

PDA33-615

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|--|--|---|--|
| AGENCY FOR INTERNATIONAL DEVELOPMENT PROJECT AUTHORIZATION AND REQUEST FOR ALLOTMENT OF FUNDS PART I | | 1. TRANSACTION CODE 67868 <input checked="" type="checkbox"/> A ADD <input type="checkbox"/> C CHANGE <input type="checkbox"/> D DELETE | PAF 2. DOCUMENT CODE 5 |
| 3. COUNTRY/ENTITY DSB | | 4. DOCUMENT REVISION NUMBER 4 | |
| 5. PROJECT NUMBER (7 digits) [931-1016] | 6. BUREAU/OFFICE A. SYMBOL: DSB B. CODE: [08] | 7. PROJECT TITLE (Maximum 40 characters) [Appraisal Health Management Systems] | |
| B. PROJECT APPROVAL DECISION <input type="checkbox"/> A APPROVED <input type="checkbox"/> D DISAPPROVED <input type="checkbox"/> DE DEAUTHORIZED | | 9. EST. PERIOD OF IMPLEMENTATION YRS. [04] QTRS [0] | |

10. APPROVED BUDGET AID APPROPRIATED FUNDS (\$000)

| A. APPROPRIATION | B. PRIMARY PURPOSE CODE | PRIMARY TECH. CODE | | E. 1ST FY 87 | | H. 2ND FY 88 | | K. 3RD FY 89 | |
|------------------|-------------------------|--------------------|--------|--------------|--------|--------------|---------|--------------|---------|
| | | C GRANT | D LOAN | F GRANT | G LOAN | I GRANT | J. LOAN | L GRANT | M. LOAN |
| (1) PH | 589 | 530 | | 482 | | 65 | | 0 | |
| (2) HE | | | | | | 222 | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | |
| TOTALS | | | | 482 | | 287 | | 0 | |

| A. APPROPRIATION | N. 4TH FY 80/81 | | O. 5TH FY | | LIFE OF PROJECT | | 11. PROJECT FUNDING AUTHORIZED (ENTER APPROPRIATE CODE(S)) 1 - LIFE OF PROJECT 2 - INCREMENTAL LIFE OF PROJECT | A. GRANT | B. LOAN |
|------------------|-----------------|---------|-----------|---------|-----------------|---------|--|----------|---------|
| | O. GRANT | P. LOAN | R. GRANT | S. LOAN | T. GRANT | U. LOAN | | | |
| (1) HE | 331 | | | | 1,200 | | | | |
| (2) FN | 100 | | | | | | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | |
| TOTALS | 431 | | | | 1,200 | | | | FY 81 |

| | | | |
|--|--------------------------|---|--|
| 12. INITIAL PROJECT FUNDING ALLOTMENT REQUESTED (\$000) | | 13. FUNDS RESERVED FOR ALLOTMENT | |
| A. APPROPRIATION | B. ALLOTMENT REQUEST NO. | TYPED NAME (Chw/, SER, FM/FSD) | |
| (1) | C. GRANT | SIGNATURE | |
| (2) | D. LOAN | DATE | |
| (3) | | | |
| (4) | | | |
| TOTALS | | | |

14. SOURCE/ORIGIN OF GOODS AND SERVICES
 000 941 LOCAL OTHER _____

15. FOR AMENDMENTS, NATURE OF CHANGE PROPOSED
 Life of project level of funding amended from \$1,000,000 to \$1,200,000 and DSB implementation plan from 36 months to 48 months up to \$200,000 of additional DSB funds will be obligated. The exact amount to be determined by an assessment of the demand for field services under the contract. One half of the additional funding will be provided from the HEA account and one half from the FN account.

| | | | | | | | | |
|-----------------------|-------------------------------|-----------------|----|----|---------------------------------|-----------------------|----|----|
| FOR PPC/PIAS USE ONLY | 16. AUTHORIZING OFFICE SYMBOL | 17. ACTION DATE | | | 18. ACTION REFERENCE (Optional) | ACTION REFERENCE DATE | | |
| | | MM | DD | YY | | MM | DD | YY |

PROJECT AUTHORIZATION AND REQUEST FOR
ALLOTMENT OF FUNDS

PART II

ENTITY: Development Support Bureau
PROJECT: Appraisal Health Management Systems
PROJECT NUMBER: 936-1016

I hereby approve an increase in the authorized level of funding for the life of the project from \$1,000,000 approved on March 1, 1980 up to a total of \$1,200,000 for the Appraisal Health Management Systems Project with activities continuing through FY 1981. I also authorize additional FY 1980 and FY 1981 funds up to \$200,000, subject to confirmation of demand for field services under the project. Half of the additional funding will be provided from HEA and half from the FN account.

Signature: _____

Tony Babb
Tony Babb
Deputy Assistant Administrator
for Food and Nutrition
Bureau for Development Support

Date: _____

8-8-80

Clearances:

| | |
|----------------------------------|----------------------------|
| AFR/DR: TGeorges <i>(copy)</i> | Date: <i>7-28-80</i> |
| LAC/DR: BSandoval | Date: _____ |
| ASIA/TR: SSinding <i>(phone)</i> | Date: <i>7-28-80</i> |
| NE/TECH: ARandlov <i>(phone)</i> | Date: <i>7-29-80</i> |
| DS/RAD: JFrench | Date: <i>7-23-80</i> |
| DS/PO: KMilow | Date: _____ |
| DS/RAD: JGelb <i>draft</i> | Date: <i>7-21-80</i> |
| DS/HEA: Jalden <i>draft</i> | Date: <i>July 23, 1980</i> |
| DAA/DS/HRD: SJoseph | Date: <i>7/31</i> |
| DS/RAD: NNicholson <i>draft</i> | Date: <i>July 22, 1980</i> |

Drafted by: DS/RAD: MSnyder: fac 7/23/80
Ext: 235-2245

ACTION MEMORANDUM FOR THE DEPUTY ASSISTANT ADMINISTRATOR FOR FOOD AND NUTRITION, BUREAU FOR DEVELOPMENT SUPPORT

FROM: DS/RAD, Jerome French 

Problem: Appraisal Health Management Systems Project (931-1016) is scheduled to terminate September 30, 1980. Approval of a PAF Amendment to increase the life of project funding up to \$200,000 with the specific amount to be determined by mission demand, and to extend the implementation plan for one year is requested.

Discussion: DS/RAD and DS/HEA propose a one year extension of the life of project and an increased level of funding to continue the effort initiated under this project. The Project Paper called for field design and testing of methods in the context of a health sector assessment. Field staff indicated an interest in guidance on conducting improved management appraisals but were not interested in participating in the field development and testing of these methods which did not emphasize technical assistance on specific mission and MOH project design and implementation needs. In March 1980, the project was amended to permit the applied research and consulting mode to be used in accomplishing the same project purpose, increased effectiveness of health sector managerial and institutional appraisals. Field design of the appraisal methods was deleted, and development of modules for appraisal of specific aspects (e.g. financial management) in the absence of a specific field context was substituted as an intermediate step in development of the methods and eventual completion of a users manual. A one year extension and increased level of funding were proposed, but this decision was deferred pending an evaluation in May and availability of DS3 funds.

Since the March amendment, draft modules for four areas were designed and reviewed in a workshop by AID/W staff. The project has also provided approximately 8 person months of direct field service to Missions in 3 regional bureaus, and USAID/Amman and the Minister of Health of Jordan have requested continuing technical assistance through FY 1981 (See Attachment B).

The recent evaluation (Attachment A) states that the sequence and relative balance of knowledge building activities and technical assistance in the project was inappropriately designed. Indeed, technical assistance was not introduced until late in implementation. Two of the four preliminary modules were found to be useful and should be further developed while further effort on the other modules would not be productive. Additional state of the art documents and users manuals would not be useful to missions. The technical assistance component of the revised scope of work was found to be the most successful element of the project, and the evaluation confirmed that this type of field experience should be the primary basis for knowledge building/dissemination. Continuation of assistance to Jordan and preparation of training materials based on this experience is specifically recommended along with the possibility of assistance to additional missions on a cost shared basis.

DS/RAD proposes this additional increment of funding and 12 month extension in order to sustain this field service capacity in Jordan and in other countries, if indicated, and to complete documentation of technical assistance in management analysis and problem solving efforts there. Analysis of cable responses in early August will determine the specific level of DSB funds to be obligated to support additional activities which might include the following, pending level of demand from missions:

1. Provide 11 person months of technical assistance in health management to 4-5 countries.
2. Provide in-depth consultation in 1-2 countries.
3. Prepare training materials for health management assessment and problem analysis for utilization in in-depth consultation.
4. Based on field experience, contractor will provide DSB and Regional Bureaus with case studies and analysis of organization, methods, and context for effective technical assistance in health management.

This is the only centrally funded project which focuses on health management. Both DS/HEA and DS/RAD have proposed activities to address technical assistance in the management of human services delivery in 1982. Extension of this project will provide important information on the mode of organizing and financing technical assistance in management to support bilateral projects and host country programs.

This extension of the project and increased level of funding were authorized by the Noncompetitive Review Board on August 21, 1979. Funds will be provided jointly from DS/RAD and DS/HEA, according to the level of field demand.

Recommendation: Approve and authorize level of \$1,200,000 and extend life of project for one year to September 30, 1981 by signing the attached PAF.