PD-ARG-266

## **GUATEMALA TRIP REPORT #3-B**

August 27 - September 6, 1990

Marcia Monterroso MotherCare

Report Prepared for The Agency for International Development Contract # DPE-5966-Z-00-8083-00 Project # 936-5966

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#### ACRONYMS

AID Regional Office for Central American Programs

AID	-	Agency for International Development
JSI	-	John Snow, Incorporated
РАНО	-	Pan American Health Organization
PI	-	Principal Investigator

TBA - Traditional Birth Attendant

ROCAP -

#### I. EXECUTIVE SUMMARY

Marcia Monterroso, MotherCare Program Associate, travelled to Guatemala, August 27-September 6, 1990 to assess the administrative and financial systems established by the Instituto de Nutricion de Centro America y Panama for the Quetzaltenango Maternal and Neonatal Health Project. In addition, Ms. Monterroso briefed INCAP personnel on MotherCare's accounting and reporting requirements and assisted in the development of an evaluation plan for the project.

The INCAP administrative and financial systems were found to be sophisticated, well-controlled and capable of meeting JSI/MotherCare's reporting requirements. Project funds are first allocated by line item and then "obligated" based on anticipated expenditures over the next quarter. All requests for project monies are reviewed and checked for availability of funds by multiple parties. A computerized general ledger system processes all accounting for receipts and disbursements. Supporting documentation is filed and catalogued regularly. Manual registers are kept on file for ten years.

Reporting procedures, responsibilities, and format were discussed and agreed upon during Ms. Monterroso's visit. Quetzaltenango Project documentation will be kept by either Ms. Soledad Leal from Finance, or Dr. Schieber, the project's Principal Investigator. Quarterly financial reports will be prepared by Ms. Leal, who has worked in the INCAP Finance Section for 13 years and is very familiar with AID/ROCAP funded project requirements. Once hired, an administrative clerk will maintain project files and assist Ms. Leal in the preparation of the financial reports to ensure their timeliness. Expense totals will be provided in both US dollars and Quetzales. Exchange rates will be noted according to date. Itemizations of petty cash transactions will be provided as well. Prior to initial reimbursement, INCAP will submit required documentation to MotherCare.

## II. BACKGROUND AND PURPOSE OF VISIT

In July 1990, the MotherCare Project and the Instituto de Nutricion de Central America and Panama (INCAP) signed a contract for the implementation of the Quetzaltenango Maternal and Neonatal Health Project. The project is a three year operations research study in four highland districts of the department of Quetzaltenango where a modified approach to TBA training and improved maternal and neonatal screening and referral services will be tested and compared with results in similar control areas.

The project's original evaluation plan called for a pre/post intervention survey. More recently however, a vital events surveillance system was proposed both as an impact measurement and project monitoring tool. As a result, a consultancy was arranged for Dr. Nils Daulaire, JSI/INTERCEPT Senior Researcher, to travel to Guatemala to determine the feasibility of such a system in Quetzaltenango.

During this trip, Dr. Daulaire was to review the planned intervention, make an assessment with the project investigators as to how best to measure mortality

impact, and to assist in developing the tools and the mechanisms which could be used by the project for this purpose.

Ms. Marcia Monterroso, MotherCare Program Associate, accompanied Dr. Daulaire during this trip in order to 1) assist him in the development of the evaluation plan for the project; 2) ensure that appropriate administrative and financial systems had been established by INCAP for the project; and, 3) orient INCAP personnel on MotherCare's accounting and reporting requirements.

The majority of the following report focuses on the latter two of Ms. Monterroso's responsibilities. Readers are referred to Guatemala Trip Report #3 for a complete description of Dr. Daulaire's activities during the trip as well as his recommendations regarding the implementation of a vital events surveillance system for the Quetzaltenango Project.

#### III. ACTIVITIES

Ms. Monterroso and Dr. Daulaire, arrived in Guatemala City on August 27, 1990. The following day was spent in briefings at INCAP with the Quetzaltenango Maternal and Neonatal Health and Nutrition Project key staff, namely Dr. Barbara Schieber, Dr. Alfred Bartlett and Dr. Jorge Hermida. Discussions involved updating the consultants on the project, reviewing the basic structure and requirements of a vital events registration system, and determining the practicability of such a system for the Quetzaltenango project.

The second day involved travelling to the project site at Quetzaltenango where visits were made to the four project districts to observe the physical distribution, density and social environment of the population to be monitored. The following two days were spent in the Quetzaltenango project office where Ms. Monterroso reviewed the contractual requirements with Dr. Schieber and prepared a summary of key financial provisions for the project's reference.

Ms. Monterroso spent most of September 3rd - 6th meeting individually with INCAP administrative and financial personnel, including:

Lic. Danilo Mejia, Director, Administrative Analysis Section

Lic. Ramon Mendoza, Finance Official

Lic. Arturo Palmieri, Administrator, Division of Nutrition and Health

Lic. Amelio Belteton, General Services

Ms. Soledad Leal, Finance Section

Ms. Claudia Garcia, Budget Section

Ms. Loretta de Romero, Secretary, Division of Nutrition and Health

During these meetings, INCAP personnel described the organization's administrative and financial systems including the flow of receivables and payables. In addition, the accounting and financial reporting requirements of JSI/MotherCare were reviewed and discussed as to how they can best be met given INCAP's current systems. Ms. Monterroso left a summary of her discussions regarding the maintenance of project files and the preparation of

financial reports with Dr. Schieber and key administrative personnel. (An updated version of the summary has been incorporated into this report).

Ms. Monterroso assisted Drs. Schieber and Daulaire in the development and preparation of a detailed budget and workplan for the vital events surveillance system on September 5th. In addition, a de-briefing was held with Ms. Jayne Lyons, AID/Guatemala Health and Nutrition Officer, and Ms. Sandy Callier, ROCAP Health and Nutrition Advisor on that afternoon.

September 6th was spent meeting with Dr. Schieber, Lic. Palmieri and Ms. Leal in order to clarify some administrative issues and to review the reporting responsibilities, format and procedures agreed upon during Ms. Monterroso's visit.

#### A. INCAP's Financial and Administrative Systems

All USAID and ROCAP funds designated for use by INCAP are deposited in a single RIGGS Bank account, approved by PAHO, in Washington, D.C. PAHO headquarters then receives and records these reimbursements and forwards them to INCAP through an Inter-Office Voucher. A specific account for the management of these funds is then opened in the INCAP general ledger system.

The Budget Section then assigns an allotment number ("partida presupuestaria") to the account according to the funding source, the division, the year, etc. Line items are also numbered for reference purposes (Appendix II, No. 1). A project's budget is used as the basis for the allocation of funds. Funds are allocated according to line items by calendar years and project years. (INCAP's current project accounting system is not able to track cumulative financial activity beyond the current financial year. However, a new system with greater capacity is to be installed within the next year).

Once funds have been allocated, the project's Principal Investigator will, in conjunction with the division's Administrative Officer, obligate a certain portion of each line item based on anticipated expenditures over the next quarter. The Budget Section then assigns an obligation number to each specific type of anticipated expenditure. (Each time a new type of expense is anticipated for a particular line item, an obligation number must be assigned prior to the processing of the request for funds). The process of obligation is what makes allocated funds liquid.

The procedure for disbursing project funds begins with a request for monies ("solicitud"). Each request includes a description of the anticipated expense, the allotment number, the obligation number, and at least three signatures: the project PI (or a designated substitute), the division's Administrative Officer and the head of the division. Each different type of expense (e.g. phone calls, use of audio-visual equipment, travel expenses) has a separate request form (Appendix II, No. 2).

The Administrative Officer of Nutrition and Health prepares a monthly allotment summary which indicates, by line item, the total amount allocated, obligated, unobligated (allocated minus obligated), expended and unliquidated

(obligated minus expended). (Appendix II, No. 3) (Funds which are "unliquidated", and not anticipated to be spent for the purpose for which they were originally obligated, may be re-allocated to a different line item.)

By referring to the summary, the project PI can assess the amount of funds available for spending for each line item. Both the PI and the Administrative Officer act as "checkpoints" to ensure that sufficient funds have been obligated prior to a request reaching the Budget Section. Those requests for funds which are unavailable are returned to the requesting party for resolution.

Once signed, a request for funds is forwarded to the Budget Section to be processed as an obligation request. If the Budget Section successfully obligates the request, it is forwarded to either General Services if goods or services need to be procured, Personnel if a contract needs to be written, or directly to Finance. If the request is forwarded to General Services, three bids are obtained, a vendor chosen and the order placed. Once the goods are received, a purchase order is completed with an itemization of the goods and their costs. The purchase order is then forwarded to Accounting for payment along with the original invoice and purchase request. (Approximately 50% of the purchase requests are processed using either petty cash or a credit card instead of a purchase order. In all cases however, some form of a receipt is necessary prior to payment).

Once the request reaches Finance, a voucher is prepared. Each voucher contains two identification numbers: the "voucher number" which indicates the type of payment used (Appendix II, No. 4), and the "document number" which identifies the voucher itself.

Once the voucher is prepared, the check can be printed, signed and distributed. A copy of the check is filed with all supporting documentation (receipts, purchase orders, vouchers etc.) in a separate project notebook. A detailed list of the contents of each notebook is updated every few days (Appendix II, No. 5). The rate of exchange used is also noted. An ongoing list of exchange rates is maintained in the computer and the most recent rates are noted on a chalkboard located in Finance.

After the check is distributed, the detailed transactions pertaining to the liquidation are entered into the general ledger system. The general ledger system processes all accounting for receipts and disbursements by general ledger account, account title, account period, and debits and credits in both local and US currency. Additional information provided in the ledger includes the date the check was cut, the check number, the voucher number, the document number, the obligation number, the rate of exchange used, the person responsible for the project and a brief description of the expense. Monthly "closures" are performed in order to validate and reconcile account activity to the historical file. An account status report is generated each month to show the transactions and US dollars and Quetzales balances for each account.

The obligation number entered on each expenditure transaction ties the obligation and allotment systems to the general ledger system. Each time the

general !edger system is updated, the obligation and allotment systems are also updated.

Petty cash is usually maintained by the PI. An initial request is made for a certain sum of money to be set aside for petty cash transactions. As transactions are made, receipts are recorded and summarized on a petty cash reimbursement request form (see example). Once approved by the PI and Administrative Officer, these forms are submitted to Finance. Finance then processes the request, and petty cash is reimbursed. Each time petty cash is reimbursed, a new number is assigned to that "petty cash box". All petty cash documentation (receipts, requests for reimbursement, etc.) is filed in a notebook containing a detailed list of contents (Appendix II, No. 6).

#### B. Assessment of INCAP's Financial Capability

The administrative and financial systems of INCAP were found to be quite sophisticated, well-controlled and capable of meeting the JSI/MotherCare reporting requirements. The following characteristics were observed and contributed to the financial capability assessment:

- INCAP Administration consists of centralized sections: Budget, Personnel, Finance, General Services, Maintenance and Computers;
- A cash basis of accounting is used;
- A cash disbursement/vouchering system is utilized, requiring review and authorization of all requests;
- Budgets are consulted before each project procurement is authorized;
- Financial documentation is filed according to project;
- Manual registers of financial activity are maintained for ten years;
- A personnel action form is completed for each employee with current salary distribution and payroll information including: medical and retirement deductions, income tax deductions, indemnifications, advances and payment method (cash, check, or direct credit to bank account);
- INCAP has managed several projects funded by AID and ROCAP, and is familiar with their reporting requirements; and
- INCAP is thoroughly familiar with auditing procedures, having been audited numerous times before.

## C. Financial/Administrative Procedures Agreed Upon for Quetzaltenango Project

#### 1. Financial Provisions

- Dr. Schieber will submit a cash flow projection for the life of the project (by quarters) prior to the first reimbursement;
- INCAP will use the market exchange rate as required by AID/ROCAP; Note: INCAP currently exchanges money approximately every two weeks and continues to apply the rate used on the day of exchange until that sum of money has been completely expended;
- INCAP will provide MotherCare with documentation for the rate for indirect costs reimbursement for the current year as soon as it is made available by AID; and
- INCAP will provide MotherCare with written justification for the agreed upon cost to use INCAP vehicles.

Note: INCAP's procurement procedures will be reviewed and compared with AID requirements during Patricia Taylor's upcoming consultancy.

#### 2. <u>Documentation</u>

The following documentation will be maintained in the project files:

- Receipts/vouchers are to be organized chronologically along with copies of checks and notation of the rate of exchange used; Ms. Leal (Finance Section) will keep all receipts and vouchers;
- An overseas property log is to be kept by Dr. Schieber for all non-expendable equipment over \$500.00;
- A time and attendance register for all employees and local consultants paid by the subcontract will be maintained by Dr. Schieber using the sample provided in the contract; Note: there are no persons on the Quetzaltenango project payroll who are working on another project;
- A salary and benefits register will be kept by Dr. Schieber according to the sample provided in the contract; Information contained in the register should be in agreement with that provided in the personnel action forms ("planillas") prepared by Personnel; and
- Three written quotations with appropriate justification for each item of non-expendable equipment or more will be kept by Dr. Schieber. Quotations and justification for non-expendable equipment with a value of US \$500.00 or more will be submitted to the JSI/MotherCare Project Director.

## 3. Preparation of Financial Reports

Ms. Leal will prepare the reports on a quarterly basis with the assistance of the yet-to-be hired administrative clerk. (Ms. Leal has been working in the INCAP Finance Section for thirteen years and is very familiar with AID/ROCAP funded projects). She will prepare the Invoice according to the sample provided in the contract. She will prepare the Detailed Expense Record (DER) by indicating line items according to the number used in the INCAP system. Two columns will be created for each line item (one for Quetzales, one for Dollars). The rate of exchange will be noted at the bottom of the expense record according to the date. (The date indicated will be the date the check/voucher was signed). The "document number" as indicated in the general ledger system will be provided as a reference number.

Petty cash transactions will be listed according to petty cash reimbursement requests and grouped under relevant line items (# 490 and # 550). A copy of all petty cash reimbursement requests from the current reporting period will be provided with each DER. The reference document number to be used for petty cash transactions is the petty cash box number. The date to be provided on the DER is the date the reimbursement was processed and that which is noted on the ledger. (The ledger also provides the date of the reimbursement request). (Appendix II, No. 7).

An administrative clerk will be hired to maintain project documentation and to assist Ms. Leal with the preparation of the financial reports.

All financial reports will require certification by the division's Administrative Officer and INCAP's Financial Officer. Dr. Schieber will be responsible for signing and sending the quarterly financial reports to MotherCare.

#### IV. SUMMARY OF FOLLOW-UP REQUIRED

#### A. INCAP

Prepare and submit:

- cash flow projection for the life of the project by quarters;
- documentation of most recent AID-approved overhead rate;
- justification for price of using vehicles; and
- cost analyses/written justification for purchasing a computer and video camera. (A request to amend the subcontract as well as a request for approval are needed for the video camera.)

Hire and orient project administrative clerk.

#### B. MotherCare

Complete the internal review and approval of the vital events surveillance system.

Follow through on upcoming consultancy for Patricia Taylor to work with INCAP on project monitoring and information systems.

# APPENDIX I SCOPE OF WORK

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#### MARCIA MONTERROSO SCOPE OF WORK

### QUETZALTENANGO MATERNAL AND NEONATAL HEALTH PROJECT

AUGUST 27 - SEPTEMBER 6, 1990

#### I. OVERVIEW

Ms. Monterroso will provide assistance to Dr. Daulaire in the development of an impact evaluation plan for the Quetzaltenango Maternal and Neonatal Health Project. In addition, she will ensure that appropriate administrative and financial systems have been established by INCAP for the project and, provide orientation to key project personnel on MotherCare's accounting and financial reporting requirements.

#### II. SPECIFIC ACTIVITIES

- Accompany Dr. Daulaire on his visits to the Quetzaltenango project area and in discussions with INCAP personnel to provide assistance where needed.
- Review and assess the financial and administrative systems established by  ${\tt INCAP}$  for the project.
- ${\operatorname{\mathsf{-}}}$  Brief key project personnel on MotherCare accounting and financial reporting requirements.

#### III. PRODUCTS

- A trip report which will include an analysis of the administrative and financial systems established by INCAP for the Quetzaltenango project and commentary on the briefing of key project personnel. A draft of the report will be submitted within ten working days after returning to the U.S., (no later than September 20, 1990.)

### APPENDIX II

#### INCAP FINANCIAL/ADMINISTRATIVE FORMS

- 1. List of Line Item Codes
- 2. Sample Request Forms
- 3. Allotment Summaries
- 4. Voucher Classification List
- 5. List of Checks
- 6. List of Petty Cash Transactions
- 7. Sample Ledger

No. 1 CLASIFICACION DE ELEMENTOS FRESUPUESTARIOS

CODICO :	DESCRIFCION DESCRIPCION
050	Puestos de nombramientos y sus horas extras.
040	Consultores a Corto Plazo v Asesores Temporeros.
730	Gastos de Viage por Misión del Personal que incluye Pasaje. Viáticos y Gastos Conexos.
390 !	Servicios Contractuales. Incluye Contratos Personales y Contratos no Personales en el caso de Contratos Personales, se refiere a un Trabajo o Servicio que no Requiere el cumplimiento del Horario de INCAP.
ਤ <b>99</b> :	Personal Bajo Condiciones Locales. En el caso de los Contratos de Servicios Personales. estos solo pueden tener una Duración Máxima de 11 meses.
490	Gastos Generales de Oberación (correo, cables, telex, fax, telefono). Alguiler de Locales: Alguiler y Mantenimiento de Mobiliario y Equipo, Combustibles, Alguiler y Mantenimiento de Vehículos. Fotocopiado.
; ; ;	490-0 Gastos Ge <b>nerales</b> de Operación del Proyecto (Correo, cables, telex, fax, tel <b>éfono)</b> ; Alquiler de Locales, Alquiler y Mantenimiento de Mobiliario y Equipo.
,   	490-1 Obtención de Servicios del Centro de Costos nde Transportes (Combustibles, Alquiler y Mantenimiento de Vehículos).
;	490-6 Obtención de Servicios del Centro de Audiovisuales.
;	490-7 Obtención de Servicios del Centro de Fotocopias (Fotocopiado)
550	Suministros y Materiales de Oficina. Libros. Suscricciones y Suministros de Biblioteca. Suministros para Procesamiento de Datos. Fletes. Seguros y Gastos de Aduana incluídos en las Adquisiciones Anteriores.
500	Mobilianzo y Equipo. Maquinas de Escribir y Calculadoras; Equipo de Cómputo, Equipo de Impresón, Reproducción y Distribución de Documentos, Equipo de Sonido y Proyección; Equipo de Laboratorio; Equipo de Mantenimiento.
710	Construccion de Edificios. Locales y Ampliaciones.
310	Becas. Estipendios: Boletos: Matricula; libros (los gastos de Preparacón de Tesis se cargan al Costo de la Matricula): Gastos de Investigación.
820	Cursos. Seminacios y Talleres. Viáticos: Boletos: Suministros: Impresos; Gastos de Inscripción: Estipendio de Participantes. Capacitación del Sersonal del INCAF.
870	Subvenciones.
972O	Costo de Anoyo a Programas. (Servicios Comunes).

## Translation:

## Classification of INCAP Budgetary Elements (Line Items)

CODE	Descript	<u>ion</u>							
030	Temporar	Temporary assistance (usually clerical) and overtime							
040	country)	Short term consultants (under 11 months and from out of country) and temporary advisors (includes their travel, per diem etc.)							
230	Travel expenses	Travel expenses, including tickets, per diem and related expenses (for INCAP staff only)							
390	contracts which do INCAP pre	Contractual services, including personnel and non-personnel contracts. (Personnel contracts refer to work or services which do not require INCAP supervision - are not performed on INCAP premises unless necessary, and relate to a particular product versus ongoing work)							
399	Local cor	ntracts which have a maximum duration of 11 months							
490	telephone	operating expenses (mail, cables, telex, fax, e, space rental, rental and maintenance of vehicles, e, and equipment, fuel, and photocopies)							
	490-0	General Operating Expenses of the Project (mail, cables, telex, fax, telephone). Also, space rental, maintenance and rental of furniture and equipment.							
	490-1	Obtainment of Services of Center of Transportation and Costs (fuel, vehicle rental and maintenance)							
	490-6	Obtainment of services from audio-visual center							
	490–7	Obtainment of services from photocopy center							
550	supplies,	and supplies, books, subscriptions and library supplies for data processing, freight, insurance and xpenses included in above adquisitions							
600	sound and	rniture and equipment. Typewriters and calculators, equipment, printing and reproduction equipment, projection equipment, laboratory equipment and ce equipment							
710	Building	and facility construction including additions							
810	books (th	ps, stipends, airfare tickets, registration costs, e expenses for preparation of a thesis are charged to tration costs). Related research costs							

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820	Courses, Seminars and Workshops. Per diem, tickets, supplies, printed matter, registration. Training of INCAP personnel
830	Grants
920	Overhead

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No. 3 Pagina # 29

#### Instituto de Nutricion de Centro America y Panama Partidas Presupuestarias por Fondo y Clase de Gasto al 90/08/31

Partida AM-INC-NUT-210/PN

SALUD MATERNA Y NEONATAL DE QUETZALTENANGO Y ESTU-

DIO DEL USO DE OXITOXIN

Responsable:

DRA. BARBARA SCHIEBER

Inicia:

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MOBILIARIO Y EQUIPO

Financiado Por: JOHN SNOW

90/08/01 Finaliza: 93/05/31

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				90 <b>-90</b> 	5,000.00	5,000.00	.00	5,000.00	.00 NS
Total	este l	Element	0:		5,000.00	5,000.00	.00	5,000.00	.00
390	SERVI	CIOS CO	NTRACTUALES						
				90-90	1,000.00	344.00	.00	344.00	656.00 NS
Total	este l	Element	0:		1,000.00	344.00	.00	344.00	656.00
399	PERSOI	NAL BAJ	O CONDICIONES LOC						
				90-90 	33,685.00	5,213.00	1,691.65	3,521.35	28,472.00 NS
Total	este {	Element	0:		33,685.00	5,213.00	1,691.65	3,521.35	28,472.00
490	GASTO	S GENER	ALES DE OPERACION	₹ 90-90	10,600.00	10,600.00	709.73	9,890.27	.00 NS
Total	este (	Element	0:		10,600.00	10,600.00	709.73	9,890.27	.00
550	SUMIN	ISTROS	Y MATERIALES DE C	DFICINA 90-90	1,800.00	1,800.00	148.10	1,651.90	.00 NS
Total	este 8	lement	0:		1,800.00	1,800.00	148.10	1,651.90	.00

#### Instituto de Nutricion de Centro America y Panama Partidas Presupuestarias por Fondo y Clase de Gasto al 90/08/31

Partida

AM-INC-NUT-210/PN

SALUD MATERNA Y NEDNATAL DE QUETZALTENANGO Y ESTU-

DIO DEL USO DE OXITOXIN

Responsable:

DRA. BARBARA SCHIEBER

Financiado Por: JOHN SNOW Inicia:

90/08/01 Finaliza: 93/05/31

Puesto	Ÿ,	Sargo Funcionario						
			Periodo	Asignado	Obligado	Sastado	Por Liquidar	Saldo
			90-90	10,000.00	10,000.00	.00	10,000.00	.00 NS
Total sate	Element	o:		10,000.00	10,000.00	.00	10,000.00	.00
920 C9STO	DE APO	YO A PROGRAMAS	90-90	21,720.00	21,720.00	.00	21,720.00	.00 NS
Total este	Element	0:	***	21,720.00	21,720.00	.00	21,720.00	.00
Total esta i	Partida	:		94,120.00	57,177.00	2,549.48	54,627.52	36,943.00

No.

FRI, MAY 11, 1990, 9:38 AH

## INSTITUTO DE MUTRICION DE CENTRO AL LISTADO DE NUMEROS DE VOUCHERS

#### CLAVE-VOUCHER LEYENDA

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CHEQUES DE QUETZALES EMITIDOS POR MATERIALES Y SERVICIOS
CHEQUES DE US$ RIGGS EMITIDOS POR MATERIALES Y SERVICIOS
CHEQUES DE US$ BAM EMITIDOS POR VIATICOS DE VIAJES OFICIALES
DISTRIBUCION GASTOS CAJA CHICA SUMIMISTROS ESTE PERIODO
LIQUIDACION DE VIATICOS EN VIAJES OFICIALES
TRANSACCIONES HECHAS POR OFICINA CENTRAL CON INCAP (IOV'S)
DISTRIBUCION DE SUMINISTROS DE BODEGA ESTE PERIODO
ENTRADAS BODEGA SUMINISTROS ESTE PERIODO
DIFERENCIAS DE PRECIOS/VALUACION INVENTARIO COMPRAS DEL MES
PLANILLA DE NOMBRAMIENTOS (SUB-PROFESIONALES) ESTE PERIODO
PLANILLA DE NOMBRAMIENTOS (PROFESIONALES) ESTE PERIODO
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DEPOSITOS HECHOS EN BANCO AGRICOLA POR INGRESOS EN US$
DISTRIBUCION COSTO USO DE VEHICULOS DEL PRESENTE MES
CARGOS POR SERVICIOS CENTRO DE COMPUTO DEL PRESENTE MES
DISTRIBUCION COSTO DE SERVICIOS COMUNES DEL PRESENTE MES
P/ESTABLECER RESERVA FONDO DE TERMINACION TRABAJADORES FINCA
DISTRIBUCION COSTO DE FOTOCOPIAS USADAS DURANTE EL MES
P/AREGISTRAR JORNALIZACIONES EFECTUADAS DURANTE EL MES
P/DISTRIBUIR CTO BOLETOS AEREOS USADOS EN VIAJES OFICIALES
P/OISTRIBUIR COSTO DE EGUIPO TERMINADO EN VIAJES OFICIALES
P/OISTRIBUIR COSTO DE EGUIPO TERMINADO EN VIAJES OFICIALES
P/OISTRIBUIR COSTO DE EGUIPO TERMINADO EN ULTIMO PERIODO
AJUSTES POR REVALUACIONES DE SALDOS
TRASLADO DE GASTOS DE PROYECTO EN REPRESENTACIONES DEL AREA
ANULACION DE GASTOS DE PROYECTO EN REPRESENTACIONES DEL AREA
ANULACION DE CHEQUES DE QUETZALES Y DOLARES ESTE PERIODO
CHEQUES EMITIDOS PARA CUBRIR GASTOS DE PROYECTOS ADJUSTES
DE PROYECTOS AID-MAS A TASA HISTORICA
AJUSTES DE PROYECTOS AID-MAS A TASA HISTORICA
ODERECCIONES Y COUFIFICACION DE CARGODOS A CTAS PERSONALES
DISTRIBUCION DE CANTOS POR FRANQUEO DE CORRESPONDENCIA
CORRECCIONES Y COUFIFICACION DE CARGODOS A CTAS PERSONALES
DISTRIBUCION DE GASTOS POR FRANQUEO DE CORRESPONDENCIA
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## C INSTITUTO DE NUTRICION DE CENTRO AMERICA Y PANA

Listado de chaques

VOUCHER: IN-01AG-90

DEFE (2) HABER (2) DEBE (1) HABER (1) CUENTA CELIGACION **OPERADOR** 

No. CHEGUE: 13-0324264 DCCUMENTO: LG-JSG/371 FECHA: 90-08-23

PORTADOR: JOSE BAUL GONZALEZ TASA: 4.310

1-110-01-503-008 / - .00 505.45 117.27 IROJAS

JOSE SAUL GONZALEZ FAGO FONDO DE TERMINACION AGUI- NALDO Y VACACIONES ACUMULADAS S/LIQ. FINAL.

1-110-01-503-008 / -.00 285.42 .00 66.22

JOSE SAUL GENZALEZ PAGO FONDO DE TERMINACION AGUI- NALDO Y VACACIONES ACUMULADAS S/L10. FINAL.

505.45 .00 117.27 2-711-99-666-371 / -69. IROJAS

JOSE SAUL GENZALEZ FAGO FONDO DE TERMINACION AGUI- NALDO Y VACACIONES ACUMULADAS S/LIQ. FINAL.

2-711-99-000-374 285, 42 .00 IROJAS

JOSE SAUL ECNIALEZ PAGO FONDO DE TERMINACION AGUI- NALDO Y VACACIONES ACUMULADAS S/LID. FINAL.

TOTAL ESTE DOCUMENTO 790.87 790.87 183.49 183.49

Valor del cheque 10-0024264 Q. 790.67 \$. 183.49

No. CHEQUE: 10-0024265/ DOCUMENTO: MI-0232/AK FECHA: 98-08-23

. TASA: 4.310 PORTADOR: AMILCAR PELTETON

1ROJAS

1-110-01-503-028/ / - .00 2,000.00 .00 464.04 / AMILCAR BELTETON INCREMENTO CAJA CHICA S/MEMO MI-AD-AK-90-232. 1-130-01-000-042 / - 2,000.00 / .00 464.04 .00 AMILCAR BELTETON INCREMENTO CAJA CHICA S/MEMO MI-AD-AK-90-232. IROJAS

TOTAL ESTE DCCUMENTO 2,000.00 / 2,000.00 / 464.04 / 464.04

Valor del cheque IQ-0024265/ Q. 2,000.00 / \$. 464.04

No. CHEQUE: 10-8024266 ' DOCUMENTO: 0T-1007/AK FECHA: ( 90-08-23

PORTADOR: ANA MARIA DE SAENZ TASA: 4.319

1-110-01-503-028 / -.00 😯 .812.00 \_ .00 188.40 \_

ANA MARIA DE SAENZ DT-1007/AK SL-NS-EN-90-072 Y 06 7, POR ALDUILER DE CASA EN QUETZALTENANSO DE AGOST

O Y SEPTIEMBRE 90.

4-310-99-200-000 1NC90/02537-9/ . 812.00/ .00 |\$ 188.40/ .00 IROJAS

ANA MARIA DE SAENZ QT-1007/AK SL-NS-EN-90-072 Y 06 7, FOR ALQUILER DE CASA EN QUETZALTENANGO DE AGOST D Y SEPTIEMBRE 92.

TOTAL ESTE DOCUMENTO 812.00 812.00 188.40 188.40

Valor del cheque IG-0024266 / Q. . 812.00 1. 188.40 /

INSTRIBUCION SASTOS CAJA CALCA No. 18. DEL 20/1/9 F 1409/88, FACTURA No. 014082.	a REEPONBABLE	E BARBARA SCHIEBER.	COMPRA DE SORILICO		
1-130-01-000-049 / -	.00	7.50	.00	1.74	VMARQUE?
DIBTRIBUCION GASTOS CAJA CHICA No. 18, DEL 20/8/9	0 RESPONSABLE	E BARBARA SCHIERER	COMOSO DE SIRNIGOS		- Samuel
DE TIERRA, FACTURA N.S. 214685.		- Constitution	CONFIRM DE D'EDESMO		
1-130-01-000-049 -	.00	20,34	.00		
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FRIJOL Y AGLAS GASEOSAB, FACTURA No. 000792.	· ILL-CHORDEC	. Ennount Schieber.	CONFAH DE BOIES DE		
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	.00	23.75	00		
Distribucion Gastos Caja Chica No. 18, DEL 20/8/9	) promovede c	20.75 500000 courses	. 00	5.51	VMARQUEZ
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LES, FACTURA No. 52025.			' / '		
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115TRIBUCION GASTOS CAJA CHICA No. 14, DEL 6/8/90	. 7.65	.00	\$ 1.77	.00	VMARQUEZ
CUIS FORTING NO. 14, DEL 5/8/90	RESPONSABLE	PARBARA SCHIEBER.	COSTO ORDEN DE PELI		
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4-318-99-888-888 INC98/82537-9	4.00	. 69	.93	. 20	VMARQUEZ
DISTRIBUCION GASTOS DAJA CHICA No. 14, DEL 6/3/90.	FESFONSABLE	EARBARA SCHIEPER.	COSTO VIATICOS/ALMU		
ERIC, RECIEC No. 001.					
AM-10C-NUT-210/20/20-90/490-NS00-60T-490					
4-310-99-000-000 INC90/02537-9/	30.00/		6.96	.00	WIARQUEZ
DISTRIBUCION GASTOS CAJA CHICA No. 14, DEL 6/8/90.	RESPONSABLE	BARBARA SCHIEBER.	COSTO SERVICIOS DE		
JARDINERIA EN OFICINA INCAP-QUETGO., RECIBO No. 003					
AM-INC-NUT-210/FN/90-90/490-N300-GUT-490	,				
4-312-99-000-000 INC90/02537-9*	70.00	.00	16.24	.00	VMARGUEZ
DISTRIBUCION GASTOS CAJA CHICA No. 14, DEL 5/8/90.		RORPORO SCHIERED	CCSTO SESUITATES FE	. 00	VAHAULEZ
JAFOLNERIA EN OFICINA PROYECTO F-16, RECIPO No. 003		DANCANA SCRIEDER.	בהפים פבעגורותם הב		
AM-INC-NUT-218: PN/90-98/490-NS+ -88-GUT-498					
4-310-99-000-000 INC90/02537-9	20.00	.ea	4.70		
CISTRIBUCION GASTOS CAJA CHICA No. 14, DEL 5/8/90,		noncono courenco	4.64	.00	VMARGUEZ
FOTOGRAFIA, REDIBO No. 98.	RESPUNSHBLE	PHASHRH SCHIEFER.	COSTO TRABAJOS DE		
AM-INC-ALT-212/F1/92-92/498-NS20-GUT-498					
	100.00/			The state of	
4-312-99-000-000 INC90/02537-9/ LISTRIBUDIO: GASTOS CAJA CHICA No. 14, DEL 5/8/90:	120.00	. 60	27.84	. 90	VMARQLEZ
LIMPIEZA DE CFICINA, RECIBO No. 004.	MEDPUNDHBLE	BARBARA SCHIEBER.	COSTO SERVICIOS DE		
PM-IND-NUT-218/FN/90-90/490-NS -00-GUT-490 4-318-99-000-000 INC90/02538-3 /	0/				
	9.50	.00	2.20	. 89	VMARQUEZ
DISTRIBUCION GASTOS CAJA CHICA No. 14, DEL 5/8/90,	RESPONSABLE	BARBARA SCHIEBER.	COSTO DE TRANSPORTE		
COMPROBANTE No. 102613.					
AM-1NC-NUT-2.8/FN/90-90/498-NS80-5UT-498					

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22:17 FOUSABOLDS NAS SEL PACTECTO V ASC 11:094-03 Total de Goligade , Pagalis sana editgación (1.705/0253+ 8 m/m) 1.100 40 06 06 1.003 92 7.512

Total para Sierano (22 m/m) 2.515 00 1.000 00 00 1.006 00 7.415 41-Inc-nut-210/PM/30-96/040-71: Slemento 240 CONSULTORES A CURTO PLAZO V MSC. LEG. 12.00 -20003 Period: 95-99 99/13 miniapperio APERTURA OF PRASORUESTO . 1717 FOREACTION Total de Cologado y Espaso per Cologado Chia (2000) a may 1.50, 00 60 60 Fatel para recluio 90-90 (4) 1.505 00 1.500 00 00

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FORMADOID2 VINTICOS A QUETZALTERANIO INCUPACASINAS Total de Obligado y Pagado para obligación (MC090/02533-5 mea) 5,000 00 00 00 5,000 05 00 5,000 05 00 5,000 05 00 5,000 00 5,000 00 5,000 00 5,000 00 5,000 00 5,000 00 5,000 00 AM-INC-NUT-210/FH/90-96-396/85 Elemento 350 SERVICIOS COMPACIDADES Periodo 90-96 09/13 MINSAD94+1 Total de Arignedo e a 1,000 co consultos LOCAL, INCXC/00577-7 251 05 FSHSER9030 EEL 1 AL 31/9/90 Total de delegado y Pagade para estigación (e.g., 61577-7 a m) (51 00 0)
LUCESCIA DE LEGAL EINSTEZA DE FRONCOSAVES 93 00 08/23 PENSENDOZE BATOS, DEL 1 AL 30/2/00 DE 1 (10/00/02574-5)

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Fech Dotto (Train, Congepto .	Jie Obligacion F	Asignation Initial v Modifications	obligation.	Pagedo	Liguida	Saldo
AM-INC-NUT-219/PN/90-90/390/NS						
Total de Obligado y Pagado para	obligacion 16090/02594-5	===)	93 00	00		
Total par	Total para Ferioda 90-90 sant 1,000 00		344 C0	0.0	341 00	855 5
Total par	+ Elecente 390 amm.	1.000 00	344 00	60	341.00	451
AM-INC-NUT-210/FN/90-90/399/NS						
Elecento 379 FERSONAL BAJO CONDICIONE	S LOCALES					
Periodo 90-99 TRASLADO DE FONDOS PAPA 02/30 FINSAD0104 CONTRATO		685.00				
MINSAD9441 APERTURA DEL PRESUPUESTO		33,000 00				
Total de	Asignado =ns)	33.635 00				
PCHSEHO049 DINADOR DE CAMPO, DEL 6/	CDDR- INC90/02620-6 8/90		3,030.00			
98/31 IN-14AG-90 GONZALEZ, CARLOS GONZALO PL-0001102 PLANILLA DE CONTRATOS- A PO-0000477			4	1,053.92		
Total de Otligado y Pagado para	obligation INCS0:02520-6	187)	3,030 00	1,05 1 00		
PCNSENGOSO LEON, SUPERTO SANTA HARIN GUT 1/8 AL 31/12/90	A DE 10090/02645-2		2,133 00			
03/31 IN-14AG-90 SANTAHARINA, LUIS ROPEPT PL-9001326 PLANILLA DE CONTRATOS- A PO-000430				637 73		
Total de Obligado y Pagado para	cbligacion INC90 02645-2 =	)	2,193.00	637 73		
Total par	a Periodo 10-90 ===)	33,695 00	5,213 00	1,691 65	3,521 35	28,472
Total par	e Elemento 399 ===)	33,695.00	5,213.00	1,691 65	3,521 35	28,472 *

| Thu. Aus 20. 1995, 10 19 Ph
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#### Instituto de Nutricion de Centro America y Panama Control de Partidas al 90/08/31

Fecha Jocto		************	************	P Asignacian		********		********
Cheque/Pai	Concepto s	Elea:	Obligacion	F Hodification	Obligado	Pagado	-Liquidar -	- Saldo
AM-INC-NUT-210/P	N/90-50/490/NS					**********	**********	
08/28 [N=05AG=90	RESPONSABLE BARBARA	SCHIEBER CO	STO ORDEN DE	PELI				
AG-0000018		CAJA CHICA NO	INC90/02537-9	/90.		.06		
08/28 IN-05AG-90 AG-0000018	STORY WISHINGS STREET, AND ADDRESS OF THE PROPERTY OF THE PROP	CAJA CHICA NO	1NC90/02537-9	***		.25		
08/28 IN-05AC-90 AC-0000018	DISTRIBUCION GASTOS RESPONSABLE BARBARA	CAJA CHICA NO	1NC90/02537-9 15, DEL 9/8 510 ORDEN DE	/90.		13.78		
8/28 IN-05AG-90 8/00000-3A	DISTRIBUCION GASTOS RESPONSABLE BARBARA DOR. FACTURA NO. T	CAJA CHICA NO	INC90/02537-9 . 15, DEL 9/8/ MPRA DE 1 DESI			.96		
08/28 IN-05AC-90 AG-0000018	DISTRIBUCION GASTOS RESPONSABLE BARBARA	CAJA CHICA NO	111090/02537-9	PA		.93	-1 - 1 n-	100
AG-000018	DISTRIBUCION GASTOS RESPONSABLE BARBARA	CAJA CHICA No	16, DEL 20/6	PA -	+ + = =	17.40	1000 2420	
8/28 IN-05AG-90 AG-0000018	JARDINERIA Y LIMPIE	CAJA CHICA No	INC90/02537-9	/90		59 73		
AC-0000018	Y LIMPIEZA DE DATOS, DISTRIBUCION GASTOS RESPONSABLE BASBARA	CAJA CHICA NO	INC90/02537-9	/90		23.20		
	LIMPIEZA DE OFICINA. DISTRIBUCION GASTOS RESPONSABLE BARBARA	CAJA CHICA No	17, DEL 20/8	100		23.20		. •
8/28 IN-05AG-90 AG-0000018	LIMPIEZA DE OFICINA.  DISTRIBUCION GASTOS RESPONSABLE BARBARA RECIBO_SIN_NUMEBO	CAJA CHICA NO	MERO,	PA		2.32		- 5

THU, AUG 30, 1990, 10:19 75

PAGE 357

Instituto de Nutricion de Centro America y Panama Control de Partidas al 90/08/31 Fondo : PN DONACIONES NO AID
TITUIO del Proyecto : 210 SACUD MATERNA Y REGNATAL DE QUETZALTENANGO Y ESTUDONANTO : JOHN SNOU Fecha Vaucher Concepto Elem Obligacion P Asignacion Obligado Pagado Liquidar Saldo F Modificaciones AH-INC-NUT-210/PR/90-90/490/NS 08/28 IN-05AG-90

DISTRIBUCION GASTOS CAJA CHICA NO. 14, DEL 6/8/90

RESPONSABLE FARBARA SCHIEBER. COSTO DE TRANSPORTE

08/29 IN-05AG-90

DISTRIBUCION GASTOS CAJA CHICA NO. 105.

AG-000018

DISTRIBUCION GASTOS CAJA CHICA NO. 105.

RESPONSABLE BARBARA SCHIEBER. COSTO DE TRANSPORTE

08/28 IN-05AG-90

O8/28 IN-05AG-90

O8/28 IN-05AG-90

O8/28 IN-05AG-90

O8/28 IN-05AG-90 3.48 23 20 02/28 IN-05AG-90 (TAXI), RECIBO NO. 006.

AG-0000018 DISTRIBUCION GASIOS CAJA CHICA NO. 14, DEL 6/8/90, ESPONSABLE BARBARA SCHIEBER. COMPRA DE GASOLINA, FACTURA NO. 045669. AG\_000018 DISTRIBUCION CASTOS CAJA CHICA NO. 16, DEL 20/8/90
RESPONSABLE BARBARA SCHIEBER. COMPRA DE CASOLINA,
728 IN-15AG-90 05/28 IN-35AG-90

AG-0000018 DISTRIBUCION CASTOR CAJA CHICA NO 1150 DEL 20/070 CRESTOR COMPRA DE CASTOR COMPRA DE CASTOR COMPRA DE CASTOR COMPRA DE CASTOR DE COMPRA DE CASTOR D 08/28 IN-05AG-90
AG-0000018 DISTRIBUCION GASTOS CAJA CHICA NO. 16, DEL 20/8/90
RESPONSABLE BARBARA SCHIEBER. COMPRA DE GASOLINA,
FACTURA NO. 011353. 9.92 08/28 IN-05AC-90

AG-0000018 DISTRIBUCION GASTOS CAJA CHICA NO. 18, DEL 20/8/90
RESPONSABLE BARBARA SCHIEBER COSTO DE 2 CILINDROS DE GAS, FACTURA NO. 74461. \_\_\_ Total de\_Obligado\_y\_Pagado\_para\_obligacion INC90/02539-3 ===) -00 08/17 USO DE VEHICULOS PARA TRANSPOR INC90/02538-3 Total de Obligado y Pagado para obligación INC90/02538-3 \*\*\*) 8,000.00 CONSADOTAZ TRABAJOS DIVERSOS DE AYUDAS AU INCRO/92539-6 08/28 IN-05AG-90

#### nstituto de Nutricion de Centro America y Panama

	Control de Parti	das al 90/08/31	y Panama			
Fondo Titulo del Proyec Donante	TO : PN DONACIONES NO AID TO : 210 SACUD MATERNA T NEONATAL DE QUETZALTEM	ANGO Y ESTU-		•		
Fecha Docto Cheque/Pais	Concepto Elem. Obligacion -	P Asignacion - Inicial y F Modificaciones		Pagado	Liquidar	Seldo
AM-INC-NUT-21G7PN/	90-90/49G7NS					
08/28 IN-05AG-90	IAS, FACTURA NO. 00903. ISTRIBUCION GASTOS CAJA CHICA NG 15 DEL 9/8/9 ESPONSABLE BARBARA SCHIEBER. COSTO DE 80 FOTOCI	0.		2.39		d
03/28 IN-05AG-90 AG-000018 P	IAS, FACTURA NO. 00960.  ISTRIBUCION GÁSTOS CAJA CHICA NO. 16 DEL 20/2/ ESPONSABLE BARBARA SCHIEBER. COSTO DE 436 FOTO! IAS, FACTURA NO. 001962 (REGISTRO PARCIAL).	90		9.74		
08/31 TN-28AG-30	ASSETTE NO. 6	٠,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	57.80	-	
Total de	Obligado y Pagado para obligacion INC90/02540-9	>	900.00	114.43		
08/20 FONSADOI82 F	OTOCOPIAS INC90/02540-9		800.00			
Total de Obligado y Pagado para obligacion INC90/02540-9 ===>			800.00	.00		
	Total_para_Periodo 90-90 ===)	10,600 90	10,600.00	709.73	9,890.27	
	Total para Elemento 490>	10,600.00	10.600.00	709.73	9,890.27	The state of
AH-INC-NUT-210/PN/	90-90/550/NS					
Elemento 550 SI	UMINISTROS Y MATERIALES DE OFICINA					
Periodo 90-90 08/13 HINSAD9441	PÉRTURA DEL PRESUPUESTO	1,800.00				
	Total de Asignado ===)	1,800.00			7 3 1	3.0
The second secon	INC90/02535-2 P. ISTRIBUCION GASTOS CAJA CHICA No. 14, DEL 6/8/90 ESPONSABLE BARBARA SCHIEBER COMPRA DE 1 GAJA 1	0.	- 4.5	.85		
08/28 IN-05AG-90 AG-0000018 D	ORRECTOR, FACTURA NO. 004856. INC90/02535-2 P/ ISTRIBUCION GASTOS CAJA CHICA NO. 14, DEL 6/8/9/ ESPONSABLE BARBARA SCHIEBER. COMPRA DE JAMON Y	0.	last s	3.81		

THU, AUG 30, 1990, 10:19 PH			
Institute de Mutricion de Centro America y Panama			PAGE 356
Fondo Titulo del Proyecto : 210 SALUD MATERNA Y MEUNATAL DE QUETZALTENANÇO Y ESTU-			. =
Youcher Fecha Docto Concepto Elea. Dbligacion P Asignacion Cheque/Pais Concepto Elea. Dbligacion P Hodificaciones Cheque/Pais Concepto Co	Pagado	Liquidar	Saldo
AH-INC-NUT-210/PN/90-50/490/NS			**********
08/28 IN-05AG-90  AG-0000018 DISTRIBUCION GASTOS CAJA CHICA MO 110 DEL 20/8/90  RESPONSABLE BARBARA SCHIEBER TOTATO DE ALMUERZOS;	5 32		
08/28 IN-05AG-90 AG-0000018 DISTRIBUCION GASTOS CAJA CHICANO, 18, 0EL 20/8/90 RESPONSABLE BARBARA SCHIEBER GLOSTO SERVICIO DE LIMPIEZA DE OFICINA, RECIBO SIR NUMBRO."	8 12		
08/28 IN-05AG-90 AG-0000018 DISTRIBUCION GASTOS CAJA CHICAMO. 18/ DEL 20/8/90 RESPONSABLE BARBARA SCHIEBER FIGURE O HATERIAL Y VI ATICOS DE CONADRONAS, RECIBO EN RUMBED.	58.00		
08/28 IN-05AG-90 DISTRIBUCION GASTOS CAJA CHICA NO. 18: DEL 20/8/90 RESPONSABLE BARBARA SCHIEBER, TEOTO POR UBO DE SA LON, FACTURA NO. 008855.	9 34		
Total de Obligado y Pagado para eblicatila incas/02527-9) .00	381.92		
08/17 FONSADGIB2 GASTOS VARIOS DE OPERACION: CONTROL SON			
08/23 A TOTAN - POLAMA MARIA DE SAENZ OT-1007/00 - MCTPO 2537-9 PA 12-1007/AN - MARIA DE SAENZ OT-1007/00 - MCTPO-978 Y 06 10-0024266 DE SETTLEMBERTO DE SAENZ OT-1007/00 - MCTPO-978 Y 06	\$ 600.199		
Total de Obligado y Pagado para obliganiam INC90/02537-9 ===) 900.00	186.40		
08728 TN-05AG-90 AG-000018 DISTRIBUCION GASTOS CAJACO CONTROLO CON	2.20		
08/28 IN-05AG-90 CONFEDERATE NO. 1920 S. AG-000018 DISTRIBUCION GASTOS CAJA CHI RESPONSABLE BARBARA SCHIER GASOLINA, LE EAGURA NO. 86789	2.32		
08728 TN-05AC-96 LOSTRIBUCION CASTOS CARACTA ACCUMENTATION OF THE PROPERTY OF	9.28	41.1	

# APPENDIX III LIST OF CONTACTS

#### LIST OF CONTACTS

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