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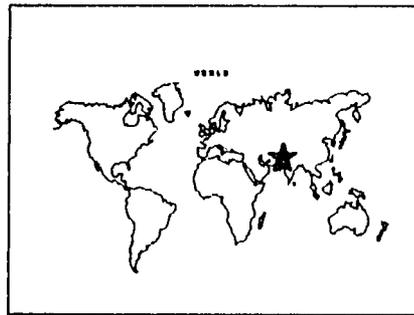
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### QUARTERLY REPORT

## COMMODITY EXPORT PROGRAM AFGHANISTAN

AID REP Project No. 306-0205-C-00-9384-00

October 1, 1991 thru December 31, 1991

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## Summary of Progress

1. As a result of the O/AID/Rep November, 1991 CEP Project Review, direction has shifted, somewhat, from the basic contract, and the June, 1990 AAM. The Technical Assistance role of the RONCO CEP staff (Procurement, Transportation/Logistics, Admin/Fiscal, Area Logistics Officers, and Mine Detection Dog Center), and RONCO's role in hiring consultants for O/AID/Rep special studies, continues. However, the training of Afghan counterparts and transfer of CEP related procurement and logistics skills to Afghans in preparation for the relocation to Afghanistan, was placed on hold. The Afghan Small Business Development Project Proposal project paper presented in 4th Qtr FY 91, was likewise placed on hold during 1st Qtr FY 92.

2. RONCO processed 97 Procurement Requests valued at \$3,142,000, issued \$1,828,000 in Purchase Contracts, and received \$1,582,000 worth of commodities and equipment which were delivered to contractors. Outstanding Procurement Requests for \$1,339,000 and their respective Purchase Contracts are in process.

3. The delivery of 245,035 bags of DAP fertilizer to DAI was completed on 21 December 1991. A quick rehash of the entire operations shows that DAP was bagged at the port at the rate of 22,500 bags per day or 1,000 bags an hour 24 hours a day over an 11 day period. There were approximately 2,000 truck sorties and 1,030,000 "lifts" of the bags meaning each bag was handled multiple times during the transport from the port, tailgating during transshipment, storage in Karachi, transport to Quetta, Chaman, and Peshawar, and subsequent 1 or 2 more "lifts" as the bags were placed in storage at the destinations.

4. On 22 October 1991, 2,500 hand sprayers procured by RONCO for DAI arrived in Quetta. RONCO personnel supervised the off-loading and obtained receipt documents to close the fiscal and procurement loop.

5. The remaining 13 MT of US vegetable oil that had been held in storage in Quetta for the Commissioner of Afghan Refugees was drawn in October. Additionally, the 20 MT of ghee allocated to UNDP was also drawn during this period. This completes the issue of all CEP commodities from the Quetta warehouse. Peshawar maintains a combined balance of 1,225 MT of dal chana, ghee, salt, sugar, and black tea in its warehouse, as well as 1,000 MT of vegetable oil.

6. The problem of the release of the 3,314.84 MT of PL-480 Wheat allocated for Commercial Sales out of Quetta was resolved. 768 MT were drawn by an Afghan merchant and shipped to Afghanistan on 3 and 4 December 1991. Although the Baluchistan Food Department acknowledges that RONCO/Quetta still has a remaining credit of 2,546.26 MT of wheat in its commercial wheat account, they will not issue it since their stock is low and there is a big demand from

other relief agencies. RONCO has been directed to draw and warehouse the wheat at the first opportunity for further issue to merchants at a later date.

7. The restriction on MDD Program cross-border operations was lifted on 31 October 1991. The Mine Detection Dog Center deployed 23 team members and fourteen dogs into Afghanistan from Peshawar on 11 November and the Quetta Detachment deployed 4 dogs plus handlers into Kandahar Province on 6 November. During the quarter, 395,000 square meters of mine fields and 69 Kilometers of road were cleared; 283 Anti-personnel mines, 48 Anti-tank mines, and 314 pieces of unexploded ordnance and fragments were discovered. Mine Detection Dogs and handlers not committed to operations inside Afghanistan continued to receive training at Risalpur (Peshawar) and a new training area leased near Camp Baleli (Quetta).

8. In November, 1991 the O/AID/Rep CEP Project Review resulted in approval to expand the MDD Program up to a total of 100 dogs subject to the availability of funds. Ideally, this will be accomplished prior to the planned transition of the program to the United Nations currently scheduled for the July, 1993 time-frame.

9. With the resumption of the DoD Afghan Relief Flights RONCO's workload increased significantly. Three DoD flights were received this quarter with 69 pallets containing 90,000 individual items. Of special note was the arrival in November of the 100<sup>th</sup> flight in support of this program. In addition to the normal cargo, dignitaries and other personnel involved in the program arrived on the flight and participated in the commemorative ceremony.

10. The ARF program has been expanded and stock control and surveillance personnel added. Afghans are being hired where practical to support this Afghan program. A computer capability has been added at the warehouse and inventory, storage status, issue and receipt data is inputted as collected. Manual preparation of RIR/ISSUE forms has been replaced by computer-generated forms. A DoD inventory program was installed and software modified to make it simpler and easier to use. Two (2) new Afghan computer operators were trained to operate the system and routinely input data and produce computer generated inventories for O/AID/REP.

11. O/AID/REP requested and RONCO complied by accepting, inventorying, establishing accountability for, and providing a computerized listing of NACP equipment and supplies which are now stored in RONCO warehouses in Islamabad, Peshawar, and Quetta. There are 347 line items or 1,569 pieces involved.

12. The Transportation/Logistics Office became responsible in October 1991 for paying the office, warehouse, and residence utility bills of RONCO expatriate employees in Islamabad. RONCO has employed a Utility Specialist who is responsible for tracking, recording, and paying forty-six (46) separate bills.

COMPONENT 1. PROCUREMENT.

1. Introduction. RONCO processed 97 Procurement Requests valued at \$3,142,000, issued \$1,828,000 in Purchase Contracts, and received \$1,582,000 worth of commodities and equipment which were delivered to contractors. Outstanding Procurement Requests valued at \$1,339,000 and their respective Purchase Contracts are in process.

2. Progress to Date.

a. The following chart summarizes RONCO procurement activity for the quarter:

PROJECT	PROC REQ	LINE ITEM	VALUE \$	CONTRACT SSD	VALUE \$	RECD.
1 -CEP	17	54	135,326	17	56,709	106,773
2 -AHF	14	119	16,628	17	21,425	11,313
3 -CCSC	4	7	27,236	6	279,883	284,882
4 -MSH	33	518	2,048,920	127	1,095,336	720,000
5 -VITA	6	8	310,000	4	9,725	9,725
6 -UNO/MOE	14	15	231,237	8	49,177	24,522
7 -APSAB	7		278,071	9	291,631	407,189
8 -AIG	-	-	-	-	-	-
9 -RAFA	-	-	-	-	-	-
10-IRC	1		22,000	1	24,300	17,811
11-AWRC	-	-	-	-	-	-
12-NACP	-	-	-	-	-	-
13-CARE	1	2	72,672	-	-	-
14-UNHCR	-	-	-	-	-	-
15-AID/Rep	-	-	-	-	-	-
<b>TOTAL:</b>	<b>97</b>	<b>731</b>	<b>3,142,090</b>	<b>183</b>	<b>1,803,235</b>	<b>1,582,242</b>

- 1 - Commodity Export Program
- 2 - Animal Holding Facility
- 3 - Construction Control Service Corporation
- 4 - Management Services for Health
- 5 - Volunteers In Technical Assistance
- 6 - University of Nebraska at Omaha/AIG Ministry of Education
- 7 - Afghanistan Private Sector Agricultural Business - DAI
- 8 - Afghan Interim Government
- 9 - Reconstruction Authority for Afghanistan
- 10- International Rescue Committee
- 11- Afghan Women Resources Center
- 12- Narcotics Awareness Control Project
- 13- CARE
- 14- UNHCR
- 15- O/AID/Rep

b. The following is a synopsis of the more significant procurement activities during the quarter:

(1) DAP Fertilizer.

■ The DAP was bagged at the port at the rate of 22,500 bags per day or 1,000 bags an hour 24 hours a day over an 11 day period. There were approximately 1,030,000 "lifts" of the bags meaning each bag was handled multiple times during the transport from the port, tailgating during transshipment, storage in Karachi, transport to Quetta, Chaman, and Peshawar, and subsequent 1 or 2 more "lifts" as the bags were placed in storage at the destinations.

■ The services contractor, Security Packers, completed during this period the delivery of a total quantity of 245,035 bags of DAP to the following locations:

DAI and UNILOG/Quetta . . . . .	151,058 bags
DAI/Chaman . . . . .	65,975 bags
DAI and UNILOG/Peshawar . . . . .	28,002 bags

■ Security Packers had taken possession of approximately 247,773 bags at the port in Karachi. The difference of 2,738 in bags delivered or 138.5 MT at an average bag weight of 50.15 Kg (actual from port weigh bridge) has been a matter of discussion between RONCO, O/AID/ Rep, and USAID's Regional Legal Advisor. There were initially rather significant variances in bag weights and bags were consumed while correcting all underweight bags to at least 50 Kg while overweight bags were accepted and allowed to stand. AID/REP determined that the "possible" loss of 138.5 MT of fertilizer appears to be in an acceptable loss range for this activity.

■ The requirement for empty bags with liners to hold @50 Kg per bag was 250,000. Experience was that up to 5 percent or 12,500 additional bags would be required to replace damaged bags and 262,500 bags were included with the price of the DAP. Of the 262,500 empty bags, 247,773 filled bags were counted at the port leaving what would appear a balance of 14,727 empty bags to be accounted for. 4,045 empty unused bags remain in storage leaving a balance of 10,682 which it appears were required to replace damaged bags. There are allegations that "there should remain a balance of 20,000 to 30,000 or more bags...RONCO has to account for..." This matter is yet to be resolved.

(2) Heavy Duty Construction Equipment. A combined Invitation for Bid (IFB) was issued on 10 October 1991 for items of equipment valued at an estimated \$2.5 million for a new construction unit for CCSC/ACLU. By 9 December 1991, the Bid closing date, bids were received from nine prospective suppliers. An evaluation of the bids was conducted and a recommendation for suppliers was

made to the O/AID/Rep Contracting Officer. His approval was provided on 12 December 1991 to initiate procurement.

(3) Telecommunication System. Because of the complexity of the required equipment, the services of a short-term consultant were utilized to revise and rewrite specifications in generic terms. A final Request for Proposal was issued on 27 November 1991, with 24 January 1992 as the closing date. This date was later extended at the request of potential suppliers to 14 February. This RFP included a detailed Scope Of Work covering the required Bill of Material, installation, maintenance, and training. We expect manufacturers and intermediary trading companies to participate in the bid competition.

(4) Bailey Bridges. The necessary components to construct five Bailey Bridges along with necessary spare parts ordered 26 August 1991, arrived in Pakistan and were delivered to CCSC/Peshawar. All components were inspected by a qualified engineer prior to shipment to Pakistan.

(5) Komatsu Parts. On 21 November 1991, an order for 365 line items of spare parts for Komatsu dozers was placed with a U.S. supplier for \$185,193 FOB U.S. port of loading. Delivery of these parts is expected by the end of February 1992.

(6) Rice and Wheat Seed. Two separate orders were issued on 21 November 1991 for the supply of 10 MT of Basmati Rice Seed and 600 MT of Pirsabak 85 Wheat Seed. The necessary instructions for the protection of the seed, as per our special consultant, Vern Walter's recommendation of 15 May 1991, were included in the Purchase Contract. Delivery of the rice seed will take place in March 1992, and of the wheat seed in August 1992.

(7) Savings. To foster more competition among local suppliers of pharmaceutical and health-related products and to achieve greater savings, RONCO conducted negotiations with more than twenty-five lowest responsive offerers during the first quarter of FY 92. Solicitation of "best and final" prices for various line items in negotiated procurement resulted in a total saving of Rs. 220,660 (\$8,900) to the MSH project.

(8) Source/Origin Waiver. Under the blanket waiver authorization dated 16 August 1990, approved by the Acting USAID Representative, orders for the following right hand drive vehicles, which were less than \$50,000 per transaction, were issued for AID Geographic Code 935 country source/origin:

CCS-0042 - Three Pick-ups for CCSC	\$37,147
CEP-0011 - One Utility Vehicle for RONCO	\$16,541
CEP-0012 - One Sedan for RONCO	\$14,007
IRC-0005 - One Station Wagon for IRC	\$23,404

### 3. Unanticipated Activities.

a. DAP Fertilizer. Upon initial delivery of 2,426 MT of bagged DAP to DAI/Quetta, it was noticed that several of the bags were uneven in weight, were missing inner liners, and had holes in them due to the use of hooks. The bagging contractor - Security Packers (SP) - was asked to stop further transport of bagged DAP until each and every bag at the Karachi warehouses was checked.

(1) The word and verse contract with Security Packers was such that RONCO held the contractor accountable for making the corrections to bags already delivered and, on 19 September, RONCO's FSN staff began monitoring as Security Packers checked each bag to see that the weight of the DAP was not less than 50 Kg. net, the inner liner was in place, the mouths of both the inner and outer liners were stitched together, and that hook holes were covered with strong tape patches.

(2) Dispatch of the checked bags from the Karachi warehouses commenced on 21 September 1991. As it happened, simultaneously, shipments of sugar, wheat, and fertilizer arrived for the GOP at Karachi port. There was also political unrest in the Quetta area. The availability of suitable trucks and labor were affected by political unrest, resulting in a "documented" transport delay of checked bags.

(3) By 12 December 1991, the total quantity of bagged DAP was delivered to three locations, as directed by DAI.

b. Telecommunication Equipment. Claiming insufficient time to prepare its proposal, a potential supplier (Motorola, Inc.) requested an extension in the RFP closing date. Therefore, the date has been extended to 14 February 1992.

### 4. Constraints Identified and Solutions Proposed.

a. DAP Fertilizer. Security Packers was forced to inspect and correct as necessary every bag to comply with the specifications of the contract. Pending the resolution of the "possible" shortage, RONCO withheld payment of Security Packers' invoices covering transport charges of Rs.1,222,307. This amount has now been paid.

b. 365 Line Items of Komatsu Parts. From bids received from various prospective suppliers, it was determined that almost all of the parts were made in Japan. A source/origin waiver was then issued by O/AID/Rep for the procurement of the required parts with an AID Geographic Code 935 country origin.

5. Work Plan for Next Quarter.

a. RONCO's procurement officials will continue to conduct market surveys to identify new manufacturers/suppliers, and to update its directory of suppliers.

b. RONCO expects to receive Procurement Requests from O/AID/Rep contractors and other PVOs to procure items and equipment for an estimated \$2-3 million during 2nd QTR FY 92. This will include procurement of 58 trained Mine Detection Dogs and the services of MDD trainers.

## COMPONENT 2. Transportation, Logistics, and Services.

### 1. Introduction.

a. Logistics and Services have been added to the title of this component to more clearly define the Department's current operations.

b. During this quarter RONCO became responsible for the payment of utility bills in Islamabad that had been paid previously by AID/Pakistan. These are utility bills for RONCO offices and employee residences. See paragraph 2d, below.

2. Progress to Date. The following is a synopsis of the more significant transportation activities:

a. Transport of 245,035 bags of DAP fertilizer was coordinated, monitored, and tracked from Karachi warehouses to Quetta, Chaman, and Peshawar. These shipments were completed during this period. See Component 1, paragraph 2b, for more detailed discussion.

b. There were three (3) DoD Afghan Relief Flights involving two (2) C-5 aircraft and one (1) C-141. There were a total of 69 pallets received, off-loaded, transported to the Islamabad warehouse, broken down and inventoried, and stored and/or distributed.

(1) There were forty (40) line items or 49,571 pieces of DoD clothing of which 15,465 pieces have been issued. There were 2,519 line items or 42,660 pieces of DoD medical supplies received.

(2) The November flight (C-141) included dignitaries in commemoration of the 100th flight in support of this program, as well as cargo.

c. Five (5) commercial air and seven (7) commercial surface shipments were received which entailed Customs clearance, inspection, inventory, and transshipment of cargo. There were also three (3) air shipments and one (1) surface shipment of Household Effects received and two (2) air shipments and two (2) surface shipments dispatched for repatriated RONCO expatriate employees. Major incoming shipments are as follows:

#### (1) Air Shipments:

Copy Machine/Parts	2 packages for UNO/Peshawar
Dog Food	199 cans for AHF/Pabbi
Vaccine Carrier	60 each for MSH/Peshawar
Laser Printer	2 each for MSH/Peshawar
Atlas Graphics	1 box for CCSC/Peshawar
Lab Equipment	6 packages for IRC/Peshawar
Vet Supplies	1 package for AHF/Peshawar

Books, Engineering	1 package for CCSC/Peshawar
Thermometers	1 package for MSH/Peshawar
Freezers	11 each for MSH/Peshawar
Computer Parts	1 package for RONCO/Islamabad
Office Supplies	3 packages for RONCO/Islamabad
Books, Engineering	1 package for CCSC/Peshawar

(2) Surface Shipments:

Knapsack Sprayers	2 containers, DAI/Quetta.
Loader Spare Parts	55 packages, CCSC/Peshawar.
Tires/Tubes	232 each CCSC/Peshawar.
Copy Machines	2 each, MSH/Peshawar.
Bailey Bridge	8 containers, CCSC/Peshawar.
Dog Food	324 containers, AHF/Pabbi.
Fork Lift	3 pieces, RONCO/Islamabad.

d. The Utility Specialist mentioned above will be responsible for tracking, recording, and paying forty-six (46) separate bills. Forty (40) are official office, residence, and warehouse bills for electricity, gas, water, telephone, and the telex to be ultimately charged to the Logistics element of the contract. The balance are personal telephone bills paid by the individual. This activity is taking considerable expatriate as well as FSN time as previous records are poor, bills arrive late with late charges already due, and large, unexplained amounts are shown as being in arrears.

4. Constraints Identified and Solutions Proposed. None.

5. Work Plan for Next Quarter.

a. Continue to manage the transportation system, the registration, receiving, and insurance of vehicles, and support to DoD flights.

b. Continue to seek ways to improve automation.

c. Improve procedures to handle utility bills.

COMPONENT 3. Depot Operations (Receipt, Issue, Storage, Distribution, and Accountability).

1. Introduction. The Depot Operations component has been revised into three (3) sections to more clearly portray current operations. The sections are PL-480 Wheat/Foodstuff Commodities, General Commodities, and DoD Material.

2. Progress to Date.

a. A computer system was installed in the Islamabad warehouse to accelerate inventory processing which was previously handled manually. Two Afghan computer operators were hired. Computer training was provided to the new operators and assistance was given to the Admin/Fiscal and the Procurement Offices by the Transportation, Logistics, and Services Office. New programs were developed for RIR/ISSUE slips which were previously manually prepared on pre-printed forms. They are now produced directly from the computer.

b. Four (4) surveillance personnel were authorized in support of the DoD ARF program to monitor storage and distribution of the thousands of items distributed through this program. Two (2) are to be stationed in Islamabad and one (1) each in Peshawar and Quetta. One (1) has been hired.

c. A computer-generated inventory was provided to O/AID/Rep for its use in preparing distribution plans for DOD excess material. This can be expanded to other programs as desired.

d. Computerized reports generated for the PL-480 Program continued to be a big assistance in tracking quantities received, issued, and on-hand.

e. Depot operations continue to support the O/AID/Rep program through receipt, storage, and issuance of material.

f. The remaining 19.74 MT of ghee and 13.223 MT of vegetable oil in Quetta were issued leaving a zero balance for CEP foodstuff and vegetable oil in Quetta.

g. One (1) of the two (2) Islamabad warehouses was returned to the owner during this period. It is likely that a second warehouse will again be required in the future at which time one with better accessibility for heavy equipment and closer to the present warehouse will be leased. Those with long time involvement in the CEP program will remember that the second warehouse was leased in order to have total control over the items in storage. The GOP actually controlled the guards and keys for the primary warehouse at that time. This has since been resolved to where RONCO is in total control.

h. The DoD AHR flights resumed this quarter. A general summary of the Depot Operations for this activity is outlined below:

(1) A plane (C-5/C-141) containing up to 36 pallets of cargo arrives normally at night at Chaklala Air Force Base which is co-located with the Islamabad commercial airport.

(2) A RONCO crew and equipment (forklifts, tractors, trailers called dollies, the one (1) RONCO 7-ton flatbed truck, and other miscellaneous equipment) are staged at the airfield beforehand. As soon as the aircraft arrives RONCO, assisted by the GOP who coordinate airfield operations, off-load the pallets placing them either on trailers or truck or on the runway apron to await the return of the transportation for a second lift.

(3) The pallets are transported approximately 25 Kms. to a warehouse where they are off-loaded and placed inside. Depending on the number of pallets, there may be as many as 3-4 lifts before clearing the airfield.

(4) Once the aircraft is off-loaded the USAF crew immediately begins preparing to depart which, when Afghan patients are to be evacuated, means reconfiguring the cargo compartment with seats and stretchers.

(5) RONCO's services for the crew ranges from zero to providing pack lunches to providing transportation for personnel and luggage when they remain overnight.

(6) Pallets, some containing thousands of items, are broken down and inventoried in the warehouse. The inventory is computerized and provided to O/AID/Rep who provides a distribution plan.

(7) Following the inventory, the material is stored, then organic or commercial transportation is arranged for transport to RONCO Peshawar and Quetta warehouses where it is issued to recipients or, it is through putted directly to recipients.

(8) The entire process is documented and the loop closed when receipt documents are returned to RONCO's Islamabad offices by the RONCO Area Logistics Officers in Peshawar and Quetta.

### 3. Warehousing.

The following warehouse space (in square feet) is available.

<u>Peshawar</u>	<u>Quetta</u>	<u>Islamabad</u>	<u>Total</u>
27,809	3,200	10,000	41,009

4. Following sections summarize activity and balances.

Section I: PL-480 Wheat/Foodstuff Commodities.

The following chart summarizes receipts, issues, and balances on-hand of PL-480 Wheat (allocations for Direct Distribution, Food for Work, and Commercial Sales) and Foodstuff Commodities.

PL-480 Wheat (MTs)

	Peshawar			Quetta		
	Receipt	Issue	Balance	Receipt	Issue	Balance
DD	0.0	0.0	0.0	0.0	0.0	0.0
FFW	0.0	0.0	3511.8	0.0	768.6	0.0
CS	0.0	0.0	0.0	0.0	0.0	2546.0
<b>Total</b>	<b>0.0</b>	<b>0.0</b>	<b>3511.8</b>	<b>0.0</b>	<b>768.6</b>	<b>2546.0</b>

FOOD/COMMODITIES (MTs)

	Peshawar			Quetta		Total
	Receipt	Issue	Balance	Receipt	Issue	Balance
Dal Chana	0.0	0.0	878.4	0.0	0.0	0.0
Ghee	0.0	0.0	96.9	0.0	19.7	0.0
Lobia	0.0	0.0	0.0	0.0	0.0	0.0
Salt	0.0	0.0	69.9	0.0	0.0	0.0
Sugar	0.0	0.0	178.4	0.0	0.0	0.0
Tea, Black	0.0	0.0	1.4	0.0	0.0	0.0
VegOil-USA	0.0	0.0	1000.0	0.0	13.2	0.0
	<b>0.0</b>	<b>0.0</b>	<b>2225.0</b>	<b>0.0</b>	<b>32.9</b>	<b>0.0</b>

Section II: General Commodities

See listing under Component 2, paragraph 2c. These items have been processed through the warehouses, delivered, and receipted for. The paperwork has been returned to RONCO-Islamabad to close the procurement and fiscal loop.

Section III: DoD Material

The following chart summarizes receipts, issues, and balances on-hand of DoD material (less medical)\*.

<u>Item</u>	<u>Receipt</u>	<u>Issues</u>	<u>Balance</u>
Bag, First Aid	10	0	10
Bed Sheet, Cotton	50	50	0
Blanket, Cotton	47	47	0
Blanket, Wool	4192	3376	816
Boot, Cold Weather	23	0	23
Boot, Safety	21	21	0
Cap, Cold Weather	235	0	235
Case, First Aid Compass	105	0	105
Case, Pillow	2016	0	2016
Cloth, Camo, Polyester	1	0	1
Drawers	8441	0	8441
Drawers, Cold Weather	600	480	120
Gloves, Leather	4	0	4
Gloves, Vinyl Coated	192	0	192
Hood, Cold Weather	5	0	5
Jacket, Camouflage	296	184	112
Jacket, Field	5227	142	5085
Jacket, Flyer	1	0	1
Liner, Jacket	30	0	30
Liner, Trouser	13	0	13
Mitten Insert	29	29	0
Mitten, Wool Insert	37	0	37
Pack, Field	20	0	20
Parka, Cold Weather	23	13	20
Pillow	1350	1350	0
Poncho	6	0	6
Shirt, Camouflage	125	0	125
Shirt, Fatigue	45	0	45
Shirt, Sleeping	140	140	0
Shirt, Wool	16058	2661	13397
Shoe, Basketball	2178	0	2178
Sleeping Bag	1998	820	1178
Socks, Wool	288	288	0
Towel, Cotton	5139	300	4839
Trousers, Camouflage	8	0	8
Trousers, Extreme Cold WX	179	179	0
Trousers, Fatigue	220	0	220
Trousers, Wool	116	116	0
Trouser, Woman	90	90	0
Wash Basin with Stand	3	0	3
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Total Items are 40	49,571	10,287	39,284

\* Medical items are not shown because of the volume. A total of 2,512 line items consisting of 37,476 items were received and are on-hand. An inventory listing of this material has been made available to O/AID/Rep to assist in preparing distribution plans. The medical items are expected to be distributed in January 1992.

4. Unanticipated Activities. O/AID/Rep requested and RONCO complied by accepting, inventorying, establishing accountability for, and providing a computerized listing of NACP equipment and supplies which are now stored in RONCO warehouses in Islamabad, Peshawar, and Quetta. There are 347 line items or 1,569 pieces involved.

5. Constraints Identified and Solutions Proposed. None.

6. Workplan for Next Quarter.

a. Continue to maintain records of PL-480 Wheat allocation to O/AID/Rep.

b. Continue to maintain records of food commodities, perform surveillance of, inventory, fumigate and rotate stocks as required.

c. Improve all our warehouse, inventory, storage, and distribution operations.

d. Continue automation and expand its use in support of depot operations.

e. Receive, inventory, store, and distribute DoD excess material as directed by O/AID/Rep.

COMPONENT #4. Monitoring.

The termination of monitors was reported in the 4th Quarter FY 91 Quarterly Report. Due to the 30 day notice period, they were actually terminated in 1st Quarter FY 92.

This section of the Quarterly Report is being deleted in future reports as we no longer monitor food stuff distributed across the border. The surveillance of DoD materials is a Depot Operations function found under that component.

COMPONENT 5. Mine Detection Dog Center.

1. Introduction. Dr. John Walker completed his contract after thirty (30) months as the Manager of the Animal Holding Facility/Director of the Mine Detection Dog (MDD) Program. Dr. John Ottenberg who was the initial Manager during the 1987 to early 1989 time-frame and instrumental to the beginning of the MDD Program, returned on November 25, 1991. Following a one week overlap, Dr. Walker departed for the U.S. on 1 December 1991.

2. Progress to Date.

a. Following a hiatus of 4 months, 30 MDDs and their handlers resumed their cross-border demining activities on 17 November 1991. These teams are working out of Peshawar with ATC/MCPA and, out of Quetta with SWAAD.

b. The following summarizes MDD activities inside Afghanistan for the months of November and December 1991.

	A/P	A/T	UXO/FRAG	AREA CLEARED	ROAD CLEARED
TOTAL	283	48	314	394,997 sq.m.	68.8 Km.

A/P - Anti-Personnel  
A/T - Anti-Tank  
UXO - Unexploded Ordnance  
FRAG- Fragments

c. Two Pakistani German Shepherds are being trained from scratch as MDDs at Risalpur. Progress to date on training by Afghan instructors has been satisfactory.

d. On 12 December 1991 Global Training Academy, a subcontractor to RONCO, completed their contract with RONCO which began in July, 1990. They procured and pre-trained thirty-eight explosive and trip wire detection dogs, brought the dogs to Pakistan, then trained Afghan handlers to work with the dogs with each man and dog forming an effective detection team prepared for deployment inside Afghanistan. The final thirteen MDDs and their handlers completing training in December began work in Afghanistan in early January, 1992.

2. Unanticipated Activities. In November, 1991 the O/AID/Rep CEP Project Review resulted in approval to expand the MDD Program up to a total of 100 dogs subject to the availability of funds. Ideally, this would be accomplished prior to the planned transition of the program to the United Nations currently scheduled for the July, 1993 time-frame.

### 3. Miscellaneous.

a. On 9 December 1991 four new kennel trucks were sent into Afghanistan for the first time transporting dogs which had previously been transported in the back of passenger carrying vehicles along with all the accompanying gear and supplies.

b. Two (2) Thai MDDs were retired. Bibbi and Pixxi were older, mature dogs when they arrived in Pakistan and have been in service in Afghanistan since 1989. They have served well but are no longer up to program standards and their continued deployment could endanger lives.

4. Constraints Identified and Solutions Proposed. The number of vehicles remains a challenge especially with the second expansion of the program in the immediate future. Leased vehicles initially augmented Project vehicles to provide the necessary support. Additional Project vehicles and the arrival of the nineteen (19) United Nations vehicles dedicated to this Program have eased the challenge to the point that leased vehicles, at the moment are not required. Additional vehicles are necessary for the expanding program.

### 5. Work Plan for Next Quarter.

a. Refresher training will continue to be a priority for the MDD Program. We know that dogs and handlers have to be re-energized, that a rigid discipline must be reinstilled to insure the safety of dogs and handlers and that previously learned standards, techniques, safety, and procedures need to be reinforced. An expatriate "drillmaster" is not present in Afghanistan to drill this discipline on a day-to-day basis.

b. Returning MDD Program personnel will work two out of every three months in Afghanistan and receive one month refresher training at Risalpur.

c. Authorization to build 40 new dog kennels needed to accommodate the next expansion of the MDD Program is anticipated simultaneous with the signing of the authorization to procure the new dogs. The kennels and a new veterinary clinic will be built on a self-help basis when permission is granted. The estimated cost of this project is Rs.300,000.

d. Coordination of mine detection efforts with ATC and MCPA will continue and will be intensified.

COMPONENT 6. Technical Assistance.

1. Introduction. As a result of the O/AID/Rep November, 1991 CEP Project Review, direction has shifted, somewhat, from the basic contract, and the June, 1990 AAM. The Technical Assistance role of the RONCO CEP staff (Procurement, Transportation/Logistics, Fiscal/Admin, Area Logistics Officers, and Mine Detection Dog Center) and RONCO's role in hiring consultants for O/AID/Rep special studies continues, but the training of Afghan counterparts and transfer of CEP related procurement and logistics skills to Afghans in preparation for the relocation to Afghanistan, was placed on hold. The Afghan Small Business Development Project Proposal project paper presented in 4th Qtr FY 91, was likewise placed on hold during 1st Qtr FY 92.

2. Progress to Date.

a. Due to the above, the RONCO Field Staff, with the concurrence of O/AID/Rep, was returned to its initial configuration. The Afghan Affairs office was closed and the expatriate returned to the Junior Procurement Officer position.

b. Francis Smoot completed his contract as the Admin/Fiscal Officer on the Field Staff and was replaced by Roger Guichard.

c. As mentioned under Component 5, Dr. John Walker completed his contract as Manager of the Animal Holding Facility/Director of the Mine Detection Dog Program and was replaced by Dr. John Ottenberg.

d. Input was provided to a Memorandum of Understanding between O/AID/Rep and UNOCA to provide for the transfer of the MDD Program from O/AID/Rep to UNOCA over a transition period of approximately eighteen months.

e. A draft illustrative budget for the transfer of the MDD Program from O/AID/Rep to UNOCA was developed.

f. An informal in-house evaluation of the administrative structure and institutional health of the Animal Holding Facility/MDDC (Mine Detection Dog Center) was conducted.

g. Terms of Reference, Scopes of Work, and contracts were drawn up in coordination with the head of the DC&A Unit of RAO/AF, and Contractors were hired to perform "Assistance Ban" and "Security Incidents Compendium" studies. These studies were commissioned by O/AID/Rep and will be paid for through the RONCO CEP project.

3. Unanticipated Activities. See changes in direction in paragraph 1, above.

4. Constraints Identified and Solutions Proposed. Even though the training of Afghan counterparts has been placed on hold there is an ongoing initiative to hire and upgrade the skills of Afghans as members of the FSN staff. For example, the recently hired computer operators for the ARF program, are Afghans.

5. Workplan for Next Quarter. The workplan for Technical Assistance for the CEP is as outlined under this paragraph for each of the components.

COMPONENT 7. Finance and Administration.

1. Progress to Date.

a. Personnel Administration:

(1) During the Quarter a total of 56 new employees were appointed and 32 employees were terminated.

(2) The suspension of cross-border activities from 24 July thru 17 November affected Personnel Administration. The termination of Direct Distribution of Humanitarian Food Relief into Afghanistan resulted in a Reduction in Force (RIF) of 14 monitor positions at Peshawar and Quetta.

(3) The termination of the Mule Training Program resulted in a RIF of 10 mule attendant positions. The details of total terminations for the Quarter are listed below:

<u>Quetta.</u>		<u>Peshawar.</u>	
Monitors	3	Admin. Assistants	3
		Machine Supervisor	1
		Monitors	11
		Photographer	<u>1</u>
			16
<u>A.H.F.</u>			
Animal Attendants	9		
Animal Attendant, Instr	1		
Laborer	<u>1</u>		
	11		
<u>Islamabad:</u>			
System Manager	1		
Admin. Program Spec.	<u>1</u>		
	2		
Total Terminations	32		

b. Leases:

(1) The lease for the Animal Holding Facility (AHF) has been extended for a period of one year from 30 November 1991 thru 29 November 1992.

(2) The lease for the open area adjacent to AHF, which is used as a supplementary Training Facility for Afghan MDD student handlers, has been extended for one year from 1 January thru 31 December 1992.

(3) The lease of the MDD Trainers' staff house in Peshawar has been terminated as of 19 December 1991. This has since

been renewed in February, 1992 with the return of a MDD trainer.

(4) A lease for a second warehouse at the Islamabad Industrial Area was entered into December 1990 for six months, with a subsequent extension of six months (total one year). The lease was terminated on 15 December 1991.

(5) Operation Salam Demining Headquarters originally indicated that they would be willing to pay half of the Rs. 5000 per month rent for the new dog training site in Quetta. They later discovered that their rules do not permit this. RONCO/Quetta has been using this site since 1 September 1991 and had to pay the whole amount of Rs. 25,000 for the period 1 September 1991 thru 31 January 92. A formal lease is in the process of being drawn up between RONCO and the landlord.

c. Staffing Summary.

RONCO Consulting Corporation  
Functional Staffing Summary  
As of 31 December 1991

Operations	Afghans #	Pakistanis #	Expatriates #	Total #
Administrative	6	7	5	18
Finance	3	7	1	11
Procurement	1	6	2	9
Transportation	1	2	1	4
Animal Holding	85	11	0	96
Warehouse	10	12	0	22
Data Processing	0	3	0	3
Secretarial/Clerical	3	9	0	12
Drivers	38	10	0	48
Monitors (S&M)	4	1	0	5
Custodial	4	25	0	29
<b>Total</b>	<b>155</b>	<b>93</b>	<b>9</b>	<b>257</b>

d. Analysis.

RONCO Consulting Corporation  
 Analysis of Contracted Funds Obligated & Expended  
 Commodity Export Program  
 Contract # 306-0205-C-00-9384  
 As of 31 December 1991

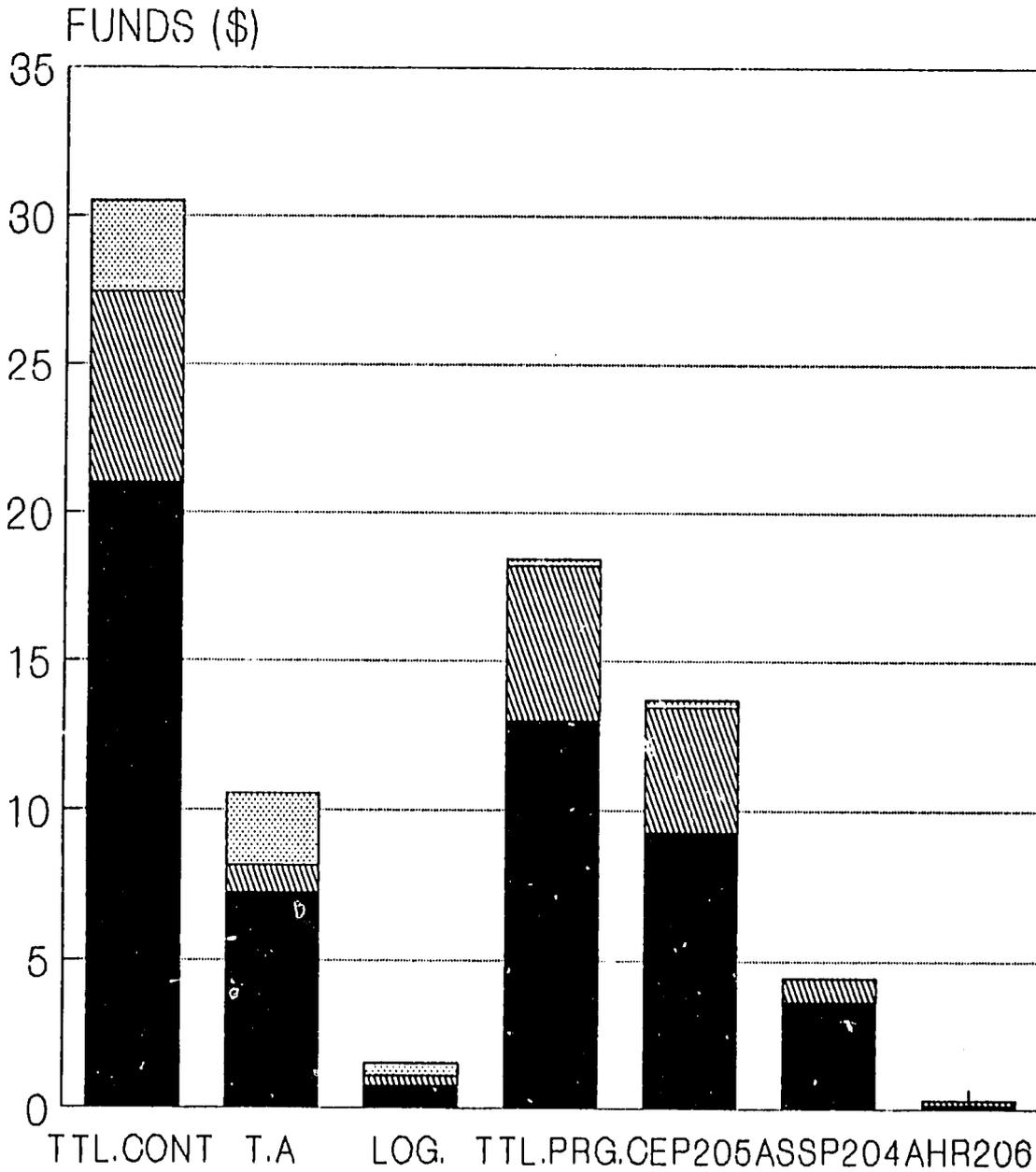
DESCRIPTION	CONTRACTED FUNDS	OBLIGATED	EXPENDED
Total Contract	30,511,630	27,417,500	20,990,494
Technical Assistance	10,564,688	8,163,690	7,259,871
Logistics	1,538,282	1,075,000	742,673
Total Program Funds	18,408,680	18,178,810	12,987,950
CEP-205	13,704,680	13,474,810	9,278,097
ASSP-204	4,400,000	4,400,000	3,594,853
AHR-206	304,000	304,000	115,000

Of the total Obligated Program Funds of US\$ 18,178,810, US\$ 5,694,804 is reserved exclusively for use under L/Comm # 306-205-01. Of this amount US\$ 4,980,611 has been used, including US\$ 1,289,907 in procurement for other projects. It is being carried as a receivable and is not reflected in the CEP figure.

Program Funds Obligated	AMOUNT (\$) 18,178,810
Funds Requested & Received:	
- ASSP 204	2,915,753
- CEP 205	<u>6,537,481</u>
Sub-Total:	9,453,234
Letter of Commitment	<u>5,694,804</u>
Total Program Funds Requested & Received	<u>15,148,038</u>
Obligated Funds Available:	<u>3,030,772</u>

# CEP FUNDS ANALYSIS

## DECEMBER, 1991



### CONTENTS OF CEP CONTRACT

EXPENDED
  BL.OBLIGT.
  BL.CONT.

CONTRACT # 306-205-G-00-0384



PROJECT TITLE: COMMODITY EXPORT PROGRAM  
 PROJECT NUMBER: 306-205-C-00-9384  
 AID LOP FUNDING: \$ 30,511,630  
 OBLIGATION TO DATE: \$ 27,417,500  
 PIPELINE: \$ 3,094,130

RONCO CONSULTING CORPORATION  
 QUARTERLY FINANCIAL SUMMARY  
 AS OF DECEMBER 31, 1991  
 (US DOLLAR)

ELEMENT/ACTIVITY	LIFE OF PROJECT AS OF DECEMBER, 1991					PREVIOUS QTR ACTUAL 7/1/91 TO 9/30/91	CURRENT QTR ACTUAL 10/1/91 TO 12/31/91	NEXT QTR PLANNED 1/1/92 TO 3/31/92	2nd QTR FY-92 OBLIGATION REQUIRED
	CONTRACT FUNDING	OBLIGATIONS	EXPENDED ACCRUED      COMMITTED		TOTAL				
LOGISTICAL SUPPORT	1,538,282	1,075,000	722,673	20,000	742,673	38,162	121,365	125,000	(207,327)
TECHNICAL ASSISTANCE	10,564,668	8,163,690	7,254,019	5,852	7,259,871	806,993	991,808	878,000	(25,819)
PROGRAM	18,408,680	18,178,810	12,936,801	64,050	13,000,851	782,458	298,147	932,000	(4,245,959)
CEP 205 TOTAL	30,511,630	27,417,500	20,913,493	89,902	21,003,395	1,627,613	1,411,320	1,935,000	(4,479,105)
MGMT WITHIN CEP									
- ASSP 204	4,400,000	4,400,000	3,535,311	59,542	3,594,853	485,819	72,869	0	(805,147)
- AHR 206	304,000	304,000	115,000	0	115,000	0	75,000	85,000	(104,000)

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COMPONENT 8. MISCELLANEOUS.

1. Introduction. This is an added component which portrays activities RONCO accomplishes over and above activities envisioned in the contract.

2. Progress to Date.

a. RONCO/ALO/Quetta. The following visitors representing various O/AID/Rep and U.S. Embassy offices visited RONCO/Quetta during the quarter. The ALO assisted by arranging transportation and providing logistical support.

(1) Mr. Ed Eckert, MDD Refresher Training Advisor, visited twice to evaluate the MDD Program in Quetta and to check the performance of the MDDs and MDD handlers.

(2) Dr. John Walker, Manager, AHF, visited on two occasions to check the MDDs' health and to conduct veterinarian training with the Afghan veterinarian and set leaders.

(3) Mr. Hall, Assistant Coordinator for Refugee Affairs, U.S Department of State, and Ms. Sardines, U.S. Embassy/Islamabad, spent three days in Quetta on refugee programs. Vehicle support was furnished.

(4) Mr. Jack Huxtable, Food for Peace Officer, O/AID/REP visited on two occasions in reference to problems connected with the release of PL-480 Commercial Wheat.

(5) Mr. Douglas Palmer, Health Officer, O/AID/REP, visited in the month of December and was furnished logistical support.

(6) Mr. Curt Wolters, O/AID/Rep Program Officer, paid a visit and was furnished logistical support.

(7) Mr. Guy Bowen, RONCO COP, visited Quetta once during the reporting period in reference to the receipt and rebagging of DAP fertilizer.

(8) Mr. Roger Guichard, RONCO Admin/Fiscal Officer, visited Quetta two times. One trip was in regards to transferring accounts and the other trip was to inventory property.

(9) Numerous people from DAI and the O/AID/Rep Agriculture and Rural Development Office made frequent trips during the quarter to check on the progress of DAP fertilizer. The ALO assisted them during visits to various sites.

b. RONCO/ALO/Peshawar. During this Quarter, several people from O/AID/Rep and the U.S. Embassy visited RONCO/Peshawar. The

ALO met with them and provided logistic support. The following is a synopsis of the meetings attended by ALO/Peshawar during the Quarter:

(1) On 15 October 1991, Mr. Jaime Reibel, Deputy Chief of Party, RONCO/Islamabad, accompanied by Mr. Khurshid Khan Assistant Manager, Admin/Fiscal Office, RONCO/Islamabad, visited RONCO/Peshawar to discuss various administrative matters. They also observed the refresher training of MDDs and handlers at Risalpur Training Site.

(2) On 24 October 1991, Mr. Francis Smoot and Mr. Roger Guichard, Admin/Fiscal Officers, RONCO/Islamabad, paid a visit to review the accounting system at RONCO/Peshawar and AHF/Pabbi.

(3) On 27 October 1991, Mr. Sidney Chernenkoff and Ms. Susan Riley from AID/Washington visited Peshawar to discuss the MDD Program and the future of the CEP Project.

(4) On 26 November 1991, Mr. Jaime Reibel, DCOP, RONCO/Islamabad and Mr. Roger Helms, O/AID/Rep Data Analyst, visited RONCO/Peshawar to discuss RONCO's plan to provide a TCN for data collection in Afghanistan. Mr. Reibel also conducted a series of meetings to discuss the transfer of the MDD Program from O/AID/Rep to UNOCA.

(5) On 21 December 1991, U.S. Ambassador Nicholas Platt, paid a visit to RONCO/Peshawar and discussed the MDD Project.

c. Mine Detection Dog Center-Pabbi. The following people were among those visiting during the Quarter:

(1) Mr. Jaime Reibel, Deputy Chief of Party, RONCO/Islamabad, and Mr. Khurshid Khan, Assistant Manager, Admin/Fiscal Department, RONCO/Islamabad, visited AHF to study its organizational health.

(2) Mr. Roger Guichard and Mr. Francis Smoot, Admin/Fiscal Officers, RONCO/Islamabad, visited AHF and discussed administrative and accounting procedures.

(3) Mr. Jan Haugland, Demining Program Manager UNOCA, and LTC Mansfield, Acting Demining Program Manager UNOCA, Col. Kefayatullah, Director, ATC, and Maj. Mambery, Assistant Program Manager, UNOCA, visited AHF and discussed coordination with the MDD Program.

(4) Mr. Ray Renfro and Mr. Gary Lewis, ARD Office, O/AID/Rep, Mr. Ilse Balcher, American Consulate/Peshawar, Mr. Andy Eichfeld, Watson Foundation Fellow/Peshawar, and Mr. Phillip Amos and Mr. Bill Miller, Controller Assessment team, AID/Washington, received an orientation tour of AHF and discussed the MDD Program during the Quarter.