

64931

PD-ABA-492

ENTERED  
8/4/77

PROJECT EVALUATION SUMMARY  
(Submit to MO/PAV after each project evaluation)

1. Mission or AID/W Office Name LA Regional			2. Project Number 598-15-190-547		
3. Project Title Agricultural Management - TICA					
4. Key project dates (fiscal years) a. Project Agreement Signed 6/30/71			b. Final Obligation 6/30/76		c. Final input delivered Unknown
5. Total U.S. ft life of proj \$ 619,900					
6. Evaluation number as listed in Eval. Schedule Final		7. Period covered by this evaluation FROM: June 1975 TO: June 1976 Month/year Month/year		8. Date of this Evaluation Review July 11, 1977 month/day/year	
9. Action Decisions Reached at Evaluation Review, including items needing further study (Note--This list does not constitute an action request to AID/W. Use telegrams, airgram, SPARS, etc., for action)  Allow Project to Terminate as Scheduled.  Take Advantage of IICA Management Assistance Capacity to Support AID Projects.			10. Officer or Unit responsible for follow-up		11. Date act be comple

12. Signatures:

Signature	Project Officer	Signature	Mission or AID/W Office off
	<i>Bill B. Baucom</i>		<i>Fred Welch for</i>
Typed name	ED SCHAEFER / BILL BAUCOM	Typed name	DAN CHAIJ
Date	8/3/77	Date	8/3/77

13. SUMMARY - Summarize in about 200 words: the current project situation, mention progress in relation to design, prospects of achieving purpose, major problems encountered, etc.

The project successfully met its objective to "build the capacity of IICA to provide technical assistance and support to Latin American public and private organizations for increasing the rural impact of agricultural programs through more effective management." IICA now has a management Specialist in each of its zone offices and professional quality is judged to be high.

14. EVALUATION METHODOLOGY - Describe the methods used for this evaluation, i.e. it a regular or special evaluation? was it in accordance with the Evaluation in the PP with respect to timing, study design, scope, methodology and issues? What kinds of data were used and how were they collected and analyzed? Identify agencies and key individuals participating and contributing.

This final evaluation was based on a review of the documents and reports in the project file, as well as on the opinions of knowledgeable AID/W staff.

15. Documents to be revised to reflect decisions noted page 1 (other side:)

Project Paper (PP)  Logical Framework  CPI Network  Financial

PIO/T  PIO/C  PIO/P  Project Agreement  Other

This evaluation brought out ideas for a new project -- a Project Identification Document (PID) will follow.

16. Evaluation findings about EXTERNAL FACTORS - Identify and discuss major changes in project setting which have an impact on the project. Examine continuing validity of assumptions.

The demand for management assistance and management training by national agencies was a major external assumption for the project. All indications show this was valid and demand is increasing each year.

17. Evaluation findings about GOAL/SUBGOAL - For the reader's convenience, quote approved sector or other goal (and subgoal, where relevant) to which the project contributes. Then describe status by citing evidence available to date from specified indicators and by mentioning progress of other projects (whether or U.S.) which contribute to same goal. Discuss causes--can progress toward goal attributed to project, why shortfalls?

There is no hard evidence that the project "improved equitable rural development policy formulation and implementation in Latin America." However, it is believed that this is a valid goal although a means of verification is difficult.

18. Evaluation findings about PURPOSE - Quote the approved project purpose. Cite progress toward each End-of-Project Status (EOPS) condition. When can achievement be expected? Discuss causes of progress or shortfalls.

Purpose: To build the capacity of IICA to provide technical assistance and support to Latin American private and public organizations in order to increase the rural impact of agricultural programs through more effective management.

Progress: Purpose achieved.

IICA capacity in-place.

19. Evaluation findings about OUTPUTS and INPUTS - Note any particular success or difficulties. Comment on significant management experiences of host contractor, and donor organizations. Describe any necessary changes in schedule or in type and quantity of resources or outputs needed to achieve purpose.

Inputs: Project support by AID and IICA was judged to be timely and adequate.

Outputs: Outputs were substantially as planned. Of particular note was IICA's decision to provide long-range consultant services on a "fee for service" basis. This approach assisted in making IICA's services self-sustaining.

20. Evaluation findings about UNPLANNED EFFECTS - Has project had any unexpected results or impact, such as changes in social structure, environment, technical or economic situation? Are these effects advantageous or not? Do they require any change in plans?

No change in plan required.

- ] It was noted that IICA's assistance frequently stimulated a momentum in host country agencies for "management reviews" beyond initial interest. This was one of the positive outcomes of the project.

21. CHANGES in DESIGN or EXECUTION - Explain the rationale for any proposed modifications in project design or execution which now appear advisable as a result of the preceding findings (items 16 to 20 above) and which were reflected in one or more of the action decisions listed on page 1 or noted in Item 15 on page 2.

Project terminated, no further assistance recommended.

22. LESSONS LEARNED - What advice can you give a colleague about development strategy, e.g., how to tackle a similar development problem or to manage a similar project in another country? What can be suggested for follow-on in this country? Still do you have any suggestions about evaluation methodology?

None.

23. SPECIAL COMMENTS or REMARKS (For AID/W projects, assess likelihood that results of project will be utilized in LDC's).