

**Annual Budget
Submission**

FY-1992

BEST AVAILABLE

PHILIPPINES

JULY 1990



Agency for International Development
Washington, D.C. 20523

C:CONTENTS

F Y 1 9 9 2
ANNUAL BUDGET SUBMISSION

C O N T E N T S
- - - - -

DISCLAIMER

TABLE I - LONG RANGE PLAN BY APPROPRIATION ACCOUNT

TABLE IV - PROJECT BUDGET DATA (DA and ESF)
IV-1 - PROJECT BUDGET DATA (SAI)

TABLE IVa - ACTIVITY CODES/SPECIAL ISSUES PROJECT CODING

NEW PROJECT NARRATIVES

- 0445 Agribusiness Sector Assistance Program
- 0455 Provincial Roads and Bridges Maintenance
- 0461 Private Enterprise Institutional Support
- 0462 Enterprise in Community Development II
- 0463 Local Government Infrastructure Development
- 0464 Private Enterprise Policy Support II
- 0465 Urban and Industrial Pollution Management

TABLE V - PROPOSED PROJECT RANKING

TABLE VI - EXPENDITURES OF LOCAL CURRENCY GENERATIONS
LOCAL CURRENCY USE PLAN NARRATIVE

TABLE VII - LIST OF PLANNED EVALUATIONS

TABLE VIII - SUMMARY DATA ON OVERSEAS OPERATING EXPENSE
SUPPLEMENTAL SUMMARY DATA ON OE (a through d)

TABLE IX - WORKFORCE SUMMARY IN WORKYEARS AND DOLLARS

TABLE IXc - PROJECT MANAGEMENT IN WORKYEARS

TABLE X - MICRO-, SMALL SCALE, AND SMALL FARM ENTERPRISES

TABLE XI - PL 480 TITLE I REQUIREMENTS

TABLE XIII - PL 480 TITLE II
-- CARE
-- CRS

PRIVATIZATION PLAN NARRATIVE

NARCOTICS ACTIVITIES NARRATIVE

THIS ANNUAL BUDGET SUBMISSION IS BASED ON THE APPROVED ASSISTANCE PROGRAM LEVELS (AAPL) PROVIDED BY AID/W. IT DOES NOT TAKE INTO ACCOUNT ANY SHORTFALL UNDER THE CURRENT MILITARY BASES AGREEMENT AS OF THE END OF FY 1990. AT THIS TIME, THERE IS NO WAY OF KNOWING HOW THIS ABS WILL COMPARE WITH ANY SUBSEQUENT BASES COMPENSATION PACKAGE.

TABLE 1 - LONG RANGE PLAN BY APPROPRIATION ACCOUNT (0000)

	FY 1989 ACTUAL	FY 1990 ESTIMATE	--FY 1991--		FY 1992 REQUEST	-----PLANNING PERIOD-----			
			CF	PLANNED		FY 1992	FY 1993	FY 1994	FY 1995
AGRIC, RURAL DEV & NUTRITION	27,397	15,405	25,042	21,647	26,500				
POPULATION PLANNING	10,000	14,000	7,000	8,000	8,000				
HEALTH	6,421	5,000	12,428	15,213	12,450				
EDUCATION AND HUMAN RESOURCES	1,249	2,120	1,550	2,402	2,050				
PRIVATE SECTOR, ENERGY & ENVIRONMENT	1,558	1,475	7,000	7,138	6,000				
CHILD SURVIVAL FUND AIDS		5,000	2,000						
SUBTOTAL FUNCTIONAL ACCOUNTS:	46,665	43,000	55,000	55,000	55,000				
DEVELOPMENT FUND FOR AFRICA DEVELOPMENT PROGRAMS						55,000	55,000	55,000	55,000
SUBTOTAL DEVELOPMENT ASSISTANCE:	46,665	43,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
ECONOMIC SUPPORT FUND	298,000	124,022	160,000	160,000	160,000	160,000	160,000	160,000	160,000
SUBTOTAL DA AND ESF:	344,665	167,022	215,000	215,000	215,000	215,000	215,000	215,000	215,000
PL480:									
PL 480 TITLE I									
PL 480 TITLE II, SECTION 206									
PL 480 TITLE III									
PL 480 TITLE II					12,941				
Operating Expenses (U.S.\$)	1,685	1,400	1,800	2,200	2,350				
Trust Funds (U.S.\$)	3,322	5,202	7,617	8,676	9,370				
Housing Guaranties		25,000	25,000	25,000					

TABLE IV - PROJECT BUDGET DATA

FUNCTIONAL SOURCE		DATE		ESTIMATED U.S. DOLLAR COST (1980)		FY 1990		FY 1991		FY 1992
INIT	FINAL	TOTAL COST	THRU	EXPEND	EXPEND	YR END	REQUEST			
		AUTH	PLAN	FY 1989	ATTORNS	ATTORNS	ATTORNS	ATTORNS	MORTGAGE	
PROJECT NUMBER: 4920340		TITLE: TRAINING AND DEVELOPMENT ISSUES				PROJ/NON	PROJ	IND.: PA	DPRP IND.: NO	
EH 6	83 84	4,082	4,082	4,082		1,415		400		
DS 6	83 84									
PROJECT TOTAL:		4,082	4,082	4,082		1,415		400		
PROJECT NUMBER: 4920341		TITLE: POPULATION PLANNING III				PROJ/NON	PROJ	IND.: PA	DPRP IND.: NO	
FN 6	81 88	38,401	26,701	23,372				3,329		
HE 6	81 88	3,700	3,700	3,522		474		178		
PROJECT TOTAL:		42,101	30,401	26,894		474		3,507		
PROJECT NUMBER: 4920343		TITLE: PROJECT DESIGN				PROJ/NON	PROJ	IND.: PA	DPRP IND.: NO	
ES 6	80 83	18,000	18,000	15,000	3,000	2,200		1,500		
PROJECT NUMBER: 4920356		TITLE: FARMING SYSTEMS DEV-EASTERN VISAYAS				PROJ/NON	PROJ	IND.: PA	DPRP IND.: NO	
FN 6	81 87	4,803	4,803	4,803		662		100		
PROJECT NUMBER: 4920359		TITLE: LOCAL RESOURCES MANAGEMENT				PROJ/NON	PROJ	IND.: PA	DPRP IND.: NO	
FN 6	82 85	13,085	13,086	12,750		4,397		3,526	336	
PROJECT NUMBER: 4920359		TITLE: SMALL AND MEDIUM ENTERPRISE DEVELOPMENT				PROJ/NON	PROJ	IND.: PA	DPRP IND.: NO	
FN 6	83 83	6,818	3,934	3,934		3,270				
PROJECT NUMBER: 4920361		TITLE: MUNICIPAL DEVELOPMENT FUND				PROJ/NON	PROJ	IND.: PA	DPRP IND.: NO	
ES 6	81 83	70,000	36,000	36,000		2,167		631		
PROJECT NUMBER: 4920365		TITLE: MARKETS				PROJ/NON	PROJ	IND.: PA	DPRP IND.: NO	
ES 6	82 85	21,000	9,200	9,200		2,068				
PROJECT NUMBER: 4920366		TITLE: RAINFED RESOURCES DEVELOPMENT				PROJ/NON	PROJ	IND.: PA	DPRP IND.: NO	
FN 6	82 92	24,000	24,000	20,170		2,384		2,729	3,810	
PROJECT NUMBER: 4920367		TITLE: FVG CO-FINANCING II				PROJ/NON	PROJ	IND.: PA	DPRP IND.: NO	
FN 6	84 88	9,997	9,997	9,997		1,684		1,180		
HE 6	84 88	4,383	4,383	4,383		758		850		
EH 6	84 88	1,901	1,901	1,901		186		130		
SD 6	84 88	1,719	1,718	1,718		62		80		
PROJECT TOTAL:		18,000	17,999	17,999		2,670		2,240		
PROJECT NUMBER: 4920371		TITLE: PRIMARY HEALTH CARE FINANCING				PROJ/NON	PROJ	IND.: PA	DPRP IND.: NO	
HE 6	83 87	16,466	16,466	15,919		5,800		1,800	547	
PROJECT NUMBER: 4920374		TITLE: REGIONAL DEVELOPMENT FUND				PROJ/NON	PROJ	IND.: PA	DPRP IND.: NO	
FN 6	82 91	20,476	20,476	20,476		2,000		8,000		
HE 6	82 91	687	687	687		100		300		
ES 6	82 91	168,837	168,837	152,115	4,000	35,000	12,722	30,000		
PROJECT TOTAL:		190,000	190,000	173,278	4,000	37,100	12,722	38,300		

TABLE IV - PROJECT BUDGET DATA

		-----ESTIMATED U.S. DOLLAR COST ('000)-----									
FUNDING SOURCE	CEBID DATE INIT FISCAL	--TOTAL COST--		CEBID TRFU		FY 1989		FY 1990		FY 1990 REQUEST	
		AUTH	PLAN	FY 1989	ACTIONS	EXPEND ITURES	CEBID ACTIONS	EXPEND ITURES	IN BND	MO/LEASE	
PROJECT NUMBER: 4920375		TITLE: RURAL ENERGY DEVELOPMENT				PROJ/NON PROJ		IND.: PA		DFRP IND.: NO	
ES	S	80	83	25,000	3,500	3,500					
PROJECT NUMBER: 4920381		TITLE: TECH TRANSFER FOR ENERGY MANAGEMENT				PROJ/NON PROJ		IND.: PA		DFRP IND.: NO	
ES	S	85	88	5,000	5,000	4,575		1,924		425	
PROJECT NUMBER: 4920385		TITLE: ACCELERATED AGRICULTURAL PRODUCTION				PROJ/NON PROJ		IND.: PA		DFRP IND.: NO	
FN	S	85	91	22,700	30,000	17,917	5,681	9,400	7,300	12,000	
PROJECT NUMBER: 4920398		TITLE: DECENTRALIZED SHELTER AND URBAN DEV				PROJ/NON PROJ		IND.: PA		DFRP IND.: NO	
ES	S	80	83		5,700				800	800	4,200
PROJECT NUMBER: 4920394		TITLE: RURAL FINANCIAL SERVICES				PROJ/NON PROJ		IND.: PA		DFRP IND.: NO	
FN	S	85	88	20,000	20,000	20,000		1,000		498	
PROJECT NUMBER: 4920395		TITLE: ENTERPRISE IN COMMUNITY DEVELOPMENT				PROJ/NON PROJ		IND.: PA		DFRP IND.: NO	
FN	S	85	90	5,750	5,750	3,750	3,000	500		1,200	
SD	S	86	90	1,250	1,250	1,250		300		300	
PROJECT TOTAL:				8,000	8,000	5,000	3,000	1,200		1,500	
PROJECT NUMBER: 4920396		TITLE: FAMILY PLANNING ASSISTANCE				PROJ/NON PROJ		IND.: PA		DFRP IND.: NO	
FN	S	80	83	40,000	40,000		14,000	4,622	8,000	10,267	12,000
PROJECT NUMBER: 4920397		TITLE: PARTICIPANT TRAINING				PROJ/NON PROJ		IND.: PA		DFRP IND.: NO	
FN	S	86	87	1,000	1,000	1,000		164		150	
EH	S	86	87	4,000	4,000	4,000		1,000		1,313	
PROJECT TOTAL:				5,000	5,000	5,000		1,164		1,463	
PROJECT NUMBER: 4920401		TITLE: RURAL WATER SUPPLY AND SANITATION				PROJ/NON PROJ		IND.: PA		DFRP IND.: NO	
HE	S	86	87	18,750	18,750	3,244		1,796		15,506	
HE	L	86	87								
PROJECT TOTAL:				18,750	18,750	3,244		1,796		15,506	
PROJECT NUMBER: 4920406		TITLE: CHILD SURVIVAL PROGRAM				PROJ/NON PROJ		IND.: NP		DFRP IND.: NO	
FN	S	89	92	5,000	6,000	6,000		6,000			
HE	S	89	92	44,000	39,000	5,121	4,104	6,800	11,300	12,000	18,475
CS	S	89	92		5,000		5,000	500		500	
PROJECT TOTAL:				50,000	50,000	11,121	9,104	13,300	11,300	12,500	18,475
PROJECT NUMBER: 4920419		TITLE: PYD CO-FINANCING III				PROJ/NON PROJ		IND.: PA		DFRP IND.: NO	
FN	S	89	92	9,700	18,700	3,790	5,034	2,000	4,120	2,500	5,766
HE	S	89	92	2,400	3,900	800	146	550	2,013	600	941
EH	S	89	92	2,100	3,600	799	620	550	1,402	600	779
SB	S	89	92	800	800	300	300	200	138	100	62
PROJECT TOTAL:				15,000	27,000	5,679	6,100	3,300	7,673	3,800	7,548
PROJECT NUMBER: 4920420		TITLE: RURAL INFRASTRUCTURE FUND				PROJ/NON PROJ		IND.: PA		DFRP IND.: NO	
DP	S	87	92								
ES	S	87	92	90,000	140,000	90,000	20,000	12,600	10,200	18,600	19,800
PROJECT TOTAL:				90,000	140,000	90,000	20,000	12,600	10,200	18,600	19,800

TABLE IV - PROJECT BUDGET DATA

FUNDS	DELIS DATE		--TOTAL COST--		DELIS THRU		ESTIMATED U.S. DOLLAR COST \$ (000)		FY 1990 FIDELIST		
	SOURCE	INIT	FINAL	AUTH	PLAN	FY 1989	FY 1990	FY 1991			
						DELIS	EXPEND	DELIS	EXPEND	IF END	
						ACTIONS	ITURES	ACTIONS	ITURES	MORTGAGE	
PROJECT NUMBER:	4920450	TITLE: SUPPORT FOR DEVELOPMENT PROGRAM II			PROJ/NON PROJ		IND.: OT	DPRP IND.: NO			
ES 6	91	92	200,000			107,500	107,500	92,700	92,700		
PROJECT NUMBER:	4920453	TITLE: INSTITUTIONAL REFORM/INFORMAL SECTOR			PROJ/NON PROJ		IND.: PA	DPRP IND.: NO			
SD 6	91	94	20,000			2,000		6,000	2,000		
PROJECT NUMBER:	4920454	TITLE: PRIVATIZATION II			PROJ/NON PROJ		IND.: PA	DPRP IND.: NO			
ES 6	92	92									
PROJECT NUMBER:	4920455	TITLE: PROVINCIAL ROADS/BRIDGES MAINTENANCE			PROJ/NON PROJ		IND.: PA	DPRP IND.: NO			
ES 6	92	92	25,000					25,000	25,000		
PROJECT NUMBER:	4920461	TITLE: PRIVATE ENTERPRISE INSTITUTIONAL SUPPORT			PROJ/NON PROJ		IND.: PA	DPRP IND.: NO			
SD 6	92	95	15,000					15,000	2,000		
PROJECT NUMBER:	4920462	TITLE: ENTERPRISE IN COMMUNITY DEVELOPMENT II			PROJ/NON PROJ		IND.: PA	DPRP IND.: NO			
FN 6	92	94	5,000					5,000	5,000		
HE 6	92	94	4,000					4,000			
SD 6	92	94	3,000					3,000			
PROJECT TOTAL:			12,000					12,000	5,000		
PROJECT NUMBER:	4920463	TITLE: LOCAL GOVERNMENT INFRASTRUCTURE DEV			PROJ/NON PROJ		IND.: PA	DPRP IND.: NO			
ES 6	91	95	100,000			28,978	12,000	71,622	17,522		
PROJECT NUMBER:	4920464	TITLE: PRIVATE ENTERPRISE POLICY SUPPORT II			PROJ/NON PROJ		IND.: PA	DPRP IND.: NO			
ES 6	91	92									
PROJECT NUMBER:	4929999	TITLE:			PROJ/NON PROJ		IND.:	DPRP IND.: NO			
EH 6											
DP 6											
PROJECT TOTAL:											
PROJECT NUMBER:	4921107	TITLE: DECENTRALIZED SHELTER AND URBAN DEV.			PROJ/NON PROJ		IND.: PA	DPRP IND.: NO			
SD 6	90	93									
ES 6	90	93									
PROJECT TOTAL:											
PROJECT NUMBER:	4921111	TITLE: DELETED PROJECT			PROJ/NON PROJ		IND.:	DPRP IND.: NO			
SD 6											
REPORT TOTAL:			1,072,806	1,606,221	771,938	167,822	281,071	215,000	276,240	452,261	215,000

TABLE IV - PROJECT BUDGET DATA

FUNDING SOURCE	OBLIG DATE		-----ESTIMATED U.S. DOLLAR COST (\$000)-----							FY 1992 REQUEST
	INIT	FINAL	OBLIG THRU		FY 1990		FY 1991		YR END MORTGAGE	
			AUTH	PLAN	FY 1989	OBLIG ATIONS	EXPEND ITURES	OBLIG ATIONS		

APPROPRIATION SUMMARY

FN			15,405	37,289	21,647	52,769	123,769	26,500
FN			14,000	13,822	8,000	11,267	21,327	8,000
RE			5,000	16,378	15,913	16,700	47,147	12,450
EH			2,120	3,651	2,402	3,443	2,829	2,050
SD			1,475	3,296	7,138	2,230	39,487	6,000
CS			5,000	500		500		
DB								
BP								
ES			124,022	208,135	160,000	189,331	217,700	160,000
REPORT TOTAL:			167,022	281,071	215,000	276,240	452,261	215,000

PHILIPPINES (274920)

FY 1992 ANNUAL BUDGET SUBMISSION

TABLE IV-1 - PROJECT BUDGET DATA
SPECIAL ASSISTANCE INITIATIVE (SAI)

FUNDING SOURCE	OBLIG DATE INIT FIN	TOTAL COST AUTH PLAN	-----ESTIMATED U.S. DOLLAR COST (\$000)-----					FY 1992 REQUEST
			OBLIG THRU FY 1989	----FY 1990---- OBLIG- ATIONS	EXPEND- ITURES	----FY 1991---- OBLIG- ATIONS	EXPEND- ITURES	
PROJECT NUMBER: 4920420 SAI 6	90 92	30,000 30,000		20,000				PROJ/NON PROJ IND.: PA BPRP IND.: NO 20,000 10,000 10,000
PROJECT NUMBER: 4920444 SAI 6	90 92	125,000		30,000	15,000	50,000	15,000	45,000 45,000
PROJECT NUMBER: 4920452 SAI 6	90 90	25,000 25,000		25,000	25,000			PROJ/NON PROJ IND.: PA BPRP IND.: NO
PROJECT NUMBER: 4920454 SAI 6	92 92	25,000						PROJ/NON PROJ IND.: PA BPRP IND.: NO 25,000 25,000
PROJECT NUMBER: 4920456 SAI 6	90 93	100,000		14,484	14,484	40,000	30,000	45,516 35,000
PROJECT NUMBER: 4920457 SAI 6	90 90	39,828		39,828	39,828			PROJ/NON PROJ IND.: NP BPRP IND.: NO
PROJECT NUMBER: 4920458 SAI 6	90 93	125,000		30,000	15,000	55,000	30,000	40,000 30,000
PROJECT NUMBER: 4920464 SAI 6	91 92	100,000				50,000	50,000	50,000 50,000
PROJECT NUMBER: 4920465 SAI 6	91 96	20,000				5,000		15,000 5,000
APPROPRIATION TOTAL		55,000 589,828		159,312	109,312	200,000	145,000	230,516 200,000

AD/SI SUMMARY REPORT

	FY 1990	FY 1991	FY 1992
	ESTIMATE	ESTIMATE	REQUEST

PROJECT NUMBER: 492-0343 TITLE: PROJECT DESIGN

EYMP ENERGY MANAGEMENT, PLANNING, POLICY AND PRODUCTION

SI CODE: EEF	100 %	150	
SI CODE: NSP	100 %	150	
SI CODE: TTE	25 %	37	

TOTAL AC CODE: 5 % 150

NRFR FORESTRY

SI CODE: NSP	100 %	300	
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TOTAL AC CODE: 10 % 300

PEMG ADMINISTRATION AND MANAGEMENT

SI CODE: INS	100 %	2,550	
SI CODE: NSP	100 %	2,350	
SI CODE: TTE	5 %	127	

TOTAL AC CODE: 55 % 2,550

PROJECT TOTAL 100 % 3,000

PROJECT NUMBER: 492-0374 TITLE: REGIONAL DEVELOPMENT FUND

AGMK AGRICULTURAL MARKETING

SI CODE: INC	100 %	640	2,035
SI CODE: INS	50 %	320	1,017
SI CODE: NSP	20 %	128	407
SI CODE: PBL	50 %	320	1,017
SI CODE: RUR	80 %	512	1,628

TOTAL AC CODE: 16 % 640 2,035

EDEC BASIC EDUCATION FOR CHILDREN

SI CODE: INS	50 %	1,100	3,498
SI CODE: NSP	5 %	110	349
SI CODE: PBL	50 %	1,100	3,498
SI CODE: RUR	95 %	2,090	6,647

TOTAL AC CODE: 55 % 2,200 6,997

HEWH WATER QUALITY HEALTH

SI CODE: PBL	50 %	60	190
SI CODE: RUR	100 %	120	381

TOTAL AC CODE: 3 % 120 381

INRD RURAL ROADS

AC/BI SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: ZDM	50 %	500	0,844	
SI CODE: ZNS	50 %	500	1,590	
SI CODE: ZSL	50 %	500	1,590	
SI CODE: ZUR	100 %	1,000	2,180	
TOTAL AC CODE:	25 %	1,000	2,180	
PSMS ADMINISTRATION AND MANAGEMENT				
SI CODE: INS	100 %	40	127	
SI CODE: NSP	100 %	40	127	
TOTAL AC CODE:	1 %	40	127	
PROJECT TOTAL	100 %	4,000	12,722	

PROJECT NUMBER: 492-0385 TITLE: ACCELERATED AGRICULTURAL PRODUCTION

AGIR IRRIGATION

SI CODE: INC	50 %	1,317	1,693
SI CODE: INS	45 %	741	952
SI CODE: NSP	100 %	1,647	2,117
SI CODE: TIC	15 %	247	317
TOTAL AC CODE:	29 %	1,647	2,117

AGMK AGRICULTURAL MARKETING

SI CODE: NSP	100 %	795	1,022
SI CODE: PSD	100 %	795	1,022
SI CODE: PVL	30 %	238	306
SI CODE: REC	20 %	159	204
SI CODE: SPR	70 %	556	715
SI CODE: TIC	20 %	159	204
TOTAL AC CODE:	14 %	795	1,022

AGMP AGRICULTURAL MANAGEMENT, PLANNING AND POLICY

SI CODE: NSP	100 %	1,988	2,555
SI CODE: REC	80 %	1,590	2,043
SI CODE: SPR	80 %	1,590	2,043
SI CODE: TIC	20 %	397	510
TOTAL AC CODE:	35 %	1,988	2,555

PERD BUSINESS DEVELOPMENT PROMOTION

SI CODE: NSP	100 %	113	146
SI CODE: PSD	100 %	113	146
SI CODE: PVL	100 %	113	146
TOTAL AC CODE:	2 %	113	146

PSMS ADMINISTRATION AND MANAGEMENT

AD/SI SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: NSP	100 %	1,136	1,450	
SI CODE: TIC	20 %	227	292	
TOTAL AC CODE:	20 %	1,136	1,450	
PROJECT TOTAL	100 %	5,491	7,300	

PROJECT NUMBER: 492-0388 TITLE: DECENTRALIZED SHELTER AND URBAN DEV

BRNS POLICY REFORM, NONSECTORAL N.E.C

SI CODE: CIT	100 %	640	
SI CODE: DEC	100 %	640	
SI CODE: INS	50 %	512	
SI CODE: RDR	20 %	128	
SI CODE: SFR	100 %	640	
SI CODE: TTE	15 %	96	
TOTAL AC CODE:	80 %	640	

PSMS ADMINISTRATION AND MANAGEMENT

SI CODE: CIT	100 %	160	
SI CODE: INS	100 %	160	
SI CODE: NRM	50 %	80	
SI CODE: SFI	25 %	40	
TOTAL AC CODE:	20 %	160	
PROJECT TOTAL	100 %	800	

PROJECT NUMBER: 492-0395 TITLE: ENTERPRISE IN COMMUNITY DEVELOPMENT

AGCR AGRICULTURAL CREDIT

SI CODE: DOM	100 %	450	
SI CODE: INC	100 %	450	
SI CODE: INS	20 %	90	
SI CODE: PRT	100 %	450	
SI CODE: RUR	100 %	450	
SI CODE: TIC	100 %	450	
SI CODE: TTE	5 %	22	
TOTAL AC CODE:	15 %	450	

EDEC BASIC EDUCATION FOR CHILDREN

SI CODE: DOM	4 %	
SI CODE: INC	4 %	
SI CODE: INS	20 %	
SI CODE: PRT	100 %	

ACCT SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: RUR	100 %			
SI CODE: TIC	100 %			
SI CODE: TRV	4 %			
SI CODE: TTE	3 %			
TOTAL AC CODE:	0 %			
HEYM IMMUNIZATION				
SI CODE: INS	15 %		22	
SI CODE: PRT	100 %		150	
SI CODE: RUR	100 %		150	
SI CODE: TIC	100 %		150	
SI CODE: TTE	1 %		1	
TOTAL AC CODE:	5 %		150	
HEWH WATER QUALITY HEALTH				
SI CODE: INS	15 %		22	
SI CODE: PRT	100 %		150	
SI CODE: RUR	100 %		150	
TOTAL AC CODE:	5 %		150	
NRFR FORESTRY				
SI CODE: INS	30 %		450	
SI CODE: PRT	100 %		1,500	
SI CODE: REF	100 %		1,500	
SI CODE: RUR	100 %		1,500	
SI CODE: TIC	100 %		1,500	
SI CODE: TRF	100 %		1,500	
SI CODE: TTE	7 %		105	
TOTAL AC CODE:	50 %		1,500	
NRSL SOILS				
SI CODE: INS	30 %		135	
SI CODE: PRT	100 %		450	
SI CODE: RUR	100 %		450	
SI CODE: TIC	100 %		450	
SI CODE: TRF	100 %		450	
SI CODE: TTE	2 %		9	
TOTAL AC CODE:	15 %		450	
NRWR WATER RESOURCES MANAGEMENT				
SI CODE: INS	30 %		90	
SI CODE: PRT	100 %		300	

AC/SI SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: BUR	100 %	300		
TOTAL AC CODE:	10 %	300		
NUSM GROWTH MONITORING AND WEANING FOODS				
SI CODE: INS	15 %			
SI CODE: PAT	100 %			
SI CODE: PUP	100 %			
SI CODE: TIC	100 %			
SI CODE: TTE	5 %			
TOTAL AC CODE:	0 %			
PROJECT TOTAL	100 %	3,000		

PROJECT NUMBER: 492-0396 TITLE: FAMILY PLANNING ASSISTANCE

PNCH FAMILY PLANNING CONTRACEPTIVES				
SI CODE: NSP	100 %	5,040	2,880	2,880
SI CODE: PBL	75 %	3,780	2,160	2,160
SI CODE: PVL	25 %	1,260	720	720
TOTAL AC CODE:	36 %	5,040	2,880	2,680
PNPD FAMILY PLANNING PROGRAM DEVELOPMENT				
SI CODE: NSP	100 %	560	320	320
SI CODE: PBL	60 %	336	192	192
SI CODE: PVL	40 %	224	128	128
TOTAL AC CODE:	4 %	560	320	320
PNSD FAMILY PLANNING SERVICE DELIVERY				
SI CODE: NSP	100 %	8,400	4,800	4,800
SI CODE: PBL	54 %	4,536	2,592	2,592
SI CODE: PNP	10 %	840	480	480
SI CODE: PVL	30 %	2,520	1,440	1,440
TOTAL AC CODE:	60 %	8,400	4,800	4,800
PROJECT TOTAL	100 %	14,000	8,000	8,000

PROJECT NUMBER: 492-0406 TITLE: CHILD SURVIVAL PROGRAM

HECS CHILD SPACING/HIGH RISK BIRTHS				
SI CODE: CHS	100 %	1,365	1,695	1,380
SI CODE: NSP	100 %	1,365	1,695	1,380
SI CODE: PBL	100 %	1,365	1,695	1,380

ACCT SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: TIC	10 %	175	169	175
TOTAL AC CODE:	15 %	1,365	1,695	1,360
HEDD DIARRHEAL DISEASE CONTROL/ORAL REHYDRATION THERAPY				
SI CODE: CHS	100 %	910	1,170	920
SI CODE: NSP	100 %	910	1,170	920
SI CODE: PBL	100 %	910	1,170	920
SI CODE: TIC	10 %	91	110	92
TOTAL AC CODE:	10 %	910	1,170	920
HEIM IMMUNIZATION				
SI CODE: CHS	100 %	1,820	2,260	1,840
SI CODE: NSP	100 %	1,820	2,260	1,840
SI CODE: PBL	100 %	1,820	2,260	1,840
SI CODE: TIC	10 %	182	226	184
TOTAL AC CODE:	20 %	1,820	2,260	1,840
HEMH WOMEN'S HEALTH				
SI CODE: CHS	100 %	1,365	1,695	1,360
SI CODE: NSP	100 %	1,365	1,695	1,360
SI CODE: PBL	100 %	1,365	1,695	1,360
SI CODE: TIC	10 %	136	169	138
TOTAL AC CODE:	15 %	1,365	1,695	1,360
HERI ACUTE RESPIRATORY INFECTION (ARI)				
SI CODE: CHS	100 %	1,820	2,260	1,840
SI CODE: NSP	100 %	1,820	2,260	1,840
SI CODE: PBL	100 %	1,820	2,260	1,840
SI CODE: TIC	10 %	182	226	184
TOTAL AC CODE:	20 %	1,820	2,260	1,840
NUBF BREASTFEEDING				
SI CODE: CHS	100 %	455	565	460
SI CODE: NSP	100 %	455	565	460
SI CODE: PBL	100 %	455	565	460
SI CODE: TIC	10 %	45	56	46
TOTAL AC CODE:	5 %	455	565	460
NUGM GROWTH MONITORING AND WEANING FOODS				
SI CODE: CHS	100 %	455	565	460
SI CODE: NSP	100 %	455	565	460

AC/SI SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: FEL	100 %	455	565	460
SI CODE: TIC	10 %	45	51	46
TOTAL AC CODE:	5 %	455	565	460
FNSG FAMILY PLANNING SERVICE DELIVERY				
SI CODE: OHS	100 %	910	1,170	920
SI CODE: NSP	100 %	910	1,130	920
SI CODE: FBL	100 %	910	1,130	920
SI CODE: TIC	10 %	91	113	92
TOTAL AC CODE:	10 %	910	1,130	920
PROJECT TOTAL	100 %	9,104	11,300	9,200

PROJECT NUMBER: 492-0419 TITLE: PVD CO-FINANCING III

AGAB AGRIBUSINESS

SI CODE: COP	90 %	1,098	1,381	1,260
SI CODE: DOM	100 %	1,220	1,534	1,400
SI CODE: INS	15 %	183	230	210
SI CODE: PVL	90 %	1,098	1,381	1,260
SI CODE: PVU	10 %	122	153	140
SI CODE: PVX	15 %	183	230	210
SI CODE: RUR	100 %	1,220	1,534	1,400
SI CODE: TIC	15 %	183	230	210
SI CODE: TMA	15 %	183	230	210
SI CODE: TTE	15 %	183	230	210
TOTAL AC CODE:	20 %	1,220	1,534	1,400

ASCR AGRICULTURAL CREDIT

SI CODE: COP	90 %	1,372	1,726	1,575
SI CODE: DOM	100 %	1,525	1,918	1,750
SI CODE: INS	15 %	228	287	262
SI CODE: PVL	85 %	1,296	1,630	1,487
SI CODE: PVU	15 %	228	287	262
SI CODE: PVX	15 %	228	287	262
SI CODE: RUR	100 %	1,525	1,918	1,750
SI CODE: TIC	15 %	228	287	262
SI CODE: TMA	15 %	228	287	262
SI CODE: TTE	15 %	228	287	262
TOTAL AC CODE:	25 %	1,525	1,918	1,750

ASLS AGRICULTURAL LAND USE AND SETTLEMENT

SI CODE: COP	90 %	274	345	315
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ACTED BUDGET REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: INB	15 %	45	57	52
SI CODE: PVL	100 %	315	393	350
SI CODE: PVX	15 %	45	57	52
SI CODE: RUR	100 %	305	393	350
SI CODE: TIC	15 %	45	57	52
SI CODE: TMA	15 %	45	57	52
SI CODE: TTE	15 %	45	57	52
TOTAL AC CODE:	5 %	305	393	350
AGMK AGRICULTURAL MARKETING				
SI CODE: COP	90 %	274	345	315
SI CODE: INS	15 %	45	57	52
SI CODE: PVL	90 %	274	345	315
SI CODE: PVU	10 %	30	39	35
SI CODE: PVX	15 %	45	57	52
SI CODE: RUR	100 %	305	393	350
SI CODE: TIC	15 %	45	57	52
SI CODE: TMA	15 %	45	57	52
SI CODE: TTE	15 %	45	57	52
TOTAL AC CODE:	5 %	305	393	350
EDEA BASIC EDUCATION FOR ADOLESCENTS AND ADULTS				
SI CODE: INS	15 %	91	115	105
SI CODE: PVL	100 %	610	767	700
SI CODE: PVX	15 %	91	115	105
SI CODE: RUR	100 %	610	767	700
SI CODE: TFE	100 %	610	767	700
SI CODE: TIC	100 %	610	767	700
SI CODE: TTE	100 %	610	767	700
SI CODE: WDI	90 %	549	690	630
TOTAL AC CODE:	10 %	610	767	700
HEWH WATER QUALITY HEALTH				
SI CODE: INS	15 %	91	115	105
SI CODE: PVL	90 %	549	690	630
SI CODE: PVU	10 %	61	76	70
SI CODE: PVX	15 %	91	115	105
SI CODE: RUR	100 %	610	767	700
SI CODE: TFE	100 %	610	767	700
SI CODE: TIC	15 %	91	115	105
SI CODE: TTE	15 %	91	115	105
SI CODE: WDI	90 %	549	690	630
TOTAL AC CODE:	10 %	610	767	700
INCC CONSTRUCTION (EXCLUDING CONSTR. ACTIVITIES N.E.C.)				

AD/SI SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: CGN	100 %	305	383	350
SI CODE: INS	15 %	45	57	52
SI CODE: PVL	10 %	30	38	35
SI CODE: PVU	90 %	274	345	315
SI CODE: PVX	15 %	45	57	52
SI CODE: RUR	100 %	305	383	350
SI CODE: TIC	15 %	45	57	52
SI CODE: TMA	15 %	45	57	52
SI CODE: TTE	15 %	45	57	52
TOTAL AC CODE:	5 %	305	383	350
NRFB MANUFACTURING (NOT AGRICULTURALLY RELATED)				
SI CODE: COP	100 %	915	1,150	1,050
SI CODE: DOM	50 %	457	575	525
SI CODE: EXP	50 %	457	575	525
SI CODE: INS	15 %	137	172	157
SI CODE: PVL	100 %	915	1,150	1,050
SI CODE: RUR	10 %	91	115	105
SI CODE: TFE	15 %	137	172	157
SI CODE: TIC	15 %	137	172	157
SI CODE: TTE	15 %	137	172	157
SI CODE: TWN	90 %	823	1,035	945
SI CODE: WDI	70 %	640	805	735
TOTAL AC CODE:	15 %	915	1,150	1,050
NRFR FORESTRY				
SI CODE: BDV	100 %	305	383	350
SI CODE: INS	15 %	45	57	52
SI CODE: PVL	50 %	152	191	175
SI CODE: PVU	50 %	152	191	175
SI CODE: PVX	15 %	45	57	52
SI CODE: REF	100 %	305	383	350
SI CODE: RUR	100 %	305	383	350
SI CODE: TMA	15 %	45	57	52
SI CODE: TTE	15 %	45	57	52
TOTAL AC CODE:	5 %	305	383	350
PROJECT TOTAL	100 %	6,100	7,673	7,000
PROJECT NUMBER: 492-0420		TITLE: RURAL INFRASTRUCTURE FUND		
INCO COMMUNICATIONS				
SI CODE: CIT	20 %	1,000	510	590
SI CODE: PBL	10 %	500	255	495

AC SI SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: RUR	50 %	2,500	1,275	2,475
SI CODE: TTE	5 %	250	127	247
SI CODE: TWM	30 %	1,500	755	1,455
TOTAL AC CODE:	25 %	5,000	2,550	4,950
INMA MAIN ROADS				
SI CODE: PBL	10 %	800	408	792
SI CODE: RUR	70 %	5,600	2,856	5,544
SI CODE: TTE	5 %	400	204	396
SI CODE: TUS	5 %	400	204	396
SI CODE: TWM	30 %	2,400	1,224	2,376
TOTAL AC CODE:	40 %	8,000	4,090	7,920
INRD RURAL ROADS				
SI CODE: NSP	50 %	3,500	1,785	2,465
SI CODE: PBL	10 %	700	357	693
SI CODE: RUR	35 %	2,450	1,249	2,425
SI CODE: TTE	5 %	350	178	346
SI CODE: TUS	5 %	350	178	346
SI CODE: TWM	15 %	1,050	535	1,039
TOTAL AC CODE:	35 %	7,000	3,570	6,730
PROJECT TOTAL	100 %	20,000	10,200	19,200

PROJECT NUMBER: 492-0428 TITLE: PRIVATIZATION PROJECT

PEBD BUSINESS DEVELOPMENT PROMOTION

SI CODE: NSP	100 %	105
SI CODE: PBL	100 %	105
SI CODE: PVZ	100 %	105
SI CODE: RDV	80 %	84

TOTAL AC CODE: 20 % 105

PEFM FINANCIAL MARKETS

SI CODE: CIT	80 %	42
SI CODE: INS	10 %	5
SI CODE: PBL	50 %	26
SI CODE: PRT	50 %	26
SI CODE: PVZ	100 %	52
SI CODE: TPU	80 %	42

TOTAL AC CODE: 10 % 52

PSMG ADMINISTRATION AND MANAGEMENT

AC/CI SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: NSP	100 %		368	
SI CODE: PBL	100 %		368	
SI CODE: PVI	100 %		368	
SI CODE: TFE	50 %		184	
SI CODE: TIC	50 %		110	
SI CODE: TMA	50 %		184	
SI CODE: TTH	10 %		36	
SI CODE: TUS	50 %		221	
TOTAL AC CODE:	70 %		368	
PROJECT TOTAL	100 %		527	

PROJECT NUMBER: 492-0429 TITLE: RURAL ELECTRIFICATION

EVMP ENERGY MANAGEMENT, PLANNING, POLICY AND PRODUCTION

SI CODE: EEF	70 %		1,114
SI CODE: NSP	100 %		1,591
SI CODE: TTE	30 %		477
TOTAL AC CODE:	25 %		1,591

INPO POWER (EXCLUDING RURAL ELECTRIFICATION)

SI CODE: COP	100 %		4,775
SI CODE: INS	40 %		1,910
SI CODE: RUR	50 %		3,820
SI CODE: TIC	70 %		3,342
SI CODE: TTE	30 %		1,432
SI CODE: TMN	20 %		955
TOTAL AC CODE:	75 %		4,775
PROJECT TOTAL	100 %		6,367

PROJECT NUMBER: 492-0430 TITLE: SUPPORT FOR DEVELOPMENT PROGRAM

PETI TRADE AND INVESTMENT PROMOTION

SI CODE: NSP	100 %	29,400
SI CODE: PBL	100 %	29,400
SI CODE: SFR	100 %	29,400
TOTAL AC CODE:	60 %	29,400

PSMG ADMINISTRATION AND MANAGEMENT

SI CODE: FSC	100 %	19,600
SI CODE: NSP	100 %	19,600
SI CODE: PBL	100 %	19,600

AC/SI SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: SFR	100 %	19,600		
TOTAL AC CODE:	100 %	19,600		
PROJECT TOTAL	100 %	49,000		

PROJECT NUMBER: 492-0432 TITLE: TECHNICAL RESOURCES PROJECT

FNPD FAMILY PLANNING PROGRAM DEVELOPMENT

SI CODE: IMS	50 %	375		
SI CODE: NSP	100 %	750		
SI CODE: FOC	100 %	750		
SI CODE: TTE	50 %	375		
TOTAL AC CODE:	20 %	750		

PEMS ADMINISTRATION AND MANAGEMENT

SI CODE: IMS	10 %	200		
SI CODE: NSP	100 %	3,000		
SI CODE: FBL	75 %	2,250		
SI CODE: PMP	25 %	750		
SI CODE: REC	15 %	450		
SI CODE: ASS	15 %	450		
TOTAL AC CODE:	50 %	3,000		

PROJECT TOTAL 100 % 3,750

PROJECT NUMBER: 492-0436 TITLE: LOCAL DEVELOPMENT ASSISTANCE PROGRAM

FRNS POLICY REFORM, NONSECTORAL N.E.C

SI CODE: BEC	100 %	45,022	4,978	
SI CODE: NSP	100 %	45,022	4,978	
SI CODE: ROR	5 %	2,251	248	
SI CODE: SPR	90 %	40,519	4,480	
SI CODE: TIC	5 %	2,251	248	

TOTAL AC CODE: 100 % 45,022 4,978

PROJECT TOTAL 100 % 45,022 4,978

PROJECT NUMBER: 492-0439 TITLE: DEVELOPMENT TRAINING

AGAB AGRIBUSINESS

SI CODE: PNP	90 %	135	90	117
SI CODE: PRT	100 %	150	100	130
SI CODE: PSD	100 %	150	100	130

AC/SI SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: RUR	60 %	90	60	78
SI CODE: TFE	50 %	75	50	65
SI CODE: TIC	80 %	120	80	104
SI CODE: TMA	50 %	75	50	65
SI CODE: TPV	100 %	150	100	130
SI CODE: TTE	80 %	120	80	104
SI CODE: TTH	10 %	15	10	13
SI CODE: TUS	10 %	15	10	13
SI CODE: TWN	40 %	60	40	52
SI CODE: UNV	10 %	15	10	13
SI CODE: WDI	50 %	75	50	65
TOTAL AC CODE:	10 %	150	100	130

MNFG MANUFACTURING (NOT AGRICULTURALLY RELATED)

SI CODE: PNP	90 %	472	315	409
SI CODE: PRT	100 %	525	350	454
SI CODE: PSD	100 %	525	350	454
SI CODE: RUR	60 %	315	210	273
SI CODE: TFE	50 %	262	175	227
SI CODE: TIC	80 %	420	280	364
SI CODE: TMA	50 %	262	175	227
SI CODE: TPV	100 %	525	350	454
SI CODE: TTE	80 %	420	280	364
SI CODE: TTH	10 %	52	35	45
SI CODE: TUS	10 %	52	35	45
SI CODE: TWN	40 %	210	140	182
SI CODE: UNV	10 %	52	35	45
SI CODE: WDI	50 %	262	175	227
TOTAL AC CODE:	35 %	525	350	454

PEBD BUSINESS DEVELOPMENT PROMOTION

SI CODE: PNP	90 %	67	45	58
SI CODE: PRT	100 %	75	50	65
SI CODE: PSD	100 %	75	50	65
SI CODE: RUR	60 %	45	30	39
SI CODE: TFE	50 %	37	25	32
SI CODE: TIC	80 %	60	40	52
SI CODE: TMA	50 %	37	25	32
SI CODE: TPV	100 %	75	50	65
SI CODE: TTE	80 %	60	40	52
SI CODE: TTH	10 %	7	5	6
SI CODE: TUS	10 %	7	5	6
SI CODE: TWN	40 %	30	20	26
SI CODE: UNV	10 %	7	5	6
SI CODE: WDI	50 %	37	25	32
TOTAL AC CODE:	5 %	75	50	65

PSMG ADMINISTRATION AND MANAGEMENT

27

ACCTG SUMMARY REPORT

		FY 1992 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: CIT	40 Z	300	200	260
SI CODE: BEC	60 Z	450	300	390
SI CODE: BEB	10 Z	75	50	65
SI CODE: INS	80 Z	600	400	520
SI CODE: FEL	100 Z	750	500	650
SI CODE: ROR	80 Z	450	300	390
SI CODE: SFR	10 Z	75	50	65
SI CODE: TAC	20 Z	150	100	130
SI CODE: TFE	50 Z	375	250	325
SI CODE: TIC	80 Z	600	400	520
SI CODE: TMA	50 Z	375	250	325
SI CODE: TPU	100 Z	750	500	650
SI CODE: TTE	80 Z	600	400	520
SI CODE: TTR	1 Z	7	5	6
SI CODE: TUS	15 Z	112	75	97
SI CODE: WDI	50 Z	375	250	325
TOTAL AC CODE:	50 Z	750	500	650
PROJECT TOTAL	100 Z	1,500	1,000	1,300

PROJECT NUMBER: 492-0443 TITLE: SMALL ENTERPRISE CREDIT

PEFM FINANCIAL MARKETS

SI CODE: NSP	100 Z	1,865		
SI CODE: PRT	100 Z	1,865		
SI CODE: PSD	100 Z	1,865		
SI CODE: REC	2 Z	37		
SI CODE: ROR	2 Z	37		
SI CODE: TTE	2 Z	37		

TOTAL AC CODE: 100 Z 1,865

PROJECT TOTAL 100 Z 1,865

PROJECT NUMBER: 492-0445 TITLE: AGRIBUSINESS SECTOR ASSISTANCE PROGRAM

AGAB AGRIBUSINESS

SI CODE: INS	20 Z		291	288
SI CODE: NSP	100 Z		1,455	1,444
SI CODE: PRT	100 Z		1,455	1,444
SI CODE: REC	30 Z		436	433
SI CODE: TIC	10 Z		145	144

TOTAL AC CODE: 15 Z 1,455 1,444

AGMK AGRICULTURAL MARKETING

AC/SI SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: ORG	20 %		291	288
SI CODE: NSP	100 %		1,455	1,444
SI CODE: PRT	100 %		1,455	1,444
SI CODE: PVZ	20 %		291	288
TOTAL AC CODE:	15 %		1,455	1,444
ACMP AGRICULTURAL MANAGEMENT, PLANNING AND POLICY				
SI CODE: INS	20 %		1,358	1,348
SI CODE: NSP	100 %		6,790	6,743
SI CODE: PBL	80 %		5,432	5,394
SI CODE: PRT	50 %		3,395	3,371
SI CODE: SFR	80 %		5,432	5,394
SI CODE: TIC	30 %		2,036	2,022
TOTAL AC CODE:	70 %		6,790	6,743
PROJECT TOTAL	100 %		9,700	9,633
PROJECT NUMBER: 492-0446 TITLE: HEALTH CARE FINANCING				
HESD HEALTH SYSTEMS DEVELOPMENT				
SI CODE: INS	50 %		1,250	1,250
SI CODE: NSP	100 %		2,500	2,500
SI CODE: PBL	50 %		1,250	1,250
SI CODE: PNP	10 %		250	250
SI CODE: PRT	40 %		1,000	1,000
SI CODE: PSD	50 %		1,250	1,250
TOTAL AC CODE:	100 %		2,500	2,500
PROJECT TOTAL	100 %		2,500	2,500
PROJECT NUMBER: 492-0447 TITLE: FINANCIAL MARKETS DEVELOPMENT				
PEFM FINANCIAL MARKETS				
SI CODE: INS	100 %		3,000	2,000
SI CODE: NSP	100 %		3,000	2,000
SI CODE: PSD	100 %		3,000	2,000
SI CODE: REC	10 %		300	200
SI CODE: RGR	50 %		1,500	1,000
SI CODE: TTE	10 %		300	200
TOTAL AC CODE:	100 %		3,000	2,000
PROJECT TOTAL	100 %		3,000	2,000
PROJECT NUMBER: 492-0449 TITLE: PRIVATE INVESTMENT/TRADE OPPORTUNITIES				
PETI TRADE AND INVESTMENT PROMOTION				

AC-SI SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: NSP	100 Z	1,000	2,000	
SI CODE: FBT	50 Z	500	1,000	
SI CODE: FEC	100 Z	1,000	2,000	
SI CODE: PVL	50 Z	500	1,000	
SI CODE: FEC	70 Z	300	600	
SI CODE: RDR	30 Z	300	600	
SI CODE: TTE	10 Z	100	200	
TOTAL AC CODE:	100 Z	1,000	2,000	
PROJECT TOTAL	100 Z	1,000	2,000	

PROJECT NUMBER: 492-0450 TITLE: SUPPORT FOR DEVELOPMENT PROGRAM II

FETI TRADE AND INVESTMENT PROMOTION

SI CODE: NSP	100 Z	64,380	55,620
SI CODE: PBL	100 Z	64,380	55,620
SI CODE: SPR	100 Z	64,380	55,620
TOTAL AC CODE:	60 Z	64,380	55,620

PSMG ADMINISTRATION AND MANAGEMENT

SI CODE: FSC	100 Z	42,920	37,080
SI CODE: NSP	100 Z	42,920	37,080
SI CODE: PBL	100 Z	42,920	37,080
SI CODE: SPR	100 Z	42,920	37,080
TOTAL AC CODE:	40 Z	42,920	37,080
PROJECT TOTAL	100 Z	107,300	92,700

PROJECT NUMBER: 492-0453 TITLE: INSTITUTIONAL REFORM/INFORMAL SECTOR

HRSL STRENGTHENING LEGAL SYSTEMS

SI CODE: DRG	10 Z	40	40
SI CODE: INS	10 Z	40	40
SI CODE: NSP	100 Z	400	400
SI CODE: PNP	50 Z	200	200
SI CODE: PSD	100 Z	400	400
SI CODE: RDV	20 Z	80	80
SI CODE: UNV	10 Z	40	40
TOTAL AC CODE:	20 Z	400	400

FDAS PROJECT DEVELOPMENT AND SUPPORT

SI CODE: CIT	60 Z	360	360
SI CODE: NSP	100 Z	600	600

ACCB: SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: PNF	100 %		600	600
SI CODE: RDV	50 %		480	480
SI CODE: RUR	20 %		120	120
SI CODE: TFE	50 %		300	300
SI CODE: TIC	70 %		420	420
SI CODE: TMA	50 %		300	300
SI CODE: TPV	100 %		600	600
SI CODE: TTH	30 %		180	180
SI CODE: TWN	20 %		120	120
TOTAL AC CODE:	30 %		600	600
FEED BUSINESS DEVELOPMENT PROMOTION				
SI CODE: INS	40 %		320	320
SI CODE: NSF	100 %		800	800
SI CODE: PNF	80 %		640	640
SI CODE: FRT	100 %		800	800
SI CODE: PSD	100 %		800	800
SI CODE: RDV	80 %		640	640
TOTAL AC CODE:	40 %		800	800
FRNS POLICY REFORM, NONSECTORAL N.E.C				
SI CODE: NSP	100 %		200	200
SI CODE: PNF	80 %		160	160
SI CODE: PRT	80 %		160	160
SI CODE: PSD	80 %		160	160
SI CODE: RDV	50 %		100	100
SI CODE: SPR	10 %		20	20
TOTAL AC CODE:	10 %		200	200
PROJECT TOTAL	100 %		2,000	2,000
PROJECT NUMBER: 492-0455 TITLE: PROVINCIAL ROADS/BRIDGES MAINTENANCE				
INNR MAIN ROADS				
SI CODE: CIT	20 %			2,500
SI CODE: INS	100 %			12,500
SI CODE: TIC	20 %			2,500
SI CODE: TWN	80 %			10,000
TOTAL AC CODE:	50 %			12,500
INRD RURAL ROADS				
SI CODE: RUR	100 %			12,500
TOTAL AC CODE:	50 %			12,500
PROJECT TOTAL	100 %			25,000

AC/SI SUMMARY REPORT

FY 1990 ESTIMATE FY 1991 ESTIMATE FY 1992 REQUEST

PROJECT NUMBER: 492-0461 TITLE: PRIVATE ENTERPRISE INSTITUTIONAL SUPPORT

FEED BUSINESS DEVELOPMENT PROMOTION

SI CODE: INS	80 %	1,800
SI CODE: PNP	80 %	1,800
SI CODE: PRT	100 %	2,000
SI CODE: PVL	40 %	800
SI CODE: PVO	10 %	200
SI CODE: RDV	10 %	200
SI CODE: RUR	50 %	1,000
SI CODE: SFR	10 %	200
SI CODE: TFE	50 %	1,000
SI CODE: TIC	30 %	600
SI CODE: TMA	50 %	1,000
SI CODE: TPV	100 %	2,000
SI CODE: TUS	30 %	600
SI CODE: TWN	50 %	1,000

TOTAL AC CODE: 100 % 2,000

PROJECT TOTAL 100 % 2,000

PROJECT NUMBER: 492-0462 TITLE: ENTERPRISE IN COMMUNITY DEVELOPMENT II

AGCR AGRICULTURAL CREDIT

SI CODE: SCM	100 %	1,000
SI CODE: INS	15 %	150
SI CODE: PRT	100 %	1,000
SI CODE: RUR	100 %	1,000
SI CODE: TFE	5 %	50
SI CODE: TIC	10 %	100
SI CODE: TMA	5 %	50
SI CODE: TTE	10 %	100

TOTAL AC CODE: 20 % 1,000

HEWH WATER QUALITY HEALTH

SI CODE: INS	15 %	37
SI CODE: PRT	100 %	250
SI CODE: RUR	100 %	250

TOTAL AC CODE: 5 % 250

NRFR FORESTRY

SI CODE: INS	30 %	600
SI CODE: PRT	100 %	2,000

AC/PSI SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: RUR	100 %			2,000
SI CODE: TFE	5 %			100
SI CODE: TIC	15 %			300
SI CODE: TMA	10 %			200
SI CODE: TTE	15 %			300
TOTAL AC CODE:	40 %			2,900
NRSL SOILS				
SI CODE: INS	30 %			300
SI CODE: PRT	100 %			1,000
SI CODE: RUR	100 %			1,000
SI CODE: TIC	15 %			150
SI CODE: TMA	10 %			100
SI CODE: TTE	15 %			150
TOTAL AC CODE:	20 %			1,000
NRWR WATER RESOURCES MANAGEMENT				
SI CODE: INS	20 %			150
SI CODE: PRT	100 %			750
SI CODE: RUR	100 %			750
SI CODE: TFE	5 %			37
SI CODE: TIC	15 %			112
SI CODE: TMA	10 %			75
SI CODE: TTE	15 %			112
TOTAL AC CODE:	15 %			750
PROJECT TOTAL	100 %			5,000
PROJECT NUMBER: 492-0463 TITLE: LOCAL GOVERNMENT INFRASTRUCTURE DEV				
EDEA BASIC EDUCATION FOR ADOLESCENTS AND ADULTS				
SI CODE: CIT	10 %		579	350
SI CODE: DEC	100 %		5,795	3,504
SI CODE: INS	100 %		5,795	3,504
SI CODE: PBL	100 %		5,795	3,504
SI CODE: RUR	45 %		2,608	1,576
SI CODE: TWN	45 %		2,608	1,576
TOTAL AC CODE:	20 %		5,795	3,504
EDEC BASIC EDUCATION FOR CHILDREN				
SI CODE: CIT	10 %		579	350
SI CODE: DEC	100 %		5,795	3,504
SI CODE: INS	100 %		5,795	3,504

PHILIPPINES (074500)
 FY 1992 ANNUAL BUDGET SUBMISSION

PAGE 20

AD/BI SUMMARY REPORT

		FY 1990 ESTIMATE	FY 1991 ESTIMATE	FY 1992 REQUEST
SI CODE: PBL	100 I		5,795	3,504
SI CODE: RUR	45 I		2,608	1,576
SI CODE: TNN	45 I		2,608	1,576
TOTAL AC CODE:	20 I		5,795	3,504
INDC CONSTRUCTION (EXCLUDING CONSTR. ACTIVITIES N.E.C.)				
SI CODE: CIT	10 I		579	350
SI CODE: DEC	100 I		5,795	3,504
SI CODE: INS	100 I		5,795	3,504
SI CODE: PBL	100 I		5,795	3,504
SI CODE: RUR	45 I		2,608	1,576
SI CODE: TNN	45 I		2,608	1,576
TOTAL AC CODE:	20 I		5,795	3,504
INRD RURAL ROADS				
SI CODE: CIT	10 I		579	350
SI CODE: DEC	100 I		5,795	3,504
SI CODE: INS	100 I		5,795	3,504
SI CODE: PBL	100 I		5,795	3,504
SI CODE: RUR	45 I		2,608	1,576
SI CODE: TNN	45 I		2,608	1,576
TOTAL AC CODE:	20 I		5,795	3,504
PDAS PROJECT DEVELOPMENT AND SUPPORT				
SI CODE: DEC	100 I		5,795	3,504
SI CODE: INS	100 I		5,795	3,504
SI CODE: NSP	100 I		5,795	3,504
SI CODE: PSL	100 I		5,795	3,504
TOTAL AC CODE:	20 I		5,795	3,504
PROJECT TOTAL	100 I		28,978	17,522
REPORT TOTAL		167,022	215,000	215,000

NEW PROJECT NARRATIVE

Project No.: 492-0445
Project Title: Agribusiness Sector Assistance Program
Project Type: Non-Project Assistance

Project Funding: FY 1991: \$ 9,700,000 (DA)
FY 1992: \$ 9,633,000 (DA)
LOP: \$100,000,000 (DA)

Appropriation Account(s): DA

Problems addressed and Means of Dealing with them:

This program will accelerate open-market led agricultural sector growth; increase private sector agribusiness investment; and expand the portion of the agricultural sector economy managed by the private sector.

The agriculture sector faces several specific constraints that can be addressed directly through this agribusiness support initiative. The most important constraints are restrictive price and market controls, a large, inefficient parastatal agribusiness complex and a technology generation and transfer system that is not market responsive.

Extensive price and market controls which are affected by international trade policies have led to domestic production shortfalls, increased imports of food and feed grains, decreased private sector investment and a weaker food security position.

Widespread government ownership of corporations has caused a substantial decline in competition and efficiency in the industrial, service and trade components of the agribusiness subsector. Public ownership of these firms has become a heavy drain on public finances for working and fixed capital and periodic supplements have been needed to cover operating losses. Diversions of public capital into these enterprises further aggravates the budgetary deficit and distorts the capital market. Continued heavy government presence as a monopolist in these industries erodes private sector confidence and ultimately causes large losses to both consumers and producers.

The Philippines has developed an expansive public agricultural technology development and transfer system over the last three decades. However the system is increasingly ineffective in meeting the food security needs because it has a relatively large and inflexible bureaucracy; lacks accountability to the rest of society for the usefulness of its products; is unresponsive to private sector demand for new technology by

agribusinesses and farmers and has insufficient funds to support necessary research and extension activities.

In response to these constraints this project will address three priorities:

Policy. The agribusiness sector and the Department of Agriculture (DA) are just beginning to be recognized as leaders advocating needed policy reforms. Increasing the capability of both public and private sectors to promote market based solutions to economic growth will be a major theme of this project. The project will accomplish this by focusing on high value added subsectors of the agricultural sector to redefine the roles of the private and public sectors, including a reorientation of the public sector from "production push" to "market demand driven" growth.

Private Sector. Emphasis will be placed on energizing the private sector to not only advocate needed policy reforms but also to direct and guide public efforts to assist the sector. Funds will also be provided to the private sector for trade missions, especially to encourage U.S. private investment and joint ventures, and training.

Privatization. Government parastatals also compete with the private sector. Privatization of these government corporations is another theme of this project. Project design will examine the possibility of performance based trancheing for both privatization efforts as well as policy reforms.

Target Group:

The target group of this program is the private sector. The private sector will benefit since the program is to support agribusiness type R & D proposals; cooperation among local industry, research, financial and governmental entities to improve market-agroprocessing-trader-farmgate linkages; and selected Philippine - U.S. joint agribusiness ventures in planning/design and in securing financing. Where the GOP has demonstrated a willingness to enlarge and support the private sector, selected parts of the Department of Agriculture and possibly the Department of Trade and Industry will be supported by project funds to enhance and encourage this initiatives.

Request for Delegation of PAIP Approval Authority:

No. The expected LOP value would dictate that the activity be reviewed at the PAIP stage in AID/W.

Research Activities:

Research will consist of analyses of potential policy reforms which will include: strengthening intellectual property rights and the elimination of parastatals/cartels, tariff/non-tariff trade restrictions, market/price controls, input-output subsidies and constraints; and financial resource mobilization. Private sector demanded research and development activities will also be eligible for funding. This is consistent with the ANE Bureau initiatives in the private sector and with regard to the open markets/societies there.

Participant Training:

It is anticipated that training of the private sector (NGO, trade associations, firms, etc.), staff of the policy related and commodity quality control staff of the Philippine Departments of Agriculture, Trade and Industry and other concerned government agencies will be provided under this project with the objective of strengthening the private and public sector's ability to carry out policy analysis/advocacy and implement agreed upon policy and commodity quality control reforms including privatization. The program will support to the extent possible in-country training to maximize the number of private and public sector staff that will participate. At this time the following participants are anticipated:

	Number	\$ Cost
Long-Term Training in the U.S.	25	XXX
Short-term Training in the U.S.	100	XXX
Third-Country Training	---	---

Workforce Implications:

USAID/Manila's ORAD/PPD staff would be required to manage progress and ensure implementation utilizing the present staff. The parameters and the implied workload of the program are congruent with the Mission's agriculture sector strategy and the ANE Bureau's initiatives in the private sector and with respect to the open markets/societies there. ORAD/PPD staff would also be required to ensure compliance with AID disbursement requirements.

NEW PROJECT NARRATIVE

Project No.: 492-0455
Project Title: Provincial Roads and Bridges Maintenance
Project Type: Project Assistance

Project Funding: FY 1991 \$ ---
FY 1992 \$25,000,000
LOP \$25,000,000

Appropriation Account: ESF

Problems addressed and Means of Dealing with them:

The purpose of this project is to develop and implement an effective and financially sustainable road and bridge maintenance program for provincial, municipal and barangay roads in the Philippines.

The problem addressed by this project is the extremely poor condition of rural roads caused by years of inadequate maintenance. The poor condition of roads has been identified as a major constraint in the development of economic activities in the rural area of the Philippines by all the major aid donors. Rural road maintenance has been identified as one of the top development priorities of the Government of the Philippines. In fact, maintenance organizations are poorly trained or not trained at all in the proper procedures of road maintenance, budgets are inadequate for the job, available funds are inefficiently spent, and equipment use is constrained by lack of repair parts and maintenance.

The task of improving rural roads and bridges maintenance is so pervasive in the Philippines, that USAID has decided to leverage grant funds in a joint effort with the World Bank (WB) and Asian Development Bank (ADB) in order to bring the necessary effort and resources required to improve the maintenance of rural roads in the Philippines. The main focus of this project will be developing the system of road maintenance by contract. It is anticipated that at least 75 percent of the maintenance work will be contracted out to private contractors.

Since both the WB and ADB have difficulty in providing technical assistance with loan funds, AID will finance the technical assistance and training activities for this effort and the WB and ADB loan funds will be used for road maintenance and construction, equipment and vehicles, maintenance shops, materials, and other activities.

The first step toward a high-priority and effective maintenance program is the preparation of a comprehensive development plan

for rural roads maintenance. AID will fund this study, but will include representatives of the WB and ADB fully in the development of the scope of work for the study and the resulting maintenance plan. The plan would include institution building, maintenance guidelines and procedures, equipment and workshop management and maintenance financing, costing and accounting, etc. It is anticipated that the study and preparation of the maintenance plan will take about one year.

The second step is implementation of the road maintenance plan in the Philippines. This is the major effort and will require extensive technical and training assistance for developing the maintenance institutions and training the require maintenance personnel to perform the rural roads maintenance. It is anticipated that the implementation period for the road maintenance program will be approximately five years.

Target Group:

The beneficiaries of the project will be all the farmers and businessmen and the general population, including those people in small towns and villages, within the project area that will have continued access to improved roads and bridges.

Request for Delegation of PID Approval Authority:

None. The expected LOP value would dictate that the activity be reviewed at the PID stage in AID/W. Issues of sustainability, role of private sector, fit with open market/open society thrusts will be further examined in project design.

Research Activities:

None.

Participant Training:

Some long-term participant training for selected local government officials in transportation planning, contract administration, public financing and infrastructure maintenance. Extensive short-term participant training of local government personnel in road maintenance planning, financing, contract award and administration, construction operations for road maintenance, and equipment identification, procurement, use and maintenance. At this time the following participants are anticipated:

	Number	\$ Cost
Long-Term Training in the U.S.	15	XXX
Short-term Training in the U.S.	100	XXX
Third-Country Training	---	---

Workforce Implications:

The technical services funded under the project will include one full-time PSC project manager. Backstopping will be provided by the current OCP staff.

NEW PROJECT NARRATIVE

Project No.: 492-0461
Project Title: Private Enterprise Institutional Support
Project Type: Project Assistance

Project Funding: FY 1991: \$ ---
FY 1992: \$ 2,000,000
LOP: \$15,000,000

Appropriation Account: PSEE

Problems addressed and Means of Dealing with them:

The purpose of this project is to provide assistance for institution building within private sector organizations and extension services to their members. Currently private sector oriented associations, confederations and other organizations are concentrated in Metro Manila, have limited financial resources and are unable to provide adequate outreach activities for small and medium enterprises (SMEs). This project would award grants to these bodies to enlarge their overall impact on SME's, move them into new regional locations and professionalize their activist role in private sector related policy dialogue within the sector and with the GOP.

This support would enable these organizations to provide their members with access to training and technical assistance. The responsibility for internal development would be on an association level to break the dependence on government programs and enable the private sector to channel assistance where it is needed.

Direct beneficiaries will be made up of national, regional and local business organizations, chambers of commerce, trade groups and various associations that fit into A.I.D.'s "open markets and open societies" framework. These entities will be representative of private sector interest groups whose voice in the areas of policy reform promote a decentralized approach to private sector lead economic growth for the Philippines.

Both Filipino/American organizations will be targeted. After years of governmental involvement in business private sector associations need to reconstitute themselves to provide the leadership necessary to complete the transition to a market oriented economy.

Project beneficiaries will be made up of those businesses where future growth will create the bulk of new employment and productive enterprise. Approximately one third of the assistance will be targeted at private sector associations to enable them to provide extension services to its members.

Request for Delegation of PID Approval Authority

Because of the experience gained by the Mission from prior small grant programs under the PVO Co-Financing and Enterprise in Community Development projects as well as the straight forward nature of this activity, we are requesting delegation of PID approval authority to the Mission Director.

Research Activities

None. Current private sector activities have already identified constraints and will provide the basis for this project.

Participant Training

We do not anticipate U.S. or third country training under this project. In-country training, as required, will be provided by the participating private sector associations.

Workforce Implications

A project-funded private sector coordinator (or coordinating organization) is envisioned to manage this activity. An FSN, already on-board, will be assigned part time to monitor project activities.

NEW PROJECT NARRATIVE

Project No.: 492-0462
Project Title: Enterprise in Community Development II
Project Type: Project Assistance

Project Funding: FY 1991 \$ ---
FY 1992 \$ 5,000,000
LOP \$12,000,000

Appropriation Account(s): ARDN, HE, EHR.

Problems Addressed and Means of Dealing with them:

USAID views the private sector as both a beneficiary of development efforts and an agent of change. USAID strives both to encourage private sector development and to utilize it in achieving developmental goals. To achieve sustainable growth, an open economy and an open society, the private sector plays the critical productive role. In turn, progress toward these ends means increased opportunity for the private sector. Opening markets is essential to enable the private sector to play a stronger role in the economy. USAID supports the development of private sector business groups and Philippine and U.S. NGOs/PVOs to strengthen the voice of the private sector vis-a-vis the government, as well as to promote greater choice for the development of the country's economic growth.

The problems addressed by ECD and its participating grantee companies range widely, depending upon the needs of targetted communities as well as the existing expertise and resources of the participating companies. Some of the problems addressed are: Unemployment/ shortages of skilled labor/ lack of access to technical training; shortages of basic services; low self-reliance; lack of access to formal credit; lack of access to lucrative markets; poor marketing and management skills; and seriously degraded natural resources.

The purpose of this project is to leverage private enterprise financing from Philippine and U.S. businesses in support of self-sustaining, participatory development activities. These development activities are proposed and implemented by the participating private sector enterprises in conjunction with local communities, and are designed to improve the economic status of local communities. USAID co-finances up to 50% of total project costs and participating companies provide the remaining cash and non-cash resources. The participating communities also contribute in-kind and other resources. Objectives for each activity are achieved in part through institution building and the establishment of working relationships linking grantees, beneficiary organizations and government agencies.

Systems and criteria such as certification, sub-project selection, grant agreement language, project cash flow, counterpart contributions and other project issues have been established through the original ECD project (492-0395). An evaluation of the ongoing ECD project is scheduled during July 1990. Recommendations from this assessment are to be incorporated into the proposed ECD II project design.

Target Group:

This project targets communities, local social action groups and specific sectors, including individuals not employed by participating companies, for the transference of managerial and technical expertise on questions of economic access and governance. Simultaneously, the project targets the provision of basic services, micro-enterprise support, technical training and support for environmental management, among others, as a foundation for the development of open societies and open markets.

Request for Delegation of PID Approval Authority:

The Mission does not anticipate any policy issues requiring AID/W resolution. Therefore, USAID hereby requests delegation of PID approval authority to the Mission Director.

Research Activities:

None.

Participant Training:

Participants are to receive training in such subjects as Development Management and Managerial Accounting. At this time USAID anticipates the following participants:

	Number	\$ Cost
Long-Term Training in the U.S.	--0	---
Short-term Training in the U.S.	10	50,000
Third-Country Training	20	60,000

Workforce Implications:

The project will be managed by the current ECD project-funded staff composed of one U.S. PSC, Project Coordinator; three technical FSN, project staff; and one FSN, project secretary.

NEW PROJECT NARRATIVE

Project No.: 492-0463
Project Title: Local Government Infrastructure Development
Project Type: Project Assistance

Project Funding: FY 1991 \$ 28,978,000
FY 1992 \$ 17,522,000
LOP \$100,000,000

Appropriation Account: ESF

Problems Addressed and Means of Dealing With Them:

In accordance with the decentralization thrust of the GOP, the project will develop the planning, financing, design, construction supervision and contract administration capability of local governments to implement local infrastructure funded by national government funds. The project will also include the actual financing for the implementation of infrastructure projects.

Under the GOP's decentralization policy, full authority and responsibility is intended to be delegated to the local governments in the implementation of their infrastructure projects. However, many local government units do not have adequate capability to perform the wide range of tasks involved in the planning, design and implementation of infrastructure activities. Under the ongoing ESF projects, the ESF Secretariat is responsible for selecting subprojects, contracting for their feasibility studies, design and construction supervision, and monitoring of the construction activities. Although the local governments contract for all civil works construction, the ESF Secretariat still controls payments to contractors.

An evaluation conducted in July 1989 of the ESF Secretariat projects recommended the continuation of schools, roads, and simpler type of infrastructure activities, but with the devolution of certain authorities for contracting and contract management to local governments. The evaluation team urged the reformulation of the Secretariat's role into one designed to build the capacity of local government units to plan, design, contract and manage local infrastructure. Given the full authority and responsibility to carry out this wide range of tasks, the local government units will gain the necessary experience to develop their capabilities in these areas. Thus, building on the experience gained from on-going and completed ESF-funded infrastructure activities, this project would support the GOP's decentralization policy and would directly respond to the evaluation recommendations. The project mechanism of delegating more authority and decision-making responsibility to the lower level is consistent with the open markets/open societies, and DPI strategy of the Agency.

Target Group:

The beneficiaries of the project would be selected provincial, city, and municipal governments and their staff which will receive technical assistance, training, operational and commodity support, engineering inputs and actual financing for the implementation of infrastructure projects. In addition, the recipient or end users of the facilities constructed the will also benefit from the the project.

Request for Delegation of PID Approval Authority:

None. Issues of sustainability, role of private sector, fit with open market/open society thrusts need to be further examined. The expected LOP value would dictate that the activity be reviewed at the PID stage in AID/W.

Research Activities:

None

Participant Training:

Possible short-term participant training for selected ESFS and local government staff in planning, financing, design, construction supervision, contracting, contract administration, construction and operation for all types of activities under the project. At this time the following participants are anticipated:

	Number	\$ Cost
Long-Term Training in the U.S.	---	---
Short-term Training in the U.S.	50	XXX
Third-Country Training	---	---

Workforce Implications:

The project will require one full-time project-funded PSC Project Manager and part-time participation of one FSN project management specialist and five FSN engineers. The staff currently managing the Regional Development Fund project will also manage this activity.

NEW PROJECT NARRATIVE

Project No.: 492-0464
Project Title: Private Enterprise Policy Support II
Project Type: Non-project Assistance

Project Funding: FY 1991 \$ 50,000,000
FY 1992 \$ 50,000,000
LOP \$100,000,000

Appropriation Account: SAI

Problems Addressed and Means of Dealing with them:

The proposed program aims at encouraging and assisting the Aquino government in implementing selected policy reforms with pervasive impacts in support of private sector growth. Sustainable private sector led economic growth requires policy actions that promote open markets and open societies. PEPS II would support the implementation of GOP priority actions identified from the government's policy reform agenda that strengthen the role of the private sector, e.g. privatization, competitive exchange rates, reforms of investment incentives.

The Aquino administration is attempting to speed up the implementation of reforms which have slowed. Mounting public resentment against rising prices and interest rates and shortages in power, transport and housing services, the continued threats of a rightist coup alongside an active but substantially reduced insurgency and Muslim secessionist threats make it difficult for the Aquino administration to proceed with important but unpopular reforms. At risk are net gains from past and present policy reform actions supported by A.I.D. and other donors. Resources from PEPS II can trigger a speedier process of reform particularly in urgent reform areas. They will alleviate the social and economic costs attributed to the implementation of the reforms. The dollars will be used for debt-servicing to multilaterals such as IMF, World Bank, and Asian Development Bank.

Target Group:

The GOP will be the immediate beneficiary. Carrying out the selected priority policy actions, however, will redound to the benefit of the private sector, the economy and society as whole since these policy actions will pave the way for future private sector led, sustainable growth.

Request for Delegation of PAIP Approval Authority: Yes. The Mission will submit the policy agenda to the AID/W for review prior to its inclusion in the PAAD.

Research Activities: None.

Participant Training: None.

Workforce Implications:

The Program will be managed by the Office of the Program Economist and will utilize the same staff now managing the Private Enterprise Policy Support I program.

NEW PROJECT NARRATIVE

Project No.: 492-0465
Project Title: Urban and Industrial Pollution Management
Project Type: Project Assistance

Project Funding: FY 1991 \$ 5,000,000
FY 1992 \$ 5,000,000
LOP \$20,000,000

Appropriation Account: SAI

Problems addressed and Means of Dealing with them:

The proposed project will promote economically sound urban and industrial environmental management.

The severe urban and industrial environmental problems (water quantity and quality, air pollution, and solid and industrial wastes) found in the Philippines today reflect long neglect of the environment. For years, environmental protection laws and enforcement programs were lacking. Within the last few years, regulations have been expanded. However, they exist without the concomitant force of implementation including the lack of sufficient incentives to attract investments as well as the sustained appropriate enforcement.

Unfortunately, environmental matters have suffered due to inconsistent macro economic policies, lack of sustained economic growth and increasing in-migration of population in urban and market towns. For example, Manila was originally designed for a maximum of two million residents, but now has a population of over eight million and is expected to increase to 12 million by the year 2000. Capital improvement projects for the construction of water supply and treatment plants, municipal and industrial wastewater treatment plants and an expanded solid waste collection program are critical needs for Metro Manila. Market cities, such as General Santos City with a population increase of 6% per annum in the 1980's and a fast expanding regional industry, are faced with rapidly escalating environmental pressures without appropriate environmental management mechanisms. Likewise, even non urban areas which have industry, such as gold mining, are reportedly facing environmental and human problems because of industrial pollution.

The Asian Development Bank and the World Bank are presently conducting key studies on the urban (Metro Manila) and industrial environmental problems. Other donors, including USAID, are providing smaller amounts of assistance. Results of these studies will need to be analyzed and priorities established. In addition, the proposed agro-industrial complexes in market cities, such as General Santos City, need special attention.

This project proposes the following priorities:

Industrial Waste Management: Unclear policies do not encourage investments in environmental waste management. However, the United States is a world leader in many waste management systems and has organizations with expertise to advise Philippine industry. Some experts believe that significant gains can be made through increased efficiency of industrial waste management with minimal initial investments.

Environmental Management Capacity Building: Both public and private sector agencies need to increase the number of appropriately trained people. Within many areas of the country and for many types of environmental management there are needs now for such expertise.

Enforcement Systems: Information is needed to properly begin the system of enforcement. While information is insufficient by itself, there appear to be opportunities to improve enforcement through systems that gain results instead of being inactive regulations.

Market Cities Environment Systems: The importance of market cities are fast emerging. Assistance is needed to establish appropriate management systems which will help them determine ways to manage their rapidly urbanizing population and industrial growth.

Target Group:

The beneficiaries of this project are the millions of people who live in the urban and industrial areas of the country. Key implementors will be public sector officials from national to local levels and a wide range of private sector for profit and not for profit environmental organizations.

Request for Delegation of PID Approval Authority:

No. The expected LOP value and the Congressional and Agency environmental concerns would dictate that the activity be reviewed at the PID stage in AID/W.

Research Activities:

Addressing urban and industrial pollution in the Philippines requires enormous capital investments. The Asian Development Bank and the World Bank are currently supporting an environmental master plan for Metro Manila and initiatives to formulate sector programs, including policy and institutional

reforms. USAID Manila therefore will focus on areas where the Agency has comparative strengths that will enable it to complement and help stimulate programs among other donors, as well as the U.S. public and private sector. Priorities for responses to urban and industrial pollution could include policy and institutional development, private sector development, and public education.

Participant Training:

It is anticipated that training of the private sector (non-government groups, and selected for-profit business organizations) as well as training for public sector agencies will be undertaken. The project will strengthen the private and public sector's ability to carry out policy and program analysis/advocacy and implement agreed upon policy/program reforms. The project will support to the extent possible in-country training to maximize the number of private and public sector staff that will participate. At this time we anticipate the following participants:

	Number	\$ Cost
Long-Term Training in the U.S.	100	XXX
Short-term Training in the U.S.	500	XXX
Third-Country Training	200	XXX

Workforce Implications:

USAID Manila's ORAD/NRAD, in cooperation with other key offices in the Mission, will manage project with the present staff.

PHILIPPINES (274920)
 FY 1992 ANNUAL BUDGET SUBMISSION

TABLE V - PROPOSED PROGRAM RANKING

RANK	PROJECT	TITLE	PROGRAM FUNDING (\$000)	
			APPROF	INCR
NCC LEVEL				
	492-0395	FAMILY PLANNING ASSISTANCE	PN	8,000
	492-0406	CHILD SURVIVAL PROGRAM	HE	9,200
	492-0418	PVO CO-FINANCING III	EH	750
	492-0419	PVO CO-FINANCING III	FN	5,500
	492-0419	PVO CO-FINANCING III	HE	750
	492-0420	RURAL INFRASTRUCTURE FUND	ES	19,800
	492-0429	RURAL ELECTRIFICATION	FN	6,367
	492-0436	LOCAL DEVELOPMENT ASSISTANCE PROGRAM	ES	4,978
	492-0439	DEVELOPMENT TRAINING	EH	1,300
	492-0445	AGRI-BUSINESS SECTOR ASSISTANCE PROGRAM	FN	9,633
	492-0446	HEALTH CARE FINANCING	HE	2,500
	492-0447	FINANCIAL MARKETS DEVELOPMENT	SD	2,000
	492-0450	SUPPORT FOR DEVELOPMENT PROGRAM II	ES	92,700
	492-0453	INSTITUTIONAL REFORM/INFORMAL SECTOR	SD	2,000
	492-0463	LOCAL GOVERNMENT INFRASTRUCTURE DEV	ES	17,522
		TOTAL NCC REQUEST		183,000
INCREMENT LEVEL				
1	492-0462	ENTERPRISE IN COMMUNITY DEVELOPMENT II	FN	5,000
2	492-0461	PRIVATE ENTERPRISE INSTITUTIONAL SUPPORT	SD	2,000
3	492-0455	PROVINCIAL ROADS/BRIDGES MAINTENANCE	ES	25,000
		TOTAL INCREMENT REQUEST		32,000
		TOTAL REQUEST		215,000

PHILIPPINES (274920)
FY 1992 ANNUAL BUDGET SUBMISSION

TABLE VI: EXPENDITURE OF LOCAL CURRENCY GENERATIONS
(all in U.S. Dollar equivalents, and in millions)

SOURCE/PURPOSES	FY 89 ACTUAL	FY 90 EST.	FY 91 PLANNED	FY 92 PROP
<hr/>				
I. ECONOMIC SUPPORT FUND				
A. PUBLIC DEVELOPMENT ACTIVITIES	21	34	43	28
B. PRIVATE SECTOR PROGRAMS				
C. PUBLIC SECTOR RECURRING BUDGET	97	108	97	103
D. A.I.D. OPERATING EXPENSES (TRUST FUND)	3	5	8	9
E. LOCAL CURRENCY MONITORING (TRUST FUND)		1	2	
<hr/>				
SUBTOTAL OF ESF LC EXPENDITURES	121	148	150	140
UNEXPENDED ESF BALANCE AT END OF EACH YEAR, I.E. THE PIPELINE				
<hr/>				
II. DA AND DEVELOPMENT FUND FOR AFRICA				
A. PUBLIC DEVELOPMENT ACTIVITIES			10	10
B. PRIVATE SECTOR PROGRAMS				
C. PUBLIC SECTOR RECURRING BUDGET				
D. A.I.D. OPERATING EXPENSES (TRUST FUND)				1
E. LOCAL CURRENCY MONITORING (TRUST FUND)				
<hr/>				
SUBTOTAL OF DA LC EXPENDITURES			10	11
UNEXPENDED DA BALANCE AT END OF EACH YEAR, I.E. THE PIPELINE				
<hr/>				

PHILIPPINES (274920)
 FY 1992 ANNUAL BUDGET SUBMISSION

TABLE VI: EXPENDITURE OF LOCAL CURRENCY GENERATIONS
 (all in U.S. Dollar equivalents, and in \$millions)

SOURCE/PURPOSES	FY 89 ACTUAL	FY 90 EST.	FY 91 PLANNED	FY 92 PROP
<hr/>				
III. PL 480				
A. PUBLIC DEVELOPMENT ACTIVITIES		32	35	30
B. PRIVATE SECTOR				
C. PUBLIC SECTOR RECURRING BUDGET				
D. TF FOR PL 480 MONITORING AND IMPLEMENT.				
<hr/>				
SUBTOTAL OF PL LC EXPENDITURES		32	35	30
UNEXPENDED PL BALANCE AT END OF EACH YEAR, I.E. THE PIPELINE				
<hr/>				
GRAND TOTAL OF ALL LC EXPENDITURES	121	180	195	181
GRAND TOTAL OF ALL UNEXPENDED LC BALANCES, I.E. THE PIPELINE				

LOCAL CURRENCY USE PLAN NARRATIVE

The FY 90-92 nonproject assistance dollar disbursements will result in local currency generations. Local currency proceeds under the Agrarian Reform Support Program (ARSP), the planned Local Development Assistance Program (LDAP) and the planned Agribusiness Sector Assistance Program (ASAP) will be used for GOP budgetary expenditures on activities that directly support sector specific activities under these three programs. Local currency generations under the Support for Development Program (SDP) and the planned Support for Development Program II (SDP II) will be used for general budgetary support, specifically priority items in the GOP budget for basic services such as education, health and population. Commodity assistance local currency generations will be used for general budgetary support and/or specific programs/projects supportive of agriculture. Local currency generations under the planned Housing Guaranty (HG) Decentralized Shelter and Urban Development (DSUD) Project will be used for an investment program covering GOP expenditures in accordance with HG legislation criteria, i.e., for shelter and shelter-related expenditures impacting on the below median income population.

Under the negotiated SDP grant agreement and in order to stay within the dollar OE budget levels, the Mission has been able to facilitate increased trust fund sourcing for Mission OE, as planned. In connection with SDP first tranche dollar disbursement during the fourth quarter of FY 1989, the Mission received as trust funds the local currency equivalent of \$4 million for Mission OE and \$3 million for SDP monitoring and evaluation as well as review/monitoring of local currency disbursements under other nonproject assistances. The SDP agreement provides for another \$10 million in local currency trust funds for Mission OE in connection with the third tranche dollar disbursement expected during the third quarter of FY 90. The agreement for use of SDP proceeds covers trust-funded OE requirements through December 31, 1991. In addition to the regular GOP appropriations for trust funds for Mission OE, similar provisions for trust fund sourcing will be explored under the planned SDP II agreement.

A: EVAL

TABLE VII - LIST OF PLANNED EVALUATIONS
 FY 1992 ANNUAL BUDGET SUBMISSION
 COUNTRY/OFFICE: USAID/MANILA

PROJECT LIST (Project # & Title)	LAST EVAL COMPLETED (Mo./Yr.)	FY 1991		FY 1992		REASONS/ISSUES	FUNDING SOURCE	(\$000)	USAID PERSON DAYS	COLLATERAL ASSISTANCE
		START (Qtr)	TO START (Qtr)	START (Qtr)	TO AID/W (Qtr)					
ARDN										
Rural Financial Services (492-0394)	6/86	2	3			PACD: 12/31/90 Terminal Evaluation	Project	100	14	Assistance to identify and locate IQC or consultant
Rural Electri- fication (492-0429)	None	4	1 FY 92			PACD: 9/30/93 Assess the progress of Systems Loss Reduction and Institutional Development components and assess ability of the RECS to meet agreed upon performance target. Assess the extents to which the GOP/NEA and the RECS remain com- mitted in the restructuring of the Philippine Rural Electrification System.	Project	100	TBD	
Agrarian Reform Support Program (492-0431)	N/A	1	2			PACD: 12/31/91 Terminal Evaluation	Program	250	TBD	None
Local Dev Assistance Program (492-0436)	N/A	4	1 FY 92			PACD: 12/31/91 Terminal Evaluation	Program	250	TBD	None

Dominic A. D'Antonio
 Mission Evaluation Officer (10Z)

Sulpicio S. Roco, Jr.
 Asst. Mission Evaluation Officer (15Z)

A: EVAL

TABLE VII - LIST OF PLANNED EVALUATIONS
 FY 1992 ANNUAL BUDGET SUBMISSION
 COUNTRY/OFFICE: USAID/MANILA

PROJECT LIST (Project # & Title)	LAST EVAL COMPLETED (Mo./Yr.)	FY 1991		FY 1992		REASONS/ISSUES	FUNDING SOURCE	(6000)	USAID PERSON DAYS	COLLATERAL ASSISTANCE
		START (Qtr)	TO START (Qtr)	START (Qtr)	TO AID/M (Qtr)					
HE										
Primary Health Care Financing (FETP) 492-0371	5/90			1	2	PACB: 12/31/91 Terminal Evaluation	Project	39	10	Identification of IGC firm
Primary Health Care Financing (ORT) 492-0371	9/88	1	2			PACB: 12/31/91 Impact evaluation focusing on qualitative effects of project.	Project	50		Identification of IGC firm
Health Care Financing (492-0446)	N/A			4	1 FY 93	PACB: 12/31/96 (Tent.) Mid-Term Process Evaluation	492-0406	50	10	AME/TR/NPN Financing adviser 10 days
EHR										
Training and Development Issues (492-0340)	5/86	1	2			PACB: 12/31/90 Terminal Evaluation	Project	22	30	None
Participant Training (492-0397)	N/A	3	4			PACB: 9/30/91 To evaluate contribution of project activities, especially with respect to the achieve- ment of goals and purposes of project.	Project	50	7	
PN										
Family Planning Assistance (492-0396)	N/A			4	1 FY 93	PACB: 12/31/94 Mid-project regular evaluation	Project	70	10	Buy-in to central POP project

A: EVAL

TABLE VII - LIST OF PLANNED EVALUATIONS
 FY 1992 ANNUAL BUDGET SUBMISSION
 COUNTRY/OFFICE: USAID/MANILA

PROJECT LIST (Project # & Title)	LAST EVAL COMPLETED (Mo./Yr.)	FY 1991		FY 1992		REASONS/ISSUES	FUNDING SOURCE	(\$000)	USAID PERSON DAYS	COLLATERAL ASSISTANCE
		START (Qtr)	TO START (Qtr)	START (Qtr)	TO AID/W (Qtr)					
ESF										
Support for Dev Program (492-0430)	N/A			2	3	PACD: 9/30/91 Terminal Evaluation Verification of Objectives	Local currency proceeds of 3 M set aside for monitoring and evaluation	300	TBD	
Regional Dev. Fund (492-0374) Municipal Dev. Fund (492-0361)	6/89	1	2			PACD: 9/30/90 PACD: 12/31/90 Jointly evaluated as a follow on to process evaluation in June 1989.	492-0343	125	Mission & AID/W TOYer	AID/W IQC to be used
Rural Infra- structure Fund (492-0420)	N/A	4 FY 90	1			PACD: 12/31/93 Evaluate performance to date; assess ways necessary to improve project implementation.	Project	150	10	AID/W IQC to be used
Multi-funded										
Child Survival Program (492-0406)	N/A			1	2	PACD: 3/31/94 Annual tranche of funds requires annual evaluation.	Project	50	10	Evaluation experts or firms to be contracted
Technical Resources (492-0432)	None	2	3			PACD: 9/30/93 Process evaluation	Project	50	45	AID/W IQC

A: EVAL

TABLE VII - LIST OF PLANNED EVALUATIONS
 FY 1992 ANNUAL BUDGET SUBMISSION
 COUNTRY/OFFICE: USAID/MANILA

PROJECT LIST (Project # & Title)	LAST EVAL COMPLETED (Mo./Yr.)	FY 1991		FY 1992		REASONS/ISSUES	FUNDING SOURCE	(\$000)	USAID PERSON DAYS	COLLATERAL ASSISTANCE
		START (Qtr)	TO START (Qtr)	START (Qtr)	TO AID/W (Qtr)					
Enterprise in Community Dev. (492-0395)	None	4 FY 90	1			PACB: 9/30/92 To conduct an in-depth, mid-project management assess- ment of the institutional capacity of USAID and ECD grantee to implement sustainable development activities within the context of: (1) the ECD project's current written objectives; and (2) recent changes in agency strategies.	Project	97	30	Assistance to negotiate IIC Delivery Order
PVO Co- Financing III (492-0419)	None			3	1 FY 93	PACB: 12/31/94 To conduct an in-depth, mid-project evaluation to determine whether target outputs are being met and to consider whether changes are needed in either the content or management of the program for the imple- mentation of PVO Co-fi IV.	Project	99	30	Assistance to negotiate IIC Delivery Order

TABLE VIII: SUMMARY DATA ON OVERSEAS OPERATING EXPENSES

		FY 1989 ACTUAL (\$000)					FY 1990 ESTIMATE (\$000)				
		DOLLARS	TRUST FUNDS	TOTAL	\$ OBLIG FOR LC	UNITS	DOLLARS	TRUST FUNDS	TOTAL	\$ OBLIG FOR LC	UNITS
U.S. DIRECT HIRE	U100	536.4	161.6	698.0	0.0		338.7	395.1	734.8	0.0	
OTHER MISSION FUNDED CODE 11	105	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
‡ EDUCATION ALLOWANCES	106	0.2	161.6	161.8	0.0	39.0	0.0	206.3	206.3	0.0	55.0
COST OF LIVING ALLOWANCES	108	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
OTHER MISSION FUNDED CODE 12	110	12.1	0.0	12.1	0.0		25.1	0.0	25.1	0.0	
‡ POST ASSIGNMENT TRAVEL	111	62.5	0.0	62.5	0.0	18.0	63.9	0.0	63.9	0.0	18.0
‡ POST ASSIGNMENT FREIGHT	112	240.2	0.0	240.2	0.0	18.0	216.5	0.0	216.5	0.0	18.0
‡ HOME LEAVE TRAVEL	113	85.1	0.0	85.1	0.0	14.0	9.2	49.7	58.9	0.0	26.0
‡ HOME LEAVE FREIGHT	114	36.0	0.0	36.0	0.0	14.0	0.0	42.3	42.3	0.0	26.0
‡ EDUCATION TRAVEL	115	20.2	0.0	20.2	0.0	5.0	12.0	7.1	19.1	0.0	5.0
‡ R & R TRAVEL	116	51.6	0.0	51.6	0.0	25.0	2.0	46.3	48.3	0.0	29.0
‡ OTHER CODE 215 TRAVEL	117	28.5	0.0	28.5	0.0	11.0	10.0	44.4	54.4	0.0	30.0
FOREIGN NATIONAL DIRECT HIRE	U200	11.0	333.2	344.2	0.0		27.1	360.3	407.4	0.0	
‡ F.N. BASIC PAY	201	7.3	258.9	266.2	0.0	41.8	5.3	294.3	299.6	0.0	35.0
‡ OVERTIME/HOLIDAY PAY	202	1.3	11.5	12.8	0.0	1.7	0.8	13.4	14.2	0.0	7.0
ALL OTHER CODE 11 - F.N.	203	0.3	1.9	2.2	0.0		1.0	8.7	9.7	0.0	
ALL OTHER CODE 12 - F.N.	204	2.1	60.9	63.0	0.0		20.0	63.9	63.9	0.0	
BENEFITS - FORMER F.N. PERS.	205	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
CONTRACT PERSONNEL	U300	236.1	1,150.4	1,386.5	0.0		584.6	1,319.8	1,904.4	0.0	
‡ P.A.S.A TECHNICIANS	301	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
‡ U.S. PSC SALARIES/BENEFITS	302	199.4	22.7	222.1	0.0	5.9	530.1	0.0	530.1	0.0	13.5
ALL OTHER U.S. PSC COSTS	303	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
‡ F.N. PSC SALARIES/BENEFITS	304	2.6	943.5	946.1	0.0	144.0	10.6	1,100.8	1,111.4	0.0	157.8
ALL OTHER F.N. PSC COSTS	305	34.1	181.7	215.8	0.0		43.9	216.5	260.4	0.0	
‡ MANPOWER CONTRACTS	306	0.0	2.5	2.5	0.0	1.0	0.0	2.5	2.5	0.0	1.0
HOUSING	U400	5.8	801.3	807.1	0.0		7.3	871.1	878.4	0.0	
‡ RESIDENTIAL RENT	401	0.0	529.7	529.7	0.0	62.0	0.0	557.7	557.7	0.0	63.0
RESIDENTIAL UTILITIES	402	0.0	163.0	163.0	0.0		0.0	157.1	157.1	0.0	
MAINTENANCE & RENOVATION	403	0.0	97.3	97.3	0.0		0.0	140.3	140.3	0.0	
‡ QUARTERS ALLOWANCES	404	2.6	0.0	2.6	0.0	1.5	4.3	0.0	4.3	0.0	2.0
‡ SECURITY GUARD SERVICES	407	0.0	11.3	11.3	0.0	1.0	0.0	16.0	16.0	0.0	6.0
OFFICIAL RESIDENCE ALLOWANCE	408	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
REPRESENTATION ALLOWANCE	409	3.2	0.0	3.2	0.0		3.0	0.0	3.0	0.0	

TABLE VIII: SUMMARY DATA ON OVERSEAS OPERATING EXPENSES

		FY 1989 ACTUAL (\$000)					FY 1990 ESTIMATE (\$000)				
		DOLLARS	TRUST FUNDS	TOTAL	\$ OBLIG FOR LC	UNITS	DOLLARS	TRUST FUNDS	TOTAL	\$ OBLIG FOR LC	UNITS
OFFICE OPERATIONS	U500	489.5	695.4	1,184.9	0.0		569.6	1,251.5	1,921.1	0.0	
OFFICE RENT	501	0.0	214.7	214.7	0.0		0.0	287.7	287.7	0.0	
OFFICE UTILITIES	502	0.0	22.7	22.7	0.0		0.0	55.2	55.2	0.0	
BUILDING MAINT/RENOVATION	503	0.0	64.8	64.8	0.0		0.0	71.8	71.8	0.0	
FURN/EQUIP/VEH REPAIR/MAINT	508	0.1	6.6	6.7	0.0		0.0	8.1	8.1	0.0	
COMMUNICATIONS	509	2.0	68.2	70.2	0.0		12.0	65.9	77.9	0.0	
* SECURITY GUARD SERVICES	510	0.0	22.6	22.6	0.0	1.0	0.0	77.7	77.7	0.0	13.7
PRINTING	511	0.0	34.7	34.7	0.0		0.0	5.5	5.5	0.0	
* SITE VISITS - MISSION	513	19.1	67.7	86.8	0.0	189.0	20.6	83.2	103.8	0.0	217.0
* SITE VISITS - AID/W	514	66.2	0.1	66.3	0.0	18.0	94.1	7.4	101.5	0.0	21.0
* INFORMATION MEETINGS	515	14.4	0.0	14.4	0.0	6.0	23.0	15.6	38.9	0.0	7.0
* TRAINING ATTENDANCE	516	9.7	0.0	9.7	0.0	7.0	50.8	10.1	60.9	0.0	30.0
* CONFERENCE ATTENDANCE	517	20.0	0.0	20.0	0.0	13.0	20.9	17.2	38.1	0.0	14.4
* OTHER OPERATIONAL TRAVEL	518	31.2	0.7	31.9	0.0	1.0	40.7	27.1	67.8	0.0	96.0
SUPPLIES AND MATERIALS	519	224.9	122.5	347.4	0.0		225.0	315.8	540.9	0.0	
FAAS	520	54.4	0.0	54.4	0.0		130.0	0.0	130.0	0.0	
* CONTRACT CONSULTING SERVICES	521	1.1	0.0	1.1	0.0	0.1	2.2	53.3	55.5	0.0	2.3
* CONTRACT MSNT./PROF. SERVICES	522	24.8	0.0	24.8	0.0	0.2	0.0	53.3	53.3	0.0	2.3
* SPECIAL STUDIES/ANALYSES	523	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
ADP HARDWARE LEASES/MAINT.	525	0.0	0.0	0.0	0.0		0.0	15.0	15.0	0.0	
ADP SOFTWARE LEASES/MAINT.	526	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
TRANS/FREIGHT - ALL U500	598	1.0	0.3	1.3	0.0		0.0	0.0	0.0	0.0	
ALL OTHER CODE 25	599	20.6	49.8	70.4	0.0		50.0	91.6	131.6	0.0	
HIP PROCUREMENT	U600	460.6	180.5	641.1	0.0		533.1	983.1	1,516.2	0.0	
* VEHICLES	601	160.3	0.0	160.3	0.0	0.0	131.9	0.0	131.9	0.0	6.0
RESIDENTIAL FURNITURE	602	44.4	1.0	45.4	0.0		0.0	77.1	77.1	0.0	
RESIDENTIAL EQUIPMENT	603	0.0	0.0	0.0	0.0		0.0	7.8	7.8	0.0	
OFFICE FURNITURE	604	90.4	85.0	175.4	0.0		0.0	259.4	259.4	0.0	
OFFICE EQUIPMENT	605	0.0	0.0	0.0	0.0		366.1	198.4	564.5	0.0	
OTHER EQUIPMENT	606	165.5	94.5	260.0	0.0		0.0	3.0	3.0	0.0	
ADP HARDWARE PURCHASES	607	0.0	0.0	0.0	0.0		2.2	409.1	411.3	0.0	
ADP SOFTWARE PURCHASES	608	0.0	0.0	0.0	0.0		0.0	13.6	13.6	0.0	
TRANS/FREIGHT - ALL U600	698	0.0	0.0	0.0	0.0		32.9	14.7	47.6	0.0	
TOTAL OPERATING EXPENSE BUDGET:		1,739.4	3,322.4	5,061.8	0.0		2,160.4	5,201.9	7,362.3	0.0	
RECONCILIATION (FAAS):		(54.4)	(0.0)	(54.4)			(130.0)	(0.0)	(130.0)		
MISSION OPERATING REQUIREMENTS:		1,685.0	3,322.4	5,007.4	0.0		2,030.4	5,201.9	7,232.3	0.0	
EXCHANGE RATE USED IN CALCULATIONS:		0.000					0.000				
ESTIMATED INFLATION RATE (PERCENT):		0.0					0.0				

* UNIT DATA MUST BE PROVIDED

FOOTNOTES:

- A: Exchange rate used in calculations: 22.5
- B: Estimated inflation rate (percent): Dollar 5% Trust Fund 15%
- C: Post Assignment Travel/Freight and cost of Generator under Office Equipment item have a separate budget for FY 1990.

Mission Operating Requirement for FY 1990		2030.4
Less:		
Post Assignment Travel	63.9	
Post Assignment Freight	216.5	
Cost of Generator	350.0	630.4
	-----	-----
Net Mission Operating Requirement for FY 1990		1400.0
		=====

TABLE VIII: SUMMARY DATA ON OVERSEAS OPERATING EXPENSES

FY 1991 PLANNED (0000)

		DOLLARS	TRUST FUNDS	TOTAL	\$ GRLIS FOR LC	UNITS
U.S. DIRECT HIRE	U100	350.8	653.9	1,074.7	0.0	
OTHER MISSION FUNDED CODE 11	105	0.0	0.0	0.0	0.0	
EDUCATION ALLOWANCES	106	0.0	366.2	366.2	0.0	65.0
COST OF LIVING ALLOWANCES	108	0.0	0.0	0.0	0.0	
OTHER MISSION FUNDED CODE 12	110	74.9	0.0	74.8	0.0	
POST ASSIGNMENT TRAVEL	111	60.0	0.0	60.0	0.0	10.0
POST ASSIGNMENT FREIGHT	112	165.2	0.0	165.2	0.0	10.0
HOME LEAVE TRAVEL	113	19.1	104.0	123.1	0.0	40.0
HOME LEAVE FREIGHT	114	0.0	38.0	38.0	0.0	40.0
EDUCATION TRAVEL	115	14.4	8.5	22.9	0.0	6.0
R & R TRAVEL	116	5.3	113.9	119.2	0.0	75.0
OTHER CODE 215 TRAVEL	117	12.0	53.3	65.3	0.0	36.0
FOREIGN NATIONAL DIRECT HIRE	U200	0.0	562.7	562.7	0.0	
F.N. BASIC PAY	201	0.0	460.0	460.0	0.0	40.0
OVERTIME/HOLIDAY PAY	202	0.0	23.0	23.0	0.0	2.0
ALL OTHER CODE 11 - F.N.	203	0.0	10.9	10.9	0.0	
ALL OTHER CODE 12 - F.N.	204	0.0	68.8	68.8	0.0	
BENEFITS - FORMER F.N. PERS.	205	0.0	0.0	0.0	0.0	
CONTRACT PERSONNEL	U300	692.7	2,008.5	2,701.2	0.0	
P.A.S.A TECHNICIANS	301	0.0	0.0	0.0	0.0	0.0
U.S. PSC SALARIES/BENEFITS	302	616.0	0.0	616.0	0.0	11.3
ALL OTHER U.S. PSC COSTS	303	0.0	0.0	0.0	0.0	
F.N. PSC SALARIES/BENEFITS	304	10.0	1,763.0	1,773.0	0.0	182.6
ALL OTHER F.N. PSC COSTS	305	65.7	242.6	309.3	0.0	
MANPOWER CONTRACTS	306	0.0	2.9	2.9	0.0	0.0
HOUSING	U400	7.3	1,098.9	1,106.2	0.0	
RESIDENTIAL RENT	401	0.0	738.5	738.5	0.0	67.0
RESIDENTIAL UTILITIES	402	0.0	181.0	181.0	0.0	
MAINTENANCE & RENOVATION	403	0.0	161.0	161.0	0.0	
QUARTERS ALLOWANCES	404	4.3	0.0	4.3	0.0	2.0
SECURITY GUARD SERVICES	407	0.0	18.4	18.4	0.0	6.0
OFFICIAL RESIDENCE ALLOWANCE	408	0.0	0.0	0.0	0.0	
REPRESENTATION ALLOWANCE	409	3.0	0.0	3.0	0.0	

TABLE VIII: SUMMARY DATA ON OVERSEAS OPERATING EXPENSES

FY 1991 PLANNED (\$000)

	US00	TRUST FUNDS		TOTAL	\$ OBLIG FOR LC	UNITS
		DOLLARS	FUNDS			
- OFFICE OPERATIONS	759.7	1,456.2	2,455.9	0.0		
OFFICE RENT	501	0.0	331.0	331.0	0.0	
OFFICE UTILITIES	502	0.0	64.0	64.0	0.0	
BUILDING MAINT/RENOVATION	503	0.0	83.7	83.7	0.0	
FURN/EQUIP/VEH REPAIR/MAINT	508	0.0	9.3	9.3	0.0	
COMMUNICATIONS	509	23.2	111.4	134.6	0.0	
‡ SECURITY GUARD SERVICES	510	0.0	89.3	89.3	0.0	13.7
PRINTING	511	0.0	46.4	46.4	0.0	
‡ SITE VISITS - MISSION	513	3.7	104.0	107.7	0.0	249.0
‡ SITE VISITS - AID/W	514	100.0	0.0	100.0	0.0	24.2
‡ INFORMATION MEETINGS	515	37.8	0.0	37.8	0.0	8.1
‡ TRAINING ATTENDANCE	516	57.0	40.9	97.9	0.0	32.0
‡ CONFERENCE ATTENDANCE	517	37.6	0.0	37.6	0.0	23.0
‡ OTHER OPERATIONAL TRAVEL	518	52.9	32.5	85.4	0.0	120.0
SUPPLIES AND MATERIALS	519	230.0	378.9	608.9	0.0	
FAAS	520	140.0	0.0	140.0	0.0	
‡ CONTRACT CONSULTING SERVICES	521	0.0	53.3	53.3	0.0	2.3
‡ CONTRACT MGMT./PROF. SERVICES	522	0.0	53.3	53.3	0.0	2.3
‡ SPECIAL STUDIES/ANALYSES	523	0.0	0.0	0.0	0.0	0.0
ADP HARDWARE LEASES/MAINT.	525	0.0	200.2	200.2	0.0	
ADP SOFTWARE LEASES/MAINT.	526	0.0	0.0	0.0	0.0	
TRANS/FREIGHT - ALL US00	598	0.0	0.0	0.0	0.0	
ALL OTHER CODE 25	599	77.5	98.0	175.5	0.0	
NXP PROCUREMENT	354.7	1,566.3	1,921.0	0.0		
‡ VEHICLES	601	159.8	0.0	159.8	0.0	10.0
RESIDENTIAL FURNITURE	602	23.3	375.4	398.7	0.0	
RESIDENTIAL EQUIPMENT	603	35.5	0.0	35.5	0.0	
OFFICE FURNITURE	604	10.0	16.8	26.8	0.0	
OFFICE EQUIPMENT	605	32.8	0.0	32.8	0.0	
OTHER EQUIPMENT	606	39.6	6.6	46.2	0.0	
ADP HARDWARE PURCHASES	607	0.0	1,109.8	1,109.8	0.0	
ADP SOFTWARE PURCHASES	608	0.0	57.7	57.7	0.0	
TRANS/FREIGHT - ALL U600	698	53.7	0.0	53.7	0.0	
TOTAL OPERATING EXPENSE BUDGET:	2,165.2	7,616.5	9,781.7	0.0		
RECONCILIATION (FAAS):	(140.0)	(0.0)	(140.0)			
MISSION OPERATING REQUIREMENTS:	2,025.2	7,616.5	9,641.7	0.0		
EXCHANGE RATE USED IN CALCULATIONS:	0.000					
ESTIMATED INFLATION RATE (PERCENT):	0.0					

‡ UNIT DATA MUST BE PROVIDED

FOOTNOTES:

- A: Exchange rate used in calculations: 22.5
- B: Estimated inflation rate (percent): Dollar 5% Trust Fund 15%
- C: Assume that Post Assignment Travel/Freight will have a separate budget For FY 1991.

Mission Operating Requirement for FY 1991		2025.2
Less:		
Post Assignment Travel	60.0	
Post Assignment Freight	165.2	225.2
	-----	-----
Net Mission Operating Requirement for FY 1991		1800.0
		=====

TABLE VIII: SUMMARY DATA ON OVERSEAS OPERATING EXPENSES

		FY 1992 MINIMUM CARRYING COST (\$000)					FY 1992 INCREASES AT REQUEST LEVEL (\$000)				
		DOLLARS	TRUST	TOTAL	\$ OBLIG FOR LC	UNITS	DOLLARS	TRUST	TOTAL	\$ OBLIG FOR LC	UNITS
			FUNDS					FUNDS			
U.S. DIRECT HIRE	U100	312.7	697.2	1,009.9	0.0		341.1	735.5	1,076.6	0.0	
OTHER MISSION FUNDED CODE 11	105	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
* EDUCATION ALLOWANCES	106	0.0	368.0	368.0	0.0	65.0	0.0	399.5	399.5	0.0	67.0
COST OF LIVING ALLOWANCES	108	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
OTHER MISSION FUNDED CODE 12	110	81.0	0.0	81.0	0.0		89.1	0.0	89.1	0.0	
* POST ASSIGNMENT TRAVEL	111	37.0	0.0	37.0	0.0	10.0	40.7	0.0	40.7	0.0	11.0
* POST ASSIGNMENT FREIGHT	112	137.0	0.0	137.0	0.0	10.0	150.7	0.0	150.7	0.0	11.0
* HOME LEAVE TRAVEL	113	25.7	143.8	169.5	0.0	39.0	25.7	143.8	169.5	0.0	39.0
* HOME LEAVE FREIGHT	114	0.0	57.4	57.4	0.0	39.0	0.0	57.4	57.4	0.0	39.0
* EDUCATION TRAVEL	115	15.6	10.2	25.8	0.0	6.2	17.2	11.3	28.5	0.0	7.0
* R & R TRAVEL	116	3.4	60.0	63.4	0.0	47.0	3.4	60.0	63.4	0.0	47.0
* OTHER CODE 215 TRAVEL	117	13.0	57.8	70.8	0.0	39.0	14.3	63.5	77.8	0.0	42.0
FOREIGN NATIONAL DIRECT HIRE	U200	0.0	753.3	753.3	0.0		0.0	778.3	778.3	0.0	
* F.N. BASIC PAY	201	0.0	627.9	627.9	0.0	42.0	0.0	627.9	627.9	0.0	42.0
* OVERTIME/HOLIDAY PAY	202	0.0	25.0	25.0	0.0	3.5	0.0	50.0	50.0	0.0	4.0
ALL OTHER CODE 11 - F.N.	203	0.0	13.2	13.2	0.0		0.0	13.2	13.2	0.0	
ALL OTHER CODE 12 - F.N.	204	0.0	87.2	87.2	0.0		0.0	87.2	87.2	0.0	
BENEFITS - FORMER F.N. PERs.	205	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
CONTRACT PERSONNEL	U300	750.4	2,595.7	3,346.1	0.0		840.3	2,625.3	3,465.6	0.0	
* P.A.S.A TECHNICIANS	301	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
* U.S. PSC SALARIES/BENEFITS	302	638.8	0.0	638.8	0.0	11.3	728.7	0.0	728.7	0.0	12.3
ALL OTHER U.S. PSC COSTS	303	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
* F.N. PSC SALARIES/BENEFITS	304	12.5	2,299.9	2,312.4	0.0	182.2	12.5	2,299.9	2,312.4	0.0	182.2
ALL OTHER F.N. PSC COSTS	305	99.1	292.6	391.7	0.0		99.1	321.9	421.0	0.0	
* MANPOWER CONTRACTS	306	0.0	3.2	3.2	0.0	1.0	0.0	3.5	3.5	0.0	1.0
HOUSING	U400	7.3	1,301.2	1,308.5	0.0		7.3	1,531.9	1,539.2	0.0	
* RESIDENTIAL RENT	401	0.0	886.0	886.0	0.0	67.0	0.0	879.3	879.3	0.0	68.0
RESIDENTIAL UTILITIES	402	0.0	208.0	208.0	0.0		0.0	324.3	324.3	0.0	
MAINTENANCE & RENOVATION	403	0.0	186.0	186.0	0.0		0.0	306.3	306.3	0.0	
* QUARTERS ALLOWANCES	404	4.3	0.0	4.3	0.0	2.0	4.3	0.0	4.3	0.0	2.0
* SECURITY GUARD SERVICES	407	0.0	21.2	21.2	0.0	6.0	0.0	22.0	22.0	0.0	6.0
OFFICIAL RESIDENCE ALLOWANCE	408	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
REPRESENTATION ALLOWANCE	409	3.0	0.0	3.0	0.0		3.0	0.0	3.0	0.0	

TABLE VIII: SUMMARY DATA ON OVERSEAS OPERATING EXPENSES

		FY 1992 MINIMUM CARRYING COST (\$000)					FY 1992 INCREASES AT REQUEST LEVEL (\$000)				
		DOLLARS	TRUST FUNDS	TOTAL	\$ OBLIG FOR LC	UNITS	DOLLARS	TRUST FUNDS	TOTAL	\$ OBLIG FOR LC	UNITS
OFFICE OPERATIONS	U500	903.4	1,665.2	2,768.6	0.0		994.3	2,044.0	3,038.3	0.0	
OFFICE RENT	501	0.0	260.0	260.0	0.0		0.0	260.0	260.0	0.0	
OFFICE UTILITIES	502	0.0	75.0	75.0	0.0		0.0	75.0	75.0	0.0	
BUILDING MAINT./RENOVATION	503	0.0	95.0	95.0	0.0		0.0	104.4	104.4	0.0	
FURN/EQUIP/VEH REPAIR/MAINT	508	0.0	10.7	10.7	0.0		0.0	11.7	11.7	0.0	
COMMUNICATIONS	509	27.9	104.7	132.6	0.0		30.6	146.2	176.8	0.0	
* SECURITY GUARD SERVICES	510	0.0	103.0	103.0	0.0	13.7	0.0	103.0	103.0	0.0	13.7
PRINTING	511	0.0	46.6	46.6	0.0		0.0	46.6	46.6	0.0	
* SITE VISITS - MISSION	513	0.0	130.0	130.0	0.0	265.0	0.0	140.0	140.0	0.0	260.0
* SITE VISITS - AID/W	514	120.0	0.0	120.0	0.0	27.8	143.0	0.0	143.0	0.0	26.4
* INFORMATION MEETINGS	515	50.0	0.0	50.0	0.0	9.0	50.0	0.0	50.0	0.0	93.0
* TRAINING ATTENDANCE	516	70.0	53.6	123.6	0.0	40.0	65.0	59.0	124.0	0.0	40.0
* CONFERENCE ATTENDANCE	517	41.0	0.0	41.0	0.0	25.0	43.5	0.0	43.5	0.0	43.1
* OTHER OPERATIONAL TRAVEL	518	68.7	35.2	103.9	0.0	146.0	92.8	38.7	131.5	0.0	155.0
SUPPLIES AND MATERIALS	519	260.0	410.5	670.5	0.0		271.2	410.5	681.7	0.0	
FAAS	520	150.0	0.0	150.0	0.0		160.0	0.0	160.0	0.0	
* CONTRACT CONSULTING SERVICES	521	0.0	53.3	53.3	0.0	2.3	0.0	80.0	80.0	0.0	3.5
* CONTRACT MGMT./PROG. SERVICES	522	0.0	53.3	53.3	0.0	2.3	0.0	80.0	80.0	0.0	3.5
* SPECIAL STUDIES/ANALYSES	523	0.0	0.0	0.0	0.0	0.0	0.0	50.0	50.0	0.0	2.2
ADP HARDWARE LEASES/MAINT.	525	0.0	200.2	200.2	0.0		0.0	200.2	200.2	0.0	
ADP SOFTWARE LEASES/MAINT.	526	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
TRANS/FREIGHT - ALL U500	598	0.0	0.0	0.0	0.0		0.0	0.0	0.0	0.0	
ALL OTHER CODE 25	599	115.8	106.1	221.9	0.0		138.2	116.7	254.9	0.0	
H/P PROCUREMENT	U600	350.2	936.0	1,286.2	0.0		368.4	960.7	1,329.1	0.0	
* VEHICLES	601	139.4	0.0	139.4	0.0	10.0	139.1	0.0	139.1	0.0	10.0
RESIDENTIAL FURNITURE	602	34.0	232.9	266.9	0.0		37.5	256.1	293.6	0.0	
RESIDENTIAL EQUIPMENT	603	38.6	0.0	38.6	0.0		41.8	0.0	41.8	0.0	
OFFICE FURNITURE	604	11.0	5.3	16.3	0.0		12.1	5.9	18.0	0.0	
OFFICE EQUIPMENT	605	35.0	0.0	35.0	0.0		40.0	0.0	40.0	0.0	
OTHER EQUIPMENT	606	43.6	9.1	52.7	0.0		47.9	10.0	57.9	0.0	
ADP HARDWARE PURCHASES	607	0.0	631.1	631.1	0.0		0.0	631.1	631.1	0.0	
ADP SOFTWARE PURCHASES	608	0.0	57.6	57.6	0.0		0.0	57.6	57.6	0.0	
TRANS/FREIGHT - ALL U600	698	48.6	0.0	48.6	0.0		50.0	0.0	50.0	0.0	
TOTAL OPERATING EXPENSE BUDGET:		2,324.0	8,168.6	10,492.6	0.0		2,551.4	8,675.7	11,227.1	0.0	
RECONCILIATION (FAAS):		(150.0)	(0.0)	(150.0)			(160.0)	(0.0)	(160.0)		
MISSION OPERATING REQUIREMENTS:		2,174.0	8,168.6	10,342.6	0.0		2,391.4	8,675.7	11,067.1	0.0	
EXCHANGE RATE USED IN CALCULATIONS:		0.000									
ESTIMATED INFLATION RATE (PERCENT):		0.0									

* UNIT DATA MUST BE PROVIDED

FOOTNOTES:

- A: Exchange rate used in calculations: 22.5
- B: Estimated inflation rate (percent): Dollar 5% Trust Fund 15%
- C: Assume that Post Assignment Travel/Freight will have a separate budget For FY 1992 both for the MCC level and the AAPL level.

Mission Operating Requirement for FY 1992 (MCC)		2174.0
Less:		
Post Assignment Travel	37.0	
Post Assignment Freight	137.0	174.0
	-----	-----
Net Mission Operating Requirement for FY 1992 (MCC)		2000.0
		=====

Mission Operating Requirement for FY 1992 (AAPL)		2391.4
Less:		
Post Assignment Travel	40.7	
Post Assignment Freight	150.7	191.4
	-----	-----
Net Mission Operating Requirement for FY 1992 (AAPL)		2200.0
		=====

1. Overview of FY 1991 Estimate

It is not possible for USAID/Philippines to live within funding constrained to 1990 levels. We have operated for several years at one of the highest ratios of program dollar to USDH in the world. Current plans are to continue very high levels of assistance (over \$400 million per annum) to the Philippines, and we see no reason to assume this trend to change. At the same time, the Mission has finally received approval for modest staff increases in those areas in which we remain extremely vulnerable. These increases do not reach any level commensurate with the program level. Due to the security situation, it is highly unlikely that any additional increases will be forthcoming. Our Operating Expenses budget level must increase to accommodate the staff increase. Further, the Mission plans to utilize short term USPSCs, TDYs and consulting firms to reduce our vulnerability since additional full time staff are not currently an option.

For FY91, our original estimates showed that the dollar budget requirements should be about \$3.223 million. As per the ABS 92 guidelines, the Mission's budget level should be a straight line of FY90 which is \$1.4 million. However, with the additional staff detailed below, our minimum requirement is estimated at \$1.8 million. Even this level of increase requires continuing to transfer all or part of several expense items from dollar OE to the Trust Fund. For FY91, our trust fund needs will increase to \$7.617 million to support the Mission's deficit in OE funds.

The Mission has taken or plans to take the following actions to enable it to operate at the reduced dollar levels in FY90 and 91. As discussed above, we have negotiated a substantial increase in our trust fund. We have delayed the procurement of sorely needed office and household furniture and equipment. Each office has been given restricted budgets for travel, training, and overseas calls, while the Mission is strictly monitoring communications, printing and overtime costs. We are following the practice of taking TDY/consultation and training in conjunction with employees' home leave/R&R travel. The Mission has reviewed GSO contracts and has taken steps to control costs under those contracts. Also, the Mission has recently negotiated with the owners of the office building to share a substantial portion of the future operating costs of the new generator. Finally, the Mission continues to look for feasible and legal ways to fund more costs under projects and programs while relying less on OE funds. We have been able to shift some PSCs and other costs to projects/programs, but our ability to increase this practice is limited, due to statutory requirements for uses of program funds.

USAID/Philippines will continue its efforts to identify and implement further cost savings where appropriate during FYs 91 and 92. However, given the program direction in the Philippines it is likely that we will continue to require increased operating resources through a combination of dollar Operating Expenses and trust funds.

Reasons for Increase - FY 90 to FY 91

Our dollar and peso total allowance requirements increased by 7% between FY 90 and FY 91. Changes by Function Codes are shown and discussed below:

EXPENSE CATEGORY	FUNCTION CODE	(IN 000) \$ AND ₱		% INCREASE (DECREASE) BETWEEN FYS
		FY 91	FY 92	
U.S. Direct Hire	U100	734.8	1,034.7	41%
F.N. Direct Hire	U200	407.4	562.7	38%
Contract Personnel	U300	1,904.4	2,701.2	42%
Housing	U400	878.4	1,106.2	26%
Office Operations	U500	1,921.1	2,455.9	28%
NXP Procurement	U600	1,516.2	1,921.0	27%
Total Allowance		7,362.3	9,781.7	33%
\$ Budget		2,160.4	2,165.2	.2%
₱ Budget		5,201.9	7,616.5	46%
Total Budget		7,362.3	9,781.7	
% \$ Share		29%	22%	
% ₱ Share		71%	78%	
Total		100%	100%	

U100 = The 41% increase includes costs associated with a substantial increase in education allowances, caused by additional dependents and a substantial increase in the allowance rate. In addition, an increase in home leave and R&R travel is forecast. There are some costs associated with the additional 5 USDH positions. Note that the major increase is in items which have been transferred to trust funding rather than dollar operating expenses.

U200 = The 38% increase includes step increases and a general salary increase. General salary increases for the last few years have been averaging 25%. In addition, this increase includes a provision for filling vacant positions.

U300 = the 42% increase is the net effect of a 52% increase in trust funds and an 18% increase in dollar funds. The 52% increase in ₱ trust funds is based upon an additional 20 positions and includes the same average increases cited under section U200. The 18% increase in dollar funds is the net effect of projected pay increases for long term PSCs and an increase in the use of short term PSCs to alleviate staff shortages as cited in the earlier narrative.

U400 = The 25% increase (all in trust funds) is provision of a 15% inflation factor on residential utilities and maintenance, with a provision of 25% increase for new leases based upon recent experience.

U500 = the 28% increase is substantially due to transfer of maintenance costs for automated equipment back to Mission funding. The balance represents an average inflationary increase in office rents and utilities, printing and communication and all travel related cost.

U600 = The 27% increase represents purchase of sorely needed furniture and equipment for the Mission, some of which is associated with the additional staffing. Please note that this increase is all within trust funding. No additional requirements are projected for dollar operating expenses.

2. Overview of FY 1992 Estimate

Our 1992 request continues the trend established for the last few years with a request for a modest increase. It should be noted that our overall request increases only 7% above the levels for 1991. This increase is obviously less than the requirement simply to cover inflationary trends. At the MCC level, it represents no change in staffing. The major difference between the MCC level and the APPL level is a request for one additional USDH position, along with additional short term USPSCs and additional usage of consulting contractors. This additional USDH position will be filled through resident hire, tandem assignment, or some other manner so as not to increase total U. S. presence in the Philippines, due to security concerns.

Reasons for Increase - FY 91 to FY 92

Our dollar and peso total allowance requirements increased by 7% between FY 91 and the MCC level of FY 92. Changes by Function Codes are shown and discussed below:

EXPENSE CATEGORY	FUNCTION CODE	(IN 000) \$ AND ₱		% INCREASE (DECREASE) BETWEEN FYS
		FY 91	FY 92	
U.S. Direct Hire	U100	1,034.7	1,009.9	(2%)
F.N. Direct Hire	U200	562.7	753.3	34%
Contract Personnel	U300	2,701.2	3,346.1	24%
Housing	U400	1,106.2	1,308.5	18%
Office Operations	U500	2,455.9	2,788.6	14%
NXP Procurement	U600	1,921.0	1,286.3	(33%)
Total Allowance		9,781.7	10,492.6	7%
\$ Budget		2,165.2	2,324.0	7%
₱ Budget		7,616.5	8,168.6	7%
Total Budget		9,781.7	10,492.6	
% \$ Share		21%	22%	
% ₱ Share		79%	78%	
Total		100%	100%	

U200 = The 34% increase includes step increases and a general salary increase. General salary increases for the last few years have been averaging 25%. In addition, this increase includes a provision for filling vacant positions.

U300 = the 24% increase is the net effect of a 29% increase in trust funds and an 8% increase in dollar funds. The 29% increase in trust funds is based on the same average increases cited under section U200. The 8% increase in dollar funds is the net effect of projected pay increases for long term PSCs and an increase in the use of short term PSCs to alleviate staff shortages as cited in the earlier narrative.

U400 = The 18% increase (all in trust funds) is provision of a 15% inflation factor on residential utilities and maintenance, with a provision of 25% increase for new leases based upon recent experience.

U500 = the 14% increase represents an average inflationary increase in office rents and utilities, printing and communication and all travel related cost.

U600 = The 33% reduction represents a reduction in the amount of computer equipment being procured by the Mission. The Mission has successfully used local currency trust funds to procure standard Wang equipment over the last two years, and will soon be moving to a replacement procurement mode.

3. Workforce

The program for USAID/Philippines continues to grow and the workforce has not kept pace. For FY91, we are projecting a OYB of \$415 million or a 27% increase in the program over FY90. For FY92, we project an APPL of the same amount. However, the projected increase of our USDH staff for FY91 and 92 (APPL levels) is only 13% and 16% compared to FY90. The ratio of USDH to program is \$9.88 million per USDH. This ratio is and has been among the highest in the world. It indicates that our present workforce is overextended and vulnerable, and the 27% increase in program versus 16% increase in USDH manpower will continue to worsen this situation.

As demonstrated above, even with the additional workforce increase of 5 USDHs and 20 FSN PSCs for FY91, the Mission will still be short in manpower to meet the increase in program levels for FYs 91 and 92. For the APPL level of FY92, we are requesting a minimum of 1 additional USDH. This additional USDH position will be filled through resident hire, tandem assignment, or some other manner so as not to increase total U. S. presence in the Philippines, due to security concerns. The new key position would integrate the Democratic Initiatives for all Mission projects/programs to ensure the "Open Markets and Open Society" policy is thoroughly developed in our portfolio. To keep closer pace with the program increase, the Mission should be requesting a much larger staff increase. However, the present security situation makes staffing limitations a necessity. To offset this shortfall, we have increased funding for short term USPSCs and TDYers to relieve the present staff during home leave and training, and to perform specific tasks in operating the Mission's expanded portfolio. We also have substantially increased our budget requests for Contract Consulting and Professional Services to perform specific tasks for short periods of time (one to two months). By increasing the number of TDYers and Consultants, we are attempting to alleviate the exhaustive workload

of the staff, maintain quality performance with an expanded portfolio, and take into account the personnel restrictions due to the security situation. While we fully understand the reasons for these restrictions, we remain concerned regarding our ability to maintain appropriate levels of management accountability. We will continue to monitor this very closely.

NOTE: Data required for completion of the tables "Mission Management in Workyears and Funding" and "Project Management in Workyears" was developed through employee self assessment. It is our belief that the data for project management time is understated. Unfortunately, time constraints for completion of this document did not allow a more exhaustive analysis nor modification of the data.

Trust Funds

USAID/Philippines has operated with local currency trust fund contributions based upon a bilateral agreement dated in 1951. Given past difficulties in obtaining appropriate levels of trust funds on a timely basis, we negotiated a link between ESF dollar releases and trust fund contributions which has improved that situation. However, the basis for the trust fund remains a highly political subject, with many complaints by the Philippine Congress about the use of their meager resources in this manner. To remain within reasonable levels for our dollar Operating Expense requirements, we have been required to project substantial increases in Trust Funding. We are not at all certain that these levels can be negotiated.

The funds are used for local currency financed operating expenses and use of the funds has been increased during the past two years. In addition to the expenses previously funded by pesos, we are now funding a significant number of international plane fares, freight charges, ADP hardware/maintenance and procurement of ADP hardware and software under the peso trust fund.

Substantial procurement of ADP hardware can be noted. This procurement is in compliance with the recommendation by the Information Resource Management Mission Automation Assessment Report dated August 1988. It is unlikely that the Mission could operate within the existing or projected staff levels without maximum utilization of automated processes. These items are therefore seen as an absolute necessity rather than a luxury. ADP hardware procurement begins to level off in 1992, indicating the final stages of a procurement process taking place over the last few years.

The Mission plans to negotiate trust fund releases linked to ESF dollar releases as was done in 1989. However, limits on the levels of dollar Operating Expenses have stretched the requirement for trust funds substantially. Given the political situation, it is uncertain that the Mission can obtain the projected levels, as noted above.

The trust fund amounts to substantially more than 25 percent of Mission costs. This situation has existed for several years, and has always been taken into account in the Mission's base budget level. Reduction of our reliance on the trust fund to 25 percent, if we started with the projected 1991 level, would imply a total mission allowance budget of 2.25 million dollars. Even given substantial reductions in procurement levels, it is doubtful whether this level would support more than 20 USDH personnel. This would imply a reduction of more than half of the U. S. staff -- an impossible situation given the program levels. Approaching the problem from the opposite direction, that is limiting trust funds to 25 percent of total requirements, without changing the budget levels, would require an increase in the dollar operating expense budget to 7.825 million, an increase of 5.660 million dollars. Even allowing for reductions in procurement, the required increase would be staggering, given current operating expense trends. Therefore, the Mission currently sees no practical alternative to continued heavy reliance on local currency trust funds.

Organization: USAID/Manila

TABLE VIII (b)
Information on U.S. PSC Costs

Job Title/Description	Inclusive Dates	FY 1990	FY 1991	FY 1992	FY 1992
Administrative Officer	02/23/90-05/06/90	30.5			
Assistant to EXD	05/01/90-08/01/90	7.7			
Civil Engineering Officer	10/01/89-09/30/92	124.3	130.6	137.1	143.9
Contract Specialist	10/01/89-03/16/90	11.9			
C&R Specialist	10/10/89-12/31/89	8.4			
EER Review Panel Secretary	04/01/90-09/30/92	22.0	23.1	24.3	25.5
Engineer	10/01/90-09/30/92	67.9	71.3	74.8	78.5
Food for Peace Officer	10/01/90-09/30/92		49.5	49.5	49.5
General Services Officer	10/01/89-09/30/90	22.2	23.3	24.5	25.7
Housing Assistant	10/01/89-04/01/92	17.9	18.8	19.8	20.8
Intern	10/01/89-10/01/90	21.7			
Intern, Agrarian Reform	10/01/89-06/04/90	11.9			
Inventory Clerk	11/20/89-09/30/92	26.4	27.7	29.2	30.6
Personnel Admin Assistant	04/01/90-04/01/92	16.5	17.3	18.1	19.1
Per/Test Procedure (Johnson)	01/05/90-06/22/90	0.1			
Short Term PSCs(2)	10/01/91-09/30/92				66.0
Temporary Cashier	02/12/90-03/02/90	3.3			
Temporary Deputy Controller	05/15/90-07/15/90	38.5			
Temporary Officers	05/01/90-09/30/92	52.8	205.9	210.7	215.6
Writer/Editor	10/01/89-09/30/92	46.2	48.5	50.9	53.5
TOTALS		530.1	616.0	638.8	728.7

Table VIII(b)
Information on F.M. PSC Costs

JOB DESCRIPTION	INCLUSIVE DATE	FY 1990	FY 1991	FY 1992	FY 1992
Accounting Technician	10/01/89-09/30/92	4.1	4.1	5.1	5.1
Accounting Technician	10/01/89-09/30/92	4.1	5.6	7.0	7.0
Accounting Technician	10/01/89-09/30/92	4.1	6.5	9.1	9.1
Accounting Technician	10/01/89-09/30/92	4.1	6.4	9.0	9.0
Admin Clerk (Typing)	10/01/89-09/30/92	4.3	5.9	7.3	7.3
Admin Mgt Asst	10/01/89-09/30/92	6.8	7.8	12.0	12.0
Art & Graphics Asst	10/01/89-09/30/92	5.4	7.1	9.8	9.8
Audio Visual Assistant	10/01/90-09/30/92	0.0	3.1	4.9	4.9
Automotive Mechanic	10/01/89-09/30/92	5.7	6.9	9.6	9.6
Automotive Mechanic	01/03/90-09/30/92	2.3	3.7	5.6	5.6
Budget Analyst	10/01/89-09/30/92	6.6	9.6	14.2	14.2
Budget Assistant	10/01/89-09/30/92	4.2	5.6	8.0	8.0
Chauffer	10/01/90-09/30/92	0.0	3.5	5.4	5.4
Chauffeur	10/01/89-09/30/92	4.4	5.3	7.0	7.0
Chauffeur	10/01/89-09/30/92	5.0	5.7	8.1	8.1
Chauffeur	10/01/89-09/30/92	5.0	5.5	7.9	7.9
Chauffeur	10/01/89-09/30/92	4.1	3.9	5.8	5.8
Chauffeur	10/01/89-09/30/92	3.3	3.9	5.8	5.8
Chauffeur	10/01/89-09/30/92	7.3	6.5	9.0	9.0
Chauffeur	10/01/89-09/30/92	4.2	5.7	8.1	8.1
Chauffeur	10/01/89-09/30/92	4.0	4.8	7.0	7.0
Chauffeur	10/01/89-09/30/92	6.4	4.8	7.0	7.0
Chauffeur	10/01/89-09/30/92	5.5	5.0	7.2	7.2
Chauffeur	10/01/89-09/30/92	6.1	5.3	7.6	7.6
Chauffeur	10/01/89-09/30/92	6.0	5.2	7.4	7.4
Chauffeur	10/01/89-09/30/92	4.5	4.3	6.3	6.3
Chauffeur	10/01/89-09/30/92	5.9	5.0	7.2	7.2
Chauffeur	10/01/89-09/30/92	6.0	5.7	7.2	7.2
Chauffeur	10/01/89-09/30/92	4.5	4.8	7.0	7.0
Chauffeur	10/01/89-09/30/92	5.9	5.7	8.1	8.1
Chauffeur	10/01/89-09/30/92	4.4	4.3	6.3	6.3
Chauffeur	10/01/89-09/30/92	4.0	3.8	5.8	5.8
Chauffeur (Angeles)	10/01/89-09/30/92	1.6	0.0	0.0	0.0
Clerk Typist	10/01/89-09/30/92	2.3	4.4	6.5	6.5
Clerk Typist	07/01/90-09/30/92	1.2	4.5	6.6	6.6
Clerk Typist	04/16/90-09/30/92	3.5	4.5	6.6	6.6
Clerk Typist	04/23/90-09/30/92	3.5	4.5	6.6	6.6
Clerk Typist	10/01/89-09/30/92	3.5	4.5	6.6	6.6
Clerk Typist	04/16/90-09/30/92	3.5	4.4	6.5	6.5
Comm Maint Tech	10/01/89-09/30/92	5.8	7.1	11.0	11.0
Comm Media Supv	10/01/89-09/30/92	5.6	6.3	10.1	10.1
Computer Programmer	10/01/89-09/30/92	6.5	6.0	8.4	8.4
Computer Programmer	10/01/89-09/30/92	6.5	9.0	13.5	13.5
Computer System Analyst	10/01/89-09/30/92	2.9	9.8	14.4	14.4
Computer Systems Analyst	10/01/89-09/30/92	13.6	20.1	27.3	27.3
Computer Systems Analyst	10/01/89-09/30/92	6.8	8.3	12.5	12.5
Computer Systems Analyst	10/01/89-09/30/92	6.5	7.8	12.0	12.0
Contract Specialist	10/01/89-09/30/92	8.6	12.4	17.8	17.8
Contract Specialist	10/01/89-09/30/92	8.6	9.8	14.4	14.4
Deputy Trvl/Shipping	10/01/90-09/30/92	0.0	6.7	9.4	9.4

Table VIII(b)
Information on F.N. PSC Costs

JOB DESCRIPTION	INCLUSIVE DATE	FY 1990	FY 1991	FY 1992	FY 1992
Design/Office Engineer	10/01/90-09/30/92	0.0	7.9	12.1	12.1
Dev Asst Spec (Ag Econ)	10/01/89-09/30/92	11.1	15.4	22.7	22.7
Dev Asst Spec (Agribusiness)	10/01/89-09/30/92	12.2	16.1	23.6	23.6
Dev Asst Spec (Hlth Care Fin)	03/12/90-09/30/92	5.8	16.1	23.6	23.6
Dev Asst Spec (Local Finance)	10/01/89-09/30/92	13.1	18.3	26.4	26.4
Dev Asst Spec (Natural Res)	10/01/89-09/30/92	13.1	18.3	26.4	26.4
Development Clerk	10/01/89-09/30/92	3.6	4.9	7.1	7.1
Electrical Engineer	10/01/90-09/30/92	0.0	7.9	12.1	12.1
Engineer	10/01/89-09/30/92	7.4	17.2	23.7	23.7
Engineer	10/01/90-09/30/92	0.0	13.5	19.1	19.1
Engineer	10/01/89-09/30/92	13.7	20.1	27.3	27.3
Engineer	10/01/90-09/30/92	0.0	7.8	12.0	12.0
Engineer	10/01/89-09/30/92	11.7	17.2	23.7	23.7
Engineer	10/01/89-09/30/92	10.7	15.7	21.8	21.8
Engineer	10/01/89-09/30/92	11.7	17.2	23.7	23.7
Engineer	10/01/89-09/30/92	13.1	19.3	26.4	26.4
Engineer	10/01/89-09/30/92	12.7	18.6	25.5	25.5
Engineer	10/01/89-09/30/92	13.2	21.0	27.3	27.3
Enginner	10/01/90-09/30/92	0.0	8.9	12.1	12.1
Enginner	10/01/90-09/30/92	0.0	8.9	11.6	11.6
Excess Property Clerk	10/01/90-09/30/92	0.0	4.9	6.1	6.1
Financial Analyst	10/01/89-09/30/92	5.3	8.0	10.0	10.0
Financial Analyst	10/01/89-09/30/92	10.5	16.7	20.8	20.8
Financial Analyst	10/01/89-09/30/92	11.0	17.4	21.8	21.8
Financial Analyst	10/01/89-09/30/92	13.2	15.3	19.0	19.0
Financial Analyst	10/01/89-09/30/92	9.7	21.7	27.1	27.1
Financial Analyst	10/01/89-09/30/92	11.0	15.3	19.0	19.0
Financial Analyst	10/01/89-09/30/92	6.2	15.3	19.0	19.0
Financial Analyst	04/16/90-09/30/92	7.2	15.3	19.0	19.0
Financial Clerk	10/01/89-09/30/92	4.8	4.9	6.1	6.1
Junior Accountant	10/01/89-09/30/92	7.5	10.6	13.2	13.2
Junior Accountant	10/01/89-09/30/92	7.1	10.2	12.7	12.7
Language Instructor	10/01/89-09/30/92	5.6	7.8	9.6	9.6
Library Tech (Ref)	10/01/89-09/30/92	6.6	8.1	10.1	10.1
Mail Clerk	10/01/89-09/30/92	4.5	6.5	8.0	8.0
Maintenance Foreman	10/01/89-09/30/92	4.2	5.7	7.0	7.0
Maintenance Man	10/01/90-09/30/92	0.0	3.5	4.4	4.4
Maintenance Supv	10/01/89-09/30/92	5.6	7.8	9.6	9.6
Maintenance Supv	10/01/89-09/30/92	4.7	6.4	8.0	8.0
Motor Pool Supv	10/01/89-09/30/92	7.7	10.0	12.4	12.4
Offset Press Oper	10/01/89-09/30/92	2.8	4.1	5.1	5.1
Offset Press Oper	10/01/89-09/30/92	3.7	4.9	6.1	6.1
Offset Printer	10/01/90-09/30/92	0.0	3.1	3.9	3.9
Participant Trng Asst	10/01/89-09/30/92	6.4	9.7	12.1	12.1
Pay Control Asst	10/01/89-09/30/92	4.9	6.4	8.0	8.0
Personnel Assistant	10/01/89-09/30/92	6.7	9.0	11.2	11.2
Personnel Clerk	10/01/89-09/30/92	4.0	5.2	6.4	6.4
Personnel Specialist	10/01/90-09/30/92	0.0	10.8	13.4	13.4
Procurement Agent	10/01/89-09/30/92	3.2	8.9	11.0	11.0
Procurement Clerk	10/01/89-09/30/92	3.2	4.4	5.5	5.5

Table VIII(b)
Information on F.W. PSC Costs

JOB DESCRIPTION	INCLUSIVE DATE	FY 1990	FY 1991	FY 1992	FY 1992
Prog Asst (Pop)	10/01/89-09/30/92	6.7	10.8	13.5	13.5
Prog Spec (Agr Reform)	10/01/89-09/30/92	10.5	16.7	20.8	20.8
Prog Spec (Agric)	10/01/89-09/30/92	8.6	13.4	16.8	16.8
Prog Spec (Agric)	10/01/89-09/30/92	11.5	18.2	22.7	22.7
Prog spec (Agric)	10/01/89-09/30/92	7.6	12.3	15.4	15.4
Prog Spec (Cap Devl)	10/01/89-09/30/92	10.0	15.2	19.0	19.0
Prog Spec (Cap Devl)	10/01/89-09/30/92	10.0	15.3	19.0	19.0
Prog Spec (Coop)	10/01/89-09/30/92	8.9	14.0	17.4	17.4
Prog Spec (Economist)	10/01/89-09/30/92	13.8	21.0	26.2	26.2
Prog Spec (Economist)	10/01/89-09/30/92	9.4	15.3	19.0	19.0
Prog Spec (Economist)	10/01/89-09/30/92	10.0	15.3	19.0	19.0
Prog spec (Energy)	10/01/89-09/30/92	12.0	18.2	22.7	22.7
Prog Spec (Gen)	10/01/89-09/30/92	8.6	13.4	16.8	16.8
Prog Spec (Gen)	10/01/89-09/30/92	11.0	18.1	22.6	22.6
Prog Spec (Pop)	10/01/89-09/30/92	10.8	16.7	20.8	20.8
Prog Spec (Pop)	10/01/89-09/30/92	12.0	17.4	21.8	21.8
Prog Spec (Priv Sect)	10/01/89-09/30/92	11.0	16.7	20.8	20.8
Prog Spec (Prog Mgt Reviews)	10/01/89-09/30/92	7.4	10.2	12.7	12.7
Prog Spec (Project Design)	10/01/89-09/30/92	11.0	16.7	20.8	20.8
Prog Spec (PVO)	10/01/89-09/30/92	11.0	16.0	19.9	19.9
Prog Spec (Social Science)	10/01/89-09/30/92	15.7	23.8	29.7	29.7
Program Assistant	10/01/89-09/30/92	6.1	8.4	10.4	10.4
Program Assistant	10/01/89-09/30/92	7.5	11.8	14.8	14.8
Program Assistant	10/01/89-09/30/92	5.2	8.9	11.0	11.0
Proj Devl Spec	01/08/90-09/30/92	4.0	16.7	20.8	20.8
Proj Mgt Spec	01/16/90-09/30/92	6.2	15.1	18.8	18.8
Proj Mgt Spec (Priv Sect)	02/20/90-09/30/92	6.7	14.0	17.4	17.4
Project Assistant	10/01/90-09/30/92	0.0	8.8	11.0	11.0
Project Development Specialist	10/01/90-09/30/92	0.0	8.8	11.0	11.0
Project Development Specialist	10/01/90-09/30/92	0.0	8.8	11.0	11.0
Project Development Specialist	10/01/90-09/30/92	0.0	8.8	11.0	11.0
Project Development Specialist	10/01/90-09/30/92	0.0	8.8	11.0	11.0
Project Development Specialist	10/01/90-09/30/92	0.0	8.8	11.0	11.0
Public Health Physician	10/01/89-09/30/92	20.9	33.4	41.7	41.7
Purchasing Agent	10/01/89-09/30/92	4.5	6.1	7.6	7.6
Receptionist	10/01/89-09/30/92	3.6	5.2	6.4	6.4
Reference Librarian	10/01/89-09/30/92	6.1	9.6	12.0	12.0
Secretary	10/01/89-09/30/92	6.1	8.7	10.8	10.8
Secretary	10/01/89-09/30/92	7.1	8.1	10.0	10.0
Secretary	10/01/89-09/30/92	5.1	6.8	8.5	8.5
Secretary	10/01/89-09/30/92	5.9	8.1	10.0	10.0
Secretary	10/01/89-09/30/92	5.0	7.0	8.7	8.7
Secretary	10/01/89-09/30/92	4.5	6.0	7.4	7.4
Secretary	10/01/89-09/30/92	5.6	7.1	8.8	8.8
Secretary	10/01/89-09/30/92	5.1	6.8	8.4	8.4
Secretary	10/01/89-09/30/92	5.2	6.0	7.4	7.4
Secretary	10/01/89-09/30/92	3.7	4.9	6.1	6.1
Secretary	10/01/89-09/30/92	6.1	8.3	10.4	10.4
Secretary	10/01/90-09/30/92	0.0	3.6	4.5	4.5
Secretary	10/01/89-09/30/92	4.1	5.7	7.1	7.1

Organization: USAID/MANILA

Table VIII(b)
Information on F.N. PSC Costs

JOB DESCRIPTION	INCLUSIVE DATE	FY 1990	FY 1991	FY 1992	FY 1992
Secretary	10/01/89-09/30/92	7.1	9.7	12.0	12.0
Secretary	10/01/89-09/30/92	3.8	5.2	6.4	6.4
Secretary	10/01/90-09/30/92	0.0	3.5	4.4	4.4
Secretary	02/01/90-09/30/92	2.4	0.0	0.0	0.0
Secretary	10/01/89-09/30/92	4.9	6.5	8.1	8.1
Secretary	10/01/89-09/30/92	6.2	8.7	10.8	10.8
Secretary	02/01/90-09/30/92	1.8	0.0	0.0	0.0
Secretary	10/01/89-09/30/92	5.9	6.8	8.4	8.4
Secretary	10/01/90-09/30/92	0.0	3.5	4.4	4.4
Secretary	10/01/89-09/30/92	6.6	8.3	10.4	10.4
Secretary	10/01/89-09/30/92	5.0	5.9	7.4	7.4
Secretary	10/01/89-09/30/92	3.8	5.1	6.4	6.4
Secretary	10/01/89-09/30/92	3.8	5.2	6.4	6.4
Secretary	10/01/89-09/30/92	3.3	4.4	5.5	5.5
Secretary	01/16/90-09/30/92	2.1	0.0	0.0	0.0
Secretary	10/01/89-09/30/92	3.7	4.9	6.1	6.1
Secretary	10/01/89-09/30/92	3.0	5.9	7.3	7.3
Secretary	10/01/90-09/30/92	0.0	4.0	5.0	5.0
Secretary	01/16/90-09/30/92	2.4	4.9	6.1	6.1
Secretary	10/01/89-09/30/92	4.7	6.3	5.5	5.5
Secretary	10/01/89-09/30/92	5.8	8.1	10.1	10.1
Secretary	10/01/89-09/30/92	5.1	6.7	8.4	8.4
Secretary	10/01/89-09/30/92	2.9	5.9	7.3	7.3
Secretary	02/01/90-09/30/92	2.7	0.0	0.0	0.0
Secretary (Steno)	10/01/89-09/30/92	3.7	5.2	6.4	6.4
Secretary (Steno)	10/01/89-09/30/92	5.6	7.8	9.7	9.7
Secretary (Steno)	05/14/90-09/30/92	2.1	5.4	6.7	6.7
Secretary (Steno)	03/22/90-09/30/92	2.5	4.9	6.1	6.1
Secretary (Steno)	10/01/89-09/30/92	4.9	6.8	8.4	8.4
Shipment Assistant	10/01/89-09/30/92	6.0	7.8	9.6	9.6
Shipment Assistant	10/01/89-09/30/92	7.3	9.7	12.0	12.0
Shipment & Trv Supv	10/01/89-09/30/92	9.6	12.4	15.4	15.4
Spec Asst for Public Affairs	10/01/89-09/30/92	10.0	22.5	28.1	28.1
Supply Clerk	10/01/89-09/30/92	3.8	5.2	6.4	6.4
Supply Clerk	05/02/90-09/30/92	0.0	5.2	6.4	6.4
Travel Clerk	10/01/89-09/30/92	4.9	6.6	8.2	8.2
Voucher Examiner	03/26/90-09/30/92	2.7	7.7	9.6	9.6
Voucher Examiner	10/01/89-09/30/92	6.6	9.2	11.5	11.5
Voucher Examiner	10/01/89-09/30/92	2.2	5.7	7.0	7.0
Voucher Examiner	02/12/90-09/30/92	2.7	7.7	9.6	9.6
Voucher Examiner	10/01/89-09/30/92	5.6	8.1	10.9	10.9
Voucher Examiner	10/01/89-09/30/92	6.1	8.1	10.1	10.1
Voucher Examiner	10/01/89-09/30/92	6.8	10.4	13.0	13.0
Voucher Examiner	10/01/89-09/30/92	6.1	9.2	11.5	11.5
Work Control Clerk	10/01/89-09/30/92	3.8	5.2	6.7	6.7
		1100.8	1763.0	2299.9	2299.9

Organization: USAID/MANILA

Table VIIc
Manpower Contract Detail

Description	FY 1990	FY 1991	FY 1992	FY 1992
Messengerial Services	2.5	2.9	3.2	3.5
TOTAL	2.5	2.9	3.2	3.5

Organization: USAID/MANILA

TABLE VIIIId
Contractual Services/Special Studies/All Other Code 25 Detail

Description	FY 1990		FY 1991		FY 1992		FY 1992	
	Dollar	Trust Fund	Dollar	Trust Fund	Dollar	Trust Fund	Dollar	Trust Fund
IOC Contract Services for Systems Development	2.2	53.3		53.3		53.3		80.0
Studies on Management Systems Improvement								50.0
Various items (medical costs; transport and courier services; printing; local training; draperies; hardware and slipcover allowances.	50.0	81.6	77.5	98.0	115.8	106.1	138.2	116.7
TOTALS	52.2	134.9	77.5	151.3	115.8	159.4	138.2	246.7

PHILIPPINES (274920)

FY 1992 ANNUAL BUDGET SUBMISSION

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS
 FY 1989: ACTUAL
 (FTE in Workyears; Dollars in Thousands)

WORKFORCE FOR PHILIPPINES (274920)

	TOTAL	USDH	OE	FTE	OE	FTE	IF	FTE	OE	FTE	PR	FTE	OE	FTE	IF	FTE	PR	FTE
MISSION MANAGEMENT																		
EXEC DIRECTION & MGT	2.0	2.0																9.0
PROGRAM PLANNING & BUD	11.5	2.5			1.0													
PROGRAM ASSESS. & EVAL.																		
PROJECT DESIGN & DEV.																		
PROJECT REVIEW & O-SIGHT																		
INFORMATION SYSTEM MGT																		
FINANCIAL MANAGEMENT	34.0	3.0			11.0													20.0
CONTRACT MANAGEMENT	7.0	1.0			1.0				1.0									4.0
SUPPORT: CLERICAL	44.0				10.0													34.0
OFFICE OPS	28.0				4.0													24.0
RESIDENTIAL OPS	7.0				2.0													5.0
MAINT./CUSTODIAL																		
ALL OTHER MANAGEMENT	31.0	4.0			5.0				2.0									20.0
MISSION MGMT SUBTOTAL	164.5	12.5			34.0				3.0									115.0
PROJECT MANAGEMENT	75.3	16.9			9.0				7.7									32.7
MISCELLANEOUS PROGRAMS MANAGEMENT																		
HOUSING GUARANTIES	0.4	0.1																0.3
DISASTER	4.0	1.0																3.0
FOOD AID	7.9	3.7																3.2
LOCAL CURRENCY	5.9	0.6							0.3									1.0
CENTRAL/REGIONAL PROJECTS																		
NUMBER OF PROJECTS: 0																		
MISC. PROGRAMS SUBTOTAL	18.2	5.4							0.3									7.5
TOTAL:	258.0	34.8			42.0				11.0									155.2

PHILIPPINES (274920)

FY 1992 ANNUAL BUDGET SUBMISSION

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS
 FY 1989: ACTUAL
 (FTE in Workyears; Dollars in Thousands)

WORKFORCE FOR PHILIPPINES (274920)

OTHER USG AND NON-PERK INST	-----USFSC-----			
OE YF	-----PR-----	-----OE-----	-----TF-----	-----PR-----
FTE	FTE	FTE	FTE	FTE
	\$	\$	\$	\$

MISSION MANAGEMENT

- EXEC DIRECTION & MGT
- PROGRAM PLANNING & BUD
- PROGRAM ASSESS. & EVAL.
- PROJECT DESIGN & DEV.
- PROJECT REVIEW & O'SIGHT
- INFORMATION SYSTEM MGT
- FINANCIAL MANAGEMENT
- CONTRACT MANAGEMENT
- SUPPORT: CLERICAL
- OFFICE OPS
- RESIDENTIAL OPS
- MAINT./CUSTODIAL
- ALL OTHER MANAGEMENT

MISSION MGMT SUBTOTAL

PROJECT MANAGEMENT

MISCELLANEOUS PROGRAMS MANAGEMENT

- HOUSING GUARANTIES
- DISASTER
- FOOD AID
- LOCAL CURRENCY
- CENTRAL/REGIONAL PROJECTS
- NUMBER OF PROJECTS: 0

MISC. PROGRAMS SUBTOTAL

TOTAL:

PHILIPPINES (274920)

FY 1992 ANNUAL BUDGET SUBMISSION

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS
 FY 1990: ESTIMATE
 (FTE in Workyears; Dollars in Thousands)

WORKFORCE FOR PHILIPPINES (274920)

	TOTAL		FMDH		OE		IF		USPSC		FMPEC	
	FTE	USDH	FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$
MISSION MANAGEMENT												
EXEC DIRECTION & MGT	2.0	2.0										
PROGRAM PLANNING & BUD	4.8	3.2										
PROGRAM ASSESS. & EVAL.	4.0	1.7	0.8	10								
PROJECT DESIGN & DEV.	10.8	6.3			0.3	13						
PROJECT REVIEW & O'SIGHT	4.0	2.2			0.5	23	0.3	28				
INFORMATION SYSTEM MGT	10.2				0.2	10	0.2	10				
FINANCIAL MANAGEMENT	29.7	3.0			10.0	96	0.3	42				
CONTRACT MANAGEMENT	9.6	2.0			1.3	40	0.5	12				
SUPPORT: CLERICAL	48.7				5.0	27						
OFFICE OPS	26.9				3.0	35						
RESIDENTIAL OPS	8.3				1.7	11						
MAINT./CUSTODIAL												
ALL OTHER MANAGEMENT	33.2	3.5			6.1	50	5.7	151				
MISSION MGMT SUBTOTAL	192.2	23.9	30.9	249	7.5	251	0.8	54			123.4	926
PROJECT MANAGEMENT	14.5	3.2	0.2	0.4			2.3				7.4	1.0
MISCELLANEOUS PROGRAMS MANAGEMENT												
HOUSING GUARANTIES	0.3	0.1									0.2	2
DISASTER	0.4	0.3									0.1	1
FOOD AID	2.0	0.5									1.5	13
LOCAL CURRENCY	0.4	0.2									0.2	2
CENTRAL/REGIONAL PROJECTS	1.9	0.6					0.1	1			1.2	13
NUMBER OF PROJECTS: 0												
MISC. PROGRAMS SUBTOTAL	5.0	1.7					0.1	1			3.2	31
TOTAL:	211.7	28.8	31.1	249	7.9	251	3.2	55			134.0	957

PHILIPPINES (274920)

FY 1992 ANNUAL BUDGET SUBMISSION

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS
 FY 1990: ESTIMATE
 (FTE in Workyears; Dollars in Thousands)

WORKFORCE FOR PHILIPPINES (274920)

OTHER USG AND NON-PERM INST	-----USPSC-----				
OE TF	-----PR-----	-----OE-----	-----IF-----	-----PR-----	
FTE	FTE	\$	FTE	\$	FTE
					\$

MISSION MANAGEMENT					
EXEC DIRECTION & MGT					
PROGRAM PLANNING & BUD					
PROGRAM ASSESS. & EVAL.					
PROJECT DESIGN & DEV.					
PROJECT REVIEW & O'SIGHT					
INFORMATION SYSTEM MGT	0.1	4.5			
FINANCIAL MANAGEMENT					
CONTRACT MANAGEMENT					
SUPPORT: CLERICAL					
OFFICE OPS					
RESIDENTIAL OPS					
MAINT./CUSTODIAL					
ALL OTHER MANAGEMENT			0.1	2	1.0
					3
MISSION MGMT SUBTOTAL	0.1	4.5	0.1	2	1.0
					3

PROJECT MANAGEMENT 414

MISCELLANEOUS PROGRAMS MANAGEMENT

HOUSING GUARANTIES

DISASTER

FOOD AID

LOCAL CURRENCY

CENTRAL/REGIONAL PROJECTS

NUMBER OF PROJECTS: 0

MISC. PROGRAMS SUBTOTAL

TOTAL: 0.1 4.5 414 0.1 2 1.0 3

PHILIPPINES (274920)

FY 1992 ANNUAL BUDGET SUBMISSION

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS
 FY 1992: MINIMUM CARRYING COST
 (FTE in Workyears; Dollars in Thousands)

WORKFORCE FOR PHILIPPINES (274920)

	TOTAL USDH		-----FNDH-----		-----USPSC-----		-----FMPSC-----	
	FTE	OE	FTE	OE	FTE	OE	FTE	OE
MISSION MANAGEMENT								
EXEC DIRECTION & MGT	2.0	2.0						
PROGRAM PLANNING & BUD	6.7	4.2	1.9	41			0.6	15
PROGRAM ASSESS. & EVAL.	7.5	3.0			0.7	69	3.8	103
PROJECT DESIGN & DEV.	10.0	5.7			0.6	59	3.6	94
PROJECT REVIEW & O'SIGHT	5.3	3.7					0.1	11
INFORMATION SYSTEM MGT	10.6						0.2	13
FINANCIAL MANAGEMENT	32.4	3.0	11.5	180			6.0	102
CONTRACT MANAGEMENT	11.4	2.0	5.2	72			17.9	284
SUPPORT: CLERICAL	55.7		6.3	70			4.2	62
OFFICE OPS	28.4		4.2	22			49.4	448
RESIDENTIAL OPS	9.5		2.1	15			24.2	180
MAINT./CUSTODIAL							7.4	68
ALL OTHER MANAGEMENT	37.8	5.5	7.7	147	6.0	116	17.3	224
MISSION MGMT SUBTOTAL	217.3	29.1	38.9	547	7.3	244	135.8	1,614
PROJECT MANAGEMENT	28.9	7.3	0.4	81	0.4	395	112	17.5
MISCELLANEOUS PROGRAMS MANAGEMENT							2.3	598
HOUSING GUARANTIES	0.5	0.3						
DISASTER	0.5	0.3					0.2	4
FOOD AID	1.9	0.5					0.2	3
LOCAL CURRENCY	0.4	0.2					1.4	25
CENTRAL/REGIONAL PROJECTS	1.4	0.5					0.2	5
NUMBER OF PROJECTS:	0						0.8	16
MISC. PROGRAMS SUBTOTAL	4.7	1.8					0.1	2
TOTAL:	250.9	38.2	39.3	628	7.7	639	112	156.1
								2,592
								1.0
								150

PHILIPPINES (274920)

FY 1992 ANNUAL BUDGET SUBMISSION

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS
 FY 1992: MINIMUM CARRYING COST
 (FTE in Workyears; Dollars in Thousands)

WORKFORCE FOR PHILIPPINES (274920)

	OTHER USG AND NON-PERK INST		-----USPSC-----	
	OE	TF	OE	TF
	FTE	FTE	FTE	FTE
MISSION MANAGEMENT				
EXEC DIRECTION & MGT				
PROGRAM PLANNING & BUD				
PROGRAM ASSESS. & EVAL.				
PROJECT DESIGN & DEV.				
PROJECT REVIEW & O-SIGHT				
INFORMATION SYSTEM MGT		4.6		
FINANCIAL MANAGEMENT				
CONTRACT MANAGEMENT				
SUPPORT: CLERICAL				
OFFICE OPS				
RESIDENTIAL OPS				
MAINT./CUSTODIAL				
ALL OTHER MANAGEMENT				
MISSION MGMT SUBTOTAL		4.6		1.0
PROJECT MANAGEMENT				3
MISCELLANEOUS PROGRAMS MANAGEMENT				
HOUSING GUARANTIES				
DISASTER				
FOOD AID				
LOCAL CURRENCY				
CENTRAL/REGIONAL PROJECTS				
NUMBER OF PROJECTS: 0				
MISC. PROGRAMS SUBTOTAL				15
TOTAL:		4.6		1.0

PHILIPPINES (274920)

FY 1992 ANNUAL BUDGET SUBMISSION

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS
 FY 1992: INCREASE AT REQUEST LEVEL
 (FTE in Workyears; Dollars in Thousands)

WORKFORCE FOR PHILIPPINES (274920)

	TOTAL USDH		-----FMNH-----		-----USFSC-----		-----PR-----		-----OE-----		-----IF-----		-----PR-----		-----FAPSC-----	
	FTE	USDH	FTE	USDH	FTE	USDH	FTE	USDH	FTE	USDH	FTE	USDH	FTE	USDH	FTE	USDH
MISSION MANAGEMENT																
EXEC DIRECTION & MGT	2.0	2.0														
PROGRAM PLANNING & BUD	6.7	4.2			1.9	41										
PROGRAM ASSESS. & EVAL.	6.9	3.3					0.7	69								
PROJECT DESIGN & DEV.	10.8	6.0									0.1	11				
PROJECT REVIEW & O'SIGHT	6.3	4.1					0.6	59			0.2	13				
INFORMATION SYSTEM MGT	13.0															
FINANCIAL MANAGEMENT	32.4	3.0			11.5	180									17.9	284
CONTRACT MANAGEMENT	11.4	2.0			5.2	72									4.2	62
SUPPORT: CLERICAL	55.7				6.3	70									49.4	445
OFFICE OPS	28.4				4.2	22									24.2	180
RESIDENTIAL OPS	9.5				2.1	15									7.4	63
MAINT./CUSTODIAL																
ALL OTHER MANAGEMENT	36.8	5.5			7.7	147					0.3	21			17.3	224
MISSION MGMT SUBTOTAL	221.9	30.1			38.9	547					0.6	45			135.8	1,614
PROJECT MANAGEMENT	1.0						81	1.0	485						558	28
MISCELLANEOUS PROGRAMS MANAGEMENT																
HOUSING GUARANTIES	0.5	0.3													0.2	4
DISASTER	0.5	0.3													0.2	3
FOOD AID	1.9	0.5													1.4	25
LOCAL CURRENCY	0.4	0.2													0.2	5
CENTRAL/REGIONAL PROJECTS	1.4	0.5													0.8	16
NUMBER OF PROJECTS: 6																
MISC. PROGRAMS SUBTOTAL	4.7	1.8									0.1	2			2.8	53
TOTAL:	227.6	31.9			38.9	628					0.7	47			138.6	1,667

PHILIPPINES (274920)

FY 1992 ANNUAL BUDGET SUBMISSION

TABLE IX: MISSION MANAGEMENT IN WORKYEARS AND DOLLARS
 FY 1992: INCREASE AT REQUEST LEVEL
 (FTE in Workyears; Dollars in Thousands)

WORKFORCE FOR PHILIPPINES (274920)

	OTHER USG AND NON-PERK INST	USFSC			
	OE	IF	PR	OE	IF
	FTE	FTE	FTE	FTE	FTE
	\$	\$	\$	\$	\$
	FTE	FTE	FTE	FTE	FTE
MISSION MANAGEMENT					
EXEC DIRECTION & MGT					
PROGRAM PLANNING & BUD					
PROGRAM ASSESS. & EVAL.		1.1			
PROJECT DESIGN & DEV.		1.1			
PROJECT REVIEW & O'SIGHT					
INFORMATION SYSTEM MGT		7.0			
FINANCIAL MANAGEMENT					
CONTRACT MANAGEMENT					
SUPPORT: CLERICAL					
OFFICE OPS					
RESIDENTIAL OPS					
MAINT./CUSTODIAL					
ALL OTHER MANAGEMENT					
MISSION MGMT SUBTOTAL		9.2			
PROJECT MANAGEMENT					15
MISCELLANEOUS PROGRAMS MANAGEMENT					
HOUSING GUARANTIES					
DISASTER					
FOOD AID					
LOCAL CURRENCY					
CENTRAL/REGIONAL PROJECTS					
NUMBER OF PROJECTS:		0			
MISC. PROGRAMS SUBTOTAL					
TOTAL:		9.2			15

TABLE IXG: PROJECT MANAGEMENT IN WORK YEARS
FY 1989: ACTUAL

PROJECT NUMBER	TITLE	USCH			--FNCH--			----USFSD-----			----FNFSD-----			OTHER USG/NON INST			-MFR CONTRACT-			
		OE	TF	PR	OE	TF	PR	OE	TF	PR	OE	TF	PR	OE	TF	PR	OE	TF	PR	
		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	FTE TOTALS	16.9	0.0	8.0	7.7	0.0	10.0	0.0	32.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

PHILIPPINES (274920)

FY 1992 ANNUAL BUDGET SUBMISSION

TABLE IXD: PROJECT MANAGEMENT IN WORK YEARS
FY 1990: ESTIMATE

PROJECT NUMBER	TITLE	USDM OE	--FNDN--			----USFSC----			----PNFSC----			OTHER USG/NDN INST			--HWR CNTRCT--		
			OE	TF	FR	OE	TF	FR	OE	TF	FR	OE	TF	FR	OE	TF	FR
		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
	FTE TOTALS	3.2	0.0	0.2	0.4	0.0	2.3	0.0	7.4	1.0	0.0	0.0	0.0	0.0	0.0	0.0	

TABLE 170: PROJECT MANAGEMENT IN WORK YEARS
FY 1990: MINIMUM CARRYING COST

PROJECT NUMBER	TITLE	USDRN CE	--FNCH--		----USPFC----			----FNPSFC-----			OTHER US\$ DRN INST			--MFOR EXCEPT--		
			CE	TF	CE	TF	FR	CE	TF	FR	CE	TF	FR	CE	TF	FR
492-0340	TRAINING AND DEVELOPMENT ISSUE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0341	POPULATION PLANNING III	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0342	PROJECT DESIGN	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0355	FARMING SYSTEMS DEV-EASTERN VI	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0358	LOCAL RESOURCES MANAGEMENT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0359	SMALL AND MEDIUM ENTERPRISE DE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0361	MUNICIPAL DEVELOPMENT FUND	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0365	MARKETS	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0366	RAINFED RESOURCES DEVELOPMENT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0367	PVD CO-FINANCING II	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0371	PRIMARY HEALTH CARE FINANCING	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0374	REGIONAL DEVELOPMENT FUND	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0381	TECH TRANSFER FOR ENERGY MANAG	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0385	ACCELERATED AGRICULTURAL PRODU	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0388	DECENTRALIZED SHELTER AND URBAN	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0394	RURAL FINANCIAL SERVICES	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0395	ENTERPRISE IN COMMUNITY DEVELO	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0396	FAMILY PLANNING ASSISTANCE	0.6	0.0	0.0	0.0	0.0	0.0	0.0	3.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0397	PARTICIPANT TRAINING	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0401	RURAL WATER SUPPLY AND SANITAT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0406	CHILD SURVIVAL PROGRAM	0.2	0.0	0.0	0.0	0.0	0.0	0.0	1.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0419	PVD CO-FINANCING III	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0420	RURAL INFRASTRUCTURE FUND	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0428	PRIVATIZATION PROJECT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0429	RURAL ELECTRIFICATION	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0430	SUPPORT FOR DEVELOPMENT PROGRA	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0431	AGRARIAN REFORM SUPPORT PROGRA	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0432	TECHNICAL RESOURCES PROJECT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0436	LOCAL DEVELOPMENT ASSISTANCE P	0.6	0.0	0.0	0.0	0.0	0.0	0.0	1.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0439	DEVELOPMENT TRAINING	0.1	0.0	0.4	0.0	0.0	0.0	0.0	0.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0442	OPG-POPULATION NGO'S	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0443	SMALL ENTERPRISE CREDIT	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0444	NATURAL RESOURCES MANAGEMENT P	1.6	0.0	0.0	0.4	0.0	0.3	0.0	0.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0445	AGRI-BUSINESS SECTOR ASSISTANCE	0.8	0.0	0.0	0.0	0.0	0.0	0.0	0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0446	HEALTH CARE FINANCING	0.5	0.0	0.0	0.0	0.0	0.0	0.0	0.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0447	FINANCIAL MARKETS DEVELOPMENT	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0449	PRIVATE INVESTMENT/TRADE OPPOR	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0450	SUPPORT FOR DEVELOPMENT PROGRA	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0452	PHILIPPINE ASSISTANCE PROGRAM	0.4	0.0	0.0	0.0	0.0	0.0	0.0	1.1	1.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0453	INSTITUTIONAL REFORM/INFORMAL	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0454	PRIVATIZATION II	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0455	PROVINCIAL ROADS/BRIDGES MAINT	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0456	MINDANAO AREA DEVELOPMENT	0.5	0.0	0.0	0.0	0.0	1.0	0.0	2.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0457	PRIVATE ENTERPRISE POLICY SUPP	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0458	MIXED CREDITS (TELECOM/POWER)	0.7	0.0	0.0	0.0	0.0	0.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0459	ENERGY DEVELOPMENT SUPPORT	0.3	0.0	0.0	0.0	0.0	0.5	0.0	0.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0461	PRIVATE ENTERPRISE INSTITUTION	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0462	ENTERPRISE IN COMMUNITY DEVELO	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0463	LOCAL GOVERNMENT INFRASTRUCTUR	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0
492-0464	PRIVATE ENTERPRISE POLICY SUPP															

PHILIPPINES (074900)

FY 1992 ANNUAL BUDGET SUBMISSION

TABLE 140: PROJECT MANAGEMENT BY WORK YEARS
FY 1992: MINIMUM CARRYING COST

PROJECT NUMBER	TITLE	USOH			--FNDH--			----USPSC----			----FNPSD----			OTHER USE/NON INST			-MFR CONTRACT-		
		OE	TF	PR	OE	TF	PR	OE	TF	PR	OE	TF	PR	OE	TF	PR	OE	TF	PR
		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	FTE TOTALS	7.3	0.0	0.4	0.4	0.0	2.3	0.0	17.5	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

TABLE IXD: PROJECT MANAGEMENT IN WORK YEARS
 FY 1992: INCREASE AT REQUEST LEVEL

PROJECT NUMBER	TITLE	USOH			--FNDR--			----USFSD----			----FNPD----			OTHER USB/NON INST			-NFWA ONTRCT-		
		OE	TF	PR	OE	TF	PR	OE	TF	PR	OE	TF	PR	OE	TF	PR	OE	TF	PR
		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	FTE TOTALS	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

PHILIPPINES (274920)
FY 1992 ANNUAL BUDGET SUBMISSION

TABLE 1: MICRO-, SMALL-SCALE AND SMALL FARM ENTERPRISES

ESF and DA
Dollar Commitments for Micro-
and Small-Scale Enterprise Programs
(U.S. Dollars Thousands)

	FY 89 ACTUAL	FY 90 EST.	FY 91 PLANNED	FY 92 PROP.
I. ESF DOLLAR COMMITMENTS				
A. MICRO ENTERPRISE				
1. FOR CREDIT				
2. FOR TA/TRAINING				
B. SMALL-SCALE ENTERPRISE				
1. FOR CREDIT				
2. FOR TA/TRAINING				
C. SMALL FARM ENTERPRISE				
1. FOR CREDIT				
2. FOR TA/TRAINING				
SUBTOTAL ESF DOLLAR COMMITMENTS				
II. DA DOLLAR COMMITMENTS				
A. MICRO ENTERPRISE				
1. FOR CREDIT	456	491	516	526
2. FOR TA/TRAINING	604	680	715	730
B. SMALL-SCALE ENTERPRISE				
1. FOR CREDIT	17,497	6,097	12,132	13,147
2. FOR TA/TRAINING	4,391	2,970	2,995	3,005
C. SMALL FARM ENTERPRISE				
1. FOR CREDIT				
2. FOR TA/TRAINING				
SUBTOTAL DA DOLLAR COMMITMENTS				
	22,948	10,238	16,358	17,408

PHILIPPINES (274920)
 FY 1992 ANNUAL BUDGET SUBMISSION

TABLE X: MICRO-, SMALL-SCALE AND SMALL FARM ENTERPRISES

The Commitment of Non-Project Assistance
 Local Currency Generations for Micro-
 and Small-Scale Enterprise Programs
 (in Thousands of U.S. Dollar Equivalents)

	FY 89 ACTUAL	FY 90 EST.	FY 91 PLANNED	FY 92 PROP.
III. LOCAL CURRENCY GENERATIONS				
A. MICRO ENTERPRISE				
1. FOR CREDIT		77	92	111
2. FOR TA/TRAINING		40	38	38
B. SMALL-SCALE ENTERPRISE				
1. FOR CREDIT	3,500	1,250	2,500	3,000
2. FOR TA/TRAINING	750	250	250	250
C. SMALL FARM ENTERPRISE				
1. FOR CREDIT				
2. FOR TA/TRAINING				
SUBTOTAL FROM LOCAL CURRENCY GENERATIONS	4,250	1,617	2,880	3,399

PHILIPPINES (274920)
 FY 1992 ANNUAL BUDGET SUBMISSION

TABLE XI
 P.L. 489 TITLE I REQUIREMENTS
 (Dollars in Millions, Tonnage in Thousands)

	ACTUAL		ESTIMATED		PROPOSED		REQUESTED	
	FY 1989		FY 1990		FY 1991		FY 1992	
	\$	MT	\$	MT	\$	MT	\$	MT
USER SPECIFIED <u>1/</u>			25.0	116.0				
RICE <u>2/</u>					27.8	88.3	30.0	95.2
TOTAL			25.0	116.0	27.8 <u>3/</u>	88.3	30.0	95.2

1/ Soybean Meal. Currently under negotiation.

2/ Rice price estimated at \$315/MT (No. 5 MG 2-% broken)
 -- in any case, dollar levels control for our requests

3/ Per FY91 ABS; also substitute rice for wheat

PHILIPPINES (274920)
FY 1992 ANNUAL BUDGET SUBMISSION

TABLE XI
P.L. 480 TITLE II SEC. 206 REQUIREMENTS
(Dollars in Millions, Tonnage in Thousands)

ACTUAL	ESTIMATED	PROPOSED	REQUESTED
FY 1989	FY 1990	FY 1991	FY 1992
\$ MT	\$ MT	\$ MT	\$ MT

TOTAL

PHILIPPINES (274920)
FY 1992 ANNUAL BUDGET SUBMISSION

TABLE XI
P.L. 490 TITLE III REQUIREMENTS
(Dollars in Millions, Tonnage in Thousands)

ACTUAL	ESTIMATED	PROPOSED	REQUESTED
FY 1989	FY 1990	FY 1991	FY 1992
\$ MT	\$ MT	\$ MT	\$ MT

TOTAL

PHILIPPINES (274920)
FY 1992 ANNUAL BUDGET SUBMISSION

TABLE XIII

PL 480 TITLE II

SPONSOR NAME: CARE, INC

A. MATERNAL AND CHILD HEALTH

NUMBER OF RECIPIENTS (000)	COMMODITY	(THOUSANDS)	
		KG	DOLLARS
700.0	BULGUR	11,498.0	2,127.0
700.0	PEAS	3,830.0	1,149.0
	TOTAL MATERNAL AND CHILD HEALTH	15,328.0	3,276.0

B. SCHOOL FEEDING

NUMBER OF RECIPIENTS (000)	COMMODITY	(THOUSANDS)	
		KG	DOLLARS
1,200.0	BULGUR	8,100.0	1,499.0
1,200.0	PEAS	2,700.0	810.0
	TOTAL SCHOOL FEEDING	10,800.0	2,309.0

C. OTHER CHILD FEEDING

NUMBER OF RECIPIENTS (000)	COMMODITY	(THOUSANDS)	
		KG	DOLLARS

D. FOOD FOR WORK

NUMBER OF RECIPIENTS (000)	COMMODITY	(THOUSANDS)	
		KG	DOLLARS

At ABS preparation time, post had no FY1992 commodity price figures. In calculating the above dollar values, the Title II prices contained in STATE 070447 dated March 6, 1990, were used (namely \$185/MT for bulgur and \$300/MT for peas). The CARE FY92 proposed tonnage levels listed above should remain constant when the dollar value is subsequently adjusted for FY92 prices.

PHILIPPINES (274920)
 FY 1992 ANNUAL BUDGET SUBMISSION

TABLE XIII

PL 480 TITLE II

SPONSOR NAME: CATHOLIC RELIEF SERVICES - USSC

A. MATERNAL AND CHILD HEALTH

NUMBER OF RECIPIENTS (000)	COMMODITY	(THOUSANDS)	
		KG	DOLLARS
440.0	BULGUR	9,610.0	1,778.0
440.0	CSB CORN-SOY-BLEND	9,610.0	2,479.0
	TOTAL MATERNAL AND CHILD HEALTH	19,220.0	4,257.0

B. SCHOOL FEEDING

NUMBER OF RECIPIENTS (000)	COMMODITY	(THOUSANDS)	
		KG	DOLLARS

C. OTHER CHILD FEEDING

NUMBER OF RECIPIENTS (000)	COMMODITY	(THOUSANDS)	
		KG	DOLLARS
550.0	CSB CORN-SOY-BLEND	12,012.0	3,099.0
	TOTAL OTHER CHILD FEEDING	12,012.0	3,099.0

D. FOOD FOR WORK

NUMBER OF RECIPIENTS (000)	COMMODITY	(THOUSANDS)	
		KG	DOLLARS

At ABS preparation time, post had received no FY1992 commodity price figures. In calculating the above dollar values, the Title II prices contained in STATE 070447 dated March 6, 1990, were used (namely \$185/MT for bulgur and \$258/MT for CSB). The CRS FY92 proposed tonnage levels listed above should remain constant when the dollar value is subsequently adjusted for FY92 prices.

MISSION PRIVATIZATION PLAN

A. THE PROBLEM

The movement of the Philippines from a generally private sector-oriented economy toward a mixed economy with a growing and inefficient public corporate sector gained impetus during the 1970s when greater public sector domination of industry and large-scale service sector businesses such as airlines and banking began to emerge. State control of industrial and commercial activities increased dramatically during the recession of early 1983-1985, when many businesses went bankrupt and their assets taken by two state banks - Philippine National Bank (PNB) and Development Bank of the Philippines (DBP). Although the complex architecture of crony capitalism, private monopolies leveraged with public funds, was dismantled by the Aquino government, the extent of the government's ownership and involvement in industry and business increased through the sequestration of the assets of the "crony-capitalists."

As a result of this trend, the government became an owner of the only international airline, banks, steel mills, cement corporations, mining corporations, shipping lines, refineries, urban bus companies and trucking firms. President Aquino and her economic cabinet officers have publicly stated that they give priority to privatization and the process is underway. Recently, leadership has been given to Undersecretary Ernest Leung to lead the Technical Committee of the Committee on Privatization.

The priority accorded privatization in government pronouncements has been underscored by the donor community. The IBRD has obtained divestiture and restructuring plans for public financial corporations and for non-financial (industrial and service) companies as a condition for future program loans. USAID has tied past food aid to privatization conditions in the agricultural and food processing areas. These efforts have been well-received by the private sector leaders.

In order to examine the specifics of privatization in the Philippines, it is necessary to consider the overall financial magnitude of the issue. The GOP's budget deficit for 1986, the year leading up to the December 1986 official start of the privatization effort, was an estimated \$1.4 billion, or around 4.7 percent of GNP, caused in large part by government expenditures in the form of subsidies, net lending and equity contributions to chartered public corporations, and by debt servicing for the three largest government financial institutions. In 1986, GOP equity contributions and net lending to public enterprises amounted to 27.7 billion pesos, or 26 percent of total budgetary expenditures. Outlays to the government financial institutions absorbed 58 percent of this assistance. To reduce this burden and to reverse the statist policies of previous government, the present administration decided to divest itself of three classes of assets.

1. Chartered Public Corporation (Non-Financial): The previous government pursued interventionist policies which led to the establishment of inefficient and heavily subsidized parastatals most in direct competition with the private sector. The formation of public sector companies expanded rapidly in the 1970s and early 1980s, quadrupling from 65 in 1970 to 262 in 1986. A core of 14 very large chartered corporations constituted about half of total public corporation assets, and 74 smaller corporations and 174 wholly-owned subsidiaries made up the remainder. These entities ranged from the Philippine National Oil Company (PNOC) and Philippine Airlines to a variety of corporate subsidiaries in transport, trade and manufacturing. Total asset value of these companies was \$39 billion. In terms of gross value added (GVA), this sector grew faster than the economy between 1975 and 1984, growing by 24.6 percent per annum compared to 14.1 percent for Gross Domestic Product (GDP). However, the contribution of this sector to total employment was insignificant. In 1984, employment in public enterprises accounted for less than one percent of total employment.

2. Chartered Public Corporations (Financial): Policies of the previous government perpetuated an over-reliance in the economy on bank borrowing to finance medium- to long-term capital requirements. The volatility of the Philippine economy over the last five years of the Marcos administration caused many companies to default on their loans to government financial institutions, which then acquired assets through the conversion of loans to equity. In most instances the financial obligation to the banks exceeded the value of the assets. To avoid decapitalizing the government financial institutions, the government provided them with massive financial support from the budget. There was an urgent need for the government to relieve itself of this financial burden, and to eventually divest itself of financial institutions such as the Development Bank of the Philippines (DBP), Philippine National Bank (PNB), the Land Bank, the Philippine Export and Foreign Loan Guarantee Corporation (PEFLGC), and numerous insurance and special purpose financial firms, because of their drain on the budget. DBP and PNB undertook financial restructuring as part of the conditionality attached by the IBRD to its Economic Recovery Program Loans.

3. Acquired Assets: Government financial institutions acquired hundreds of assets in the form of private companies that defaulted on their loans, with a total booked exposure of about \$5.1 billion and with contingent exposures totalling \$1.6 billion. The case for divesting these assets had been evident to the domestic and international financial community for many years. The previous IMF Stand-by Agreement with the GOP sought to force a measure of financial discipline on DBP and PNB. The

key economic team members in the cabinet knew that privatization was imperative and arrived at a mechanism to undertake this task, as discussed in Section B below.

B. GOP APPROACH TO PRIVATIZATION

After several "ad hoc" attempts to privatize individual entities, the Aquino administration issued Proclamations 50 and 50-A in December 1986, formally launching a program for the expeditious disposition and privatization of certain government corporations and/or assets thereof. Proclamation No. 50 created the Committee on Privatization (COP) and the Asset Privatization Trust (APT) and 50-A, issued shortly thereafter, refined the requirements of the original Proclamation.

The COP is a Cabinet-level committee tasked with identifying for the President those non-performing assets and government corporations to be privatized, determining which assets will be transferred to the APT, establishing guidelines for privatization, and approving the sale and disposition of assets.

The APT was created to serve as the principal disposal unit in the process with five full-time trustees from the private sector. The APT is focusing primarily on the acquired assets of PNB and DBP. The government-owned and controlled corporations (GOCCs) or parastatals, on the other hand, are to be disposed of by their parent GOP agencies or departments.

399 assets were turned over to the APT for disposition. APT's target amount for the sale of all 399 assets is 23.7 billion pesos (about US\$1.13 billion). Since APT operations actually got underway in April 1987, the APT has sold 182 assets of the 399. Of these, 127 were fully privatized and 55 sold partially. Total revenues from these sales have amounted to approximately 16 billion pesos (\$727.3 million).

Progress in privatizing the GOCCs has been steady. A series of initial delays have combined with entrenched vested interests to slow privatization progress. Efforts to sell have been limited because few offers were made, or bids were below minimum floor prices. Of the GOCCs, 122 were approved for privatization by the President. Since the privatization program's inception, 39 GOCCs have been offered for sale, of which 30 were fully sold for revenues of 6.2 billion pesos (about \$281.8 million). The public offering of 30% of its shares by the Philippine National Bank was participated in by 25,000 investors, and indicated how successfully the capital market can be tapped for privatization. However, this has not yet been followed with another public share offering. The sale of many of the GOCCs is being prepared for 1991, including larger sized assets, demonstrating that there is seriousness of interest to pursue privatization.

C. OTHER DONOR PLANS

1. The World Bank (IBRD): The IBRD has been a vital force in promoting privatization in the Philippines. It conditioned its \$300 million Economic Recovery Program on reforms in the government financial institutions, including the establishment of a mechanism for the privatization of acquired assets and restructuring of the DBP and PNB. The IBRD and the GOP have reached agreement on a \$200 million Public Corporate Sector Rationalization loan, to privatize selected non-financial government corporations and increase the operating efficiency of the remaining public corporations. The IBRD has required Philippine government agreement on the structure and implementation of the rationalization efforts as a precondition to both the Public Corporate Sector Loan and the second tranche of the Economic Recovery Loan.
2. International Finance Corporation (IFC) has committed \$12.5 million to the First Philippine Capital Fund for the purpose of converting part of the Philippines' foreign debt into equity investments. This Fund will be a contributor to the privatization process through the purchase of investment instruments in the acquired and distressed assets of the GFIs. The IFC is also providing general technical assistance to the APT as required by the GOP. In the GOP execution of specific privatization arrangements, IFC will provide specialized technical assistance to potential buyers.
3. Asian Development Bank (ADB): ADB has some plans for near-term involvement in privatization, and has provided grant technical assistance for privatization-related studies, including \$350,000 for the development of a privatization strategy for Philippine Airlines. ADB has opened a \$10 million window for direct lending to private corporations without requiring a government guarantee.

D. THE MISSION APPROACH TO PRIVATIZATION

The Mission envisions its major contribution to the privatization process as assisting the GOP to develop its privatization exit strategy and implementation framework. As part of our policy dialogue, the USAID adheres to the principle that the process of privatization generally and divestiture specifically is a market process which must be implemented by private sector entities qualified to do so, i.e., private investment/merchant banks, accounting and consulting, engineering firms, lawyers, etc. In addition, we will continue to maintain privatization policy discussions through ongoing and planned projects and programs -- Support for Development Program, Privatization II project, Accelerated Agricultural Production, Private Enterprise Support and

Institutional Support of the Informal Sector. This approach sets us apart from the multilateral development banks (MDBs) which have indicated a willingness to provide financial and technical resources to review, classify and selectively rehabilitate assets before their disposal.

E. SPECIFIC ACTIONS

The initial thrust of the Mission's privatization plan has been to act as a catalyst to focus the GOP's policymakers on the need to divest the government of non-performing and public corporate assets in an expeditious but orderly manner. The Mission has identified short- and long-term targets of opportunity for assisting the privatization process in the Philippines, as presented below.

1. Short-Term Privatization Assistance

a. Accomplishments to Date

- 1) Studies: The Mission has funded several studies on the public corporate sector in the Philippines, which were used by the IBRD in its appraisals for the economic recovery and public corporate sector loans. Subsequently, the Mission used the PRE Bureau's contract with the Center for Privatization for a key study performed by the First Boston Corporation entitled "Recommendations on the Privatization Program for the Republic of the Philippines." This study provided significant input to the GOP's decision not to undertake a massive physical and financial rehabilitation of assets prior to their sale because costs incurred would probably not be recovered. The study further stressed the importance of clear direction, simplicity, flexibility and speed for the GOP to succeed in privatization.
- 2) Privatization Conference: An international conference called "Philippine Opportunities for Entrepreneurs and Investors (PHOENIX)," focusing on the divestiture of government corporations, was held in December 1986. The Conference was hosted by the Presidential Commission on Government Reorganization (PCGR) and involved key GOP officials in a presentation of investment policies and opportunities. This conference provided a forum for keynote speaker President Aquino to launch the GOP's privatization program

and represented the first in a series of marketing activities to generate interest in the assets being privatized by the GOP. The Mission deemed this an excellent opportunity for AID to be publicly associated with GOP privatization efforts and received the assistance of the PRE Bureau to financially support this conference. Assistant Administrator for PRE attended the conference and was featured as a speaker. In addition, PRE recruited and financed several individuals skilled in asset evaluation techniques who led and participated in a panel discussion on this topic.

- 3) National Food Authority (NFA) and other Department of Agriculture - held parastatals:
Since the Mission's development thrust is agriculture and rural development, special emphasis is being given by the Mission to the privatization of government agribusiness and agri-marketing firms such as the National Food Authority (NFA) and commodity marketing firms such as the Philippine Cotton (PCC), Dairy (PDC) and Tobacco (PTC) Corporations. The former Minister of Agriculture formally requested advisory services to establish a framework for the divestiture of the NFA. A review of the NFA non-grain business operations was made, its commercial viability assessed, net worth and fair prices ranges established and an action plan for divestment developed and recommended. The study's recommendations have been well received by the new Secretary of Agriculture, although it remains to be seen if a major divestiture of these politically sensitive operations will be effected. Privatization plans have been developed for the Philippine Cotton Corporation and the Philippine Dairy Corporation with Mission support.

2. Long-Term Privatization Assistance

a. Privatization Project (492-0428)

The Privatization Project Grant Agreement was executed with the Government of the Philippines in June 1988. The purpose of the project is to reinforce the privatization policy of the Government of the Philippines by supporting the GOP's divestiture of selected government owned and controlled corporations (GOCCs) and acquired assets, thereby improving the GOP's budget situation.

The Project's approach is to assist the government with the technical assistance it needs to divest itself of state-owned corporations and acquire assets. The Asset Privatization Trust and other governmental disposal units require assistance in (1) development of privatization strategies for firms to be privatized; (2) asset valuation; (3) financial packaging; (4) marketing, including preparation of prospectus, identification of potential direct and portfolio investors, particularly direct foreign investors for the larger entities to be privatized; (5) assistance in negotiations with prospective investors; (6) presentation of formal opinions on the "fairness" of the terms of the sales; and (7) assistance in issuing shares of state-owned companies in the public securities exchanges, (8) short or long term Filipino/American Consultants to directly assist the COP staff in carrying out 1 - 7 above.

The issues in question include approaches to expand the equity ownership base, and the attendant question of the capacity of the capital markets to absorb share issues of privatized assets. This technical assistance approach will also enable privatization practitioners in the Philippines to benefit from privatization experience in other countries. In providing these services, the Project draws upon the expertise of local and U.S. accounting, management consulting, appraisal, and investment banking firms. Project efforts are focusing heavily on the privatization of the GOCCs, since this is the area that has been lagging.

The Project's target is to assist in the privatization of 20 GOCCs. Local Indefinite Quantity Contracts have been put in place to provide many of the necessary services. Where U.S. services are required, the Project will buy into AID Washington centrally-funded contracts and IQCs, generally on a per transaction basis. The Project will also utilize the buy-in mechanism to call upon the PRE Bureau Divestiture and Privatization Project to establish a continuing relationship with the COP through which the Center for Privatization will furnish technical assistance on a number of general privatization issues, as well as firm-specific technical expertise.

Accomplishments To Date

The Privatization Project has provided technical assistance for the development of contractors' terms of reference, privatization strategies, financial assessments and valuation, policy studies, involving 13 GOCCs, namely: Philippine Associated Smelting & Refining Corp. (PASAR); the four government hospitals - Lung Center, Philippine Heart Center, National Kidney Institute, Philippine Children's Medical Center - and small GOCCs such as the Monte Maria Poultry Farms, Inc., Integrated Feed Mills Corporation, Mindeva Refrigeration Industries, Inc., People's Livelihood Enterprises, Inc., and APT accounts such as Phil. Smelters, Inc., Pamintual Dev't. Corp., Manarra Cassava Flour Mill, and Vital Agro, Inc. A list of GOCCs have identified a need for technical assistance which will be provided during 1990 under the Project. Our current pipeline of pending requests for assistance cover twelve (12) GOCCs including the Manila Hotel Corporation, and entities owned by the National Development Company, and the Philippine National Oil Company.

A total 12 staffs from the counterpart agencies and the GOCCs have received training abroad. Equipment for the Secretariat for privatization and the APT were procured.

An interim Project evaluation (scheduled for June 1990) will provide guidance for a follow-up Privatization II Project to address the constraints of the private sector in purchasing the assets for sale by the government. This may involve the development of a responsive capital market, participation in financing by private and/or public institutions, debt-equity swaps, and creation of new specialized financial instruments.

b) Financial Markets Development

This activity is under consideration for an FY 91 start. It will provide technical assistance to appropriate government and private sector entities to strengthen the capacity of the Philippine capital market to mobilize private term capital and encourage an increase in the supply of securities. Expected project outputs would include proposals for revised legislation and regulations submitted to Congress, an improved Securities and Exchange Commission serving in both developmental and regulatory capacities, and more

efficiently operating stock exchanges. In the long term, a more efficient and effective securities market would constitute an important marketplace for privatizing and dispersing ownership of government held companies.

- c) Accelerated Agricultural Production (AAP) Project
The Mission has been assisting the GOP to undertake privatization activities related to agriculture through the Market Development Component of the AAP Project, for which funds were obligated in August 1986. Technical assistance has been provided toward the privatization of all Department of Agriculture attached GOCC's.

3. Resource Allocation

a. Privatization Project

The funding level for the Project is \$5 million. Project-supported privatization activities are being undertaken over five years, FYs 1988-1992.

b. Accelerated Agricultural Production (AAP)

Over \$200,000 has been expended to support Privatization activities under AAP. The project has been directly responsible for the sale of three GOCC's for a total of \$15 million. Other sales of GOCC's are at various stages in the process of privatization with a strong commitment from the Department of Agriculture to finish their work by the end of 1990. Those assets not privatized before the end of 1990 will be turned over to the GOP's Asset Privatization Trust for Disposition. We anticipate another \$200,000 to be expended from project resources for this effort.

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NARCOTICS NARRATIVE

The Philippines is one of the participating countries in the AID/W-funded Regional Narcotics Education (RNE) Project. Approximately \$50,000 of activities are planned for FY 1990. This effort is a continuation of activities in the previous year and is directed at strengthening the capacity of the Dangerous Drugs Board (DDB) to undertake drug prevention programs including strengthening the capacity of DDB in the areas of research, use of computers, and development of DDB's documentation center and overall management of the agency.

Specific project activities include technical assistance to DDB on management information systems, training DDB staff on the use of computers, conducting a workshop on research for DDB and University of the Philippines College of Public Health, and continued support to DDB Documentation Center through provision of books, journals, bibliographies and related materials. In addition, the RNE project will provide support to the Drug Information Project of the Foundation for Communications and Information Against Drug Abuse.

The Philippines was selected as a participant of the RNE Project because it is the ASEAN center for narcotics prevention and drug education programs. The Philippines will continue to participate in the AID/W-funded Regional Narcotics Education (RNE) Project in FY 1992.