Supplies	7

Promotion	453
SUB-TOTAL	\$ 460
Inflation and Contingency	40
TOTAL	\$ 500

<u>IESC</u>	
Technical Assistance	\$ 100

(III) Project Status: BCCI has a full time accountant and the Promotional Unit is fully staffed. This staff includes an Executive Director, Administrative Assistant and two Account Executives. The Unit continues to follow-up on contacts made both on trade missions and in Belize. An amendment will be signed changing the line items for the GOB portion of the Project. The Belize Tourism Board (BTB) will receive the full \$500,000 and will divide the funds between equipment and promotion. The funds originally to be used for a tourism advisor will now be included in the promotion line item. The reason for this change is that the European Economic Community has already provided the BTB with an advisor. IESC is continuing to assist the Belizean private sector and will begin to conduct sectoral studies of selected Belizean industries for the Belize Export and Investment Promotion Unit.

(A) Financial Summary

--Amount authorized:	\$2,500
--Amount obligated:	\$1,500
--Amount committed:	\$1,106
--Accrued expenditures:	
Cumulative	154
This PD	154
--Host Country Counterpart Contributions:	
Planned LOP	\$670
Cumulative Actual	0

(B) Major Outputs

- Establish BEIPU: All staff have been hired.
- Develop marketing plan for Belize: Not completed.
- Establish information services: Partially completed. An investor data base is functioning.
- Establish capabilities for project analysis, selection and facilitation: Staff is in place and developing these capabilities.
- Develop product improvement and marketing strategies for existing products: IESC and Project Sustain have assisted three and five businesses respectively.
- Establish monitoring and follow-up procedure: BEIPU staff is developing this procedure.
- Strengthen BTB: See Project status, above.

(IV) Activities During Next Six Months:

- Develop a trade information data base.
- Develop a marketing plan for Belize.
- Undertake three trade and investment missions including the C/CAA conference in Miami.
- Hire appropriate TA to conduct an investor search.
- Issue an RFP to contract a tourism promotional firm to print brochures, tour maps and posters for the Belize Tourist Board.
- Organize four regional photo libraries (within existing travel/trade agents) promoting Belize as a tourism destination.
- Issue an RFP to contract a firm that will address institutional strengthening within BEIPU and BCCI.
- Initiate the feasibility study for the Santa Elena Free Trade Zone.
- With the help of IESC, begin a sectoral analysis of the garment, agro-processing, handicraft and ornamental plant/cut flower industry.
- Develop a fee structure to ensure BEIPU's self-sufficiency.

(V) Major Project or Management Activities

(A) Corrective Actions: N/A

(B) Major Project or Management Activities: Mission will issue an RFP to solicit interested tourism promotion firms as well as an RFP to solicit interested management firms that will address institutional strengthening within BCCI.

(C) AID/W Actions: N/A

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

(A) Participant Training: N/A

(B) Gray Amendment/HBCU Contracts: N/A

C. HE, EHR, HIG

1. HOME IMPROVEMENT

(I) Background Data

Project Title:	Home Improvement Loan Project
Project Number:	505-HG-001
Date of Authorization:	September 9, 1982
Date of Implementation Agreement:	December 17, 1982
Date of Loan Agreement:	January 16, 1984
Date of PACD:	September 30, 1988
Implementing Agency:	Development Finance Corporation (DFC), Belize Credit Union League (BCUL), and individual credit unions throughout the country.
Major Contractor:	N/A
AID Project Manager:	Alexi Panehal, RHUDO/CA Sam Dowding, USAID/Belize GDO

(II) Project Purpose

--Support and expand private sector participation in financing and construction of shelter.

--Stimulate and strengthen the institutional capacity of the local credit union system.

--Preserve the existing housing stock of below median income families.

--Assist GOB to rationalize its housing delivery system.

The project provides \$2 million of housing guaranty resources which will be used by credit unions in urban areas to finance home improvement loans for families with below median incomes and by the Development Finance Corporation (DFC) for home improvement loans in rural areas not reached by credit unions. The HG resources are to finance approximately 1,300 home improvement loans.

(III) Project Status

(A) Financial Summary (\$000)

--Amount authorized: \$2,000 (HG)

--Amount obligated: \$2,000 (HG)  
--Amount committed:  
--Accrued expenditures:  
    Cumulative 1373  
    This PD 442  
--Host Country Counterpart Contributions: N/A  
--Status of Covenants and Conditions Precedent:  
    No CP's outstanding

(B) Major Outputs

	<u>No. of Loans Disbursed</u>		<u>Value of Loans Disbursed (\$)</u>	
	<u>This period</u>	<u>Cumulative</u>	<u>This period</u>	<u>Cumulative</u>
BCUL	111	494	182,887	675,649
DFC	127	366	259,610	610,026
HRCU	0	55	0	87,500
	<u>238</u>	<u>915</u>	<u>442,497</u>	<u>1,373,175</u>

(C) Other Accomplishments and Overall Status

--This period has been the most active in terms of drawdown and utilization of HG sources in the life of the project. The DFC has aggressively promoted the program and accelerated its own drawdowns. The credit unions, mainly new ones that have recently joined the program, also contributed to the increased programming of HILP funds. Efforts are underway to identify other areas such as water and sewer connections in Belize City, that will expedite full drawdown of the project's resources before the end of 1987. Mission expects to receive proposals early in the next period for consideration.

(D) Follow-up Actions From Previous Report:

The RHUDO/CA Project Manager visited in December to resolve issues raised in an analysis of disbursement requests. It had appeared that at the time these requests are made, a large amount of loans were undisbursed and therefore remained in an 'advance' status. An examination of DFC books indicated that these approved loans are usually fully disbursed by DFC before the disbursement request is approved and the funds advanced from escrow. This is no longer an issue.

(E) Summary of Audits and Evaluations: None

(IV) Problems and Delays: None

(V) Major Activities During the Next Six Months

(A) Corrective Actions: Since DFC's rate of use of HILP sources exceeds the rate of drawdown by credit unions, the GOB may request AID to amend the objective of channelling the majority of funds through private sector organizations (credit unions). Mission and RHUDO will work with DFC and BCUL to avoid this amendment as far as possible.

(B) Major Project or Management Activities:

1. Continued increased flow of funds.
2. Negotiations with DFC/BCUL to promote increased channelling of funds through credit unions.

(C) AID/W Actions: None

(VI) Mission Director's Assessment: The GOB has made admirable progress in expediting drawdown of this project's resources. Considerable progress has been made in less than one year since the amendment to the Implementation Agreement was approved. Mission and RHUDO support to develop creative ways of promoting greater credit union drawdowns is going to be critical in the next six months.

(VII) Special Concerns

(A) Participant Training: None

(B) Gray Amendments/HBCU Contracts: None

2. CHILD SURVIVAL TECHNICAL SUPPORT

(I) Background Data

Project Title:	Child Survival Technical Support
Project Number:	505-0017
Date of Authorization:	April 23, 1986
Date of Obligation:	April 23, 1986
PACD:	April 30, 1988
Implementing Agency:	People to People Health Foundation, Inc. (Project HOPE)
Major Contractor:	None
AID Project Manager:	Susan J.G. Brechin, Health PVO Proj. Mgr.

(II) Project Purpose: To give technical assistance through education and training for implementation of the Ministry of Health's 1985-89 Child Survival Plan.

The project contributes to the Ministry's CS goals to:

- Consolidate the control of diarrheal disease in children age 0 to 5;
- reduce the incidence of child malnutrition;
- improve perinatal care;
- promote breastfeeding;
- achieve optimum immunization coverage; and
- reduce morbidity and mortality of acute respiratory infections (ARI).

The focus is on children age 0 to 5 in underserved rural areas.

Programmed Funding by Component in U.S.\$000

Personnel	\$246
Training	30
Commodities	50
Other Costs	70
Overhead	104
Total	\$500

(III) Project Status

(A) Financial Summary (\$000)

- Amount authorized: \$500
- Amount obligated: \$500
- Amount committed: \$500
- Accrued expenditures:
  - Cumulative \$144
  - This PD 89
- Host Country Counterpart Contributions:
  - Planned LOP \$ 89
  - Cumulative Actual \$ 15
- Status of Covenants and Conditions Precedent: All CP's met.

(B) Major Outputs

- Coordination of Child Survival (CS) Activities in Belize:
  - Core Work Group of 4 MOH personnel and HOPE staff meet regularly for CS coordination activities.
  - Child Survival Task Force meetings of MOH, NGO, and bilateral agency personnel involved in CS activities are ongoing on a monthly basis.

--Assistance to MOH MCH Director in planning on-week National MCH Workshop for national staff working in CS activities and all District nurses.

--Assistance to MOH Nutritionist and Belize Nutrition Communication Network (BNCN) to plan 4-day Nutrition Conference on Young Child Feeding.

--Child Survival Health Management Training:

--The CS Health Management Training seminar is ongoing, with 8 of 11 original participants from MOH mid-level management and CS project directors, attending the seminar regularly.

--Management and organizational development assistance have been provided to various MOH personnel and offices as well as NGOs.

--Improvement of Health Information System (HIS):

--The MCH Reporting form was the first to be redesigned and revised by the Medical Statistics Office (MSO) and the Core Work Group and an instruction manual was written for its use. Orientation seminars were presented for all nurses in all districts to introduce the revised form and procedure for data collection in January, 1987, and the form is now being field-tested.

--A timetable for future form redesigns, orientations, and field-tests for 1987 has been set.

--HIS specialist has completed programming necessary for computerized report generation for data collected with revised MCH Reporting form.

--The HIS computer training for MSO is ongoing and a plan has been formulated for computer training for the 3 Medical Statistics Office staff.

(C) Other Accomplishments and Overall Status:

--Consultations and coordination with other NGOs such as Breast is Best League, CARE MACH project, Belize Family Life Association (BFLA), and BNCN.

(D) Follow-up Actions from Previous Reports: None

(E) Summary of Audits and Evaluations: None

(IV) Problems and Delays

--Reluctance on the MOH's part along with the non-functioning of most of the District Health teams (DHT) has made it very difficult for CS management activities to move to District level during the first year of the project.

--The present computer is insufficient for the HIS work of data entry, data analysis and report generation, Statistics staff training activities, and the HIS Specialist's programming work which all must be carried out on a computer. PAHO had planned to provide an additional computer to be assigned to the Medical Statistics Office but that plan has been changed recently by PAHO.

--Project HOPE Headquarters has been unresponsive to field office's request for budget information and assistance in dealing with administrative and other issues; this has made financial analysis for meeting project needs very difficult.

--CS activities related to CDD and immunization have moved very slowly because of changes in MOH personnel and blurred authority lines between MOH's MCH Director and PHC Director about responsibility for these activities.

--A needs assessment and plan for development and introduction of a Clinic Operations Teaching Manual is quite delayed. Present plans for a needs assessment to occur through discussions about this with all National MCH Workshop participants may not fulfill the expected objective.

(V) Major Project or Management Activities

(A) Corrective Actions: Mission intends to negotiate a budget revision for Year 2 expenditures with Project HOPE.

(B) Major Project or Management Activities

--Coordination of Child Survival (CS) Activities in Belize:

--Project HOPE will assist in the National Nutrition Conference and the National MCH Workshop to be held in May, 1987.

--Core Work Group will meet with DHT in 1 district to formulate strategies for addressing CS needs, specifically CDD and EPI.

--Core Work Group will develop strategies for reviving DHTs and implementation of CS management training at the District level.

--Core Work Group will examine present standards of care for high-risk pregnancies and infants and develop a strategy for improvement of data collection and assist in revising standards of care.

--Child Survival Health Management Training:

--CS Health Management Training Seminar will finish in mid-May, 1987. From the graduates, a core training group will be identified to conduct training activities in CS management at District level.

--Management trainee will attend 4-week management training course in USA, if funding is available.

--Improvement of Health Information System (HIS):

--Practical training in computerized survey processing and analysis for the Medical Statistics Office staff.

--Sequential redesign and revision of reporting forms, followed by an orientation to the revised form, a field-test and finalization of the forms.

--Collaboration with CARE MACH project for analysis of KAP survey.

--Medical Statistics Officer will attend HIS/computer training in USA, if funding is available.

(C) AID/W Actions: N/A

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

(A) Participant Training: In-country training as described above. USA training for Management Trainee and Medical Statistics Officer as described above.

(B) Gray Amendment/HBCU Contracts: N/A

3. INCREASED PRODUCTIVITY THROUGH BETTER HEALTH

(I) Background Data

Project Title: Increased Productivity Through Better Health  
Project Number: 505-0018  
Date of Authorization: March 21, 1985  
Date of Obligation: March 26, 1985  
PACD: March 31, 1989  
Implementing Agency: Ministry of Health/Ministry of Natural Resources  
Major Contractor: PRAGMA/MCD  
AID Project Manager: Samuel E. Dowding,  
Health Project Manager

(II) Project Purpose: To control the incidence of malaria and dengue fever nationally by 1988 to a level where they are no longer public health problems; to extend coverage of water and sanitation in rural communities in the three districts of Cayo, Stann Creek, and Belize; and to improve the national water quality control program.

--Programmed Funding by Component in US \$000:

Malaria/ <u>Aedes aegypti</u> Control	\$1,886
Water and Sanitation	\$3,008
Project Management	\$1,892
Contingencies	\$ 214
TOTAL	<u>\$7,000</u>

(III) Project Status

(A) Financial Summary (\$000)

--Amount authorized: \$7,000  
--Amount obligated: \$2,750  
--Amount committed: \$2,035  
--Accrued expenditures:  
    Cumulative: \$1,838  
    This PD: \$ 378

--Host Country Counterpart Contributions:

Planned LOP	\$3,400
Cumulative Actual	\$ 860

--Status of Covenants and Conditions Precedent: Initial CP's and CP for disbursement after March 31, 1986 satisfied. Documentation for satisfaction of CP for disbursement after March 31, 1987 in preparation.

(B) Major Outputs

Component I - Vector Control

--During this period all remaining items ordered via the first project PIO/C were received. These included project four wheel drive vehicles, Ultra Low Volume (ULV) misting equipment, hand sprayers, laboratory equipment, and audio visual equipment.

--Some of the tools ordered via a second PIO/C for equipping the vehicle maintenance workshop were also delivered this period. The remainder is expected early in the next period.

--With the arrival of the required equipment supplies, the spraying programs for both the malaria vector and the Aedes aegypti mosquito have been intensified.

--Indications are that the incidence of malaria in 1986 decreased slightly from 17/1000 in 1985 to 16/1000. The incidence of p. falciparum malaria, while remaining below 5% of the total incidence, increased somewhat from 103 cases to 136 in 1986. The increase in p. falciparum malaria may be due to the program running out of chloroquine and primaquine tablets for a 4 week period in the first half of 1986. Better program planning is anticipated this year.

--Technical assistance was received this period through the PRAGMA contract for both the malaria and aedes surveillance systems. Recommendations for improved program delivery and monitoring are being acted on by the GOB.

--Local training programs were held for malaria supervisors, aedes inspectors, spraymen, and evaluators. Health education was included in all programs.

Component II - Water and Sanitation

--All remaining equipment to initiate this component arrived during the period.

--Thirty priority villages, ten in each district, had been selected during the last period. Community development and health education efforts proceeded, and village agreements subsequently signed. To date, seven of the thirty have signed agreements for their participation in the project.

--The latrine construction program started in January. With the arrival of a drilling rig instructor in February, the drilling program started in various villages of different geological structures.

--Latrine construction is proceeding without significant problems. Well drilling is expected to be more problematic. Attention will have to be paid to improving not only the skills of the drillers, but also planning and management of this aspect of the project.

--The MOH employed a young and enthusiastic technical level high school graduate as the water quality analyst. In February and March, a consultant was in country to review establishment of the water quality laboratory, train the analyst and set up protocols for water testing.

--The National Coordinator for Water and Sanitation attended a one week orientation program in the Dominican Republic and eight days in Maryland at a Water Quality laboratory.

#### (C) Other Accomplishments and Overall Status

--The GOB officially and effectively transferred responsibility for both water and sanitation to the Ministry of Natural Resources on March 31, 1987. During the period, the uncertainty as to which Ministry would have control over these areas has been frustrating and led to low productivity.

--Mission's efforts to improve the quality and timeliness of the annual implementation plans were rewarded by a draft plan of acceptable quality being submitted on March 31. This will be finalized and approved early in the new period.

--The first project evaluation was held in February/March. The evaluation pointed particularly to the need for more active participation of the project management team (PRAGMA/MCD) and improved design and delivery of community development strategies.

--Quarterly project review meetings were held in October and January. These sessions are useful in bringing all project participants together to discuss implementation problems and issues.

(D) Follow-up Actions from Previous Report:

--The MOH has moved very slowly to complete the field test of the redesigned forms for the malaria information system. This is not yet complete.

--Construction of the Butler Huts in Belize City was started and substantially completed this period.

(E) Summary of Audits and Evaluations:

--The RIG/A/T team from Tegucigalpa spent five weeks at Mission this period. One finding, that the contractor was claiming fixed fees inappropriately, was made. Mission is working with the Regional Contracting Officer to resolve the issue.

--The evaluation team provided a comprehensive report with seventeen recommendations, mainly for improved management interventions by MOH and the contractor, PRAGMA/MCD. A copy of the report is available in ST/H.

(IV) Problems and Delays

--Despite repeated Mission urging since September 1986, the MOH had not at the end of this period submitted its lists for procurement of commodities for the second year of the project. This is expected to retard implementation, particularly in water and sanitation this year.

--MOH action on recommendations made by consultants has been slow even when the recommendations were acceptable.

--MOH has still not initiated construction of the vehicle maintenance workshop.

(V) Major Activities During Next Six Months

(A) Corrective Actions:

--None predicted. However, based on suggestions from the Drilling rig consultant, Mission may examine the design of the water aspect of this project. The project contemplates drilling 100 foot shallow wells, and the consultant has indicated this may be an incorrect basis on which to implement the project.

(B) Major Project or Management Activities

- Amend Grant Agreement with GOB to add \$2.0 million for the Project.
- Start and completion of the Vehicle Maintenance Workshop.
- Receipt and approval of the 1987/1988 Annual Implementation Plan.
- Improved implementation of the Water and Sanitation Component.
- Acceptance and implementation of recommendations of the evaluation.

(C) AID/W Actions: None

(VI) Mission Director's Assessment: GOB management of this project appears to be a weak link. Mission will monitor this aspect very closely next period to improve the situation.

(VII) Special Concerns

(A) Participant Training: The National Coordinator for Water and Sanitation visited the Dominican Republic and Maryland for orientation.

(B) Gray Amendment/HBCU Contracts: None this period.

4. TRAINING FOR EMPLOYMENT AND PRODUCTIVITY

(I) Background Data

Project Title:	Training for Employment and Productivity (TEP)
Project Number:	505-0020
Date of Authorization:	August 23, 1985
Date of Obligation:	August 30, 1985
Date of PACD:	September 30, 1990
Implementing Agency:	Belize Chamber of Commerce & Industry; Ministry of Economic Development; and Ministry of Education.
Major Contractor:	RCA Service Company with American Management Association (International Division).
AID Project Manager:	Cynthia Pol Franklin, Education Project Manager

(II) Project Purpose: The purpose of the project is to provide the management, public administration, and skills training necessary to promote growth of export and tourism-oriented enterprises in Belize. The project consists of two components: (1) Private Sector Management and Technical Training for Export and Tourism Development and (2) GOB Training for Vocational Education and Export and Tourism Development.

Programmed Funding by Component in US \$000:

Private Sector Training:	\$2,750
Public Sector Training:	\$2,250
TOTAL:	\$5,000

(III) Project Status

(A) Financial Summary (\$000)

--Amount authorized:	\$5,000 (Grant)
--Amount obligated:	\$2,500 (Grant)
--Amount committed:	\$2,060
--Accrued expenditures:	
Cumulative:	\$ 479
This PD:	\$ 294
--Host Country Counterpart Contributions:	
Planned	\$1,140
Cumulative Actual	\$ 103

--Status of Covenants and Conditions Precedent: All CP's satisfied for both public and private sector agreements.

(B) Major Outputs

--The first yearly Implementation Plan (1986-1987) was formulated during the November 1986 Project Implementation Retreat with substantive input from the RCA/AMA contractors for technical assistance.

BIM Component:

--BIM developed and staffed: The Belize Institute of Management (BIM) has set up its office and training facility. The Executive Director has gone on two study tours to observe similar institutions in Honduras and Mexico. The stock of reference and training materials has been upgraded. A concerted effort is underway to recruit instructors and members. The volume of work is such that an Administrator to assist the Executive Director is also being recruited.

--A Top Management Conference was sponsored by BIM in March 1987 which served as an introduction of the new BIM program to top-level decision-makers as well as an opportunity for dynamic discussion among the major sectors of Belizean society.

--Eleven courses in management and the use of computers have been presented by BIM since June 1986, with 115 participants in all.

MOE Component:

--The Ministry of Education Vocational Training Unit, under the direction of a new Education Officer, is drafting the National Vocational Plan. Baseline surveys have been conducted as part of the formulation of the Plan.

OED Component:

--Two management audits have been conducted to determine training needs of GOB officials in areas related to exports, investments, and tourism.

(C) Other Accomplishments and Overall Status

(D) Follow-up Actions: None

(E) Summary of Audits and Evaluations: None

(IV) Problems and Delays: None

(V) Major Activities During Next Six Months

(A) Corrective Actions: None

(B) Major Project or Management Activities

BIM Component:

--BIM will continue offering the AMA courses that form its core program and train in-country instructors to conduct them in future with only limited direct assistance from AMA.

--BIM will respond to in-company skill training requests; for example, one scheduled for the near future involves computer needs assessment and training for the Citrus Co. of Belize.

--BIM will hold its first Annual General since its re-establishment and the protemp Executive Board will be replaced by one elected by the members.

MOE Component:

--The MOE will finalize the National Vocational Plan in collaboration with the newly formed National Advisory Council for Vocational/Technical Training. A National Vocational Convention was held in April to provide a forum for presentation of the draft plan and for constructive dialogue between the business community and educators.

--A series of three workshops will be held in Belize for vocational instructors from all areas of the country. These workshops will introduce competency-based curricula, shop organization skills, and measurement/certification procedures.

--Three key educational administrators will travel to the U.S. and Jamaica for courses and study tours.

--Procurement will be initiated to equip the Vocational Training Unit.

--In September 1987, a program in Radio and T.V. Repair, which includes curriculum, materials, equipment and teacher training, will be introduced as the first new skill area offered through this project to selected schools.

OED Component:

--Six additional management audits will be completed and a program for both in-country and participant training will be drafted based on the findings of the audits.

(C) AID/W Actions: None

(VI) Mission Director's Assessment: There are no major implementation problems with this project.

(VII) Special Concerns

(A) Participant Training: \$739,000 has been allocated for participant training in the U.S. and third countries.

(B) Gray Amendment/HBCU Contracts: Although every consideration was given to minority firms, the prime contract was awarded to RCA/AMA. However, implementation plans call for completion of 94 person months of short-term technical assistance projects by TEP. \$1,128,000 has been budgeted for this purpose. RCA/AMA, BCCI and USAID will make an effort to identify minority, disadvantaged firms to provide these

services. To that end, RCA/AMA has been requested to consult the Office of Small and Disadvantaged Business Utilization for a list of potential subcontractors. In addition, in arranging participant training at U.S. colleges or universities, RCA/AMA will give due consideration to placement at HBCUs.

## 5. VILLAGE LEVEL WATER AND SANITATION

### (I) Background Data

Project Title: Village Level Water Supply and Sanitation  
Project Number: 505-0024  
Date of Authorization: August 30, 1984  
Date of Obligation: January 11, 1985  
Date of PACD: December 31, 1987  
Implementing Agency: C.A.R.E./Belize  
Major Contractor: N/A  
AID Project Manager: Samuel E. Dowding,  
Health Project Manager

(II) Project Purpose: To assist the GOB in developing an integrated training program in Nutrition, Food Education, and Water and Sanitation in 16 villages located in the Corozal and Orange Walk districts of Belize. Essential elements of the project are seminars/workshops and educational programs in health education, the drilling of wells equipped with handpumps, and the construction of pit latrines, and two RWS's in 16 villages.

### Programmed Funding by Component in US \$000:

Personnel	\$113
Materials and Equipment	471
Operations and Evaluations	29
Contingencies and overhead	87
Total	<u>\$700</u>

### (III) Project Status

#### (A) Financial Summary (\$000)

--Amount authorized:	\$700
--Amount obligated:	700
--Amount committed:	700
--Accrued expenditures:	
Cumulative:	260
This period:	131

--Host Country Counterpart Contributions:

Planned LOP	260
Cumulative Actual	130

(B) Major Outputs

--The well drilling and handpump installation program has moved very slowly this period. The drilling rig assigned to the two project districts is the oldest of those belonging to GOB, and much downtime for repairs was experienced. Nevertheless, the water program is complete in an additional three villages, and partly complete in another. Several boreholes (at least ten) were dry. Mission will work with the MNR to, over time, improve skills in order to avoid/minimize dry holes.

--Construction of the RWS in San Antonio Rio Hondo started in February. Exemplary community participation in the digging of trenches and laying of pipes was evident. CARE contracted a local engineering company to provide technical direction. Construction of the overhead tank and drilling of the well were expected to start early in the new period.

--Both the Project Health Educator and the Sanitary Engineer departed post this period. The Health Educator's two year tour ended in January, while the Sanitary Engineer's tour ended in March.

--Latrine construction is proceeding smoothly. Completed latrines to date represent 34% of the target. The completed latrine consists of the pit, collar, slab, riser and cabin. Householders are responsible for digging pits and providing materials for and constructing the cabins. The project provides materials for the collar, slab, and riser, which are constructed with community labor. Over 70 percent of the targeted collars, slabs and risers are complete (some latrines have two slabs and risers).

--The project was evaluated during late March to early April. The evaluation was generally favorable. It recommended additional attention be paid to improving community development skills in project personnel, and the continuation of technical (engineering) guidance to the local staff. Due to the apparent preeminent need for water over sanitation, villages in which the water component is complete tend to slacken their participation in the completion of the sanitation component. Project staff are to pay particular attention to continuing community development efforts in these villages.

--The "fotonovela" developed during the last visit of June Mehra, Media Consultant is ready for publication. Mock ups were done by the Health Education and Community Participation Bureau (HECOPAB) of the Ministry of Health.

--Plans are on the drawing board for the second RWS to be constructed in the villages of San Roman and Santa Clara. These two villages are geographically close, and combined, the total population is enough to merit a water system. This system is expected to challenge the project staff to successfully organize the two communities to cooperate in the maintenance of the system.

(C) Other Accomplishments: None

(D) Follow up Actions from a Previous Report: Both Mission and CARE requested MOH to assign a second rig to the project districts in order to accelerate well-drilling. Our efforts to date have been fruitless. This process was complicated by the Ministry of Natural Resources officially taking over responsibility for both water and sanitation effective April 1, 1987. All MNR project personnel are expected to be in place by April 30. Mission and CARE will renew efforts after that date.

(E) Summary of Audits and Evaluations: The Evaluation team found the project in good shape, but recommended additional training for local project staff in community development skills, and engineering support for resolution of technical problems that may arise in latrine construction.

(IV) Problems and Delays: The non-assignment of a second rig by GOB to the project districts, and the sporadic availability of the maintenance crews are delaying well construction and handpump installation.

(V) Major Activities During the Next Six Months

(A) Corrective Actions: Mission expects to approve a budget amendment and project extension to enhance and permit successful project completion. The extension will incur no additional cost.

(B) Major Project or Management Activities

--Completion of San Antonio RWS

--Start and completion of San/Roman/Santa Clara RWS

--Complete water program in five additional villages.

--60% completion of sanitation component.

--Local training of project staff to improve community development skills.

(C) AID/W Actions: None

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

(A) Participant Training: None

(B) Gray Amendment/HBCU Contracts: None

## 6. GUIDANCE, COUNSELLING AND PLACEMENT SERVICE

(I) Background Data

Project Title: Pilot Guidance Counselling and Placement Service, OPG  
Project Number: 505-0026  
Date of Authorization: August 28, 1984  
Date of Obligation: August 30, 1984  
Date of PACD: December 31, 1987  
Implementing Agency: Council of Voluntary Social Services  
Major Contractor: None  
AID Project Manager: Cynthia Pol Franklin,  
Education Project Manager

(II) Project Purpose: To provide support for the effective job market placement of Belizean youth.

--Programmed Funding by Component in US \$000:

Establish a Guidance and Placement Center	\$56
Establish an Advisory Committee	4
Determine guidance and placement informational resources available locally	2
Inform the public and related agencies about the Center	10

Contingencies		<u>8</u>
	Total	\$80

(III) Project Status

(A) Financial Summary (\$000)

--Amount authorized:	\$80	
--Amount obligated:	80	
--Amount committed:	80	
--Accrued Expenditures:		
Cumulative:	60	
This PD	21	
--Host Country Counterpart Contributions:		
Planned LOP	50	
Cumulative Actual	20	
--Status of Covenants and Conditions Precedent:		N/A

(B) Major Outputs

--The Center continues to register Belizean youths for job placement; over 1000 persons have registered with the Center, 120 have been placed in jobs.

--Guidance and counseling have been provided to 735 individuals.

--A concerted effort was aimed at contacting more potential employers. As a result, a total of 145 employers became aware of the placement service, of which 125 have since used the service.

(IV) Problems and Delays: None

(V) Major Activities During Next Six Months

(A) Corrective Actions: None

(B) Major Project or Management Activities: The assessment conducted in June 1986 led to a series of discussions regarding present and future activities of the Center. The following programmatic changes have been introduced: (a) less staff time allotted to registering job-seekers; (b) more staff time allotted to establish and follow up on contacts with employers; and, (c) formulating and carrying out a counseling program in collaboration with selected schools across the country. Mission is also elaborating plans to extend the project beyond the present PACD with currently available funds, as well as to design a follow-on project.

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns: None

(A) Participant Training: None

(B). Gray Amendment/HBCU Contracts: None

## 7. BREAST IS BEST LEAGUE

### (I) Background Data

Project Title: Breast Is Best League, OPG  
Project Number: 505-0029  
Date of Authorization: January 11, 1985  
Date of Obligation: February 12, 1985  
PACD: December 31, 1987  
Implementing Agency: The Breast Is Best League  
Major Contractor: None  
AID Project Manager: Susan J. G. Brechin, Health PVO Project Manager

(II) Project Purpose: To strengthen the services and expand the outreach of the Breast Is Best League in promotion of breastfeeding in Belize.

### Programmed Funding by Component in U.S.\$000:

Management/Fund Raising	\$37
Training	\$ 9
Educational Programs	\$10
Promotion	\$ 1
Contingencies	\$ 5
Total	<u>\$62</u>

### (III) Project Status

#### (A) Financial Summary (\$000)

--Amount authorized: \$62  
--Amount obligated: \$62  
--Amount committed: \$62  
--Accrued expenditures:  
    Cumulative \$28.4  
    This PD \$ 4.4

--Host Country Counterpart Contributions:

Planned LOP	\$ 4.6
Cumulative Actual	\$ 4.3

(B) Major Outputs

--Training programs have trained over 100 Breastfeeding Counsellors to date, almost half of whom were trained in this period. There are now Breastfeeding Counsellors in every District in Belize.

--Educational materials on breastfeeding have been disseminated to all nurses and doctors nationwide through the MOH Breastfeeding Coordinator.

--Breastfeeding Awareness classes were conducted at several schools and colleges.

--BIB helped the Belize Nutrition Communication Network (BNCN) promote weaning food activities.

--Breastfeeding forms and certificates have been distributed to all MOH nurses to record monthly all women who breastfeed their babies exclusively and to be used to honor mothers who have been breastfeeding. Over 160 certificates have been issued.

--Mass media promotion continues through newspaper articles, posters, and pamphlets.

(C) Other Accomplishments and Overall Status

--With assistance from Project HOPE, BIB's 1987 Workplan was completed.

--Technical assistance has been given to BIB by the Health Education Community Participation Bureau (HECOPAB) to produce a booklet about BIB, its purpose, activities, and services.

--BIB and HECOPAB conducted a small KAP survey on child feeding habits during diarrheal episodes.

--Breastfeeding counsellors are forming Mother-to-Mother groups to meet once or twice monthly for pregnant and lactating women to discuss breastfeeding and parenting.

(D) Follow-up Actions from Previous Reports: None

(E) Summary of Audits and Evaluations: None

(IV) Problems and Delays: Because of limited staff at BIB and the heavy training activities of this period, breastfeeding counsellors in the Districts have not been visited regularly.

(V) Major Activities During the Next Six Months

(A) Corrective Actions: N/A

(B) Major Project or Management Activities

--An evaluation of BIB will be conducted in May 1987, to assess the project's impact and make recommendations for the League's institutionalization.

--BIB will conduct a Breastfeeding survey in one District in summer, 1987.

--BIB Director and Field Worker will concentrate on visiting all Districts to conduct Breastfeeding Counsellor meetings for in-service education and reporting on a regular basis.

--BIB will conduct Breastfeeding Awareness classes in high schools country-wide.

--BIB will work with the Bliss School of Nursing to develop Breastfeeding education materials for the Nursing Curriculum.

--BIB will work with the staff of a low-cost day-care center to develop a parenting program.

--BIB will have a breastfeeding display at the BNCN Nutrition Conference on Young Child Feeding.

--BIB Director will attend a regional (Caribbean) MCH conference in May and a national Physician's conference (USA) in July as an invited speaker.

(C) AID/W Actions: N/A

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

(A) Participant Training: None

(B) Gray Amendment/HBCU Contracts: N/A

## 8. FAMILY LIFE EDUCATION

(I) Background Data

Project Title:	Belize Family Life Education
Project Number:	505-0031
Date of Authorization:	September 25, 1985

Date of Obligation: September 30, 1985  
PACD: January 31, 1988  
Implementing Agency: Belize Family Life Association  
Major Contractor: None  
AID Project Manager: Susan J.G. Brechin, Health PVO  
Projects Manager

(II) Project Purpose: The purpose of the grant is to develop the Belize Family Life Association (BFLA) so it may effectively respond to the unmet need for family life education and services including family planning in Belize.

(III) Project Status

(A) Financial Summary (\$000)

--Amount authorized: \$78.0  
--Amount obligated: \$77.5  
--Amount committed: \$77.5  
--Accrued expenditures:  
    Cumulative \$41.0  
    This PD 21.0  
--Host Country Counterpart Contributions: N/A  
--Status of Covenants and Conditions Precedent: The CP was met in October 1985.

(B) Major Outputs

--The BFLA Center, the first of its kind in Belize, continues to provide family life counselling services to members of the public, and contraceptive delivery to clients. Some 80 clients are on record to date.

--BFLA sponsored two "Youth Awareness Week" workshops in Dangriga and Punta Gorda.

--BFLA has been active in several public fora, including participation in the Women's Wellness Week exhibition and conference, Caribbean Family Planning Day exhibition and National Youth Leadership Training workshop.

--BFLA has been made a member of the National Population Policy Task Force, and the Child Survival Task Force.

--BFLA assisted in the design and delivery of four family planning education workshops sponsored by FPIA and the Margaret Sanger Center. These workshops were conducted from October to December.

--Several radio spots on family life have been aired. Informal feedback is encouraging.

(C) Other Accomplishments and Overall Status Despite a slow start, the Association has attained a commendable level of visibility and respect. Negative publicity on the family planning role of the organization is being effectively countered by the well reasoned public response, and demonstrated interest in "family" development.

(D) Follow On Activities from Prior Report: None

(E) Summary of Audits and Evaluations: None

(IV) Problems and Delays

--The project vehicle which should have been delivered during 1986 was still not in country despite promises from IPPF. (The vehicle arrived in April). This has set back community outreach services.

--Mission and the BFLA redefined the AID Year 3 budget. The IPPF reaction to the revision was still awaited at the end of the period. (IPPF response was received mid-April.)

(V) Major Activities During the Next Six Months

(A) Corrective Actions: Upon approval of the revised budget proposals by IPPF, Mission will proceed to amend the project budget, as well as add \$20,000 to the life of project costs.

(B) Major Management Activities

--Establishment and opening of the Belize City Center.  
--Employment and orientation of the new Belizean Executive Director.  
--Training of the Program Coordinator/Clinic Nurse in Barbados.  
--Community outreach and mobile work to begin.  
--Increase in development of local IEC material.  
--Project Evaluation conducted.

(C) AID/W Actions: None

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

(A) Participant Training: None yet

(B) Gray Amendment/HBCU Contracts: None

9. MATERNAL AND CHILD HEALTH

(I) Background Data

Project Title: Maternal and Child Health  
Project Number: 505-0032  
Date of Authorization: April 23, 1986  
Date of Obligation: April 23, 1986  
PACD: April 30, 1988  
Implementing Agency: CARE/Belize  
Major Contractor: None  
AID Project Manager: Susan J. G. Brechin, Health PVO  
Projects Manager

(II) Project Purpose: To improve the availability and accessibility of maternal and child health services to ultimately decrease infant and child mortality and morbidity, primarily in the Orange Walk and Corozal Districts.

Programmed Funding by Component in U.S.\$000:

Personnel	\$ 136
Training	45
Commodities	33
Evaluation	3
Overhead	22
Contingency	11
TOTAL	<u>\$ 250</u>

(III) Project Status:

(A) Financial Summary (\$000)

--Amount authorized:	\$ 250
--Amount obligated:	250
--Amount committed:	\$ 250
--Accrued expenditures:	
Cumulative	102
This PD	1
--Host Country Counterpart Contributions:	
Planned LOP	205
Cumulative Actual	98

(B) Major Outputs

Since the arrival of the Nurse Health Educator in late October, 1986, the start-up of the project has moved along rapidly.

--Seminar for introduction of and orientation to the project for central and district-level MOH personnel and representative village influentials was held in mid-December, 1986.

--Identification of the first six villages and orientation of all Village Health Committees (VHC) to MACH project. These six have been involved in the Village Level Water and Sanitation project (VLWS)

--VHC selection of 1-3 women/village to be trained as community Health Volunteers (CHVs).

--Recruitment and training of 2 District Trainer/Community Health Organizers (DT/CHO).

--KAP Survey Consultant from PRITECH designed and field-tested KAP survey instrument for baseline survey in June, 1987. In addition, consultant worked with Project HOPE to develop survey analysis protocol.

(C) Other Accomplishments and Overall Status

--Ongoing coordination with other PVOs, including KAP survey analysis collaboration with Project HOPE and Breastfeeding Counselling Workshops for CHVs by Breast is Best League.

--Practical training for CHVs and DT/CHOs is ongoing one day per week, working with the Public Health Nurses and Rural Health Nurses from the MOH.

(D) Follow-up Action from Previous Reports: None

(E) Summary of Audits and Evaluations: None

(IV) Problems and Delays

--The plan for the KAP survey instrument design and baseline data collection was unrealistic and the schedule was revised.

--The Nurse Health Educator has spent much time driving to and from the villages for collection of CHVs for training activities. This problem will increase with the selection of the next six villages. CARE is planning to assign a driver to

the Nurse Health Educator on specific occasions to allow her to use her time more efficiently.

--The women hired at DT/CHOs have not been able to work as originally envisioned because of the breadth of the DT/CHO job requirements and their lack of public health expertise. Therefore, that position will be downgraded to that of a Community Health Organizer and one to two District Trainers will be hired. This will give increased in-service training and supervision capability to the project.

(V) Major Activities During the Next Six Months

(A) Corrective Actions: None

(B) Major Project or Management Activities

--Selection of the second set of villages - six non-VLWS villages - and establishment of Village Health Committees in those villages.

--VHC selection of 1-3 women/village to be trained as CHVs. These women will begin twice-weekly training in all aspects of MCH care and some community development in May, 1987, and will finish in September, 1987.

--Return of KAP Survey Consultant for interviewer training, assistance with supervision of KAP data collection, collaboration with Project HOPE for data analysis and report, and development of indicators to monitor project progress.

--Recruitment of one to two women with public health experiences as District Trainers.

--Exploration of feasibility of producing 12 public health messages in English and Spanish for broadcast as Public Service messages on television in the two Districts.

--Budget revision to allow for recruitment of additional staff and public health message production.

--Identification process for selection of third set of six villages will be initiated.

(C) AID/W Actions: None

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

(A) Participant Training: In-country training of MOH personnel and mid-level health workers.

(B) Gray Amendment/HBCU Contracts: N/A

## 10. BELIZE DRUG AWARENESS PROGRAM

### (I) Background Data

Project Title: Belize Drug Awareness Program  
Project Number: 505-0033  
Date of Authorization: September 23, 1985  
Date of Obligation: September 23, 1985  
Date of PACD: May 31, 1987  
Implementing Agency: Parents' Resource Institute for Drug Education, Inc. (PRIDE)  
Major Contractor: N/A  
AID Project Manager: Mary Ellen Duffy Tanamly  
General Development Officer

(II) Project Purpose: The purpose is to reduce the prevalence of drug use and abuse among Belizeans, particularly the youth, future manpower of the nation, by increasing the public awareness of the dangers of drugs. The project is working on the development of a National Drug Awareness Program through a cooperative effort of Belizean PVO's, community, church and civic organizations (especially PTA's), assisted by PRIDE through a small field office in Belize.

### Programmed Funding by Component in US \$000:

Personnel	\$112
Training	38
Commodities	95
Other Costs	64
Overhead & Contingencies	<u>41</u>
TOTAL	\$350

### (III) Project Status

#### (A) Financial Summary (\$000)

--Amount authorized: \$350  
--Amount obligated: 350  
--Amount committed: 350  
--Accrued Expenditures:  
    Cumulative: 350  
    This PD: 141  
--Host Country Counterpart Contributions: N/A  
--Status of Covenants and Conditions Precedent: N/A

(B) Major Outputs

--An evaluation of the program and PRIDE's performance was conducted from February 25 to March 7, 1987. The evaluation team examined the impact of the program in various areas of Belize. Their conclusions will be used to make future programming decisions. Almost all schools in Belize participated in the evaluation.

--Regular dissemination of drug awareness messages were implemented through the mass media, and the baseline survey results were presented to relevant groups, i.e., educational personnel. This survey represents a major contribution to Belize and may be of regional interest.

--The PRIDE/Belize staff assisted six youth groups that were specifically established to provide positive peer pressure not to use drugs. Five other youth groups were provided with drug education information, leadership training, and other types of educational and technical assistance.

(C) Follow-up Actions: Implementation of Evaluation Team's recommendations.

(D) Summary of Audits and Evaluations: The evaluation team recommends that the following concepts guide PRIDE/Belize during the next 36 months of operation:

- commitment, both organizationally and administratively to make the project culturally reflective of and responsive to the diversity of Belizean society;
- movement toward a training of trainers model;
- development of a simple but efficient management information system with emphasis on regular documentation of efforts and periodic organizational self-evaluation to assess the fit between long-range goals and short-term accomplishments and difficulties;
- collaboration with the Government of Belize to incorporate drug education programs in the school curricula, with Standards IV, V, and VI as primary targets;
- development of a permanent and easily accessible resource center in Belize City, with mini-centers in each district maintained by volunteers;
- intensive networking and full utilization of already established youth and civic groups in an effort to develop wholesome alternative activities and jobs, especially for youth at high risk of drug abuse; and
- focused training and technical assistance for the PRIDE/Belize staff to help them accomplish these long-range goals.

(IV) Problems and Delays: PRIDE/Belize staff enthusiastically attempted to implement the parent action committee, only to be faced with the social reality that many parents are not present, that some parents deny there is a problem at least with their own children, and others feel overwhelmed by the limited economic resources available to them. Most Belizeans are only beginning to explore options for civic participation and popular leadership. PRIDE's effort, however, identified several key adults around the country who are committed to assisting PRIDE/Belize in whatever capacity will benefit their communities. The staff is attempting to expand the parent action committee model by emphasizing instructional activities in the schools and with existing civic and youth groups.

(V) Major Activities for Next Six Months

(A) Corrective Actions: Alternate means of providing drug abuse awareness services are being developed.

(B) Major Project Activities

--In line with the evaluation recommendations, more audiovisual materials are needed. Also, a major effort is required to focus on adapting and developing such materials to reflect Belizean society. In particular, materials which present information more simply with illustrations and information in Spanish are needed.

--A major priority is to disseminate the results of the "National Drug Use Prevalence Survey" in Belize schools.

--PRIDE/Belize will explore a plan for regular media messages on both television and radio stations, in addition to any special media campaigns.

--In terms of PRIDE's internal operations, a unified system of information collection, organization, summary and analysis needs to be initiated.

(VI) Mission Director's Assessment: There are no major implementation problems with this project.

(VII) Special Concerns

(A) Participant Training: None

(B) Gray Amendment/HBCU Contracts: No contracts

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Belize

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# I. PORTFOLIO OVERVIEW

## A. SUMMARY TABLE

		<u>In U.S. \$000</u>			EX	
		<u>AUTH.</u>	<u>OBL.</u>	<u>CUM EX</u>	<u>THIS PD</u>	
<u>ARDN</u>						
0006	Livestock Development	G L	1,350 1,900	1,350 1,900	841 1,470	277 375
0007	Rural Access Roads and Bridges	G	6,150	6,150	5,538	94
0008	Commercialization of Alternative Crops	G	6,800	3,825	437	237
0010	Belize Junior School of Agriculture (SDA)	G	75	75	55	5
0023	Accelerated Cocoa Production	G	615	615	282	71
0030	BEST	G	385	200	115	65
0036	Macal Dairy Cooperative	G	300	300	0	0
<u>ESF and SDA</u>						
0005	Commercial Bank Discount Fund	L	5,000	5,000	977	622
0011	Nat Dev Foundation of Belize (NDFB)	G	172	172	172	8
0012	Counterpart Fund II	L	14,500	14,500	11,500	4,000
		G	1,414	1,414	296	66
0025	Export Promotion	G	200	200	200	0
0027	Export and Investment Promotion	G	2,500	1,500	28	28
<u>HE, EHR and HIG</u>						
HG001	Home Improvement Loan	L	2,000	2,000	931	217
0003	Housing Assistance for Home Improvement	G	400	400	400	0
0017	Child Survival Tech. Support	G	500	500	89	89
0018	Increased Productivity through Better Health	G	7,000	2,750	1,642	1,460
0020	Training for Employment	G	5,000	2,500	185	138
0024	Village Health and Sanitation	G	700	700	129	0
0026	Guidance, Couns. Placement Service (SDA)	G	80	80	39	2
0029	Breast is Best League	G	62	62	24	1
0031	Family Life Education	G	78	78	20	0
0032	Maternal and Child Health	G	250	250	101	101
0033	Belize Drug Awareness	G	350	350	209	31

B. STATUS OF NEW PROJECT DEVELOPMENT - FY 87

1. 505-0016, Toledo Agricultural Marketing, \$2.5 million grant

This project will provide assistance to small farmers in the Toledo district to establish cocoa production as a viable export industry while accelerating transition away from "slash and burn" agriculture. The review of the draft PP was held at USAID in late August, 1986 with LAC/DR participation. At that time it was decided to defer completion of PP to early FY 1987. During November, 1986 USAID plans to complete the PP and with LAC/DR concurrence, authorize the Project.

2. 505-0013, FY 1987 PAAD, \$2.0 million grant

USAID will begin working on the PAAD in December, 1986 and plans to present it in AID/W in late January, 1987.

3. 505-0019, Export Investment Credit, \$3.0 million loan, \$1.0 million grant

The PID will be completed and forwarded to AID/W in late January, 1987. USAID will request LAC/DR and LAC/PS participation in PID preparation.

## II. PROJECT LISTINGS

### A. ARDN

#### 1. LIVESTOCK

##### (I) Background Data

Project Title: Belize Livestock Development Project  
Project Number: 505-0006  
Date of Authorization: August 22, 1983  
Date of Obligation: August 26, 1983  
Amendment I - April 30, 1984  
PACD: December 31, 1988  
Implementing Agency: Ministry of Agriculture, Forestry and Fisheries  
Major Contractor: SECID  
AID Project Officer: Alyn Willmore, AADO

(II) Project Purpose: The purpose of the project is to improve small and medium farmers' production efficiencies in the rearing of livestock and to expand market outlets for these products, primarily through import substitution activities. The project will finance six major components plus contingencies to accomplish this purpose. The components are set forth below.

##### Programmed Funding by Component in US \$000

1. Swine Improvement Program:  
L 350  
G 420
2. Pasture and Forage Improvement Program:  
L 200  
G 260
3. Dairy Industry Development:  
L 540  
G 180
4. Pork and Beef Processing:  
L 40  
G 90
5. Policy Analysis and Formulation:  
L 220  
G 200
6. Meat Residue Testing:  
L 185
7. Evaluation  
L 70
8. Inflation  
L 210  
G 150

9. Contingencies  
L 85  
G 50

Totals: L 1,900  
G 1,350

(III) Project Status

A. Financial Summary

--Amount authorized:	L 1,900	G 1,350
--Amount obligated:	L 1,900	G 1,350
--Amount committed:	L 1,817	G 1,077
--Accrued expenditures:		
Cumulative	L 1,470	G 841
This PD	L 375	G 277

--Status of Covenants and Conditions Precedent: All met

B. Major Outputs

- Two candidates for long-term educational training have completed their training and returned to positions with the MOAFF.
- Two remaining candidates for LT educational training will complete their studies and return in May 1987.
- Three short-term observation tours are completed.
- Two six months training courses in third country facilities will commence in early 1987.
- Two technical advisors have completed their LOE's. Two will complete in mid 1987.
- The Dairy Plant was completed and began operation in July 1986.
- The Meat Processing activity was completed in August 1986, and was highly successful.
- The Swine Revolving Fund was established and made four loans during this period.
- The Fresh Milk Marketing Demand Study was begun.

C. Other Accomplishments

- Project has sponsored two WID fellows.

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--Swine seminar extension agent training.

--The Agriculture Policy Advisory Committee, formed and in operation in the Ministry of Agriculture, Forest and Fisheries, has produced the first comprehensive Agriculture Policy Paper for the Government of Belize.

--Conducted seminar to establish market links between swine producers, finishers and meat processors.

D. Follow-up Actions: None during this reporting period.

E. Summary of Audits and Evaluations: An evaluation was completed in late October 1985 which focused on early implementation of the project. Recommendations centered on adjustments in the project implementation plan in order to more fully achieve the goals and objectives of the project. No major problems were identified. The final evaluation will take place in January, 1987.

(IV) Problems and Delays

Dairy Industry Development -- Construction of the dairy plant was delayed until November 1985. Cost overruns on equipment and construction of the plant are not major problems and were handled within the scope of the project. Construction was completed in June 1986.

Swine Revolving Fund -- The operation of this fund, designed to facilitate the expansion of efficient, profitable swine production to small and medium size farmers, was delayed. The main issue was identifying the means by which the fund would be dispersed and managed. We signed an agreement with a local organization to do these functions in April 1986. The first loans were made in June 1986.

(V) Major Activities

A. Corrective Actions: See above

B. Major Project or Management Activities

--Continue work with MOAFF Agricultural Policy Advisory Committee.

--Final evaluation to occur in January, 1987.

--Monitor Swine Revolving Fund activities.

--Continue Fresh Milk Marketing Study.

--Continue work to improve district pastures and establish nurseries.

--Continue work to establish on-farm demonstration pastures on dairy farms.

--Fifth long-term trainee begins study in January, 1987.

--Install Meat Testing Laboratory equipment and begin operations.

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

A. Participant Training: Two BS level trainees have completed their work; one Ph.D. and one MS level trainees are completing their training; one BS level trainee will begin in January, 1987.

B. Gray Amendment/HBCU Contracts: Southern University (HBCU) sub-contracted under the SECID contract.

## 2. RURAL ACCESS ROADS AND BRIDGES

(I) Background Data

Project Title:	Rural Access Roads and Bridges Project
Project Number:	505-0007
Date of Authorization:	September 29, 1983
Dates of Obligation:	September 30, 1983
	Amendment 1 - December 19, 1983
	Amendment 2 - May 24, 1984
	Amendment 3 - November 20, 1984
PACD:	October 31, 1987
Implementing Agency:	Ministry of Works
Major Contractor:	Alex Powers, PSC
Project Manager:	Gilbert Canton, APO

(II) Project Purpose: To increase the capability of the Government of Belize (GOB) to build, maintain and protect its rural access road infrastructure through training, technical assistance and equipment procurement.

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Programmed Funding by Component in US\$000

	<u>Grant</u>
1. Technical Assistance	\$1,637
2. Equipment	2,431
3. Spare parts	347
4. Fuel/lubricants	0
5. Shop tools	200
6. Shipping/transport	896
7. Local labor costs	0
8. Const. materials	425
9. Contract const. cost	0
10. Contingency	41
11. Inflation	35
12. Admin. expenses	138
Total	<u>\$ 6,150</u>

(III) Project Status

A. Financial Summary

--Amount authorized: \$6,150  
--Amount obligated: \$6,150  
--Amount committed: \$5,645  
--Accrued expenditures:  
    Cumulative \$5,538  
    This PD \$ 94  
--Status of Covenants and Conditions Precedent: All met

B. Major Outputs

--160 miles have been rehabilitated with counterpart roads workers trained.

--103 bridge sets arrived in country; 73 have been committed to specific sites, and 30 are in process of being allocated. The MOW has contracts with private contactors to construct three bridges. One is complete and two are 30% complete. The Ministry has completed one bridge and is in the process of building two others. Contracting to the private sector is presently underway for an additional ten bridges.

--Training of 100 road maintenance workers is in process.

--Under the Road Maintenance Training Unit (MTU), all six district MTUs have their full complement of equipment in place in each district. A comprehensive road maintenance training plan has been completed and is being implemented. The training plan is currently being upgraded to dovetail with MOW district maintenance activities.

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--Training of 75 equipment shop mechanics and allied tradesmen continues.

--Under the Equipment Maintenance Component (EMC), all spare parts ordered for project equipment are in country. Equipment and tools procured to upgrade district shops have been allocated. The equipment maintenance specialist has assisted the district shops in setting up the equipment and is adhering to a more rigorous schedule in equipment maintenance training to first eschelon capability.

--Establishment of an improved internal management and control system for the Ministry of Works is in process. The system is now being utilized by senior MOW personnel and has their approval.

--Under the Management Improvement Component (MIC), data base for the MOW's planning and budget unit has been compiled and is continually being upgraded. An inventory of roads in Belize has been completed. A five-year operational plan and budget was completed, and is in the process of incorporation into the MOW present system.

--Establishment of a permanent, national system for the maintenance of Belize's rural road system has been accomplished.

--Central and district maintenance functions were established in November 1983; training maintenance operators began at the district level in March 1984; and maintenance supervisors began operating at the district level in March 1984.

--Preparation of national rural access roads inventory has been accomplished.

C. Other Accomplishments and Overall Status: As above.

D. Follow-up Actions: N/A

E. Summary of Audits and Evaluations: A mid-term evaluation was conducted in September 1985. During this reporting period, the project team implemented the recommendations from this evaluation in an effort to more smoothly and effectively produce the objectives of the project. A second in-house mid-term evaluation is scheduled for October, 1986.

(IV) Problems and Delays: At this stage in project activities all components in the program are exhibiting reasonable progress. Past excessive rainfall, and inadequate road materials, have hindered road rehabilitation progress.

(V) Major Activities During Next Six Months

A. Completed Action: See above.

B. Major Project Activities

--Second mid-term evaluation completed.

--Road rehabilitation and associated training will continue with action taken on the second evaluation recommendations.

--Follow-up maintenance by MTU's on roads rehabilitated will continue to be emphasized.

--The management and planning tool developed by MIC will continue to be constantly updated and upgraded, with the focus placed on integration into the present MOW management system.

--Activities surrounding bridge erection will be accelerated as much as possible.

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

A. Participant Training: None.

B. Gray Amendment/HBCU Contracts: None.

3. COMMERCIALIZATION OF ALTERNATIVE CROPS

(I) Background Data

Project Title:	Commercialization of Alternative Crops
Project Number:	505-0008
Date of Authorization:	September 24, 1985
Date of Obligation:	September 25, 1985
PACD:	September 30, 1990
Implementing Agency:	Ministry of Agriculture, Forestry and Fisheries
Major Contractor:	Chemonics for Private Sector Component None yet for Public Sector Component
AID Project Officer:	Barbara Ellington-Banks, AADO

(II) Project Purpose: The purpose of this project is to expand the base of economic activity in Belize by developing alternative agricultural products for export and for import substitution. The project has private and public sector

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components both directed to the more efficient operation of export and import substitution activities.

Programmed Funding by Component in US\$000

Private Sector (BABCO)	G	4,800
Public Sector (MOAFF)	G	2,000

(III) Project Status

A. Financial Summary

--Amount authorized: \$6,800  
--Amount obligated: 3,825  
--Amount committed: 1,884  
--Accrued expenditures:  
    Cumulative: 437  
    This PD 237  
--Status of Covenants and Conditions Precedent: All met

B. Major Outputs

--BABCO continues to operate successfully.  
--Contract signed for Private Sector Component in May, 1986. All long-term technical advisors in-country.  
--Annual work plan complete.  
--Initial soil, pest, irrigation and agronomic studies completed.  
--Plans complete to begin first field trials in early FY 87 - one year ahead of schedule.  
--Sub-contracts signed and personnel approved.  
--RFP for Public Sector Component written and sent to RCO for issuing.  
--PIO/T for Public Sector Component completed and RCO will issue RFP.

C. Other Accomplishments: Not applicable.

D. Follow-up Actions: Not applicable.

E. Summary of Audits and Evaluations: Not applicable

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(IV) Problems and Delays: The original LT Agricultural Economist TA left unexpectedly in July, terminating his contract. A new Agriculture Economist has been selected and will be in-country in October, 1986.

(V) Major Activities:

- Issue RFP for Public Sector Component - October 1986.
- Select contractor for Public Sector Component - January, 1987
- Public Sector Component team arrival - March, 1987
- Public Sector component start-up of implementation activities.
- Continue to monitor Private Sector Component implementation.
- First field trials completed under Private Sector Component.

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns:

- A. Participant Training: Not applicable.
- B. Gray Amendment: Private Sector Component RFP identified Mission concern for the use of 8-A firms as possible subcontractors.

#### 4. BELIZE JUNIOR SCHOOL OF AGRICULTURE

(I) Background Data

Project Title:	Special Development Activities Fund Project: Belize Junior School of Agriculture (OPG)
Project Number:	505-0010
Date of Authorization:	June 14, 1984
Date of Obligation:	June 15, 1984 Amendment I - September 23, 1985
PACD:	June 15, 1986
Implementing Agency:	Peace Corps/Belize
Major Contractor:	None
AID Project Manager:	Alyn Willmore, AADO

(II) Project Purpose: A two-year agricultural project in Belize to offer primary school leavers an education in agriculture, encourage the expansion and diversification of

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agriculture, and develop agricultural marketing procedures, thereby strengthening the self-sufficiency of Belize.

(III) Project Status

A. Financial Summary

--Amount authorized: \$75  
--Amount obligated: \$75  
--Amount committed: \$75  
--Accrued expenditures:  
    Cumulative: \$75  
    This period: \$ 5  
--Status of Covenants and Conditions Precedent: All met

B. Major Outputs

--Graduated first class in June, 1986.  
--Increased community participation in school.  
--Upgraded and expanded physical structures and grounds.  
--Hosted Peace Corps training which used facilities during summer holiday and brought in added revenue.  
--School has become self-supporting.  
--New first year students total 47, 12 of which are the first girls to attend.

C. Overall Status: The school is running successfully on its own following the close of the grant supported period. USAID/Belize considers this a highly successful project. No further monetary support is anticipated.

D. Follow-up Actions: N/A

E. Summary of Audits and Evaluations: N/A

(IV) Problems and Delays: The school continues to work with its board of directors to resolve the issue of ministry jurisdiction for the school.

(V) Major Activities During Next Six Months: N/A

A. Corrective Actions: None

B. Major Project or Management Activities: N/A

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C. AID/W Actions: None

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

A. Participant Training: N/A

B. Gray Amendment/HBCU Contracts: N/A

## 5. ACCELERATED COCOA PRODUCTION

(I) Background Data

Project Title:	Accelerated Cocoa Production
Project Number:	505-0023
Date of Authorization:	July 30, 1984
Date of Obligation:	July 31, 1984; Amendment 1 - January 10, 1985
PACD:	December 31, 1987
Implementing Agency:	PADF
Major Contractor:	PADF
AID Project Officer:	Alyn Willmore, AADO

(II) Project Purpose: The purpose of this project is to accelerate the rate at which small farmers in Belize establish cocoa planting, utilizing improved varieties and cultural practices developed by the Hershey Food Corporation at the Hummingbird Farm.

This project will provide direct assistance to sixty farm families in the establishment of cocoa plantations. During the life of the project:

--a total of 600 acres of cocoa will be established;

--60 small farmers will be fully trained in improved cocoa production technology;

--6 Government of Belize extension agents will be trained as trainers in cocoa production and extension;

--20 Government of Belize extension agents will in turn be trained in cocoa production and extension;

--methodology specifically adapted to accelerate cocoa establishment in other areas of Belize will have been perfected and institutionalized.

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Programmed Funding by Component in U.S.\$000

Salaries	\$244
Home Office support	\$ 66
Travel	\$ 56
Training	7
Administrative expense	\$ 11
Equipment	\$ 51
Loans	\$ 25
Evaluation	\$ 20
Overhead	<u>\$135</u>
Total	<u>\$615</u>

(III) Project Status

A. Financial Summary

--Amount authorized: \$615  
--Amount obligated: \$615  
--Amount committed: \$615  
--Accrued expenditures:  
    Cumulative \$282  
    This PD \$ 71  
--Status of Conditions Precedent: All met

B. Major Outputs

--12 farmers selected and assigned land at Ringtail Village.  
--Cocoa nursery established at both Hummingbird Hershey and Valley of Peace.  
--Planting and housing activities well under-way at Ringtail Village.  
--Nursery and planting activities underway at Valley of Peace.  
--First project evaluation complete.  
--Community Center begun.  
--Road into Ringtail Village improved.  
--Credit union opened at Hummingbird Hershey for Ringtail Village.  
--Three GOB extension agents trained in cocoa production.  
--Technical manual developed and being used in the field.

C. Overall Status: The project is on track, and ahead of schedule in some areas.

D. Follow-up Actions: N/A

E. Summary of Audits and Evaluations: In early September 1985 an evaluation of the Cocoa Project was undertaken. General opinion was that the project had been very successful thus far. Recommendations made to improve the project and more effectively utilize project personnel were well-taken by project personnel and used to upgrade the project.

The second evaluation will be held in October, 1986.

(IV) Problems and Delays

--More land needs to be acquired in the Ringtail Village area that is suitable to farming cocoa, as much of the initial land proved to be unsuitable. With the acquisition of new land, more farmers can be brought in to Ringtail Village. Efforts continue between the GOB, USAID and Project personnel to do this.

--Credit for the participants in the Valley of Peace area has been made more available, but can still be improved. Cooperation between the project and the GOB Development Finance Corporation has improved in this area.

(V) Major Activities

A. Corrective Actions: Project personnel acted on the evaluation recommendations by improving coordination, re-writing work plans, including Peace Corps Volunteers in technical work, and working more closely with GOB officials in resolving policy problems.

B. Major Project or Management Activities

--Finish road into Ringtail Village.

--Continue planting and housing activities.

--Continue to expand activities in Valley of Peace.

--Continue on-going development of Extension Manuals for Cocoa Production.

--Second project evaluation.

C. AID/W Actions: N/A

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

A. Participant Training: N/A

B. Gray Amendment/HBCU Contracts: No contracts contemplated.

6. BEST--CASA

(I) Background Data

Project Title: Belize Enterprise for Sustained  
Technology (BEST)  
Project Number: 505-0030  
Date of Authorization: December 3, 1985  
Date of Obligation: December 3, 1985  
Amendment I - December 24, 1985  
PACD: September 30, 1988  
Implementing Agency: BEST  
Major Contractor: None  
AID Project Officer: Alyn Willmore, AADO

(II) Project Purpose: The purpose of the grant is to provide funding to BEST to support their activities, so as:

--to provide an integrated package of management and technical services principally to low income local farmer groups within the agricultural and agro-industrial sectors of the Belize economy;

--to coordinate the physical, human and financial resources that are available to these groups in order to further the development process; and

--to work with local development institutions (both governmental and private voluntary organizations) to magnify and extend the impact of the services and resources available for the agricultural and agro-industrial development of Belize.

Programmed Funding by Component in US\$000

Salaries and Benefits	\$245
Local Travel and Subsistence	73
Office Expenses	37
International Travel and Subsistence	20
Trainers	10
Total	<u>\$385</u>

(III) Project Status

A. Financial Summary

--Amount authorized: \$385  
--Amount obligated: 200  
--Amount committed 200  
--Accrued expenditures:  
    Cumulative: 115  
    This PD 65  
--Status of Covenants and Conditions Precedent: N/A

B. Major Outputs

--Office opened and staffed.

--Eight contracts to assist cooperatives have been signed.  
Four have been completed.

C. Other Accomplishments: The First Annual General Meeting of BEST brought together nearly 80 representatives of coops and Belizean PVO's to discuss BEST's role in Belize.

D. Follow-up Actions: Not applicable.

E. Summary of Audits and Evaluations: Not applicable.

(IV) Problems and Delays: Not applicable.

(V) Major Activities

A. Corrective Actions: Not applicable.

B. Major Project or Management Activities

--Continue to increase level of activity.

--Attend December quarterly Board of Directors Meeting.

--Obligate FY 87 funds to project.

C. AID/w Actions: None

(VI) Mission Director's Assessment: No major implementation problems.

7. MACAL AGRICULTURAL COOPERATIVE PROJECT

(1) Background Data

Project Title: Macal Agricultural Cooperative Project  
Project Number: 505-0036  
Date of Authorization: September 25, 1986  
Date of Obligation: September 30, 1986  
PACD: September 30, 1990  
Implementing Agency: Macal Agricultural Cooperative  
Major Contractor: None to date  
Project Manager: Gilbert Canton, Agricultural Specialist

(II) Project Purpose: To assist the Macal Agricultural Cooperative to become a profitable cooperative dairy business using ARDN, DA, and local currency generated from the ESF program and the proceeds from the monetization of PL 480, Title II, Section 416 surplus dairy commodities.

Programmed Funding by Component in US\$

Technical Assistance	\$183
Training	10
Equipment	17
Other Direct Costs	5
Contingencies	85
Total	<u>\$300</u>

(III) Project Status

A. Financial Summary

--Amount authorized: \$300  
--Amount obligated: 300  
--Amount committed: N/A  
--Accrued expenditures: N/A  
--Status of Covenants and Conditions Precedent: N/A

B. Major Outputs: N/A

C. Other Accomplishments: N/A

D. Follow-up Actions: N/A

E. Summary of Audits and Evaluations: N/A

(IV) Problems and Delays: N/A

(V) Major Activities: N/A

(VI) Mission Director's Assessment: No major implementation problems.

B. ESF and SDA

1. COMMERCIAL BANK DISCOUNT FUND (CBDF)

(NOTE: This is a status report as of September 30, 1986. USAID will cable an up-to-date status report on or about 11/15/86.)

(I) Background Data

Project Title: Commercial Bank Discount Fund  
Project Number: 505-0005  
Date of Authorization: March 24, 1983  
Date of Obligation: March 29, 1983  
PACD: December 31, 1986  
Implementing Agencies: Central Bank; four commercial banks in Belize  
Major Contractors: None  
AID Project Manager: Peter B. Lapera, PDO

(II) Project Purpose: To increase private sector investment in all productive activities except those which are not net earners of foreign exchange.

(III) Project Status

A. Financial Summary

--Amount authorized: \$5,000 ESF Loan  
--Amount obligated: \$5,000  
--Amount committed: \$1,777  
--Accrued expenditures:  
    Cumulative \$ 977  
    This PD \$ 582  
--Status of Covenants and Conditions Precedent: All Conditions Precedent were met by August 26, 1983.

B. Major Outputs

Targets from PP

--40 new investments.  
--Discount fund established on a permanent basis.  
--Banking policy and institutional change resulting in longer term credit and appraisal banking.

## Status

Disbursement as of September 30, 1986 has occurred for only seven sub-loans totalling \$977,000; but an additional \$800,000 has been approved in final by commercial banks, Central Bank and USAID, and the Central Bank has requested disbursement by USAID in this amount to its account at the Federal Reserve Bank in New York. As a result, within a few weeks a total of \$1,777,000 will have been disbursed. In addition, there are nine proposals in the banking system, totalling \$1.8 million. These have a good chance of being approved and disbursed. The commercial banks' general conservatism, concentration on high interest, quick turnover, over-drafts and short-term loans along with prohibitive collateral policies continue to be constraints to moving the loan funds. This is characteristic of the Caribbean area. Yet, as described above, over the current reporting period there has been unprecedented disbursement of funds.

### C. Other Accomplishments and Overall Status

--Continued leveraging. USAID activity in promoting the CBDF and advising potential borrowers in the preparation of proposals continues to have a catalytic effect in accessing other lending sources. For example, USAID has learned that funds from the new LAAD, C.A. loan will be used for expansion of banana farms in Belize.

--Spreading Commercial Bank Participation. Prior to this reporting period, only Barclay's Bank had utilized the CBDF (total \$727,000). Now the Bank of Nova Scotia has disbursed on two loans and is about to disburse on a third (total \$1,050,000). The Royal Bank of Canada is seriously considering making a loan of \$375,000 utilizing CBDF for tomato and other vegetable production and export.

### D. Follow-up Actions from Prior Report

--USAID continues to actively promote use of the CBDF and assist users in designing proposals.

--USAID has increased contact with Central Bank and commercial banks to facilitate the flow of projects through the approval process.

E. Summary of Audits and Evaluations: A comprehensive evaluation was carried out by A.D. Little during March 1984. Most of the recommendations of this evaluation have been implemented and use of loans has been expanded, constraints on maturity terms have been loosened and the Central Bank has assumed greater risk.

(IV) Problems and Delays

The constraints to disbursement have been:

--Guarantee: Although the Central Bank approved guaranteeing loans up to 75% one year ago, the Central Bank remains reluctant to give such guarantees. This has improved over the reporting period.

--Lack of readily 'bankable' projects: Until the last year, the commercial banks had not received many proposals with sufficient data or information on which to act.

--Conservatism of commercial banks: Banks are short-term/overdraft oriented, and prefer to deal with traditional customers who are mostly importers. They are extremely risk averse. There have been positive changes over the reporting period.

--Collateral requirements by commercial banks: Potential borrowers claim that the collateral requirements (150%-200% of loan value) are too high. Collateral pledged on loans include developed real property, machinery readily saleable in Belize, and negotiable instruments.

--Inactivity of Central Bank: The Central Bank, as the prime implementing agency for the project, has taken a passive attitude towards successful implementation of the project. This has improved over the reporting period.

(V) Major Activities During Next Six Months

A. Corrective Actions: Based on a joint review undertaken by an outside consultant, LAC/DR/CP and USAID, the following actions will be taken:

- (a) USAID will continue to encourage expeditious processing by commercial banks and Central Bank of proposals currently in system;
- (b) USAID will provide AID/W with proposal to deobligate/reobligate funds;
- (c) USAID will begin developing PID for new credit project.

B. Major Project or Management Activities: Deobligation and reobligation of funds to a new credit project.

C. AID/W Actions: Consideration of deobligation/reobligation proposal; assistance to USAID in design of new credit project.

(VI) Mission Director's Assessment: This project continues to require significant management attention.

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(VII) Special Concerns

A. Participant Training: N/A

B. Gray Amendment/HBCU Contracts: USAID will give full consideration to 8(a) sources should need for TA arise. Such a need is not anticipated at this time.

2. NATIONAL DEVELOPMENT FOUNDATION

(I) Background Data

Project Title: National Development Foundation of Belize  
Project Number: 505-0011  
Date of Authorization: April, 1983  
Date of Obligation: July 28, 1983  
PACD: September 30, 1989  
Implementing Agency: National Development Foundation  
Major Contractor: None  
AID Project Manager: Peter B. Lopera, PDO

(II) Project Purpose

The original purpose was to provide 410 Belizean micro-entrepreneurs with credit, business guidance, and technical assistance to help improve their employment opportunities, increase income, expand productivity, and mobilize and involve the local successful private sector in the establishment of the National Development Foundation, whose on-going programs will assist micro-entrepreneurs.

NDFB extends small loans to beneficiaries who meet eligibility criteria determined by the Foundation. Along with all loans, beneficiaries who meet eligibility criteria will receive technical guidance and training in marketing strategies, financial management, accounting and other business skills appropriate to small-scale productive activities.

In late September, 1986 NDFB, with the help of an outside consultant, presented USAID with a proposal to expand its loan portfolio from \$450,000 to \$1.2 million. According to NDFB's plan for expansion, the number of direct beneficiaries will reach 700. Cumulatively, 200 new jobs will be created and 1,900 jobs will be protected/saved. The project purpose will remain the same. USAID plans to assist this effort by providing an additional \$200,000 over FY 86, 87 and 88. The next Semi-Annual Report will reflect new financial data and expanded outputs.

Programmed Funding by Component in U.S.\$000

Personnel	\$ 40
Training	\$ 22
Commodities	\$ 52
Transportation	\$ 26
Survey/Eval.	\$ 9
Overhead	\$ 22
	<u>\$172</u>

(III) Project Status

--Amount authorized: \$172 G  
--Amount obligated: \$172  
--Amount committed: \$172  
--Accrued expenditures:  
    Cumulative \$172  
    This PD \$ 38  
--Status of Conditions Precedent: All met  
    GOB ESF L/C contribution Bz.\$770,000

B. Major Outputs

Target: Credit and technical assistance delivered to 410 beneficiaries by end of project. Through September 31, 1986, 316 loans totalling approximately \$546,000 have been approved.

Target: NDFB staff trained and in place. This target was reached.

Target: NDFB legally established with functioning Board of Directors and increasing local membership. This target was reached.

Target: Management systems, operational policies and procedures, accounting and financial systems in place. This target was reached.

Target: Sufficient ability and track record to attract additional external resources. NDFB committed to raise Bz.\$150,000 in country, and as of September 18, 1986 this amount had been raised. To date U.S.\$214,000 of external resources other than those attributable to A.I.D. or GOB have been raised.

Target: Conduct small business and marketing surveys. Three surveys have been conducted to date. This target has been reached.

C. Other Accomplishments: Loans created 126 new jobs and protected or increased the earning power of 468 more individuals. The loan payback record is excellent--there is a delinquency rate of approximately 5.0%. Technical assistance was provided to 250 individuals.

D. Summary of Audits: The last audit was conducted on December 27, 1985. It found that the NDFB was under budget and was maintaining an adequate accounting system. NDFB auditors visit NDFB on a regular basis throughout the year and certify NDFB vouchers submitted to USAID.

(IV) Problems and Delays: The last semi-annual report deemed it doubtful that the NDFB would reach its target of raising \$75,000 from the Belizean private sector. However, through increased promotional efforts, the NDFB reached its target. Now, however, the NDFB is short of funds for its expanding loan program. USAID will attempt to alleviate this through programming ESF local currencies for NDFB lending.

(V) Major Activities During Next Six Months: Based on NDFB's successful performance and a well-presented proposal to expand the loan portfolio from U.S.\$450,000 to U.S.\$1.2 million over the next three years, USAID has granted an additional \$30,000 in FY86 funds and plans to grant the NDFB \$100,000 more early in FY 1987. The expanded program will enable the NDFB to benefit a much wider range of micro- and small businesses.

(VI) Mission Director's Assessment: The project has no major implementation problems and is exceeding its original objectives of providing credit, technical assistance, and business guidance to micro-businesses. We will support a major expansion of these efforts, as well as a stronger effort in fund-raising activities.

(VII) Special Concerns

A. Participant Training

- New starts - 1 male, 1 female
- Returnees - 3 males
- In training - none

B. Gray Amendment/HBCU Contracts: Project does not contemplate contract needs. However in the past a small business assessment by a minority firm (Mintz Report) was completed.

### 3. COUNTERPART FUND II

#### (I) Background Data

Project Title: Economic Support Project Counterpart  
Fund II (ESF)  
Project Number: 505-0012  
Date of Authorization: February 25, 1985  
Date of Obligation: February 28, 1985  
PACD: August 31, 1986  
Implementing Agencies: Ministry of Finance, Central Bank of  
Belize  
Major Contractors: None  
AID Project Manager: Arturo Villanueva, PDO

(II) Project Purpose: To assist the GOB in attaining  
stability in its external accounts.

#### (III) Project Status

##### A. Financial Summary (\$000)

--Amount authorized:	\$14,500 ESF Loan
	\$ 1,414 ESF Grant
--Amount obligated:	\$14,500 ESF Loan
	\$ 1,414 ESF Grant
--Amount committed:	\$11,500 ESF Loan
--Accrued expenditures:	
Cumulative	\$11,500 ESF Loan
	\$ 296 ESF Grant
This PD	\$ 4,000 ESF Loan
	\$ 66 ESF Grant

--Status of Covenants and Conditions Precedent: CPs to  
disbursement of first, second, third, fourth and fifth tranches  
amounting to \$11.5 million have been met. Disbursement has  
been made.

##### B. Major Outputs

--Balance-of-payment support to import \$14.5 million worth of  
U.S. goods.

--GOB local currency development expenditures for Capital II  
budget and support to selected private sector development  
activities equivalent to \$14.5 million.

--Structural reforms liberalizing foreign trade and domestic  
price control policies implemented by GOB.

--Restructuring debt and improved financial and management  
operations of the Belize Electricity Board (BEB).

--Restructuring the Belize Marketing Board (BMB).

--Improved capability of the Office of Economic Development to formulate and implement the public sector investment program and coordinate foreign donor assistance.

C. Other Accomplishments: The GOB has eliminated the prohibited imports list in compliance with condition precedent of the ESF loan fifth tranche.

D. Follow-up Actions: The GOB and USAID need to agree on the legislative steps necessary to restructure the BMB functions and responsibilities into an institution concerned exclusively with commodity price stabilization.

E. Audits and Evaluations: N/A

(IV) Problems and Delays: The GOB has had difficulties in meeting the condition for disbursement of the sixth tranche regarding legislative steps to limit the Belize Marketing Board's (BMB) functions to commodity price stabilization. However, through high-level negotiations and the provision of additional TA to advise the GOB, this condition should be met prior to December 21, 1986.

(V) Major Activities During Next Six Months:

A. Corrective Actions: N/A

B. Major Project or Management Activities

--Implementation of legislative steps to restructure BMB into an entity exclusively concerned with commodity stabilization.

--Fifty percent reduction in commodities subject to import restrictions and price control.

--Continued improved financial and management performance of BEB.

--Arrival of the Economic Advisor to assist in improving OED's capability to develop and implement the public sector investment program and coordinate donor assistance in Belize.

C. AID/W Actions: N/A

(VI) Mission Director's Assessment: The program has no major implementation problems.

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(VII) Special Concerns

A. Participant Training:

- New starts - 12 person months (short-term).
- Returnees - None.
- In-training - None.

B. Gray Amendment/HBCU Contracts: N/A

4. EXPORT PROMOTION

(I) Background Data

Project Title: Export Promotion (OPG)  
Project Number: 505-0025  
Date of Authorization: June 13, 1984  
Date of Obligation: June 15, 1984  
PACD: December 31, 1986  
Implementing Agency: Belize Chamber of Commerce and Industry (BCCI)  
Major Contractor: None  
AID Project Manager: Peter Lapera, PDO

(II) Project Purpose: To provide support for the Belize private sector export-investment promotion activities.

Programmed Funding by Component in U.S.\$000

New Orleans World Fair	\$ 75
Trade missions	55
Salaries and benefits	30
Vehicle	15
Advertising,	
export promotion	9
Evaluation	5
Miscellaneous	4
Contingencies	7
	<u>\$200</u>

(III) Project Status: The BCCI trade missions and advertising have generated increased interest in Belize in relation to both exports and investment. The PACD was extended until the end of the calendar year because there was still some unfinished business to be taken care of.

A. Financial Summary

--Amount authorized: \$200  
--Amount obligated: \$200

--Amount committed: \$200  
--Accrued expenditures:  
    Cumulative \$200  
    This PD -0-  
--Status of Covenants and Conditions Precedent:

B. Major Outputs

--Undertaking of four trade and investment missions.  
--Dissemination of information about specific Belizean opportunities.  
--Participation in New Orleans World Fair.  
--Hire BEIPU Executive Director, Assistant Director, and Accountant.

(IV) Activities During Next Six Months: None anticipated.

(V) Major Project or Management Activities

A. Corrective Actions: N/A

B. Major Project or Management Activities: Mission authorization of \$2.5 million and obligation of \$1.5 million follow-up export promotion project.

C. AID/W Actions: N/A

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

A. Participant Training: N/A

B. Gray Amendment/HBCU Contracts: N/A

5. EXPORT AND INVESTMENT PROMOTION

(I) Background Data

Project Title: Export and Investment Promotion  
Project Number: 505-0027  
Date of Authorization: June 30, 1986  
Date of Obligation: June 24, 1986 (Belize Chamber of  
Commerce and Industry)  
July 1, 1986 (Government of Belize)

PACD: July 23, 1991 (BCCI)  
June 30, 1991 (GOB)  
July 28, 1986 (IESC)  
Implementing Agency: Belize Chamber of Commerce and  
Industry, Government of Belize (Office  
of Economic Development and Belize  
Tourism Board), International Executive  
Service Corps (IESC)  
Major Contractor: None  
AID Project Manager: Will Sjoberg, PDO Program Analyst

(II) Project Purpose: To develop the capacity of the private sector to promote, provide technical assistance, and facilitate export and tourism projects undertaken in Belize.

Programmed Funding by Component in U.S.\$000

<u>BCCI</u>	
Personnel	\$ 234
Short-term T/A Studies	300
Long-term T/A	345
Investor Search	75
Equipment/Supplies	87
Logistical Support	120
Promotional Costs:	
Intl. Travel/Trade Shows	210
Promotional Materials	210
Evaluation/Audit	85
SUB-TOTAL	<u>\$1,666</u>
Inflation	83
Contingency	31
TOTAL	<u>\$1,900</u>

<u>GOB</u>	
Technical Assistance	\$ 200
Equipment/Supplies	40
Promotion	220
SUB-TOTAL	<u>\$ 460</u>
Inflation and Contingency	40
TOTAL	<u>\$ 500</u>

<u>IESC</u>	
Technical Assistance	\$ 100

(III) Project Status: All implementing agencies have met the conditions precedent to initial disbursement. Contacts made under previous Export Promotion Project (505-0025) are still being followed up.

A. Financial Summary

--Amount authorized:	\$2,500
--Amount obligated:	\$1,500
--Amount committed:	\$ 130
--Accrued expenditures:	
Cumulative	28
This PD	28
--Status of Covenants and Conditions Precedent:	

B. Major Outputs

- Belize Export and Investment Promotion Unit (BEIPU) fully established within BCCI.
- Develop marketing plan for Belize.
- BCCI establishes export and tourism promotion information services
- BEIPU establishes capabilities for project analysis, selection and facilitation.
- BCCI establishes a monitoring and follow-up procedure for potential investors and markets.
- BEIPU will develop product improvement and marketing strategies for existing products.
- Institutional strengthening of the Belize Tourist Board.
- Institutional strengthening of the Belize Office of Economic Development.

(IV) Activities During Next Six Months:

- Hire BEIPU account executives for agriculture and industry/tourism, as well as an administrative assistant.
- Inventory Belizean companies and products.
- Develop a trade information data base.
- Develop a marketing plan for Belize.
- Undertake five trade and investment missions including the C/CAA conference in Miami.
- Hire appropriate TA to conduct an investor search.

- Further investigate the feasibility of the development of a Free Trade Zone in Belize.
- Develop a fee structure to ensure BEIPU's self-sufficiency.
- Move to larger office facilities.
- Contract a promotional firm to advertise Belize as a tourism destination.
- Procure two micro-computers to be used by the Office of Economic Development and the Belize Tourist Board.

(V) Major Project or Management Activities

- A. Corrective Actions: N/A
- B. Major Project or Management Activities: Mission will issue an RFP to solicit interested tourism promotion firms.
- C. AID/W Actions: N/A

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

- A. Participant Training: 2-4 GOB personnel will be trained in the use of micro-computers.
- B. Gray Amendment/HBCU Contracts: N/A
- C. HE, EHR, HIG

1. HOME IMPROVEMENT

(I) Background Data

Project Title:	Home Improvement Loan Project
Project Number:	505-HG-001
Date of Authorization:	September 9, 1982
Date of Implementation Agreement:	December 17, 1982
Date of Loan Agreement:	January 16, 1984
Date of PACD:	September 30, 1988
Implementing Agency:	Development Finance Corporation (DFC), Belize Credit Union League (BCUL), and individual credit unions throughout the country.

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Major Contractor: N/A  
 AID Project Manager: Alexi Panehal, RHUDO/CA  
 Sam Dowding, USAID/Belize GDO

(II) Project Purpose

--Support and expand private sector participation in financing and construction of shelter.

--Stimulate and strengthen the institutional capacity of the local credit union system.

--Preserve the existing housing stock of below median income families.

--Assist GOB to rationalize its housing delivery system.

The project provides \$2 million of housing guaranty resources which will be used by credit unions in urban areas to finance home improvement loans for families with below median incomes and by the Development Finance Corporation (DFC) for home improvement loans in rural areas not reached by credit unions. The HG resources are to finance approximately 1,300 home improvement loans. (Also a \$400,000 ESF grant plus \$60,000 DA grant had been provided to the Cooperative Housing Foundation (CHF) to finance the services of a resident advisor and a variety of short-term technical assistance to facilitate the successful implementation of the project. This activity ended in FY 85.)

(III) Project Status

A. Financial Summary (\$000)

--Amount authorized: \$2,000 (HG)  
 --Amount obligated: \$2,000 (HG)  
 --Amount committed:  
 --Accrued expenditures:  
     Cumulative 931  
     This PD 216  
 --Status of Covenants and Conditions Precedent:

B. Major Outputs

	<u>No. of Loans Disbursed</u>		<u>Value of Loans Disbursed (\$)</u>	
	<u>This period</u>	<u>Cumulative</u>	<u>This period</u>	<u>Cumulative</u>
BCUL	92	383	120,043.00	492,762.00
DFC	62	239	96,028.00	350,416.00
HRCU	--	55	----	87,500.00
	154	676	216,071.00	930,678.00

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C. Other Accomplishments and Overall Status

--In April the DFC and BCUL requested a meeting with AID, at which they urged the approval for DFC to lend to urban dwellers, and indicated that the proposals made in January were being dropped. The two agencies expressed concern that the program was held up while housing finance was unavailable from other sources and pledged to assimilate faster drawdowns. A visit from the RHUDO/CA Project Manager Alexandria Panehal in May added further impulse to this process. By the end of the period, a disbursement request for US\$120,578 was received, some US\$45,000 of which had already been disbursed by Credit Unions. No agreement to increase credit union rates above the traditional 12% was reached, but this factor is evidently no longer an obstacle to disbursements. DFC reduced its lending rate to BCUL by one percent to 10%. This has made the administration of the program by credit unions a little more feasible.

--Indications at the end of September are that much increased activity can be seen in the next ten months.

D. Follow-up Actions From Previous Report:

Authorization to allow DFC loan operations in urban areas was finally obtained in June. The project manager had to prepare an amended project paper in order to obtain this approval.

E. Summary of Audits and Evaluations: None.

(IV) Problems and Delays: The renewed spirit shown in the latter part of this reporting period bodes well for project implementation. No problems or delays requiring resolution are evident.

(V) Major Activities During the Next Six Months

A. Corrective Actions: RHUDO/CA completed an analysis of the disbursement request forms and the information provided thereon. This analysis has been shared with DFC and further action will await their response. It may be necessary to suggest changes to the forms and procedures.

B. Major Project or Management Activities: Continued increased flow of disbursements.

C. AID/W Actions: None

(VI) Mission Director's Assessment: Changes described above resulted in accelerated subloan disbursement and considerably improved implementation.

(VII) Special Concerns

- A. Participant Training: None
- B. Gray Amendments/HBCU Contracts: None

2. CHILD SURVIVAL TECHNICAL SUPPORT

(I) Background Data

Project Title: Child Survival Technical Support  
Project Number: 505-0017  
Date of Authorization: April 23, 1986  
Date of Obligation: April 23, 1986  
PACD: April 30, 1988  
Implementing Agency: People to People Health Foundation,  
Inc. (Project HOPE)  
Major Contractor: None  
AID Project Manager: Mary Ellen Duffy Tanamly, GDO

(II) Project Purpose: To improve the health and growth/development of high risk rural children age 0 to 5 years.

Programmed Funding by Component in U.S.\$

Personnel	\$246
Training	30
Commodities	49
Other Costs	70
Overhead	104
Total	\$500

(III) Project Status: The Agreement was signed on April 23, 1986. A Letter of Understanding between Project HOPE and the GOB/Ministry of Health was signed on May 22, 1986. All three expatriate HOPE staff were in-country by early June, 1986. A Belizean Management Specialist Trainee was hired on July 7, as well as a secretary. A project office was set up and fully functioning by mid-July. The first draft of a two year workplan was completed and accepted by MOH. With minor revisions and additions, the final draft was submitted on September 30, 1986.

A. Financial Summary

--Amount authorized: \$500  
--Amount obligated: \$500  
--Amount committed: \$500

1/8/86

--Accrued expenditures:  
Cumulative                   \$ 89  
This PD                       89

B. Major Outputs

The major outputs of the Project are as follows:

--Coordination of Child Survival (CS) Activities in Belize: In collaboration with the MOH, a core work group of four Ministry personnel and HOPE staff was established and is meeting on a monthly basis. A directory of agencies involved in Child Survival activities in Belize is nearly complete.

--Child Survival Health Management Training: A year-long CS health management training seminar began September 18, 1986. The 11 participants come from a carefully selected group of mid level management and CS project directors within the MOH.

--Improvement of Health Information Systems: A MOH counterpart to the HOPE health information specialist has been identified and has started training in health information systems management.

--In the CS areas of immunization, control of diarrheal disease, nutrition, breast feeding, and family life education, Project HOPE has provided consultation in program planning and management and in the establishment of baseline data in each area. Future semi-annual reports will provide more detail on Project HOPE's training and institution-building activities in these areas, as more progress is made.

(IV) Activities During Next Six Months:

--Health Management Training through the seminar, described above, will continue.

--Training of MOH Statistics Officer will continue.

--Current Maternal Child Health data collection system will be revised and made computer compatible.

--Project HOPE will deliver technical assistance in conducting surveys in CS areas to provide needed baseline data.

(V) Major Project or Management Activities: N/A

A. Corrective Actions: N/A

B. Major Project or Management Activities: Normal monitoring activities.

C. AID/W Actions: N/A

(VI) Mission Director's Assessment: No major implementation problems. Project is off to a good start.

(VII) Special Concerns

A. Participant Training: In-country training as described above.

B. Gray Amendment/HBCU Contracts: Project HOPE has no plans to sub-contract.

3. INCREASED PRODUCTIVITY THROUGH BETTER HEALTH

(I) Background Data

Project Title: Increased Productivity Through Better Health  
 Project Number: 505-0018  
 Date of Authorization: March 21, 1985  
 Date of Obligation: March 26, 1985  
 Date of PACD: March 31, 1989  
 Implementing Agency: Ministry of Health  
 Major Contractor: PRAGMA/MCD  
 AID Project Manager: Samuel E. Dowding,  
 Health Project Manager

(II) Project Purpose: To control the incidence of malaria and dengue fever nationally by 1988 to a level where they are no longer public health problems; to extend coverage of water and sanitation in rural communities in the three districts of Cayo, Stann Creek, and Belize; and to improve the national water quality control program.

--Major activities:

Malaria/ <u>Aedes Aegypti</u> Control	\$1,886
Water and Sanitation	\$3,008
Project Management	\$1,892
Contingencies	\$ 214
TOTAL	<u>\$7,000</u>

(III) Project Status:

A. Financial Summary

--Amount authorized: \$7,000 DA Grant  
 --Amount obligated: \$2,750  
 --Amount committed \$1,907

--Accrued Expenditures:

Cumulative: \$1,642  
This PD \$1,460

--Status of Covenants and Conditions Precedent: Initial CP's and CP disbursement after March 31, 1986 satisfied.

B. Major Outputs

Component I - Vector Control

--Attack measures via house spraying with residual insecticides for the malaria vector and ULV spraying for the Aedes aegypti mosquito are continuing. Mission procured vehicles and spraying material to facilitate the expansion of these measures. Local training for aedes inspectors, malaria evaluators, spraymen and supervisors has been held.

--Efforts to establish a functioning, effective and continuous epidemiological, parasitological and entomological surveillance system continued during this period. Microscopes and other laboratory equipment were delivered by the end of the period. A one week course in entomology was conducted in May with PAHO technical assistance. Also in May, project funded TA from M/SER/IRM helped redesign forms for collecting malaria surveillance data. These forms are currently being field tested.

--Supplies of project funded chloroquine and primaquine arrived during this period to ensure the continuation of the presumptive, and radical treatment regimens. These supplies are expected to be sufficient for a year. In-country training of evaluators and "supernumeraries", and external training for two Aedes Inspectors and one Malaria Supervisor have also contributed to increased activity towards this output.

Component II - Water and Sanitation

--The well drilling, handpump installation and VIP latrine construction programs had not yet started at the end of the period. The handpumps had only just been delivered to Belize, and there were some essential parts for the new well rig which were not supplied. Parts for repair of three old rigs were obtained, as were two new Ford F-700 trucks for transporting two of the rigs. These older rigs had been rehabilitated and installed on the trucks by the end of August. They are being used in the Corozal and Orange Walk districts. The contractor, PRAGMA/MCD, and the MOH have concurred in the selection of thirty (30) priority villages in the three central districts, and household surveys are soon to be started. Pump pad and

latrine slab molds have been designed, fabricated and tested in an effort to accelerate implementation of the handpump and latrine construction aspects.

--Most of the equipment needed for the water quality laboratory had arrived in Belize by the end of September. The MOH had not however, filled the position of Water Quality Analyst, thus no concrete progress in establishing the laboratory was made this period. This position was advertised and candidates short listed. It is expected the Establishment Department of the GOB will make the appointment in November.

--Three district health educators (DHEs) were employed by the MOH in August and September, and these have started work in the villages. Most work has been done in the Stann Creek District in developing community participation and imparting health education. The DHEs will work under the technical supervision and direction of the PRAGMA Community Development/Health Education Advisor. The DHEs will also collaborate in the fieldwork for the household surveys and in the data analyses.

--Efforts have yet to be made, through this project, to develop the institutional capacity to maintain the handpumps, wells, and rudimentary water systems. With the recent arrival of the handpumps, and well rigs, it is now planned that a well drilling course will be conducted early in CY 1987 with technical assistance from PRAGMA. An orientation visit to Haiti and the Dominican Republic, to observe installation and maintenance procedures, by the National Coordinator for Water and Sanitation was postponed from July to November.

### C. Other Accomplishments and Overall Status

--Effective Program Planning and Management: Mission has been disappointed with the quality of the detailed action plans submitted in satisfaction of the Conditions Precedent and has therefore taken steps to improve these. Greater involvement of the PRAGMA technical advisors has been requested. The orientation visits by the Directors of the Aedes aegypti Control, and National Malaria Eradication programs to New Orleans and San Francisco in July were intended to improve MOH capabilities in this area. Mission has been further disappointed that MOH management has been very lax in expediting the construction of the seven pre-fabricated Butler Huts which arrived in country since February. There was no progress whatever in this period towards completing this activity. Through a quarterly project review meeting with all the implementing parties, Mission hopes these management problems could be better handled all around. The first meeting is scheduled for October.

--Transfer of responsibility for water supply to Ministry of Natural Resources: In June, the Prime Minister re-shuffled cabinet responsibilities and assigned rural water supply to the Minister of Natural Resources. Responsibility for sanitation, and for monitoring water quality remain with the MOH. The problems for coordinating implementation of the three donor funded water and sanitation projects were aired at two meetings held between donors, the MOH and the MNR. These have not been resolved, but handing over of the equipment and personnel related to water supply was in progress at the end of September. Mission will closely monitor this development which promises to be problematic.

--Overall Status: Overall, the project remains behind the schedule established in the PP. However, with the arrival of most of the required inputs, the better familiarity of the technical advisors with Belize and expected improved management by the MOH, a much improved rate of implementation can be anticipated during the next period. During this next period, Mission also plans to have the first interim evaluation of the project completed.

D. Follow-up Actions from Previous Report: Economic Support Funds - Mission has intervened at various levels between the MOH and the Ministry of Finance to expedite the release of ESF local currencies to implement local cost activities. Despite this, progress has been slow.

E. Summary of Audits and Evaluations: None

(IV) Problems and Delays

--The procurement process, particularly for vehicles, continued to be unduly long.

--The construction of the Butler huts and the vehicle maintenance workshop was not started.

--Employment of the Water Quality Analyst, originally delayed by the MOH, was further delayed by the Establishment Department.

(V) Major Activities During Next Six Months

A. Corrective Actions: None

B. Major Project or Management Activities

--Completion of construction of the Butler huts, and the vehicle maintenance workshop.

- Initial visit by Center's for Disease Control (CDC) malariologist to assess surveillance assistance needs.
- Water Quality laboratory established and functioning.
- Water and Sanitation construction to start
- First interim project evaluation completed.
- Satisfaction of conditions precedent to disbursement after March 31, 1987.

C. AID/W Actions: None

(VI) Mission Director's Assessment: There are no major implementation problems.

(VII) Special Concerns

A. Participant Training: Three persons attended training programs in Comprehensive Vector Control (2) and Malaria Control (1). The directors of the Aedes aegypti Control and Malaria Eradication programs participated in orientation visits to mosquito abatement programs in the U.S.

B. Gray Amendment/HBCU Contracts: None this period.

4. TRAINING FOR EMPLOYMENT AND PRODUCTIVITY

(I) Background Data

Project Title: Training for Employment and Productivity (TEP)  
Project Number: 505-0020  
Date of Authorization: August 23, 1985  
Date of Obligation: August 30, 1985  
Date of PACD: September 30, 1990  
Implementing Agency: Belize Chamber of Commerce & Industry; GOB Ministry of Economic Development; and GOB Ministry of Education.  
Major Contractor: RCA Service Company with American Management Association (International Division).  
AID Project Manager: Cynthia Pol Franklin, Education Project Manager

(II) Project Purpose: The purpose of the project is to provide the management, public administration, and skills training necessary to promote growth of export and tourism-oriented enterprises in Belize. The project consists

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of two components: (1) Private Sector Management and Technical Training for Export and Tourism Development and (2) GOB Training for Vocational Education and Export and Tourism Development.

Programed Funding by Component:

Private Sector Training:	\$2,750
Public Sector Training:	\$2,250
TOTAL:	\$5,000

(III) Project Status

A. Financial Summary (US \$000)

--Amount authorized:	\$5,000 (Grant)
--Amount obligated:	\$2,500 (Grant)
--Amount committed:	\$1,784
--Accrued expenditures:	
Cumulative:	\$ 185
This PD:	\$ 138

--Status of Covenants and Conditions Precedent: All CP's satisfied for both public and private sector agreements.

B. Major Outputs

--BIM developed and staffed: The technical assistance contract was awarded to the RCA Service Company in collaboration with the International Division of the American Management Association. The contractor will provide long and short-term technical assistance and will arrange all participant training. The Belize Institute of Management (BIM) office has been set up, the Executive Board formulated, and the Executive Director selected.

--Ministry of Education vocational and skills training, planning, and management functions strengthened: A chief Vocational Education Officer was appointed.

--Outputs related to actual training, upgrading of skills, etc., as described in Project Paper, will be included in next report as progress is made in these areas.

D. Follow-up Actions: None

E. Summary of Audits and Evaluations: None

(IV) Problems and Delays: None

(V) Major Activities During Next Six Months

A. Corrective Actions: None

B. Major Project or Management Activities

--The process for contracting for the technical assistance team was completed and the team arrived mid-October, 1986.

--The Education Officer for Vocational Training was appointed by the Ministry of Education. A secretary for the new Vocational Education Unit has been hired, and the necessary steps to set up an office for the Unit are now being finalized.

--A Project Implementation Retreat will be held November 6th and 7th to outline detailed implementation plans from 11/1/86 to 10/31/87.

--Procurement plans for both components will be outlined at the Retreat. Procurement for the BIM component has already begun as the BIM was set up, and will continue as the training program evolves. Procurement for the MOE component will be initiated by June, 1987.

--An annual plan and budget for BIM activities will be formulated by the BIM Executive Board by mid-December, 1986.

--The first participant training activity will take place at the beginning of December, 1986.

C. AID/W Actions: None

(VI) Mission Director's Assessment: There are no major implementation problems with this project.

(VII) Special Concerns:

A. Participant Training: \$739,000 has been allocated for participant training in the U.S. and third countries.

B. Gray Amendment/HBCU Contracts: Although every consideration was given to minority firms, the prime contract was awarded to RCA/AMA. However, implementation plans call for completion of 94 person months of short-term technical assistance projects by TEP. \$1,128,000 has been budgeted for this purpose. RCA/AMA, BCCI and USAID will make an effort to identify minority, disadvantaged firms to provide these services. To that end, RCA/AMA has been requested to consult the Office of Small and Disadvantaged Business Utilization for a list of potential sub-contractors. In addition, in arranging participant training at U.S. colleges or universities, RCA/AMA will give due consideration to placement at HBCUs.

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5. VILLAGE HEALTH AND SANITATION

(I) Background Data

Project Title: Village Level Water Supply and Sanitation  
Project Number: 505-0024  
Date of Authorization: August 30, 1984  
Date of Obligation: January 11, 1985  
Date of PACD: December 31, 1987  
Implementing Agency: C.A.R.E./Belize  
Major Contractor: N/A  
AID Project Manager: Samuel E. Dowding,  
Health Project Manager

(II) Project Purpose: To assist the GOB in developing an integrated training program in Nutrition, Food Education, and Water and Sanitation in 16 villages located in the Corozal and Orange Walk districts of Belize. Essential elements of the project are seminars/workshops and educational programs in health and nutrition education, the drilling of 160 wells equipped with handpumps, and the construction of 1600 pit latrines. Costs associated with major aspects of the project are:

Personnel	\$113
Materials and Equipment	471
Operations and Evaluations	29
Contingencies and overhead	87
Total	<u>\$700</u>

(III) Project Status

A. Financial Summary

--Amount authorized: \$700  
--Amount obligated: 700  
--Amount committed: 700  
--Accrued expenditures:  
Cumulative: 129  
This period: 0  
(expenditures over-  
accrued prior period)

B. Major Outputs

--The well drilling and handpump installation program was completed in two villages by the end of this period. The handpumps ordered over a year ago finally arrived in April. The well drilling program was held up by the inability of MOH

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to assign a drilling rig full time to this project. With the acquisition of parts to repair three old rigs (through the Increased Productivity Through Better Health Project) this program can be expected to accelerate during the next period. The India Mark II pumps installed in the two villages appear to be a great improvement aesthetically over the previously used pump, and villagers' initial comments are very favorable on the pumps' utility.

--Plans for installing a rudimentary water system (RWS) at San Antonio Rio Hondo are held up by the lack of design drawings. The Water and Sewerage Authority (WASA) is doing these drawings, but had not completed them by September 30.

--The pit latrine program is proceeding in fourteen of the sixteen target villages. Health education and community organization efforts have resulted in this component proceeding at a much quicker pace than the water component. Four of the villages have attained over 70% installation status in the pit latrine component.

--The household surveys completed in the sixteen villages have shown considerable interest by villagers in solving their water supply problems. In one village, the project has been requested to examine more in depth the possibility of using rainwater catchment tanks as an alternative to shallow wells. This is due to the villagers' experience that all wells drilled in that village have produced saline water. Water and Sanitation Committees have been established in fifteen of the sixteen villages.

--The media specialist, June Mehra, returned to Belize late September for the long awaited second part of her consultancy to this project. This visit is expected to bring together the experiences gained in developing various health education materials for the project over the last eighteen months and to develop new perspectives and fresh ideas. This visit came at a critical time since the Project Health Educator is expected to depart in January 1987.

C. Other Accomplishments: None

D. Follow up Actions from a Previous Report: Procurement of the handpumps from India proved an unduly long process. The large number of certified manufacturers in India seemed to be a responsible factor. Hopefully, a repeat of this situation can be avoided now that a U.S. company has started manufacturing the India Mark II pump.

E. Summary of Audits and Evaluations: None

(IV) Problems and Delays: The MOH has to assign a well rig to the project districts on a full time basis in order to accelerate the drilling program. This is expected to be achieved in the next period.

(V) Major Activities During the Next Six Months

A. Corrective Actions: None

B. Major Project or Management Activities

--Project Evaluation in December, 1986.

--Accelerated well construction program.

--Assumption of health education and sanitary engineering responsibilities by Belizean counterparts.

--Start and completion of San Antonio RWS.

C. AID/W Actions: None

(VI) Mission Director's Assessment: There are no major implementation problems with this project.

(VII) Special Concerns

A. Participant Training: None

B. Gray Amendment/HBCU Contracts: None

6. GUIDANCE, COUNSELLING AND PLACEMENT SERVICE

(I) Background Data

Project Title:	Pilot Guidance Counselling and Placement Service, OPG
Project Number:	505-0026
Date of Authorization:	August 28, 1984
Date of Obligation:	August 30, 1984
Date of PACD:	December 31, 1987
Implementing Agency:	Council of Voluntary Social Services
Major Contractor:	None
AID Project Manager:	Cynthia Pol Franklin, Education Project Manager

(II) Project Purpose: To provide support for the effective job market placement of Belizean youth.

--Major Activities:

Establish a Guidance and Placement Center	\$56
Establish and Advisory Committee	4
Determine Guidance & Placement Informational Resources Available Locally	2
Inform the Public and Related Agencies about the Center	10
Contingencies	<u>8</u>
Total	<u>\$80</u>

(III) Project Status

A. Financial Summary

--Amount authorized: \$80  
 --Amount obligated: 80  
 --Amount committed: 80  
 --Accrued Expenditures:  
     Cumulative: 39  
     This PD: 2  
 --Status of Covenants and Conditions Precedent: N/A

B. Major Outputs

--The Center continues to register Belizean youths for job placement; 660 persons have registered with the Center, 84 (12.7%) have been placed in jobs.  
 --Guidance and counseling have been provided to 543 individuals.  
 --A career education syllabus for Belize is being formulated.  
 --An apprenticeship program package has been completed and 3 people have been placed as apprentices in organizations. This program includes collaboration with CARE for placement of youth who have not been able to continue education at the secondary school level.  
 --A concerted effort was aimed at contacting more potential employers. As a result, a total of 133 employers became aware of the placement service, of which 95 have since used the service.

(IV) Problems and Delays: None

(V) Major Activities

A. Corrective Actions: No corrective actions required as of the date of this report.

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B. Major Project or Management Activities: An evaluation of the project was conducted in June, 1986. The evaluators presented their report in draft and it was found to be incomplete. The evaluators have since completed their report by preparing an addendum dealing with the Center's financial viability. A meeting of the CVSS and USAID staff will soon take place to discuss the findings of the evaluation report.

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

- A. Participant Training: None
- B. Gray Amendment/HBCU Contracts: None

7. BREAST IS BEST LEAGUE

(I) Background Data

Project Title: Breast Is Best League, OPG  
 Project Number: 505-0029  
 Date of Authorization: January 11, 1985  
 Date of Obligation: February 12, 1985  
 PACD: December 31, 1987  
 Implementing Agency: The Breast Is Best League  
 Major Contractor: None  
 AID Project Manager: Mary Ellen Duffy Tanamly, GDO

(II) Project Purpose: To strengthen the services and expand the outreach of the Breast Is Best League. The Project will help to employ an Executive Director for the Breast Is Best League to continue the promotion of breastfeeding in Belize.

--Major Activities:

Management/Fund Raising	\$37
Training	\$ 9
Educational Programs	\$10
Promotion	\$ 1
Contingencies	\$ 5
Total	<u>\$62</u>

(III) Project Status

A. Financial Summary (U.S.\$000)

--Amount authorized: \$62  
 --Amount obligated: \$62

--Amount committed: \$62  
--Accrued expenditures:  
    Cumulative \$24  
    This PD \$ 1  
--Status of Covenants and Conditions Precedent:

B. Major Outputs

Management/Fund Raising

--BIB has an Advisory Board; three of the nine members are Ministry of Health representatives.  
--BIB has received technical assistance in program management from Project HOPE since August, 1986.  
--Since September 18, 1986, BIB Director is participating in Project HOPE's Health Management Training Seminar.  
--As of July 1, 1986, BIB moved into new office space at 6 Church Street, Belize City, Belize. This office is more spacious and facilitates client counselling.

Training Activities

--Monthly breastfeeding counselor meetings are held to collect reports and provide continuing education.

Educational Programs

--BIB and the Ministry of Health have discussed cooperation in the MCH system.  
--BIB's Assistant Director has conducted counselling and health education activities three times a week at prenatal clinics in the Belize City Hospital and two other health centers in Belize City.  
--In-office and telephone counselling has been available between the hours of 9 AM to 4 PM Monday through Friday. Approximately 25-30 clients use these services per week.  
--Approximately 60 mothers have borrowed breast pumps between April 1 - September 30, 1986.

Promotion

--Breastfeeding calendars are still being distributed throughout the country.  
--In collaboration with UNICEF, and the Ministry of Education, several T.V. spots were developed to promote breastfeeding during June 1986.  
--Mass media promotion continues, through newspaper articles, posters, and pamphlets.

(IV) Problems and Delays: Due to the Director's Maternity Leave, training activities have been postponed until her return in November.

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(V) Major Activities

A. Corrective Actions: No corrective actions required as of the date of this report.

B. Major Project or Management Activities

--Management/Fund Raising

The BIB League will continue its fund-raising activities both locally and abroad. Quarterly BIB Advisory Board meetings will be held regularly. The BIB League will continue to collaborate with other nutrition/health groups, especially the Ministry of Health, and Child Survival Activities.

--Educational Programs

The BIB League plans to continue creating and distributing resource materials and providing educational settings for informing the general public, with emphasis on pregnant and lactating mothers. Breastfeeding Information Centers will be set up in three of the six districts. The BIB League is working with a neonatologist to promote breastfeeding at the high-risk nursing level and in trying to set up a milk bank.

--Promotion

Efforts to create a positive attitude about breastfeeding will be continued. A variety of media will be utilized for these activities, including television, newsletters, calendars, T-shirts, Breastfeeding Awards, pamphlets, etc. Promotional activities are to be coordinated closely with the MOH and private groups.

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

A. Participant Training: None

B. Gray Amendment/HBCU Contracts: None

8. MATERNAL AND CHILD HEALTH

(I) Background Data

Project Title:	Maternal and Child Health
Project Number:	505-0032
Date of Authorization:	April 23, 1986
Date of Obligation:	April 23, 1986
PACD:	April 30, 1988

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Implementing Agency: CARE/Belize  
Major Contractor: None  
AID Project Manager: Mary Ellen Duffy Tanamly, GDO

(II) Project Purpose: To improve the availability and accessibility of maternal and child health services to ultimately decrease infant and child mortality and morbidity, primarily in the Orange Walk and Corozal Districts.

Programmed Funding by Component in U.S.\$

Personnel	\$ 136
Training	45
Commodities	33
Evaluation	3
Overhead	22
Contingency	11
TOTAL	<u>\$ 250</u>

(III) Project Status: Project activities have not yet started due to delays in recruiting staff and other start-up problems. However, the Project Coordinator has arrived in-country, and USAID expects start-up activities to move much faster during the next several months.

A. Financial Summary (\$000)

--Amount authorized:	\$ 250
--Amount obligated:	250
--Amount committed:	\$ 250
--Accrued expenditures:	
Cumulative	101
This PD	101

B. Major Outputs

The following are the major outputs of the Grant. Since the Project is just starting, no accomplishments are reported.

--Upgrade knowledge, attitudes and practices concerning oral rehydration salts and diarrheal disease control at mid-level, community and household levels.

--Increase immunization coverage of children 0-1 year and pregnant women ages 15-44.

--Improve infant/child feeding practices through nutrition education and growth monitoring.

--Decrease mortality/morbidity attributed to acute respiratory infection through nutrition education and immunization.

--Improve availability and accessibility of pre- and post-natal care for women ages 15-44.

--Improve the availability of family life education.

(IV) Activities During Next Six Months:

--Complete start-up tasks, including hiring of personnel (Nurse/Health Educator, District Managers, GOB Counterparts, Baseline Surveyor, and Media Specialist) and equipment/supply procurement.

--Review baseline data.

--Acquire Health Education materials.

--Design training modules.

--Train District Implementors.

--Design KAP survey and pre- and post tests.

--Select villages.

--Begin training of health workers, establish village health committees, and deliver materials to villages.

--Begin survey activities in villages.

(V) Major Activities

A. Corrective Actions: N/A

B. Major Project or Management Activities: Mission will closely monitor start-up activities.

C. AID/W Actions: N/A

(VI) Mission Director's Assessment: No major implementation problems.

(VII) Special Concerns

A. Participant Training: In-country training of MOH personnel and mid-level health workers.

B. Gray Amendment/HBCU Contracts: N/A

## 9. BELIZE DRUG AWARENESS PROGRAM

### (I) Background Data

Project Title: Belize Drug Awareness Program  
Project Number: 505-0033  
Date of Authorization: September 23, 1985  
Date of Obligation: September 23, 1985  
Date of PACD: March 31, 1987  
Implementing Agency: Parents' Resource Institute for Drug Education, Inc. (PRIDE)  
Major Contractor: N/A  
AID Project Manager: Mary Ellen Duffy Tanamly  
General Development Officer

(II) Project Purpose: The purpose is to reduce the prevalence of drug use and abuse among Belizeans, particularly the youth, future manpower of the nation, by increasing the public awareness of the dangers of drugs. The project is working on the development of a National Drug Awareness Program through a cooperative effort of Belizean PVO's, community, church and civic organizations (especially PTA's), assisted by PRIDE through a small field office in Belize. Costs associated with major aspects of the project are:

Personnel	\$112
Training	38
Commodities	95
Other Costs	64
Overhead & Contingencies	<u>41</u>
TOTAL	\$350

### (III) Project Status

#### A. Financial Summary (US\$000)

--Amount authorized: \$350  
--Amount obligated: 350  
--Amount committed: 350  
--Accrued Expenditures:  
    Cumulative: 209  
    This PD: 31  
--Status of Covenants and Conditions Precedent: N/A

#### B. Major Outputs

--Five youth groups with membership totalling 152 youths formed following the PRIDE/Belize philosophy: 3 STOPP chapters (Students To Offset Peer Pressure) and one each SADD (Students Against Drunk Driving) and Action Groups.

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--The Drug Awareness Action Committee in Belize City and three others in the districts are functioning. These committees are working to get parents involved in drug education and prevention work as well as to involve all concerned organizations.

--PRIDE is assisting in the planning of a second National Youth Congress in cooperation with the YMCA, Belize Family Life Association and other Belizean PVO's.

--PRIDE staff have talked with and distributed printed material to PTA's, church groups, student groups, and others throughout the country totaling 7,301 persons.

--The resource center has received requests from 136 persons for information. The fourth edition of the Newsletter is in press and is circulated to 2,000 persons and organizations..

--The National Drug Use Prevalence Survey has been completed for all students ages 10-20. Significant use of alcohol, marijuana and cocaine is documented.

C. Follow-up Actions: None

D. Summary of Audits and Evaluations: None

(IV) Problems and Delays: Communities have welcomed PRIDE's message that something can be done about the problem they voice concern about. However, the program is still experiencing difficulty enlisting adults to actually commit themselves to action. PRIDE is trying different strategies to solve the problem; a consultant experienced in parent group development visited Belize to advise on the problem.

(V) Major Activities for Next Six Months

A. Corrective Actions: None

B. Major Project Activities

--An evaluation of the program and PRIDE's performance will be conducted. This evaluation will be used to make future programming decisions for possible follow on activity.

--Regular dissemination of drug awareness messages will be implemented through the mass media.

--Technical assistance will be continued to Belizean organizations to promote pro-health, anti-drug programs.

--The baseline survey results will be disseminated to relevant organizations.

--Parents groups will be reached/formed in high risk neighborhoods.

--Training of trainers for professional groups and community leaders will continue.

(VI) Mission Director's Assessment: There are no major implementation problems with this project.

(VII) Special Concerns

A. Participant Training: None

B. Gray Amendment/HBCU Contracts: No contracts

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