

PD-ABK-226

TCH 12527

USAID/Ecuador

Semi-Annual Report

October 1, 1993 - March 31, 1994

USAID Ecuador Portfolio Review
October 1, 1993 - March 31, 1994

I. Mission Director's Overview

A. Introduction

During the October 1, 1993 to March 31, 1994 period the USAID/Ecuador Mission continued to focus the project portfolio to conform more closely with our four strategic objectives (SOs). The semi-annual portfolio review (SAR) sessions for this period were held from May 17 to 23, 1994. Review sessions, organized by SO were held, with a wrap-up session on the final day. All sessions were chaired by the Mission Director.

Major themes and issues of the semi-annual review:

The Mission is currently in a process of responding to USAID/Washington guidelines by refocusing efforts towards assisting the poor more directly, redesigning projects, and addressing implementation problems. More specifically, the Mission is:

- * refocusing resources away from trade and investment initiatives in favor of more direct interventions as well as policy dialogue activities that will have more immediate impact on low-income sectors of Ecuadorian society.
- * placing increased emphasis on "managing for results" as results are defined under Mission SOs.
- * modifying the Environmental Strategic Objective (SO 4) to include "Brown Issues" in response to Agency guidelines.
- * continuing close coordination between USAID/Ecuador, the Inter-American Development Bank, the World Bank and other donors thereby enabling USAID/Ecuador to mobilize additional resources.
- * increasing efforts to strengthen NGOs that demonstrate an ability to lead the reform process in Ecuador.

B. Portfolio Overview

As part of USAID/Ecuador's efforts to respond to new Agency guidelines as well as to continue focusing on implementation problems, the projects listed below are being redesigned during FY 1994-95, while the Training for Development Project and the Administration of Justice (AOJ) are new designs.

Child Survival and Health (CS&H) 518-0071
Sustainable Uses for Biological Resources (SUBIR) 518-0069
Policy Dialogue Support 518-0089

To better address the needs of the poor in Ecuador, USAID/Ecuador is in the process of designing a microenterprise project with implementation to begin in FY 95. This initiative will be an integral part of USAID's SO 1 portfolio, " To increase sustainable economic growth for a broad base of the population." It will compliment policy dialogue efforts by creating opportunities for low-income groups. Close coordination between technical offices is expected throughout the planning and implementation stages of the project.

C. Success Stories

Strategic Objective No 1:

Impact on the Rural Poor: PROEXANT organized the isolated community of Sambí, in the Loja province, into a pineapple growers association and provided technical assistance in production and quality control. The community now sells its pineapples to agroprocessors in Cuenca and Guayaquil. PROEXANT also made contact with two major U.S. importers of pineapple bits and chunks. The community is now in final negotiations with two U.S. firms to export, one of which will donate canning equipment. PROEXANT convinced the governor of Loja to donate a vacant building to house the plant. The U.S. firms have guaranteed purchase of the canned pineapple chunks, and arrangements are now being formalized. The additional employment and value added resulting from the processing plant will greatly enhance the incomes and quality of life of the very poor people of Sambí.

Since its inception in 1986, and with continued support provided by the Agriculture Research, Extension and Education Project (518-0068), the Federation of Cassava Producer and Processing Associations near Manabí has grown from 2 to 17 associations, and total annual production of cassava products has increased from 50 to 1496 metric tons. Marketing strategies have increased demand for the largely woman-produced cassava flour, as a raw material in finished products ranging from livestock and shrimp feed concentrate to sauces, ice cream cones and processed meats, including as exports to Colombia. Average earnings per member have increased from US\$19 to US\$176/year in an impoverished area where off-farm income for women currently averages only US\$46.00. Ninety percent of the women used this increased income to purchase additional food for their children.

Alleviating poverty through FISE: In March, 1993, the Durán Ballén Administration developed and established a Social Investment Fund (FISE) as a financial mechanism to cushion the poorest and most vulnerable groups in Ecuadorian society from the effects of the stabilization measures that were initiated in September, 1992.

FISE was placed directly under the Office of the President and was charged with the responsibility of funding employment generation and social infrastructure, directly benefitting low-income,

marginal communities throughout Ecuador who are outside existing programs and services.

A modest USAID seed capital investment of US\$4.58 million from ESF local currency generations was key to getting FISE operations underway, and has made it possible for FISE to finance in less than one year approximately two hundred projects (potable water and sanitation, small sewage systems, rural schools, latrines, etc.) benefitting more than 25,000 people who are among the poorest of the poor.

FISE's track record through USAID funds has been successful in attracting additional donor resources. The World Bank signed with the GOE a US\$30.0 million loan to expand FISE's geographic coverage and financing of social infrastructure, and the IDB will present for Board approval in July, 1994, a loan for FISE also in the amount of US\$30.0 million to reach additional marginal rural and urban populations in the country. Other donors such as the Andean Development Corporation (CAF) and the Spanish Government are also considering additional loan and grant support to FISE at this time.

Strategic Objective No 2:

Water and Sanitation Sector Policy. Two mission technical offices have successfully carried out assistance activities in water and sanitation (GDO and RHUDO) coordinated to provide input into the GOE's improved sector policy for water and sanitation. The need for such a policy started with the GOE's continuing efforts to modernize the public sector. In this regard, the GOE merged the main water and sanitation authority, IEOS (Instituto Ecuatoriano de Obras Sanitarias) with the Ministry of Housing and Urban Development (MHUD). At the same time, the President announced improvements in provision of water and basic sanitation as the central element in his social program which resulted in increased internal and external resources for the sector. The combination of such increased resources with a chaotic organization and lack of strategic plans arising from the merging of IEOS and MHUD called for a quick response. GOE officials requested USAID assistance in clarifying roles and responsibilities in the sector. The Mission responded with necessary program instruments (technical assistance and financial resources) as well as with policy dialogue at the highest levels. Two Mission technical offices, GDO and RHUDO, joined forces in ensuring that all policy issues were covered. As a result, by the end of this reporting period, a draft policy statement was completed and reviewed by all major stake holders, including national level GOE leaders, IEOS leadership and professionals, MHUD leadership, municipalities and regional water authorities, and rural water boards. The policy document is expected to be signed by the President during the next semester.

Strategic Objective No 3:

Fighting Corruption: As part of its consensus-building activities for judicial-reform, a USAID-supported NGO (the Latin American Development Corporation- CLD with the National Federation of Judicial Employees has begun an anti-corruption campaign. A series of posters exhorting people to denounce corruption in the judicial sector have been distributed to all judicial districts and are being prominently displayed. Recently a letter appeared in the "El Telegrafo" newspaper (Guayaquil) telling how one person had been inspired by the posters and their message.

The author of the letter, a lawyer, stated that as a result of seeing the posters, he had decided to complain about the poor service he was receiving, i.e. an unjustified six month delay in sending a case from one department to the next. As the posters suggested, he went to see the judge in charge, delivered his complaint and immediately had his problem solved. The author ended his letter with the following statement: "Every citizen, not just lawyers and clients, is obliged to report instances of judicial sector corruption. Judicial sector employees, too, are obliged to stop being accomplices to the corrupt acts of their colleagues by reporting them."

As part of the Cooperative Agreement that the Mission has with the Corporación Latinoamericana para el Desarrollo (CLD) a series of institutional strengthening activities have been undertaken that have made this NGO a more structured organization. CLD was born some three years ago as a small institution. Since that time CLD has worked with USAID/Ecuador under a series of small purchase orders and contracts in the rule of law area. During that time CLD proved to be a very effective organization in generating public understanding of the justice sector problems and in producing, together with the private working groups it formed, a series of reform proposals.

The Mission recognized the value of this institution and signed a Cooperative Agreement with it in September 1993. One of the major components of the CA is CLD's institutional strengthening. Most of this component has been implemented during the reporting period. Important figures in the Ecuadorian legal community have joined CLD's board of directors and modern management systems have been established including organizational charts, personnel and administrative procedures manuals. Also, CLD is currently developing a Strategic Plan with programmatic and institutional goals and objectives for the institution. Through this process CLD has become the leading NGO in the rule of law area.

Strategic Objective No 4:

Policy Reform: With assistance from USAID the GOE established a Presidential Environmental Advisory Commission (CAAM), charging it with the development of a nationwide Environmental Action Plan (EAP). Additionally, the EAP was included in the recently signed

IMF Standby Agreement indicating the government's commitment to protecting the environment. With technical assistance provided by the World Resources Institute, the Commission has: 1) developed the draft matrix on environmental issues for discussion at the upcoming Environmental Congress; 2) organized several workshops with all stakeholders on the environmental action plan; and, 3) prepared the country's future environmental education agenda with local environmental NGOs.

The Commission's role in improving the management of natural resource and biodiversity activities has been manifested in resolving highly-charged tourism issues affecting the Galapagos Islands, through its advocacy to ensure that environmental guidelines are enforced for oil development activities in protected areas, assuring environmental regulations were included in the seventh round of new oil concessions, and assuming a leadership role in resolving environmental issues as they emerge on the national scene.

Impacts on Rural Poor: Empowering indigenous communities and training their leaders to participate in natural resource management policy formulation and activities is a major thrust under S04. S04 projects are implementing innovative management strategies with indigenous federations and Afroecuadorian communities by: 1) training communities in the basics of natural resources related laws and advocacy; 2) initiating integrated activities to resolve resource use conflicts by promoting policy reform proposals; 3) fostering cooperation among representatives from extractive industries, environmental NGOs, and local communities in developing sustainable natural resource management plans; 4) training of parabiologists in ethnobotany to preserve indigenous knowledge; and, 5) assuring that Federations have greater stewardship over their natural resources and access to and receive more benefits resulting from petroleum production, and from other economic opportunities resulting from productive activities in protected areas.

D. Problem Projects

The Agricultural Research, Extension and Education 518-0068 project and the Administration of Justice 518-0115 project are being completed and closed out. While each has achieved important objectives, they have been plagued during the past year with institutional weaknesses.

The Child Survival and Health 518-0071 project is in the process of being redesigned. The external evaluation of the Child Survival project which was completed last semester coincided with new reform initiatives by the Ministry of Health (MOH), the start up of the US\$100 million World Bank health sector loan (The FASBASE Project), and new guidelines from USAID/W regarding the focus of child survival projects. Taking advantage of these events, the mission proceeded to prepare a concept paper for the redesign of the child survival project and subsequently a project paper amendment. The

proposed redesign of the project was presented in this year's Action Plan. The amendment is expected to be signed and project implementation initiated immediately. The redesigned project will have the same goal and purpose, but will focus on assisting the MOH to strengthen its policy setting and normative roles and on building private delivery systems through local NGOs.

E. Mission Issues

The creation and use of endowments was presented in the last SAR review as a mission issue. During this reporting period the mission carried out an analysis of GOE regulations regarding endowments, and also received detailed guidelines from USAID/W (although still in draft form). Based on these two documents, the mission has proceeded to request from selected family planning NGOs detailed proposals for the establishment and operation of endowments.

USAID/Washington has responded well to USAID/Ecuador needs and requests concerning policy issues such as final guidance on Sections 599 and 547 of the FAA. The LAC Bureau's responsiveness is greatly appreciated.

F. Financial Summary

As shown in the attached tables, the Mission's accrued expenditures for the period October 1, 1993 - March 31, 1994 were US\$7.1 million compared to US\$16.2 million in the previous semester. The accrued expenditures for the semester were 68 percent of the level projected at the beginning of this SAR period. This shortfall has resulted because a number of projects are being redesigned to overcome implementation problems or to bring them more into line with new agency policies.

FINANCIAL SUMMARY OF USAID/ECUADOR PORTFOLIO
OCTOBER 1, 1993 - MARCH 31, 1994
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(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)
PROJECT NO.	PROGRAM/PROJECT TITLE	CATE- GORY	DATE OF INIT. OBLIG.	LAST REVISED PACD	% OF LOP ELAPSED	% OBLIG. EXPEND.	AUTH. LOP AMOUNT	CURRENT FY OBLIG. TO DATE	CUMUL. OBLIG. AMOUNT	MORTGAGE	BEGINNING FY PIPELINE	PLANNED SEMESTER EXPEND.	ACCRUED SEMESTER EXPEND.	ACCRUED AS % OF PLANNED	CUMULATIVE ACCRUED EXPEND.	ENDING PIPELINE	PLANNED EXPEND. (NEXT SEM.)
ACTIVE PROJECTS																	
Strategic Objective No. 1																	
518-0019	Non-Traditional Ag. Exports (G)	A	09-13-84	08-30-94	96%	97%	7,260	0	7,115	145	523	783	297	38%	6,890	225	491
518-0019	Non-Traditional Ag. Exports (L)	A	09-13-84	12-31-90	100%	100%	7,500	0	7,475	0	0	0	0	N/A	7,475	0	0
518-0094	Trade and Investment Project	B	08-30-91	09-30-97	40%	57%	10,000	0	7,441	2,559	4,734	3,086	1,500	49%	4,208	3,233	1,987
518-0051	Agr. Sector Reorientation (G)	B	07-30-85	12-31-94	90%	91%	11,655	0	11,500	155	1,260	340	228	67%	10,467	1,033	300
518-0051	Agr. Sector Reorientation (L)	B	07-30-85	12-31-94	90%	100%	1,400	0	1,396	4	0	0	0	N/A	1,396	0	0
518-0068	Agr. Research/Extension/Education (G)	C	05-27-88	12-31-94	89%	96%	7,000	0	7,000	0	620	350	327	93%	6,706	294	230
518-0082	Agricultural Education II (G)	A	07-20-89	12-31-97	53%	100%	1,000	0	1,000	0	0	0	0	N/A	1,000	0	0
518-0089	Policy Dialogue Support (G)	A	09-28-90	09-30-95	67%	73%	3,792	0	3,567	225	1,657	380	694	183%	2,603	964	555
518-0004	Special Development Activity	A	10-01-85	N/A	N/A	94%	1,529	89	1,465	64	73	60	71	118%	1,375	90	90
Subtotal Strategic Objective 1						88%	51,136	89	47,959	3,152	8,867	4,999	3,117	62%	42,120	5,839	3,653
Strategic Objective No. 2																	
518-0084	Health and Family Planning II	A	08-27-91	09-30-97	40%	51%	10,500	1,168	7,165	3,335	3,394	2,000	1,057	53%	3,661	3,504	3,604
518-0071	Child Survival and Health (G)	C	07-14-89	12-31-94	86%	62%	12,200	500	12,200	0	6,193	2,330	2,038	87%	7,545	4,655	1,730
518-0081	Water and Sanitation for Health (G)	B	09-22-99	12-31-94	86%	81%	4,000	0	3,233	767	945	500	336	67%	2,624	609	536
518-0076	National Shelter Delivery System	B	09-10-87	12-31-95	77%	64%	2,100	162	2,100	0	734	223	143	64%	1,348	752	223
Subtotal Strategic Objective 2						61%	28,800	1,830	24,698	4,102	11,266	5,053	3,574	71%	15,178	9,520	6,093

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PROJECT NO.	PROGRAM/PROJECT TITLE	CATE- GORY	DATE OF INIT. OBLIG.	LAST REVISED PACD	% OF LOP ELAPSED	% OBLIG. EXPEND.	AUTH. LOP AMOUNT	CURRENT FY OBLIG. TO DATE	CUMUL. OBLIG. AMOUNT	BEGINNING FY MORTGAGE PIPELINE	PLANNED SEMESTER EXPEND.	ACCRUED SEMESTER EXPEND.	ACCRUED AS % OF PLANNED	CUMULATIVE ACCRUED EXPEND.	ENDING PIPELINE	PLANNED EXPEND. (NEXT SEM.)	
Strategic Objective No. 3																	
518-0091	Ec. Development Scholarship Program	A	09-30-91	09-30-96	47%	53%	6,600	537	4,233	2,367	1,964	475	491	103%	2,223	2,010	549
518-0095	Regional Technical Aid Center II	A	08-29-91	09-24-96	48%	85%	1,514	134	1,206	308	156	172	106	62%	1,023	183	196
518-0105	Justice Sector Reform	N/A	09-24-93	09-30-95	25%	15%	1,000	367	867	133	500	320	128	40%	128	739	395
518-0067	Andean Peace Scholarship Program (G)	A	09-21-87	09-30-94	90%	95%	6,879	0	6,520	360	348	14	24	171%	6,196	324	3
Subtotal Strategic Objective 3						75%	15,993	1,038	12,826	3,168	2,968	981	749	76%	9,570	3,256	1,143
Strategic Objective No. 4																	
518-0069	Sustainable Uses of Biological Resources B		08-30-91	09-15-97	40%	61%	9,000	0	5,302	3,698	1,651	700	(429)	-61%	3,222	2,080	600
518-0107	Charles Darwin Foundation	N/A	09-30-91	09-30-95	70%	20%	500	0	500	0	386	150	(14)	-9%	100	400	150
518-0117	Environmental Education (OIKOS) (G)	N/A	09-24-93	09-23-94	50%	39%	300	0	300	0	300	180	116	N/A	116	184	150
Subtotal Strategic Objective 4						56%	9,800	0	6,102	3,698	2,337	1,030	(327)	-32%	3,438	2,664	900
SUBTOTAL STRATEGIC OBJECTIVES						77%	105,729	2,957	91,585	14,120	25,438	12,063	7,113	59%	70,306	21,279	11,789
TOTAL ACTIVE PROJECTS						77%	105,729	2,957	91,585	14,120	25,438	12,063	7,113	59%	70,306	21,279	11,789

ACTIVE PROGRAM

FINANCIAL SUMMARY OF USAID/ECUADOR PORTFOLIO
OCTOBER 1, 1993 - MARCH 31, 1994
(\$000)

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)
PROJECT NO.	PROGRAM/PROJECT TITLE	CATE- GORY	DATE OF INIT. OBLIG.	LAST REVISED PACD	% OF LOP ELAPSED	% OBLIG. EXPEND.	AUTH. LOP AMOUNT	CURRENT FY OBLIG. TO DATE	CUMUL. AMOUNT OBLIG.	MORTGAGE PIPELINE	BEGINNING FY SEMESTER EXPEND.	PLANNED SEMESTER EXPEND.	ACCRUED SEMESTER EXPEND.	ACCRUED AS % OF PLANNED	CUMULATIVE ACCRUED EXPEND.	ENDING PIPELINE	PLANNED EXPEND. (NEXT SEM.)
518-0116	Economic Stabilization Program III	(G) A	09-30-92	N/A	N/A	100%	6,200	0	6,200	0	0	0	0	N/A	6,200	0	0
TOTAL ACTIVE PROGRAM						100%	6,200	0	6,200	0	0	0	0	N/A	6,200	0	0
TERMINATED PROJECTS																	
518-0042	Fiscal Administration Development	(G) N/A	03-29-85	06-30-93	100%	100%	4,800	0	4,502	298	40	0	0	N/A	4,502	0	0
518-0042	Fiscal Administration Development	(L) N/A	03-29-85	06-30-93	100%	100%	2,250	0	1,806	444	0	0	0	N/A	1,806	0	0
518-0064	Drug Information & Public Awareness	(G) C	04-06-90	08-31-93	100%	99%	1,125	0	941	184	30	0	19	N/A	929	12	0
518-0079	Environmental Education	(G) A	07-22-88	07-21-93	100%	100%	1,100	(6)	1,094	6	7	0	1	N/A	1,094	0	0
518-0108	Cholera Control Care	A	08-30-91	12-31-93	89%	100%	1,420	0	1,420	0	149	493	149	N/A	1,420	0	0
518-0093	Private Pharmaceutical Distribution	(G) A	09-22-90	12-30-93	92%	100%	232	0	231	1	40	49	39	N/A	231	0	0
518-0115	Administration of Justice	B	06-04-92	12-30-93	83%	49%	500	0	400	100	213	140	7	N/A	194	206	0
TOTAL TERMINATED PROJECTS						98%	11,427	(6)	10,394	1,033	479	682	215	N/A	10,176	218	0

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(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)
PROJECT NO.	PROGRAM/PROJECT TITLE	CATE-GORY	DATE OF INIT. OBLIG.	LAST REVISED PACD	% OF LOP ELAPSED	% OBLIG. EXPEND.	AUTH. LOP AMOUNT	CURRENT FY OBLIG. TO DATE	CUMUL. AMOUNT OBLIG.	MORTGAGE	BEGINNING FY PIPELINE	PLANNED SEMESTER EXPEND.	ACCRUED SEMESTER EXPEND.	ACCRUED AS % OF PLANNED	CUMULATIVE ACCRUED EXPEND.	ENDING PIPELINE	PLANNED EXPEND. (NEXT SEM.)
SUBTOTAL ACTIVE PROGRAM						100%	6,200	0	6,200	0	0	0	0	0%	6,200	0	0
SOURCE:																	
PSR	PSR	PSR	PSR	PSR	PSR	(16)/(10)	PSR	MISSION RECORDS	PSR	(8)-(10)	ENDING PIPELINE FROM PREVIOUS SAR FINANCIAL SUMMARY TABLE	PLANNED EXPEND. FROM PREVIOUS SAR FINANCIAL SUMMARY TABLE AND/OR PSR	PSR	(14)/(13)	PSR	(12)-(14)	PSR
EXAMPLES:																	
ACTIVE PROJECTS																	
517-0186	Agribusn. Prom (G)	A	28-Aug-85	31-Dec-92	56%	40%	5,500	0	4,000	1,500	3,079	250	660	264%	1,581	2,419	250
	(L)	B	28-Aug-85	30-Jun-90	85%	47%	17,300	0	17,300	0	9,230	0	0	0%	8,070	9,230	6,000
SUBTOTAL ACTIVE PROJECTS					56%	40%	22,800	0	21,300	1,500	12,309	250	660	132%	9,651	11,649	6,250
TERMINATED PROJECTS																	
SUBTOTAL TERMINATED PROJECTS																	
ACTIVE PROGRAM																	

10.

PROJECT STATUS REPORT

Country: Ecuador
 Data as of: 03-30-93
 Date Completed: 06-94

(1) PROJECT No. AND NAME	(2) DATE OF INITIAL OBLIGATION	(3) PROJECT DESIGNATION (A,B,C)	(4) STATUS OF CP'S (Cite only if there are as yet unmet CP's older than 18 months)	(5) SIZE OF PIPELINE (Cite if pipeline exceeds 2 years estimated average annual obligations)	(6) AGE OF PIPELINE (Cite if any obliga- tion remains more than 50% unexpended 4 years after initial obligation)	(7) ACCRUED EXPENDITURES (Cite if accrued expend- itures are less than 60% of planned)	(8) UNCOMMITTED BALANCE (Cite if exceeds 50% of obligation 18 months after the obligation)	(9) EOPS A. (Cite if mission believes there is little chance of achieving EOPS before current PACD)	(10) EOPS B. (Cite if EOPS are being achieved at higher level or faster rate than planned)	(11) AUDIT A. (Cite if financial audit has not been done in last 18 months)	(12) AUDIT B. (Cite if there are unresolved IG recommendations older than six months)	(13) EVALUATION A. (Cite if project has not been evaluated in last three years)	(14) EVALUATION B. (Cite if activity has not been PES recomme- ndations opened E or more months past PES target date for closure)
518-0019 Non- Traditional Ag. Exports	09-13-84	A				X					X		
518-0094 Trade and Investment	08-30-91	B		X	X/1	X					X		
518-0089 Policy Dialogue Support	09-28-90	A		X	X/2	X							
518-0004 Special Development Activity	10-01-85	A											X
518-0051 Agr. Sector Reorientation	07-30-85	B									X		
518-0068 Agr. Research/Extension/ Education	05-27-88	C									X		

PROJECT STATUS REPORT

Country: Ecuador
 Data as of: 03-30-93
 Date Completed: 06-94

(1) PROJECT No. AND NAME	(2) DATE OF INITIAL OBLIGATION	(3) PROJECT DESIGNATION (A,B,C)	(4) STATUS OF CP'S (Cite only if there are as yet unmet CP's older than 18 months)	(5) SIZE OF PIPELINE (Cite if pipeline exceeds 2 years estimated average annual obligations)	(6) AGE OF PIPELINE (Cite if any obliga- tion remains more than 50% unexpended 4 years after initial obligation)	(7) ACCRUED EXPENDITURES (Cite if accrued expend- itures are less than 50% of planned)	(8) UNCOMMITTED BALANCE (Cite if exceeds 50% of obligation 18 months after the obligation)	(9) EOPS A. (Cite if mission believes there is little chance of achieving EOPS before current PACD)	(10) EOPS B. (Cite if EOPS are being achieved at higher level or faster rate than planned)	(11) AUDIT A. (Cite if financial audit has not been done in last 18 months)	(12) AUDIT B. (Cite if there are unresolved IG recommendations older than six months)	(13) EVALUATION A. (Cite if project has not been evaluated in last three years)	(14) EVALUATION B. (Cite if activity has PES recommenda- tions opened 6 or more months past PES target date for closure)
518-0082 Agr. Education II	07-20-89	A											
518-0071 Child Survival and Health	07-14-89	C			X/3	X		X					
518-0081 Water and Sanitation for Health	08-22-89	B						X					
518-0084 Health and Family Planning II	09-10-91	A		X	X					X			
518-0093 Privat Pharmaceutical Distribution	09-22-90	A				X				X			
518-0108 Cholera Control Care	08-30-91	A								X			

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PROJECT STATUS REPORT

Country: Ecuador
 Data as of: 03-30-93
 Date Completed: 06-94

(1) PROJECT No. AND NAME	(2) DATE OF INITIAL OBLIGATION	(3) PROJECT DESIGNATION (A,B,C)	(4) STATUS OF CP'S (Cite only if there are as yet unmet CP's older than 18 months)	(5) SIZE OF PIPELINE (Cite if pipeline exceeds 2 years estimated average annual obligations)	(6) AGE OF PIPELINE (Cite if any obliga- tion remains more than 50% unexpended 4 years after initial obligation)	(7) ACCRUED EXPENDITURES (Cite if accrued expend- itures are less than 60% of planned)	(8) UNCOMMITTED BALANCE (Cite if exceeds 50% of obligation 18 months after the obligation)	(9) EDPS A. (Cite if mission believes there is little chance of achieving EDPS before current PACO)	(10) EDPS B. (Cite if EDPS are being achieved at higher level or faster rate than planned)	(11) AUDIT A. (Cite if financial audit has not been done in last 18 months)	(12) AUDIT B. (Cite if there are unresolved IG recommendations older than six months)	(13) EVALUATION A. (Cite if project has not been evaluated in last three years)	(14) EVALUATION B. (Cite if activity has PES recommenda- tions opened 6 or more months past PES target date for closure)
518-0076 Nation Shelter Delivery System	09-10-87	A		X				X					
518-0095 Region Technical Aid Center II	08-29-91	A				X							
518-0105 Justice Sector Support	9-24-93	A											X
518-0115 Administration of Justice	06-04-92	C		X/4				X					X
518-0091 Ecuado Development Scholarship Program	09-30-91	A		X	X		X	X	X				X
518-0067 Andean	09-21-87	A							X				X

PROJECT STATUS REPORT

Country: Ecuador
 Data as of: 03-30-93
 Date Completed: 06-94

(1) PROJECT No. AND NAME	(2) DATE OF INITIAL OBLIGATION	(3) PROJECT DESIGNATION (A,B,C)	(4) STATUS OF CP'S (Cite only if there are as yet unmet CP's older than 18 months)	(5) SIZE OF PIPELINE (Cite if pipeline exceeds 2 years estimated average annual obligations)	(6) AGE OF PIPELINE (Cite if any obliga- tion remains more than 50% unexpended 4 years after initial obligation)	(7) ACCRUED EXPENDITURES (Cite if accrued expend- itures are less than 60% of planned)	(8) UNCOMMITTED BALANCE (Cite if exceeds 50% of obligation 18 months after the obligation)	(9) EOPS A. (Cite if mission believes there is little chance of achieving EOPS before current PACD)	(10) EOPS B. (Cite if EOPS are being achieved at higher level or faster rate than planned)	(11) AUDIT A. (Cite if financial audit has not been done in last 18 months)	(12) AUDIT B. (Cite if there are unresolved IG recommendations older than six months)	(13) EVALUATION A. (Cite if project has not been evaluated in last three years)	(14) EVALUATION B. (Cite if activity has PES recommenda- tions opened (or more months past PES target date for closure)
Peace Scholarship Program													
518-0069 Sustainable Uses of Biological Resources	08-30-91	B		X	X/5	X	X						
518-0107 Darwin Foundation	09-30-91	A		X	X	X							X
518-0117 Environmental Ed.	09-24-93	A											

- /1 The Trade and Investment 518-0094 project will be terminated on 12/31/94.
- /2 The Policy Dialogue and Support 518-0089 project is in the process of being redesigned.
- /3 The Child Survival and Health 518-0071 project is in the process of being redesigned.
- /4 The Administration of Justice 518-0115 project's PACD was 12-30-93. A PACR will be completed before the next SAR review.
- /5 The Sustainable Uses for Biological Resources 518-0069 project is in the process of being redesigned.

PIPELINE ANALYSIS
USAID/ECUADOR
MARCH 31, 1994

PROJECT NO.	PROGRAM/ PROJECT TITLE	CUMULATIVE OBLIGATIONS	FY OBLIGATIONS							CUMULATIVE PIPELINE	PIPELINE AGING						
			THRU 1988	1989	1990	1991	1992	1993	1994		THRU 1988	1989	1990	1991	1992	1993	1994
STRATEGIC OBJECTIVE NO. 1																	
518-0019	Non-Traditional Ag. Exports (G)	7,115	2,616	1,851	2,355	293	0	0	0	225	0	6	308	209	0	0	(298)
518-0019	Non-Traditional Ag. Exports (L)	7,475	7,475	0	0	0	0	0	0	0	0	0	0	0	0	0	0
518-0094	Trade and Investment Project	7,441	0	0	0	2,109	4,832	500	0	3,233	0	0	0	1,003	3,291	434	(1,495)
518-0051	Agr. Sector Reorientation (G)	11,500	7,100	300	800	976	1,250	1,074	0	1,032	0	5	41	67	183	964	(228)
518-0051	Agr. Sector Reorientation (L)	1,396	1,396	0	0	0	0	0	0	0	0	0	0	0	0	0	0
518-0068	Agri. Research/Extension/Education (G)	7,000	2,906	1,558	1,192	1,344	0	0	0	294	85	61	137	337	0	0	(326)
518-0082	Agricultural Education II (G)	1,000	0	1,000	0	0	0	0	0	0	0	0	0	0	0	0	0
518-0089	Policy Dialogue Support (G)	3,567	0	0	2,450	350	692	75	0	963	0	0	540	350	692	75	(694)
518-0004	Special Development Activity Authority	1,466	518	287	186	116	111	160	88	90	0	0	0	0	0	73	17
STRATEGIC OBJECTIVE NO. 2																	
518-0084	Health and Family Planning II	7,166	0	0	0	1,385	2,113	2,500	1,168	3,504	0	0	0	98	1,390	1,906	110
518-0071	Child Survival and Health (G)	12,200	0	1,778	4,211	2,376	2,337	998	500	4,655	0	162	1,817	2,094	1,122	998	(1,538)
518-0081	Water and Sanitation for Health (G)	3,233	0	854	1,096	613	270	400	0	609	0	48	200	269	46	382	(336)
518-0076	Shelter Section Technical Assistance (G)	2,100	563	937	0	0	0	438	162	752	85	228	0	0	0	421	18
STRATEGIC OBJECTIVE NO. 3																	

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PIPELINE ANALYSIS
USA10/ECUADOR
MARCH 31, 1994

PROJECT NO.	PROGRAM/ PROJECT TITLE	CUMULATIVE OBLIGATIONS THRU 1988	FY OBLIGATIONS							CUMULATIVE PIPELINE THRU 1988	PIPELINE AGING						
			1989	1990	1991	1992	1993	1994	1988		1989	1990	1991	1992	1993	1994	
518-0067	Andean Peace Scholarship Program (G)	6,520	3,132	3,388	0	0	0	0	0	323	0	347	0	0	0	0	(24)
518-0091	Ec. Development Scholarship Program	4,233	0	0	0	702	1,059	1,935	537	2,009	0	0	0	0	48	1,916	45
518-0095	Regional Technical AID Center II	1,207	0	0	0	238	300	535	134	184	0	0	0	14	0	142	28
518-0105	Justice Sector Reform	867	0	0	0	0	0	500	367	739	0	0	0	0	0	500	239
STRATEGIC OBJECTIVE NO. 4																	
518-0069	Sustainable Uses of Biological Resource	5,302	0	0	0	2,986	998	1,318	0	2,080	0	0	0	0	333	1,318	429
518-0107	Charles Darwin Foundation	500	0	0	0	100	100	300	0	400	0	0	0	0	86	300	14
518-0117	Environmental Education and Technology	300	0	0	0	0	0	300	0	184	0	0	0	0	0	300	(116)
TERMINATED PROJECTS																	
518-0042	Fiscal Administration Development (G)	4,502	4,502	0	0	0	0	0	0	0	0	0	0	0	0	0	0
518-0042	Fiscal Administration Development (L)	1,806	1,806	0	0	0	0	0	0	0	0	0	0	0	0	0	0
518-0064	Drug Information and Public Awareness (941	0	0	820	0	0	121	0	11	0	0	0	0	0	30	(19)
518-0079	Environmental Education (G)	1,094	1,100	0	0	0	0	0	(6)	0	0	0	0	0	0	0	0
518-0093	Private Pharmaceutical Distribution (G)	232	0	0	151	0	81	0	0	0	0	0	1	0	39	0	(40)
518-0108	Cholera Control Care	1,420	0	0	0	620	307	493	0	0	0	0	0	0	0	149	(149)
518-0115	Administration of Justice	400	0	0	0	0	400	0	0	206	0	0	0	0	213	0	(7)
TOTAL		101,983	33,114	11,953	13,261	14,208	14,850	11,647	2,950	21,493	170	857	3,044	4,441	7,443	9,908	(4,370)

PIPELINE ANALYSIS
 USAID/ECUADOR
 MARCH 31, 1994

PROJECT NO.	PROGRAM/ PROJECT TITLE	CUMULATIVE OBLIGATIONS THRU 1988	FY OBLIGATIONS							CUMULATIVE PIPELINE THRU 1988	PIPELINE AGING						
			1989	1990	1991	1992	1993	1994	1988		1989	1990	1991	1992	1993	1994	
ACTIVE PROGRAM																	
518-0116	Economic Stabilization Program III (G)	6,200	0	0	0	0	6,200	0	0	0	0	0	0	0	0	0	0
TOTAL		6,200	0	0	0	0	6,200	0	0	0	0	0	0	0	0	0	0

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