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**TO: AID/EUR/DR/DPI/GERALD HYMAN**

**FROM: JOHN A. BAKER**  
**DIRECTOR, CIVIL-MILITARY PROGRAM**  
**THE ATLANTIC COUNCIL OF THE UNITED STATES**

**SUBJECT: COOPERATIVE AGREEMENT NO. EUR-0017-A-00-2036-00**  
**SIX-MONTH PROGRESS REPORT**

**DATE: JULY 30, 1992**

**Summary Description of Activities**

The Atlantic Council's program on Civil-Military Relations completed Phase I activities on July 17, 1992. The two-week orientation briefing program held in Brussels, Belgium and Washington, D.C. included senior elected and appointed officials from Poland, Hungary, Czechoslovakia, Bulgaria, Estonia, Latvia, and Lithuania. Program participants were introduced to the various mechanisms employed by the United States, Germany, and NATO to ensure civilian control of the armed forces.

While in Brussels program participants attended full-day briefings at NATO and SHAPE. These programs included discussions with Secretary General Manfred Wörner and SACEUR, General John M. Shalikashvili. Also in Brussels, participants received briefings on the evolution of civilian control of the armed forces in post-war Germany.

Briefing sessions in Washington, D.C. included:

- The National Security Council
- The Office of Management and Budget
- The Department of State
- The House and Senate Armed Services Committees
- The Congressional Research Service
- The General Accounting Office
- The Department of Defense
- The National Defense University.

General Colin Powell, Acting Secretary of Defense Donald Atwood, Secretary of the Air Force Donald Rice, Former Secretaries of the Army Stanley Resor and John Marsh were among the Washington briefers.

In addition to the intensive briefing agenda, program participants maintained a full social schedule as well. Local ambassadors, U.S. government officials, and Atlantic Council constituents held luncheons and dinners in honor of the participants. These occasions provided important opportunities for informal discussions on the problems civilian leaders face in strengthening legitimate civilian control of the armed forces.

### **Implementation Status**

As described above, Phase I activities have concluded. Evaluation procedures A.1 and A.2 as outlined in the document entitled **Evaluation Criteria and Benchmarks** dated April 16, 1992 have been carried out. Each participant completed an evaluation questionnaire on program speakers and logistical arrangements (A.1). Program consultant Dr. Janos Radvanyi and I conducted post-program discussions with each country group to further explore initial impressions of the two-week briefing program and to identify areas for Phase II, follow-on activities (A.2). Both the written evaluations and the individual debriefings yielded overwhelmingly positive responses to the program's usefulness and logistical organization.

Council staff expects evaluation criteria A.3. to be completed on schedule, as outlined in the **Evaluation Criteria and Benchmarks**.

### **Future Activities**

The Atlantic Council has received a variety of ideas from participants for follow-on consultancies and training under Phase II activities. In the coming months program staff will refine the definition of these activities with participants after their return home to make formal requests. The Council will then seek approval from AID field and Washington staff. Possible activities include a small consulting group traveling to several Central and Eastern European capitals to provide technical assistance on budgetary procedures, defense military statutes, assistance with dissemination of information and public relations, and general management/leadership skills.

The Atlantic Council has received a written request from Lithuanian Minister of Defense Butkevicius for a consultancy. The details of this request are yet unknown. Council staff is in the process of identifying exactly on what areas the consultancy would focus.

### **Established Goals**

The briefing program has received high praise from program participants and briefers alike. The only disappointment came when three participants were, at the last minute, unable to attend the program due to the unavoidable demands placed on them by the uncertain political situations in Czechoslovakia, and the sudden fall of the Polish government.

### **Expenditures**

Expenditures for the period ending June 30, 1992 (and for the entire Agreement to that date) totaled \$31,564. Total anticipated expenditures for the following six-month period are estimated at \$131,000.

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