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1993-1994

REGIONAL DEVELOPMENT OFFICE/CARIBBEAN

SEMI-ANNUAL PORTFOLIO REVIEW

October 1, 1993 To March 31, 1994

REGIONAL DEVELOPMENT OFFICE/CARIBBEAN

Semi-Annual Portfolio Review

Eastern Caribbean Program

October 1, 1993 to March 31, 1994

I. MISSION DIRECTOR'S NARRATIVE

A. Introduction

The Mission's perspective on program performance has been heavily impacted by the Agency's decision, made during the reporting period, to close RDO/C by FY 1996. Specifically: while not abandoning our strategic objectives, we have had to adjust our focus to the level of program outputs; we have had to give greater attention to rapid completion of project activities while trying to protect results and sustainability; and we have had to wrestle with options and possible adjustments for activities which cannot be completed as planned before the Mission must close.

The Mission reviewed the portfolio's two strategic objectives during the rating period and determined that both of them continue to be valid. Program outputs and indicators were carefully examined, and adjusted where necessary. Benchmarks were created, where needed, to allow closer linkages to be established with the semi-annual review process.

Consistent with the urgency of reducing the program portfolio in an orderly manner, RDO/C has taken a rigorous position on project extensions, considering extensions only with exceptional justification and where they will not significantly impact on the pace at which the Mission can reduce staff. We have also identified two projects that can be completed ahead of schedule.

The Action Plan/Close-out Plan submitted in February was generally well received in USAID/W, though the key issue of whether any RDO/C projects will continue past Mission closure remains unresolved. RDO/C has requested that the Caribbean Policy Project, the Environment and Coastal Resources Project and the Health Care Policy Planning and Management Project be allowed to continue until they reach their PACDs, which are after the date set for the closure of RDO/C. The LAC Bureau agreed at the Action Plan review to consider additional information and justification in support of continuing these projects to their PACDs. The Bureau also invited a proposal outlining how development assistance could continue to be delivered to the Eastern Caribbean after the Mission has closed.

The pipeline is of particular concern as the Mission moves toward close-out and expenditures during the reporting period fell distressingly below expectations. As a consequence, we have undertaken a project-by-project analysis of expenditures, with

particular attention being given to those activities having large pipelines, low expenditure rates and approaching PACDs.

Only one activity reached its PACD during the reporting period, but the next six months will see the termination of no fewer than eight projects.

B. Significant Accomplishments

The reporting period saw considerable progress made in implementing the Caribbean Policy Project, which contributes to achieving both of the Mission's strategic objectives -- SO1, increased and diversified trade, and SO2, improved natural resources management. The project's 8(a) contractor has placed its long-term technical assistance team in Antigua, the project headquarters, and developed a work plan in conjunction with its counterparts, national- and regional-level economic planning institutions in the Eastern Caribbean. A subgrant to UNCTAD is being finalized for setting up in all eight OECS member-states the automated system for customs data and management (ASYCUDA). Final arrangements are being made for providing TA to CARICOM to assist with harmonizing the Eastern Caribbean's fiscal incentives regime for investors and customs legislation. Plans are also under way for holding a series of seminars on NAFTA for policy makers and private business people to familiarize them with the treaty and discuss its implications for the small island-states of the Eastern Caribbean.

The Environment and Coastal Resources (ENCORE) Project, which supports SO2, continued to make headway. The project agreement was amended to allow the World Wildlife Fund (WWF) to assume responsibility for the local site management component, and a new financial management and reporting system was put in place permitting direct disbursement of project funds to the local site management units in Dominica and St. Lucia. Two of the three long-term technical advisers to be provided under the WWF cooperative agreement are on site and working; the third has been selected and was expected to arrive in April 1994. Local site activities in Dominica and St. Lucia increased, especially in the areas of micro-enterprise/nature tourism, solid waste management, beach protection and the training of local participants in natural resources management and related activities. During the reporting period, six regional workshops, seminars and other meetings were held on such topics as environmental impact assessment, national environmental policies, NGO participation and the establishment and management of protected areas. Of over 150 people who participated in these gatherings, 30 percent were women.

Progress was made in repairing the Mt. Gay Mental Health Facility, a component of the Grenada Infrastructure Revitalization III Project, which supports SO1. A thorough assessment of the building, which was constructed with USAID funds following the intervention in Grenada, revealed substantial problems with both the electrical and plumbing systems. The repairs, which have been

scheduled so that the facility can remain open while the work is carried out, should be completed by mid-June 1994.

Changes that had been planned for the Regional Management Training Project, which contributes to SO1, were carried out during the reporting period, with a resulting improvement in project implementation. In November, the Center for Management Development (CMD) and the Department of Management Studies (DOMS) at the Cave Hill Campus of the University of the West Indies were separated. USAID has stopped paying CMD's operating expenses, and that organization has now taken an important step toward sustainability by using participant fees to generate revenues. Now a separate entity, the previously moribund DOMS has sprung to life. Two Master's degree candidates have been selected and will be leaving soon to begin their studies. Plans for short-term training are being finalized, and tenders have gone out for 20 computers for teaching at DOMS.

All the audit recommendations for the Section 416 Program in St. Kitts and Nevis have now been closed. The program provided wheat, which was turned into flour and then sold, with the proceeds being used for rehabilitating infrastructure and constructing community facilities for the poor and needy. Supporting documentation has been supplied for all expenditures, and reimbursement has been made for all ineligible use of funds.

C. Problem Areas

Delays in completing the St. Kitts Courthouse, a subproject of the Caribbean Justice Improvement Project, which supports SO1, continue to concern the Mission. After construction started on the courthouse, doubts were raised about the soundness of the foundations, and subsequent soil tests led to the redesign of some of the foundations. Delays caused by these problems were compounded by a dispute that arose between the architect and the contractor over the approval of shop drawings. That procedural conflict has now been resolved, and construction progress has improved considerably. A strong possibility exists, however, that the September 1994 target for completing the construction work will be missed. RDO/C is attempting to make sure that the courthouse is completed by February 1995, at the latest, but the delay could extend to May 1995.

REGIONAL DEVELOPMENT OFFICE/CARIBBEAN

Semi-Annual Portfolio Review

Guyana Program

October 1, 1993 to March 31, 1994

I. MISSION DIRECTOR'S NARRATIVE

A. Introduction

RDO/C made substantial progress in defining and developing the Guyana program during the reporting period. At the policy/program level, two key events were the Consultative Group (CG) Meeting in Georgetown in January and the Mission's completion of a draft project objectives document (POD) in March. In anticipation of the CG Meeting, RDO/C prepared an interim strategy document for review in Washington in early January. The Mission also prepared several documents for inclusion in the briefing information for the U.S. delegation, consisting of 1) an economic overview, 2) a USAID program description and 3) an issues paper setting out the USG view on the country situation, the USG objectives for the meeting and key issues and recommended USG positions. RDO/C's Mission Director and Program Officer were active participants at the meeting. The wide-ranging dialogue that took place between the Government of Guyana and the donors helped clarify a number of issues and began putting in place a development framework that will guide future assistance.

The draft POD represents a major step forward for the Mission in devising a coherent long-term development strategy for Guyana. Covering the period from FY 1994 to FY 1998, it presents as the Mission goal "increased broad-based participation in the economy and democratic process," with two strategic objectives, SO1, "expanded economic opportunities for the urban and rural poor" and SO2, "strengthened democratic and legal institutions and processes." Work has started on developing performance indicators.

On the personnel front, the identification and selection of a USDH for the GDO position in Guyana represents an important step in increasing the USAID presence in Georgetown.

B. Significant Accomplishments

Two program activities operational during the period advanced satisfactorily:

PL-480: Conditions under the FY 1993 PL-480 Title III program were met and satisfactory arrangements were made for programming and managing the local currency generated. A new multi-year agreement was approved after some delays in Washington and initial shipments expedited to limit the need for commercial imports of wheat.

However, the lower level of FY 1994 funding combined with higher wheat prices will necessitate further commercial imports later in the year. An advisor contracted under the Agriculture Sector Reform project in support of the PL-480 Title III program arrived at the end of the previous reporting period and contributed substantially to program achievements during the period.

ESF Cash Transfers: Although State Department intervention on behalf of an American firm experiencing problems with the Government of Guyana held up disbursements, the problems have been addressed sufficiently to proceed. Conditions for the first disbursement were met and the funds transferred at the end of the reporting period (too late to be recorded for this report).

Good progress was also made on project design work for the new program:

The reporting period saw the completion of project papers for two activities, the four-year, \$4.5 million Building Equity and Economic Participation Project (BEEP), and the four-year, \$3.0 million Guyana Justice Improvement Project (GJIP). The BEEP Project seeks to strengthen the business environment in Guyana in order to bring about economic growth with equity (SO1), while the GJIP Project focuses on improving the effectiveness and efficiency of the Guyanese justice system (SO2). It is anticipated that project agreements will be signed soon for both projects, marking the start of a higher level of USAID involvement in Guyana.

A third activity, the Guyana Strengthening Democracy Project, which seeks to promote a pluralistic society and responsive, open government, is at an earlier stage of development. The Mission has agreed upon the parameters of the project, which is to be an umbrella activity working with the legislative and executive branches of government and civil society. A new activity description outlining this proposed intervention was submitted in March to USAID/W, where it was favorably received. The Mission's intention is to proceed directly with the design of a project paper.

C. Problem Areas

None



FINANCIAL SUMMARY OF USAID/RDO/C PORTFOLIO
(OCTOBER 1, 1993 THROUGH MARCH 31, 1994)
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(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)																		
PROJECT NO	PROGRAM/PROJECT TITLE	CATE-GORY	DATE OF INIT. OBLIG	LAST REVISED PACD	% OF LOP ELAPSED	% OF OBLIG EXPEND	AUTH LOP AMOUNT	CURRENT FY OBLIG TO DATE	CUMUL AMOUNT OBLIG	MORTGAGE	BEGINNING FY PIPELINE	PLANNED SEMESTER EXPENC	ACCRUED SEMESTER EXPEND	ACCRUED AS % OF PLANNED	CUMULATIVE ACCRUED EXPEND	ENDING PIPELINE	PLANNED EXPEND (NEXT SEM)																		
ACTIVE PROJECTS																																			
STRATEGIC OBJECTIVE 1																																			
504-0099	Guyana Economic Support Fund	B	11-Apr-90	31-Mar-94	100%	55%	4,447	0	4,447	0	2,000	2,000	0	0%	2,447	2,000	2,000																		
504-0104	Agricultural Sector Reform	B	29-Jan-93	30-Jan-96	39%	32%	550	0	350	200	336	120	98	82%	111	239	200																		
538-0119	Investment Promotion & Export Dev	B	30-Aug-84	30-Jun-94	97%	99%	17,544 *	0	17,544	0	248	30	133	443%	17,429	115	80																		
538-0133	Small Enterprise Assistance	B	25-Feb-86	30-Sep-94	94%	90%	20,810	1,351	20,655	155	1,262	1,200	537	45%	18,378	2,077	1,200																		
538-0138	IEMS - Core Contract	B	21-May-86	30-Sep-95	84%	100%	4,283	0	4,283	0	4	4	4	100%	4,283	0	0																		
538-0138 02	IEMS - Grenada Infrastructure III	B	13-Mar-87	31-Jul-94	95%	98%	8,426	0	8,426	0	301	200	96	48%	8,221	205	205																		
538-0138 08	IEMS - Regional Utilities Maint	A	13-Jul-88	30-Sep-95	79%	91%	5,000	0	5,000	0	571	275	141	51%	4,509	431	120																		
538-0148	Regional Management Training	C	28-Jul-86	31-Dec-95	81%	55%	5,924	0	5,924	0	2,805	600	123	21%	3,242	2,682	600																		
538-0163	West Indies Tropical Produce	B	30-Sep-89	30-Sep-96	64%	62%	10,890	1,000	9,300	1,500	3,411	1,100	897	82%	5,786	3,514	1,075																		
538-0164	Agricultural Resear.ch & Extension	B	31-Mar-89	30-Sep-96	94%	82%	5,000	0	5,000	0	1,151	1,000	267	27%	4,117	883	883																		
538-0165	Caribbean Law Institute	B	01-Aug-83	31-May-95	83%	66%	5,971	0	5,971	0	2,122	700	87	12%	3,936	2,036	100																		
538-0173	Caribbean Leadership Dev Training	A	30-Jun-90	30-Sep-98	45%	49%	11,000	0	7,424	3,576	4,655	400	875	219%	3,644	3,780	450																		
538-0176	Dominica Agric. Sector Support	B	14-Aug-91	28-Sep-94	84%	75%	2,000	0	2,000	0	1,000	1,000	500	50%	1,500	500	500																		
538-0184	Caribbean Policy Project	B	21-Sep-92	31-Dec-97	29%	3%	12,000	0	4,730	7,270	4,713	150	119	79%	136	4,594	1,000																		
538-0198	Grenada Technical Assistance	A	30-Sep-92	28-Feb-94	100%	87%	500	0	500	0	88	66	23	35%	435	65	50																		
538-0645	Caribbean Justice Improvement	B	28-Aug-86	30-Sep-94	94%	72%	10,400	0	10,205	195	3,072	700	242	35%	7,375	2,830	400																		
SUBTOTAL STRATEGIC OBJECTIVE 1						77%	124,655	2,351	111,759	12,896	27,739	9,545	4,142	43%	85,809	25,960	0																		
STRATEGIC OBJECTIVE 2																																			
538-0171	Environment & Coastal Resources	B	30-Aug-91	30-Sep-97	42%	18%	11,000	0	8,000	2,940	7,161	1,500	560	37%	1,459	6,601	600																		
SUBTOTAL STRATEGIC OBJECTIVE 2						18%	11,000	0	8,000	2,940	7,161	1,500	560	37%	1,459	6,601	0																		
OTHERS																																			
538-0005	Special Development Activities	A	19-Nov-85	30-Sep-95	85%	99%	4,466	0	4,466	0	203	150	165	110%	4,428	38	30																		
538-0039	Population and Development	A	30-Jul-82	27-Jul-94	97%	96%	7,799 *	0	7,799	0	523	500	217	43%	7,493	306	240																		
538-0103	Basic Needs Trust Fund	A	28-Jun-84	28-Jun-94	98%	90%	19,700 *	0	19,700	0	2,320	1,000	393	39%	17,773	1,927	1,870																		
538-0161	Health Care Policy Planning & Mgt	B	29-Aug-88	30-Sep-95	79%	70%	6,998 *	0	6,998	0	2,510	430	399	93%	4,887	2,111	280																		
538-0190	Drug Abuse Prevention & Education	B	31-Jul-92	31-Jul-94	83%	7%	6,500	1,000	2,705	3,795	1,671	200	161	81%	195	2,510	240																		
538-0640	Presidential Training Initiative	B	29-Aug-86	30-Sep-94	94%	93%	16,853 *	0	16,853	0	292	100	155	155%	313	137	40																		
538-0640 17	LAC Training Initiatives II	B	14-Feb-85	30-Sep-94	95%	100%	2,038 *	0	2,038	0	10	0	0	0%	15,592	235	0																		
SUBTOTAL OTHERS						86%	64,804	1,000	61,009	3,795	7,792	2,380	1,490	63%	52,709	7,274	0																		
SUBTOTAL ACTIVE PROJECTS						77%	200,459	3,351	180,828	19,831	42,692	13,425	6,192	46%	139,977	39,825	0																		
ACTIVE PROGRAM																																			
SUBTOTAL ACTIVE PROGRAM																																			
TERMINATED PROJECTS																																			
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0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0																		

*1 Authorized LOP amounts have been reduced to reflect actual/planned obligations

PIPELINE ANALYSIS
USAID/RDO/C
September 30, 1993

PROJECT NO.	PROGRAM/PROJECT TITLE	CUMULATIVE OBLIGATION (3)	OBLIGATION BY FY (4)								PIPELINE (5)	PIPELINE BY FY (6)									
			1982-87	1988	1989	1990	1991	1992	1993	1994		1982-87	1988	1989	1990	1991	1992	1993	1994		
ACTIVE PROJECTS																					
STRATEGIC OBJECTIVE 1																					
504-0099	Guyana Economic Support Fund	4,447				995	300	0	3152	0	2,000	0	0	0	0	0	0	2,000	0		
504-0104	Agricultural Sector Reform	350							350	0	239	0	0	0	0	0	0	239	0		
538-0119	Investment Promotion & Export Dev.	17,544	12595	1729	1566	322	608	724	0	0	115	0	0	0	0	0	115	0	0		
538-0133	Small Enterprise Assistance	20,655	5900	2003	2636	1109	2482	2128	2846	1351	2,077	0	0	0	0	0	0	0	0		
538-0138	IEMS - Core Contract	4,283	1500	509	661	1313	0	300	0	0	0	0	0	0	0	0	0	726	1,351		
538-0138.02	IEMS - Grenada Infrastructure III	8,426	4258	2723	0	1400	45	0	0	0	205	0	0	0	160	45	0	0	0		
538-0138.08	IEMS - Regional Utilities Maint.	5,000	1500	1500	1500	2000	0	0	0	0	431	0	0	0	0	0	0	0	0		
538-0146	Regional Management Training	5,924	2430	270	0	455	2769	0	0	0	2,682	0	0	0	431	0	0	0	0		
538-0163	West Indies Tropical Produce	9,300			1175	2130	1732	1763	1500	1000	3,514	0	0	0	0	0	1,014	1,500	1,000		
538-0164	Agricultural Research & Extension	5,000			1300	1437	2263	0	0	0	883	0	0	0	0	883	0	0	0		
538-0165	Caribbean Law Institute	5,971		1500	1500	1471	1500	0	0	0	2,035	0	0	0	535	1,500	0	0	0		
538-0173	Caribbean Leadership Dev. Training	7,424				1917	2900	1483	1124	0	3,780	0	0	0	0	1,173	1,483	1,124	0		
538-0176	Dominica Agric. Sector Support	2,000					1000	1000	0	0	500	0	0	0	0	0	500	0	0		
538-0184	Caribbean Policy Project	4,730						2852	1878	0	4,594	0	0	0	0	0	2,716	1,878	0		
538-0196	Grenada Technical Assistance	500						500	0	0	65	0	0	0	0	0	65	0	0		
538-0645	Caribbean Justice Improvement	10,205	4000	2000	2300	0	1505	0	400	0	2,830	0	0	925	0	1,505	0	400	0		
SUBTOTAL STRATEGIC OBJECTIVE 1		111,759	30,683	12,234	12,838	14,549	17,104	10,750	11,250	2,351	25,950	0	0	925	1,126	7,788	5,893	7,867	2,351		
STRATEGIC OBJECTIVE 2																					
538-0171	Environment & Coastal Resources	8,060					1875	4085	2100	0	6,601	0	0	0	0	416	4,085	2,100	0		
SUBTOTAL STRATEGIC OBJECTIVE 2		8,060	0	0	0	0	1,875	4,085	2,100	0	6,601	0	0	0	0	416	4,085	2,100	0		
OTHERS																					
538-0005	Special Development Activities	4,466	2709	276	276	338	266	414	185	0	38	0	0	0	0	0	0	38	0		
538-0039	Population and Development	7,799	4958	1,024	1,350	315	152	0	0	0	306	0	0	0	154	152	0	0	0		
538-0103	Basic Needs Trust Fund	19,700	12700	3,000	0	2,000	0	2000	0	0	1,927	0	0	0	0	0	1,927	0	0		
538-0161	AIDS/Communication & Tech. Asst	6,996		523	1,875	1,193	1,692	1787	128	0	2,111	0	0	0	0	196	1,787	128	0		
538-0161	Health Care Policy Planning & Mgt	2,705						705	1,000	1000	2,510	0	0	0	0	0	510	1,000	1,000		
538-0190	Drug Abuse Prevention & Education	450						450	0	0	137	0	0	0	0	0	137	0	0		
538-0640	Presidential Training Initiative	16,854	7078	3607	4507	1662	0	0	0	0	235	0	0	0	235	0	0	0	0		
538-0640.17	LAC Training Initiatives II	2,322	2322	0	0	0	0	0	0	0	10	10	0	0	0	0	0	0	0		
SUBTOTAL OTHERS		61,294	29,767	6,430	7,810	5,508	2,110	5,358	1,313	1,000	7,274	10	0	0	389	348	4,361	1,166	1,000		
SUBTOTAL ACTIVE PROJECTS		181,113	60,450	20,664	20,648	20,057	21,089	20,191	14,663	3,351	39,825	10	0	925	1,515	8,552	14,339	11,133	3,351		
												0.0%	0.0%	2.3%	3.8%	21.5%	36.0%	28.0%	8.4%		

USAID/RDO/C PORTFOLIO
(OCTOBER 1, 1993 THROUGH MARCH 31, 1994)

PROGRAM\PROJECT TITLE	PROJECT NUMBER	2 DATE OF INIT. OBLIG.	3 DESIG- NATION	4 STATUS OF CP'S	5 SIZE OF PIPELINE	6 AGE OF PIPELINE	7 ACCRUED EXPEND.	8 UNCOM- MITTED BALANCE	9 EOPS I	10 EOPS II	11 AUDIT I	12 AUDIT II	13 EVALUATION I	14 EVALUATION II
ACTIVE PROJECTS														
<i>Strategic Objective #1: Increased and diversified trade</i>														
GUYANA ECONOMIC SUPPORT FUND	504-0099	04/11/90	B	N/A			X		-	-	X	N/A	X	N/A
AG. SECTOR REFORM	538-0104	01/29/93	B	N/A					-	-	-	N/A	-	-
INVESTMENT PROMOTION AND EXPORT DEVELOPMENT	538-0119	08/30/84	B	N/A					-	-	-	N/A	-	-
SMALL ENTERPRISE ASSISTANCE	538-0133	02/25/86	B	N/A			X		-	-	-	N/A	-	-
IEMS- CORE CONTRACT	538-0138	05/21/86	B	N/A					-	-	-	N/A	-	-
IEMS- GRENADA INFRASTRUCTURE REVITALIZATION III	538-0138 02	03/13/87	B	N/A	X		X		-	-	-	N/A	X	N/A
IEMS- REGIONAL UTILITIES MAINTENANCE	538-0138 08	07/13/88	A	N/A	X		X		-	-	X	N/A	X	N/A
REGIONAL MANAGEMENT TRAINING	538-0148	07/28/86	C	N/A	X		X		-	-	-	N/A	X	N/A
WEST INDIES TROPICAL PRODUCE/SUPPORT	538-0163	09/30/80	B	N/A	X				-	-	-	N/A	-	-
AGRICULTURAL RESEARCH & EXTENSION	538-0164	03/31/89	B	N/A	X				-	-	I/P	N/A	-	-
CARIBBEAN LAW INSTITUTE	538-0165	08/01/88	B	N/A	X		X		-	-	I/P	N/A	-	-
CARIBBEAN LEADERSHIP AND DEVELOPMENT TRAINING	538-0173	06/30/90	B	N/A	X				-	-	-	N/A	-	-
DOMINICA AGRICULTURAL SECTOR SUPPORT	538-0176	08/14/91	B	N/A				X	-	X	-	N/A	X	N/A
CARIBBEAN POLICY PROJECT	538-0184	09/21/92	B	N/A					-	-	X	N/A	X	N/A
GRENADA TECHNICAL ASSISTANCE	538-0198	09/30/92	A	N/A				X	-	-	X	N/A	X	N/A
LAC TRAINING INITIATIVES II	538-0640 17	02/14/85	B	N/A	X				-	X	X	N/A	X	N/A
CARIBBEAN JUSTICE IMPROVEMENT	538-0645	09/30/86	B	N/A	X				-	X	-	N/A	X	-
<i>Strategic Objective #2: Improved natural resources management</i>														
ENVIRONMENT AND COASTAL RESOURCES	538-0171	08/30/91	B	N/A	X		X	X	-	-	-	N/A	X	N/A
TITLE III GUYANA	538-0	01/29/93							-	-	-	N/A	X	N/A
PRESIDENTIAL TRAINING INITIATIVE (PTIC)	538-0640	08/29/86	B	N/A	X				-	-	X	N/A	-	-
<i>Other Activities</i>														
SPECIAL DEVELOPMENT ACTIVITIES FUND	538-0005	11/19/85	A	N/A					-	-	-	N/A	-	-
POPULATION AND DEVELOPMENT	538-0039	07/30/82	A	N/A	X		X		-	-	X	N/A	-	-
BASIC NEEDS TRUST FUND	538-0103	06/28/84	A	N/A	X		X		-	-	-	N/A	-	-
AIDS/COMMUNICATION & TECHNICAL ASST	538-0161	08/29/88	B	N/A	X				-	-	X	N/A	-	-
HEALTH CARE POLICY PLANNING AND MANAGEMENT	538-0181	09/21/92	B	N/A	X			X	-	-	X	N/A	X	N/A
DRUG ABUSE PREVENTION AND EDUCATION PILOT	538-0190	07/31/92	B	N/A					-	-	X	N/A	X	N/A

NOTE:

YES: X

NO: -

Not Applicable: N/A

In Progress: I/P

REGIONAL DEVELOPMENT OFFICE/CARIBBEAN

Semi-Annual Portfolio Review

Eastern Caribbean Program

October 1, 1993 to March 31, 1994

I. MISSION DIRECTOR'S NARRATIVE

A. Introduction

The Mission's perspective on program performance has been heavily impacted by the Agency's decision, made during the reporting period, to close RDO/C by FY 1996. Specifically: while not abandoning our strategic objectives, we have had to adjust our focus to the level of program outputs; we have had to give greater attention to rapid completion of project activities while trying to protect results and sustainability; and we have had to wrestle with options and possible adjustments for activities which cannot be completed as planned before the Mission must close.

The Mission reviewed the portfolio's two strategic objectives during the rating period and determined that both of them continue to be valid. Program outputs and indicators were carefully examined, and adjusted where necessary. Benchmarks were created, where needed, to allow closer linkages to be established with the semi-annual review process.

Consistent with the urgency of reducing the program portfolio in an orderly manner, RDO/C has taken a rigorous position on project extensions, considering extensions only with exceptional justification and where they will not significantly impact on the pace at which the Mission can reduce staff. We have also identified two projects that can be completed ahead of schedule.

The Action Plan/Close-out Plan submitted in February was generally well received in USAID/W, though the key issue of whether any RDO/C projects will continue past Mission closure remains unresolved. RDO/C has requested that the Caribbean Policy Project, the Environment and Coastal Resources Project and the Health Care Policy Planning and Management Project be allowed to continue until they reach their PACDs, which are after the date set for the closure of RDO/C. The LAC Bureau agreed at the Action Plan review to consider additional information and justification in support of continuing these projects to their PACDs. The Bureau also invited a proposal outlining how development assistance could continue to be delivered to the Eastern Caribbean after the Mission has closed.

The pipeline is of particular concern as the Mission moves toward close-out and expenditures during the reporting period fell distressingly below expectations. As a consequence, we have undertaken a project-by-project analysis of expenditures, with

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particular attention being given to those activities having large pipelines, low expenditure rates and approaching PACDs.

Only one activity reached its PACD during the reporting period, but the next six months will see the termination of no fewer than eight projects.

B. Significant Accomplishments

The reporting period saw considerable progress made in implementing the Caribbean Policy Project, which contributes to achieving both of the Mission's strategic objectives -- SO1, increased and diversified trade, and SO2, improved natural resources management. The project's 8(a) contractor has placed its long-term technical assistance team in Antigua, the project headquarters, and developed a work plan in conjunction with its counterparts, national- and regional-level economic planning institutions in the Eastern Caribbean. A subgrant to UNCTAD is being finalized for setting up in all eight OECS member-states the automated system for customs data and management (ASYCUDA). Final arrangements are being made for providing TA to CARICOM to assist with harmonizing the Eastern Caribbean's fiscal incentives regime for investors and customs legislation. Plans are also under way for holding a series of seminars on NAFTA for policy makers and private business people to familiarize them with the treaty and discuss its implications for the small island-states of the Eastern Caribbean.

The Environment and Coastal Resources (ENCORE) Project, which supports SO2, continued to make headway. The project agreement was amended to allow the World Wildlife Fund (WWF) to assume responsibility for the local site management component, and a new financial management and reporting system was put in place permitting direct disbursement of project funds to the local site management units in Dominica and St. Lucia. Two of the three long-term technical advisers to be provided under the WWF cooperative agreement are on site and working; the third has been selected and was expected to arrive in April 1994. Local site activities in Dominica and St. Lucia increased, especially in the areas of micro-enterprise/nature tourism, solid waste management, beach protection and the training of local participants in natural resources management and related activities. During the reporting period, six regional workshops, seminars and other meetings were held on such topics as environmental impact assessment, national environmental policies, NGO participation and the establishment and management of protected areas. Of over 150 people who participated in these gatherings, 30 percent were women.

Progress was made in repairing the Mt. Gay Mental Health Facility, a component of the Grenada Infrastructure Revitalization III Project, which supports SO1. A thorough assessment of the building, which was constructed with USAID funds following the intervention in Grenada, revealed substantial problems with both the electrical and plumbing systems. The repairs, which have been

scheduled so that the facility can remain open while the work is carried out, should be completed by mid-June 1994.

Changes that had been planned for the Regional Management Training Project, which contributes to SO1, were carried out during the reporting period, with a resulting improvement in project implementation. In November, the Center for Management Development (CMD) and the Department of Management Studies (DOMS) at the Cave Hill Campus of the University of the West Indies were separated. USAID has stopped paying CMD's operating expenses, and that organization has now taken an important step toward sustainability by using participant fees to generate revenues. Now a separate entity, the previously moribund DOMS has sprung to life. Two Master's degree candidates have been selected and will be leaving soon to begin their studies. Plans for short-term training are being finalized, and tenders have gone out for 20 computers for teaching at DOMS.

All the audit recommendations for the Section 416 Program in St. Kitts and Nevis have now been closed. The program provided wheat, which was turned into flour and then sold, with the proceeds being used for rehabilitating infrastructure and constructing community facilities for the poor and needy. Supporting documentation has been supplied for all expenditures, and reimbursement has been made for all ineligible use of funds.

C. Problem Areas

Delays in completing the St. Kitts Courthouse, a subproject of the Caribbean Justice Improvement Project, which supports SO1, continue to concern the Mission. After construction started on the courthouse, doubts were raised about the soundness of the foundations, and subsequent soil tests led to the redesign of some of the foundations. Delays caused by these problems were compounded by a dispute that arose between the architect and the contractor over the approval of shop drawings. That procedural conflict has now been resolved, and construction progress has improved considerably. A strong possibility exists, however, that the September 1994 target for completing the construction work will be missed. RDO/C is attempting to make sure that the courthouse is completed by February 1995, at the latest, but the delay could extend to May 1995.

REGIONAL DEVELOPMENT OFFICE/CARIBBEAN

Semi-Annual Portfolio Review

Guyana Program

October 1, 1993 to March 31, 1994

I. MISSION DIRECTOR'S NARRATIVE

A. Introduction

RDO/C made substantial progress in defining and developing the Guyana program during the reporting period. At the policy/program level, two key events were the Consultative Group (CG) Meeting in Georgetown in January and the Mission's completion of a draft project objectives document (POD) in March. In anticipation of the CG Meeting, RDO/C prepared an interim strategy document for review in Washington in early January. The Mission also prepared several documents for inclusion in the briefing information for the U.S. delegation, consisting of 1) an economic overview, 2) a USAID program description and 3) an issues paper setting out the USG view on the country situation, the USG objectives for the meeting and key issues and recommended USG positions. RDO/C's Mission Director and Program Officer were active participants at the meeting. The wide-ranging dialogue that took place between the Government of Guyana and the donors helped clarify a number of issues and began putting in place a development framework that will guide future assistance.

The draft POD represents a major step forward for the Mission in devising a coherent long-term development strategy for Guyana. Covering the period from FY 1994 to FY 1998, it presents as the Mission goal "increased broad-based participation in the economy and democratic process," with two strategic objectives, SO1, "expanded economic opportunities for the urban and rural poor" and SO2, "strengthened democratic and legal institutions and processes." Work has started on developing performance indicators.

On the personnel front, the identification and selection of a USDH for the GDO position in Guyana represents an important step in increasing the USAID presence in Georgetown.

B. Significant Accomplishments

Two program activities operational during the period advanced satisfactorily:

PL-480: Conditions under the FY 1993 PL-480 Title III program were met and satisfactory arrangements were made for programming and managing the local currency generated. A new multi-year agreement was approved after some delays in Washington and initial shipments expedited to limit the need for commercial imports of wheat.

However, the lower level of FY 1994 funding combined with higher wheat prices will necessitate further commercial imports later in the year. An advisor contracted under the Agriculture Sector Reform project in support of the PL-480 Title III program arrived at the end of the previous reporting period and contributed substantially to program achievements during the period.

ESF Cash Transfers: Although State Department intervention on behalf of an American firm experiencing problems with the Government of Guyana held up disbursements, the problems have been addressed sufficiently to proceed. Conditions for the first disbursement were met and the funds transferred at the end of the reporting period (too late to be recorded for this report).

Good progress was also made on project design work for the new program:

The reporting period saw the completion of project papers for two activities, the four-year, \$4.5 million Building Equity and Economic Participation Project (BEEP), and the four-year, \$3.0 million Guyana Justice Improvement Project (GJIP). The BEEP Project seeks to strengthen the business environment in Guyana in order to bring about economic growth with equity (SO1), while the GJIP Project focuses on improving the effectiveness and efficiency of the Guyanese justice system (SO2). It is anticipated that project agreements will be signed soon for both projects, marking the start of a higher level of USAID involvement in Guyana.

A third activity, the Guyana Strengthening Democracy Project, which seeks to promote a pluralistic society and responsive, open government, is at an earlier stage of development. The Mission has agreed upon the parameters of the project, which is to be an umbrella activity working with the legislative and executive branches of government and civil society. A new activity description outlining this proposed intervention was submitted in March to USAID/W, where it was favorably received. The Mission's intention is to proceed directly with the design of a project paper.

C. Problem Areas

None

FINANCIAL SUMMARY OF USAID/RDO/C PORTFOLIO
(OCTOBER 1, 1993 THROUGH MARCH 31, 1994)
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(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)
PROJECT NO.	PROGRAM/ PROJECT TITLE	CATE- GORY	DATE OF INIT. OBUG.	LAST REVISED FACD	% OF LOP ELAPSED	% OF OBLIG. EXPEND	AUTH. LOP AMOUNT	CURRENT FY OBLIG. TO DATE	CUMUL. AMOUNT OBLIG.	MORTGAGE	BEGINNING FY PIPELINE	PLANNED SEMESTER EXPEND.	ACCRUED SEMESTER EXPEND.	ACCRUED AS % OF PLANNED	CUMULATIVE ACCRUED EXPEND	ENDING PIPELINE	PLANNED EXPEND (NEXT SEM.)
ACTIVE PROJECTS																	
STRATEGIC OBJECTIVE 1																	
504-0099	Guyana Economic Support Fund	B	11-Apr-90	31-Mar-94	100%	55%	4,447	0	4,447	0	2,000	2,000	0	0%	2,447	2,000	2,000
504-0104	Agricultural Sector Reform	B	29-Jan-93	30-Jan-96	39%	32%	550	0	350	200	336	120	98	82%	111	239	200
536-0119	Investment Promotion & Export Dev.	B	30-Aug-84	30-Jun-94	97%	99%	17,544 *	0	17,544	0	248	30	133	443%	17,429	115	80
536-0133	Small Enterprise Assistance	B	25-Feb-86	30-Sep-94	94%	90%	20,810	1,351	20,665	155	1,202	1,200	537	45%	18,578	2,077	1,200
536-0136	EMS - Core Contract	B	21-May-86	30-Sep-95	84%	100%	4,283	0	4,283	0	4	4	4	100%	4,283	0	0
536-0138.02	EMS - Grenada Infrastructure III	B	13-Mar-87	31-Jul-94	95%	98%	8,428	0	8,428	0	301	200	98	48%	8,221	205	205
536-0138.08	EMS - Regional Utilities Maint.	A	13-Jul-88	30-Sep-95	79%	91%	5,000	0	5,000	0	571	275	141	51%	4,569	431	120
536-0148	Regional Management Training	C	28-Jul-86	31-Dec-95	81%	55%	5,924	0	5,924	0	2,806	800	123	21%	3,242	2,682	600
536-0163	West Indies Tropical Produce	B	30-Sep-89	30-Sep-96	64%	62%	10,800	1,000	9,300	1,500	3,411	1,100	897	82%	5,786	3,514	1,075
536-0184	Agricultural Research & Extension	B	31-Mar-89	31-Jul-94	94%	82%	5,000	0	5,000	0	1,151	1,000	267	27%	4,117	883	883
536-0185	Caribbean Law Institute	B	01-Aug-88	31-May-95	83%	66%	5,971	0	5,971	0	2,122	700	87	12%	3,838	2,036	100
536-0173	Caribbean Leadership Dev. Training	A	30-Jun-90	30-Sep-96	45%	49%	11,000	0	7,424	3,576	4,655	400	875	219%	3,644	3,780	450
536-0178	Dominica Agric. Sector Support	B	14-Aug-91	28-Sep-94	64%	75%	2,000	0	2,000	0	1,000	1,000	500	50%	1,500	500	500
536-0184	Caribbean Policy Project	B	21-Sep-92	31-Dec-97	29%	3%	12,000	0	4,730	7,270	4,713	150	119	79%	136	4,594	1,000
536-0198	Grenada Technical Assistance	A	30-Sep-92	28-Feb-94	100%	87%	500	0	500	0	86	86	23	35%	435	65	50
536-0645	Caribbean Justice Improvement	B	28-Aug-86	30-Sep-94	94%	72%	10,400	0	10,205	195	3,072	700	242	35%	7,375	2,830	400
SUBTOTAL STRATEGIC OBJECTIVE 1						77%	124,655	2,351	111,759	12,896	27,739	9,545	4,142	43%	85,809	25,950	0
STRATEGIC OBJECTIVE 2																	
536-0171	Environment & Coastal Resources	B	30-Aug-91	30-Sep-97	42%	16%	11,000	0	6,000	2,940	7,181	1,500	500	37%	1,459	6,601	600
SUBTOTAL STRATEGIC OBJECTIVE 2						18%	11,000	0	6,000	2,940	7,181	1,500	500	37%	1,459	6,601	0
OTHERS																	
536-0005	Special Development Activities	A	19-Nov-85	30-Sep-95	85%	99%	4,406	0	4,406	0	203	150	165	110%	4,428	38	30
536-0039	Population and Development	A	30-Jul-82	27-Jul-94	97%	96%	7,799 *	0	7,799	0	523	500	217	43%	7,493	306	240
536-0103	Basic Needs Trust Fund	A	28-Jun-84	28-Jun-94	98%	90%	19,700 *	0	19,700	0	2,320	1,000	393	39%	17,773	1,927	1,870
536-0161	AIDS/Communication & Tech. Asst.	B	29-Aug-88	30-Sep-95	79%	70%	6,998 *	0	6,998	0	2,510	430	399	93%	4,887	2,111	280
536-0181	Health Care Policy Planning & Mgt.	B	21-Sep-92	30-Sep-97	30%	7%	8,500	1,000	2,705	3,795	1,871	200	161	81%	195	2,510	240
536-0190	Drug Abuse Prevention & Education	B	31-Jul-92	31-Jul-94	83%	70%	450	0	450	0	292	100	155	159%	313	137	40
536-0640	Presidential Training Initiative	B	29-Aug-86	30-Sep-94	94%	93%	18,853 *	0	18,653	0	263	0	0	0%	15,592	235	240
536-0640.17	LAC Training Initiatives II	B	14-Feb-85	30-Sep-94	95%	100%	2,038 *	0	2,038	0	10	0	0	0%	2,028	10	0
SUBTOTAL OTHERS						86%	64,804	1,000	61,009	3,795	7,792	2,380	1,490	63%	52,769	7,274	0
SUBTOTAL ACTIVE PROJECTS						77%	200,459	3,351	180,828	19,831	42,692	13,425	6,192	46%	139,977	39,825	0
ACTIVE PROGRAM																	
SUBTOTAL ACTIVE PROGRAM																	
TERMINATED PROJECTS																	
						0	0	0	0	0	0	0	0	0	0	0	0

*1 Authorized LOP amounts have been reduced to reflect actual/planned obligations.

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PIPELINE ANALYSIS
USAID/RDO/C
September 30, 1993

PROJECT NO.	PROGRAM/ PROJECT TITLE	CUMULATIVE OBLIGATION (3)	OBLIGATION BY FY (4)								PIPELINE (5)	PIPELINE BY FY (6)										
			1982-87	1988	1989	1990	1991	1992	1993	1994		1982-87	1988	1989	1990	1991	1992	1993	1994			
ACTIVE PROJECTS																						
STRATEGIC OBJECTIVE 1																						
504-0099	Guyana Economic Support Fund	4,447				995	300	0	3152	0	2,000	0	0	0	0	0	2,000	0				
504-0104	Agricultural Sector Reform	350								350	239	0	0	0	0	0	239	0				
538-0119	Investment Promotion & Export Dev.	17,544	12595	1729	1566	322	608	724	0	0	115	0	0	0	0	115	0	0				
538-0133	Small Enterprise Assistance	20,855	5900	2003	2836	1109	2482	2128	2846	1351	2,077	0	0	0	0	0	726	1,351				
538-0136	IEMS - Core Contract	4,263	1500	509	661	1313	0	300	0	0	0	0	0	0	0	0	0	0				
538-0136.02	IEMS - Grenada Infrastructure III	8,426	4258	2723	0	1400	45	0	0	0	205	0	0	0	160	45	0	0				
538-0136.06	IEMS - Regional Utilities Maint.	5,000		1500	1500	2000	0	0	0	0	431	0	0	0	431	0	0	0				
538-0148	Regional Management Training	5,924	2430	270	0	455	2769	0	0	0	2,682	0	0	0	0	2,682	0	0				
538-0163	West Indies Tropical Produce	9,300			1175	2130	1732	1763	1500	1000	3,514	0	0	0	0	0	1,014	1,500				
538-0164	Agricultural Research & Extension	5,000			1300	1437	2263	0	0	0	883	0	0	0	0	883	0	0				
538-0165	Caribbean Law Institute	5,971	1500	1500	1500	1471	1500	0	0	0	2,035	0	0	0	535	1,500	0	0				
538-0173	Caribbean Leadership Dev. Training	7,424				1917	2900	1483	1124	0	3,780	0	0	0	0	1,173	1,483	1,124				
538-0176	Dominica Agric. Sector Support	2,000					1000	1000	0	0	500	0	0	0	0	500	0	0				
538-0184	Caribbean Policy Project	4,730						2852	1678	0	4,504	0	0	0	0	2,718	1,878	0				
538-0198	Grenada Technical Assistance	500						500	0	0	65	0	0	0	0	65	0	0				
538-0645	Caribbean Justice Improvement	10,205	4000	2000	2300	0	1505	0	400	0	2,830	0	0	925	0	1,505	0	400				
SUBTOTAL STRATEGIC OBJECTIVE 1		111,759	30,883	12,234	12,838	14,549	17,104	10,750	11,250	2,351	25,950	0	0	925	1,126	7,768	5,693	7,667	2,351			
STRATEGIC OBJECTIVE 2																						
538-0171	Environment & Coastal Resources	6,060					1675	4085	2100	0	6,001	0	0	0	0	416	4,085	2,100	0			
SUBTOTAL STRATEGIC OBJECTIVE 2		6,060	0	0	0	0	1,675	4,085	2,100	0	6,001	0	0	0	0	416	4,085	2,100	0			
OTHERS																						
538-0005	Special Development Activities	4,466	2709	276	276	338	266	414	185	0	38	0	0	0	0	0	38	0				
538-0039	Population and Development	7,799	4958	1,024	1,350	315	152	0	0	0	306	0	0	0	154	152	0	0				
538-0103	Basic Needs Trust Fund	19,700	12700	3,000	0	2,000	0	2000	0	0	1,927	0	0	0	0	1,927	0	0				
538-0161	AIDS/Communication & Tech. Asst	6,998		523	1,675	1,193	1,692	1787	128	0	2,111	0	0	0	196	1,787	128	0				
538-0161	Health Care Policy Planning & Mgt	2,705						705	1,000	1000	2,510	0	0	0	0	510	1,000	1,000				
538-0190	Drug Abuse Prevention & Education	450						450	0	0	137	0	0	0	0	137	0	0				
538-0640	Presidential Training Initiative	16,854	7078	3607	4507	1662	0	0	0	0	235	0	0	235	0	0	0	0				
538-0640.17	LAC Training Initiative II	2,322	2322	0	0	0	0	0	0	0	10	10	0	0	0	0	0	0				
SUBTOTAL OTHERS		61,294	29,767	6,430	7,610	5,508	2,110	5,356	1,313	1,000	7,274	10	0	0	369	348	4,361	1,166	1,000			
SUBTOTAL ACTIVE PROJECTS		181,113	60,450	20,664	20,628	20,057	21,089	20,191	14,663	3,351	39,825	10	0	925	1,515	6,552	14,339	11,133	3,351			
												0.0%	0.0%	2.3%	3.6%	21.5%	36.0%	28.0%	6.4%			

USAID/RDO/C PORTFOLIO
(OCTOBER 1, 1993 THROUGH MARCH 31, 1994)

1	2	3	4	5	6	7	8	9	10	11	12	13	14	
PROGRAM/PROJECT TITLE	PROJECT NUMBER	DATE OF INIT. OBLIG.	DESIG- NATION	STATUS OF CP'S	SIZE OF PIPELINE	AGE OF PIPELINE	ACCRUED EXPEND.	UNCOM- MITTED BALANCE	EOPS I	EOPS II	AUDIT I	AUDIT II	EVALUATION I	EVALUATION II
ACTIVE PROJECTS														
<i>Strategic Objective #1: Increased and diversified trade</i>														
GUYANA ECONOMIC SUPPORT FUND	504-0099	04/11/90	B	N/A			X		-	-	X	N/A	X	N/A
AG. SECTOR REFORM	538-0104	01/29/93	B	N/A					-	-	-	N/A	-	-
INVESTMENT PROMOTION AND EXPORT DEVELOPMENT	538-0119	08/30/84	B	N/A					-	-	-	N/A	-	-
SMALL ENTERPRISE ASSISTANCE	538-0133	02/25/86	B	N/A			X		-	-	-	N/A	-	-
IEMS- CORE CONTRACT	538-0138	05/21/86	B	N/A					-	-	-	N/A	X	N/A
IEMS- GRENADA INFRASTRUCTURE REVITALIZATION III	538-0138.02	03/13/87	B	N/A	X		X		-	-	X	N/A	X	N/A
IEMS- REGIONAL UTILITIES MAINTENANCE	538-0138.08	07/13/88	A	N/A	X		X		-	-	-	N/A	X	N/A
REGIONAL MANAGEMENT TRAINING	538-0148	07/28/88	C	N/A	X				X	-	-	N/A	-	-
WEST INDIES TROPICAL PRODUCE/SUPPORT	538-0183	09/30/80	B	N/A	X				-	-	I/P	N/A	-	-
AGRICULTURAL RESEARCH & EXTENSION	538-0184	03/31/89	B	N/A	X		X		-	-	I/P	N/A	-	-
CARIBBEAN LAW INSTITUTE	538-0165	08/01/88	B	N/A	X				X	-	-	N/A	-	-
CARIBBEAN LEADERSHIP AND DEVELOPMENT TRAINING	538-0173	06/30/90	B	N/A	X			X	-	X	-	N/A	X	N/A
DOMINICA AGRICULTURAL SECTOR SUPPORT	538-0176	08/14/91	B	N/A			X		-	-	X	N/A	X	N/A
CARIBBEAN POLICY PROJECT	538-0184	09/21/92	B	N/A				X	-	-	X	N/A	X	N/A
GRENADA TECHNICAL ASSISTANCE	538-0198	09/30/92	A	N/A			X		-	-	X	N/A	X	N/A
LAC TRAINING INITIATIVES II	538-0840.17	02/14/85	B	N/A	X				-	X	X	N/A	-	N/A
CARIBBEAN JUSTICE IMPROVEMENT	538-0645	09/30/86	B	N/A	X				-	X	-	N/A	X	-
<i>Strategic Objective #2: Improved natural resources management</i>														
ENVIRONMENT AND COASTAL RESOURCES	538-0171	08/30/91	B	N/A	X		X	X	-	-	-	N/A	X	N/A
TITLE III GUYANA	538-0	01/29/93							-	-	I/P	N/A	X	N/A
PRESIDENTIAL TRAINING INITIATIVE (PTIIC)	538-0640	08/29/86	B	N/A	X				-	-	X	N/A	-	-
<i>Other Activities</i>														
SPECIAL DEVELOPMENT ACTIVITIES FUND	538-0005	11/19/85	A	N/A					-	-	X	N/A	-	-
POPULATION AND DEVELOPMENT	538-0039	07/30/82	A	N/A	X		X		-	-	-	N/A	-	-
BASIC NEEDS TRUST FUND	538-0103	06/28/84	A	N/A	X		X		-	-	X	N/A	-	-
AIDS/COMMUNICATION & TECHNICAL ASST.	538-0181	08/29/88	B	N/A	X				-	-	X	N/A	X	N/A
HEALTH CARE POLICY PLANNING AND MANAGEMENT	538-0181	09/21/92	B	N/A	X			X	-	-	X	N/A	X	N/A
DRUG ABUSE PREVENTION AND EDUCATION PILOT	538-0190	07/31/92	B	N/A					-	-	X	N/A	X	N/A

NOTE:
YES: X
NO: -
Not Applicable: N/A
In Progress: I/P