

A.I.D. EVALUATION SUMMARY - PART I

PD-ABK-486

1. BEFORE FILLING OUT THIS FORM, READ THE ATTACHED INSTRUCTIONS.
2. USE LETTER QUALITY TYPE, NOT DOT MATRIX TYPE.

IDENTIFICATION DATA

157 92130

A. Reporting A.I.D. Unit: Mission or AID/W Office <u>USAID/Mozambique</u> ES# _____	B. Was Evaluation Scheduled in Current FY Annual Evaluation Plan? Yes <input type="checkbox"/> Slipped <input checked="" type="checkbox"/> Ad Hoc <input type="checkbox"/> Evaluation Plan Submission Date: FY 92 Q 2	C. Evaluation Timing Interim <input checked="" type="checkbox"/> Final <input type="checkbox"/> Ex Post <input type="checkbox"/> Other <input type="checkbox"/>
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D. Activity or Activities Evaluated (List the following information for project(s) or program(s) evaluated; if not applicable, list title and date for the evaluation report.)

Project No.	Project / Program	First PROAG or Equivalent (FY)	Most Recent PACD (Mo/Yr)	Planned LOP Cost (000)	Amount Obligated to Date (000)
656-0215	Prosthetics Assistance Project * As of evaluation	1989	07/94 *	\$2.53 *	\$253*

ACTIONS

E. Action Decisions Approved By Mission or AID/W Office Director	Name of Officer Responsible for Action	Date Action to be Completed
Action(s) Required		
1. Project should be extended to allow completion of transit centers construction in Maputo and in Beira.	A. Utshudi, GD/HPN	March 1993
2. USAID should be receptive to future ICRC requests for support and expansion of orthotic workshops in Beira and Quelimane and from HI to cover training and program expansion of provincial of workshops.	A. Utshudi, GD/HPN A. Utshudi, GD/HPN	March 1993 April 1993
3. USAID should authorize a non-cost extension of the HVO Grant so that revised workplan can be implemented to complete planned project activities.	A. Utshudi, HPN Dr. A. Razak Nat. Dir. of Health	Oct. 1993
4. USAID and the GRM (MOH) should assist the project NGOs in exploring alternative options which can contribute to sustainability of the project activities.		

APPROVALS

F. Date of Mission Or AID/W Office Review Of Evaluation: _____ (Month) (Day) (Year)
 September 15, 1992

G. Approvals of Evaluation Summary And Action Decisions:

Name (Typed) Signature Date	Project/Program Officer	Representative of Borrower/Grantee	Evaluation Officer	Mission of AID/W Office Director
	A. Utshudi-Lumbu, GD/HPN	Dr. A. Razak, Nat. Dir. of H.	C. North, Evaluation Off.	Jay T. Smith, A. USAID/D
	12/26/94			1/13/95

ABSTRACT

H. Evaluation Abstract (Do not exceed the space provided)

The project aims to increase the capacity of governmental and non-governmental entities in Mozambique to address the unmet and growing needs of men, women and children disabled from civil conflicts or suffering from other crippling mobility disorders.

This project is being implemented on behalf of the Government of the Republic of Mozambique (GRM) by four non-governmental organizations (NGOs): the International Committee of the Red Cross (ICRC), Handicap International (HI), Save the Children Federation (SCF-US), and Health Volunteers Overseas (HVO). Each of these organizations implement specific project components ranging from production of orthosis and prosthesis to training GRM staff and building patient hostels or transit centers.

The mid-term evaluation (February 16 March 8, 1992) was conducted by PRITECH Project through a process which involved the review of project documentation, interviews and visits to project sites. Its purpose was to review progress made towards the attainment of the project objectives and to set future priorities.

The evaluation found that the project was well managed, and coordinated and was attaining most of its planned objectives. However, some difficulties and constraints arose which led to a considerable delay in the building of transit centers. The evaluators also noted that the project is heavily dependent on donor financing which led them to question its sustainability.

COSTS

I. Evaluation Costs

1. Evaluation Team		Contract Number OR TDY Person Days	Contract Cost OR TDY Cost (U.S. \$)	Source of Funds
Name	Affiliation			
John Alden, Team Leader.	Consultant	AID/DPE-5969	N/A	AID/W;
Robert Lebour, M.D.	Consultant	Z-00-7064-00		S&T/H
Michael Quigley, C.P.O.	Consultant			
Bernard Chapnick	Consultant			

2. Mission/Office Professional Staff Person-Days (Estimate) <u>18 Person-Days</u>	3. Borrower/Grantee Professional Staff Person-Days (Estimate) <u>3 Person-Days</u>
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A.I.D. EVALUATION SUMMARY - PART II

SUMMARY

J. Summary of Evaluation Findings - Conclusions and Recommendations (Try not to exceed the three (3) pages provided)

Address the following items:

- Purpose of evaluation and methodology used
- Purpose of activity(ies) evaluated
- Findings and conclusions (relate to questions)
- Principal recommendations
- Lessons learned

Mission or Office
USAID/Mozambique
GD/HPN Office

Date This Summary Prepared:
08/30/94

Title And Date Of Full Evaluation Report:
Mid-term review of the Mozambique
Prosthetics Project, 12/04/92.

PURPOSE OF THE EVALUATION:

The purpose of the mid-term evaluation is three-fold:

- (a) to evaluate the Progress towards attainment of the objectives;
- (b) to evaluate the quantity and the quality of inputs and determine their adequacy in meeting the intended outputs during the life of the project; and
- (c) to determine whether the project's purpose and objectives are consistent with the GRM policies, plans and priorities.

EVALUATION METHODOLOGY:

The evaluation was carried out by a four-member team accomplished in the field by the technical project coordinator. The method used was the review of project documentation, interviews of key project personnel working for the four NGOs which are implementing the project and site visits. Preliminary findings were discussed with USAID, the MOH and the NGOs before the document was finalized.

PURPOSE OF ACTIVITIES EVALUATED:

The purpose of this project is to assist the GRM in meeting the immediate problems of training and fitting with prostheses or orthoses its many civilian victims of war and victims of debilitating mobility disorders. The project also aims to build Mozambique's institutional capacity for prosthetic/orthotic treatment and rehabilitation through support for technical training and production of prosthesis and orthoses. The project objectives are:

- (a) Assess emergency-related physical rehabilitation needs and develop a national physical rehabilitation plan.
- (b) Increase the number of prostheses that are manufactured and fitted by ICRC and HI.
- (c) Improve the quality of orthopedic clinical case management (HVO program).
- (d) Develop and conduct training programs in physical rehabilitation and prostheses production.
- (e) Provide better access for rural Mozambicans to prosthetics services through the construction of four hostels accommodating up to 120 individuals awaiting or receiving treatment.
- (f) Actively engage Mozambicans in productive economic activities through food production at the hostels and income generating activities in two or three sites (ADEMO activity).

FINDINGS:

The principal evaluation findings are:

- (a) The Project is a model of constructive and effective use of resources from the War Victims Fund.
- (b) Considerable progress has been made during the first two and a half years and the bulk of the most important activities are performing well.
- (c) The field survey has been completed for all but two provinces but not yet tabulated. The production of prosthesis is reasonable and is on target.
- (d) It will not be possible to establish an effective prosthetics follow-up program as long as the difficulties in transport and communication persist due to the war.
- (e) The project's orthopedic surgery training objectives are being largely unmet, due to Ministry of Health limitations in appointing doctors to be trained. HVO's shift in emphasis to the training of middle level medical-technical professionals is appropriate.
- (f) The Prosthetics Project is financially unsustainable without continued donors inputs.

PRINCIPAL RECOMMENDATIONS:

- (a) The project should be extended for an additional year (to July 1994), to enable the transit centers and the training courses to be completed during the LOP. The Mozambican Project Coordinator's contract should also be extended through the LOP.
- (b) USAID should be receptive to future requests from ICRC for support for the orthotic workshops in Beira and Quelimane and from HI to help cover the additional costs of training programs and expansion of provincial workshops.
- (c) The revised HVO workplan emphasizing mid-level training should be implemented. The Mission should re-assess the indicators of progress for the clinical case management output to reflect the revised focus of the HVO program.
- (d) SCF-US regional office in Zimbabwe and international headquarters should be made aware of the delays and the displeasure of the Mission and AID/W.
- (e) USAID and the Government should recruit a responsible NGO to assist the Ministry in the operation of the transit centers for a specified period (4-5 years). Additional resources may be needed as an inducement to the NGO (P.L. 480 TITLE II or project resources).
- (f) USAID should move as expeditiously as possible to tabulate and analyze the data collected in the survey of health facilities where amputations have been performed.
- (g) USAID and AID/W should rethink its assistance to ADEMO. Recommendation is made to inform ADEMO that should they seek further assistance from USAID they would need to make improvements in their accounting and become a locally registered PVO.

LESSONS LEARNED:

1. Most disability problems identified in Mozambique could be prevented with good Primary Health Care Services. Polio and measles vaccines, antibiotics and sanitary wound care are among the essential supplies and services which could help reduce the incidence of such disabilities.
2. In spite of the country's need for orthopedic surgeons, mid-level training of personnel remains a priority under the MOH. The project's training plan had to be adjusted to conform to the MOH's priorities and needs. This confirms the need for better needs assessment in the area of training in order to ensure manpower development in areas which are considered high priorities under the MOH.

ATTACHMENTS

K. Attachments (List attachments submitted with this Evaluation summary: always attach copy of full evaluation report, even if one was submitted earlier; attach studies, surveys, etc., from "on-going" evaluation, if relevant to the evaluation report.)

(1) Recent evaluation under the War Victims Fund program, (2) Recent consultant report on the assessment of prosthetics needs in Mozambique

COMMENTS

L. Comments By Mission, AID/W Office and Borrower/Grantee On Full Report

USAID accepts the findings and recommendations of the evaluation.