

AGREEMENTS

SWAZILAND PRIMARY CURRICULUM  
DEVELOPMENT (645-0009)

ACTION MEMORANDUM FOR THE DIRECTOR

FROM: HRDO, Shane MacCarthy

PROBLEM:

To change the PACD for the Primary Curriculum Development Project (645-0009) from March 30, 1984 to September 30, 1984.

DISCUSSION:

Under Africa Bureau Delegation of Authority 140 you have the authority to extend the PACD of a project for up to one year. The original PACD of the above-captioned project was September 30, 1983. Through an ACTION MEMORANDUM signed on May 28, 1982 by Julius Coles, the PACD on the Primary Curriculum Development Project was extended to March 30, 1984.

After an external evaluation of the project, it has been mutually agreed by AID/Swaziland, PCU and the Ministry of Education "that the departure in January 1983 of three PCU staff for participant training should be postponed until September 1983 in order that they participate in the intensified writing effort at PCU" (Recommendation No. 7, Mid-Project External Evaluation, dated September, 1982).

In order to facilitate the implementation of this recommendation, it is necessary that the PACD of the Primary Curriculum Development Project be extended until September 30, 1984. This would enable those individuals now scheduled to depart for participant training in September, 1983 to have returned to Swaziland before the PACD of the Project.

RECOMMENDATION:

That by your signature below and by your authority under Africa Bureau Delegation of Authority 140 you extend the PACD on the Primary Curriculum Development Project to September 30, 1984.

APPROVED: R. Huesman

DISAPPROVED: \_\_\_\_\_

DATED: Nov 15, 1982

Clearances: HRDO: SMacCarthy: JH

PRM: CSteele: CS

A.I.D. AGREEMENT NO. 79-645-8

A.I.D. PROJECT NUMBER 645-0009

AMENDMENT NO. 3  
TO THE  
PROJECT GRANT AGREEMENT

BETWEEN THE  
GOVERNMENT OF THE  
KINGDOM OF SWAZILAND

AND THE  
GOVERNMENT OF THE  
UNITED STATES OF AMERICA

FOR THE  
SWAZILAND PRIMARY CURRICULUM DEVELOPMENT  
PROJECT

DATE: 19 November 1981

PROJECT AGREEMENT AMENDMENT

AMENDMENT Number 3, dated November 19, 1981, between the United States of America, acting through the Agency for International Development ("A.I.D."), and the Government of the Kingdom of Swaziland ("Grantee"), for the Swaziland Primary Curriculum Development Project (Number 645-0009):

WHEREAS, the Grantee and A.I.D. entered into a Grant Agreement (No. 79-645-8), dated August 16, 1979, which was amended on February 22, 1980, and on December 3, 1980, ("Agreement"); and

WHEREAS, the Grantee and A.I.D. desire to amend the Agreement to reflect a further increment of funding in the amount of U.S. \$980,000 in accordance with Article 2, Section 2.2 of the Agreement;

NOW THEREFORE, the parties hereto hereby agree that Article 3, Section 3.1 of the Agreement shall be amended to read as follows:

Delete the phrase "not to exceed Two Million Eight Hundred and Fifty-three Thousand United States ("U.S.") Dollars (\$2,853,000)" and insert in lieu thereof the phrase "not to exceed Three Million Eight Hundred and Thirty-three Thousand United States ("U.S.") Dollars (\$3,833,000)".

Except as amended herein, the Agreement between the Grantee and A.I.D. remains in full force and effect.

Project Agreement Amendment  
Primary Curriculum Development

IN WITNESS WHEREOF, the Government of the Kingdom of Swaziland and the United States of America, each acting through its respective duly authorized representative have caused this Amendment to be signed in their names and delivered as of the day and date first above written.

FOR THE GOVERNMENT OF THE  
KINGDOM OF SWAZILAND

By: [Signature]  
Acting Permanent Secretary  
Title: Dept. of Econ. Planning & Stats.

By: [Signature]  
Title: Director of Education

FOR THE GOVERNMENT OF  
THE UNITED STATES OF AMERICA

By: [Signature]  
Title: Director, USAID/Swaziland

Funds Available  
Appropriation: 72-1121021.5  
Allotment: 245-50-645-00-69-21  
Budget Plan Code: GDA-82-21645-EG 13  
Amount: \$980,000

A. C. Mucke  
Controller, USAID/SWAZILAND

Nov. 18, 1981  
Date

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A.I.D. AGREEMENT NO. 79-645-8

A.I.D. PROJECT NUMBER 645-0009

AMENDMENT NO. 2  
TO THE  
PROJECT GRANT AGREEMENT  
BETWEEN THE  
GOVERNMENT OF THE  
KINGDOM OF SWAZILAND  
AND THE  
GOVERNMENT OF THE  
UNITED STATES OF AMERICA  
FOR THE  
SWAZILAND PRIMARY CURRICULUM DEVELOPMENT  
PROJECT

DATE: December 3, 1980

PROJECT AGREEMENT AMENDMENT

AMENDMENT Number 2, dated December 3, 1980 between the United States of America, acting through the Agency for International Development ("A.I.D."), and the Government of the Kingdom of Swaziland ("Grantee"), for the Swaziland Primary Curriculum Development Project (Number 645-0009):

WHEREAS, the Grantee and A.I.D. entered into a Grant Agreement (No. 79-645-8), dated August 16, 1979, which was amended on February 22, 1980 ("Agreement"); and

WHEREAS, the Grantee and A.I.D. desire to amend the Agreement to reflect a further increment of funding in the amount of U.S. \$1,080,000 in accordance with Article 2, Section 2.2 of the Agreement;

NOW THEREFORE, the parties hereto hereby agree that Article 3, Section 3.1 of the Agreement shall be amended to read as follows:

Delete the phrase "not to exceed One Million Seven Hundred and Seventy-three Thousand United States ("U.S.") Dollars (\$1,773,000)" and insert in lieu thereof the phrase "not to exceed Two Million Eight Hundred and Fifty Three Thousand United States ("U.S.") Dollars (\$2,853,000)".

Except as amended herein, the Agreement between the Grantee and A.I.D. remains in full force and effect.

^

Project Agreement Amendment  
Primary Curriculum Development

IN WITNESS WHEREOF, the Government of the Kingdom of Swaziland and the United States of America, each acting through its respective duly authorized representative have caused this Amendment to be signed in their names and delivered as of the day and date first above written.

FOR THE GOVERNMENT OF THE  
KINGDOM OF SWAZILAND

By: *[Signature]*  
Title: Permanent Secretary, Dept. of Economic Planning & Statistics

By: *[Signature]*  
Title: Education Planner

FOR THE GOVERNMENT OF THE  
UNITED STATES OF AMERICA

By: *[Signature]*  
Title: U.S. Ambassador to Swaziland

By: *[Signature]*  
Title: Director, USAID/Swaziland

Funds Available

Appropriation: 72-1111021.5

Allotment: 145-50-645-00-69-11

Amount: \$1,080,000

*[Signature]*  
Controller, USAID/Swaziland

Date: December 1, 1980

A.I.D. AGREEMENT NO. 79-645-8  
A.I.D. PROJECT NO. 645-0009

AMENDMENT NO. 1  
TO THE  
PROJECT GRANT AGREEMENT

BETWEEN THE  
GOVERNMENT OF THE  
KINGDOM OF SWAZILAND

AND THE

GOVERNMENT OF THE  
UNITED STATES OF AMERICA

FOR THE  
SWAZILAND PRIMARY CURRICULUM  
DEVELOPMENT PROJECT

Date: 22 February 1980

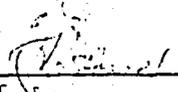
This Project Grant Agreement Amendment Number One hereby amends the Project Grant Agreement (No. 79-645-8) dated August 16, 1979 between the Government of the Kingdom of Swaziland ("Grantee") and the Government of the United States of America, acting through the Agency for International Development ("A.I.D.") for the Swaziland Primary Curriculum Development Project as follows:

1. To assist the Grantee to meet the costs of carrying out the Project, A.I.D., pursuant to the Foreign Assistance Act of 1961, as amended, and in accordance with Article 2, Section 2.2 of the Project Grant Agreement, agrees to grant the Grantee under the terms of the Project Grant Agreement a second increment of funding of not to exceed One Million Seventy-Three Thousand United States Dollars (\$1,073,000). Article 3, Section 3.1 is accordingly amended as follows:

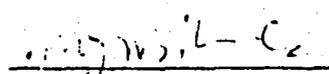
Delete the phrase "not to exceed Seven Hundred Thousand United States ("U.S.") Dollars (\$700,000)" and insert in lieu thereof the phrase "not to exceed One Million Seven Hundred and Seventy-Three Thousand United States ("U.S.") Dollars (\$1,773,000)."

2. The Parties agree that the increment of funding granted herein will be used to carry out tasks detailed in the Project Grant Agreement.
3. All other provisions of the Project Grant Agreement remain unchanged and in full force and effect.

For the Government of the  
Kingdom of Swaziland

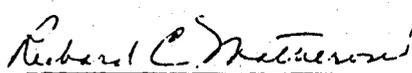
By: 

Title: Permanent Secretary,  
Department of Economic  
Planning & Statistics

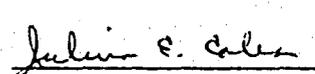
By: 

Title: U.S. Education

For the Government of the  
United States of America

By: 

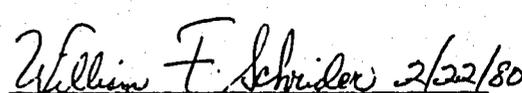
Title: Ambassador

By:  2/22/80

Title: Director, USAID/Swaziland

Funds Available

Appropriation: 72-1101021.5  
Allotment: 045-50-645-00-69-01

 2/22/80

Controller

A.I.D. Project No. 645-0009

A.I.D. Agreement No. 79-645-8

PROJECT GRANT AGREEMENT

between the

KINGDOM OF SWAZILAND

and the

UNITED STATES OF AMERICA

for the

Swaziland Primary Curriculum  
Development Project

Date: August 16, 1979

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PROJECT GRANT AGREEMENT

Dated August 16, 1979

Between

The Kingdom of Swaziland ("Grantee"), acting through the Department of Economic Planning and Statistics

And

The United States of America, acting through the Agency for International Development ("A.I.D.").

Article 1: The Agreement

The purpose of this Agreement is to set out the understanding of the parties named above ("Parties") with respect to the undertaking by the Grantee of the Project described below, and with respect to the financing of the Project by the Parties.

Article 2: The Project

SECTION 2.1. Definition of Project. The Project, which is further described in Annex 1, will assist the Government of Swaziland in its efforts to develop, produce and effectively disseminate primary curriculum reflective of Swaziland's education needs. Annex 1, attached, amplifies the above definition of the Project; elements of the amplified description stated in Annex 1 may be changed by written agreement of the authorized representatives of the Parties named in Section 8.2, without formal amendment of this Agreement.

SECTION 2.2. Incremental Nature of Project.

(a) A.I.D.'s contribution to the Project will be provided in increments, the initial one being made available in accordance with Section 3.1 of this Agreement. Subsequent increments will be subject to availability of funds to A.I.D. for this purpose, and to the mutual agreement of the Parties, at the time of a subsequent increment, to proceed.

(b) Within the overall Project Assistance Completion Date stated in this Agreement, A.I.D. based upon consultation with the Grantee, may

specify in Project Implementation Letters appropriate time periods for the utilization of funds granted by A.I.D. under an individual increment of assistance.

Article 3: Financing

SECTION 3.1. The Grant. To assist the Grantee to meet the costs of carrying out the Project, A.I.D., pursuant to the Foreign Assistance Act of 1961, as amended, agrees to grant the Grantee under the terms of this Agreement not to exceed Seven hundred thousand United States ("U.S.") Dollars (\$700,000) ("Grant"). The Grant may be used to finance foreign exchange costs, as defined in Section 6.1, and local currency costs, as defined in Section 6.2, of goods and services required for the Project. Subject to the requirements of Section 2.2, it is anticipated that A.I.D.'s total contribution to the project, including the assistance made available under this Agreement, will be \$3,833,000.

SECTION 3.2. Grantee Resources for the Project.

(a) The Grantee agrees to provide or cause to be provided for the Project all funds, in addition to the Grant, and all other resources required to carry out the Project effectively and in a timely manner.

(b) The resources provided by Grantee for the Project will be not less than the equivalent of U.S. \$1,199,000, including costs borne on an "in-kind" basis.

SECTION 3.3. Project Assistance Completion Date.

(a) The "Project Assistance Completion Date" (PACD), which is September 30, 1983, or such other date as the Parties may agree to in writing, is the date by which the Parties estimate that all services financed under the Grant will have been performed and all goods financed under the Grant will have been furnished for the Project as contemplated in this Agreement.

(b) Except as A.I.D. may otherwise agree in writing, A.I.D. will not issue or approve documentation which would authorize disbursement of the Grant for services performed subsequent to the PACD or for goods furnished for the project, as contemplated in this Agreement, subsequent to the PACD.

(c) Requests for disbursement, accompanied by necessary supporting documentation prescribed in Project Implementation Letters are to be received by A.I.D. or any bank described in Section 7.1 no later than nine (9) months following the PACD, or such other period as A.I.D. agrees to in writing. After such period, A.I.D., giving notice in writing to the Grantee, may at any time or times reduce the amount of

the Grant by all or any part thereof for which requests for disbursement, accompanied by necessary supporting documentation prescribed in Project Implementation Letters, were not received before the expiration of said period.

#### Article 4: Conditions Precedent to Disbursement

SECTION 4.1. First Disbursement. Prior to the first disbursement under the Grant, or to the issuance by A.I.D. of documentation pursuant to which disbursement will be made, the Grantee will, except as the Parties may otherwise agree in writing, furnish to A.I.D. in form and substance satisfactory to A.I.D.:

(a) a statement of the name of the person holding or acting in the office of the Grantee specified in Section 8.2, and of any additional representatives, together with a specimen signature of each person specified in such statement;

(b) evidence that other donor support for the project will be forthcoming on a timely basis and in amounts adequate to meet project requirements.

SECTION 4.2. Notification. When A.I.D. has determined that the conditions precedent specified in Section 4.1 have been met, it will promptly notify the Grantee.

SECTION 4.3. Terminal Dates for Conditions Precedent. If all of the conditions specified in Section 4.1 have not been met within 90 days from the date of this Agreement, or such later date as A.I.D. may agree to in writing, A.I.D., at its option, may terminate this Agreement by written notice to Grantee.

#### Article 5: Special Covenants

SECTION 5.1 Project Evaluation. The Parties agree to establish an evaluation program as part of the Project. Except as the Parties otherwise agree in writing, the program will include, during the implementation of the Project and at one or more points thereafter;

(a) evaluation of progress toward attainment of the objectives of the project;

(b) identification and evaluation of problems areas of constraints which may inhibit such attainment;

(c) assessment of how such information may be used to help overcome such problems; and

(d) evaluation, to the degree feasible, of the overall development impact of the Project.

**SECTION 5.2. Professional and Support Personnel.** The Grantee covenants that it will provide all required qualified professional, support and other personnel on a timely basis. To this end, the Grantee covenants that it will establish positions within its Primary Curriculum Unit (PCU) for professional and support personnel in accordance with the schedule included as part of the amplified project description attached hereto as Annex 1. The Grantee will submit to A.I.D., within 90 days from the date of this Agreement, or such later date as A.I.D. may agree in writing, evidence satisfactory to A.I.D. that positions scheduled to be established by December 31, 1979 have been or will be established by that date. Unless A.I.D. otherwise agrees in writing, similar evidence satisfactory to A.I.D. will be submitted for positions scheduled to be established by December 31, 1980 and December 31, 1981. Dates for submission of documentation concerning establishment of these latter positions will be specified in Project Implementation Letters (PILs).

**SECTION 5.3. Procedures for Approval of Curriculum Materials.** The Grantee covenants that it will establish a curriculum materials approval procedure, which may include representatives from the Ministry of Education as well as other persons in the Swazi educational system, in order to expedite the materials approval process. The Grantee will submit periodic reports indicating, generally, the nature of the procedures being developed and the progress being made toward their establishment. PILs will specify in greater detail the timing and content of these reports.

**SECTION 5.4. Maintenance Fund.** The Grantee covenants that it will establish a fund or take such other actions as may be necessary to assure that funds will be available to the PCU to finance replacement of vehicles provided to for the project by other donors. Unless A.I.D. otherwise agrees in writing, the mechanism for vehicle replacement will be established by the beginning of Swaziland's 1980 budget year. A.I.D. may, from time to time, request the Grantee to submit evidence that, to the maximum extent possible, funds made available through such mechanism will be adequate to replace project vehicles on a timely basis.

**SECTION 5.5. Participant Training.** The Grantee covenants to make available, on a timely basis, qualified personnel to undertake participant training. Upon their return from training outside Swaziland, participants will be returned to positions with the PCU, or such other positions as A.I.D. may agree to, which are commensurate with the nature and level of training received. Unless otherwise agreed to by A.I.D., the Grantee's normal bonding requirements for persons receiving training outside Swaziland will be applicable.

**SECTION 5.6. Teacher Training Plan.** The Grantee covenants that by December 31, 1979 it will prepare a plan for the instruction of present

in-service teachers in the content and utilization of primary curriculum materials phased to the annual introduction of successive year or subject materials developed. This plan shall have the concurrence of A.I.D. and its performance shall be included in the project evaluation program.

#### SECTION 5.7. Housing.

(a) The Grantee covenants that, except as provided otherwise in this agreement, in the event housing is not completed in time for the arrival of technical advisory personnel the Grantee will make available suitable alternative accommodations for the advisors and their families, or finance the cost of adequate hotel accommodations, until such time as project housing is completed.

(b) Notwithstanding that houses constructed under the project are titled to the Grantee, the Grantee covenants that, upon completion of the project, these houses will be made available to A.I.D.-financed technical assistance personnel providing services on other projects in Swaziland.

#### Article 6: Procurement Source

##### SECTION 6.1. Foreign Exchange Costs.

(a) Except as provided in subparagraph (b) below, disbursements pursuant to Section 7.1 will be used exclusively to finance the costs of goods and services required for the Project having their source and origin in the United States (Code 000 of the A.I.D. Geographic Code Book as in effect at the time orders are placed or contracts entered into for such goods as services) ("Foreign Exchange Costs"), except as A.I.D. may otherwise agree in writing, and except as provided in the Project Grant Standard Provisions Annex, Section C.1(b) with respect to marine insurance.

(b) Notwithstanding subparagraph (a) above, and in accordance with such limitations as may be contained in PILs, construction materials and project commodities financed hereunder may be procured from countries included in A.I.D. Geographic Code 935, as in effect at the time orders are placed or contracts entered into for such materials and commodities.

SECTION 6.2. Local Currency Costs. Disbursement pursuant to Section 7.2 will be used exclusively to finance the costs of goods and services

required for the Project having their source and, except as A.I.D. may otherwise agree in writing, their origin in Swaziland ("Local Currency Costs"). To the extent provided for under this Agreement, "Local Currency Costs" may also include the provision of local currency resources required for the Project.

Article 7: Disbursement

SECTION 7.1 Disbursement for Foreign Exchange Costs.

(a) After satisfaction of conditions precedent, the Grantee may obtain disbursements of funds under the Grant for the Foreign Exchange Costs of goods or services required for the Project in accordance with the terms of this Agreement, by such of the following methods as may be mutually agreed upon:

(1) by submitting to A.I.D., with necessary supporting documentation as prescribed in Project Implementation Letters, (A) requests for reimbursement for such goods or services, or, (B) requests for A.I.D. to procure commodities or services in Grantee's behalf for the Project; or

(2) by requesting A.I.D. to issue Letters of Commitment for specified amounts (A) to one or more U.S. banks, satisfactory to A.I.D., committing A.I.D. to reimburse such bank or banks for payments made by them to contractors or suppliers, under Letters of Credit or otherwise, for such goods or services, or (B) directly to one or more contractors or suppliers, committing A.I.D. to pay such contractors or suppliers for such goods or services.

(b) Banking charges incurred by Grantee in connection with Letters of Commitment and Letters of Credit will be financed under the Grant unless Grantee instructs A.I.D. to the contrary. Such other charges as the Parties may agree to may also be financed under the Grant.

SECTION 7.2. Disbursement for Local Currency Costs.

(a) After satisfaction of conditions precedent, the Grantee may obtain disbursements of funds under the Grant for Local Currency Costs required for the Project in accordance with the terms of this Agreement, by submitting to A.I.D., with necessary supporting documentation as prescribed in Project Implementation Letters, requests to finance such costs.

(b) The local currency needed for such disbursements may be obtained by acquisition by A.I.D. with U.S. Dollars by purchase, or by such other means as the Parties may agree to in writing.

SECTION 7.3. Other Forms of Disbursement. Disbursements of the Grant may also be made through such other means as the Parties may agree to in writing.

SECTION 7.4. Rate of Exchange. Except as may be more specifically provided under Section 7.2, if funds provided under the Grant are introduced into Swaziland by A.I.D. or any public or private agency for purposes of carrying out obligations of A.I.D. hereunder, the Grantee will make such arrangements as may be necessary so that such funds may be converted into currency of Swaziland at the highest rate of exchange which, at the time the conversion is made, is not unlawful in Swaziland.

Article 8: Miscellaneous

SECTION 8.1. Communications. Any notice, request, document, or other communication submitted by either Party to the other under this Agreement will be in writing or by telegram or cable, and will be deemed duly given or sent when delivered to such party at the following addresses:

To the Grantee:

Mail Address: Permanent Secretary, Economic  
Planning and Statistics  
P.O. Box 602, Mbabane, Swaziland

Alternate address for cables:

To A.I.D.:

Mail Address: Director  
U.S.A.I.D. Mission to Swaziland  
P.O. Box 750, Mbabane, Swaziland

Alternate address for cables:

All such communications will be in English, unless the Parties otherwise agree in writing. Other addresses may be substituted for the above upon the giving of notice.

SECTION 8.2 Representatives. For all purposes relevant to this Agreement, the Grantee will be represented by the individual holding or acting in the office of P.S., Economic Plann. and Stats. and A.I.D.

will be represented by the individual holding or acting in the office of Director, USAID/Swaziland, each of whom, by written notice, may designate additional representatives for all purposes other than exercising the power under Section 2.1 to revise elements of the amplified description in Annex 1. The names of the representatives of the Grantee, with specimen signatures, will be provided to A.I.D., which may accept as duly authorized any instrument signed by such representatives in implementation of this Agreement, until receipt of written notice of revocation of their authority.

SECTION 8.3. Standard Provisions Annex. A "Project Grant Standard Provisions Annex" (Annex 2) is attached to and forms part of this Agreement.

IN WITNESS WHEREOF, the Grantee and the United States of America, each acting through its duly authorized representative, have caused this Agreement to be signed in their names and delivered as of the day and year first above written.

SWAZILAND

BY: \_\_\_\_\_

TITLE: Permanent Secretary, Department of  
Economic Planning & Statistics.

UNITED STATES OF AMERICA

BY: \_\_\_\_\_

Acting Director  
of Education

TITLE: Director, USAID/Swaziland

Appropriation : 72-1191021.5

Allotment : 945-50-645-00-69-91

Document : 79-645-8

Change

## AMPLIFIED PROJECT DESCRIPTION

This amplified project description elaborates on the description provided in Section 2.1 of this Agreement. Except as may be specifically limited in this Annex, elements of the amplified description may be changed by written agreement of the authorized representatives of the Parties named in Section 8.2. without formal amendment of this Agreement, provided that any such change is made within the limits of the definition of the project as set forth in Section 2.1.

### I. Project Description

#### A. General

This project will assist the Government of Swaziland (Government or "Grantee") to establish an institutionalized capacity for developing primary curriculum reflective of Swaziland's education needs.

Pursuant to an agreement between the Government and A.I.D. dated January 30, 1975, the parties laid the foundation for the present project and meeting the project's objective of institutionalizing the process for developing primary curriculum. Under that initial project agreement, the Primary Curriculum Unit was established, facilities built and furnished and the PCU staffed with professional and support personnel from the Ministry of Education who have received assistance from U.S. technical advisors. As a result, the curriculum development process has been strengthened to the extent that primary school "outcomes" have been written and approved for the first seven years of school; measureable instructional objectives have been written and curriculum materials drafted for grades 1 and 2 to various stages of completion in science, siSwati and math and for grade 3 in social studies, as well as ancillary workbooks and guides to use with these materials. Additionally, Swazi staff personnel are now enrolled in or have completed relevant programs at the B.A. or M.A. levels.

The emphasis of the present project will be on (a) provision of more technical assistance of a specialized nature, (b) more extensive participant training, and (c) greater emphasis on actual production and distribution of curriculum materials in concert with PCU counterparts. It is anticipated that by the end of the project the PCU will be a fully staffed and functioning organization capable of continuing the on-going process of curriculum development, and curriculum materials will have been distributed nationwide in most subjects through Grade 6 and designed for all subjects through Grade 7.

#### B. Detailed Project Description

In order to improve primary school education in Swaziland, the project will continue the development of curriculum and the training

of curriculum development staff within the PCU. To accomplish this the project will include the following components:

1. Training and Staff Development.

The project will stress a collaborative approach between Swazi staff and technical advisors in development of curricula. Staff development will consist of five elements:

(a) Participant training. Extensive use of in-country and on-the-job training is planned. This training will be reinforced, when appropriate, with training in another African country or in the U.S. Short visits of Swazi PCU staff to curriculum units in other African countries will be undertaken when judged appropriate.

The project contractor will undertake to develop a comprehensive training plan for 17 PCU staff members that will lead toward degree certification. Of these, thirteen persons will begin studies towards B.A. degrees, including 7 curriculum designers, 1 teacher educator, 1 evaluator and 4 teacher leaders. Their program of study will include 2 years of traditional teacher training and 1 year in the U.S. Also four PCU staff members (3 designers and 1 teacher educator) will continue training begun in the initial phase of the project. They will undertake specialized in-country studies at the Swaziland campus of the University of Botswana and Swaziland (UBS) leading to an M.A. degree.

The Government will establish and gazette positions for the above personnel, and support personnel, in accordance with the following schedule:

<u>Position</u>	<u>Date by which Position is to be Established</u>		
	<u>December 31, 1979</u>	<u>December 31, 1980</u>	<u>December 31, 1981</u>
Chief Designer (1)	1		
Designer (6)	3	3	
Instructional Resource Specialist (1)			1
Teacher Educator (1)	1		
Evaluator (1)		1	
Teacher Leader (4)		4	
Production Manager (1)	1		
Layout Stripper (1)	1		

	<u>December 31, 1979</u>	<u>December 31, 1980</u>	<u>December 31, 1981</u>
Collator			
Operator	(1)	1	
Illustrator	(2)		2
Production Worker	(1)		1
Cleaner	(2)		2
Receptionist	(1)		1
Total			
Positions	<u>23</u>	8	9

PCU technical advisors will teach graduate and undergraduate courses under the auspices of UBS. The latter courses will not be limited to only PCU personnel; rather, the Ministry of Education may nominate a limited number of additional persons to attend. However, such persons will not be eligible for overseas training.

(b) Short-term consultancies. Short-term consultants will be used to provide specialized expertise in particular subject areas and to assist in drafting curriculum materials. The project contractor will be responsible for hiring all such consultants who will work as employees of the contractor and under its direction.

(c) Teacher involvement in materials preparation. Shortly after signing of this agreement, the PCU and a Senior Inspector will select 5-8 primary school teachers to take part in a collaborative materials development activity. Workshops will be held, under the direction of PCU and technical advisor staff, on materials development. If this training proves successful it may be extended to other selected groups of teachers.

The PCU will negotiate with the William Pitcher and Nazarene Colleges to give credit for a pilot group of teacher trainees to work as materials preparation assistants to the PCU staff.

(d) Curriculum Resource Center. A Curriculum Resource Center will be constructed and furnished by the World Bank. The A.I.D. project will contribute funding for curriculum materials and supplies. By collecting instructional materials being developed and used in countries in Africa and elsewhere, the Center will provide instructional resource support to guide the materials design and preparation activities of the PCU.

(e) African Curriculum Organization. The Project will finance the annual membership fee for the African Curriculum Organization in 1979/80. In 1980/81 and 1981/82 the project will pay half the fee in each year and the Government the balance. In 1982/83 the entire fee will be borne by the Government.

## 2. Curriculum Development

PCU staff, with the assistance of technical advisors, will draft, pilot test, review, and distribute primary school curriculum materials developed under the project. The following table indicates the target dates by which these materials will be in use:

CURRICULUM MATERIALS IN USE NATIONWIDE

Subject	Jan. 1980	Jan. 1981	Jan. 1982	Jan. 1983	Jan. 1984*	Status of balance of materials as of PACD
Science	1**	2	3	4	5	6 piloted and revised and 7 in draft
siSwati	1	2	3	4	5	6 piloted and revised and 7 in draft
Math		1	2	3&4	5	6 piloted and revised and 7 in draft
Social Studies		3	4	5	6	7 piloted and revised
English		1	2&3	4&5	6&7	
Music, domestic science, agriculture, religious knowledge & physical education			1&2	3&4	5&6	7 piloted and revised
Arts and crafts		1&2	3&4	5&6	7	

\* After termination of A.I.D. involvement in project

\*\* Refers to grade level

## 3. Institutional Development.

Beginning shortly after the signing of this agreement the Ministry of Education, with participation from other sources within the Swazi educational system as necessary, will review and revise its curriculum approval procedures to take into account three stages of curricula

approval: (a) approval of grade level objectives, (b) approval of draft materials prior to pilot testing, and (c) approval of final, pilot tested and revised materials prior to their evaluation, approval and authorization for publication, distribution and use.

Teachers will be prepared to use the new materials primarily through collaboration of the PCU and the William Pitcher Teacher Training College in-service education staff. The Ministry of Education, PCU and William Pitcher College will formalize a relationship whereby responsibility for supervision and teacher support in classrooms nationwide will be integrated into the broader in-service teacher training responsibilities of the College.

Responsibility for the preparation, support, and supervision of teachers who are testing materials in pilot schools will be the responsibility of the four Teacher Leaders (one assigned to the Teacher Innovation and Dissemination Center in each of four education districts) trained under the project.

## II. Contribution of the Parties

A. A.I.D. Contribution (figures in parentheses represent anticipated life of project funding)

### 1. Technical Assistance (\$2,730,100).

Nine advisors will be provided on a long-term basis for a total of 27.8 person years of services. It is expected that the contractor will recruit at least two of these persons from countries in Africa. U.S. advisors will be recruited only if qualified African nationals cannot be found. Additionally, the project will fund approximately 48 person-months of short-term consultancies. Long-term advisors, including those positions continued from the project's initial phase, will include: curriculum specialists in various disciplines, an evaluation specialist, a teacher education specialist and a production specialist.

### 2. Participant Training (\$367,800).

It is estimated that to achieve the training objectives described above, the project will provide 13 person years of training in the U.S. for 13 individuals, 30 person-years of in-country training, and 27 person-months of short-term staff training in Africa.

### 3. Equipment and Commodities (\$338,900).

Equipment and materials will be provided to the PCU Production Unit, the Curriculum Resource Center, and the TIDCs. An overall detailed list of such equipment and materials will be included in

a subsequent P.I.L., but materials for the Resource Center include reading materials, teaching aids and books primarily available from sources in Africa.

4. Construction (\$70,000).

Financing for construction of two houses for project advisors is provided under the project up to a maximum of \$70,000.

5. Other Costs (\$143,400).

A.I.D. will assist the Government to provide membership fees for the African Curriculum Organization on a sliding scale basis as described above. The project will also fund an allowance for housing rental for the ninth project advisor in case the eight project homes (six were constructed under the first phase) are being occupied by project personnel.

Finally, the project budget funds for mid-project and end-of-project evaluations.

6. Contingency (\$182,500).

B. Government of Swaziland Contribution (figures in parentheses represent anticipated life-of-project funding)

1. Recurrent Expenses (\$828,000).

The Government will finance the services of the 27 professional and 15 support personnel for the PCU during the life of the project, including assistance for such persons when undergoing participant training. Additionally, the Government will continue its provision of institutional recurrent costs such as petrol, communications, office supplies, janitorial services, furniture and additional equipment, and utilities.

Other more specific items, which will be funded from the Government's recurrent cost contribution include:

(a) African Curriculum Organization membership fee - on the sliding scale basis noted above;

(b) Vehicle maintenance fund - to provide for the orderly replacement of project vehicles financed by other donors;

(c) Travel expenses - for travel expenses related to conferences held in Swaziland; and

(d) Clerical assistance - to assist in compiling and evaluating evaluation materials.

## 2. Capital Expenses (\$313,500)

With assistance from the World Bank the Government will provide funds for the production of PCU-developed curriculum materials for nationwide distribution and use. While production of pilot-testing materials is being funded by A.I.D., the Government will provide funds for production of all subjects and grade levels of the new curriculum for nationwide use.

Government will also provide funding for necessary basic furnishings for advisor housing.

### C. Other Donor (IBRD) Contribution (\$496,900)

The IBRD will continue to provide project vehicles (8 under this phase of the project) and some furnishings for the TIDCs and Curriculum Resource Center. In addition to financing production costs as stated above, the IBRD will continue to provide funds for the construction of the Curriculum Resource Center, an additional TIDC, and the conversion of the TIDC adjoining the PCU building into an office complex.

## III. Implementation

### A. Administration

The Ministry of Education will assume overall responsibility for the Government for providing necessary budget support, establishing positions at the PCU, and establishing a fund or some other mechanism to assure that vehicles will be replaced in an orderly fashion. The PCU will be the principal implementing agent for the Government and, as such, will be responsible for the daily operations of the project.

The project financed contractor will be responsible for developing and implementing all training plans including the administrative arrangements incident thereto. The contractor, with the PCU, will have joint responsibility for all aspects of the curriculum development process. A more complete description of the contractor's function will be contained in a subsequently issued PIO/T.

USAID/Swaziland will monitor project implementation through its Human Resources Development Officer.

### B. Procurement

The contractor for this project will continue to be Eastern Michigan University (EMU).

Commodities from the U.S. will be procured by the contractor (EMU) Home Campus through the services of a procurement agent. Local and Code 935 commodities will be procured by the contractor using procedures established at PCU and approved by EMU and A.I.D.

#### C. Disbursements

Construction services will be financed on a fixed amount reimbursement (FAR) basis. Upon approval by A.I.D. of final plans and specifications for project construction and prior to issuing tender documents, A.I.D. and the Government will arrive at a fixed amount per unit which will be reimbursed to the Government upon satisfactory completion of construction in accordance with the approved plans and specifications. In the event the cost of construction exceeds the fixed amount the Government will bear the overrun. In the event the cost of construction is less than the fixed amount the Government will, nonetheless, receive the fixed amount. Subsequent PIIs will address the FAR method, and the possibility of advance payments, in greater detail.

The method of disbursement for technical services and for commodities procured in the U.S. will be in accordance with the terms of the contract between A.I.D. and EMU. Disbursements for locally procured goods or services and other costs, with the exception of the outside evaluation team services will also be in accordance with the terms of the contract. Outside evaluation team services will be paid directly by A.I.D. following established A.I.D. disbursement procedures.

#### IV. Evaluation

Two external evaluations, funds for which are included in A.I.D.'s contribution to the project, are planned: the first in 1981 and the second at the end of the project in 1983. The main purpose of the first evaluation will be to examine progress towards meeting project objectives and the possibility of altering project activities (for example, expanding design and materials writing workshops) to address perceived project needs. The scope, methodology and implementation arrangements for these evaluations will be the subject of subsequent PIIs.

An internal evaluation, chaired by Ministry of Planning, will be conducted annually, to include Ministry of Education, Department of Establishment and Training and U.S.A.I.D.

#### V. Illustrative Financial Plan

The following tables indicate present projections of the timing and extent of the parties' contributions to the project. Amounts listed under the obligation category beyond FY 1979 are subject to the conditions in Section 2.2 hereof. Alterations in these tables may be reflected in PIIs without need of a formal project agreement amendment,

except that any alteration which has the effect of increasing A.I.D.'s contribution beyond that stated in Section 3.1 must be reflected in a project agreement amendment.

A.I.D. Expenditures and Obligations  
by Fiscal Year and Component  
(U.S.\$000s)

	1979		1980		1981		1982		1983		TOTAL	
	EXP	OBL	EXP	OBL	EXP	OBL	EXP	OBL	EXP	OBL	EXP	OBL
Technical Assistance	70.8	400	720.8	750	835.7	750	587.3	600	515.5	230	2730.1	2730
Participant Training	24.9	50	126.6	140	142.5	140	73.8	38	-	-	367.8	368
Equipment and Commodities	106.9	150	70.1	90	77.1	60	84.8	39	-	-	338.9	339
Construction	70.0	70	-	-	-	-	-	-	-	-	70.0	70
Other costs	5.8	10	8.5	10	69.1	80	-	-	60.0	43	143.4	143
Contingency	13.9	20	46.3	50	56.2	50	37.3	40	28.8	23	182.5	183
<b>TOTAL</b>	<b>292.3</b>	<b>700</b>	<b>972.3</b>	<b>1040</b>	<b>1180.6</b>	<b>1080</b>	<b>783.2</b>	<b>717</b>	<b>604.3</b>	<b>296</b>	<b>3832.7</b>	<b>3833</b>

Government Expenditures by Fiscal Year  
and Component

(Emalangeni in 000s)

(E1 = \$1.15)

ITEM	1979/80	1980/81	1981/82	1982/83	TOTAL
<u>Recurrent Budget</u>					
1) Personnel, transport, consumables, durables, and power costs	115.1	161.7	170.0	180.4	627.2
2) African Curriculum Organization membership fees	-	2.5	2.5	5.0	10.0
3) Provision for vehicle replacement	15.0	16.5	18.2	20.0	69.7
4) Staff travel for conferences	2.0	2.2	2.4	2.7	9.3
5) Part-time clerical assistance for Evaluation Unit	0.8	0.9	1.0	1.1	3.8
SUB-TOTAL					720.0
<u>Capital Budget</u>					
1) Curriculum materials production	110.4	25.0	50.0	75.0	260.4
2) Furniture for T.A. housing	12.2	-	-	-	12.2
SUB-TOTAL					272.6
TOTAL	255.5	208.8	244.1	284.2	992.6
Contingency					49.7
GRAND TOTAL					1,042.3

ANNEX 2

PROJECT GRANT STANDARD

PROVISIONS

DEFINITIONS:

As used in this Annex, the "Agreement" refers to the Project Grant Agreement to which this Annex is attached and of which this Annex forms a part. Terms used in this Annex have the same meaning or reference as in the Agreement.

Article A: Project Implementation Letters

To assist Grantees in the implementation of the Project, A.I.D. from time to time, will issue Project Implementation Letters that will furnish additional information about matters stated in this Agreement. The Parties may also use jointly agreed upon Project Implementation Letters to confirm and record their mutual understanding on aspects of the implementation of this Agreement. Project Implementation Letters will not be used to amend the text of the Agreement, but can be used to record revisions or exceptions which are permitted by the Agreement, including the revisions of elements of the amplified description of the Project in Annex 1.

Article B: General Covenants

SECTION B.1: Consultation

The Party will cooperate to assure that the purpose of this Agreement will be accomplished. To this end, the Parties, at the request of any, will exchange views on the progress of the Project, the performance of obligations under this Agreement, the performance of any consultants, contractors, or suppliers engaged on the Project, and other matters relating to the Project.

SECTION B.2: Execution of Project

The Grantees will:

- (a) carry out the Project or cause it to be carried out with due diligence and efficiency, in conformity with sound technical, financial, and management practices, and in conformity with those documents, plans, specifications, contracts, schedules or other arrangements, and with any modifications therein, approved by A.I.D. pursuant to this Agreement; and

- (b) provide qualified and experienced management for, and train such staff as may be appropriate for the maintenance and operation of the Project, and, as applicable for continuing activities, cause the Project to be operated and maintained in such manner as to assure the continuing and successful achievement of the purpose of the Project.

**SECTION B.3: Utilization of Goods and Services**

- (a) Any resources financed under the Grant will, unless otherwise agreed in writing by A.I.D., be devoted to the Project until the completion of the Project, and thereafter will be used so as to further the objectives sought in carrying out the Project.
- (b) Goods or services financed under the Grant, except as A.I.D. may otherwise agree in writing, will not be used to promote or assist a foreign aid project or activity associated with or financed by a country not included in Code 935 of the A.I.D. Geographic Code Book as in effect at the time of such use.

**SECTION B.4: Taxation**

- (a) This Agreement and the Grant will be free from any taxation or fees imposed under laws in effect in the territories, of the Grantees,
- (b) To the extent that (1) any contractor, including any consulting firm, any personnel of such contractor financed under the Grant, and any property or transaction relating to such contracts, and (2) any commodity procurement transaction financed under the Grant, are not exempt from identifiable taxes, tariffs, duties or other levies imposed under laws in effect in the territories of the Grantees, the Grantees will, as and to the extent provided in and pursuant to Project Implementation Letters, pay or reimburse the same with funds other than those provided under the Grant.

**SECTION B.5: Reports, Records, Inspections, Audit**

The Grantees will:

- (a) Furnish A.I.D. such information and reports relating to the Project and to this Agreement as A.I.D. may reasonably request;
- (b) Maintain or cause to be maintained, in accordance with generally accepting accounting principles and practices

consistently applied, books and records relating to the Project and to this Agreement, adequate to show, without limitation, the receipt and use of goods and services acquired under the Grant. Such books and records will be audited regularly, in accordance with generally accepted auditing standards, and maintained for three years after the date of last disbursement by A.I.D.; such books and records will also be adequate to show the nature and extent of solicitations of prospective suppliers of goods and services acquired, the basis of award of contracts and orders, and the overall progress of the Project toward completion; and

- (c) Afford authorized representatives of a Party the opportunity at all reasonable times to inspect the Project, the utilization of goods and services financed by such Party, and books, records, and other documents relating to the Project and the Grant.

**SECTION B.6: Completeness of Information**

The Grantees confirm:

- (a) That the facts and circumstances of which they have informed A.I.D., or cause A.I.D. to be informed, in the course of reaching agreement with A.I.D. on the Grant, are accurate and complete, and include all facts and circumstances that might materially affect the Project and the discharge of responsibilities under this Agreement;
- (b) That they will inform A.I.D. in timely fashion of any subsequent facts and circumstances that might materially affect, or that it is reasonable to believe might so affect, the Project or the discharge of responsibilities under this Agreement;

**SECTION B.7: Other Payments**

Grantees affirm that no payments have been or will be received by any official of the Grantees in connection with the procurement of goods or services financed under the Grant, except fees, taxes or similar payments legally established in the countries of the Grantees.

**SECTION B.8: Information and Marking**

The Grantees will give appropriate publicity to the Grant and the Project as a program to which the United States has contributed, identify the Project site, and mark goods financed by A.I.D., as described in Project Implementation Letters.

Article C: Procurement Provisions

SECTION C.1. Special Rules

- (a) The source and origin of ocean and air shipping will be deemed to be the ocean vessel's or aircraft's country of registry at the time of shipment.
- (b) Premiums for marine insurance placed in the territory of the Grantees will be deemed an eligible Foreign Exchange Cost, if otherwise eligible under Section C.7(a).
- (c) Any motor vehicles financed under the Grant will be of United States manufacture, except as A.I.D. may otherwise agree in writing.
- (d) Transportation by air, financed under the Grant, of property or persons, will be on carriers holding United States certification, to the extent service by such carriers is available. Details on this requirement will be in a Project Implementation Letter.

SECTION C.2: Eligibility Date

No goods or services may be financed under the Grant which are procured pursuant to orders or contracts firmly placed or entered into prior to the date of this Agreement, except as the Parties may otherwise agree in writing.

SECTION C.3: Plans, Specifications, and Contracts

In order for there to be mutual agreement on the following matters, and except as the Parties may otherwise agree in writing:

- (a) The Grantees will furnish to A.I.D. upon preparation,
  - (1) Any plans, specifications, procurement or construction schedules, contracts, or other documentation relating to goods or services to be financed under the Grant, including documentation relating to the prequalification and selection of contractors and to the solicitation of bids and proposals. Material modifications in such documentation will likewise be furnished by A.I.D. on preparation;
  - (2) Such documentation will also be furnished to A.I.D., upon preparation, relating to any goods or services, which, though not financed under the Grant, are deemed

by A.I.D. to be of major importance to the Project. Aspects of the Project involving matters under this subsection (a)(2) will be identified in Project Implementation Letters;

- (b) Documents related to the prequalification of contractors, and to the solicitation of bids or proposals for goods and services financed under the Grant will be approved by A.I.D. in writing prior to their issuance, and their terms will include United States standards and measurements;
- (c) Contracts and contractors financed under the Grant for engineering and other professional services, for construction services, and for such other services, equipment or materials as may be specified in Project Implementation Letters, will be approved by A.I.D. in writing prior to execution of the contract. Material modifications in such contracts will also be approved in writing by A.I.D. prior to execution, and
- (d) Consulting firms used by the Grantees for the Project but not financed under the Grant, the scope of their services and such of their personnel assigned to the Project as A.I.D. may specify, and construction contractors used by the Grantee for the Project but not financed under the Grant, shall be acceptable to A.I.D.

**SECTION C.4: Reasonable Price**

No more than reasonable prices will be paid for any goods or services financed, in whole or in part, under the Grant. Such items will be procured on a fair and, to the maximum extent practicable, on a competitive basis.

**SECTION C.5: Notification to Potential Suppliers**

To permit all United States firms to have the opportunity to participate in furnishing goods and services to be financed under the Grant, the Grantees will furnish A.I.D. such information with regard thereto, and at such times, as A.I.D. may request in Project Implementation Letters.

**SECTION C.6: Shipping**

- (a) Goods which are to be transported to the territories of the Grantees may not be financed under the Grant if transported either;
  - (1) On an ocean vessel or aircraft under the flag of a country which is not included in A.I.D. Geographic Code 935 as in

effect at the time of shipment, or

- (2) On an ocean vessel which A.I.D. by written notice to the Grantees has designed as ineligible, or
  - (3) Under an ocean or air charter which has not received prior A.I.D. approval.
- (b) Costs of ocean or air transportation (of goods or persons) and related delivery services may not be financed under the Grant, if such goods or persons are carried;
- (1) On an ocean vessel under the flag of a country not, at the time of shipment, identified under the paragraph of the Agreement entitled "Procurement Source: Foreign Exchange Costs," without prior written A.I.D. approval, or
  - (2) On an ocean vessel which A.I.D., by written notice to the Grantees, has designed as ineligible, or
  - (3) Under an ocean vessel or air charter which has not received prior A.I.D. approval.
- (c) Unless A.I.D. determines that privately owned United States flag commercial ocean vessels are not available at fair and reasonable rates for such vessels,
- (1) At least fifty percent (50%) of the gross tonnage of all goods (computed separately for dry bulk carriers, dry cargo liners and tankers) financed by A.I.D. which may be transported on ocean vessels will be transported on privately owned United States-flag commercial vessels, and
  - (2) At least fifty percent (50%) of the gross freight revenue generated by all shipments financed by A.I.D. and transported to the territories of the Grantees on dry cargo liners shall be paid to or for the benefit of privately owned United States-flag commercial vessels. Compliance with the requirements of (1) and (2) of this subsection must be achieved with respect to both any cargo transported from U.S. ports and any cargo transported from non-U.S. ports, computed separately.

**SECTION C.7: Insurance**

- (a) Marine insurance on goods financed by A.I.D. which are to be transported to the territories of the Grantees may be financed as a Foreign Exchange Cost under this Agreement provided:
- (1) Such insurance is placed at the lowest available competitive rate, and
  - (2) Claims thereunder are payable in the currency in which such goods were financed or in any freely convertible currency.

If a Grantee (or government of Grantees), by statute, decree, rule, regulation, or practice discriminates with respect to A.I.D.-financed procurement against any marine insurance company authorized to do business in any State of the United States, then all goods shipped to the territory of that Grantee financed by A.I.D. hereunder will be insured against marine risks and such insurance will be placed in the United States with a company or companies authorized to do a marine insurance business in a State of the United States.

- (b) Except as A.I.D. may otherwise agree in writing, the Grantees will insure, or cause to be insured, goods financed under the Grant imported for the Project against risks incident to their transit to the point of their use in the Project; such insurance will be issued on terms and conditions consistent with sound commercial practice and will insure the full value of the goods. Any indemnification received by the Grantees under such insurance will be used to replace or repair any material damage or any loss of the goods insured or will be used to reimburse the Grantees for the replacement or repair of such goods. Any such replacements will be of source and origin of countries listed in A.I.D. Geographic Code 935 as in effect at the time of replacement, and, except as the Parties may agree in writing, will be otherwise subject to the provisions of the Agreement.

**SECTION C.8: U.S. Government-Owned Excess Property**

The Grantees agree that wherever practicable, United States Government-owned excess personal property, in lieu of new items financed under the Grant, should be utilized. Funds under the Grant may be used to finance the costs of obtaining such property for the Project.

**Article D: Termination; Remedies**

**SECTION D.1: Termination**

Any Party may terminate this Agreement by giving the other Parties 30 days written notice. Termination of this Agreement will terminate any obligations of the Parties to provide financial or other resource, to the Project pursuant to this Agreement, except for payment which they are committed to make pursuant to noncancellable commitments entered into with third parties prior to the termination of this Agreement. In addition, upon such termination A.I.D. may, at A.I.D.'s expense, direct that title to goods financed under the Grant to be transferred to A.I.D. if the goods are from a source outside Grantees' countries, are in a deliverable state and have not been off-loaded in ports of entry of Grantees' countries.

**SECTION D.2: Refunds**

- (a) In the case of any disbursement which is not supported by valid documentation in accordance with this Agreement, or which is not made or used in accordance with this Agreement, or which was for goods or services not used in accordance with this Agreement, A.I.D., notwithstanding the availability or exercise of any other remedies under this Agreement, may require the Grantees jointly or severally, to refund the amount of such disbursement in U.S. Dollars to A.I.D. within sixty (60) days after receipt of a request therefor.
- (b) If the failure of the Grantees to comply with any of its obligations under this Agreement has the result that goods or services financed under the Grant are not used effectively in accordance with this Agreement, A.I.D. may require the Grantees, jointly or severally, to refund all or any part of the amount of the disbursements under this Agreement for such goods or services in U.S. Dollars to A.I.D. within sixty (60) days after receipt of a request therefor.
- (c) The right under subsection (a) or (b) to require a refund of a disbursement will continue, notwithstanding any other provision of this Agreement, for three years from the date of the last disbursement under this Agreement.
- (d) (1) Any refund under subsection (a) or (b), or (2) any refund to A.I.D. from a contractor, supplier, bank or other third party with respect to goods or services financed under the Grant, which refund relates to an unreasonable price for or erroneous invoicing of goods or services, or to goods that did not conform to specifications, or to services that were inadequate, will (A) be made available first for the cost of goods and services required for the Project, to the extent justified, and

(B) the remainder, if any, will be applied to reduce the amount of the Grant.

- (e) Any interest or other earnings on Grant funds disbursed by A.I.D. to the Grantees under this Agreement prior to the authorized use of such funds for the Project will be returned to A.I.D. in U.S. Dollars by such Grantees.

**SECTION D.3: Nonwaiver of Remedies**

No delay in exercising any right or remedy accruing to a Party in connection with its financing under this Agreement will be construed as a waiver of such right or remedy.

**SECTION D.4: Assignment**

The Grantees agree, upon request, to execute an assignment to A.I.D. of any cause of action which may accrue to the Grantees or a Grantee in connection with or arising out of the contractual performance or breach of performance by a Party to a direct U.S. Dollar contract with A.I.D. financed in whole or in part out of funds granted by A.I.D. under this Agreement.

1. QUANTIFICATION NO. <b>B</b>	2. EFFECTIVE DATE <b>See blk 19</b>	3. SOLICITATION/PURCHASE REQUEST NO. <b>PIO/T No. 645-0009-3-80034</b>	4. PROJECT NO. (If applicable) <b>645-0009</b>
5. BY <b>Contracting Officer</b>	6. Technical Office: <b>Afr/DR/SAP</b>	CODE	
7. National Operations Division, Africa Agency for International Development Washington, D.C. 20523			

8. ACTION AND ADDRESS <b>Eastern Michigan University Ypsilanti, Michigan 48197  Attn: Dr. Louis P. Poretta</b>	9. FACILITY CODE	10. AMENDMENT OF SOLICITATION NO. <input type="checkbox"/>	11. MODIFICATION OF CONTRACT/ORDER NO. <b>AID/afr-C-1172</b> DATED <b>7/28/75</b> (See block 11)
---	------------------	---	---

**NOTE APPLIES ONLY TO AMENDMENTS OF SOLICITATIONS**

The above numbered solicitation is amended as set forth in block 12. The hour and date specified for receipt of Offers  is extended,  is not extended.

Each acknowledgment receipt of this amendment prior to the hour and date specified in the solicitation, or as amended, by one of the following methods:

(a) By returning a copy of this amendment, (b) by acknowledging receipt of this amendment on each copy of the offer submitted, or (c) by separate letter or teletype which includes a reference to the solicitation and amendment numbers. FAILURE OF YOUR ACKNOWLEDGEMENT TO BE RECEIVED AT THE ISSUING OFFICE PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If, by virtue of this amendment you desire to change an offer already submitted, such change may be made by teletype, provided such teletype or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. FUNDING AND APPROPRIATION DATA (If required) <b>Appropriation No. 2-1181006</b>	<b>Allotment No. 856-52-645-00-69-81</b>
--	--

**NOTE APPLIES ONLY TO MODIFICATIONS OF CONTRACTS/ORDERS**

The Change Order is issued pursuant to \_\_\_\_\_

The changes set forth in block 12 are made to the above numbered contract/order.

The above numbered contract/order is modified to reflect the administrative changes (such as changes in paying office, appropriation data, etc.) set forth in block 12.

The Supplemental Agreement is entered into pursuant to authority of The Foreign Assistance Act of 1961, as amended, and Executive Order 11223.

It modifies the above numbered contract as set forth in block 12.

**DESCRIPTION OF AMENDMENT/MODIFICATION:**

purpose of this Amendment is to extend the estimated completion date and make related changes thereto and to correct the Overhead schedule.

On the Cover Sheet under "Estimated Completion Date", delete "June 30, 1979" and substitute therefor "September 30, 1979".

In Article III - "Period of Services" delete the date "June 30, 1979" and substitute therefor the date "September 30, 1979".

In Article V - "Budget" under "Projected Costs", delete "6/30/79" and substitute therefor "9/30/79".

In Article V - "Budget" under "Total Estimated Costs" delete "6/30/79" and substitute therefor "9/30/79".

provided herein, all terms and conditions of the document referenced in block 8, as hereinafter changed, remain unchanged and in full force and effect.

CONTRACTOR/OFFEROR IS NOT REQUIRED TO SIGN THIS DOCUMENT  CONTRACTOR/OFFEROR IS REQUIRED TO SIGN THIS DOCUMENT AND RETURN 11 COPIES TO ISSUING OFFICE

16. NAME OF CONTRACTOR/OFFEROR <b>Anthony H. Evans</b> (Signature of person authorized to sign)	17. UNITED STATES OF AMERICA <b>James A. Anderson</b> (Signature of Contracting Officer)
18. NAME OF CONTRACTING OFFICE (Type or print) <b>Anthony H. Evans Acting President</b>	19. DATE SIGNED <b>4/2/79</b>
18. NAME OF CONTRACTING OFFICE (Type or print) <b>James A. Anderson</b>	19. DATE SIGNED <b>2/16/79</b>

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and VII  
the herefor :

"Article VII - Negotiated Overhead Rates"

ursuant to the provisions of the clause of the General Provisions  
f the Contract entitled "Negotiated Overhead Rates", a rate or  
ates shall be established for each of the Contractor's Accounting  
eriods during the term of the Contract. The rate for the initial  
eriod shall be as set forth below:

	<u>Rate</u>	<u>Base</u>	<u>Period</u>
On Campus	56%	Direct salaries and wages including vacations, holidays, and sick pay but	From: Effective Date of Contract  To: 6/30/76
Off Campus	37%	excluding other fringe benefits	From: Effective Date of Contract  To: 6/30/76

ndirect cost rates for subsequent periods shall be established in  
ecordance with the terms of the "Negotiated Overhead Rates" clause  
f this Contract.

PROJECT AGREEMENT

BETWEEN THE COOPERATING AGENCY OF THE AGENCY FOR INTERNATIONAL DEVELOPMENT, U.S. DEPARTMENT OF THE ECONOMY, OFFICE OF THE DIRECTOR OF THE BUREAU OF ECONOMIC ASSISTANCE, AND THE MINISTRY OF FINANCE AND BUSINESS PLANNING

AN AGREEMENT OF COOPERATION

The undersigned parties hereby mutually agree to carry out a project in accordance with the terms set forth here and the terms set forth in annexes and attachments to this agreement below:

- Project Description Annex A  Foreign Currency Standard Provisions Annex
- Standard Provisions Annex  Special Loan Provisions Annex

This Project Agreement is further subject to the terms of the following agreement between the two governments as modified and supplemented:

- General Agreement for Technical Cooperation Date
- Economic Cooperation Agreement Date
- (Other) Date

Project No. 75-5-8  
 Date of Original Agreement  
 75-5-8  
 Project Title  
 Standard Primary Curriculum Development

B. Project Description and Justification  
 (See Annex A attached.)

5. AID A. project Symbol 72-1181006 7. AID Allocation Symbol 856-52-645-(X)-69-81

4. AID FINANCING		Previous Total (A)	Increase (B)	Decrease (C)	Total to Date (D)
<input checked="" type="checkbox"/> Dollars	<input type="checkbox"/> Local Currency				
(a) Total			\$621,000		\$621,000
(b) Contract Services					
(c) Commodities			(See page 2 for AID component breakdown)		
(d) Other Costs					
5. COOPERATING AGENCY FINANCING Dollar Equivalent:					
\$1.00 =					
(a) Total			400,000		400,000
(b) Technical and Other Services					
(c) Commodities					
(d) Other Costs					

6. Special Provisions (Use Attached Certificate Form, if Necessary)

The sole purpose of the Project Agreement is to provide additional funds to permit the continuation of the project as described in Project Agreement 75-5-8 dated 30 January 1978.

During January-March 1978 an external evaluation of the project was conducted. The evaluation recommended changes in project implementation. Many

11. Date of Original Agreement: March 29, 1978 12. Date of This Revision

13. Signature of Cooperating Agency: V.E. Sikhondze DATE: 3/28/78

14. For the Cooperating Government or Agency

15. Signature of Agency for International Development: John H. Kean DATE: 29 Mar 78

16. Signature of Agency for International Development: Regional Development Officer

TOCAG  
 A.I.D. Controller  
 CL range

of the changes recommended are short term, operational ones and can be accomplished by discussions between PCU and EMU and between OFARAD and Ministry of Education officials. These discussions will take place during the next three-six months following the signing of this Agreement. Therefore this Agreement remains unchanged.

Other changes are long term ones and likely will require a recasting of the Project Paper. However all changes will be made within the scope of the existing project purpose. Close, joint planning will be necessary to reflect accurately mutual understandings in a revised Project Paper.

AID Financing  
Details of U.S. Contribution by Cost Component and Method of Implementation

Cost Component/Method of Implementation	Previous Total	Increase	Decrease	Total to Date
<b>Total</b>		621,000		621,000
<b>Personal Services</b>				
PASA				
Contract		421,000		421,000
<b>Participants</b>				
Direct AID				
PASA				
Contract		100,000		100,000
<b>Commodities</b>				
Direct AID				
PASA				
Contract		100,000		100,000
<b>Other Costs</b>				
Direct AID				
PASA				
Contract				

The terms and conditions of all previous project agreements, as amended, executed under this project apply to the assistance financed by this Agreement.

For the Government of Swaziland: *[Signature]*  
 V.F. Sikhondze  
 Permanent Secretary, Finance

For the International Bank for Reconstruction and Development: *[Signature]*  
 3/21/78

THE DEPARTMENT OF STATE, AGENCY FOR INTERNATIONAL DEVELOPMENT (AID),  
 AN AGENCY OF THE GOVERNMENT OF THE UNITED STATES OF AMERICA, AND  
 THE MINISTRY OF PLANNING AND ECONOMIC PLANNING

AN AGENCY OF THE GOVERNMENT OF SWAZILAND

The above-named parties hereby mutually agree to carry out a project in accordance with the terms set forth herein and the terms set forth in the annexes attached hereto, as checked below:

- PROJECT DESCRIPTION ANNEX A  FOREIGN CLERKSHIP STANDARD PROVISIONS ANNEX  
 STANDARD PROVISIONS ANNEX  SPECIAL LOAN PROVISIONS ANNEX

This Project Agreement is further subject to the terms of the following agreement between the two governments, as modified and supplemented:

- GENERAL AGREEMENT FOR TECHNICAL COOPERATION DATE \_\_\_\_\_  
 ECONOMIC COOPERATION AGREEMENT DATE \_\_\_\_\_  
 (other) DATE \_\_\_\_\_

1. PROJECT/ACTIVITY NO.  
690-11-630-009

PAGE 1 OF 2 PAGES

2. AGREEMENT NO.  
7-8-4

3.  ORIGINAL OR REVISION NO. \_\_\_\_\_

4. PROJECT/ACTIVITY TITLE

Swaziland Primary Curriculum Development

5. PROJECT DESCRIPTION AND EXPLANATION

(See Annex A attached)

6. AID APPROPRIATION SYMBOL

72-11X1025

7. AID ALLOTMENT SYMBOL

425-52-690-00-69-71

8. AID FINANCING	PREVIOUS TOTAL (A)	INCREASE (B)	DECREASE (C)	TOTAL TO DATE (D)
<input checked="" type="checkbox"/> DOLLARS <input type="checkbox"/> LOCAL CURRENCY				
(a) Total		\$600,000		\$600,000
(b) Contract Services		600,000		600,000
(c) Commodities		(See page 2 for AID component breakdown)		
(d) Other Costs				
<b>9. COOPERATING AGENCY FINANCING - DOLLAR EQUIVALENT</b>				
(a) Total		385,800		385,800
(b) Technical and other Services				
(c) Commodities				
(d) Other Costs				

10. SPECIAL PROVISIONS (Use ADDITIONAL Certification Sheets, if Necessary)

The sole purpose of the Project Agreement is to provide additional funds to permit the continuation of the project as described in Project Agreement 75-S-8 dated 30 January 1975.

11. DATE OF ORIGINAL AGREEMENT  
12/30/76

12. DATE OF THIS REVISION

13. ESTIMATED FINAL CONTRIBUTION DATE  
31 December 1978

14. FOR THE COOPERATING GOVERNMENT OR AGENCY

15. FOR THE AGENCY FOR INTERNATIONAL DEVELOPMENT

SIGNATURE

DATE

30-12-76

SIGNATURE

John H. Kean

DATE

30 Dec 76

Regional Development Officer

AID 1520-1A (8-70)  PRO AG CONTINUATION SHEET  ANNEX	<b>PROJECT AGREEMENT BETWEEN AID AND THE MINISTER OF EDUCATION AN AGENCY OF THE GOVERNMENT OF SWAZILAND</b>	1. Project/Activity No. 69C-11-58C-009	PAGE 2 OF 2 PAGES
		2. Agreement No. 77-S-4	3. <input checked="" type="checkbox"/> Original or Revision No. _____
		3. Project/Activity Title Swaziland Primary Curriculum Development	

AID Financing

Details of U.S. Contribution by Cost Component and Method of Implementation

<u>Cost Component/Method of Implementation</u>	<u>Previous Total</u>	<u>Increase</u>	<u>Decrease</u>	<u>Total to Date</u>
Total		600,000		600,000
Personal Services				
PASA				
Contract		505,000		505,000
Participants				
Direct AID				
PASA				
Contract		45,000		45,000
Commodities				
Direct AID				
PASA				
Contract		50,000		50,000
Other Costs				
Direct AID				
PASA				
Contract				

Pursuant to the provisions of H.B.19, Chapter 1, Section ID 3a, the issuance of project implementation orders for technicians (PIO/Ts) is hereby waived for not more than six months from the date of this agreement.

For the Cooperating Government or Agency

For the Agency for International Development

SIGNATURE: \_\_\_\_\_ DATE: \_\_\_\_\_  
TITLE: \_\_\_\_\_

SIGNATURE: \_\_\_\_\_ DATE: \_\_\_\_\_  
TITLE: \_\_\_\_\_

IN AGENCY OF THE GOVERNMENT OF SWAZILAND

I hereby certify that the information furnished herein is true and correct to the best of my knowledge and belief.

DESCRIPTION: FOREIGN CURRENCY STANDARD FUNDING AND AID  
 SPECIAL EDUCATION PROGRAMS

DATE: \_\_\_\_\_

PROJECT/ACTIVITY NO. 690-11-680-009  
 APPROPRIATION NO. 76-S-7  
 PAGE 1 OF 2 PAGES  
 ORIGINAL NO. \_\_\_\_\_  
 REVISION NO. \_\_\_\_\_

PROJECT ACTIVITY TITLE  
**SWAZILAND PRIMARY CURRICULUM DEVELOPMENT**

DESCRIPTION IN SWAZI: \_\_\_\_\_  
 (See Attachment A attached)

APPROPRIATION SYMBOL 72-11X1025  
 AID ALLOCATION SYMBOL 425-52-690-00-69-61

CLASSIFICATION	PREVIOUS TOTAL (A)	INCREASE (B)	DECREASE (C)	TOTAL TO DATE (D)
Total		90,000		90,000
Contract Services		90,000		90,000
Commodities		(See page 2 for AID component breakdown)		
		*		*

The sole purpose of this Project Agreement is to provide additional funds to permit the continuation of the project as described in Project Agreement 75-3-8 dated 30 January 1975.

The Project 75-3-8 for financial contribution.

13. ESTIMATED FINAL CONTRIBUTION DATE: 31 December 1975

Planning \_\_\_\_\_  
 \_\_\_\_\_  
 INTERNATIONAL DEVELOPMENT

88

STR PROJECT AGREEMENT  
 BETWEEN THE DEPARTMENT OF STATE, AGENCY FOR INTERNATIONAL DEVELOPMENT (AID),  
 AN AGENCY OF THE GOVERNMENT OF THE UNITED STATES OF AMERICA, AND  
 MINISTRY OF EDUCATION

AN AGENCY OF THE GOVERNMENT OF SWAZILAND

The above-named parties hereby mutually agree to carry out a project in accordance with the terms set forth herein and the terms set forth in any annexes attached hereto, as checked below:

- PROJECT DESCRIPTION ANNEX A     FOREIGN CURRENCY STANDARD PROVISIONS ANNEX  
 STANDARD PROVISIONS ANNEX     SPECIAL LOAN PROVISIONS ANNEX

This Project Agreement is further subject to the terms of the following agreement between the two governments, as modified and supplemented:

- GENERAL AGREEMENT FOR TECHNICAL COOPERATION    DATE \_\_\_\_\_  
 ECONOMIC COOPERATION AGREEMENT    DATE \_\_\_\_\_  
 (other)    DATE \_\_\_\_\_

1. PROJECT/ACTIVITY NO. **690-11-680-009**    PAGE 1 OF 1 PAGES

2. AGREEMENT NO. **75-S-8**    3.  ORIGINAL OF 1 REVISION NO. \_\_\_\_\_

4. PROJECT/ACTIVITY TITLE  
**Swaziland Primary Curriculum Development**

5. PROJECT DESCRIPTION AND EXPLANATION  
 (See Annex A attached)

6. AID APPROPRIATION SYMBOL **72-11X1025**    7. AID ALLOTMENT SYMBOL **425-52-690-00-69-51**

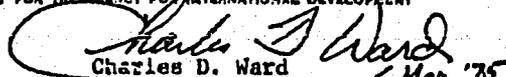
8. AID FINANCING	PREVIOUS TOTAL (A)	INCREASE (B)	DECREASE (C)	TOTAL TO DATE (D)
<input checked="" type="checkbox"/> DOLLARS <input type="checkbox"/> LOCAL CURRENCY				
(a) Total	\$840,512			\$840,512
(b) Contract Services	690,512			690,512
(c) Commodities				
(d) Other Costs	150,000			150,000
9. COOPERATING AGENCY FINANCING - DOLLAR EQUIVALENT				
\$1.00 =				
(a) Total	\$378,000			\$378,000
(b) Technical and other Services				
(c) Commodities				
(d) Other Costs				

10. SPECIAL PROVISIONS (Use Additional Continuation Sheets, if Necessary)

The sole purpose of this revision is to correct an error in wording which occurs on page 18 of the original Project Agreement. Line 2 of page 18 is corrected to read "the expense of any cost overrun in building the six houses. Details". All other provisions remain unchanged.

11. DATE OF ORIGINAL AGREEMENT **30 January 1975**    12. DATE OF THIS REVISION **5 March 1975**    13. ESTIMATED FINAL CONTRIBUTION DATE **29 January 1978**

14. FOR THE COOPERATING GOVERNMENT OR AGENCY  
 SIGNATURE: **B. A.**    DATE: \_\_\_\_\_  
 TITLE: \_\_\_\_\_

15. FOR THE AGENCY FOR INTERNATIONAL DEVELOPMENT  
  
 SIGNATURE: **Charles D. Ward**    DATE: **6 Mar '75**  
 TITLE: **Regional Development Officer**

D. Hickson  
Controller

MINISTRY OF EDUCATION  
SWAZILAND

The above-named parties hereby mutually agree to carry out a project in accordance with the terms set forth herein and the terms set forth in any attached schedules, as detailed below:

PROJECT DESCRIPTION:  ECONOMIC COOPERATION AGREEMENT  
 STANDARD PROVISIONS ANNEX  SPECIAL PROVISIONS ANNEX

(This Project Agreement is further subject to the terms of the following agreement between the two governments, as modified and supplemented:

GENERAL AGREEMENT FOR TECHNICAL COOPERATION DATE: \_\_\_\_\_  
 ECONOMIC COOPERATION AGREEMENT DATE: \_\_\_\_\_  
 (Other) DATE: \_\_\_\_\_

1. PROJECT/ACTIVITY NO. 690-11-680-009 PROJECT OF 2 PAGES

2. AGREEMENT NO. 75-8-2 3.  ANNEX: 21 SECTION 15

Swaziland Primary Curriculum Development

4. PROJECT DESCRIPTION AND TITLE: (See Annex 2 attached)

6. NO. AGREEMENT: 72-11X1025 425-52-690-00-89-51

7. AID FINANCING		PREVIOUS TOTAL (A)	INCREASE (B)	DECREASE (C)	TOTAL TO DATE (D)
<input checked="" type="checkbox"/> COLLABORATION	<input type="checkbox"/> LOCAL CURRENCY				
(a) Total		\$840,512			\$840,512
(b) Contract Services		690,512			690,512
(c) Commodities					
(d) Other Costs		150,000			150,000
8. COOPERATING AGENCY FINANCING - DOLLAR EQUIVALENT					
SILOS = R.67					
(a) Total		378,000			378,000
(b) Technical and other Services					
(c) Commodities					
(d) Other Costs					

10. SPECIAL PROVISIONS (See Additional Conditions Sheet U Annex 17)  
 The purpose of this revision is to specify disbursement procedures for "other costs" as mentioned in sections III A.4 and IX. of the original Agreement. All other provisions of the original Agreement, as amended remain unchanged.

11. DATE OF ORIGINAL AGREEMENT: 30 January 1975  
 12. DATE OF THIS REVISION: 30 May 1975  
 13. DATE OF LAST CORRECTIVE REVISION: 29 January 1978

14. FOR THE COOPERATING GOVERNMENT OR AGENCY: *E. Davium* DATE: 30/5/75  
 15. FOR THE COOPERATING GOVERNMENT OR AGENCY: *Charles D. Ward* DATE: 30 May 1975  
 TITLE: Regional Development Officer

*W. H. H. / 75*  
 Controller, OSARAC

*W. H. H. / 75*  
 Ministry of Finance & Economic Planning

**1. DISBURSEMENT PROCEDURES**

**A. General**

Pursuant to Section IX. of Project Agreement 75-S-8, the procedures to be followed by the Government of Swaziland (GOS) to obtain reimbursement for "Other Costs" items described in Sections III.A.4. and III. B.4. of the Agreement are defined herein.

The GOS should provide AID with specimen signatures of officers authorized to sign advance and reimbursement requests and otherwise authorized by the GOS to act in an official capacity regarding administration of project "Other Costs" funds. All advance or reimbursement requests and related correspondence should be mailed to the following address:

AID Regional Development Officer  
 P.O. Box 199  
 MBABANE, Swaziland

**B. Conditions Precedent to Disbursement**

Pursuant to Section IX. of the original Agreement (75-S-8), AID will provide up to \$150,000 in local currency for construction of six houses. Under the "fixed amount reimbursement method" of disbursement applicable to housing construction, the GOS will follow its usual contracting and construction management procedures but certain AID approvals, described below, must be obtained prior to receiving any advance of funds or reimbursement from AID.

AID approvals will be required at various steps involved in the design, contract award and construction of housing, including approval of the following documents and actions:

- 1) Plans and specifications and architect's cost estimates for houses.
- 2) Invitation for Bids (IFB) package, including format for Tender Document. All Tender Documents must include the standard addendum attached hereto as Exhibit A.

For the Cooperating Government or Agency  SIGNATURE: _____ DATE: _____ TITLE: _____	For the Agency for International Development  SIGNATURE: _____ DATE: _____ TITLE: _____
--	--

- 3) Summary and analysis of bids received and proposed award of contract(s).
- 4) Any changes in the contract awarded from IFB. Two conformed copies of the notice of award to contractor and of the executed contract should be received by AID.
- 5) Submission to AID of specimen signatures of officials designated to act on behalf of the GOS for administrative/financial purposes and persons or firms designated to supervise and certify construction progress.

**C. Advance of Funds**

Upon satisfactory completion of the above conditions precedent to disbursement, AID will upon request of the GOS make an advance of funds up to 50% of its fixed contribution. To obtain the advance the GOS should submit to AID a Voucher Form SF.1034 (original) and SF 1034a (three copies) properly prepared and signed by an authorized GOS official. The SF.1034 will identify the AID project number and show the amount of advance being requested stated in S.A. Rand. In the event that the advance is not used for construction of six houses as specified in the Project Agreement, the GOS shall refund to AID the entire amount advanced.

**D. Final Fixed Amount Reimbursement**

The GOS will notify AID upon the physical completion of the houses. Following this notification, AID will send an engineer to the housing sites to inspect the houses and appurtenances. The AID engineer will certify that the houses have been completed in conformity with plans and specifications or notify the GOS in writing of corrections required. After the houses are certified completed in conformity with plans and specifications and accepted by the GOS, a claim for final reimbursement may be submitted to AID. The claim should be submitted on Voucher Form SF.1034 (original) and SF.1034a (three copies) prepared and signed by an authorized GOS official. The SF.1034 will identify the AID project number and show the total fixed amount of reimbursement due from AID with an offsetting credit in the amount of the advance made pursuant to sub-section C above. The following certification should accompany the request for reimbursement:

For the Cooperating Government or Agency	For the Agency for International Development
SIGNATURE: _____ DATE: _____ TITLE: _____	SIGNATURE: _____ DATE: _____ TITLE: _____

The undersigned certifies that:

- 1) The Government of Swaziland has not heretofore applied for or received reimbursement for the costs of any of the items for which reimbursement is claimed in this request and will not obtain such reimbursement out of proceeds of any other grant, loan or credit available to the Government.
- 2) The Contractor has fully complied with the terms and conditions of the contract, including plans and specifications; the materials, services and equipment for which reimbursement requested have been satisfactorily delivered, and the work contracted for has been accepted by the GOS and full payment has been made to the Contractor, including payment of any amounts previously withheld as retention.

Date \_\_\_\_\_ Signed \_\_\_\_\_

Title \_\_\_\_\_

For the Cooperating Government or Agency

For the Agency for International Development

SIGNATURE: \_\_\_\_\_ DATE: \_\_\_\_\_  
TITLE: \_\_\_\_\_

SIGNATURE: \_\_\_\_\_ DATE: \_\_\_\_\_  
TITLE: \_\_\_\_\_

THE MINISTRY OF EDUCATION

AN AGENCY OF THE GOVERNMENT OF

SWAZILAND

Swaziland Primary Curriculum  
Development

EXHIBIT A

STANDARD ADDENDUM TO GOVERNMENT OF SWAZILAND TENDER  
DOCUMENTS APPLICABLE TO ANY PORTION OF CONSTRUCTION,  
EQUIPMENT, OR MATERIALS COSTS FINANCED BY U.S. AID GRANTS

1. Equipment, materials or other commodities used in connection with the performance of this contract or incorporated into the works shall not have been produced or manufactured in or shipped to Swaziland from any country listed in sub-paragraph B below.
  - A) Services rendered in connection with the performances of this contract shall not be rendered by a citizen or permanent resident or by a firm of any country listed in sub-paragraph B.
  - B) Those countries deemed ineligible sources for goods and services are: Albania, Bulgaria, China, Cuba, Czechoslovakia, East Germany, Estonia, Hungary, Latvia, Lithuania, North Korea, Outer Mongolia, Poland, Romania, Union of Soviet Socialist Republics and North Vietnam.
2. The contractor agrees to maintain adequate books and records concerning transactions under or in connection with this contract and to make them available for inspection and audit to the Employer and AID or any of their duly authorized representatives, until the expiration of three years after final payment under this contract.
3. Contractor shall, at his own expense, place a sign in a conspicuous place at the project site, identifying the project as a foreign assistance project of AID. The sign shall bear the AID emblem which will be furnished by AID.
4. Progress reports shall be prepared by the Contractor at intervals established by and in a form approved by the supervising architect or the employer's agent. Five copies shall be submitted to the employer not later than five days after the report is due.
5. Authorized AID representatives have the right to inspect the works, materials and construction plants at any time. The contractor shall cooperate and furnish AID representatives with all available facilities and information requested.
6. AID shall approve the award of all contracts.

For the Cooperating Government or Agency

For the Agency for International Development

SIGNATURE  
TITLE

DATE

SIGNATURE  
TITLE

DATE

PRO AG

BETWEEN THE DEPARTMENT OF SCIENCE AND TECHNOLOGY FOR INTERNATIONAL DEVELOPMENT (AID),  
AN AGENCY OF THE GOVERNMENT OF THE UNITED STATES OF AMERICA, AND  
MINISTRY OF EDUCATION

AN AGENCY OF THE GOVERNMENT OF SWAZILAND

The above-named parties hereby mutually agree to carry out a project in accordance with the terms set forth herein and the terms set forth in any annexes attached hereto, as checked below:

PROJECT DESCRIPTION ANNEX A     FOREIGN CURRENCY STANDARD PROVISIONS ANNEX  
 STANDARD PROVISIONS ANNEX     SPECIAL LEAN PROVISIONS ANNEX

1. PROJECT/ACTIVITY NO. 690-11-680-009    PAGE 1 OF 1 PAGES  
2. AGREEMENT NO. 75-S-8    3.  ORIGINAL OF 1 REVISION NO. 1  
4. PROJECT/ACTIVITY TITLE: Swaziland Primary Curriculum Development

This Project Agreement is further subject to the terms of the following agreement between the two governments, as modified and supplemented:

GENERAL AGREEMENT FOR TECHNICAL COOPERATION    DATE \_\_\_\_\_  
 ECONOMIC COOPERATION AGREEMENT    DATE \_\_\_\_\_  
 (other)    DATE \_\_\_\_\_

5. PROJECT DESCRIPTION AND EXPLANATION  
(See Annex B attached)

6. AID APPROPRIATION SYMBOL 72-11X1025    7. AID ALLOTMENT SYMBOL 425-52-690-00-69-51

8. AID FINANCING	PREVIOUS TOTAL (A)	INCREASE (B)	DECREASE (C)	TOTAL TO DATE (D)
<input checked="" type="checkbox"/> DOLLARS <input type="checkbox"/> LOCAL CURRENCY				
(a) Total	\$840,512			\$840,512
(b) Contract Services	690,512			690,512
(c) Commodities				
(d) Other Costs	150,000			150,000
9. COOPERATING AGENCY FINANCING - DOLLAR EQUIVALENT				
\$1.00 =				
(a) Total	\$378,000			\$378,000
(b) Technical and other Services				
(c) Commodities				
(d) Other Costs				

10. SPECIAL PROVISIONS (See Additional Confirmation Sheets, if necessary)

The sole purpose of this revision is to correct an error in wording which occurs on page 13 of the original Project Agreement. Line 2 of page 18 is corrected to read "the expense of any cost overrun in building the six houses. Details". All other provisions remain unchanged.

11. DATE OF ORIGINAL AGREEMENT 30 January 1975    12. DATE OF THIS REVISION 5 March 1975    13. ESTIMATED FINAL CONTRIBUTION DATE 29 January 1978

14. FOR THE COOPERATING GOVERNMENT OR AGENCY    15. FOR THE AGENCY FOR INTERNATIONAL DEVELOPMENT

SIGNATURE: N/A    DATE: \_\_\_\_\_    SIGNATURE: *Charles D. Ward*    DATE: 4 Mar '75  
TITLE: \_\_\_\_\_    TITLE: Regional Development Officer

*D. D. D.*  
D. Hickson  
Controller

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PRO AG

**PROJECT AGREEMENT**  
**BETWEEN THE DEPARTMENT OF STATE, AGENCY FOR INTERNATIONAL DEVELOPMENT (AID),**  
**AN AGENCY OF THE GOVERNMENT OF THE UNITED STATES OF AMERICA, AND**  
**THE MINISTRY OF EDUCATION**

AN AGENCY OF THE GOVERNMENT OF SWAZILAND

The above-named parties hereby mutually agree to carry out a project in accordance with the terms set forth herein and the terms set forth in any annexes attached hereto, as checked below:

- PROJECT DESCRIPTION ANNEX A     FOREIGN CURRENCY STANDARD PROVISIONS ANNEX  
 STANDARD PROVISIONS ANNEX     SPECIAL LOAN PROVISIONS ANNEX

This Project Agreement is further subject to the terms of the following agreement between the two governments, as modified and supplemented:

- GENERAL AGREEMENT FOR TECHNICAL COOPERATION    DATE \_\_\_\_\_  
 ECONOMIC COOPERATION AGREEMENT    DATE \_\_\_\_\_  
 (Other)    DATE \_\_\_\_\_

1. PROJECT/ACTIVITY NO. **690-11-680-009**    PAGE 1 OF 10 PAGES

2. AGREEMENT NO. **75-S-8**    3.  ORIGINAL OR REVISION NO. \_\_\_\_\_

4. PROJECT/ACTIVITY TITLE  
**Swaziland Primary Curriculum Development**

5. PROJECT DESCRIPTION AND EXPLANATION  
*(See Annex A attached)*

6. AID APPROPRIATION SYMBOL **72-11X1025**    7. AID ALLOTMENT SYMBOL **425-52-690-00-69-51**

B. AID FINANCING	PREVIOUS TOTAL (A)	INCREASE (B)	DECREASE (C)	TOTAL TO DATE (D)
<input checked="" type="checkbox"/> DOLLARS <input type="checkbox"/> LOCAL CURRENCY				
(a) Total				
(b) Contract Services		(See page 2 for component breakdown)		
(c) Commodities				
(d) Other Costs				
<b>C. COOPERATING AGENCY FINANCING - DOLLAR EQUIVALENT</b>				
\$1.00 =				
(a) Total		\$378,000*		\$378,000*
(b) Technical and other Services				
(c) Commodities				
(d) Other Costs				

10. SPECIAL PROVISIONS (Use Additional Continuation Sheets, if Necessary)

\*Represents GOS recurrent cost estimates for first two years of project (see Project Paper, Annex D, table 5)

11. DATE OF ORIGINAL AGREEMENT **30 January 1975**    12. DATE OF THIS REVISION \_\_\_\_\_    13. ESTIMATED FINAL CONTRIBUTION DATE **29 January 1978**

14. FOR THE COOPERATING GOVERNMENT OR AGENCY  
 SIGNATURE: *P. P. Amimi*    DATE: *20/1/75*    TITLE: **Minister of Education**

15. FOR THE AGENCY FOR INTERNATIONAL DEVELOPMENT  
 SIGNATURE: *George E. ...*    DATE: **30 Jan 75**    TITLE: **Actg. Regional Development Officer**

*PCA*

Ministry of Finance & Econ. Planning

**FRO AG**  
**CONTRACTS/AGREEMENTS/**  
**SHEET**  
**ANNEX**

**BRITISH AID AID**  
**THE MINISTRY OF EDUCATION**  
**AN AGENCY OF THE GOVERNMENT OF**  
**SWAZILAND**

Project No. **75-S-8**  
 Original No. \_\_\_\_\_  
 Revision No. \_\_\_\_\_  
**Swaziland Primary Curriculum Development**

**AID Financing**  
**Details of U.S. Contribution by Cost Component and Method of Implementation**

Cost Component Method of Implementation	Previous Total	Increase	Decrease	Total to Date
<b>Total</b>		<b>840,512</b>		<b>840,512</b>
<b>Personal Services</b> PASA Contract		<b>546,000</b>		<b>546,000</b>
<b>Participants</b> Direct AID PASA Contract		<b>11,000</b>		<b>11,000</b>
<b>Commodities</b> Direct AID PASA Contract		<b>133,512</b>		<b>133,512</b>
<b>Other Costs</b> Direct AID PASA Contract		<b>150,000</b>		<b>150,000</b>

For the Cooperating Government or Agency SIGNATURE: _____ DATE: _____ TITLE: _____	For the Agency for International Development SIGNATURE: _____ DATE: _____ TITLE: _____
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AID 180-1-1A (2-7-71)  <b>PRO AG</b> CONTINUATION SHEET  ANNEX	<b>PROJECT AGREEMENT          BETWEEN AID AND</b>	1. Project/Activity No. <b>690-11-680-009</b>	PAGE <u>4</u> OF <u>18</u> PAGES
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	AN AGENCY OF THE GOVERNMENT OF <b>Swaziland</b>	3. Project/Activity Title <b>Swaziland Primary          Curriculum Development</b>	

**I. Summary**

This project is designed to provide assistance to meet a priority educational need identified by the Government of Swaziland in the Second National Development Plan 1973-1977. The need, specifically, is to reform the primary school curriculum.

Under this activity AID plans to provide technical services, finance the training of Swazi nationals, purchase supporting equipment and materials, and assist with the construction of houses for the use of U.S. technical advisors. Financing for these activities after FY 1975 depends on the availability of funds and mutually satisfactory progress.

The project described herein is scheduled to continue for eight years, subject to the evaluation and further approval process described in Section V. below. During that time U.S. technical advisors will assist the Ministry of Education (MOE) in its ongoing program of primary school curriculum reform. The U.S. personnel will advise the Ministry of Education in the areas of syllabus preparation, development of materials, production and distribution of materials, and teacher training, all at the primary school level. The U.S. technical advisors will also play a major role in the training of Swazis who are and will be the individuals operationally engaged in the process of curriculum development. Most local staff training will take place in Swaziland. However, some short-term and long-term participant training will take place outside Swaziland.

This Agreement includes AID financing for the first eighteen months of the project, covering U.S. technical services, training, commodities and other costs (housing construction).

The rationale for this project is set forth in the "Project Paper" (PROP) for the project prepared in October 1974 by USAID in conjunction with the GOS, which the parties to this Agreement agree serves as the basis for their planned inputs to the project and, subject to modification as required, will be the working

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AID 1830-1A (5-77)	PROJECT AGREEMENT BETWEEN AID AND	600-11-380-009	PART 5 of 28
PROJECT CONTRIBUTION SHEET	The Ministry of Education	75-S-8	Date Original Revision No.
ANNEX	AN AGENCY OF THE GOVERNMENT OF Swaziland	3. Project/Activity Title Swaziland Primary Curriculum Development	

document for project activities. The specific inputs agreed to by both parties during the first year of the project are included in this Agreement.

## II. Project Description

### A. Setting

A good curriculum must clearly move toward national goals, reflect national cultural backgrounds, meet the learning needs of the pupils, and flow from a methodical assessment of the unique resources and constraints effecting national development. Such a curriculum in Swaziland is needed not only to prepare its school age children for expanding requirements and opportunities for post-primary academic or technical training but also to serve the needs of the majority of the nation's children who will terminate formal education upon completion of primary school. To achieve these goals, the MOE is presently engaged in a number of activities which will lead to continuing curriculum reform.

Several important steps have been taken under this ongoing program which have established a base for carrying out curriculum development. Major among the achievements of the MOE in this area are the establishment of preliminary primary school outcomes, the establishment of the Primary Curriculum Unit (PCU), and the completion of a National Primary School Curriculum Plan which presents specific plans for policy making; preparation, production and distribution of teaching/learning materials; pre-service/in-service teacher training; progress reporting; and training PCU staff. The plan also presents detailed estimates of the personnel and fiscal requirements of the program. The GOS has requested AID and the World Bank to assist it in carrying out the plan.

Curriculum development involves both a process (the planning of learning experiences) and a product (materials or tools which may be used in implementing plans for student learning). The development of curriculum for use on a national basis requires the establishment of supporting systems (i. e. Curriculum Design,

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AID 1309-1A 9-79)	PROJECT AGREEMENT BETWEEN AID AND  The Ministry of Education  AN AGENCY OF THE GOVERNMENT OF  Swaziland	1. Project/Activity No. 690-11-680-009	PAGE 6 OF 18 PAGES
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Production of Materials, Distribution of Materials, Teacher Training and Education) through which the process can be carried out and appropriate products created and distributed for teacher/student use. The purpose of this project is to develop within the MOE an institutionalized capacity, supported by viable systems, to carry out curriculum development on a continuing basis and without outside assistance.

### B. Objectives

The objectives of this project are all directed toward the purpose of the project which is the institutionalization of a Swazi capacity to develop a relevant and effective primary school curriculum. Specifically, the objectives are to advise the Ministry of Education and support its efforts to:

1. Select and train a sufficient number of Swazis capable of designing and producing teaching/learning materials on a continuing basis.
2. Develop a revised curriculum and ancillary materials for widespread use throughout the primary school system.
3. Design and establish a formal system linking the Primary Curriculum Unit (PCU) and other groups working within the primary curriculum production system.
4. Create an evaluation system suitable for measuring the effectiveness of the curriculum in achieving desired student outcomes.
5. Develop systems providing teachers with pre-service and in-service training in the use of the new curriculum materials.
6. Schedule a systematic and timely flow of teacher and student materials to assure effective implementation of the new curriculum program.

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AID 199-1A (1-70)  <b>PRO AG</b>  CONTINUATION SHEET  ANNEX	<b>PROJECT AGREEMENT          BETWEEN AID AND</b>  <b>The Ministry of Education</b>  AN AGENCY OF THE GOVERNMENT OF  <b>Swaziland</b>	1. Project/Activity No. <b>690-11-680-009</b>	PAGE 7 OF 18 PAGES
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### C. Course of Action

The focus of this project is to develop Swazi capability to carry out curriculum development including the production of new materials and the introduction of new concepts to teachers. To accomplish this, technical assistance efforts will be directed toward strengthening the Primary Curriculum Unit (PCU) primarily by the development of the skills of the PCU professional staff. It should be noted that the PCU professional staff is small and probably will not exceed thirteen full time writers of materials in the foreseeable future. Thus it will not be possible for the PCU staff alone to carry out the immense task of curriculum reform. Therefore, the Ministry of Education will make available substantial additional assistance from its personnel and financial resources. The PCU, then, will play the role of coordinator and manager of the curriculum development process. While the U. S. advisory team will work through the PCU, it will also train Swazis outside the PCU who will participate in the curriculum development process. In this context, the team will train the PCU staff to establish and operate the following major systems by carrying out curriculum development:

1. Curriculum Design and Development - the development of outcomes (educational goals) and objectives, the design, scheduling and writing of materials, the testing of materials in trial schools and revising materials.
2. Production of Materials - graphic design and illustration, proof-reading, scheduling, and the economic, efficient and timely printing and binding of materials.
3. Distribution of Materials - the systematic movement of materials from press to classroom with the retention of adequate copies for replacement needs.
4. Teacher Training - pre-service and in-service training of teachers and education officials to ensure the effective and appropriate use of materials and tests throughout the school system.

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5. Appraisal - to determine the effectiveness of existing and new curricula, assess student learning progress and assess teacher effectiveness in using curricula.

Although the MOE through the Senior Inspector of Primary Education will be responsible for the operations of the above systems, the PCU, with the assistance of the project-funded advisors, has been delegated major responsibility for their establishment. In carrying out its responsibilities, the PCU will receive important policy direction from the MOE which is advised by the National Education Advisory Board, the Curriculum Co-ordinating Committee and the Primary Curriculum Panel. In addition, the PCU will be assisted operationally with materials preparation, production and distribution, teacher training and evaluation by the Subject Panels, District Education Officers, teacher leaders, headmasters and teacher volunteers from throughout the primary system.

**III. United States Government Contribution**

**A. Planned Life of Project Support**

Subject to the availability of funds, mutually satisfactory progress toward objectives, and to the evaluation and approval process described in Section V. C below, this project is scheduled to continue for eight years during which time the following project elements will be provided by the United States Government.

**1. Technical Services**

AID will provide up to six full time curriculum specialists and other selected technical personnel over an eight year period as required to advise and train counterparts from among the PCU staff and other key MOE personnel involved in the curriculum development process and to assist in establishing the various systems required to implement that process. The professional skills of the advisory personnel will cover the five major systems through which the curriculum development process is implemented (see section II. C.). A schedule of up to thirty-six man-years of assistance is presented below.

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AID 1040-13 (3-74)	PROJECT AGREEMENT BETWEEN AID AND  The Ministry of Education  AN AGENCY OF THE GOVERNMENT OF Swaziland	1. Project/Activity No. 690-11-680-009	TABLE 9. OF 18
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The Senior American Advisor (8 years) will be responsible for supervising the activities of each member of the advisory team. In addition, he will advise the MOE/PCU regarding all aspects of the curriculum development process including the in-country and participant training program. He will be responsible for overall administrative planning for the TA staff and funds, including the preparation of project reports and liaison with other donor agencies.

However, notwithstanding his overall advisory role he will focus particular attention on advising the PCU with respect to the development of a Curriculum Design and Development System.

The Primary Curriculum Specialist (8 years) will also focus his efforts on the Curriculum Design and Development System. He will work closely with the Senior Advisor in providing training and advice to the PCU staff with respect to the preparation of curricula which are suitable to the Swazi child, insuring that appropriate consideration is given to intellectual skills, cognitive styles and stages of cognitive development.

The Production and Distribution Specialist (6 years) will take primary responsibility for training Swazis to design, establish and implement systems for production and distribution of materials. This advisor will assist the MOE/PCU in the implementation of both prototype and large scale production.

A major responsibility will be to assist the MOE to determine the production requirements of the project. Therefore, early in the project, he will design and direct a study to determine the technical and economic feasibility of various alternative approaches to large-scale production and will recommend to the MOE the most feasible approach. Following the MOE decision regarding the system of production to be used he will train the PCU/MOE staff to implement it. Also based on the MOE's decision with respect to the appropriate type of production system, the specialist will assist the MOE/PCU to design an effective distribution system and train MOE/PCU staff to implement it.

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BETWEEN AID AND**

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CONTINUATION  
SHEET**

**The Ministry of Education**

2. Agreement No.  
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3.  Original or  
Revision No. \_\_\_\_\_

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**AN AGENCY OF THE GOVERNMENT OF  
Swaziland**

3. Project/Activity Title  
**Swaziland Primary  
Curriculum Development**

**An Evaluation Specialist (3 years) will be provided to advise and assist the PCU staff to develop suitable evaluation instruments for evaluating the curriculum. Thus he will work closely with the Senior Advisor and the Curriculum Specialist in advising and training PCU staff with respect to the evaluation aspects of curriculum design and development and will have primary responsibility for advising and training members of the PCU staff to design and implement a curriculum evaluation.**

**Two Teacher Training Specialists (7 years) will be provided for teacher training which will be carried out under the project to ensure that new and existing teachers can appropriately utilise the new curriculum. The first of these specialists (5 years) will advise, train and assist PCU staff to design and implement an effective in-service teacher training system.**

**The second teacher training specialist (2 years) will advise and assist the staffs of the existing Teacher Training Colleges to design and carry out an effective pre-service teacher training program to enable new teachers to appropriately use the new curriculum materials.**

**Short Term Consultants will be provided under the project as needed. It is anticipated that up to 4 man-years of specialist services will include but not be limited to a systems analyst, a production specialist, curriculum design specialists and teacher training specialists.**

**2. Training**

**This project proposes 23 man-years of participant training. Training will involve special courses for PCU staff members, other Ministry personnel selected as material writers and senior MOE staff members connected to the curriculum development process. To the extent that required training related to curriculum design and development cannot be provided in Swaziland, candidates for training will be sent to other African countries or the United States.**

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**PROJECT AGREEMENT  
BETWEEN AID AND**

**The Ministry of Education**

**AN AGENCY OF THE GOVERNMENT OF  
Swaziland**

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Curriculum Development**

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In addition to the special courses, it is planned to provide advanced degree training for four persons at the Master's level and a fifth at Doctoral level. These persons are likely to be from the P. C. U. staff, the Unified Teaching Service and the Ministry of Education staff. This training would take place in African or U.S. universities.

**3. Commodities**

Commodities will be provided under this project as outlined in the "Project Paper" (PROP). Commodities will consist of the following general categories:

- Office equipment
- Office supplies
- Duplicating equipment
- Audio/visual equipment
- Production equipment
- Paper
- Hand tools
- Evaluation equipment
- Books

**4. Other costs (Housing)**

AID will provide up to \$25,000 per house for the construction of six houses for the U.S. advisors. The housing will be of the standard provided by the GOS for senior civil servants, as previously constructed by AID in Swaziland. To the extent cost exceeds \$25,000 per house, the GOS will finance the balance. Details of construction, financing and use of housing are set forth in Section IX.

**B. FY 1975 Funding**

This Agreement provides funding in the amount of \$840,512 broken down as follows:

**1. Technical Services (\$546,000) - This funding is for**

For the Cooperating Government or Agency

For the Agency for International Development

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AID (525-11A) (2-73)  FRO AG CONTINUING BOARD  ANNEX	<b>PROJECT AGREEMENT          BETWEEN AID AND</b>	1. Project No. 690-11-680-009 2. Agency No. 75-S-8	12 of 18 Original or Revision No.
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	<b>AN AGENCY OF THE GOVERNMENT OF          Swaziland</b>		

six U.S. technicians for 18 months or nine man-years of services.

2. Participant training (\$11,000) - This funding is for one man-year of special course and degree training.

3. Commodities (\$33,512). See A.3. above.

4. Other Costs (Housing) (\$150,000) - See A.4. above.

#### IV. Government of Swaziland (GOS) Contributions

##### A. General

The Government of Swaziland agrees to provide on a timely basis the necessary funds, facilities, personnel, services and other resources required for the effective support of AID inputs to this project and the achievement of stated project objectives.

##### B. Specific GOS Inputs Under this Agreement

1. Local Staff - The GOS will provide adequate staff for the efficient operation of the PCU, including the Production Center and the Teaching Innovation and Distribution Centers. Currently there are five Swazis assigned to the Curriculum Development Program on a full-time basis including the Director of the PCU, three professionals and one secretary/typist, and posts are approved for one additional professional officer, an additional secretary/typist and one driver/messenger/clerk. Additional GOS personnel will be assigned as stated in the Project Paper, Annex H.

2. Office Space - The GOS will provide adequate office space for the U.S. and local staff to carry out the objectives of the project. A library facility will also be included.

3. Equipment and Supplies - The GOS will supply any needed equipment and supplies not provided by AID to support the U.S. and local staff.

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4. Local Travel and Maintenance - The GOS will provide all travel and maintenance costs for PCU staff and participants of workshops, seminars, study groups and in-service teacher training courses taking place in Swaziland. The GOS will also provide all local travel for U.S. Technical Advisors.

5. Production and Distribution - The GOS will make a decision about assuming costs for the production and distribution of materials based upon the results of the analysis described in Section III.A. above. The responsibility and cost of any production and distribution of materials beyond the prototype stage will be assumed by the GOS.

6. Overall Supervision and Administration - The GOS will maintain full control and responsibility of the curriculum development process.

7. Support of Participants. Suitable candidates will be made available on a timely basis for participating in the special courses or degree programs in the U.S., third countries or in Swaziland provided for under this Agreement. Local costs incidental to their training programs while in Swaziland and their salaries or a family maintenance allowance during the period of training whether in or outside Swaziland will be paid for by the U.S.

8. Temporary Housing for U.S. Advisors - In the event that permanent housing is not available for use by the U.S. technician and his family upon his arrival in Swaziland the GOS will provide full costs of suitable temporary housing until permanent housing is available.

9. Permanent Housing for U.S. Advisors - Permanent housing will be provided as specified in Section IX. Such housing will be provided without cost to the U.S. Advisors and will be equipped with basic hard furnishings of a type assigned to GOS employees of comparable rank. The individual occupant will be responsible for utility bills.

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10. Support of the PCU and Teaching Innovation and Distribution Centers (TIDCs) - It is estimated that the GOS's recurrent costs for the support of the PCU and the TIDC's will be as follows:

(TOTAL) Recurrent Cost Estimates  
Expenditure  
 By Calendar year (Emalangeni (000))

	75	76	77	78	79	80	81	82	83	TOTAL
PCU	45.9	49.7	49.7	52.7	55.7	61.2	61.2	61.2	61.2	498.50
Proto-type Production		12.3	12.3	12.3	12.3	12.3	12.3	12.3	12.3	98.4
TIDCs		35.0	35.0	35.0	36.0	37.0	37.0	37.0	37.0	289.0
Progress Reporting		2.1	4.2	6.3	8.0	10.0	11.5	13.5	15.0	70.6
<b>Totals</b>	<b>E45.9</b>	<b>99.1</b>	<b>101.2</b>	<b>106.3</b>	<b>112.0</b>	<b>120.5</b>	<b>122.0</b>	<b>124.0</b>	<b>125.5</b>	<b>956.5</b>

The GOS will decide how to finance the production of curriculum materials produced by the PCU. An estimate of the recurrent cost is as follows:

By Calendar year (Emalangeni 000)

	76	77	78	79	80	81	82	83	TOTAL
Production	80.0	156.0	277.0	409.0	527.0	623.0	623.0	623.0	3318.0

GOS recurrent costs are discussed in detail under GOS inputs (IV.B.5. above) and in Annex D of the Project Paper and serve as a guide for this agreement.

For the Cooperating Government or Agency  SIGNATURE: _____ DATE: _____ TITLE: _____	For the Agency for International Development  SIGNATURE: _____ DATE: _____ TITLE: _____
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AND REGISTRATION NO.	PROJECT AGREEMENT BETWEEN AID AND	690-11-680-009	15-018-0003
		75-S-8	
PTD NO.	The Ministry of Education	Swaziland Primary Curriculum Development	
CONTRACT NUMBER	AN AGENCY OF THE GOVERNMENT OF		
AGENCY	Swaziland		

**V. Review and Evaluation**

The GOS and USAID mutually agree that regular periodic reviews of project progress and careful formal evaluations using predetermined terms of reference are essential to project success. Toward that end, the parties agree to carry out the review and evaluation processes described below.

**A. On-going Evaluation**

The on-going evaluation will consist of periodic reporting by the contractor and continuous monitoring by the AID Project Manager (including systematic observation of workshops and seminars, and discussions with teachers and Ministry officials regarding particular problems as they arise).

**B. Annual Evaluations**

The annual evaluations will be designed to accomplish minor corrections and revision in project design and implementation as needed. These annual evaluations will be based on the results of new data obtained regarding the outcomes of project activities as reflected in the contractor semi-annual reports and the data obtained from the National Progress Reporting System. These evaluations will be participated in by members of the PCU staff as well as teachers in the field selected at random.

**C. Biennial Evaluations**

There will be major project evaluations held every two years to facilitate possible major revisions of the project and to overcome serious problems which may have been identified. These major evaluations external in nature will be led by contract teams funded under the project. They will involve Ministry officials, PCU staff and randomly selected teachers using the new curriculum materials and approaches.

The second biennial evaluation described in detail on page 66 of the Project Paper will be a major mid-project evaluation. At this point the first four years covered by AID's initial approval of the project will have ended. Following the results of the second biennial evaluation; and assuming mutual GOS/US agreement, the Project Paper will be revised, updated and resubmitted to AID/W for approval.

For the Cooperating Government or Agency	For the Agency for International Development
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**End of Project Evaluation**

There will also be a comprehensive end of project evaluation to measure the effectiveness of the overall project as well as its individual components in terms of meeting project objectives and to develop recommendations regarding future curriculum development efforts. As with the biennial evaluations, this will be an external evaluation carried out by a team of specialists financed under the project, and will be participated in by Ministry officials, PCU staff members and randomly selected teachers.

**VI. Exemption From Duties and Taxes**

Pursuant to the terms of the attached Standard Provisions Annex, which is part of this Agreement, the Government of Swaziland agrees to arrange for the exemption from or for reimbursement of:

a. All duties and taxes imposed on and relating to the import of household and personal effects (including one motor vehicle) which are the property of each U.S. -supplied technician or his family intended for their own personal and/or domestic use and are imported by him within a period of six months of his arrival at his post of assignment. If any of the above effects are sold prior to re-export, the U.S. -financed specialists will be liable to pay duty or taxes on them at appropriate rates.

b. All export duties and taxes on the above items.

c. All social security taxes, personal taxes and all direct taxes on all income of the U.S. -supplied staff received from the U.S. Government either directly or indirectly.

d. All duties and taxes on the import of commodities financed by AID for this project.

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IDENTIFICATION  
NUMBER  
AGENCY

The Ministry of Education  
AN AGENCY OF THE GOVERNMENT OF  
Swaziland

Agreement No.  
75-S-8  
Swaziland Primary  
Curriculum Development

**VII. Assignment of Cause**

The Cooperating Government agency agrees to execute an assignment to USAID upon request of any cause of action which may accrue to the Cooperating Government agency in connection with or arising out of a contractor's performance or breach of performance of any contract financed in whole or in part ~~of~~ of funds provided by the United States Government under this Agreement.

**VIII. Issuance of Implementing Document**

Pursuant to M. O. 712.4 issuance of the necessary implementing documents is waived for the periods shown below:

- PIO/T not more than six months
- PIO/Ps not more than twelve months
- PIO/Cs not more than six months

**IX. Special Provisions - Housing**

Section III. B. 4 of this Agreement provides up to \$150,000 equivalent in local currency other costs for the construction of six houses for U.S. technicians. AID will follow the "fixed amount reimbursement method," whereby the GOS will carry out the construction of houses utilizing its own funds and following usual GOS competitive bidding, contracting and construction management procedures. The amount of AID reimbursement will be fixed in advance, based upon reasonable cost estimates reviewed and approved by AID, but in no event to exceed the maximum AID contribution of \$150,000. AID will reimburse the GOS upon verification of the physical completion of the houses, according to design specifications previously reviewed and approved by AID. To relieve financial strain upon the GOS and permit construction work to begin expeditiously, AID is willing to make an advance in an amount up to 50% of its fixed contribution. It should be noted that the emphasis in the "fixed amount reimbursement method" is upon the final output or physical completion of the construction not upon the costs, therefore documentation supporting actual costs incurred will not be required. Since the amount

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Swaziland Primary Curriculum Development

Swaziland

reimbursable by AID is fixed it is understood that the GOS will bear the expense of any cost overrun in building the three houses. Details of disbursement procedures and documentation required to request an advance of funds and final reimbursement will be provided at a later date either by letter or revision to this Agreement.

Construction of these houses will commence as soon as possible after the effective date of this Agreement. The houses will be titled in the Government of Swaziland and shall be reserved for the use of U.S.-financed technical personnel in the U.S. assistance program in Swaziland. At such time as AID determines that the houses are no longer required for this or other AID projects, they will be available at the discretion of the GOS for inclusion in the government housing pool.

X. Selection of Contractor

It is contemplated that the advisory services outlined in this Agreement will be provided under an AID contract with a U.S. university or private institution with special skills in the area of curriculum development. As described in the Project Paper this project is a complex one with many sensitive areas requiring great skill on the part of the contractor selected to assist the GOS move toward the accomplishment of project objectives and purpose. Therefore the selection of an exceptionally capable contractor which can field an outstandingly efficient team is essential. To advise in this critical task of choosing a contractor the GOS agrees to make available senior employees from the Ministry of Education. In the event that this requires travel to the U.S., AID will finance such travel.

For the Cooperating Government or Agency

For the Agency for International Development

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