

DN 18002

**UNITED STATES  
AGENCY FOR INTERNATIONAL DEVELOPMENT**

**THE  
INSPECTOR  
GENERAL**



**Regional Inspector General for Audit**

**TEGUCIGALPA**

PD-ABC-012

15th 68774

LIMITED PRE-AWARD  
SURVEY OF THE CREDIT COMPONENT OF  
THE EARTHQUAKE RECONSTRUCTION PROJECT  
WITH LA CONSTRUCCION Y AHORRO, S.A.  
USAID/EL SALVADOR PROJECT NO. 519-0333

Audit Report No. 1-519-89-09-N  
December 30, 1988

U. S. MAILING ADDRESS :  
RIG/T  
APO MIAMI 34022

**AGENCY FOR INTERNATIONAL DEVELOPMENT**  
OFFICE OF THE REGIONAL INSPECTOR GENERAL  
**AMERICAN EMBASSY**  
TEGUCIGALPA - HONDURAS

TELEPHONES :  
32-9987  
also 32-3120 EXT. 2701-2703

December 30, 1988

MEMORANDUM

TO : D/USAID/El Salvador, Henry H. Bassford  
FROM : RIG/A/T, *Coinage N. Gothard*  
Coinage N. Gothard, Jr.  
SUBJECT: Audit Report No. 1-519-89-09-N, "Limited Pre-award Survey of the Credit Component of the Earthquake Reconstruction Project with La Construccion y Ahorro, S.A. in El Salvador"

This report presents the results of a non-Federal limited pre-award survey requested by your Mission of the Credit Component of the Earthquake Reconstruction Project, USAID/El Salvador Project No. 519-0333, with La Construccion y Ahorro, S. A. (CASA), a savings and loan association in El Salvador. The certified public accounting firm of Price Waterhouse in El Salvador prepared the report, which is dated December 12, 1988.

The purpose of this limited preaward survey was to determine whether: (1) CASA's accounting system contains sufficient capacity to accurately capture accounting data under the project and the internal accounting and administrative controls are adequate for USAID/El Salvador purposes, and (2) CASA has the financial capability and administrative capacity for performing the proposed work.

In the opinion of Price Waterhouse, CASA's accounting system and internal controls, its financial capability, and its management capability are adequate for undertaking and administering the project within the general project design.

The Price Waterhouse report contains 4 recommendations concerning CASA's management capability and its accounting system and internal controls. We believe that the findings have merit and should be implemented. CASA's management comments to the report indicate that most but not all of Price Waterhouse's recommendations have been implemented. We recommend that the Mission oversee the implementation process as follows:

- a

Recommendation No. 1

We recommend that USAID/El Salvador require the savings and loan association, La Construccion y Ahorro, S. A. (CASA) to implement, as soon as possible, the 4 recommendations concerning its management capability and its accounting system and internal controls contained in the Price Waterhouse report dated December 12, 1988.

This report is advisory only, since it is our policy not to include pre-award survey recommendations in the Office of the Inspector General's audit recommendation follow-up system unless these recommendations involve potential savings or cost avoidance.

LIMITED PRE-AWARD SURVEY OF THE CREDIT COMPONENT  
OF THE EARTHQUAKE RECONSTRUCTION PROJECT  
WITH LA CONSTRUCCION Y AHORRO, S. A.  
USAID/EL SALVADOR PROJECT NO. 519-0333

\* \* \*

DECEMBER 12, 1988

. C'

LIMITED PRE-AWARD SURVEY OF THE CREDIT COMPONENT  
OF THE EARTHQUAKE RECONSTRUCTION PROJECT  
WITH LA CONSTRUCCION Y AHORRO, S. A.  
USAID/EL SALVADOR PROJECT NO. 519-0333

TABLE OF CONTENTS

	<u>PAGE</u>
Transmittal Letter and Summary	
Background	1 - 2
Audit objectives and scope	3
Results of audit	4
Management comments	4 - 5
Financial Capability	
Auditor's opinion	6
Management Capability	
Auditor's opinion	7
Findings	8 - 10
Accounting System and Internal Accounting	
Controls	
Auditor's opinion	11 - 12
Finding	13
List of Report Recommendations	14

*d.*

# *Price Waterhouse*



December 12, 1988

Mr. Coinage N. Gothard  
Regional Inspector General for Audit  
U.S. Agency for International Development  
Tegucigalpa, Honduras, C. A.

Dear Mr. Gothard:

This report presents the results of our limited pre-award survey of the credit component of the Earthquake Reconstruction Project assigned to La Construcción y Ahorro, S. A. (CASA), Savings and Loan Association, USAID/El Salvador Project No. 519-0333.

## BACKGROUND

La Construcción y Ahorro (CASA), a savings and loan association, was organized on October 29, 1964 and its main activity is to finance housing projects for low and medium income people. Management rests with the Board of Directors by delegation of the stockholder's assembly.

The Earthquake Reconstruction Project, USAID/El Salvador Project No. 519-0333, will provide \$75 million over a 36 month period through September 30, 1990 to assist El Salvador to restore the standard of living for Salvadorans affected by the October 10, 1986 earthquake. The project will immediately follow the \$50 million Earthquake Recovery Program, USAID/El Salvador Project No. 519-0331 and will strive to provide a long-term solution to the destruction caused by the earthquake. The initial project provided immediate and intermediate solutions over an approximate one year period.

The project purpose is to assist the Government of El Salvador and the private sector to repair and reconstruct homes, businesses, basic services, and infrastructure in metropolitan zones most seriously affected by the earthquake. The project includes two major components: credit and non-credit activities.

The credit component's aim is to provide housing loans for repair and reconstruction of individual houses; reconstruction and rehabilitation of hostelryes for rental housing; and construction on new, low cost, condominium type apartments to replace hostelryes. The credit component's aim is to also provide business credit for private health services, private schools, and small business establishments.

The non-credit component will provide direct financing for construction of public schools, repair of municipal markets, highways reconstruction, repair of the ANDA water system, repair and reconstruction of health facilities, and development of relocation sites for families. Also, Private Voluntary Organizations (PVO) activities will be directly funded by USAID/El Salvador to provide housing assistance to low income families affected by the earthquake who have not been able to marshall the resources necessary to repair or replace their shelters.

The credit activities component includes housing credit and business credit. The housing credit will be funded with discount credit lines with the Central Bank of Reserve (Banco Central de Reserva - BCR), which will provide local currency to the National Housing Financier (Financiera Nacional de la Vivienda - FNV), which will in-turn provide funding to seven savings and loan associations in El Salvador, as needed, to provide loans for housing repair and reconstruction activities. The seven savings and loan associations involved are:

- (1) Crece, S. A.
- (2) APRISA, S. A. (Ahorro, Préstamos, Inversiones, S. A.)
- (3) Atlacatl, S. A.
- (4) AHORROMET (Ahorros Metropolitanos, S. A.)
- (5) CASA (Construcción y Ahorro, S. A.)
- (6) CREDISA (Crédito Inmobiliario, S. A.)
- (7) La Central de Ahorros, S. A.

The business credit will be administered as a rediscount credit line by the Central Bank of Reserve (BCR) to nine commercial banks, Banco Hipotecario - a private mortgage bank, Fondo de Financiamiento y Garantía para la Pequeña Empresa (FIGAPE) - a GOES financial institution, and Banco Nacional de Fomento Industrial (BANAFI) - a GOES bank. The nine commercial banks involved are:

- (1) Banco Agrícola Comercial
- (2) Banco Capitalizador
- (3) Banco de Comercio
- (4) Banco de Crédito Popular
- (5) Banco Cuscatlán
- (6) Banco de Desarrollo e Inversión
- (7) Banco Financiero

- (8) Banco Mercantil
- (9) Banco Salvadoreño

#### AUDIT OBJECTIVES AND SCOPE

The specific objectives of our limited pre-award survey were to determine whether:

1. CASA's accounting system contains sufficient capacity to accurately capture accounting data under the project and the internal accounting and administrative controls are adequate for USAID/El Salvador purposes, and
2. CASA has the financial capability and administrative capacity for performing the proposed work.

The survey was performed in accordance with generally accepted auditing standards and with the U.S. Comptroller General's "Standards for Audit of Governmental Organizations, Programs, Activities, and Functions" (1981 Revision) and accordingly included such tests as considered necessary in the circumstances.

The scope of our work consisted of:

1. Reviewing CASA's accounting system. This review included the evaluation of:
  - a. Internal accounting controls.
  - b. Policies for the management of funds and loans.
  - c. Procedures to request project funding, promote and receive credit applications, approve and disburse credits, and prepare periodic reports on credit lines.
2. Evaluating CASA's financial capability and administrative capacity for performing the proposed work. This task included:
  - a. Evaluation of past performance in administering similar credit lines.
  - b. Ascertaining that current assets on hand are sufficient for CASA to function until USAID/El Salvador funding is received.

During our work, we were alert to situations or transactions that could be indicative of fraud, abuse and illegal expenditures and acts.

## RESULTS OF AUDIT

### Financial Capability

CASA appears to have sufficient financial capability for undertaking the housing credit component of the Earthquake Reconstruction Project No. 519-0333, under the system of fund requests submitted to the National Housing Financier (FNV) to cover the approved loans.

### Management Capability

CASA appears to have the management capability for undertaking the housing credit component of the Earthquake Reconstruction Project No. 519-0333, except that its budget does not include project operations, its organization manual has not been updated, and the nature of required reports to be issued to FNV has not been defined.

### Accounting System and Internal Accounting Controls

CASA's accounting system appears to be adequate and its internal controls are deemed to be sufficient for recording, identifying and controlling data and operations related to the Earthquake Reconstruction Project No. 519-0333, except that its chart of accounts does not include specific ledger and subsidiary records accounts for recording project operations.

### MANAGEMENT COMMENTS:

In regard of management capabilities comments follow:

1. Budget and cash flows related with this project were not prepared, because:
  - i) At December 1987, information on the agreement, standards and regulation for the credit line from the National Housing Financier were not available.
  - ii) Consequently, when cash flow was prepared, funds projection pertaining to the 1988 cash flows were not considered.
  - iii) On the other hand, operations pertaining to this credit line will be absorbed by the same personnel and resources presently available in CASA, which is pleased to confirm that at October 1988 loans amounting to  1,267,360 have already been placed.

2. CASA's organization chart not updated.

Presently management is in an updating process for inclusion of the latest administrative and operative changes, only pending the implementation stage. However, CASA management believes that it has a basic organizational structure, with its function, responsibilities and defined level of authority, and this structure has been used to manage responsibly and control efficiently the loan portfolio of the institution for 24 years, presently amounting to ø293,144,000 approximately.

3. Lack of definition of the nature of reports required to be submitted to FNV.

This form was furnished by FNV on July 22, 1988, and is presently in use. We estimate that with the implementation of this form the possibility of errors in reporting will be avoided.

4. Specific ledger and subsidiary records accounts to record and control project operations.

At the date of response such specific accounts have already been implemented and each loan will be identified with a number to control principal and interest.

The entire text of management comments is included in Appendix I.

*Sine Waterhouse* \* \* \*

*Price Waterhouse*



LA CONSTRUCCION Y AHORRO, S. A.  
CREDIT COMPONENT OF THE EARTHQUAKE RECONSTRUCTION PROJECT  
USAID/EL SALVADOR PROJECT No. 519-0333

REPORT ON FINANCIAL CAPABILITY

AUDITOR'S OPINION

We have performed a limited pre-award survey of La Construcción y Ahorro, S. A. (CASA), Savings and Loan Association's financial capability to manage the credit component of the Earthquake Reconstruction Project, USAID/El Salvador Project No. 519-0333. The survey was performed pursuant to the statement of work for the limited pre-award survey and in accordance with the United States Comptroller General's "Standards for Audit of Governmental Organizations, Programs, Activities, and Functions" (1981 Revision). Our work included, to the extent we considered necessary, a review of audited financial statements as of December 31, 1987, unaudited financial statements as of June 30, 1988 and the operating budget for 1988.

Based on our review, as described in the first paragraph above, we believe that at present La Construcción y Ahorro, S. A. (CASA), Savings and Loan Association has the financial capability for undertaking the housing credit component of Project 519-0333 under the system of fund requests submitted to FNV to cover the approved loans.

This report is intended solely for the use of La Construcción y Ahorro, S. A. (CASA), Savings and Loan Association and the United States Agency for International Development. This restriction is not intended to limit distribution of this report which, upon acceptance by the Office of the Inspector General, is a matter of public record.

*Price Waterhouse*

August 2, 1988  
El Salvador, C. A.

*Price Waterhouse*



LA CONSTRUCCION Y AHORRO, S. A.  
CREDIT COMPONENT OF THE EARTHQUAKE RECONSTRUCTION PROJECT  
USAID/EL SALVADOR PROJECT No. 519-0333

REPORT ON MANAGEMENT CAPABILITY

AUDITOR'S OPINION

We have performed a limited pre-award survey of La Construcción y Ahorro, S. A. (CASA), Savings and Loan Association's capability for managing the credit component of the Earthquake Reconstruction Project, USAID/El Salvador Project No. 519-0333. The survey covered those areas we considered relevant to the criteria established by the statement of work for the limited pre-award survey. Our work was performed in accordance with the United States Comptroller General's "Standards for Audit of Governmental Organizations, Programs, Activities, and Functions" (1981 Revision).

Based on our study and understanding of the criteria included in the statement of work mentioned in the preceding paragraph, we believe that presently, La Construcción y Ahorro, S. A. (CASA), Savings and Loan Association, has the management capability for undertaking the housing credit component of Earthquake Reconstruction Project No. 519-0333, except for findings 1, 2 and 3 described in the following pages.

This report is intended solely for the use of La Construcción y Ahorro, S. A. (CASA), Savings and Loan Association and the United States Agency for International Development. This restriction is not intended to limit distribution of this report which, upon acceptance by the Office of the Inspector General, is a matter of public record.

*Price Waterhouse*

August 2, 1988  
El Salvador, C. A.

LA CONSTRUCCION Y AHORRO, S. A.  
CREDIT COMPONENT OF THE EARTHQUAKE RECONSTRUCTION PROJECT  
USAID/EL SALVADOR PROJECT No. 519-0333

REPORT ON MANAGEMENT CAPABILITY

FINDINGS

1. Project Related Budgets and Cash Flows Have not Been Prepared

Condition:

CASA had not prepared specific budgets and cash flows to execute project related operations and had not considered them in its general operation plans.

Criterion:

CASA should include project related budgets and cash flows in its general operation plans.

Cause:

Preparation of project budgets and cash flows or their inclusion in CASA's own plans had not been done because project related credit applications had not yet been received.

Effect:

Exclusion of project credit lines from plans and budgets could limit promotion of the project and result in lost opportunities for potential users.

Recommendation:

USAID/El Salvador should require CASA to prepare, approve and include project operations in its plans, budgets, and cash flows, in order to adequately promote project related benefits.

2. CASA's Organization Chart had not Been Updated

Condition:

The CASA's organization chart and the position description manual had not been updated and formally approved.

Criterion:

In any entity, the assignment of functions and responsibilities (chart of organization, policies and position descriptions) should be based on an organization manual, duly updated, approved and communicated.

LA CONSTRUCCION Y AHORRO, S. A.  
CREDIT COMPONENT OF THE EARTHQUAKE RECONSTRUCTION PROJECT  
USAID/EL SALVADOR PROJECT No. 519-0333

REPORT ON MANAGEMENT CAPABILITY

FINDINGS

Cause:

The organization and position description manual is currently in the process of being revised and updated.

Effect:

Lack of current organization and position description manuals might hinder project implementation because functions, responsibilities, authority levels and segregation of functions with respect to CASA's normal operations and those of Project No. 519-0333 are not defined in writing.

Recommendation:

USAID/El Salvador should require CASA to complete its revised organization and position description manuals as soon as possible, in order for them to be formally approved and communicated to its officials and employees.

3. CASA had not Defined the Nature of Reports Required to be Submitted Monthly to FNV.

Condition:

CASA had not prepared the format of project monthly progress reports that are required to be submitted to FNV.

Criterion:

According to the credit agreement with FNV, CASA should design the format of the progress reports that should be submitted monthly to FNV.

Cause:

CASA had not prepared the above mentioned report formats because it expected that these would be furnished to them by FNV.

Effect:

Lack of the required formats could lead to errors in the reports, noncompliance with agreement terms and distortions in the information submitted to FNV.

LA CONSTRUCCION Y AHORRO, S. A.  
CREDIT COMPONENT OF THE EARTHQUAKE RECONSTRUCTION PROJECT  
USAID/EL SALVADOR PROJECT No. 519-0333

REPORT ON MANAGEMENT CAPABILITY

FINDINGS

Recommendation:

USAID/El Salvador should require CASA and FNV to, as soon as possible, design the format and content of the project monthly progress reports required to be submitted to FNV. These monthly progress reports should meet the requirements of the agreement terms.

*Price Waterhouse*



LA CONSTRUCCION Y AHORRO, S. A.  
CREDIT COMPONENT OF THE EARTHQUAKE RECONSTRUCTION PROJECT  
USAID/EL SALVADOR PROJECT No. 519-0333

REPORT ON THE ACCOUNTING SYSTEM AND INTERNAL ACCOUNTING CONTROLS

AUDITOR'S OPINION

We have performed a study and evaluation of the internal accounting and administrative control systems of La Construcción y Ahorro, S. A. (CASA), Savings and Loan Association in connection with the limited pre-award survey of the credit component of the Earthquake Reconstruction Project, USAID/El Salvador Project No. 519-0333. The purpose of our study and evaluation was to determine the adequacy of the control systems to record transactions under the agreement. Our study and evaluation was performed in accordance with the United States Comptroller General's "Standards for Audit of Governmental Organizations, Programs, Activities, and Functions" (1981 Revision) and pursuant to the criteria set forth in the statement of work for the limited pre-award survey. Our work was limited to an evaluation of the key controls over the procedures used to request project funding, promote and receive credit applications, approve and disburse credits, prepare periodic reports on credit lines and the record-keeping of such transactions.

The management of CASA is responsible for establishing and maintaining adequate internal control systems in areas of significance to the project covered by the above mentioned agreement. In fulfilling that responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of control procedures. The objectives of internal control systems are to provide management with reasonable, but not absolute, assurance that resources are safeguarded against waste, loss, and misuse; that resources are properly used and in compliance with established policies and procedures and applicable laws and regulations; and that reliable data are obtained, maintained, and fairly disclosed in management reports.

Because of inherent limitations in any system of internal accounting and administrative controls, errors or irregularities may occur and not be detected. Also, projection of any evaluation of the systems to future periods is subject to the risk that procedures may become inadequate because of changes in conditions, or that the degree of compliance with the procedures may deteriorate.

*Price Waterhouse*



LA CONSTRUCCION Y AHORRO, S. A.  
CREDIT COMPONENT OF THE EARTHQUAKE RECONSTRUCTION PROJECT  
USAID/EL SALVADOR PROJECT No. 519-0333

REPORT ON INTERNAL CONTROLS AND ACCOUNTING SYSTEM

AUDITOR'S OPINION

Based on our study and the criteria referred to in the first paragraph of this report, we believe that presently, the accounting system of La Construcción y Ahorro, S. A., Savings and Loan Association, appears to be adequate and its internal controls are deemed to be sufficient for recording, identifying and controlling data and operations related to the housing credit component of Project No. 519-0333, except for finding No. 1 described in the following page.

This report is intended solely for the use of La Construcción y Ahorro, S. A. (CASA), Savings and Loan Association and the United States Agency for International Development. This restriction is not intended to limit distribution of this report which, upon acceptance by the Office of the Inspector General, is a matter of public record.

*Price Waterhouse*

August 2, 1988  
El Salvador, C. A.

LA CONSTRUCCION Y AHORRO, S. A.  
CREDIT COMPONENT OF THE EARTHQUAKE RECONSTRUCTION PROJECT  
USAID/EL SALVADOR PROJECT No. 519-0333

REPORT ON THE ACCOUNTING SYSTEM AND INTERNAL ACCOUNTING CONTROLS

FINDING

1. The Chart of Accounts of CASA Did not Include Specific Project Credit Line General Ledger Accounts and Subsidiary Accounts to Record and Control Project Operations

Condition:

CASA had not defined, approved and included in its chart of accounts specific general ledger accounts and subsidiary accounts to record, identify and control the subcomponents and beneficiaries of the business credit component of Project No. 519-0333.

Criterion:

According to Section B.5 (b) of Annex II to the agreement, the fund administrators should establish adequate accounting records to control separately specific project operations.

Cause:

The above mentioned specific general ledger accounts and subsidiary accounts had not been defined because project operations had not yet begun.

Effect:

Lack of specific general ledger accounts and subsidiary accounts to identify project related operations could result in inadequate recording of project operations and unreliable financial data.

Recommendation:

USAID/El Salvador should require CASA to define and approve specific general ledger accounts and subsidiary accounts to identify, record and control project operations by subcomponent and credit beneficiaries.

LA CONSTRUCCION Y AHORRO, S. A.  
CREDIT COMPONENT OF THE EARTHQUAKE RECONSTRUCTION PROJECT  
USAID/EL SALVADOR PROJECT No. 519-0333

LIST OF RECOMMENDATIONS

Report of Management Capability

Recommendation 1:

USAID/El Salvador should require CASA to prepare, approve and include project operations in its plans, budgets, and cash flows, in order to adequately promote project related benefits.

Recommendation 2:

USAID/El Salvador should require CASA to complete its revised organization and position description manuals as soon as possible, in order for them to be formally approved and communicated to its officials and employees.

Recommendation 3:

USAID/El Salvador should require CASA and FNV to, as soon as possible, design the format and content of the project monthly progress reports required to be submitted to FNV. These monthly progress reports should meet the requirements of agreement terms.

Report on the Accounting System and Internal Accounting Controls

Recommendation 1:

USAID/El Salvador should require CASA to define and approve specific general ledger accounts and subsidiary accounts to identify, record and control project operations by subcomponent and credit beneficiaries.



Presidencia

San Salvador, 17 de noviembre de 1988

Señores  
LOPEZ SALGADO Y COMPAÑIA  
Presente

Estimados señores:

En relación a las observaciones hechas en su informe del 3 de noviembre del presente año, nos permitimos expresarles nuestros comentarios sobre los resultados de la Auditoría que ustedes exponen en su informe:

A) Sobre capacidad financiera de la Asociación:

Aclaramos que CASA cuenta con la capacidad financiera suficiente para atender nuestra participación en el proyecto. Es del caso señalarles que las solicitudes de fondos son presentadas a la Financiera Nacional de la Vivienda, que para las Asociaciones es la institución que maneja la línea No. 519-0333 y no el BCR como lo mencionan en el informe.

B) Sobre Capacidad Administrativa

Al respecto de las observaciones y conclusiones formuladas por ustedes, podemos explicarles lo siguiente:

B.1. CASA no ha incorporado presupuesto de Flujo de Efectivo relacionado con este proyecto, debido a:

... 2

1. En diciembre/87 no se tenía información definitiva sobre el Convenio de Donación y las normas y regulaciones del financiamiento establecidos por la FNV.
2. Consecuentemente, a la fecha de preparación de dicho Flujo de Efectivo, no se podían incorporar los fondos provenientes de ese financiamiento en el Presupuesto de Flujo de Efectivo de 1988.
3. Por otra parte, el monto de operaciones de este financiamiento, será absorbido con el mismo personal y demás recursos físicos con que cuenta la Asociación para atender el importante volumen de operaciones crediticias que ya maneja.

Asímismo, es satisfactorio consignarles que a octubre/88 ya se escrituraron créditos de esta Línea por un monto total de - -  
Ø 1,267,360.00

.2 El Manual de Organización de CASA no ha sido actualizado.

Sobre este aspecto se está trabajando para adecuarlo a los últimos cambios administrativos y operativos de nuestra institución, que como toda empresa en marcha afronta constantemente, los cuales ya están funcionando y sólo falta implementarlos en nuestro referido Manual. Por consiguiente, somos de opinión que CASA cuenta con una estructura organizativa básica, con sus funciones, responsabilidades y niveles de autoridad definidos, que ha sido responsable de la Administración y control eficiente de la Cartera de Préstamos, durante 24 años; la que a la fecha asciende a un monto neto de - - -  
Ø 293.143,927.00.

.... 3



16'

B.3 CASA no ha definido la naturaleza de los informes que debe presentar a la FNV

Al respecto cabe señalar que dichos formatos fueron proporcionados por la FNV hasta el 22 de julio de 1988, los cuales son los que se están usando actualmente. Por lo que estimamos que con ellos se elimina la posibilidad de error en los informes a que ustedes hacen referencia.

C. Sobre la nomenclatura de las Cuentas y Sub Cuentas Auxiliares de la Línea de Crédito del Proyecto.

Como los financiamientos de esta Línea formarán parte de la Cartera de Préstamos de la Asociación, a la fecha ya se han creado y autorizado las Cuentas y Sub Cuentas Auxiliares específicas para el registro y control de dichas operaciones, siendo las siguientes:

033.0	Préstamos
033.4	Línea AID programa 0519-0333
1	Préstamos Corto Plazo
2	Préstamos Largo Plazo
051.5	Préstamos hipotecarios no Asegurados Intereses Préstamos Línea AID 0519-0333
338.0	Comisión Gastos de Cierre Línea AID
410.1	Desembolsos Pendientes por Préstamos Escriturados y Controlados Línea AID 0519-0333

Cada préstamo escriturado se identifica con un número correlativo que se le asigna en el Lpto. de Préstamos y el cual se utiliza para control del capital e intereses.

En base de lo anterior, somos de opinión de poder contribuir con nuestros servicios de intermediación financiera en la canalización de los recursos de la Línea de Crédito a que se refiere el citado informe, en una cuantía



17

importante para beneficio de las personas a quienes se les dirige tal  
financiamiento.

Atentamente,

CONSTRUCCION Y AHORRO, S.A.

  
José Oscar Medina  
Director Presidente



APPENDIX 2

REPORT DISTRIBUTION

	<u>No. of Copies</u>
Director, USAID/El Salvador	5
AAA/SER	5
AA/IAC	1
LAC/CAP/ES	1
FM	1
LAC/CONT	1
LAC/DF	1
LAC/DR	1
IG	1
AIG/A	1
IG/PPO	2
IG/PSA	1
IG/LC	1
IG/ADM/C&R	5
IG/I	1
RIG/I/T	1
Other RIG/As	1