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PADF
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ORGANIZATION OF AMERICAN STATES BUILDING
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Third Annual Report

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A project to increase farmer incomes in Costa Rica, the Dominican Republic and the Eastern Caribbean through environmentally appropriate agroforestry

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An independent non-profit foundation, educating and working with the public and private sectors to improve the quality of life throughout the Caribbean and Latin America

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A. SUMMARY OF PROGRAM, ADMINISTRATIVE, AND FINANCIAL STATUS

The region-wide agroforestry project continues to be implemented through the seven non-governmental organizations (NGOs) in Costa Rica, Dominican Republic, Antigua, Dominica, and St. Lucia. The partner NGOs that were selected during the first phase of the project continue to receive institutional and technical support from PADF project coordinators and in varying degrees are successfully implementing their work plans.

PADF's regional coordinator in the East Caribbean, national coordinators in Costa Rica and the Dominican Republic, and the home office continue to effectively assist the partner organizations in institutional development as well as technical agroforestry training and skills.

In Costa Rica the two partner partners' organizations, CAC San Ramon and the CAC Tucurrique, have made substantial progress in promoting agroforestry methodologies, developing tree nurseries, and increasing their own institutional strength by expanding managerial, financial, and planning skills.

In the Dominican Republic, both partner NGO's, the Asociación de Organizaciones de la Zona Norte at Baní, and FUNDASUR at Barahona are having success in implementing project activities. FUNDASUR has met or exceeded most project goals and has established an agroforestry program that will continue beyond the end of the project. BANI, being a relatively young organization, has made great advances in institutional development and now has 33 member communities of which seven are being directly assisted by the project.

The partners in the East Caribbean, through their advisory committees, work with community groups to develop and implement agroforestry work plans. Activities have included tree production, outplanting, technical training, protection activities, and nursery construction.

PADF is sponsoring a series of "Women in Agroforestry" workshops in all of the project countries with active participation from project partners. The workshops focus on women's concerns and problems related to modern conservation management, technical shortfalls, and opportunities for empowerment. NGO leaders and public sector representatives will share perspectives on environmental needs, sectoral resources, and in-country natural resource and extension training.

Total project expenditure through the quarter ending June 30, 1993 is $845,497 with the PADF portion equaling $423,252 and the USAID portion equaling $422,245. Due to some late start-up dates and fund raising limitations, PADF requested from USAID and was granted a time extension for the project. Implementation will continue through the first quarter 1994. Support from private sector donors has not been as great as originally projected, resulting in PADF contributing a large portion of the matching contribution from its' general funds. For this reason the overall project has been reviewed in order to reduce the total budget which would result in a lower match requirement by PADF. PADF projects that the overall budget can be reduced by $175,000 while still achieving project goals.

I. Background to Grant and Project Context

A. PADF Purpose and Capabilities

The Pan American Development Foundation (PADF), a non-profit voluntary organization registered with the US Agency for International Development (AID), built on its' mandate and experience in assisting private sector organizations of the Americas in designing this Matching Grant-assisted project. Project purposes during the three years of implementation have remained (a) to help low income producers improve agroforestry skills and (b) to strengthen institutional capacities of non-governmental organizations (NGOs) working with them, so as to create sustainable means to expand cultivation in ways beneficial to the environment as well as profitable to farmers.

This project addresses widespread environmental degradation and difficulties in improving agricultural yields in the tropics in nations without major political problems. We drew on our widely recognized Haiti agroforestry methodology to engage NGOs in promoting income-driven promotion of sustainable agroforestry.

Few externally funded conservation and agriculture projects to developing countries focus primarily on short-term profitability as a means of inducing farm men and women to initiate long-term improvements. Broad development and natural resource activities often place low priority on technical skills for sustainable agriculture and forestation or on income benefits of these.

B. External Funding Needs

AID's $600,000 Cooperative Agreement is being matched by private sector funds for a total $1.2 million project. As of 6/30/93, $423,252 had been raised from the private sector or contributed by PADF, leaving a total of $176,748 to raise to match the full AID grant through the extended life of project.

PADF efforts to obtain more project support from private sector donors, towards its' match requirement of $600,000 of the total $1.2 million, have met with less success than originally anticipated. PADF has raised $250,700 from private sector donors and $172,552 of its' own unrestricted general funds to meet the match requirements.

The following financial report shows all project expenditures through June 30, 1993.

	Program Costs	Procurement	Evaluation	Indirect Costs
USAID	$190,756	$108,936	$39,532	$83,021
PADF	$129,040	$207,819	$5,500	$80,843
TOTAL	**$319,796**	**$316,755**	**$45,082**	**$163,864**

Through June 30, 1993 expenditures total $845,497 of which PADF has expended $423,252 as a matching contribution. The project has been reviewed and end of project total expenditure is now projected to be approximately $175,000 less than the original budget of $1,200,000 resulting in a lower matching obligation to be raised by PADF.

II. Project Methodology

A. Grant Goal, Purpose, Methodology, Strategy

The goal remains to introduce private sector models to promote ecologically sound agroforestry via local NGOs. The purpose remains (a) to help low-income producers in the Caribbean basin take profitable steps to stem soil degradation and declining agricultural production, and (b) to expand the potential of NGOs to sustain such conservation and production practices in the tropics.

Methodology calls for inputs of external and local technical assistance (T/A), plus limited material support. Agreements with NGOs in Costa Rica, Dominican Republic, and umbrella advisory committees in Antigua, Dominica and St. Lucia, plus partner NGOs in each East Caribbean island, define activities of the external and local NGOs, targets for project accomplishments, and base-line data and benchmarks for monitoring agroforestry and institutional support. Project strategy calls for involvement of women in technology transfer and increasing responsibility for subproject planning.

III. Monitoring and Evaluation

A. Refinements, Changes, Additions

During the last quarter an Impact Evaluation was carried out in every project location. The purpose of the evaluation was to measure the progress of the project in terms of its objectives and goals. Qualitative and quantitative achievements and advances with regard to

productivity and institutional development were evaluated. A questionnaire was prepared that measured the quantifiable goals using indicators established at the beginning of the project and institutional development aspects of the project.

This evaluation aided in the review of the overall project in order to reduce total expected expenditures. In addition, the results of the Impact Evaluation will be an integral part of the final project evaluation.

B. Status of Monitoring and Evaluation

Project partners continued to submit quarterly progress reports that followed the previously designed system of providing information on critical indicators. Partner reporting has helped to strengthen the participatory monitoring aspect of the project. Project partners submitted regular financial reports that provided accurate financial data. The reports have continued to improve due to on-going institutional development assistance provided by PADF.

Project work plans have been reviewed several times during the past year and updated to reflect progress, responses to problems, and changing project conditions. These define site and NGO targets, indicators, and benchmarks for measuring progress and evaluation. The project partners collaborated well with PADF to review work plans and budgets in order to cut total project costs.

By agreement with the AID/PVC Project Officer, the final evaluation will be conducted during October or November of 1993. A draft evaluation scope of work and budget has been presented to the AID/PVC Project Officer.

IV. Review and Analysis of Project Results by Country

The project partners are successfully developing demonstrations of agroforestry technologies. Replication by non-project cultivators can be seen in most areas. Conservation practices are being implemented to stabilize hillsides and increase farmers yields. Nurseries are producing seedlings for participating farmers. In Costa Rica the project has also supported the development of an organic fertilizer production facility that not only produces fertilizer for participating farmers but is arranging with local retailers for marketing to home gardeners.

A. COSTA RICA

The **Centro Agrícola Cantonal de Jiménez at Tucurrique** (Jiménez CAC) and the **Centro Agrícola Cantonal de San Ramón** (San Ramón CAC) are working well towards achieving project goals. Because of the groups' seedling production and linkages with the government and private groups the project has been established as a model for Costa Rica and other

countries in the region that are interested in rootrainer technology, organic fertilizer production and pejibaje production. More recently the groups have begun incorporating medicinal plants and species into soil conservation areas under the management of local women's groups. Additionally, the protection management plan of the Rio La Paz watershed is an outgrowth of the project's technical activities, funds, and institutional development.

The **Centro Agrícola Cantonal de San Ramón** (San Ramón CAC) is working with several local communities, Bajo Zúñiga, Bolívar, and Barranca. In Bajo Zúñiga 26 members of the community participate in the project. The project has helped to develop the aforementioned organic fertilizer plant that is operated by project members. A local supermarket chain is interested in packaging the fertilizer in 2-5 kilo bags for markets in urban areas. Currently the organic fertilizer is used on an agricultural plot that produces 3000 heads of lettuce monthly for market. The plant nursery located next to the fertilizer plant has a capacity of 100,000 seedlings. The group has established several conservation demonstration plots where they have planted seedlings grown in the project nursery. These areas also include demonstrations of soil conservation methodologies. The groups in Bolívar and Barranca have also constructed plant nurseries with a capacity of 100,000 seedlings each.

A Natural Resources Management Rotating Fund has been established by the San Ramón group through the production of seedlings and organic fertilizer. The Rotating Fund will help sustain project activities and support the management of the Rio La Paz watershed with hope that it will also generate additional international support. Some initial projects to be supported by the Rotating Fund include the support of nursery activities and medical plants and herbs on soil conservation areas of the Rio La Paz watershed. The watershed management plan will include seven communities of which two will be new additions to the project.

The San Ramón project partner has actively participated in other agroforestry efforts including training, funding and technical assistance in order to enhance the sustainability of their programs. The group worked closely with PAX World Service visitors on their recent friendship tour project to plant trees and served as the local host for the "Women in Agroforestry" workshops that were held June 21 - 25. Both activities were highly successful and served to enhance international linkages between project activities, collaborators, and donors. The PAX tour provided an opportunity for participants from the United States to learn more about Costa Rican environmental activities and the "Women in Agroforestry" workshop included participation from throughout Costa Rica, the Dominican Republic, and El Salvador.

The **Centro Agrícola Cantonal de Jiménez at Tucurrique** (Jiménez CAC) is working with two community groups in Tucurrique and Pejibaje. The two groups have produced over 70,000 trees and will be producing another 20,000 more in the fall. The groups have established strong linkages with the government and private groups. Both groups have constructed plant nurseries and are giving more attention to the production of orange trees which they consider complementary to their traditional dependence on coffee whose market price continues to decrease. The local farmer in charge of the nursery in Pejibaje, Benedicto

Sánchez, is very proud of the production of the nursery and stated that the citrus planting "we are doing for our children". He along with other members of the community are using soil conservation techniques learned through the project, such as terracing and intercropping, on their own lands.

A small Rotating Fund is being established that will help to sustain some of the groups activities. Pejibaye production and processing may help to strengthen the Rotating Fund.

Specific outputs: PADF's two partner NGOs, the CACs of San Ramón and Jiménez (Tucurrique), are working well towards project goals.

Costa Rica Soil and Water Conservation Activities:

Individual terraces built	1,500 sq/m
Hillside canals built	25,000 m
Bench terraces built	3,500 sq/m
Organic fertilizer produced	600 tons 20,000 sacks
Living hedge-rows planted	2,800 m
Dry wall terraces	600 m
Waterways filled	700 m
Collective canals built	400 m

ACTIVITY/OUTPUT	PLANNED	EXECUTED
Acres treated with improved agroforestry techniques *	1,000	700
Farmers establishing soil conservation practices	400	300
Acres reforested	100	200
Acres irrigated	15	10
Acres protected (potable water sources and watersheds)	50	50

* An additional 700 acres will be completed in early 1994.

Costa Rican Reforestation Status:

ACTIVITY/OUTPUT	PLANNED	EXECUTED
Forestry tree seedlings produced	200,000	270,000
Fruit tree seedlings in production	2,000	45,000
Seedlings outplanted	202,000	115,000
Seedlings sold commercially	100,000	170,000
Local technical staff trained in nursery management, tree production (Rootrainers, grafting, direct seeding), species/site selection, maintenance of windbreaks, living fences, stone & live barriers, water channels, terraces, etc. *	4	20

* Over 100 people from 10 countries have visited the rootrainer nurseries. Two women's groups, with a total of 45 participants, have been established producing medicinal plants, herbs, and flowers.

Costa Rica NGO Institutional Strengthening and Administration:

Partner NGOs	PADF-contracted local consultant and assistant continued working with partner NGOs, and complete quarterly financial and narrative reports. Training sessions have been provided by PADF/Washington staff on reporting and administrative guidelines, and NGO board development. Both CACs have established training and financial contacts with local and international PVOs and participated in the regional Women in Agroforestry workshops sponsored by PADF.
Procurement	All sub-project procurement is completed. Some additional seed supplies have been provided but no other project inputs.
Training workshops held	35
Fundraising and project development	Financial support for the project has been more difficult to obtain as outlined above but matching funds to continue to come in from several of PADF's private sector donors.

B. DOMINICAN REPUBLIC

The **Asociación de Organizaciones de la Zona Norte at Baní,** and **FUNDASUR at Barahona (Fundacion de Apoyo al Suroeste)** are working well towards achieving project goals.

The **Asociación de Organizaciones de la Zona Norte at Baní** has 33 member communities of which seven are being directly assisted by the project, La Vereda, Alto Limonal, Campeches y Arrollo Salado, El Matadero, Río Arriba, and la Cabria.

The association receives many more requests for assistance from farmers than they are able to respond to but have observed a high level of replication from neighboring farmers. The group has completed the construction of their nursery and to date has produced over 61,000 seedlings and are currently developing an additional 37,400 seedlings for reforestation efforts during the fall. Additionally, the group has had great success in conservation efforts having executed almost 20,000 meters of terracing and treating over 500 acres with soil stabilization measures. The project receives additional support from the World Food Program with food for work assistance and from the Ministry of Agriculture through technical presentations to farmers.

The Baní group has benefitted greatly from field visits to other agroforestry projects in the Dominican Republic. This past year they have visited their project managed by FUNDASUR in Barahona and have also visited the FIRENA project in San Jose de Ocoa which is considered the leading environmental project in the Dominican Republic.

In February, the PADF institutional advisor made a field visit with the Baní group to one of the participant communities, La Vereda. In this community, the eighty farmers participating in the project are very conscious of the impact the project is having in controlling erosion and promoting soil conservation methodologies. During the visit several local farmers who were not yet involved in the project expressed interest in becoming participants.

The **Fundacion de Apoyo al Suroeste (FUNDASUR) at Barahona** and the communities involved in the project, have surpassed most of their projected goals. Through June, over 134,000 seedlings had been planted with more planned for the remaining months of the project. The number of seedlings represents an amount 300% above what was originally planned. The FUNDASUR group is having similar success with the promotion of soil conservation, with over 27 kilometers of terracing and barriers in place. Training activities and workshops have also exceeded original projections, with over 1,700 participants in various technical courses and workshops.

The PADF technical experts in the Dominican Republic participated in the Women in Agroforestry workshops with the agroforestry expert participating in the Costa Rica workshop while the institutional development expert participating in the Dominica Regional workshop. These workshops provided an excellent opportunity for the different project partners to learn of activities and lessons learned from other project partners.

Specific outputs:

Dominican Republic Soil Conservation and Reforestation Management Plans:

ACTIVITY/OUTPUT	PLANNED	EXECUTED
Area treated with soil stabilization (conservation and reforestation measures (in acres)	1,200	971 *
Total Number of Trees Planted	40,000	182,396
Work Brigades	1,316	3,649
- Diagnostic farm surveys	250	162
- Designs sketched	250	154
- Designs executed	250	142
- Dry wall terraces (meters)	XXX	21,434
- Semi-terrace benches (m)	XXX	21,045
- Living Terraces (meters)	XXX	3,560
- Individual Terraces (m)	XXX	524
- Water drainage protected	XXX	479
- Diverted Canals (meters)	XXX	1682
- Gully plugs constructed	XXX	157

* Planting factor for protective purposes is 75 trees/tarea (6.5 tareas = 1 acre).

Dominican Republic Training:

ACTIVITY/OUTPUT	PLANNED	EXECUTED	PERCENT	# OF PARTIC.
Training Courses	20	35	175%	1334
Field Trips	4	13	325%	359
Workshops	20	30	150%	910
Presentations	8	46	575%	677
Meetings	10	92	920%	989
Site Visits	16	128	8000%	528

C. EAST CARIBBEAN

PADF's Caribbean Regional Forester works with project partner organizations in Antigua, Dominica, and St. Lucia. The rate of implementation in the East Caribbean is not up to that in Costa Rica and the Dominican Republic primarily due to later start-up dates. Nurseries have been constructed in Antigua and Dominica and one is under construction in St. Lucia.

ANTIGUA

Antigua's Environmental Awareness Group (EAG) continues to effectively implement the project. Though it may not achieve some project goals, EAG is developing a solid base for continued reforestation activities. The project committee meets regularly and addresses project needs. The organization has developed some financial independence from PADF assuring that agroforestry activities will continue after USAID/PADF funding is completed.

During 1992 EAG shifted its emphasis to native and naturalized tree species but continued its' work with commercial nurseries and established a project nursery at Gilbert's Agricultural Center which is a strong tree production component of the project. EAG is strengthening its' campaign to involve private homeowners and home gardeners. EAG will have 10,000 or more seedlings ready for an outreach program for the coming rainy season. The outreach program now includes twelve community groups dispersed around the island.

The strong link developed between EAG and the Department of Forestry has exceeded initial expectations. The largest planting to date has involved Forestry and other joint initiatives have been planned to rehabilitate degraded lands in the Potworks and Body Ponds areas in the fall.

In spite of the dry season, and poor survival of some grafted trees, the project had nearly 5000 trees ready for distribution at the end of June and more later in the fall. With the arrival of the wet season these trees will be distributed.

The amount and level of training provided by the project has also exceeded initial projections. Recent workshops conducted by EAG have included "Irrigation for Nurseries", "Watershed Management & Water Conservation", and "Trees and Recreation". EAG is collaborating with IICA in an "Orchard Management" course in September and have planned additional workshops in "Promotion and Marketing for Nurseries", "Record Keeping for Nurseries", and "The Value of Trees in Agriculture". Bee keeping training has also been seen as a significant addition for project participants. In addition EAG is in the final editing stages of a brochure titled "Trees for Antigua and Barbuda".

The project coordinator for EAG, Ms. Roberta Williams states that EAG "has a long-term commitment to an agroforestry and reforestation program, and we feel confident that our plans will enable us to continue the momentum begun with PADF support."

Specific Outputs:

ANTIGUA SOIL CONSERVATION AND REFORESTATION:

ACTIVITY/OUTPUT	PLANNED	EXECUTED
Area with agroforestry improved practices (acres)	100 *	10 *
Number of farmers applying agroforestry practices.	50	3 *
Number of trees planted	18,700	1,481 *
Total number of farmers benefitting	60	11 *
Number of nursery owners and operators trained.	20	20
Farmers trained	30	116
Number of workshops	9	12
Number of nurseries assisted with delivery systems	8	8
Number of demo sites	2	4

*** This data is from April 1993, numbers are expected to increase through the life of the project. Over 5,000 trees are ready to be planted with another 5,000 expected for later in the year. The project nurseries tried to produce over 19,000 seedlings but had severe**

loss due to lack of germination. The measurement for acres originally was to include an entire farm even if only part of it was affected by agroforestry methodologies. This proved to be an ineffective measure so the executed number of acres now refers to actual acres of agroforestry applications.

INSTITUTIONAL DEVELOPMENT:

ACTIVITY/OUTPUT	EXECUTED
Partnership	Agreement with the EAG continues in effect. Project goals were reviewed for the final year of the project and adjustments made. PADF provided administrative and technical support and assistance to the EAG Coordinator and Advisory Committee.
Advisory Committee	Continues to meet regularly. Plays a major role in guiding project policy and in areas of members' expertise. The committee has responded well in managing several setbacks to the organization during the past year.
NGO Project Coordinator	The coordinator, Ms. Roberta Williams continues to provide effective technical and planning leadership. She coordinates workshops and assisted PADF with the Women in Agroforestry workshop series.
Procurement	Tree seeds for the project continued to be procured from several sources outside of Antigua. Nursery construction materials and training materials including technical documents were procured by PADF/W from US sources.

DOMINICA

The **Dominica Conservation Association (DCA)** implements the project in Dominica and does significant work with the indigenous Carib Council. Two project nurseries have been completed and tree planting activities are under way. The DCA has focused more on training activities to date and has trained twenty farmers and five technicians in agroforestry methodology. Over 125 farmers are applying improved practices. PADF institutional assistance has helped to strengthen the project management and accounting capabilities of the DCA.

A recent survey undertaken in the Carib Territory villages shows an immediate demand for over 5000 seedlings. Some of these needs will be filled by seedlings gathered from natural

regeneration seedlings in the forest. Seedlings are dug, bagged and left in place to "harden off" prior to moving weeks later. These natural seedlings include red cedar, bois blanc, and gommier.

DCA has decided that the most important component of the project is the nursery and they are committed to continuing supporting nursery to ensure production of seedlings after project completion.

The regional Women in Agroforestry workshop was hosted by DCA and took place at the Archbald Research Center in Dominica on July 12 and 13. Thirty-six regional experts and practitioners participated in the two day workshop which will be followed-up by national workshops in each of the East Caribbean project countries.

Specific Outputs:

DOMINICA SOIL CONSERVATION AND AGROFORESTRY:

ACTIVITY/OUTPUT	PLANNED	EXECUTED
Area with agroforestry improved practices (acres)	700	100
Number of family farms applying	200	125
Number of total family members benefitting from improved practices	200	125
Technicians trained	5	5
Farmers trained	100	50
Trees planted	10,000	1,000
Number of Nurseries assisted	2	2
NGOs with operational policies and procedures for effective operation of agroforestry component	2	5
Nurseries with delivery systems in place	1	1
Demonstration plots developed	2	2
Established linkages with schools	1	3

* Data through April, 1993, numbers are expected to increase.

DOMINICA INSTITUTIONAL DEVELOPMENT:

ACTIVITY/OUTPUT	EXECUTED
Partnership	**Agreement with DCA remains in effect. DCA continues to implement the project well and are leaders in environmental issues in Dominica.**
Advisory Committee	**Advisory Committee has provided strong support to the project.**
NGO Field Coordinator	**The project coordinator for DCA, Mona George Dill has done a good job of managing the project and coordinating activities. She assisted with the Women in Agroforestry workshop held in Dominica.**
Women in Agroforestry Workshop	**The regional workshop was held in Dominica during July 12 and 13 and was attended by over forty regional experts and implementers.**

ST LUCIA

In **St. Lucia, CANARI (Caribbean Natural Resources Institute)** coordinates project activities with cooperation from the government's Forestry Division, and others. It continues to provide technical assistance in community forestry. CANARI sees the main successes of the project as the successful integration of agroforestry into the CANARI work program and into the Department of Forests and Lands, and strengthened awareness of agroforestry within the general population. New intercropping techniques, species trials, co-management approaches, enhanced networks among community organizations, and strengthened institutional development of community groups have been specific accomplishments of the project. Species trials have been continued and expanded with the introduction of several new species of Acacia, Gliricidia, and other multi-purpose trees. The trial plots serve as demonstration areas for community education.

CANARI assists five nurseries, has planted 8,000 trees to date, and is currently assisting a local Rasta community group to construct a nursery which will provide seedlings to help stabilize hillside lands and produce forest products.

The nursery at ITAL farms is planned to be completed shortly through a community effort by members of all the project villages.

ST LUCIA

Specific Outputs:

ST. LUCIA SOIL CONSERVATION AND REFORESTATION:

ACTIVITY/OUTPUT	PLANNED	EXECUTED
Area with agroforestry improved practices (acres)	120	20
Number of family farms applying improved practices	200	40
Number of total family members benefitting from improved practices	1000	350
Technicians trained	2	6
Farmers trained	100	45
Trees planted	20,000	8,000
Number of Nurseries assisted	2	5
NGOs with operational policies and procedures for effective operation of agroforestry component	1	1
Nurseries with delivery systems in place	1	3

* Data is from April, 1993 and numbers are expected to increase through the end of the project.

ST. LUCIA INSTITUTIONAL DEVELOPMENT:

ACTIVITY/OUTPUT	EXECUTED
Partnership	Agreement with CANARI remains in effect. PADF assisted CANARI with a recent forestry promotion program. The project has increased the involvement of CANARI in community forestry, which will remain an integral part of the organization after the project ends. The NGO-Government relationship has been strengthened by the project.
Advisory Committee	Advisory Committee membership unchanged meets regularly and attends to project issues.
NGO Field Coordinator	Mathius Burt continues as Coordinator and Community Outreach Advisor and has worked well with community groups.
Technical Assistance	The PADF forestry technical advisor, Richard Ince has worked closely with CANARI to help the develop community co-management approaches to forestry in St Lucia.
Project Monitoring	PADF home office advisors met with CANARI staff to review project workplans and budgets.

V. Review of Year 3 Headquarter Management & Support Functions

A. Project Management and Planning Activities

During Year III intermittent technical assistance continued on both the agroforestry and institution-building aspects of the project. Agroforestry technical skills continued to be managed and provided by local experts in Costa Rica and the Dominican Republic, and with regular oversight by a US forester who serves as Regional Coordinator in the East Caribbean.

Institutional development assistance is provided by PADF staff experts who made regular visits to all project partners.

B. Staff Resources

Three persons in PADF/W provide backstopping in logistic support, procurement, budget control, and reports, as originally planned. The Project Officer, Project Associate, and a Secretary assure staff and consultant scopes of work and travel, response to partner NGO requests for information and/or procurement, document preparation, contracts and sub-agreements, financial and progress tracking and reports.

C. Training

PADF continued to provide both agroforestry and institutional training assistance directly to the partner organizations and in the field with farmer beneficiary groups. Resident agronomists and NGO technicians regularly provide on-site guidance on work plan development and implementation scheduling, and directly with farmers. All projects hold group demonstrations and workshops on a regular basis.

Field visits were made by PADF management experts to assist project partners with financial and management systems during Year III.

In the Dominican Republic the PADF agroforestry expert continues to assist the two local partners with agroforestry issues while the resident PADF management expert and home office Project Officer work on institutional strengthening aspects.

PADF is sponsoring a series of "Women in Agroforestry" workshops with active participation from project partners. The workshops focus on women's concerns and problems related to modern conservation management, technical shortfalls, and opportunities for empowerment. NGO leaders and public sector representatives will share perspectives on environmental needs, sectoral resources, and in-country natural resource and extension training.

The Costa Rican rounds of the "Women in Agroforestry" workshop have been completed and were deemed a success by workshop participants. In the East Caribbean the first round was recently completed and planning is underway for the second "national" rounds. A complete workshop report will be available at the conclusion of the series. One interesting aspect of the workshops was that project partners from different countries were able to meet and exchange ideas and information, especially their own country-specific "lessons learned". This was seen as a very positive output of the workshops.

D. Logistical Support

During the third year of the project logistical supply became much less of an activity as the bulk of procurement had already taken place. Procurement of seed for project nurseries was done during the past year without any problems.

E. Technical Assistance

Technical Assistance continued to be provided by PADF project officers and regional coordinators with on-going project management by local coordinators. Home office institution-building experts concentrated on financial, reporting, and monitoring systems design and implementation. A project-wide "Impact Analysis" study was completed by each project partner.

Additionally, PADF Project Officers worked directly with the project partners in designing and implementing the aforementioned "Women in Agroforestry" workshop series. Project partners served as workshop "hosts" which enabled them to develop their planning and management expertise.

F. Project Fundraising and Marketing

Project fundraising and marketing status is detailed in Section VI.

G. Role of PADF Board of Trustees

PADF's Board of Trustees plays an important role in all PADF fundraising activities. Through its Resource Development Committee, the Board solicits corporate, foundation, and individual gifts to satisfy the Match requirements. A series of letters to potential donors focused on the need to raise funds for the agroforestry project.

One trustee participated in identification of funding earmarked for Year Three of the Costa Rica agroforestry initiative. Staff arranged "hands on" tree planting visits by a donating foundation (PAX World Service) to Costa Rica agroforestry partner activities in 1993, following similar visits in prior years to Antigua.

H. Environmental Education

The project's extension training is broadened by production of environmental educational materials for project participants - both planters and the NGOs (e.g. translation of a regionally specific nursery manual for technicians in Costa Rica and the Dominican Republic into Spanish). Hands-on demonstrations and training continue to introduce agroforestry concepts not previously known by the farmers.

In Costa Rica, a PADF Haiti manual for small rootrainer tree nurseries was translated into Spanish and used in training the partner NGOs and the benefitting farmers. The manual is available for broader environmental education in that country. Marketing of organic fertilizer in Costa Rica expands the public knowledge and acceptance of this renewable resource.

The Dominican Republic agronomist has worked steadily with both partner NGOs to expand the range and intensity of soil and water management on the farmers' small holdings. General information of progress achievements and emphasis on sustainable and profitable agriculture and agroforestry has been extended to the broader membership of both farmers' associations resulting in spontaneous off-project replication.

All three partner NGOs in the East Caribbean state their main mission as environmental education, greatly enhancing this aspect of the project. Antigua's Environmental Awareness Group lives up to its name by conducting a series of lectures on environmental themes for various community and civic groups which have shown an interest in developing environmental projects on the island, including a number in project tree-planting. EAG prints a quarterly newsletter with articles by the Project Coordinator on project activities and environmental education, as does the DCA whose quarterly newsletter focuses on protecting important natural areas of the island.

VI. Financial Report

A. Project & PADF Organizational Financial Overviews

Annex A is a chart showing the financial status of the project through the quarter ending June 30, 1993. Annex B, PADF's 1992 Annual Report, includes our latest independently audited financial statement.

B. Changes in Actual Project Budget

PADF requested and was granted a one-year no cost extension for the project due primarily to fund-raising difficulties. Actual expenditures through June 1993 are $845,497. PADF has reviewed the project towards lowering the grand total budget for the project while still achieving project goals. It is hoped that total actual expenditures will be approximately $175,000 less than the original budget of $2,000,000 which would result in a lower match obligation to PADF.

C. Status and Rate of Letter of Credit Drawdown

Expenditure rates over the first three quarters of Year 3 averaged $27,370/month. PADF has drawn on the Federal Letter of Credit to cover these expenditures.

D. Fundraising Plans/Activities: Main Sources, Status, Actual and Anticipated

PADF fundraising during Year 3 continued to suffer in the US economic climate. As a result, PADF asked for an extension of the project to have more time in which to raise its match share, and permit a couple of the partner NGOs to complete planned activities.

By 6/30/93, PADF was able to raise $250,700 from the private sector and contributed $172,552 from other unrestricted funds. The total raised from outside sources is only **40%** of PADF matching expenditures through 6/30/93.

E. PVO Cost-Share: Status, Anticipated Problems

As mentioned throughout, fundraising for this project has been more difficult than originally anticipated. Of the $600,000 matching obligation only $250,700 was raised from the private sector and attributed specifically to this project. Due to this recurring problem and plans for continuing activities at a slower rate of expenditure, AID/PVC approved the requested extension.

PADF's "impact evaluations" and broad review of the project provide the basis for expectations that we can meet project goals while diminishing the total project budget. None of the savings anticipated will be taken from direct support line items for project partners.

For the remaining life-of-project, PADF will continue to solicit funds from its many private sector collaborators. However, to be realistic, we must remain concerned that the level of need for Latin American projects generally and even in the natural resources sector is greater than the availability of funds from private sector donors.

To the extent that external appeals yield insufficient funds, PADF will continue to fulfill its match obligation from other unrestricted PADF funds.

VII. Lessons Learned and Long-Term Project Implications

A. Estimates of Project Costs and Benefits

The accomplishments originally proposed are being met or exceeded in most cases. The project sites in the Dominican Republic are greatly exceeding most goals set for them as are the partners in Costa Rica. The project partners in the Caribbean are not meeting goals towards production of seedlings but are exceeding expectations with regard to institutional development, environmental education, and establishment of farmers networks.

B. Institution-Building Assessment

PADF has given much attention to strengthening the NGO's institutions and has observed significant growth and increased capabilities of most project partners. In the Dominican Republic the project partner in Baní has shown a high level of advancement in institution-building. It began the agroforestry project as a relatively young and inexperienced association and now manages projects in seven participating communities. The group has completed a nursery and will produce over 100,000 seedlings by the end of the project.

Each of the seven regional project partners were at different levels of institutional development at the beginning of the project and through assistance provided by PADF and other collaborators each has enhanced their administrative, financial, and technical capabilities.

PADF technical staff have provided on-going training to project partners throughout the life of the project and project partners have participated in conferences and workshops organized by PADF and other project collaborators. Most recently the "Women in Agroforestry" workshop series in Costa Rica and the Caribbean has provided an opportunity for project partners to share lessons-learned and to expand their networks among regional organizations.

C. Estimate of Sustainability

At the beginning of the regional agroforestry project each NGO included in their work plan strategies for financial and project sustainability. Several of the NGOs have established linkages with other international donors that will help them to sustain their efforts while a few have developed marketable products that are already providing income for continuing their activities. The most noteworthy of these is the CAC San Ramon in Costa Rica. Through their organic fertilizer production project and marketing of seedlings they have been able to establish a rotating fund that will insure that their activities continue.

As stated in last years report PADF feels that three years is not a sufficient amount of time to establish and observe many of the income-generating outputs of an agroforestry project and that future projects should be designed for five years or longer.

On-the-farm sustainability will ultimately depend heavily on community interest stimulated in part by farmers' profits.

D. Benefit Distribution (by gender)

The beneficiaries of the project are family units and thus PADF expects that project benefits are distributed equally between males and females. Project activities involving women have increased during the last year and additional priority was given to increasing the role of women by PADF's sponsoring of the "Women in Agroforestry" workshop series. One of the goals of the workshop series was to establish national strategies for increasing the role of women in all areas of agroforestry.

In Costa Rica new project initiatives begun by both project partners enhance the role of women in the production of medicinal plants and herbs. The CAC San Ramon has identified this activity as one that will be supported by their rotating fund.

E. Local Participation (by gender)

The level of participation by women remains uneven but progress can be seen. In the Caribbean the role of women in both project management and by local farmer participants has increased. Again, the "Women in Agroforestry" workshop series was designed to address this issue and PADF expects to see increased attention to this issue by all project partners. During the workshops all participants identified the need to enhance the role of women as a priority.

F. Leadership Development (by gender)

Included in activities to expand the role of women in agroforestry is the need to increase their involvement in the management and leadership of community activities. Throughout the project women are involved in leadership roles either within their own community or as coordinators supported by the project. In the Caribbean, project coordinators and technical advisors are mostly women and, as reported last year, the boards of project partners in the Dominican Republic and Costa Rica include women members and board presidents. Though their remains the need to continue support to activities that increase the role of women in all management and leadership activities throughout the region.

G. Innovation and Technology Transfer

The impact of the chosen rootrainer technology for seedling production has been significant, it has permanently enhanced the ability of local communities to efficiently and inexpensively produce hundreds of thousands of seedlings.

In Costa Rica the organic fertilizer production activity supported by the CAC San Ramon is creating an income-generating renewable resource that has drawn attention from other community groups and international organizations interested in replicating it.

Throughout the life of the project PADF technical experts have introduced innovative and appropriate soil conservation technologies to project partners that have increasingly been accepted by local communities and that are now beginning to increase farmer yields and ultimately incomes.

NGOs share in technology transfer in many ways and recently exchanged information during the workshop series. The advisory Committee sponsors in the East Caribbean include other NGOs in policy roles and information-sharing that continue to provide technological information and support to the project partners.

Other PADF natural resource projects (e.g. FIRENA II in the Dominican Republic, Haiti PLUS, El Salvador environmental NGO assistance) promote agroforestry and institutional techniques, and foster exchange of innovative T/A, training, and demonstrations. Staff from these PADF agroforestry projects have participated in exchanges with project partners and have added to the transfer of new technologies.

H. Policy Implications

Host country governmental agencies and ministries have participated in many aspects of the agroforestry projects in collaboration with the project partners. In Costa Rica the agroforestry activities of the CAC San Ramon and the CAC de Jimenez have benefitted from the collaboration of the Ministry of Agriculture and are considered models by the ministry and other international organizations.

The agroforestry and soil conservation methodologies supported by the project have helped to educate local policy makers and develop appropriate policies and strategies. The national strategies developed by the partners during the workshop series have been elaborated with active participation of governmental policy makers.

I. Collaboration/Networking with Other Agencies

PADF works with numerous agencies in each participating country. Collaboration has included assistance from institutions like IICA, Peace Corps, CIDA, Plenty/Canada, PAX World Service, USDA, U.S. Forest Service, ministries, UN agencies, and farmer and conservation organizations continue to provide valuable inputs improving the project.

J. Replication Potential

Off farm replication can be observed in every project site and is an important output of the agroforestry project. In the Dominican Republic, the project partners have not be able to respond to the numerous requests for assistance from individual farmers and groups but has observed many instances of replication from neighboring farmers of the methodologies supported by the project. Many farmers who are not formally involved in the project attend technical field presentations and apply many of the technologies that they learn on their own farms.

In Costa Rica the addition of fruit trees to lands previously dedicated to coffee production is seen as a viable strategy to help offset the fluctuating market for coffee and is being replicated by many neighboring farmers.

In all of these instances the project partners try to extend their services to other farmers as their resources allow.

VIII. Recommendations

As stated last year PADF continues to believe that a 3-year life-of-project is too short to observe many of the anticipated results of an income-generating strategy. Several of the project partners needed more start-up time and institutional development in order to effectively implement aspects of the project and would have benefitted from a longer project duration.

The no-cost extension granted to PADF for the project will help to achieve some outputs that might not have been achieved in three years. The difficulty of obtaining private sector funds for the match requirement has been an on-going problem. PADF recommends that future projects be completely funded by USAID or at least require only a 25% match as a 50% match is increasingly more difficult to achieve.

The end-of-project evaluation is scheduled to be conducted in October at which time PADF will present additional recommendations and lessons-learned.

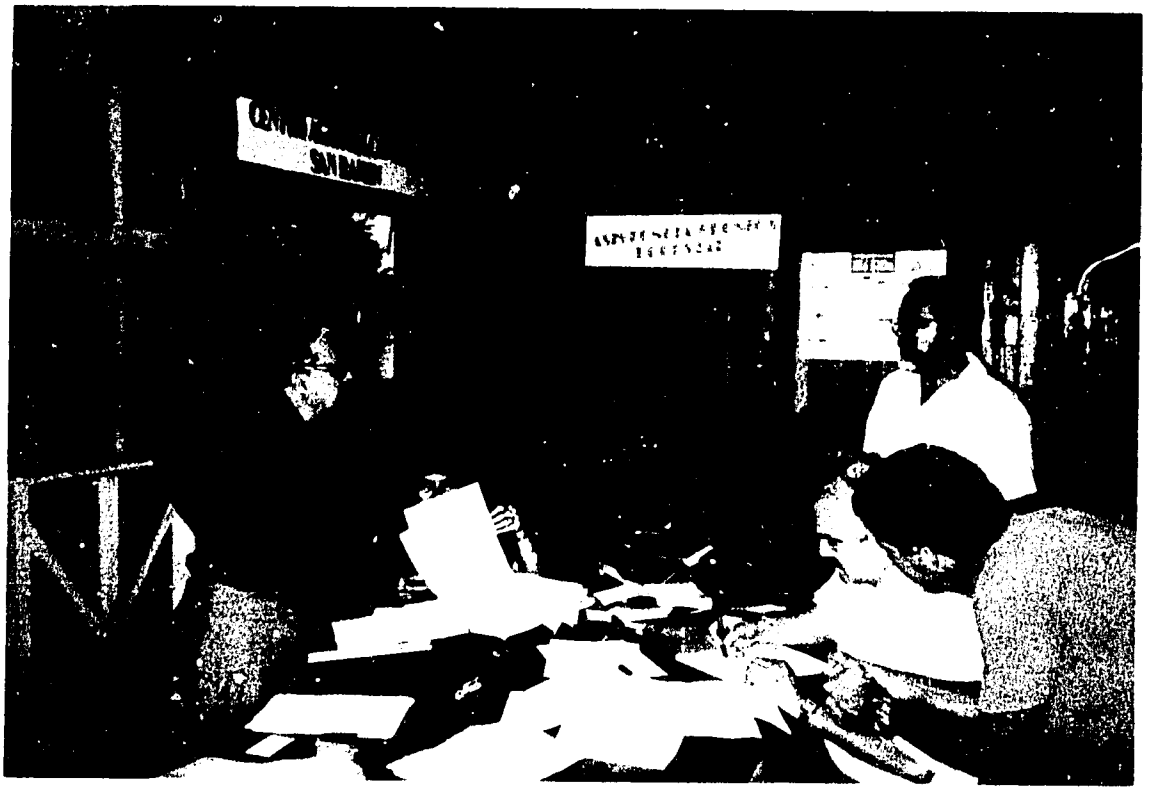
Pan American Development Foundation's Agroforestry Matching Grant Project

A project to increase farmer incomes in Antigua, Costa Rica, Dominica, the Dominican Republic, and St. Lucia.

Rootrainer Technology used throughout the region.

Pan American Development Foundation's Agroforestry Matching Grant Project

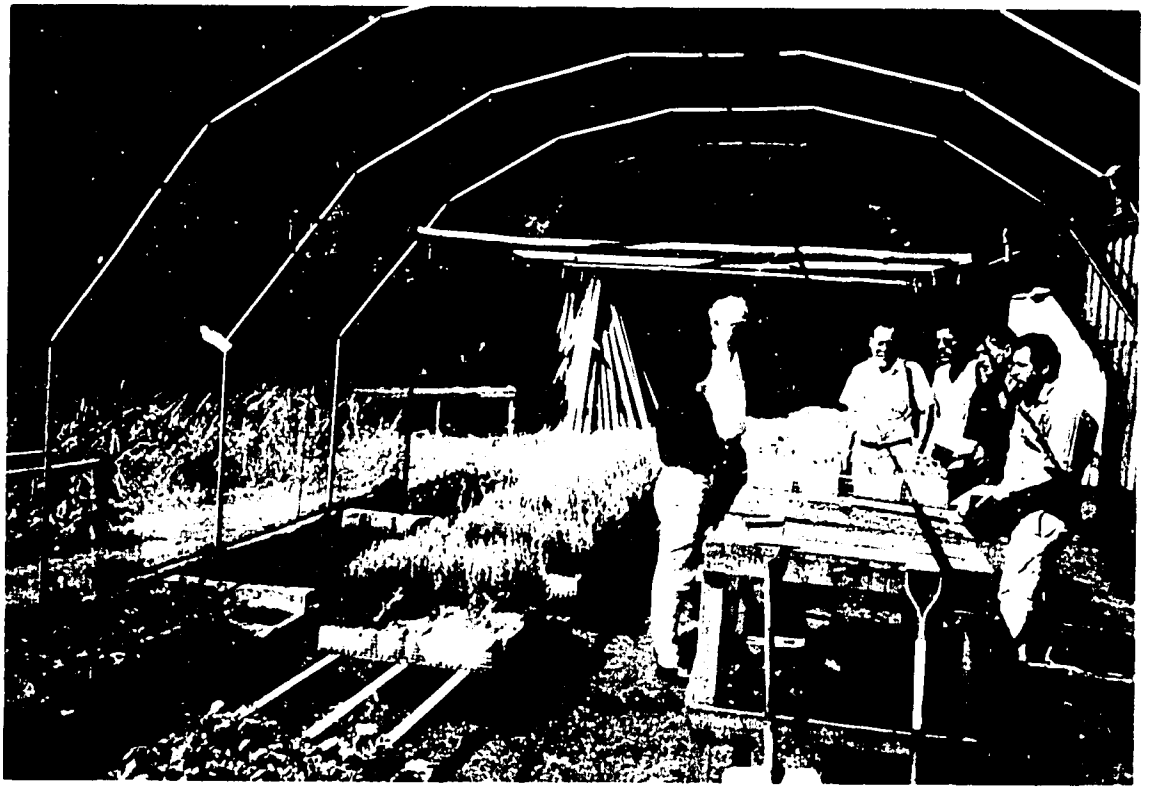
A project to increase farmer incomes in Antigua, Costa Rica, Dominica, the Dominican Republic, and St. Lucia.



Institutional development support provided by PADF technical advisors to the CAC San Ramon project partner in Costa Rica.

Pan American Development Foundation's Agroforestry Matching Grant Project

A project to increase farmer incomes in Antigua, Costa Rica, Dominica, the Dominican Republic, and St. Lucia.



Project nursery in Costa Rica. PADF technical advisor inspecting nursery with PADF local staff and partner representatives.

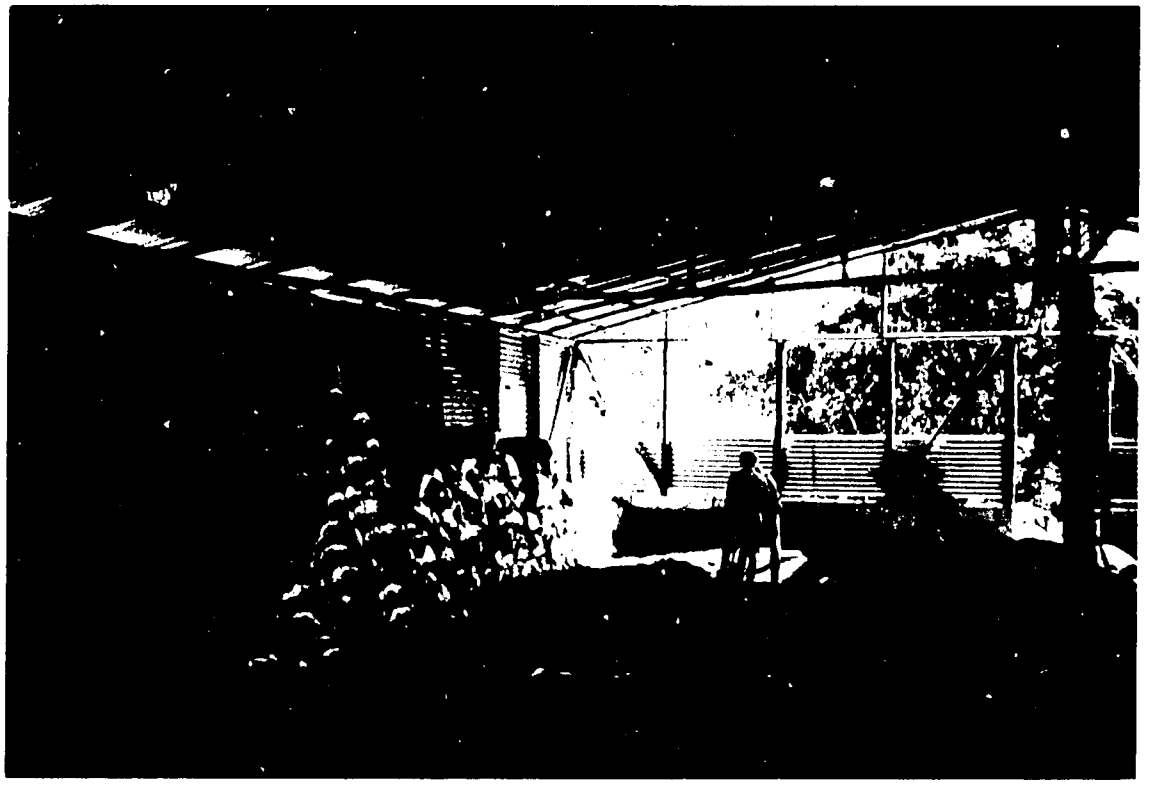
Pan American Development Foundation's Agroforestry Matching Grant Project

A project to increase farmer incomes in Antigua, Costa Rica, Dominica, the Dominican Republic, and St. Lucia.

Example of soil conservation practices being promoted and implemented by all project partners.

Pan American Development Foundation's Agroforestry Matching Grant Project

A project to increase farmer incomes in Antigua, Costa Rica, Dominica, the Dominican Republic, and St. Lucia.



Organic fertilizer production facility in Costa Rica.

ATTACHMENT A

ANNEX A

AGROFORESTRY MATCH PROJECT
BUDGET STATUS AS OF JUNE 1993

Categories	USAID Budgeted	USAID Expended	PADF Budgeted	PADF Expended	Total Expended
PROGRAM COSTS	$265,900.00	$190,756.00	$214,800.00	$129,040.00	$319,796.00
PROCUREMENT	$117,600.00	$108,936.00	$255,000.00	$207,819.00	$316,755.00
EVALUATION	$96,500.00	$39,532.00	$10,200.00	$5,550.00	$45,082.00
INDIRECT COSTS	$120,000.00	$83,021.00	$120,000.00	$80,843.00	$163,864.00
TOTAL	$600,000.00	$422,245.00	$600,000.00	$423,252.00	$845,497.00

ATTACHMENT B

AÑOS

FUPAD 30 PADF

YEARS

Trabajando juntos para mejorar la calidad de vida
de los más necesitados en Latinoamérica y el Caribe.

Working together to improve the quality of life
of the poor in Latin America and the Caribbean.

Informe Anual

1992

Annual Report

31

Ambassador João Clemente Baena Soares

Secretary General of the OAS
Chairman of
PADF's Board of Trustees

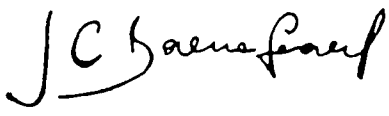
Organización de los Estados Americanos / Organization of American States

En 1962 el Secretario General de la Organización de los Estados Americanos (OEA) y un grupo de ciudadanos del sector privado constituyeron la Fundación Panamericana para el Desarrollo (FUPAD). La FUPAD, organización independiente sin fines de lucro, contribuye con los esfuerzos que realizan los sectores público y privado para fomentar el desarrollo económico y social de las naciones de Latinoamérica y el Caribe.

La OEA apoya a la FUPAD en el alcance de metas comunes, dentro de los respectivos campos de acción de cada organización. Nuestra colaboración con la FUPAD refleja el espíritu de la Carta de la OEA en lo que se refiere a la promoción de actividades, en coordinación con otras instituciones, que promuevan el cumplimiento de los propósitos esenciales de la Organización.

Lo anterior ilustra el potencial de cooperación entre la OEA, como una organización de Estados, y organizaciones privadas no gubernamentales, en el cumplimiento de objetivos comunes para el beneficio de los Estados miembros. El papel que desempeña la FUPAD, integrando los sectores público y privado, merece todo nuestro apoyo.

La FUPAD promueve soluciones de auto ayuda en áreas tales como capacitación para el trabajo, servicios de salud, conservación del medio ambiente y desarrollo de pequeñas empresas. Además, la FUPAD provee alivio y asistencia en casos de desastre. Dichos programas son consistentes con el compromiso de la OEA de promover el desarrollo integral de las naciones de las Américas.



João Clemente Baena Soares

In 1962 the Secretary General of the Organization of American States (OAS) and a group of private citizens incorporated the Pan American Development Foundation (PADF). PADF, an independent non-profit organization, contributes to public and private sector efforts that foster economic and social development in Latin America and the Caribbean.

The OAS supports PADF in the achievement of common goals, within the respective scopes of action of each organization. Our collaboration reflects the spirit of the OAS Charter in promoting coordinated activities with other institutions that advance the fulfillment of the essential purposes of the OAS.

This collaboration illustrates the potential for cooperation between the OAS, an organization of States, and non-governmental private organizations in the pursuit of common objectives for the benefit of member States. PADF's role in linking public and private sectors deserves our support.

PADF promotes self-help solutions in job training, health care, environmental conservation and small business development. PADF also provides disaster relief and assistance. These programs are consistent with the commitment of the OAS to promote the development of the nations of the Americas.

George M. Kroloff
Incoming President

Peter J. Reitz
Executive Director

Robert M. McGee
Retiring President

We proudly celebrate thirty years of commitment to improving the quality of life of the poor in Latin America and the Caribbean. Since 1962 PADF has opened opportunities to enterprising low-income men and women throughout the region by fusing public and private sector ideas and resources to create over 30 self-sustaining National Development Foundations. These foundations continue to provide small businesses with the credit and training needed to stimulate job creation.

In 1992, PADF's self-help programs reached thousands of people in 27 countries throughout the hemisphere. We planted millions of trees on eroded hillsides and taught farmers how to care for their land. We distributed four million dollars in health supplies and job training equipment to hospitals and schools. We responded to floods, mud slides, a hurricane, and a deadly cholera outbreak by providing disaster victims with emergency relief.

CONTACT '92, our Fifth International Resource Exchange Forum attracted over 370 participants from 31 countries. This forum is an important resource for organizations throughout the hemisphere, enabling them to network and meet potential funders.

This year we take time out to reflect on the accomplishments of the past as we prepare to embrace the challenges of the next century.

George M. Kroloff

Peter J. Reitz

Robert M. McGee

Nos enorgullece celebrar treinta años de compromiso con el mejoramiento de la calidad de vida de los más necesitados en Latinoamerica y el Caribe. Desde 1962 la FUPAD ha creado oportunidades para hombres y mujeres emprendedores y de bajos ingresos a través de la region, mediante la combinación de ideas y recursos de los sectores publico y privado para crear más de 30 Fundaciones Nacionales de Desarrollo autosuficientes. Estas fundaciones continúan suministrando a pequeñas empresas crédito y capacitación necesarios para estimular la creación de empleos.

En 1992, los programas de auto ayuda de la FUPAD, llegaron a miles de personas en 27 países a lo largo del hemisferio. Plantamos millones de árboles en laderas afectadas por la erosion y adiestramos a los agricultores en el cuidado de la tierra. Distribuimos cuatro millones de dólares en equipo médico y de capacitacion a hospitales y escuelas. Respondimos en casos de inundaciones, deslizamientos, un huracán y un brote mortal de colera, brindando ayuda de emergencia a las víctimas.

CONTACTO 92, nuestro Quinto Foro Internacional de Intercambio de Recursos, atrajo más de 370 participantes de 31 países. El foro es un recurso importante para que organizaciones a lo largo del hemisferio establezcan contactos entre sí y con donantes potenciales.

Este año reflexionamos sobre nuestros logros del pasado y nos preparamos para enfrentar los retos del nuevo siglo.

Reflexionando sobre el Pasado
Mirando hacia el Futuro

Fundación Interamericana de Desarrollo · Inter-American Development Foundation

Reflecting on the Past
Looking to the Future

Protegiendo el Medio Ambiente

Protecting the Environment

El aumento en la demanda de alimentos, energía y materiales para construcción ha desgastado la base de recursos naturales. La deforestación global se está acelerando a un ritmo asombroso, cada segundo se pierden 1.5 acres de bosques y la erosión arrasa con el suelo requerido para la producción de alimentos.

Para responder a estas amenazas ambientales sembramos árboles de semillero, símbolos de esperanza, y fomentamos las habilidades de miles de campesinos en Latinoamérica y El Caribe, adiestrándolos en el cuidado de la tierra, construcción de viveros e irrigación de campos secos. Junto con cooperativas y asociaciones de campesinos, trabajamos para promover prácticas agrícolas que permitan la conservación y el enriquecimiento de suelos.

Los campesinos están aprendiendo el valor que tiene el cultivo de árboles y vegetales en forma integrada para detener la erosión, enriquecer suelos y proveer forraje para la ganadería. En la actualidad, recolectan

The growing demand for food, energy and construction material has put enormous pressure on our natural resources. Global deforestation is accelerating at a staggering pace — 1.5 acres of forest is lost every second. Erosion washes away valuable soil needed to produce food.

In response to these environmental threats we are planting seedlings of hope and nurturing the skills of thousands of farmers in Latin America and the Caribbean by teaching them how to care for their land, build tree nurseries, and irrigate parched fields. We work closely with cooperatives and farmer associations to promote agricultural practices that conserve and enrich the soil.

Farmers are learning the value of inter-cropping trees with vegetables to stem erosion, enrich the soil and provide fodder for livestock. Now they are harvesting food to feed their families and are earning needed cash from the sale of vegetables.

Deforestation and erosion threaten to destroy our natural resource base.

Pauline Chavers

En la década pasada, plantamos 50 millones de árboles en laderas y suelos deteriorados a lo largo del hemisferio.

In the past decade, we planted 50 million trees on degraded slopes and soils throughout the hemisphere.

productos para alimentar sus familias y ganan dinero por la venta de los vegetales cultivados en sus parcelas.

Con el fin de aliviar la sequía de los campos en una de las islas caribeñas, una cooperativa rural ayuda a los campesinos a instalar sistemas de irrigación de bajos costos. El agua ha traído nueva vida a la región, permitiendo que haya una cosecha extra en la época seca y tradicionalmente improductiva del año.

Grupos activos en el área del medio ambiente en varios países reciben capacitación intensiva en aspectos como planeación estratégica, administración, finanzas y recaudación de fondos. La asistencia técnica brindada por la FUPAD a dichas organizaciones refuerza sus habilidades para manejar los recursos naturales y apoyar las políticas medioambientales.

Aumentando la conciencia local acerca de los beneficios de proteger el medio ambiente y fomentar la participación comunitaria, aseguramos la protección del medio ambiente para las futuras generaciones.

A rural cooperative in one island nation is helping farmers set up low-cost irrigation systems to bring relief to dry fields. The water has brought new life to the fields by adding an extra harvest to the traditionally barren dry season.

Environmental groups in several countries are undergoing intensive training in strategic planning, administration, finance and fundraising. PADF technical assistance is strengthening their ability to manage natural resources and advocate environmental policies.

By increasing local awareness of the benefits of protecting the environment and involving community participation, we are ensuring that the environment will be protected for future generations.

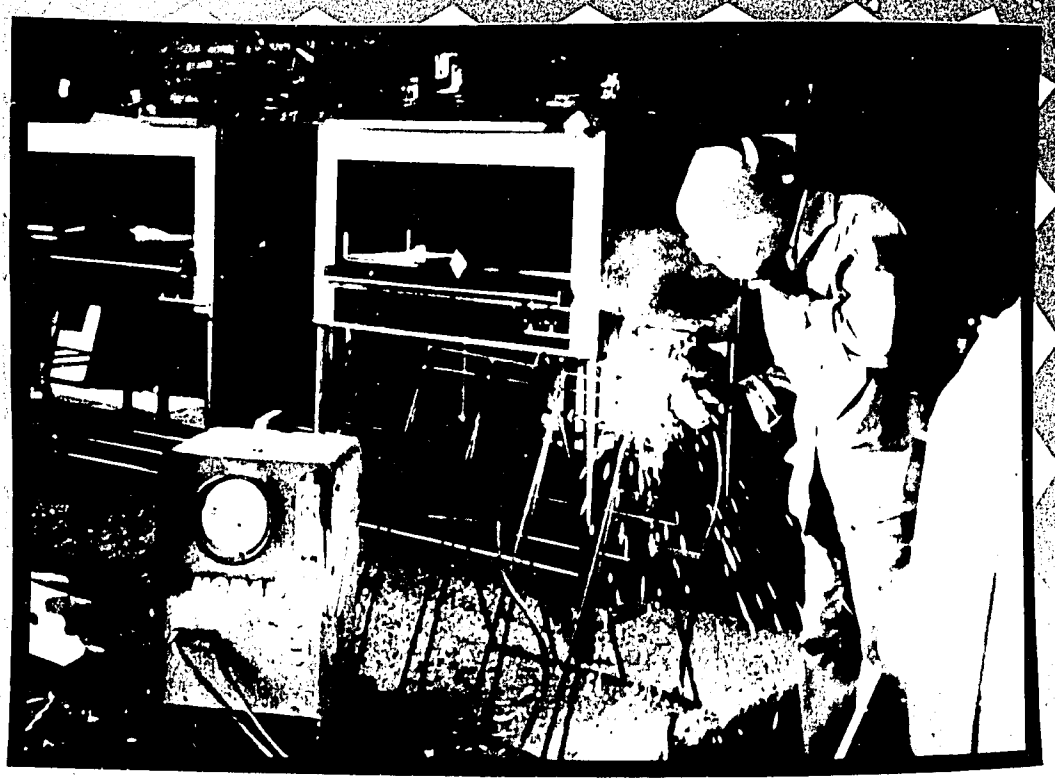
Creando Empleo

En la medida en que los países latinoamericanos y caribeños avanzan hacia su recuperación económica, se enfrentan a las condiciones de un mercado mundial cada vez más competitivo. Mientras las industrias requieren trabajadores preparados para aumentar su productividad, muchos centros de capacitación no pueden responder a estas necesidades, pues cuentan con equipos y materiales inadecuados y obsoletos.

Nuestra filosofía de promover soluciones de auto ayuda para los más necesitados incluye el envío de herramientas, y el suministro de capacitación a centros vocacionales y escuelas a lo largo de la región. Herramientas manuales básicas, tales como materiales para construcción y carpintería, pueden representar en muchos casos la diferencia entre empleo y desempleo.

As Latin America and Caribbean island nations turn the corner of economic recovery, they are faced with an increasingly competitive world market. Industries are demanding skilled workers to boost productivity. Yet many technical training centers are handicapped by inadequate equipment and outdated training materials.

Our philosophy of promoting self-help solutions for the poor includes sending tools and providing training to vocational centers and schools throughout the region. Even basic hand tools, such as construction and carpentry materials, can mean the difference between employment and unemployment.



Fundación Panamericana para el Desarrollo / Pan American Development Foundation

Through donations of equipment we make it possible for students to receive training in welding and other technical skills so that they can find a job.

Fundación Panamericana para el Desarrollo / Pan American Development Foundation

Respondiendo a nuestro objetivo de preparar nuevas generaciones para los desafíos del medio de trabajo, en 1992 enviamos equipos y computadoras por valor de US$1.6 millones a 21 países.

In 1992 tools and computers worth $1.6 million reached 21 countries in an effort to prepare a new generation for the challenges of the work place.

Mediante las donaciones de equipo efectuadas por individuos y compañías, continuamos enviando materiales necesarios a quienes desean aprender nuevos oficios. Varias escuelas a lo largo de las Américas, por ejemplo, preparan a sus estudiantes para las oportunidades del mercado laboral utilizando computadoras y accesorios nuevos y usados donados por la FUPAD.

Tal es el caso de un instituto técnico en Panamá, en el que sus estudiantes recibirán capacitación en diversas técnicas de soldadura, usando equipos suministrados por la FUPAD. Este programa no sólo beneficia a los jóvenes, quienes al finalizar la capacitación contarán con destrezas que tienen demanda en el mercado laboral, sino que además proveerá a las industrias de la región un grupo calificado de trabajadores.

El motor del desarrollo de un país se fortalece con la creatividad de su gente. Invirtiendo en la educación contribuimos en la preparación de una nueva generación capaz de enfrentar los desafíos por venir.

Through donations of equipment from individuals and businesses, we continue to place needed materials and training into the hands of those eager to learn a new trade. Schools across the Americas are receiving new and used computers and accessories to prepare students for the changing opportunities of the work place.

Students at a technical school in Panama are getting hands-on training in a variety of welding techniques using equipment from PADF. This program not only benefits the students who finish the program with a marketable skill, but it also assures nearby industries of a pool of qualified workers.

A country's engine of growth is powered by the creativity of its people. By investing in people we are preparing a new generation for the challenges ahead.

Mejorando El Cuidado De La Salud

Improving Health Care

Pasillos colmados de pacientes que esperan recibir atención médica; guantes quirúrgicos secándose para ser usados en otra cirugía; niños prematuros que mueren por la falta de incubadoras en las salas de maternidad, son escenas tan comunes hoy en los hospitales de Latinoamérica y el Caribe como lo fueron hace 30 años.

Profundos recortes en la inversión social combinados con las necesidades de una población creciente, han generado una severa crisis en el sector salud. Miles de niños y familias completas carecen de cuidados básicos de salud.

Patients overflow into the hallway of a crowded hospital. Surgical gloves hang to dry so doctors can use them for yet another surgery. A premature baby dies because there is no incubator in the maternity ward.

These scenes are as common today in Latin America and the Caribbean as they were 30 yea ago. Deep cuts in social spending combined witl the needs of a growing population have created health care crisis. Thousands of children and families suffer from a lack of basic health care.

Satisfacemos las necesidades de salud de Latinoamérica y el Caribe canalizando desde suministros médicos básicos hasta equipos sofisticados.

From basic supplies to sophisticated medical equipment, we are meeting the health care needs of Latin America and the Caribbean.

Fundación Panamericana para el Desarrollo / Pan American Development Foundation

In 1992 we delivered medical supplies and equipment worth $2.4 million to 16 countries.

En la FUPAD creemos que las personas deben tener acceso a los servicios de salud para que puedan aprovechar las oportunidades disponibles de capacitación y empleo. Por esta razón y con la colaboración de hospitales y compañías norteamericanas, canalizamos equipos y suministros médicos necesarios hacia clínicas y hospitales en las Américas, sirviendo de esta forma a los menos favorecidos.

Como resultado de estos esfuerzos, comunidades de la región montañosa de Bolivia están recibiendo atención visual. Una clínica portátil con equipo de optometría, lentes y monturas se desplaza a lo largo de la región con el fin de examinar y corregir los problemas visuales de sus habitantes. La atención dental, considerada por muchos como un lujo, es ahora más accesible para un número de comunidades, gracias a los equipos donados por la FUPAD a clínicas y universidades. Dichos equipos se utilizan para atender pacientes y capacitar nuevas generaciones de dentistas.

Mediante estos esfuerzos, fomentamos la prestación de servicios de salud de calidad a lo largo y ancho de las Américas.

At PADF we recognize that people must first have access to quality health care in order to take advantage of opportunities for training and employment. With help from U.S. hospitals and medical manufacturers, needed medical equipment and supplies are sent to clinics and hospitals serving the poor.

Remote villages in a mountainous region of Bolivia now have access to eye care. A portable eye clinic, complete with optometry equipment, lenses and frames, travels the area screening and correcting vision problems of the villagers. Dental care, often considered a luxury by many, is more accessible to a number of communities. We shipped dental equipment to clinics and universities which are using the equipment to treat patients and train future dentists.

Through efforts such as these, we are advancing quality health care across the Americas.

Respondiendo a Desastres

Responding to Disasters

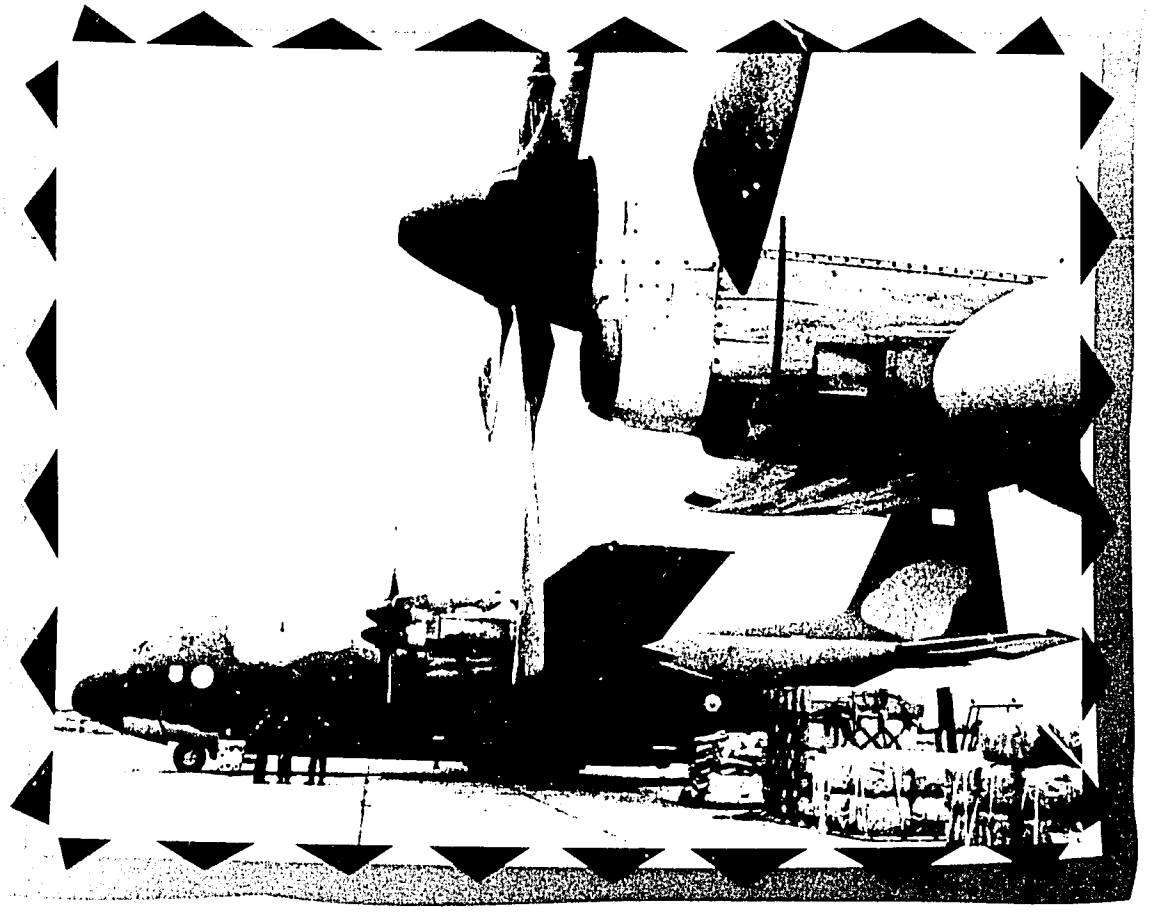
Un desastre puede ocurrir en cualquier momento y cuando ésto sucede la FUPAD está preparada para responder a las necesidades de las víctimas. El paquete de asistencia de la FUPAD, compuesto por tiendas de campaña, mantas, tabletas para purificar el agua y herramientas para remover escombros, está en reserva para ser enviado con prontitud al lugar afectado.

Tres décadas de experiencia en este campo nos han preparado para responder eficientemente ante situaciones de emergencia, y nos han alertado sobre la importancia de la prevención de desastres. Por esta razón hemos puesto en marcha un proyecto de diseño de techos a prueba de huracanes empleando técnicas de construcción simples y de bajos costos en Jamaica. Dicho programa beneficiará a 1,500 familias.

Disaster can strike at any moment, and when it does we are ready to respond to the needs of the victims. Our emergency relief package of tents, blankets, water purification tablets and reconstruction tools is always on stand-by, ready to be rushed to the scene of a disaster.

Three decades of experience has taught us how to respond quickly to emergency situations. We have also learned the importance of preparing for disaster. In Jamaica, 1,500 low-income families will benefit from a disaster prevention program designed to "hurricane-proof" roofs using simple, low-cost construction techniques.

After 30 years of experience, we continue to bring relief to disaster victims.



Nuestro paquete de asistencia para casos de emergencia siempre está listo para ser enviado a la escena de desastre.

Our emergency relief package is always ready to be rushed to the scene of a disaster.

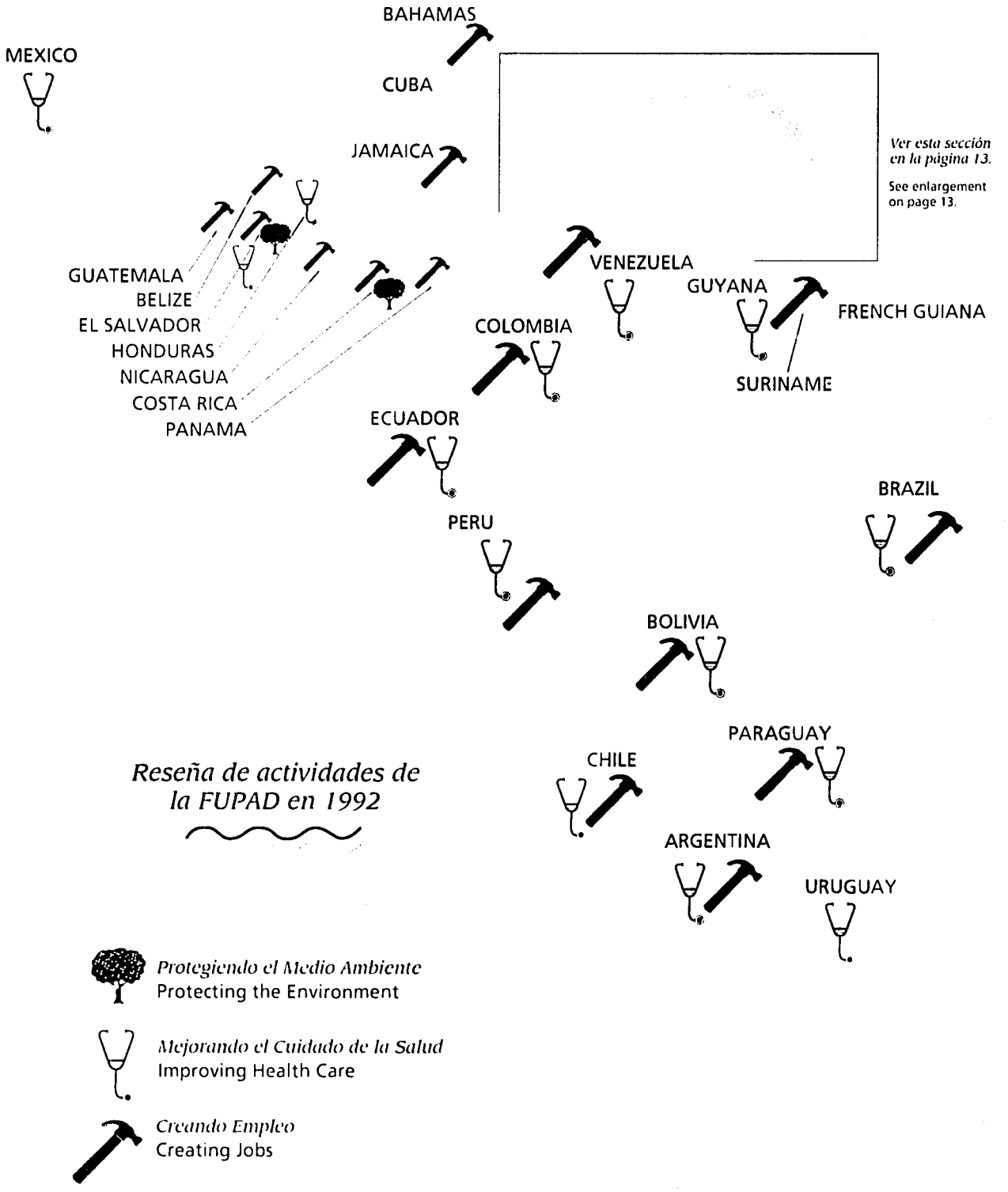
El año pasado inundaciones severas, deslizamientos, huracanes y brotes fatales de cólera azotaron las Américas. Lluvias torrenciales en Argentina, Ecuador y Uruguay causaron graves inundaciones que dejaron sin hogar a miles de personas. Suministros de agua contaminada amenazaron con propagar el cólera en el hemisferio. El huracán Andrés afectó fuertemente las Bahamas perjudicando a muchos y causando daños a viviendas, escuelas, hoteles e infraestructura en general.

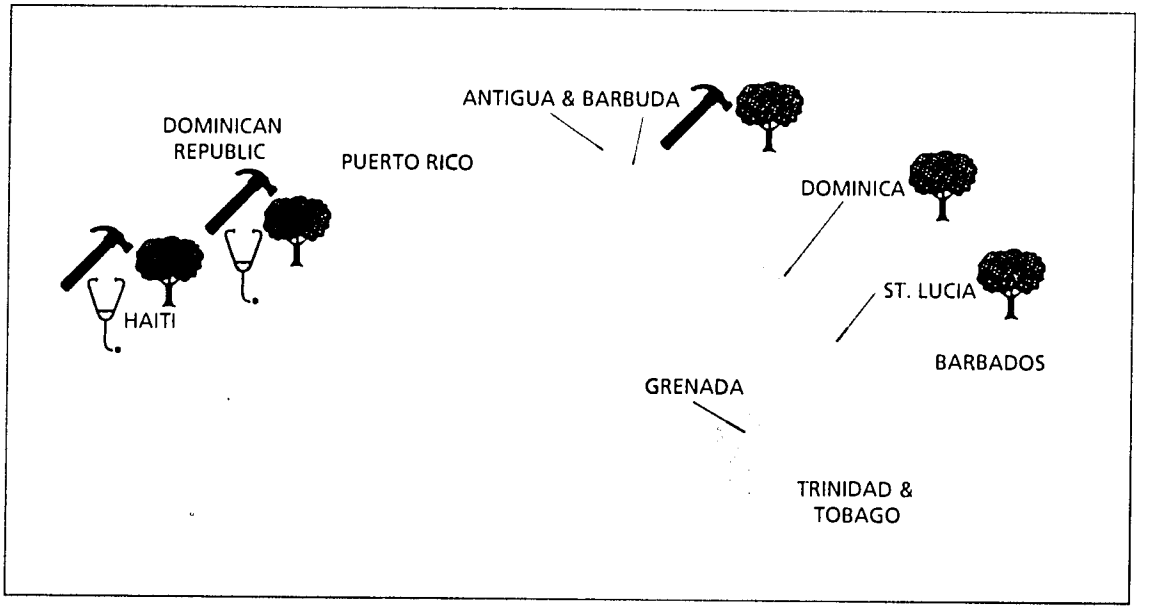
Con el apoyo de entidades como Citibank, Philip Morris, Phillips Petroleum, Olin Corporation y la Organización de los Estados Americanos llevamos alivio a quienes lo necesitaban. Asimismo enviamos herramientas a los pueblos y ciudades afectadas para ayudar a sus habitantes a reconstruir sus viviendas y sus vidas.

Over the past year, severe flooding, mud slides, a major hurricane and a deadly cholera outbreak plagued the Americas. Torrential rains pounded regions of Argentina, Ecuador and Uruguay and thousands were left homeless as water levels rose menacingly. Contaminated water supplies threatened to spread cholera across the hemisphere. Hurricane Andrew hit the Bahamas with force injuring many and causing widespread damage to housing, schools, hotels and infrastructure.

With support from Citibank, Philip Morris, Phillips Petroleum, Olin Corporation, and the Organization of American States, we were able to bring comfort and relief to those in need. We also assisted with reconstruction efforts by sending tools to the flooded villages and flattened towns to help them rebuild their communities and their lives.

Las Actividades de la FUPAD Abarcan las Américas





CONTACTO 92

CONTACT '92

CONTACTO 92, el Quinto Foro Internacional de Intercambio de Recursos de la FUPAD que se llevó a cabo en Miami en octubre de 1992, se constituyó en una gran oportunidad para que las organizaciones latinoamericanas y caribeñas intercambiaran experiencias y aprendieran como ser más eficaces en la orientación de aspectos relacionados con el desarrollo. El evento contó con más de 370 participantes provenientes de 31 países.

Las presentaciones y talleres que tuvieron lugar a lo largo de la semana trataron temas como medio ambiente, salud, desarrollo de pequeñas y microempresas, presentación de propuestas y recaudación de fondos. Representantes de organizaciones no gubernamentales y voluntarias, agencias de desarrollo internacional, así como entidades de financiamiento ofrecieron su asesoría sobre una amplia gama de temas.

El foro de FUPAD es un recurso importante para las organizaciones a lo largo del hemisferio. Contando con las experiencias de los foros anteriores e incorporando las sugerencias de los participantes, creemos que CONTACTO 94 será aún más provechoso que los realizados en el pasado.

CONTACT '92, PADF's fifth International Resource Exchange Forum, was held in Miami in October 1992. It provided an opportunity for organizations from Latin American and the Caribbean to network and learn how to be more effective in addressing development issues. The event attracted 370 participants from 31 countries.

Presentations and workshops at the week-long event covered topics on the environment, health, small and microenterprise development, proposal writing and fundraising. Representatives from nongovernmental and voluntary organizations, international development agencies, and funding organizations gave expert advice on a wide range of issues.

The forum is an important resource for organizations throughout the hemisphere. By building on the experiences of past forums and incorporating participant suggestions, we believe CONTACT '94 will be an even bigger success.

Fideicomisarios de la FUPAD en Acción

Los miembros de la Junta de Fideicomisarios participaron en una variedad de actividades de la FUPAD disfrutan el año. Kenneth M. Crosby y Holland H. Coors durante el Baile de Gala Panamericano. Curtin Winsor presenta al Presidente Alfredo Cristiani de El Salvador el Premio Interamericano al Liderazgo en presencia del Secretario General de la OEA, Embajador João Clemente Baena Soares. Don Finberg y el Doctor Jorge Ríos hacen entrega del premio al Patrocinio Corporativo a Michael J. Cudahy, presidente de Marquette Electronics. Peter Reitz y William Seibert agradecen a Hernando de Soto, orador principal en CONTACTO 92. Nadine Hogan durante su visita a la Casa del Niños en la República Dominicana. Robert J. Carbonell se dirige al público asistente a uno de los almuerzos de trabajo realizados en CONTACTO 92. El Embajador J. John Jova recibe el premio al Fideicomisario del Año de manos de Robert M. McGee. El diseñador de modas Oscar de la Renta, quien recibiera el premio Lifetime Achievement posa con Robert M. McGee, Holland H. Coors, David C. y Jeannie Mulford. George M. Kroloff, Robert M. McGee y Peter Reitz dan la bienvenida al Secretario General de la OEA, Embajador Baena Soares.

Trustees were active in a variety of PADF activities throughout the year. Kenneth M. Crosby and Holland H. Coors enjoy the Pan American Gala Ball. Curtin Winsor presents President Alfredo Cristiani of El Salvador with the Inter-American Leadership Award as the Secretary General of the OAS, Ambassador João Clemente Baena Soares looks on. Don Finberg, and Dr. Jorge Rios present Michael J. Cudahy, President of Marquette Electronics with the PADF Corporate Sponsorship Award. Peter Reitz and William Seibert acknowledge Hernando de Soto, Keynote Speaker at CONTACT '92. Nadine Hogan visits orphans at Casa del Niño in the Dominican Republic. Robert J. Carbonell addresses a full house at a CONTACT '92 luncheon. Ambassador J. John Jova receives the Trustee of the Year Award from Robert M. McGee. Fashion designer Oscar de la Renta, recipient of the 1992 Lifetime Achievement Award poses with Robert M. McGee, Holland H. Coors, and David C. and Jeannie Mulford. George M. Kroloff, Robert M. McGee and Peter Reitz greet

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T. Graydon Upton
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Pierce International

R. Danny Williams
Chairman
National Development Foundation of Jamaica

The Honorable Curtin Winsor, Jr.
President
Legislative Studies Institute

Queremos expresar nuestros sentimientos de gratitud al saliente Embajador Luigi Einaudi, Representante Permanente de los Estados Unidos de América ante la Organización de los Estados Americanos, por sus años de servicio y apoyo. Igualmente damos la bienvenida a su sucesora Embajadora Harriet Babbitt y esperamos trabajar con ella para promover el bienestar económico y social de los ciudadanos del hemisferio.

We would like to express our gratitude to departing Ambassador Luigi Einaudi, Permanent Representative of the United States of America to the Organization of American States for his many years of service and support. We welcome his successor Ambassador Harriet Babbitt and look forward to working with her to promote the economic and social well-being of all citizens of the hemisphere.

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Deputy Executive Director
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to the Director

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Accountant

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Douglas Schroeder
In-Kind Donations
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Marcio Teixeira
Shelly Winston
Dr. José González
Dr. Rosalía Rodríguez García

Contribuyentes Principales

Major Contributors

Queremos expresar nuestro más profundo agradecimiento a todas las personas, corporaciones, fundaciones y otras organizaciones que nos ofrecieron su generoso aporte en 1992. Destacamos de manera especial a miembros de las fuerzas armadas y empleados del gobierno, quienes contribuyeron a través de la Campaña Federal Combinada. El apoyo financiero y las contribuciones en especie, particularmente maquinaria, herramientas, equipo y suministros médicos, son vitales para el éxito de nuestros programas de desarrollo. Juntos, contribuimos a mejorar la calidad de vida de muchas personas en América Latina y el Caribe.

We gratefully extend our thanks to the many individuals, corporations, foundations and other organizations for their generosity in 1992. A special note of appreciation goes to the military and government employees who contributed to PADF through the Combined Federal Campaign. Financial support and in-kind contributions of tools, machinery, medical equipment and supplies are vital to the success of our development activities. Together we are making a difference in the lives of many throughout the Americas.

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Robert N. Wolpe
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Citibank, N.A.
Coca-Cola Company
COMSAT General
Coors Brewing Company
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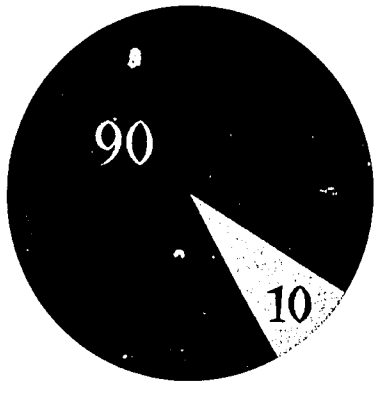

Así Invertimos Su Donación
How Your Donation Is Spent

De cada dólar que usted dona, 90 centavos se utilizan directamente para ayudar a los más necesitados en Latinoamérica y El Caribe

Out of every dollar you donate, 90 cents goes directly to help the poor in Latin America and the Caribbean.

La FUPAD es una organización sin fines de lucro, tal como se define en la Sección 501(c)(3) del código del Servicio Interno de Impuestos. Las donaciones a la fundación son deducibles de impuestos hasta el límite que permite la ley. La Oficina Nacional de Información sobre Organizaciones No Lucrativas (NCIB) evalúa periódicamente a organizaciones como la nuestra. Para obtener un informe gratuito sobre la FUPAD, diríjase a NCIB, 19 Union Square West, New York, New York, 10003, USA.

PADF is a non-profit organization as defined by the Internal Revenue Service code, Section 501(c)(3). Contributions are tax deductible to the extent permitted by law. The National Charities Information Bureau periodically evaluates charities. For its free report on PADF, write to NCIB, 19 Union Square West, New York, New York, 10003, USA.

Informe de Auditores Independientes

ERNST & YOUNG

1225 Connecticut Avenue, N.W.
Washington, D.C. 20036

Phone: 202 862 6000

Board of Trustees
Pan American Development Foundation, Inc.

We have audited the accompanying statements of assets, liabilities and fund balances of the Operating Funds of the Pan American Development Foundation, Inc. ("Foundation") as of September 30, 1992, and the related statements of revenue, expenses and changes in fund balances, and changes in financial position for the year then ended. We have also audited the accompanying statement of assets, liability and fund balance of the Revolving Loan Fund of the Foundation as of September 30, 1992. These financial statements are the responsibility of the Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Operating and Revolving Loan Funds of the Pan American Development Foundation, Inc. as of September 30, 1992, and the results of operations and changes in financial position of the Operating Funds for the year then ended in conformity with generally accepted accounting principles.

We have previously audited and expressed an unqualified opinion on the financial statements of the Operating Funds of the Foundation for the year ended September 30, 1991, summarized comparative information from which is presented herein.

Ernst + Young

March 27, 1993

Ernst & Young

Informe Financiero
Financial Statements

PAN AMERICAN DEVELOPMENT FOUNDATION, INC.
OPERATING FUNDS
STATEMENT OF REVENUE, EXPENSES AND CHANGES IN FUND BALANCES
Year ended September 30, 1992
(With comparative totals for September 30, 1991)

	1992				1991
	General	In-Kind	Restricted	Total	Total
Revenue:					
Individual, corporate and foundation contributions	$ 171,429	$4,066,070	$ 409,485	$4,646,984	$2,471,679
Grants, primarily U.S. government (Notes 1 and 2)	376,659	134,808	2,119,983	2,631,450	5,299,853
Recipient contributions (Note 1)	822,648	-	-	822,648	409,043
Shipping reimbursements	133,551	-	-	133,551	72,904
Other income	126,921	-	-	126,921	85,329
Inter-fund transfer	1,681,891	-	(1,681,891)	0	0
	3,313,099	4,200,878	847,577	8,361,554	8,338,808
Expenses:					
Program Services:					
Health Services	361,003	2,475,518	-	2,836,521	1,217,637
Tools for Training	371,522	1,589,876	-	1,961,398	1,336,734
Institutional Projects	1,968,677	676	447,105	2,416,458	4,485,453
Other	-	-	400,472	400,472	114,561
Total Program Services	2,701,202	4,066,070	847,577	7,614,849	7,154,385
Support Services:					
Resource Development	151,589	-	-	151,589	104,872
Public Relations	94,477	-	-	94,477	76,110
Management and General	596,790	134,808	-	731,598	986,958
Total Support Services	842,856	134,808	-	977,664	1,167,940
	3,544,058	4,200,878	847,577	8,592,513	8,322,325
Excess (deficiency) of revenue over expenses	(230,959)	-	-	(230,959)	16,483
Fund balances at beginning of year	404,763	-	-	404,763	388,280
Fund balances at end of year	$ 173,804	$ -	$ -	$ 173.804	$ 404,763

See accompanying notes

Informe Financiero
Financial Statements

1992 FINANCIAL STATEMENTS
PAN AMERICAN DEVELOPMENT FOUNDATION, INC.
OPERATING FUNDS
STATEMENT OF ASSETS, LIABILITIES AND FUND BALANCES
September 30, 1992
(With comparative totals for September 30, 1991)

	1992				1991
	General	In-Kind	Restricted	Total	Total
Assets:					
Cash and cash equivalents	$ 162,383	$ -	$ 88,377	$ 250,760	$1,121,508
Accounts and grants receivable:					
U.S. Government (Notes I and 8)	49,417	-	4,907,112	4,956,529	1,790,045
Other, including advances	155,050	-	190,247	345,297	82,379
Due from Restricted Fund	14,070	-	-	14,070	36,772
Due from General Fund	-	-	29,540	29,540	0
Public Welfare Loan Fund receivable	-	-	22,935	22,935	42,082
Accrued interest receivable net of allowance for doubtful collectability of $25,305 in 1992 ($25,305 in 1991)	3,544	-	-	3,544	5,361
Prepaid expenses and other assets	14,340	-	-	14,340	10,952
Undesignated "in-kind" goods (Note 4)	-	5,270,513	-	5,270,513	2,744,030
Furniture & equipment, at cost less accumulated depreciation of $58,021 in 1992 ($50,875 in 1991)	24,093	-	-	24,093	24,332
	$ 422,897	$5,270,513	$5,238,211	$10,931,621	$5,857,461
Liabilities and Fund Balances:					
Cash overdraft	$ 1,857	$ -	$ -	$ 1,857	$ 0
Accounts payable and accrued liabilities	175,351	-	5,716	181,067	124,771
Due to Restricted Fund	29,540	-	-	29,540	0
Due to General Fund	-	-	14,070	14,070	36,772
Deferred revenues (Note I)	42,345	-	5,218,425	5,260,770	2,547,125
Deferred "in-kind" goods	-	5,270,513	-	5,270,513	2,744,030
	249,093	5,270,513	5,238,211	10,757,817	5,452,698
Contingencies (Note 5)					
Fund Balances	173,804	-	-	173,804	404,763
	$ 422,897	$5,270,513	$5,238,211	$10,931,621	$5,857,461

See accompanying notes

PAN AMERICAN DEVELOPMENT FOUNDATION, INC.
OPERATING FUNDS
STATEMENT OF CHANGES IN FINANCIAL POSITION
Year ended September 30, 1992
(With comparative totals for September 30, 1991)

	1992				1991
	General	In-Kind	Restricted	Total	Total
Sources:					
Excess (deficiency) of revenue over expenses	$ (230,959)	$ -	$ -	$ (230,959)	$ 16,483
Items not requiring the use of cash:					
Depreciation	7,145	-	-	7,145	15,121
Decrease (increase) in accrued interest receivable	1,817	-	-	1,817	(238)
Increase in cash overdraft	1,857	-	-	1,857	0
Decrease in inter-fund receivable	22,702	-	-	22,702	0
Increase (decrease) in liabilities and deferred revenues	(35,512)	-	2,805,453	2,769,941	(1,023,762)
Increase (decrease) in inter-fund payable	29,540	-	(52,242)	(22,702)	0
Increase (decrease) in deferred in-kind goods	-	2,526,483	-	2,526,483	(22,922)
	(203,410)	2,526,483	2,753,211	5,076,284	(1,015,318)
Uses:					
Increase (decrease) in accounts and grants receivable	141,370	-	3,268,885	3,410,255	(927,162)
Purchase of furniture and equipment	6,906	-	-	6,906	15,882
Increase (decrease) in prepaid expenses and other assets	3,388	-	-	3,388	(23,983)
Increase (decrease) in undesignated in-kind goods	-	2,526,483	-	2,526,483	(22,922)
	151,664	2,526,483	3,268,885	5,947,032	(958,185)
Increase (decrease) in cash and cash equivalents	(355,074)	-	(515,674)	(870,748)	(57,133)
Cash and cash equivalents beginning of year	517,457	-	604,051	1,121,508	1,178,641
Cash and cash equivalents end of year	$ 162,383	$ 0	$ 88,377	$ 250,760	$1,121,508

See accompanying notes

PAN AMERICAN DEVELOPMENT FOUNDATION, INC.
REVOLVING LOAN FUND
STATEMENT OF ASSETS, LIABILITY AND FUND BALANCE
September 30, 1992

Assets:	
Invested Cash	$ 113,867
Loans Receivable, net (Note 7)	23,320
	$ 137,187
Liability and Fund Balance:	
Loan Payable (Note 6)	$ 138,522
Fund Balance	(1,335)
	$ 137,187

See accompanying notes

PAN AMERICAN DEVELOPMENT FOUNDATION, INC.
OPERATING AND REVOLVING LOAN FUNDS
NOTES TO FINANCIAL STATEMENTS
September 30, 1992

1. Summary of Significant Accounting Policies

Fund Accounting

The accounts of the Pan American Development Foundation, Inc. (the Foundation) are maintained in accordance with the principles of fund accounting.

To ensure compliance with limitations and restrictions placed on the use of certain resources available to the Foundation, separate accounts are maintained for each source of funds and related expenses, however, in the accompanying financial statements, accounts that have similar characteristics are combined into four fund groups as follows:

- *General Fund* - Includes all general program activities and unrestricted cash revenue, plus transfers from restricted fund revenue as appropriate.
- *In-Kind Fund* - Records as revenue the value of goods donated to, or otherwise acquired by the Foundation and designated for shipment to overseas beneficiaries during the year. Goods not designated for shipment at year end are held in inventory and recorded as an asset (undesignated in-kind goods) pending final disposition. In-kind goods are recorded on the date of receipt at their fair value as estimated by management based on the information available. This fund also includes donated office space and shipping.
- *Restricted Fund* - Records revenue from public and private sources (including those from foreign countries) with limitations or restrictions as to their use. Interfund transfers are made to reimburse the general fund for certain expenditures as appropriate within the limitations and restrictions.
- *Revolving Loan Fund* - Records funds restricted for use for loans to National Development Foundations in Latin America and the Caribbean.

The first three funds are grouped on the financial statements as "Operating Funds", while the fourth is shown separately entitled, "Revolving Loan Fund".

Income Taxes

The Foundation is a 501(c)(3) non-profit corporation and its current activities are exempt from income taxes.

Furniture and Equipment

Depreciation is determined using the straight-line method over estimated useful lives.

U.S. Government Letter of Credit

The unused balance of funds appropriated under an AID Letter of Credit ($4,819,797 at September 30, 1992) has been recorded as both a receivable and as deferred revenue in the Restricted Fund, as the funds remain committed for future use.

Recipient Contributions

Financial contributions to support the provision of health and tool supplies and equipment are recorded as recipient contributions.

Reclassifications

Certain items previously reported have been reclassified to conform to the 1992 presentation. These reclassifications were not material to the financial statements.

2. Related Party Transactions

The Foundation, while separate from the Organization of American States (OAS), has a working agreement with the OAS (approved by the OAS General Assembly) under which the Foundation receives:

- A grant for general support which amounted to $137,275 in 1992.
- Free use of space in the OAS building, valued at $134,808 in 1992, and
- Miscellaneous administrative support.

Under the agreement, the Permanent Council of the OAS appoints a representative to the Foundation's Executive Committee. In addition, two of the thirty-eight trustees of the Foundation are officials of the OAS General Secretariat.

3. Pension Plan

The Foundation contributes 10 percent of all full time permanent employees' base salaries beginning the second year of employment to a defined contribution plan. Upon termination, death, or retirement, employees are entitled to the current value of the contributions in their accounts. Pension expense was $61,893 in 1992.

4. Composition of In-Kind Goods and Services

In-kind goods and services consisted of the following:

General	
Office space	$ 134,808
Shipping and related	676
Health Services	
Medical equipment and supplies	2,475,518
Tools for Training	
Vocational tools and equipment	1,589,876
TOTAL	**$4,200,878**
Undesignated "in-kind" goods	
Health Services	$3,747,326
Tools for Training	1,523,187
TOTAL	**$5,270,513**

5. Contingencies

The Foundation has instructed its independent auditors to audit the costs related to U.S. government funds to ensure compliance with Circular A-133 issued by the U.S. Office of Management and Budget for the year ended September 30, 1992. The independent auditors' report on the Foundation's compliance with Circular A-110 for the years ended September 30, 1989 and 1990 have been filed with the Inspector General of the Agency for International Development (AID). Management believes that matters arising from AID's review of the independent auditors' report for 1989, 1990 and 1991 will not have a material effect on the financial position of the Foundation.

6. Loan Payable - Revolving Loan Fund

The Foundation has one loan payable, a 30 year loan from AID for $325,000 at 2.5 percent interest payable semi-annually. Repayment of principal extends through the year 2000, in accordance with the following schedule:

1993	$ 17,003
1994	17,431
1995	17,869
1996	18,319
1997	18,779
Thereafter	49,121
TOTAL	**$138,522**

This loan agreement requires that the borrowed funds be loaned to National Development Foundations in Latin America and the Caribbean. During 1992 principal repayment of $78,958 was made to make the loan current.

7. Revolving Loan Fund

The Revolving Loan Fund's activity during 1992 is summarized as follows:

Balance due at beginning of the year, net of allowance for doubtful collectability of $ 147,558	$49,435
Payments received	(26,115)
Decrease in allowance for doubtful collectability	—
Balance due at end of the year	**$23,320**

8. Haiti Agroforestry Project Resumption

The September 30, 1991 *coup d'etat* in Haiti resulted in an October 15, 1991 suspension of all USAID/Haiti projects, including the Foundation's 5-year agroforestry project. While under suspension, minimal authorized costs were incurred during 1992. On September 29, 1992 authorization was granted by USAID to resume revised project activities under the name of Productive Land Use Systems (PLUS).

I. PADF CURRENT AID GRANTS, CONTRACTS AND COOPERATIVE AGREEMENTS

PADF ACCT.	AID#	PROJECT	AMOUNT	DATES	PURPOSE	CONTACT
82	517-0247-G-00-2108-00	FIRENA II	$999,231	5/8/92 - 5/7/95	Decrease soil erosion in San José de Ocoa. A 3 year extension of FIRENA I.	Martin Napper USAID/Santo Domingo Tel: (809) 541-2171 Fax: (809) 685-1939
75	OTR-0158 A-00-0087-0	AGROFORESTRY/ MATCH	$600,000	8/18/90 - 9/19/94	Increase farmers' incomes with environmentally appropriate agroforestry methods.	Mary T. Herbert AID PVC/FHA Room 700, SA-8 USAID Washington, D.C. 20523 Tel: (703) 351-0192 Fax: (703) 351-0194
80	521-0217 A-00-0002-00	HAITI PLUS	$10,036,909	1/90 - 12/94	5-year extension of of Haiti Agroforestry. Renamed Productive Land Use Systems in 1992.	David Atteberry, ADO USAID/Haiti B.P. Box 1634 Port-au-Prince, Haiti (509) 13-25500, 24951
72	519-0400-A-00-2114-00	EL SALVADOR ENGOs	$2,140,000	8/92 - 2/95	Strengthen Environmental Non-Governmental Organizations (NGOs).	Michael Deal, Dir. Proj. Office USAID/El Salvador c/o American Embassy San Salvador, El Salvador,C.A. Tel: (503) 98-1471 Fax: (503) 98-0885
68	AFR-1525 G-00-1114	JAMAICA RETROFITTING	$168,700	9/91 - 12/93	Pilot Project to implement simple hurricane resistant building techniques.	Oliver R. Davidson, P.O. AID OFDA/IDAC Room 19A08 NS Washington, D.C. 20523-0008

PADF ACCT.	AID#	PROJECT	AMOUNT	DATES	PURPOSE	CONTACT
93	521-0241-A-00-3034-00	HAITI JOBS	$13,713,868	8/93 - 10/94	Create 100,000 person-months short-term employment and income to benefit between 30,000 - 40,000 men and women.	Karen Poe GDO USAID/Haiti Tel: (509) 22-5500 Fax:(509) 23-9603

II. PADF CURRENT GRANTS/CONTRACTS (NON-AID)

PADF ACCT.	PROJECT#	PROJECT	AMOUNT	DATES	PURPOSE	CONTACT
		FIS		12/92 -	Provide technical assistance for the development of an environmental projects package for IDB funding.	San Salvador, El Salvador
87	93-G-100	WORKSHOPS FOR WOMEN IN AGROFORESTRY	$64,300	4/93 - 2/94	A series of workshops in Costa Rica, Antigua, Dominica and St. Lucia to broaden women's skills and involvement in agroforestry.	Roger W. North USDA Forest Service International Forestry. 1621 N Kent St. # 711 RPE. Arlington, Virginia, 22209

III. PADF COMPLETED AID GRANTS, CONTRACTS AND COOPERATIVE AGREEMENTS

AID#	TITLE	AMOUNT	DATES	PURPOSE	CONTACT
519-0385	PROMESA	$200,000	3/92 - 7/92	Project Design for protection	Laura McGhee, C.O. USAID c/o American Embassy San Salvador, El Salvador Tel: (503) 98-1336
538-0140	EASTERN CARIB. COCOA	$2,973,000	9/86 - 7/91	Increase production and export revenue from cocoa.	Rebecca Niec, ADO USAID/RDO/C P.O. Box 302 Bridgetown, Barbados (809) 436-4910, 4950
LAC-0303	NICARAGUA CHILDREN	$1,400,000	4/25/90 - 9/30/91	Equip a Nicaraguan Hospital as an operational surgical facility, and provide surgical treatment to at least 50 beneficiaries/month.	Tom Park/Carol Dabbs AID/LAC, Washington N.State Bldg. Rm.2247 Washington, DC 20523 (202) 647-5136 Fax: 647-0102 Frank Valva, USAID Managua, Nicaragua (505-2) 666010, 666013 Fax: 663865
522-0379 OTR-8123	HONDURAS CHILDREN	$2,370,000	3/1/89 - 2/28/91	Equip a Honduran Hospital as an operational surgical facility and provide treatment to at least 40 beneficiaries/month.	Connie Paraskeva CASA Project Officer USAID/Honduras Tegucigalpa, Honduras (504) 32-3120

AID#	TITLE	AMOUNT	DATES	PURPOSE	CONTACT
521-0122	HAITI AGRO	$12,860,000	9/81 - 3/90	Promote cash cropping of trees by farmers, extension.	David Atteberry, ADO USAID/Haiti B.P. Box 1634 Port-au-Prince, Haiti (509) 13-25500, 24951
LAC-0634	COLOMBIA FORUM	$20,000	7/89 - 3/90	Implement an international resource exchange forum with local NGO in Bucaramanga.	Sharon Benoliel AID/LAC/DP Washington, DC 20523 (202) 647-5127
538-0147	ST.VINCENT ORD MGT/PROD/AG/COCOA MKTING PROJECT	$1,950,000	7/85 - 9/89	Increase farmers' income/ strengthen ORD capabilities.	Rebecca Niec, ADO USAID/RDO/C P.O. Box 302 Bridgetown, Barbados (809) 436-4910, 4950
PDC-5072	DEVELOPMENT EDUCATION GRANT	$227,000	7/85 - 9/88	Create, test/disseminate info. for U.S. high school students on L.A./Caribbean micro-business development.	Beth Hogan, Coordinator Development & Education USAID/Dept. of State Washington, D.C. 20523 (202) 235-8420
517-0126	D.R. NATURAL RESOURCE MGMT	$86,248	11/87 - 7/88	Watershed planning and institutional strengthening.	Delbert McClusky, ADO USAID/Dom. Republic Santo Domingo, D.R. (809) 541-2171
LAC-0016	GUATEMALA/ HONDURAS NDF	$150,000	7/86 - 6/88	Create/strengthen NDFs in Guatemala/Honduras for micro-producers.	Jack Francis, LAC/DP/SC AID/Washington Washington, D.C. 20523 (202) 647-7926

AID#	TITLE	AMOUNT	DATES	PURPOSE	CONTACT
505-0023	BELIZE COCOA	$615,000	7/84 - 6/88	Accelerate cocoa production by small farmers.	Steve Szadek, ADO USAID/Belize State Department Washington, DC 20523 (501) 02-7161 x261
522-0263	HONDURAS SMALL SCALE ENTERPRISE FUNADEH-HONDURAS	$132,000	5/85 - 5/88	Provide T/A, & training. Assist w/data collection & evaluation.	James Grossman, Project Officer, USAID/Honduras Tegucigalpa, Honduras (504) 32-3120 x2619
543-0013	GRENADA NDF	$724,000	9/84 - 4/88	Assist private sector. Organize NDF.	Peter Orr, RDO USAID/Grenada P.O. Box 445 Point Salinas, Grenada (809) 444-4187
522-0205	HONDURAS-FIA BUSINESS ASSISTANCE SYSTEMS	$214,704	2/85 - 2/87	2 year advisor to set-up a business assistance system to provide T/A and training.	James Grossman, Project Officer, USAID/Honduras Tegucigalpa, Honduras (504) 32-3120 x2619
505-0011	BELIZE NDF	$142,000	7/83 - 9/86	Help create NDF.	Neboysha Brashich, Dir. USAID/Belize Belize City, Belize (501) 02-7161
LAC-0629	REGIONAL TRAINING MEDICAL EQUIPMENT CBI GRANT	$498,000	3/83 - 9/86	Train local technicians to maintain/repair medical equipment.	Katherine Jones-Patron AID LAC/DR/HN Rm. 2247, USAID N.S. Washington, D.C. 20523 (202) 647-7920

AID#	TITLE	AMOUNT	DATES	PURPOSE	CONTACT
522-0233	HONDURAS DEVELOPMENT OF THE BAY ISLANDS	$380,000	5/83 - 5/86	Community water/health/ sanitation, small business support, T/A to Bay Islands Develcpment Association.	Emilio Silvestri, Exec. Dir APRODIB,USAID/Honduras French Harbour, Roatan Bay Islands, Honduras
522-0230	HOND. DEVELOPMENT OF THE BAY ISLANDS	L950,000	5/83 - 8/86	(See above)	Lynn Sheldon USAID/H, Engineering Tegucigalpa, Honduras
538-0136	NATIONAL FOUNDATION ASSISTANCE (BRIDGE) OPG	$520,000	1/85 - 6/86	T/A & support for NDFs: St. Lucia, St. Vincent, St. Kitts & Antigua, and Barbados.	Darwin Clark, Eval. Officer AID/Barbados P.O. Box 302 Bridgetown, Barbados (809) 436-4910, 4950
PDC-0231	MATCHING GRANT	$350,000	4/83 - 3/86	Assistance in creating NDFs in LA/Caribbean.	Shayne McCarthy, AID FVA/PVC Department of State Washington, DC 20523 (202) 235-8420
517-5022	D.R. AGROFORESTRY GRANT II	$35,000	4/85 - 3/86	Continue forestry activities.	Delbert McClusky, ADO USAID/D.R. APO Miami, FL 34041 (809) 451-2171

IV. PADF COMPLETED GRANTS/CONTRACTS (NON-AID)

PROJECT #	TITLE	AMOUNT	DATES	PURPOSE	CONTACT
16	FOES	$46,898	1/22/93 - 3/10/93	Provide technical assistance for the development of a self sufficiency plan.	Raúl Antonio Martínez FOES Paseo Gen. Escalón 4649 Colonia Escalón
46	PROCACAO/IICA	$34,800	1/23/90 - 12/31/92	Provide T/A to PROCACAO members in institutional devpt., training, and tech. transfer to increase income from cocoa production.	Gmo. E. Villanueva PROCACAO Coordinator IICA General Director P.O. Box 55-2200 Coronado, Costa Rica (506) 29-0222
12	GUATEMALA CHILD SURVIVAL	$35,853	5/12/89 - 5/11/92	Assist EIL to provide services to expand child activities of local private sector health agencies in Guatemala.	Monica Sinding Expt in Intl Living Survival 1015 15th St., NW Washington DC 20005 (202) 408-5420
CR-009	COSTA RICA ARTISANS	$406,257	9/1/88 - 9/30/91	Strengthen La Sociedad to provide T/A in handicraft production, marketing and credit for SSE artisans.	Ellen LeCompte PACT 777 UN Plaza New York, NY 10017 (212) 697-6222
WSC06256	CIAV/OAS	$549,400	3/1/91 - 11/30/91	Provide medical surgical, ortho-prostetic and rehab. care in Nicaragua to disabled war veterans.	Santiago Murray/ Rick Simms Coordinator General CIAV/OEA, Nicaragua

IV. PADF COMPLETED GRANTS/CONTRACTS (NON-AID)

PROJECT #	TITLE	AMOUNT	DATES	PURPOSE	CONTACT
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CR-009	COSTA RICA ARTISANS	$406,257	9/1/88 - 9/30/91	Strengthen La Soledad to provide T/A in handicraft production, marketing and credit for SSE artisans.	Ellen LeCompte PACT 777 UN Plaza New York, NY 10017 (212) 697-6222
WSC06256	CIAV/OAS	$549,400	3/1/91 - 11/30/91	Provide medical surgical, ortho-prostetic and rehab. care in Nicaragua to disabled war veterans.	Santiago Murray/ Rick Simms Coordinator General CIAV/OEA, Nicaragua

PROJECT #	TITLE	AMOUNT	DATES	PURPOSE	CONTACT
0940-D	HONDURAS SB II	$223,508	8/31/88 - 8/31/91	Provide short-term T/A to strengthen PVOs supporting SSE development in Honduras.	Gustavo A. Gomez Nathan Associates, Two Colonial Place 2101 Wilson Blvd. Suite 1200 Arlington, VA 22201 (703) 516-7805
16	DOMINICAN REPUB. FIRENA	$99,231	2/15/89 - 3/31/91	Provide T/A to San José de Ocoa association in natural resource management.	Luis Quinn, Dir. Ejecutivo Asociación para el Desarrollo de San José de Ocoa, Dominican Republic (809) 558-2346
18	HONDURAS APRODIB/IDB	$78,000	12/87 - 6/13/90	Provide T/A in small business advisory services, loan program, computerization.	Ken Cole, Coordinator Small Grants Division, IDB 1300 New York Ave., N.W. Washington, DC 20577 (202) 623-2496
13 214	FUNDESPE	$15,000	10/1/88 - 7/31/89	Provide Management T/A & training to Quetzaltenango NDF.	Katy Moran, Grants Manager PACT 777 UN Plaza New York, NY 10017 (212) 697-6222
77 505-0023	BELIZE COCOA Local Currency	BZ$130,000	7/84 - 6/88	Accelerate the rate of cocoa planting by small farmers.	Steve Szadek, ADO USAID/Belize State Department Washington, DC 20523 (501) 02-7161 x261

PROJECT #	TITLE	AMOUNT	DATES	PURPOSE	CONTACT
71 532-0108	JAMAICA/NDF HOST CTRY	$56,295	7/84 - 4/88	Assist in purchasing, arrange regional seminars. Select and provide consultants.	Julio Schlottauer, Deputy Director USAID/Jamaica 6b Oxford Road Kingston 5, Jamaica (809) 92-94850
13	EL SALVADOR FUSADES/PROPEMI	$47,581	3/86 - 12/87	Establish a program within El Salvador NDF for T/A, training to micro-entrepren.	Jose Luis Avalos, PROPEMI Apartado Postal 01-278 San Salvador, El Salvador (503) 23-0004
57 538-0133	CAIC/SEAP	$298,000	4/86 - 12/87	Expand institutional and growth of 7 NDFs. Create 2 new NDFs in the Caribbean.	Darwin Clark, Eval. & Prog. Officer, USAID/RDO/C P.O. Box 302 Bridgetown, Barbados (809) 436-4910
	HONDURAS APRODIB/ FOPRIDEH	L47,581	10/86 - 10/87	Technical assistance to operate loan program.	Emilio Silvestri, Executive Director French Harbour, Roatan Bay Islands, Honduras
	HONDURAS: COCOA Contract with VITA (FEPROEXAH)	$203,254	9/85 - 9/87	Improve and expand cocoa production and export by low income farmers.	Henry Norman, President VITA 1815 N. Lynn Street Arlington, VA (703) 276-1800
522-0166	HONDURAS DEV. OF THE BAY ISLANDS Imp. Letter 85	L160,000	11/83 - 8/86	Contract health technicians. Purchase construction materials.	Emilio Silvestri (see above)

ATTACHMENT C

PVO PROJECT REPORTING INFORMATION ON AID SUPPORTED PVO PROJECTS

OMB No. [illegible]

Expiration Date [illegible]

FOR OFFICIAL USE ONLY

PVO Type	Project Number	
Appropriation	Level	
Country Code	Fund Type	Technical Code
Project Officer	Key 1	Key 2

PROJECT INFORMATION (PRIMARY)

Name of Organization Pan American Development Foundation		Grant/Contract Number OTR-0158-A-00-0087-00
Start Date (MM/DD/YY) 8/18/90	End Date (MM/DD/YY) 9/19/94	AID Project Officer's Name Mary T. Herbert, FVA/PVA

AID OBLIGATION BY AID-FY ($000)

FY	AMOUNT	FY	AMOUNT
LOP			

Activity Description

AGROFORESTRY MATCHING GRANT - Dominican Republic

A 3-year project to include implementation by farmers of environmentally sound agroforestry practices (soil enhancement, erosion controls, tree/crop rotation) with NGO strengthening in six countries. The program in the D.R. will institutionalize the use of improved agroforestry practices to improve farmer incomes in the highland of the Southwestern coast. Activities will be implemented through local NGOs, to address the demand for fast-growing trees suitable for construction materials, fence posts, charcoal, living fence posts, etc. and other plants suitable as erosion barriers. Terracing and water channeling practices will be incorporated into reforestation practices. The project does not envision significant investments in nurseries for plant production.

Status

Project partners are greatly exceeding most project goals and have expanded their activities to many new communities during the past year. Nursery construction was completed in Bani and over 100,000 seedlings will have been produced by the end of this year. Project activities will continue through the first quarter of 1994.

COUNTRY INFORMATION (SECONDARY)

Country Dominican Republic	Location in Country (Region, District, Village) Barahona, Bani
PVO Representative's Name Phoebe Lansdale, Program Director	Local Counterpart/Host Country Agency Fundacion de Apoyo al Suroeste (FUNDASUR) Asociacion de Comunidades Org. de la Zona Norte, Bani, In

COUNTRY FUNDING INFORMATION ($000)

YEAR	Aug 90 - 6/93			
AID $	126			
PVO $	126			
INKIND				
LOCAL				
TOTAL	252			

AID 1550-11

PVO Type		Project Number	
Appropriation		Level	
Country Code		Fund Type	Technical Code
Project Officer		Key 1	Key 2

PROJECT INFORMATION (PRIMARY)

Name of Organization		Grant/Contract Number
Pan American Development Foundation		OTR-0158-A-00-0087-00
Start Date (MM/DD/YY) 8/18/90	End Date (MM/DD/YY) 9/19/94	AID Project Officer's Name Mary T. Herbert, FVA/PVA

AID OBLIGATION BY AID-FY ($000)

FY	AMOUNT	FY	AMOUNT
LOP			

Activity Description

AGROFORESTRY MATCHING GRANT - Costa Rica

A 3-year project to include implementation by farmers of environmentally sound agroforestry practices (soil enhancement, erosion controls, tree/crop rotation) with NGO strengthening in six countries. The program in Costa Rica will 1) achieve improved land use and management systems on 713 acres by moving farmers now producing annual crops to hillside management incorporating perennials or planting woodlots, and 2) institutionalize practices which will improve and diversify annual and short-term food production on 750 acres. Farmers and their community organizations will be trained in nursery construction and management, seed collection, direct seeding, grafting, living terrace and hedgerow installation and management. PADF will train grassroots NGOs in basic administration of income earned from service deliveries.

Status

Project partners are meeting most project goals and are establishing rotating funds to ensure sustainability of project activities. The nurseries established at the two project sites continue to produce seedlings using rootrainer technology. In San Ramon the organic fertilizer project continues to produce product for local markets and is helping to finance their rotating fund. New activities involving women in the production and marketing of medicinal plants and herbs have been initiated. Project activities will continue through the first quarter of 1994.

COUNTRY INFORMATION (SECONDARY)

Country	Location in Country (Region, District, Village)
Costa Rica	San Ramon Tucurrique
PVO Representative's Name	Local Counterpart/Host Country Agency
Phoebe Lansdale, Program Director	Centro Agricola Cantonal - San Ramon Centro Agricola Cantonal de Jimenez, Tucurrique

COUNTRY FUNDING INFORMATION ($000)

YEAR	Aug 90 - 6 93	
AID $	121	
PVO $	122	
INKIND		
LOCAL		
TOTAL	243	

PVO PROJECT REPORTING INFORMATION ON AID SUPPORTED PVO PROJECTS

OMB No. 0412-0020

Expiration Date: 03/31/93

FOR OFFICIAL USE ONLY

PVO Type	Project Number	
Appropriation	Level	
Country Code	Fund Type	Technical Code
Project Officer	Key 1	Key 2

PROJECT INFORMATION (PRIMARY)

Name of Organization: Pan American Development Foundation		Grant/Contract Number: OTR-0158-A-00-0087-00
Start Date (MM/DD/YY): 3/18/90	End Date (MM/DD/YY): 9/19/94	AID Project Officer's Name: Mary T. Herbert, FVA/PVA

AID OBLIGATION BY AID-FY ($000)

FY	AMOUNT	FY	AMOUNT
LOP			

Activity Description

AGROFORESTRY MATCHING GRANT - Antigua

A 3-year project to include implementation by farmers of environmentally sound agroforestry practices (soil enhancement, erosion controls, tree/crop rotation) with NGO strengthening in six countries. The program in Antigua will 1) train staff in practices to benefit farmer incomes and provide import substitutes for fruits and vegetables, especially organically grown produce, 2) strengthen the sector by improving farmer organizations and NGO agroforestry outreach, marketing and management skills, and 3) create a demonstration farm and an environmental education initiative to expand education of farmers in the importance of restoring degraded ecosystems to benefit the economy. Demonstrations will present options for windbreak, living fences, alley cropping, etc. Trials by appropriate tree-crop associations of growth and market. PADF will also provide NGO planning and management support.

Status

The project partner EAG (Environmental Awareness Group) has made great progress in strengthening environmental and agroforestry networks throughout Antigua. The group has also developed many technical and training materials that are being used in Antigua and the region. Nursery production continues at the project nursery and additional planting activities are scheduled for the fall.

COUNTRY INFORMATION (SECONDARY)

Country: Antigua	Location in Country (Region, District, Village): Whole island
PVO Representative's Name: Phoebe Lansdale, Program Director	Local Counterpart/Host Country Agency: Environmental Awareness Group (EAG)

COUNTRY FUNDING INFORMATION ($000)

YEAR	10/90-6/93
AID $	68
PVO $	67
INKIND	
LOCAL	
TOTAL	135

PVO 0011

PVO PROJECT REPORTING INFORMATION ON AID SUPPORTED PVO PROJECTS

OMB No. 0412-0020

Expiration Date: 03/31/90

FOR OFFICIAL USE ONLY

PVO Type	Project Number	
Appropriation	Level	
Country Code	Fund Type	Technical Code
Project Officer	Key 1	Key 2

PROJECT INFORMATION (PRIMARY)

Name of Organization: Pan American Development Foundation		Grant/Contract Number: OTR-0158-A-00-0067-00
Start Date (MM/DD/YY): 8/18/90	End Date (MM/DD/YY): 9/19/94	AID Project Officer's Name: Mary T. Herbert, FVA/PVA

AID OBLIGATION BY AID-FY ($000)

FY	AMOUNT	FY	AMOUNT

LOP

Activity Description

AGROFORESTRY MATCHING GRANT - Dominica

A 3-year project to include implementation by farmers of environmentally sound agroforestry practices (soil enhancement, erosion controls, tree/crop rotation) with NGO strengthening in six countries. The program in Dominica will train extensionists and farmers, expand nursery production of new border intercrop tree species, and construct new demonstrations of trees in combined planting arrangements. The primary focus will be expansion of practices which benefit cocoa, a major export crop, to other crops, with particular emphasis on shelter by other trees. Additional activities include support for the Ministry of Agriculture extensionist training techniques and provide NGO support in planning and management. It will fund intermittent PADF technical advisory services by an agroforester and by an NGO institutional advisor.

Status

The project partner DCA (Dominica Conservation Association) has expanded its work with the indigenous Carib council by providing technical and material support. DCA served as the host for the recent regional "Women in Agroforestry" workshop held in Dominica and helped PADF plan and conduct the workshop that had representatives from throughout the Caribbean, the Dominican Republic, and the United States.

COUNTRY INFORMATION (SECONDARY)

Country: Dominica	Location in Country (Region, District, Village): Whole island
PVO Representative's Name: Phoebe Lanscale, Program Director	Local Counterpart/Host Country Agency: Dominican Conservation Association (DCA)

COUNTRY FUNDING INFORMATION ($000)

YEAR	Jan 90 - 6/93
HC $	55
PVO $	55
IN KIND	
LOCAL	
TOTAL	110

AID 1330-11

PVO PROJECT REPORTING INFORMATION ON AID SUPPORTED PVO PROJECTS

OMB No. [illegible]

Expiration Date: [illegible]

FOR OFFICIAL USE ONLY

PVO Type	Project Number	
Appropriation	Level	
Country Code	Fund Type	Technical Code
Project Officer	Key 1	Key 2

PROJECT INFORMATION (PRIMARY)

Name of Organization: Pan American Development Foundation		Grant/Contract Number: OTR-0158-A-00-0087-00
Start Date (MM/DD/YY): 8/18/90	End Date (MM/DD/YY): 9/19/.94	AID Project Officer's Name: Mary T. Herbert, FVA/PVA

AID OBLIGATION BY AID-FY ($000)

FY	AMOUNT	FY	AMOUNT
LOP			

Activity Description

AGROFORESTRY MATCHING GRANT - St. Lucia

A 3-year project to include implementation by farmers of environmentally sound agroforestry practices (soil enhancement, erosion controls, tree/crop rotation) with NGO strengthening in six countries. The program in St. Lucia will initiate a program to expand agroforestry technology which has been adapted for St. Lucia fine-flavor cocoa production to other crops. The activities will develop non-cocoa agroforestry applications, and support the Government's goal of also helping farmers meet demand for food and fruit crops, and trees for construction. The project will fund technical assistance and training activities as well as farmer and extensionist visits to demonstration sites.

Status

Project partner CANARI continues to take a strong lead in community forestry activities throughout St Lucia. During the last year progress has been made in working with several new local community groups and a new nursery has been established at Ital farms. Project activities will soon be completed.

COUNTRY INFORMATION (SECONDARY)

Country: St. Lucia	Location in Country (Region, District, Village): whole island
PVO Representative's Name: Phoebe Lansdale, Program Director	Local Counterpart/Host Country Agency: Caribbean Natural Resources Institute CANARI

COUNTRY FUNDING INFORMATION ($000)

YEAR	1990-6/93
AID $	52
PVO $	53
INKIND	
LOCAL	
TOTAL	105

AID 1330-11

INTERNAL IMPACT EVALUATION
PADF AGROMATCH PROJECT

Purpose:

To conduct an internal evaluation to measure the progress of the project in terms of its objectives and goals. Qualitative and quantitative achievements and advances with regard to productivity and institutional development will be determined. The difficulties that were found during project development, the actions taken to solve problems, as well as the achievement of unanticipated products or new initiatives arisen during the project implementation will be identified. In addition the evaluation will allow PADF to make adjustments in order to meet the desired goals by the end of the project.

Target:

The evaluation will be carried out in the five countries where the project is being implemented: Costa Rica, Dominican Republic, St. Lucia, Dominica, and Antigua, with the NGOs that have agreements with PADF as well as with the groups that such organizations have promoted under the project.

Participants:

PADF project personnel in Washington, overseas project coordinators, personnel from the participant NGOs and leaders of the beneficiary groups.

Deadline:

The evaluation forms should be completed by April 30.

Methodology:

The evaluation will be conducted through observations, reports and interviews. In order to make the evaluation easier the attached questionnaire has been prepared. It has reference questions and it is composed of two parts: one that quantifies the goals using the indicators established at the beginning of the project and consists mainly in completing the attached forms. The second refers to the institutional aspects of the project and consists of written explanations. The PADF project coordinators in each country can add other topics as they consider appropriate or relevant to the situation. They will be responsible for completing and sending the reports to PADF in Washington.

ATTACHMENT D

QUESTIONNAIRE

INTERNAL IMPACT EVALUATION FOR THE PADF AGROFORESTRY PROJECT

The following questionnaire should be completed by the director of the participant NGOs and by two or three people designated by them, and by the leaders of the groups involved in the project.

Please answer the following questions by providing the required information.

Country: _____

Name of the person interviewed: _____

1. Name of the Organization (NGO or Group): _____

2. Date in which the organization was established: _____

3. Date of the project initiation: _____

4. Complete the attached quantitative goal chart. If you have indicators other than those that appear in the chart, add them as you consider necessary.

5. In the following space list the groups assisted by the project, indicating their name and the number of beneficiaries:

Name	# Beneficiaries
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____

6. Mark with an X how you would rate overall project results obtained to date:

a. Excellent ____

b. Good ____

c. Fairly good ____

d. Bad ____

7. Rate project success in the following areas by drawing a circle around the appropriate rating 1 through 10 (10 being excellent).

Aspects	Rating
a. Soil conservation	1 2 3 4 5 6 7 8 9 10
b. Tree planting	1 2 3 4 5 6 7 8 9 10
c. Watershed management	1 2 3 4 5 6 7 8 9 10
d. New Technologies introduction	1 2 3 4 5 6 7 8 9 10
e. New species introduction	1 2 3 4 5 6 7 8 9 10
f. Increased Productivity	1 2 3 4 5 6 7 8 9 10
g. Increased incomes	1 2 3 4 5 6 7 8 9 10
h. Environmental awareness	1 2 3 4 5 6 7 8 9 10
i. Institutional Training Development	1 2 3 4 5 6 7 8 9 10

8. How many training meetings did the NGO have in 1992? _____

9. Indicate which topics have been included in training courses, as well as the number of participants.

Topic	Participants
a. Nursery management	_____
b. Reforestation	_____

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c. Soil conservation _____

d. Species Selection and introduction _____

e. Intercropping _____

f. Erosion Control _____

g. Others _____

10. In your opinion what percentage of farmers apply the practices taught? _____

11. Do you believe that your NGO (group) has been strengthened as a result of the project?

a. Yes _____ b. No _____

12. If your answer was affirmative indicate which aspects have been strengthened: _____

_____ _____ _____

_____

13. If it was negative explain why? _____

_____

14. Does your NGO have an established accounting or financial control system?

a. Yes _____ b. No _____

15. Did the NGO have an established accounting or financial control system before the project began?

a. Yes _____ b. No _____

16. Does your NGO have a system for continuous evaluation of goals and achievements?

a. Yes _____ b. No _____

17. Did the NGO have a system for continuous evaluation of goals and achievements before the project began?

a. Yes _____ b. No _____

18. Does your organization have statutes?

a. Yes _____ b. No _____

19. Did the NGO have statutes before the project began?

a. Yes _____ b. No _____

20. Is your organization legally acknowledged?

a. Yes _____ b. No _____

21. Was your organization legally acknowledged before the project began?

a. Yes _____ b. No _____

22. How frequently does the Board of Trustees meet? _____

23. How many times has the Board of Trustees met in order to deal with project matters? ___

24. Does your organization have minutes of the meetings?

a. Yes _____ b. No _____

25. Did your NGO keep minutes of meetings before the project began?

a. Yes _____ b. No _____

26. How many members does your Board have? _____

27. How many Board members are women? _____

28. How many members does your organization have? _____

29. Do members pay dues?

a. Yes _____ b. No _____

If your answer was affirmative, how much do they pay? _____

30. How many women members are there in your organization? _____

31. How many permanent paid employees does your NGO have? _____

32. How many part time salaried workers does your NGO have? _____

33. How many volunteers does your NGO have? _____

34. Does your organization have a member registration system? _____

35. In order of importance please indicate the main project development problems that have been identified.

1. _____

2. _____

36. In the following space please indicate what new products have been created or activities accomplished as a result of the project? (eg. organic fertilizer manufacture, new training programs, etc).

1. _____

2. _____

3. _____

37. Do you think that project activities will be sustainable after funding from PADF ends? Explain why.

a. Yes _____ b. No _____

c. Why? _____

_____

_____

38. PADF's role in the Agroforestry Project has included technical and institutional support. Rate the overall level of technical support provided by PADF (10 being excellent):

1 2 3 4 5 6 7 8 9 10

39. Rate the level (1-10) of technical advise, provide directly by PADF, or by collaborating organizations on request of PADF:

a. Seed supply _____

b. Plant Propagation _____

c. Species Information _____

d. Nursery Construction _____

e. Nursery Management _____

f. General Advice _____

g. Procurement of documents _____

h. General agroforestry practices _____

i. Intercropping _____

j. Windbreaks _____

k. Orchards _____

l. Alley Cropping _____

m. Woodlots _____

40. Rate the overall level of institutional support provided by PADF:

1 2 3 4 5 6 7 8 9 10

41. Rate the level (1-10) of technical advice provided by PADF, or by collaborating organizations at the request of PADF.

a. Work planning _____

b. Identification of objectives _____

c. Project evaluation _____

d. Monitoring and evaluation _____

e. Documentation _____

f. Reporting _____

42. Do you see the project as helping farmers increase their incomes?

a. Yes _____ b. No _____

43. When do farmers expect income benefits from project activities that are being implemented?

a. Now _____

b. In 1 year _____

c. In 2 to 3 years _____

d. More than 3 years _____

44. To what extent will income increase?

a. No increase _____

b. About double _____

c. Less than double _____

d. More than double _____

45. What other project benefits (besides increases in income) can you identify?

a. _____

b. _____

c. _____

PADF AGROFORESTRY - MATCH

OPERATIONAL GOALS

PROJECT SITE _____ **DATE** _____

DESCRIPTION OF INDICATORS	PLANNED	ACHIEVED TO DATE
ACRES WITH IMPROVED AGROFORESTRY PRACTICES		
NUMBER OF FARMERS APPLYING IMPROVED PRACTICES (PRIMARY BENEFICIARIES)		
NUMBER OF FAMILY BENEFICIARIES		
TECHNICIANS TRAINED		
FARMERS TRAINED		
TREES PLANTED		
NUMBER OF NURSERIES ASSISTED		
NGO'S WITH OPERATIONAL POLICIES AND PROCEDURES FOR EFFECTIVE OPERATION OF AGROFORESTRY COMPONENT		
NURSERIES WITH DELIVERY SYSTEMS IN PLACE		
FARMERS RECEIVING EDUCATIONAL MATERIALS		
OTHER _____		