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**RULE
OF LAW
PROGRAM**

**Russian
Federation**

Project No.: 110-0007-3-366-2851

Contract No.: CCN-0007-C-00-3166-00

**Submitted to:
U.S. Agency for
International
Development**

**Submitted by:
ARD/Checchi Joint Venture
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SECOND QUARTERLY PROGRESSS REPORT
(January 1, 1994 - March 31, 1994)

INTRODUCTION

On September 29, 1993, the Rule of Law Consortium, ARD/Checchi Joint Venture (ARD/Checchi) entered into a contract with the U.S. Agency for International Development (A.I.D.) to provide professional services in support of the Rule of Law Program for the Russian Federation. The goal of the Rule of Law (ROL) Program is support the creation of stable legal and political environments that facilitate the transition to democratic, market-based societies in the NIS region. The purpose of the program is to collaborate with public and private organizations in NIS countries to develop or strengthen the laws, legal institutions, and civic structures which support democratic, market-oriented societies. Activities undertaken in the Russian Federation through the ARD/Checchi contract are to support this purpose by focusing on three program objectives: (i) framing legal substance; (ii) strengthening legal institutions; and (iii) strengthening civil society.

This second quarterly report presents information on contract activities carried out during the three-month period January 1-March 31, 1994. Section I: Technical Information, describes progress to date and actions planned over the next reporting period in implementing the contract Scope of Work. Section II: Financial Information, provides a line item breakdown of contract expenditures during the reporting period along with projections for the following quarter.

Section I

TECHNICAL INFORMATION

A. Planned Achievements

During the second quarter of contract activity ARD/Checchi worked to:

- (i) Develop program activities in cooperation with Russian organizations;
- (ii) Submit initial year Action Plan;
- (iii) Establish permanent field operations.

B. Progress to Date

Progress in each of the above areas is discussed below.

1. Development of Program Activities in Cooperation with Russian Organizations

At the request of and in consultation with USAID, ARD/Checchi shifted program emphasis away from further short-term "quick-start" activities such as election efforts and devoted the bulk of second-quarter work to developing closer contacts with Russian legal institutions, organizations, and personnel and to developing with their cooperation activities to further program objectives. In particular, ARD/Checchi spent time developing relationships with, among others, the following Russian institutions and individuals:

- (a) The Legal Administration of the Office of the President, Office Judicial Reform (Sergei Pashin);
- (b) The Law Academy of the Ministry of Justice (Nuriman Sharafetdinov; Rector Lev Khaldeev);
- (c) The Supreme Commercial Court of the Russian Federation (Chief Justice Veniamin Yakovlev);
- (d) Law Schools in Irkutsk, Ekaterinburg, Volgograd, St. Petersburg, Moscow, and Saratov;
- (e) Governmental and commercial legal information providers (electronic database and print media) in St. Petersburg and Moscow;

- (f) Moscow and regional collegia of advocates;
- (g) The Constitutional Court (Justices Morshchakova and Amertistov);
- (h) The office of National Ombudsman;
- (i) The Parliament (Duma) of the Russian Federation (Representatives Averchev, Lukin, and Burbulis); the Representative Plenipotentiary of the President to the Parliament, (Alexsandr Maksimovich Yakovlev);
- (j) Academic, governmental, and private research institutes and think-tanks, including the Institute of Administration, Institute of the National Economy, Institute of State and Law, Institute of Comparative Legislation, the Kennan Institute (Russian branch), the US-Canada Institute, the Institute of International Relation, the Russian Science Foundation, the Institute of Philosophy, the Foundation in Support of Legal Reform, and others.
- (k) A wide range of Russian non-governmental organizations.

In addition, ARD/Checchi continued to develop its ties with U.S. and international organizations involved in Rule of Law-related activities, including the IRIS Project on Commercial Law (Lane Blumenfeld); the Harvard Institute for International Development (Jonathan Hay, Mark D'Anastazio); the Center for Human Rights Advocacy (William Cohen, Elena Norton); the Ford Foundation (Joseph Schull); the Soros Foundation (Wiktorija Malikova); the National Democratic Institute (Joshua Freeman); Free Trade Union Institute (Irene Stevenson); the International Research and Exchanges Council (IREX; Dr. Daniel Matuszewski, Olga Spiridonova, William Fick); ABA/CEELI (Marjorie Dent, Steven Thamann), ROSCON (Jean de Malvinski, Norman Childress); CH2M Hill (Jerry Knapp); International Foundation for Electoral Systems (IFES, James Douglas); and many others.

In consultation with USAID and our Russian and foreign consultants, including the organizations and individuals mentioned above, ARD/Checchi determined that efforts under this program should focus on core legal institutions and core legal processes as the best way to achieve contract objectives. Three primary factors were considered in making this decision: First, the human and financial resources of the contract are inadequate to deal with all aspects of legal reform, so the resources available must be reserved for the most important problems. Second, contract efforts will have more impact if they help to change and strengthen the institutions and procedures that people use on a continuous basis. Finally, changes made in core institutions and processes will in turn affect those that are less central.

The concept of core institutions were defined to include the regular and commercial court systems, the Justice Ministry and Procuracy, the legislatures (both national and regional), law schools and legal training institutes, associations of jurists, advocates and judges, the

Constitutional Court, the office of Ombudsman, and new private organizations of the bar and judiciary. Core legal processes were defined to include the procedures of civil and criminal justice, the system of defining and enforcing property rights, the system of defining and enforcing civil rights (including "human rights"), and the process of formulating, enacting, disseminating, and enforcing laws and regulations.

2. Submission of the Action Plan

On March 30, 1994 ARD/Checchi delivered the initial Action Plan to COTR/USAID/Moscow Allan Reed. The Action Plan was formulated on the information and advice supplied by a broad range of U.S. and Russian experts in government, universities, NGO's, PVO's, business and USAID. The process of preparing the Action Plan involved numerous meetings and consultations with USAID/Moscow, AID/Washington, ARD/Checchi/Moscow, host country institutions, and key organizations and individuals with which we hope to work during the implementation phase of the Action Plan. It contains a mix of activities which go from top down and bottom up, center and regional, process and institutions, general civil and commercial, and economic and human rights.

The Action Plan is viewed as a dynamic document which will evolve along with our experience. Initially, approval has been given to undertake activities in the following areas:

- Judicial Training for Judges of Courts of General Jurisdiction

Activities here will assist the Institute of Justice of the Academy of Jurisprudence to improve the quality of training, as well as to increase the number of judges trained. Better training is viewed as key to implementation of new legislation, particularly those laws dealing with human rights. The higher the level of training, the greater the chances of increasing the independence of the judiciary.

- Judicial Training for Judges of Courts of Commercial Jurisdiction

Assistance efforts will focus on the High Commercial Court which has the responsibility for training an entirely new class of Russian judges charged with resolving private commercial disputes. The availability and competence of such courts and judges will in large measure determine the evolution of private enterprise and the free market.

- Support for Legal Education

Work in this area will concentrate on retraining law faculty, development of new curriculum, information resources, new textbooks and legal education of law students. Special attention will be paid to new areas of commercial law and individual rights.

- Legal Information Pilot Project for Courts and NGO's

This project is designed to assist in the expansion of commercial electronic data bases as well as to enlarge their subscriber base. The activity is viewed as a key effort in breaking the traditional Russian penchant for government secrecy. The data base will be able to obtain legal information quickly and disseminate it widely.

- Free Trade Union Institute Legal Clinics

ARD/Checchi will support the Free Trade Union Institute in its efforts to open and operate legal clinics for workers. This will increase the access of workers to the office of Ombudsman and the Courts, and will also increase worker participation in the legal system.

- Support for the Office of Ombudsman

The Constitution adopted by referendum on December 12, 1993 created the new institution of Ombudsman. This is one of the highest level institutions dealing with the resolution of complaints from the Russian citizenry of governmental violations of their constitutional rights. Assistance will be provided in the area of management information systems and training for use of this system, technical assistance in the form of consultants, publications, and translations, and also dissemination of information to the public about how the office of Ombudsman can help protect rights guaranteed in the Constitution.

- Support for the Constitutional Court

This activity will provide technical assistance, training and commodity assistance to the Constitutional Court in case management and in dealing with issues of federalism.

- Support for Reform of the Criminal Justice System

Efforts under this activity will build on existing activities involving judicial training, public education, and strengthening the jury system. Specific activities will concentrate on better training for prosecutors and the defense bar, especially in connection with the new Criminal Procedure Code awaiting passage.

- Public Education through Print and Video Media

Every effort will be made to support translation, publication and dissemination of printed legal information to as many people as possible in the shortest time possible. This will include Russian-authored as well as western texts, periodicals and working materials. Video media will also be utilized to help train and inform the legal profession and citizenry about the actual workings of a jury system.

- Grants Program

The Grants Program will provide active support to nongovernmental organizations. Activities will support the organizational development of grantees, including lawyer's associations and public interest groups. A broad range of legal education activities will also be supported.

Each of the above activities are described in greater detail in the Action Plan.

In March 1994, ARD/Checchi sent Project Manager David Bronheim, Legal Reform Specialist Peter Maggs, Checchi Senior Associate John Oleson, and consultant Arthur Mudge to the Russian Federation to finalize the Action Plan, consult with Russian partner organizations and negotiate terms of assistance, and to commence the final design of activities proposed in the Action Plan.

The major accomplishment of this trip was the establishment of guiding principles to sharpen the focus of priority activities, along with the delineation of first year starts which most closely correspond to those principles. Activities which involve judicial training for courts of general and commercial jurisdiction, support for legal education, legal clinics for workers, and legal information support for courts and NGO's have been chosen as priority first year starts because they respond to Russian priorities and guidance, focus on strengthening Russian institutions, are compatible with the work of other assistance programs, require efforts to assure sustainability of the reforms being assisted, and contain standards for determining progress being made and impact likely to be achieved.

3. Establishing Permanent Field Operations

Office Space and Equipment. In January 1994, following COTR approval, ARD/Checchi executed a lease for long term office space for a three year period at a rate of less than \$350 per square meter. The cost of the three year lease, including major renovations, is 50% less than that of most comparable spaces, and is under three-year budgeted amounts, in spite of unprecedented inflation in the local real estate market.

Under the terms of the lease, temporary office space was provide to ARD/Checchi at Mayakovsky Square during renovations. The permanent space is located at 6 ulitsa Nezhdanovy kv. 24, and is within one block of the Central Telegraph and Post Office, which is the official center of the City of Moscow. It is within a few minutes' walk or ride of many government institutions with which ARD/Checchi works and of USAID.

The office is equipped with one dot-matrix printer for financial reporting, two ink-jet printers, a low-cost HP laser printer, three 486-class IBM-type desk-top computers, four laptop computers, and a low-cost copy machine. This equipment provides an adequate work environment for a staff of five, plus limited facilities for an additional two staff.

Long-Term Staffing. On February 9, 1994, ARD/Checchi received approval to employ Mr William Patrick Murphy Jr. in the position of Administrative Project Manager. Based in Moscow, Mr. Murphy's responsibilities will include development and management of subproject initiatives, particularly those involving judicial training and administration, and administrative oversight of the ARD/Checchi Moscow office. Mr. Murphy is scheduled to arrive in Moscow in mid-April.

On March 15, 1994 ARD/Checchi obtained COTR approval to employ Mr. Scott J. Newton as Liaison Officer for the Russian Federation. Based in Washington, D.C., Mr. Newton's responsibilities will be to provide management and substantive support to the Russian Technical Support Unit in Moscow with the development, implementation, and monitoring of subproject initiatives including all aspects of legal analysis. He will also assure communications and coordination between the Russian Technical Support Unit and the other components of the ROL Program for the NIS Region.

Local Support Staff. Stephen Connolly, an experienced AID project administrator, arrived in Moscow in January on temporary duty to set up office operating systems and procedures. Mr. Connolly aided in recruitment of permanent local staff and trained them in systems maintenance and prepared written guidelines for financial management, procurement, inventory management, and personnel policies. With Mr. Connolly's help and assistance, ARD/Checchi retained three permanent administrative staff, consisting of Kemalia Gadzhieva (office manager), Anastasia Khasanova (secretary), and Irena Chelnokova (Bookkeeper). Mikhail Maksimov is also retained as courier/driver/mechanic on an as needed basis. The vitae of the local support staff are provided in attachment I.

Communications. The communications system of phone, fax, and e-mail continues to function, albeit with expected lapses occasioned by weak Russian infrastructure.

C. Other Activities

Jury Trial/Judicial Training Video Project

At the request of the President's Legal Administration (GPU), ARD/Checchi investigated various ways of producing video/TV productions in support of the jury trial project that is a centerpiece of reform of the criminal justice system. Using the good offices of USAID/Moscow, ARD/Checchi was able to put the GPU in contact with the Russian Social Conversion Project (ROSCON) and its staff video experts, including George Vicas, a Peabody Award prize-winning director/producer who is ROSCON's video consultant. In consultation with GPU and USAID, Vicas developed three jury-trial related film/video projects. On March 3, 1994, after review by USAID, ARD/Checchi entered into a Memorandum of Understanding with GPU, and on April 12, 1993, the COTR approved a subcontract for the production of the three films entered into between ARD/Checchi and the Academy for Educational Development (AED), ROSCON's parent agency.

Under the subcontract scope of work, one training video will be produced to give prospective jurors a factual presentation of the jury selection process, as well as the conduct of a jury trial under newly introduced Russian rules of procedure. Parts of it will be based on an actual trial or trials. The scope of work also called for the production of a documentary film for television to familiarize Russian audiences with the history and present day procedure of jury trials in Russia. Beginning with an historical sequence relating Russia's experience with jury trials, the film with commentary and narration by Sergy Pashin of the GPU will detail an actual trial, from jury selection to sentencing. A third video will also be produced, describing the training course provided by the Pravovaia Akademia in Moscow and the National Judicial College in Reno, Nevada. The video is the story of a Russian judge's experience in these two training programs as seen through the judge's eyes.

D. Actions Planned for the Next Reporting Period

Major actions planned for the next reporting period include:

- finalizing the Moscow office staffing plan;
- obtaining approval for and activating the Grants Program;
- entering into a formal subcontract with the Vermont Bar Foundation to conduct project activities in the Autonomous Republic of Karelia which were designed in the first and second quarters;
- subcontracting with the firm ASET to assist in developing the ROL donor data base;
- obtaining approval for the Action Plan;
- negotiating terms of assistance with Russian partner organizations identified in the Action Plan;
- finalizing the design of project activities marked for first year starts in the Action Plan.

At the end of the current reporting period, work has begun the final design of the following activities suggested in the Action Plan:

- (i) Legal Information Pilot Project for Courts and NGO's;
- (ii) Support for Legal Education;
- (iii) Grants Program;
- (iv) Free Trade Union Institute Legal Clinics;

- (v) **Judicial training for courts of general jurisdiction; and**
- (vii) **Judicial training for courts of commercial jurisdiction.**

Section II

FINANCIAL INFORMATION

A. Summary Financial Analysis

Attachment II provides a line item summary of expenditures during the quarter, balances remaining, and projections for the next quarter. Subsequent reports will present this information disaggregated by activity.

B. Contributions Provided by the Contractor

ARD/Checchi's detailed plan for obtaining and reporting contributions to the ROL Program, as called for in Section B.10 of the contract, was submitted for approval by the COTR on October 28, 1993. Five categories of financial and in-kind contributions will be tracked and documented over the life of the contract: pro bono services; institutional resource contributions; contributed time of the Board of Advisors; internships, research grants and scholarships; and donations of equipment and materials. Attachment III represents contractor contributions to this contract through March 31, 1994.

ATTACHMENTS

Attachment I

VITAE OF LOCAL STAFF HIRED

Anastasia A. Khasanova
Porkrovka St., 21/25, #4, 103062 Moscow
Tel: 095-229-8623 Fax: 095-229-8219
E-mail: ard@ard1.law.msk.su

Experienced executive secretary with administration background.
Familiar with operations of commercial, governmental and private
voluntary organizations

LANGUAGES: Russian-native
English-fluent
Latvian-fluent
French-fair

COMPUTER S/W: DOS
Wordperfect
WINDOWS & related spreadsheets
Wordprocessors

EXPERIENCE

1975-1983: Administrator, State Film Distribution Center,
Riga, Latvia

1983-1988: Administrator, Union of Cinematographers of Latvia,
Riga, Latvia

1992: Administrator of Organizing Committee; Pop-Music
Festival "Jurmala"

1992-1994: Executive Secretary/Interpreter; Federation of
Jewish Communities, Moscow

EDUCATION

1975: Diploma, Leningrad State University, St.
Petersburg, Russia. Concentration in English
Literature.

Interpretation Assignments: Work as interpreter of movies at the
Riga Cinema Club for a number of years.

PERSONAL: Born-June 3, 1953, Citizenship Latvia, Married w/no
dependents

REFERENCES: Whelan - Chief of Party, ARD/Checchi USAID Rule of
Law Consortium

Mikhail F. Maksimov
Menzhinskogo St., d.23, korpus 1, kv. 164, Moscow
Tel: 095-229-8623 Fax: 095-229-8219
E-mail: ard@ard1.law.msk.su

Experienced driver

LANGUAGES: Russian-native
English-poor
French-poor
German-poor

EXPERIENCE

1980-1982: Driver. Department of Motor Vehicles of City of Moscow
1989-1991: Driver. Car Rentals "MTKC"
1991-1993: Driver. Car Company "Rus"

EDUCATION

1981-1984: Student. Moscow Automechanical Institute.
Technological Institute of Food Industry.
1977: Driving license. 3.5 month training in Central Driving School, Moscow.

PERSONAL: Born-December 16, 1958, Citizenship Russian,
Married w/ 2 sons: 9 and 8 years old

Irina L. Chelnokova
Kronshtadskii Bulevard, d.30, korpus 3, kv.698, Moscow
Tel: 095-229-8623 Fax: 095-229-8219
E-mail: ard@ard1.law.msk.su

Bookkeeper with experience in computer training.

LANGUAGES: Russian-native
English-fair

COMPUTER S/W: DOS
Wordperfect
Quattro Pro & related spreadsheets
Wordprocessors

EXPERIENCE

1984-1989: Senior Engineer, Institute of Information
Technology, Academy of Sciences

1989-1993: Senior Engineer, International Center of
Information Technology and Electronics, Moscow

1993-1994: Chief Accountant. "Credit, Investment, Trade, Ltd",
Moscow. (Responsible for management and oversight
of all accounts, financial transactions,
procurement).

EDUCATION

1972: Diploma, Moscow Technological Institute of Food
Industry. Specialization in automated dosimetry.

PERSONAL: Born-March 14 1950, Citizenship Russian, Single w/a
son of 22 years old

Kamalia E. Gadzhieva
11 Komsomol'skii Propekt, kv. 12, 119146 Moscow
Tel: 095-229-8623 Fax: 095-229-8219
E-mail: ard@ard1.law.msk.su

Experienced administrator with international experience and teaching background. Familiar with operations of commercial, governmental, and private voluntary organizations.

LANGUAGES: Azerbaijani-native
Russian-native
English-fluent
Turkish & French-fair

COMPUTER S/W: DOS
Wordperfect
Quattro Pro & related spreadsheets
Wordprocessors

EXPERIENCE

1985-1991: Senior Instructor, Academy for Foreign Trade (All-Union), Moscow, Department of International Economics.

1993: United Nations Office, Tashkent, Uzbekistan. Office Manager (responsible for hiring, firing and managing interpreters, translators, secretaries and subsidiary personnel and for all other duties pertaining to administration in UN office of 35 persons). Financial Manager (responsible for management and oversight of all accounts, financial transaction, procurement).

1991-1992: Stan Cornelius Enterprises, Ltd., Bainbridge Island, Washington, USA. Administrative Assistant, Interpreter/Translator and other relevant experience.

EDUCATION

1985: Diploma (M.A. equivalent), Academy of International Relations, Moscow. Concentration in International Economics.

1986: Diploma Institute of Foreign Languages, Moscow. Concentration in English.

Kamalia E. Gadzhieva
resume

INTERPRETATION ASSIGNMENTS

1987: Women's Forum

1985: World Youth Festival

1980: Olympic Games

PERSONAL: Born-March 6, 1961, Citizenship Russian, Single
w/no dependents

REFERENCES: S. Dolgov - Rector of Academy for Foreign Trade,
Moscow

V. Burenin - Head of Higher Commercial School,
Moscow

L. Ruffing - United Nations Deputy, Uzbekistan

ARD/CHECCHI JOINT VENTURE SUMMARY FINANCIAL ANALYSIS

REPORT DATE: 04/15/94
 QUARTER ENDING: 03/31/94
 CLIENT: USAID
 PRIME CONTRACT ID: CCN-0007-C-00-3168-00
 CONTRACT NAME: NIS RULE OF LAW - RUSSIA
 PERIOD OF PERFORMANCE: 03/10/93 TO 09/30/98

EST. TOTAL VALUE (BASE): \$12,204,998
 EST. TOTAL VALUE (WITH OPTIONS): \$22,150,005
 FUNDED VALUE: \$4,000,000

	PROJECTED	INCURRED	VARIANCES	PROJECTED	TOTAL CONTRACT		
	EXPENDITURES QTR ENDED MAR 31, 94	QTR ENDED MAR 31, 94	QTR ENDED MAR 31, 94	EXPENDITURES QTR ENDED JUN 30, 94	ITEMIZED BUDGET	INCURRED TO DATE	REMAINING BALANCE
SALARIES	\$114,056.00	\$74,762.48	\$39,273.52	\$114,056.00	\$1,823,023.00	\$120,663.22	\$1,504,459.78
SUBCONTRACTS	\$204,600.00	\$26,193.39	\$178,406.62	\$204,600.00	\$3,775,173.00	\$212,664.42	\$3,562,518.58
TRAVEL & TRANSP	\$54,738.25	\$31,011.33	\$23,726.90	\$54,738.25	\$882,979.00	\$94,708.01	\$788,270.99
EQUIPMENT	\$0.00	\$30,219.08	(\$30,219.08)	\$0.00	\$0.00	\$51,730.11	(\$51,730.11)
ALLOWANCES	\$44,433.75	\$9,046.63	\$35,407.12	\$44,433.75	\$367,433.00	\$14,362.40	\$353,072.60
TRAINING	\$62,500.00	\$0.00	\$62,500.00	\$62,500.00	\$750,000.00	\$0.00	\$750,000.00
GRANTS PROGRAM	\$180,868.75	\$0.00	\$180,868.75	\$180,868.75	\$2,000,000.00	\$0.00	\$2,000,000.00
OTHER DIRECT COSTS	\$37,678.50	\$102,883.69	(\$64,804.19)	\$37,678.50	\$482,994.00	\$122,934.24	\$360,059.76
TOTAL OTHER DIR. COST	\$370,638.25	\$210,634.78	\$131,883.49	\$311,671.60	\$8,438,603.00	\$476,419.98	\$7,962,183.02
FRINGE BENEFITS	\$12,093.50	\$0,340.02	\$4,849.48	\$12,985.50	\$168,760.00	\$14,843.88	\$152,116.12
OVERHEAD	\$70,093.75	\$52,839.21	\$17,216.54	\$70,093.75	\$883,868.00	\$83,857.26	\$802,010.72
MAT HANDLING	\$18,878.50	\$2,303.17	\$18,473.83	\$18,976.80	\$208,897.00	\$2,630.43	\$204,368.97
GENERAL & ADMIN	\$22,213.25	\$24,398.94	(\$2,409.89)	\$22,213.25	\$286,174.00	\$33,333.04	\$252,840.96
TOTAL INDIRECT EXP.	\$124,283.00	\$88,289.84	\$35,953.88	\$124,243.00	\$1,847,989.00	\$154,886.63	\$1,512,732.37
TOTAL CONTRACT COSTS	\$809,137.25	\$361,926.58	\$427,210.67	\$579,970.50	\$11,731,227.00	\$731,951.83	\$10,999,275.17
FIXED FEE	\$31,530.50	\$18,002.72	\$13,527.78	\$31,530.50	\$473,771.00	\$80,868.77	\$413,102.23
TOTAL	\$940,667.75	\$397,929.60	\$442,738.45	\$811,501.00	\$12,204,998.00	\$762,620.60	\$11,442,377.40

BEST AVAILABLE DOCUMENT

Attachment II

SUMMARY FINANCIAL ANALYSIS

ARD/CHECCHI JOINT VENTURE
 PRO BONO CONTRIBUTION SUMMARY REPORT
 FROM CONTRACT INCEPTION THROUGH MARCH 31, 1994
 CONTRACT NO. CCN-0007-C-00-3168-00 - RUSSIA RULE OF LAW

CATEGORY	CONTRACT BUDGET	EXPENDITURES TO DATE	PERCENT OF BUDGET CONTRIBUTED	PERCENT OF ACTUAL CONTRACT EXPENDITURES TO 5 YEAR BUDGET
PRO BONO SERVICES	\$1,581,823	\$119,237	7.54%	
INSTITUTIONAL RESOURCE CONTRIBUTIONS	\$1,250,000	\$24,690	1.98%	
BOARD OF ADVISORS	\$240,000	\$0	0.00%	
INTERNSHIPS, RESEARCH GRANTS, SCHOLARSHIPS	\$1,125,000	\$0	0.00%	
DONATIONS OF EQUIPMENT AND MATERIALS	\$110,000	\$0	0.00%	
TOTAL	\$4,306,823	\$143,927	3.34%	3.44%

Attachment III

CONTRACTOR CONTRIBUTIONS

BEST AVAILABLE DOCUMENT