

PD-ABI-824

BELIZE

SEMI-ANNUAL PORTFOLIO REVIEW

October 1, 1993 To March 31, 1994

8:43 am Tuesday, May 17, 1994

USAID/BELIZE SEMI-ANNUAL REPORT
as of March 31, 1994

MISSION DIRECTOR'S OVERVIEW

A. Portfolio Overview

The USAID/Belize program now consists of only six on-going projects and is focused on two strategic objectives. Three of these projects in the Mission's portfolio were given an "A" performance rating and two were given a "B" rating. Again only the Rural Access Bridges (RAB) warranted a "C" rating. Despite an increase of technical staff by the Ministry of Works, implementation under this project continues to be slow.

There will be no new project starts between now and Mission closing in FY 96. As stated in the 1995-1996 Action Plan, we plan to complete all activities under the six on-going projects by June 1996. In order to accomplish this and complete the mortgages on these remaining projects, we have requested a program level of \$2.5 million in FY 95.

Actual expenditures were less than planned in this period, chiefly because of the shortfall in expenditures under the RAB project. The expenditure rates will increase as we concentrate on the implementation of the remaining six projects.

Women participate in many project activities under the Mission's portfolio. For example, of the 1300 participants trained since the Mission inception, 25% were women. Also training projects such as CAPS I and CAP II have specifically targeted women and other disadvantaged groups for leadership training.

Significant Accomplishments

Implementation continued to improve in the Natural Resource Management and Protection (NARMAP) and the Tourism Management (TMP) projects in support of USAID/Belize's main strategic objective -- use of natural resources improved.

Under the Natural Resource Management and Protection (NARMAP) project a study to establish industrial effluent quality standards for Belize was completed. The recommendations are being incorporated by the Department of Environment (DOE) into new legislation governing effluent discharge from factories. The final draft of the EIA Guidelines was completed and is being drafted into legislation by the DOE. Technical assistance with legal drafting is provided by World Wildlife Fund (WWF).

A catalogue and documentation system for the DOE was established in December 1993 with technical assistance provided by the project.

Activities completed under the Sustainable Agricultural Production

(SAP) component of the project included conducting a course on Safe Pesticide Handling and Use. One key output of the course was the preparation of draft curriculum for the training of para-technicians and farmers in Rational Pest and Pesticide Management and the identification of potential trainers for this course from among the participants. The Winrock International SAP advisers, along with staff of the Ministry of Agriculture (MOA), also developed a comprehensive plan of activities for the SAP component of the project, which was approved as part of the 1994 work plans for the project and is now being implemented.

Seven long-term participants (four AS, one BS and two MS) departed for training in U.S. institutions during January. One scheduled MS scholarship was not taken up as planned. The total number of long-term scholarships awarded under the project so far is twenty.

The Conservation Development Fund (CDF) was established and is providing grants to NGOs and community based organizations (CBOs) for the conduct of activities which support the programs of NARMAP.

An NGO assessment study was completed and is now the basis for the development and refinement of the projects relationship with NGOs and CBOs. A workshop was held to further cement NGO participation in the project. Copies of the Assessment report were distributed to all NGOs present.

Under the Tourism Management project three long-term participants, of which two were women, departed for training in tourism economics and management at U.S. institutions, and a national tourism public awareness campaign (designed to educate the general public about the balance between tourism growth and environmental protection) was launched. The Ministry of Tourism and Environment (MTE) also finalized plans to recruit a Policy Assistant and a data entry assistant for its new Tourism Policy Unit (TPU). A Public Awareness Campaign Program for the project was completed and will be implemented shortly.

Considerable progress was made towards achieving results under USAID's modest second strategic objective -- Government's fiscal resources improved. Under the Development Training Scholarship (DTS) project, two in-country training programs, one in budgeting and financial management and the other in general management have been developed. A contract has been signed for the financial management program and implementation will commence in May. A total of 35 participants are expected to attend this course. An RFP for the general management program has already been issued and this training is scheduled to commence in September 1994.

Other projects that continued to perform well include Civil Action against Drug Abuse (CADA) and the Central America Peace Scholarships (CAPS) project. Under CADA, integration of Pride Belize and the National Drug Abuse Control Council (NDACC) was achieved with both entities now housed in one place. A National Drug strategy has also been developed by these organizations. Nine

candidates for short-term technical scholarships under the CAPS II project have been identified. The individuals selected will be trained in such fields as hotel management, school counseling, special education and sports administration. Five of these participants will be women.

Problem Areas

Although two bridges and eleven road segments were completed and the construction of another two bridges was initiated under the Rural Access Bridges project and the Ministry of Works (MOW) has improved implementation of this project, implementation problems remain. The main problem is that the MOW remains unwilling to contract out the design work for these bridges, despite staff pre-occupation with other responsibilities. USAID will continue to place strong emphasis on the need for adequate design of these bridges or simply bring the project to an early end.

Under NARMAP, GOB staff shortage continues to be a problem as more of the existing staff depart for training. Uncertainties about the status of the Chief Technical Officers in the Forestry Department continue to result in a reduced level of participation by this Department in project activities. Staff shortages have also reduced the participation of the three GOB Ministries in short-term training programs. These problems are being addressed by both U.S. and Belizean project staff, working through the Project Coordinating Committee.

B. USAID's Portfolio Management

Staff reductions continued with the departure of one FSN project manager, one training assistant, and one USDH from the General Development Office as several projects under this office were completed. The ADO has now been amalgamated with the GDO and is responsible for 5 of the 6 remaining projects. We will further reduce our USDH staff by 2, bringing the total to 3 by July 1994. This will further test our ability to both manage the on-going projects and respond to the numerous USAID/W reporting requirements.

C. Pipeline Analysis

There are no significant pipeline problems. The Portfolio Review System Matrix table flags 5 of the 6 projects in our portfolio for size of pipeline (Col. 5). This is because many activities under our projects require early commitment of funds. The NARMAP project, which accounts for almost half of the pipeline, requires considerable forward funding because of the cooperative agreement with WWF and Winrock International. Also, 4 of the 5 projects account for a significant amount of long-term participant training, which requires commitment of funds for multi-year training programs. These funds will be expended by June 1996.

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PORTFOLIO REVIEW SYSTEM MATRIX

OCTOBER 1, 1993 THROUGH MARCH 31, 1994

COUNTRY:	Belize													
DATA AS OF:	March 31, 1994													
DATE COMPLETED:	May 6, 1994													
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	
PROJECT NAME & NUMBER	DATE OF INIT. OBLIG.	PROJ. DESIG.	STATUS OF CP's	SIZE OF PIPELINE	AGE OF PIPELINE	ACCRUED EXPENDITURES	UNCOM-MITTED BALANCE	EOPS A	EOPS B	AUDIT A	AUDIT B 4/	EVALU-ATION A	EVALU-ATION B	
ACTIVE PROJECTS														
Natrl Rsrce Mgmt	505-0043	24-Sep-91	A	X										
Tourism Mgmt	505-0044	24-Sep-91	A	X						X 1/		X	N.A.	
Dev Trng Schol	505-0041	01-Jul-91	B	X		X						X	N.A.	
Rur Access Brdgs	505-0042	24-Sep-91	C	X		X				X 2/		X	N.A.	
CAPS II	505-0047	28-Jun-90	A	X						X 3/		X	N.A.	
CADA	505-0048	01-Jul-93	B							X 2/		X	N.A.	

1/ Agency contracted audit for foreign government agency of the GOB (MNR) for period 9/24/91-12/31/93 is in progress.

2/ USAID/Belize managed. these are training projects and all funds are disbursed through OIT.

3/ FAR method of payment for funds disbursed by USAID to the GOB. No financial audit necessary for this project.

4/ There are no unresolved IS recommendations for USAID/Belize.

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11 - May - 94
11:00 AM

FINANCIAL SUMMARY OF USAID/BELIZE PORTFOLIO
OCTOBER 1, 1993 THROUGH MARCH 31, 1994
(8000)

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)	(19)	(20)	(21)
PROJECT NO	PROGRAM/PROJECT TITLE	CATE-GORY	DATE OF INT OBLIG	LAST REVISED PACD	% OF LOP ELAPSED	% OF OBLIG EXPEND	AUTH LOP AMOUNT	CURRENT FY OBLIG TO DATE	CUMUL AMOUNT OBLIG	MORTGAGE	BEGINNING FY PIPELINE	PLANNED SEMESTER EXPEND	ACCRUED SEMESTER EXPEND	ACCRUED AS % OF PLANNED	CUMULATIVE ACCRUED EXPEND	ENDING PIPELINE	PLANNED EXPEND (NEXT SEM)	LAST SAR'S CATE-GORY	CUMUL ACCRUED EXPEND (LAST SEM)	
ACTIVE PROJECTS																				
STRATEGIC OBJECTIVE 1																				
505-0043	Health/Rural Mgmt (G)	A	24-Sep-91	30-Sep-98	30%	22%	8,500	402	5,925	2,573	4,886	800	467	79%	1,291	4,634	800	B	824	
505-0044	Tourism Mgmt (G)	A	24-Sep-91	30-Sep-98	50%	34%	3,000	500	2,608	392	1,454	398	238	60%	892	1,716	433	B	654	
SUBTOTAL STRATEGIC OBJECTIVE 1						28%	11,500	902	8,533	2,967	6,153	898	705	71%	2,183	6,350	1,033		1,478	
STRATEGIC OBJECTIVE 2																				
505-0041	Dev Trng School (G)	B	01-Jul-91	30-Jun-94	92%	34%	1,400	0	510	880	351	85	16	25%	175	335	200	B	158	
SUBTOTAL STRATEGIC OBJECTIVE 2						34%	1,400	0	510	880	351	85	16	25%	175	335	200		158	
OTHERS																				
505-0042	Rur Access Bridge (G)	C	24-Sep-91	30-Sep-98	50%	18%	4,025*	83	2,383	1,842	2,088	1,088	222	20%	423	1,860	350	C	201	
505-0047	CAPS II (G)	A	28-Jun-90	30-Sep-98	80%	52%	1,800	200	1,307	283	677	128	147	115%	777	730	140	A	630	
505-0048	CADA (G)	B	01-Jul-93	30-Jun-98	25%	26%	750	103	511	238	384	108	88	82%	133	378	137	B	44	
SUBTOTAL OTHERS						30%	6,575	386	4,401	2,174	3,130	1,328	458	35%	1,333	3,068	627		875	
SUBTOTAL ACTIVE PROJECTS						27%	19,475	1,288	13,444	6,031	8,624	2,388	1,178	46%	3,881	9,753	1,860		2,512	
ACTIVE PROGRAM																				
SUBTOTAL ACTIVE PROGRAM																				
TERMINATED PROJECTS																				
505-0006	Livestock Prod (G)		26-Aug-93	30-Jun-93	100%	88%	4,250*	0	4,186	54	0	0	0	(29)	N/A	4,187	29	B	4,186	
	Livestock Prod (L)		26-Aug-93	30-Jun-93	100%	100%	1,800*	0	1,800	0	0	0	0	(2)	N/A	1,800	0	B	1,800	
505-0018	Invt Prod/Health (G)		26-Mar-93	30-Sep-93	100%	100%	7,235	0	7,238	46	2	0	0	(2)	N/A	7,235	4	B	7,237	
505-0020	Trng Engrl & Prod (G)		30-Sep-93	30-Sep-93	100%	100%	7,425*	0	7,200	225	4	0	0	(10)	N/A	7,188	14	B	7,196	
505-0027	Exp & Invest Pns (G)		24-Jul-93	30-Sep-93	100%	100%	4,800	0	4,750	145	1	0	0	(1)	N/A	4,753	2	B	4,754	
505-0033	Drug Awareness (G)		23-Sep-93	30-Jun-93	100%	100%	1,878	0	1,878	0	0	0	0	(1)	N/A	1,878	0	A	1,878	
505-0038	CAPS I (G)		24-Apr-97	30-Sep-93	100%	100%	2,000	0	2,000	0	0	0	0	(1)	N/A	2,000	0	A	2,000	
SUBTOTAL TERMINATED PROJECTS							28,638	0	28,168	470	7	0	(42)	0	28,117	46	0		28,139	

*1 Authorized LCP amounts have been reduced to reflect actual/planned obligations.
31 - Mar - 94 N/A

FINANCIAL SUMMARY OF LISAD,BELIZE PORTFOLIO
OCTOBER 1, 1983 THROUGH MARCH 31, 1984
(1000)

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)	(19)	(20)	(21)
PROJECT NO	PROGRAM PROJECT TITLE	CATE - GORY	DATE OF INIT OBLIG	LAST REVISED PACD	% OF LOP ELAPSED	% OF OBLIG EXPEND	AUTH LOP AMOUNT	CURRENT FY OBLIG TO DATE	CUMUL AMOUNT OBLIG	MORTGAGE	BEGINNING FY PIPELINE	PLANNED SEMESTER EXPEND	ACCURIED SEMESTER EXPEND	ACCURIED AS % OF PLANNED	CUMULATIVE ACCURIED EXPEND	ENDING PIPELINE	PLANNED EXPEND (NEXT SEM)	LAST SAR'S CATE GORY	CUMUL ACCURIED EXPEND (LAST SEM)	
ACTIVE PROJECTS																				
STRATEGIC OBJECTIVE 1																				
305-0043	Hotel/Racco Mgmt (G)	A	24 - Sep - 81	30 - Sep - 88	50%	22%	8 500	402	3 825	2 575	4 888	800	487	78%	1 291	4 834	800	B	824	
305-0044	Tourism Mgmt (G)	A	24 - Sep - 81	30 - Sep - 88	50%	34%	3 000	500	2 808	382	1 454	388	238	60%	882	1 718	433	B	654	
SUBTOTAL STRATEGIC OBJECTIVE 1							11 500	902	6 533	2 967	6 132	888	705	71%	2 183	6 350	1 033		1 478	
STRATEGIC OBJECTIVE 2																				
305-0041	Dev Trng Schol (G)	B	01 - Jul - 81	30 - Jun - 84	92%	34%	1 400	0	510	880	351	85	18	25%	175	335	200	B	158	
SUBTOTAL STRATEGIC OBJECTIVE 2							1 400	0	510	880	351	85	18	25%	175	335	200		158	
OTHERS																				
305-0042	Rur Access Bridge (G)	C	24 - Sep - 81	30 - Sep - 88	50%	18%	4 025 *	83	2 383	1 842	2 088	1 088	222	20%	423	1 880	350	C	201	
305-0047	CAPS II (G)	A	28 - Jun - 83	30 - Sep - 88	80%	52%	1 800	200	1 207	283	677	128	147	113%	777	730	140	A	630	
305-0048	CADA (G)	B	01 - Jul - 83	30 - Jun - 88	25%	26%	750	103	511	238	384	108	88	82%	133	378	137	B	84	
SUBTOTAL OTHERS							6 575	386	4 401	2 174	3 130	1 326	458	35%	1 333	3 088	627		875	
SUBTOTAL ACTIVE PROJECTS							18 475	1 288	13 444	8 031	8 834	2 388	1 178	48%	3 881	9 753	1 880		2 312	
ACTIVE PROGRAM																				
SUBTOTAL ACTIVE PROGRAM																				
TERMINATED PROJECTS																				
305-0008	Livestock Prod (G)		28 - Aug - 83	30 - Jun - 83	100%	88%	4 250 *	0	4 188	54	0	0	(28)	N/A	4 187	28	0	B	4 188	
	Livestock Prod (G)		28 - Aug - 83	30 - Jun - 83	100%	100%	1 800 *	0	1 800	0	0	0	0	N/A	1 800	0	0	0	1 800	
305-0018	Incr Prod/Health (G)		28 - Mar - 83	30 - Sep - 83	100%	100%	7 235	0	7 235	48	2	0	0	(2)	N/A	7 235	4	0	7 237	
305-0020	Trng Enrol & Prod (G)		30 - Sep - 83	30 - Sep - 83	100%	100%	7 425 *	0	7 200	225	4	0	0	(2)	N/A	7 188	14	0	7 198	
305-0027	Emp & Invest Pro (G)		24 - Jul - 83	30 - Sep - 83	100%	100%	4 800	0	4 755	145	1	0	0	(10)	N/A	4 753	2	0	4 754	
305-0033	Drug Resources (G)		23 - Sep - 83	30 - Jun - 83	100%	100%	1 878	0	1 878	0	0	0	0	(1)	N/A	1 878	0	0	1 878	
305-0038	CAPS I (G)		24 - Apr - 87	30 - Sep - 83	100%	100%	2 000	0	2 000	0	0	0	0	0	N/A	2 000	0	0	2 000	
SUBTOTAL TERMINATED PROJECTS							28 638	0	28 188	470	7	0	(42)	0	28 117	48	0		28 128	

*1 Authorized LOP amounts has been reduced to reflect actual/planned obligations
31 - Mar - 84 N/A

FINANCIAL SUMMARY OF USAID/BELIZE PORTFOLIO
OCTOBER 1, 1983 THROUGH MARCH 31, 1984
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(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)	(20)	(21)
PROJECT NO.	PROGRAM/PROJECT TITLE	CATE-GORY	DATE OF INT OBLIG.	LAST REVISED PACD	% OF LOP ELAPSED	% OF OBLIG. EXPEND	AUTH LOP AMOUNT	CURRENT FY OBLIG. TO DATE	CUMUL. AMOUNT OBLIG.	MORTGAGE	BEGINNING FY PIPELINE	PLANNED SEMESTER EXPEND	ACCRUED SEMESTER EXPEND	ACCRUED AS % OF PLANNED	CUMULATIVE ACCRUED EXPEND	ENDING PIPELINE	PLANNED EXPEND (NEXT SEM.)	LAST SAR'S CATE-GORY	CUMUL. ACCRUED EXPEND (LAST SEM.)
ACTIVE PROJECTS																			
STRATEGIC OBJECTIVE 1																			
505-0043	Hotel Raroo Mgmt (G)		24 - Sep - 81	30 - Sep - 88	50%	22%	8,500	402	5,925	2,575	2,908	600	467	78%	1,291	4,634		B	824
505-0044	Tourism Mgmt (G)		24 - Sep - 81	30 - Sep - 88	50%	34%	3,000	300	2,808	392	1,239	398	238	60%	862	1,716		B	854
SUBTOTAL STRATEGIC OBJECTIVE 1						28%	11,500	802	8,733	2,967	4,147	998	700	71%	2,183	6,350	0		1,478
STRATEGIC OBJECTIVE 2																			
505-0041	Dev Ting Schol (G)		01 - Jul - 81	30 - Jun - 88	34%	34%	1,400	0	510	880	483	85	16	25%	175	335		B	158
SUBTOTAL STRATEGIC OBJECTIVE 2						34%	1,400	0	510	880	483	85	16	25%	175	335	0		158
OTHERS																			
505-0042	Riv Access Bridge (G)		24 - Sep - 81	30 - Sep - 88	50%	18%	4,025*	83	2,383	1,942	1,548	1,088	222	20%	423	1,980		C	201
505-0047	CAPE II (G)		28 - Jun - 83	30 - Sep - 88	45%	32%	1,800	200	1,507	283	725	128	147	115%	777	730		A	630
505-0048	CADA (G)		01 - Jul - 83	30 - Jun - 88	25%	28%	750	103	511	238	0	108	89	82%	133	378		B	44
SUBTOTAL OTHERS						30%	6,575	386	4,401	2,174	2,274	1,326	458	35%	1,333	3,088	0		873
SUBTOTAL ACTIVE PROJECTS						27%	19,475	1,288	13,444	6,031	6,804	2,388	1,178	48%	3,881	9,753	0		2,512
ACTIVE PROGRAM																			
SUBTOTAL ACTIVE PROGRAM																			
TERMINATED PROJECTS																			
505-0006	Livestock Prod (G)		28 - Aug - 83	30 - Jun - 83	100%	89%	4,250*	0	4,198	54	394	0	0	(29)	N/A	4,187	29	B	4,186
	Livestock Prod (J)		28 - Aug - 83	30 - Jun - 83	100%	100%	1,900	0	1,900	0	0	0	0	0	N/A	1,900	0		1,900
505-0018	Insr Prod/Health (G)		28 - Mar - 83	30 - Sep - 83	100%	100%	7,285	0	7,238	48	935	0	0	(15)	N/A	7,235	4	B	7,237
505-0020	Ting Engrl & Prod (G)		33 - Sep - 83	30 - Sep - 83	100%	100%	7,425*	0	7,200	225	1,326	0	0	(2)	N/A	7,188	14	B	7,198
505-0027	Exp & Invest Pro (G)		24 - Jul - 88	30 - Sep - 83	100%	100%	4,900	0	4,755	145	678	0	0	(1)	N/A	4,753	2	B	4,754
505-0033	Drug Awareness (G)		23 - Sep - 83	30 - Jun - 83	100%	100%	1,878	0	1,878	0	282	0	0	0	N/A	1,878	0	A	1,878
505-0038	CAPS I (G)		24 - Apr - 87	30 - Sep - 83	100%	100%	2,000	0	2,000	0	188	0	0	0	N/A	2,000	0	A	2,000
SUBTOTAL TERMINATED PROJECTS							28,638	0	28,188	470	3,981	0	442	0	28,117	48	0		28,138

*1 Authorized LOP amounts have been reduced to reflect actual/planned obligations.
31 - Mar - 84 N/A

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PIPELINE ANALYSIS
 USAID/BELEZE
 March 31, 1984

PROJECT NO	PROGRAM: PROJECT TITLE	CUMULATIVE OBLIGATION (C)	FY OBLIGATIONS (H)					PIPELINE (I)	PIPELINE BY FY (H)						
			1983-89	1990	1991	1992	1993		1994	1983-89	1990	1991	1992	1993	1994
ACTIVE PROJECTS															
STRATEGIC OBJECTIVES 1															
505-0043	Health Recce Mgmt (G)	5,925	0	1,000	2,100	2,423	402	4,634	0	0	0	1,808	2,423	402	
505-0044	Tourism Mgmt (G)	2,808	0	508	800	700	500	1,716	0	0	0	516	700	500	
SUBTOTAL STRATEGIC OBJECTIVE 1		8,733	0	1,508	3,000	3,123	902	6,350	0	0	0	2,325	3,123	902	
STRATEGIC OBJECTIVES 2															
505-0041	Dev Trng Schol (G)	510	0	270	240	0	0	335	0	0	85	240	0	0	
SUBTOTAL STRATEGIC OBJECTIVE 2		510	0	270	240	0	0	335	0	0	85	240	0	0	
OTHERS															
505-0042	Rur Access Brdge (G)	2,383	0	1,000	550	740	83	1,960	0	0	377	550	740	83	
505-0047	CAPS II (G)	1,507	0	227	380	380	200	730	0	0	0	170	380	200	
505-0048	CADA (G)	511	0	0	0	408	103	378	0	0	0	0	275	103	
SUBTOTAL OTHERS		4,401	0	227	1,380	910	1,508	386	0	0	377	720	1,375	386	
SUBTOTAL ACTIVE PROJECTS		13,444	0	227	3,138	4,130	4,831	1,298	9,753	0	0	672	3,285	4,488	1,298
505-0008	Livestock Prod (G)	4,186	2720	875	555		(54)	0	29	0	0	83	0	(54)	0
	Livestock Prod (J)	1,800	1800					0	0	0	0	0	0	0	0
505-0018	Impr Prod/Health (G)	7,238	6445	420	420		(48)	0	4	0	0	30	0	(48)	0
505-0020	Trng Empl & Prod (G)	7,500	4878	888	836	1000		0	14	0	0	0	14	0	0
505-0027	Exp & Invest Plan (G)	4,750	4070	30	135	300		0	2	0	0	0	2	0	0
505-0033	Drug Awareness (G)	1,878	1037	250	324	285		0	0	0	0	0	0	0	0
505-0038	CAPS I (G)	2,000	2000					0	0	0	0	0	0	0	0

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