

A.I.D. EVALUATION SUMMARY PART I

(BEFORE FILLING OUT THIS FORM, READ THE ATTACHED INSTRUCTIONS)

<p>A. REPORTING A.I.D. UNIT: <u>USAID/Bangladesh</u> (Mission or AID/W Office) (ES#)</p>	<p>B. WAS EVALUATION SCHEDULED IN CURRENT FY ANNUAL EVALUATION PLAN? yes <input checked="" type="checkbox"/> slipped <input type="checkbox"/> ad hoc <input type="checkbox"/> Eval. Plan Submission Date: FY <u>87</u> Q <u> </u></p>	<p>C. EVALUATION TIMING Interim <input checked="" type="checkbox"/> final <input type="checkbox"/> ex post <input type="checkbox"/> other <input type="checkbox"/></p>																		
<p>D. ACTIVITY OR ACTIVITIES EVALUATED (List the following information for project(s) or program(s) evaluated; if not applicable, list title and date of the evaluation report)</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 15%;">Project #</th> <th style="width: 45%;">Project/Program Title (or title & date of evaluation report)</th> <th style="width: 10%;">First PROAG or equivalent (FY)</th> <th style="width: 10%;">Most recent PACD (mo/yr)</th> <th style="width: 10%;">Planned LOP Cost ('000)</th> <th style="width: 10%;">Amount Obligated to Date ('000)</th> </tr> </thead> <tbody> <tr> <td>388-0050 (June 1988-Aug.1988)</td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>388-0071 (Sept.1988-Sept.1990)</td> <td></td> <td>1987</td> <td>9/90</td> <td>\$2,800,000</td> <td>\$1,098,228</td> </tr> </tbody> </table> <p style="text-align: center;">EVALUATION OF UPAZILA INITIATIVE PROJECT - May 1989</p>			Project #	Project/Program Title (or title & date of evaluation report)	First PROAG or equivalent (FY)	Most recent PACD (mo/yr)	Planned LOP Cost ('000)	Amount Obligated to Date ('000)	388-0050 (June 1988-Aug.1988)						388-0071 (Sept.1988-Sept.1990)		1987	9/90	\$2,800,000	\$1,098,228
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IDENTIFICATION DATA

E. ACTION DECISIONS APPROVED BY MISSION OR AID/W OFFICE DIRECTOR	Name of officer responsible for Action	Date Action to be Completed
Action(s) Required		
Pre-departure and post-arrival briefing and debriefing sessions routinely organized to develop realistic Upazila Initiative Project (UIP) action plans.	MOHFP USAID	On-going
Encourage USAID Cooperating Agencies to participate and support the UIP.	Jinny Sewell Dana Vogel	On-going
Modification of GOB transfer policies to ensure that Upazila officials remain at post to ensure continuity in program planning/implementation.	MOHFP	Policy in place/ On-going
Strengthening of technical assistance and monitoring	Jinny Sewell	Necessary personnel and a vehicle approved on July 11 and July 30, 1989
Identification of alternative funding sources for UIP activities beyond the period of USAID support	MOHFP USAID	On-going

(Attach extra sheet if necessary)

ACTION:

<p>F. DATE OF MISSION OR AID/W OFFICE REVIEW OF EVALUATION: mo <u>05</u> day <u> </u> yr <u>89</u></p>			
<p>G. APPROVALS OF EVALUATION SUMMARY AND ACTION DECISIONS: Reviewed and approval updated 05/90</p>			
<p>Signature Typed Name</p> <p><i>Jinny Sewell</i> Jinny Sewell</p> <p>Date: <u>3/4/90</u></p>	<p>Representative of Borrower/Grantee</p> <p>Sara Seims</p> <p>Date: <u>May/90</u></p>	<p>Evaluation Officer</p> <p><i>Ann Schwartz</i> Ann Schwartz</p> <p>Date: <u>May/90</u></p>	<p>Mission or AID/W Office Director</p> <p><i>Malcolm J. Purvis</i> Malcolm J. Purvis</p> <p>Date: <u>May/90</u></p>

APPROVALS

H. EVALUATION ABSTRACT (do not exceed the space provided)

The purpose of the project is to develop family planning management capability of selected upazila officials through educational/observational tours to successful family planning programs in Indonesia. The project supports the COB's efforts to decentralize development activities at the upazila level. The project is implemented by Management Sciences for Health (MSH) through their Family Planning Management Training (FPMT) project from their office in Indonesia. The purpose of this mid-term evaluation was to assess progress and to make plans for future activities. The major findings and conclusions are:

- * Many of the participant-developed action plans were not realistic and could not be readily implemented and supported at the upazila level.
- * Technical assistance and monitoring of action plan development and implementation have been inadequate.
- * Mechanisms have not been developed to coordinate with the substantial number of family planning NGOs working in the upazilas.
- * The criteria for selection of study tour participants was frequently not followed, with the result that some participants were new to the upazila and had little working knowledge of the area they represented.

The action decisions and mission comments indicate that all of the above issues are recognized and are being addressed.

ABSTRACT

I. EVALUATION COSTS

1. Evaluation Team Name	Affiliation	Contract Number OR TDY Person Days	Contract Cost OR TDY Cost (US\$)	Source of Funds
Robert S. Wickham		2 weeks	PopTech has info	PopTech
2. Mission/Office Professional Staff Person-Days (estimate) <u>4 days</u>		3. Borrower/Grantee Professional Staff Person-Days (estimate) <u>2 weeks</u>		

COSTS

A.I.D. EVALUATION SUMMARY PART II

J. SUMMARY OF EVALUATION FINDINGS, CONCLUSIONS AND RECOMMENDATIONS (Try not to exceed the 3 pages provided)

Address the following items:

- Purpose of activity(ies) evaluated
- Purpose of evaluation and Methodology used
- Findings and conclusions (relate to questions)
- Principal recommendations
- Lessons learned

Mission or Office: USAID BANGLADESH

Date this summary prepared: September 1989

EVALUATION OF UPAZILA INITIATIVE PROJECT - May 1989 -

1. PURPOSE OF ACTIVITIES EVALUATED

The purpose of the project is to develop family planning management capability of selected upazila officials through educational/observational tours to successful family planning programs in Indonesia. The project supports the GOB's efforts to decentralize development activities at the upazila level. The project is implemented by Management Sciences for Health (MSH) through the Family Planning Management Training group from their office in Indonesia. The project began in May 1987; the current PACD is September 1990.

2. EVALUATION PURPOSE AND METHODOLOGY

The purpose of this mid-term evaluation was to assess progress and to make plans for future activities. The consultant hired to conduct the evaluation interviewed those associated with the project at all levels, made field trips to selected sites and reviewed project records and reports.

3. MAJOR FINDINGS AND CONCLUSIONS

- * The planning process is not producing carefully developed, detailed plans that can be readily implemented and supported at the upazila level.
- * Technical assistance and monitoring of action plan development and implementation have been inadequate.
- * Mechanisms have not been developed to coordinate with the substantial number of family planning NGOs working in the upazilas.
- * The criteria for selection of study tour participants has frequently not been followed. Some participants have been new to the upazila, with no working knowledge of the area they represent.

SUMMARY

4. PRINCIPAL RECOMMENDATIONS

- * An action plan outline should be developed in Indonesia for presentation and modification at the Dhaka debriefing on return. These plans should be carefully reviewed to ensure that they are realistic given the priorities, management structure and expertise available in each individual upazila.
- * Family planning NGOs should be encouraged to participate in and support the UIP. Mechanisms should be established to ensure NGO participation in the initial stages of the planning process.
- * In order to develop effective action plans, study group participants should be in post for a minimum of six months.
- * The FPMT project management should be based in Dhaka, in order to strengthen technical assistance and monitoring capability.
- * Financial support for upazila action plans should be assured for a three year minimum. Alternative funding sources should be sought for project activities beyond the proposed three years of USAID support.

SUMMARY (continued)

K. ATTACHMENTS (List attachments submitted with this Evaluation Summary; always attach copy of full evaluation report, even if one was submitted earlier)

ATTACHMENTS

EVALUATION OF UPAZILA INITIATIVE PROJECT - May 1989

L. COMMENTS BY MISSION, AID/W OFFICE AND BORROWER/GRANTEE

This evaluation report has provided the USAID Office of Population and Health with important observations and comments on the current structure of the Upazila Initiative Project, and suggestions for design of a follow-on project. OPH will formally review this evaluation over the next six months, and discuss with the BDG plans for extension of the project past September 1990. It should be pointed out that several suggestions for the short-term, e.g. provision of longer term support for the upazilas, strengthening of NGO interest, and identification of other sources of donor support, have already been discussed among USAID, the contractor (FPMT) and the BDG.

Other recommendations, such as reversing the order of the study tours and development of action plans, will be reviewed in the context of OPH's general review of its population portfolio, availability of funds, and management capacity within the office.

This mid-term evaluation will serve as an extremely important document on which to base a follow-on project, if one is designed.

MISSION COMMENTS ON FULL REPORT