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UNCLASSIFIED

Annual Budget Submission

FY 1991

LIBERIA

BEST AVAILABLE

JUNE 1989

Agency for International Development
Washington, D.C. 20523

UNCLASSIFIED

FY 1991 ANNUAL BUDGET SUBMISSION
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STRATEGY SYNOPSIS

I. U.S Interests

The U.S. assistance program can significantly influence Liberia's development prospects , and U.S. interests justify a continuing development program addressed to Liberia's most pressing needs. Our interests in Liberia are substantial. There are strong cultural/historical ties, the GOL is pro-west and supports U.S. positions in international fora, there are important U.S. Government installations in Liberia and U.S. private investment in the country exceeds $300 million.

While the poor microeconomic performance resulting from fiscal irresponsibility on the part of the GOL will limit the prospects for growth, there is little we can do to influence that situation at present. Our experiences with the OPEX project have brought that lesson home. We believe, however, that in support of U.S. interests in Liberia, our development program can make an effective contribution to the overall process of economic and social development. There remain opportunities for income growth and efficient delivery of social services, and given our interests in Liberia we should take advantage of these opportunities.

II. The Development Environment

Liberia presents a unique development planning situation. On the one hand the Government of Liberia (GOL) has not taken serious interest in the microeconomic policy reforms necessary to improve the prospects for long-term growth. On the other hand there is a dynamic private sector operating in a relatively free and open market providing the only impetus to growth. Also the availability of basic social services provided by nongovernmental organizations is expanding. Thus, while no serious dialogue with the GOL is possible at the moment in regard to structural adjustment, development is yet possible where it builds on private sector mechanisms.

The country has essentially an open, export oriented economy with relatively few exchange controls. Exporters are free to use most export earnings as they see fit which is the basic reason the economy has functioned so well in meeting consumer needs. The country's exports are well diversified for Africa (iron ore, rubber, timber, coffee, cocoa, diamonds, and gold) but consist entirely of raw materials. Virtually no in-country processing takes place. In addition, very few production activities serve the domestic market; Liberia is dependent on world producers for most of its consumption and investment needs. Excluding the subsistence sector, exports are

equivalent to about 55 percent of monetary GDP whereas imports are about 35 percent. Agriculture accounts for almost one-third of gross domestic product and provides employment for more than two-thirds of the population.

In terms of basic indicators, Liberia's per capita income is about $460 and, according to World Bank data, has declined on average at an annual rate of 1.4 percent for the last 20 years. In agriculture, per capita income is about $210 a year. Gross Domestic Product is just over $1.0 billion. Life expectancy is only 53 years and the population of 2.4 million is growing at a rapid rate of 3.1 percent a year. That rate will yield a 46 percent increase in total population by the year 2000.

The high population growth rate is associated with high maternal mortality (49/1000 live births), an estimated 20 percent of all deaths in Liberia. UNICEF ranks Liberia 32nd among 49 Sub-Saharan countries for which infant mortality data is available. Child mortality (under five years of age) is a high 275-300/1000 which means at least one death by the age of five for every four children born in Liberia. The literacy rate is about 47 percent among males and only 23 percent among females. Only about 30 percent of the primary school age population is enrolled in school. School retention rates even at the primary level are very poor.

III. State of the Economy: Public and Private Sector Performance

The economy is in worse condition now than it was in the early 1970's. Infrastructure has deteriorated badly, there is an enormous debt servicing problem, and capital flight continues. Liberia can not expect to raise the external resources that it needs from debt markets abroad. Some help might come from foreign investors but such help in the past has not been enough to lead to self-sustaining growth. Resources for development and growth will have to be generated internally.

These resources will not come from the public sector. The budgetary problem is serious and threatens the ability of the government to provide even basic services. One indication of the seriousness of the problem can be seen by comparing recent recurrent budgetary expenditures with previous budgets for equipment and for materials and supplies, the basic tools by which government workers provide services. For the 1978/79 budget, which was a typical budget for that period, expenditures were $3.3 million for equipment and $13.0 million for materials and supplies. For 1988, budgetary expenditures were just $1.3 million for equipment and $1.5 million for materials and supplies. During the same period government employment increased by almost 50 percent and prices have increased by more than 70 percent. Government offices cannot function effectively and people requiring government services will often be asked to supply paper or money to purchase forms.

The private sector does have the potential for real economic growth. Most economic activity is carried out by the private sector which operates with little formal interference from the Government. A recently completed small and medium enterprise sector assessment concludes that there remains high potential for employment generation and income growth within those segments of the economy, that these enterprises play a major role in providing goods and services for the country and that they are less adversely affected by the poor fiscal policies and practices of the GOL. The public sector is now largely confined to public utilities and the provision of such basic public services as health and education. The Government's "unofficial" monopoly on the marketing of agricultural products is being officially eroded by a bill in the Legislature which will liberalize the marketing of agricultural products which enter international trade.

Concurrent with the decline in public sector services we have seen expanding private sector approaches to meeting basic human needs thought out the country. Private education facilities now account for 40 percent of all students. Expanding health services provided through church related and other private providers are reaching out to more and more Liberians. The new family planning policy announced by the GOL has added considerable impetus to the private organizations meeting the demand for family planning services. At the same time, public health and education services are learning to do better with less as they are forced to adjust to declining budgets by improving efficiency.

IV. Strategy and Program Focus

Given this development setting and potential growth opportunities, the A.I.D. program in Liberia has two principal objectives: 1) to place increasing reliance on the private sector to increase employment and improve productivity; and 2) to make the most efficient use of available resources where government mechanisms are needed to meet basic human needs. The strategy calls for a shift away from excessive reliance on the GOL to an increasing reliance on private sector approaches. The program laid out in this FY 1991 ABS reflects that change in emphasis.

Over the FYs 1990-91 planning period we expect to initiate three new projects with small-to-medium sized private sector business and farm enterprises as primary beneficiaries. The Small Business Development project will provide credit and services essential to emerging small-scale businesses. A new Rural Private Sector Support project will provide similar support for small farmers and agriculture related enterprise. A Commodity Import Program will make scarce foreign exchange available to small and medium enterprises, a segment of the private sector which traditionally has limited access to this important resource.

Three new projects as well as the expansion of an existing one are proposed addressing the need for improvement of social service delivery. The Primary Health Care II project expands on newly developed health systems which incorporate improved and affordable GOL delivery mechanisms together with cost recovery efforts. The Private Sector Family Planning project will build on recent private sector energy and enthusiasm to expand family planning understanding and service availability. The Liberian Rural Information Systems project will cut across many sectors providing, by radio, valuable information on farming, health, sanitation, family planning and education. It has already been a significant feature in the efforts to upgrade teachers under the Primary Education Project (PEP). Under PEP we are proposing an amendment which will use local currencies generated under the CIP to rehabilitate primary school buildings in a way that increases the local communities involvement and responsibility for maintenance.

A new PVO Co-Financing project will fund PVO efforts which support the objectives of our strategy. Expected projects will add to health coverage, privately run basic education programs and small/microenterprise development. The Sustainable Resource Management project will enhance the ability of private sector organizations to promote concern for the environment and preservation of natural resources in Liberian society.

These projects, in total, require funding beyond that provided for in the AAPLs. However, we feel that they present particular opportunities to address pressing Liberian development needs in areas that offer reasonably good chances of success. They provide us with the means to advance our strategic objectives. They emphasize private sector mechanisms or improve efficiency in public sector services meeting essential human needs. Given the U.S. interests in Liberia it is expected that U.S. assistance programs will continue. The current assistance strategy supports our interests here while offering the prospect for meaningful improvement in the lives of many Liberians.

LIBERIA

ANNUAL BUDGET SUBMISSION
TABLE I - LONG RANGE PLAN BY APPROPRIATION ACCOUNT

PROJECT OBLIGATIONS BY APPROPRIATION
(Thousand U.S. Dollar equivalents)

	FY 1988 ACTUAL	FY 1989 ESTIMATE	FY 1990 CP	FY 1991 ESTIMATE	FY 1991 AAPL	PLANNING PERIOD FY 1992	FY 1993	FY 1994	FY 1995
AGRICULTURE, RURAL DEV & NUTRITION									
TOTAL	0	0	0	0	0				
GRANTS	0	0	0	0	0				
LOANS	0	0	0	0	0				
POPULATION PLANNING									
TOTAL	0	0	0	0	0				
GRANTS	0	0	0	0	0				
LOANS	0	0	0	0	0				
HEALTH									
TOTAL	0	0	0	0	0				
GRANTS	0	0	0	0	0				
LOANS	0	0	0	0	0				
CHILD SURVIVAL FUND									
TOTAL			0						
GRANTS			0						
LOANS			0						
AIDS									
TOTAL			0						
GRANTS			0						
LOANS			0						
EDUCATION & HUMAN RESOURCES DEVELOPMENT									
TOTAL	0	0	0	0	0				
GRANTS	0	0	0	0	0				
LOANS	0	0	0	0	0				
PRIVATE SECTOR, ENERGY AND ENVIRONMENT									
TOTAL	0	0	0	0	0				
GRANTS	0	0	0	0	0				
LOANS	0	0	0	0	0				
SUBTOTAL FUNCTIONAL ACCOUNTS									
TOTAL	0	0	0	0	0	0	0	0	0
GRANTS	0	0	0	0	0	0	0	0	0
LOANS	0	0	0	0	0	0	0	0	0
SAHEL DEVELOPMENT PROGRAM									
TOTAL			0						
GRANTS			0						
LOANS			0						

LIBERIA

ANNUAL BUDGET SUBMISSION
TABLE I - LONG RANGE PLAN BY APPROPRIATION ACCOUNT

PROJECT OBLIGATIONS BY APPROPRIATION
(Thousand U.S. Dollar equivalents)

	FY 1988 ACTUAL	FY 1989 ESTIMATE	FY 1990 CP	FY 1990 ESTIMATE	FY 1991 AAPL	PLANNING PERIOD FY 1992	PLANNING PERIOD FY 1993	PLANNING PERIOD FY 1994	PLANNING PERIOD FY 1995
SADCC									
TOTAL			0						
GRANTS			0						
LOANS			0						
DFA/DEVELOPMENT PROGRAM									
TOTAL	8,992	10,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000
GRANTS	8,992	10,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000
LOANS	0	0	0	0	0	0	0	0	0
INTERNATIONAL DISASTER ASSISTANCE									
TOTAL			0			0	0	0	0
GRANTS			0			0	0	0	0
LOANS			0			0	0	0	0
SUBTOTAL DEVELOPMENT ASSISTANCE									
TOTAL	8,992	10,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000
GRANTS	8,992	10,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000
LOANS	0	0	0	0	0	0	0	0	0
ECONOMIC SUPPORT FUND									
TOTAL	0	11,000	26,000	26,000	15,000	15,000	15,000	15,000	15,000
GRANTS	0	11,000	26,000	26,000	15,000	15,000	15,000	15,000	15,000
LOANS	0	0	0	0	0	0	0	0	0
SUBTOTAL DA + ESF									
TOTAL	8,992	21,000	34,000	34,000	25,000	25,000	25,000	25,000	25,000
GRANTS	8,992	21,000	34,000	34,000	25,000	25,000	25,000	25,000	25,000
LOANS	0	0	0	0	0	0	0	0	0
PL 480 TITLE I			0			0	0	0	0
PL 480 TITLE II			0			0	0	0	0
PL 480 TITLE II SECTION 206			10,000			10,000	10,000	10,000	10,000
PL 480 TITLE III			0			0	0	0	0

LIBERIA

ANNUAL BUDGET SUBMISSION
TABLE I - LONG RANGE PLAN BY APPROPRIATION ACCOUNT

PROJECT OBLIGATIONS BY APPROPRIATION
(Thousand U.S. Dollar equivalents)

	FY 1988 ACTUAL	FY 1989 ESTIMATE	FY 1990 CP	FY 1990 ESTIMATE	FY 1991 AAPL	PLANNING PERIOD FY 1992	PLANNING PERIOD FY 1993	PLANNING PERIOD FY 1994	PLANNING PERIOD FY 1995
PL 480 SECTION 416			0						
HOUSING GUARANTIES			0			0	0	0	0
OPERATING EXPENSES (U.S. $)	2,650	2,600	2,600	2,600	2,650	2,730	2,860	3,000	3,150
TRUST FUNDS (U.S.$)	0	0	0	0	0	0	0	0	0
WORKFORCE									
OE/TRUST FUND									
US	17.1	18.8	21.0	21.2	21.0	21.0	21.0	21.0	21.0
FSN	99.0	96.0	97.0	97.0	97.0	97.0	97.0	97.0	97.0
PROGRAM									
US	4.0	5.3	4.0	4.0	4.0	6.0	6.0	6.0	6.0
FSN	1.0	3.0	2.0	2.0	2.0	4.0	4.0	4.0	4.0

LIBERIA

ANNUAL BUDGET SUBMISSION
AGENCY TABLE III

ABS FY: 91
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PROJECT OBLIGATIONS BY APPROPRIATION
(Thousand U.S. Dollar equivalents)

ARP	NPA/PROJ #	TITLE	ACTUAL 88	ESTIMATED 89	PLANNED 90	PROPOSED 91
AGRICULTURE, RURAL DEV & NUTRITION						
		APPROPRIATION TOTAL:	0	0	0	0
POPULATION PLANNING						
		APPROPRIATION TOTAL:	0	0	0	0
HEALTH						
		APPROPRIATION TOTAL:	0	0	0	0
EDUCATION & HUMAN RESOURCES DEVELOPMENT						
		APPROPRIATION TOTAL:	0	0	0	0
PRIVATE SECTOR, ENERGY AND ENVIRONMENT						
		APPROPRIATION TOTAL:	0	0	0	0
		SUBTOTAL FUNCTIONAL ACCOUNTS	0	0	0	0
DEVELOPMENT FUND FOR AFRICA						
SS	669-0166	PRIMARY EDUCATION PROJECT	1,150	6,000	1,000	0
SS	669-0188	AGRICULTURAL RESEARCH & EXTENSION II	2,115	1,390	0	0
SS	669-0200	RURAL ROAD MAINTENANCE	1,349	0	0	0
SS	669-0201	SMALL/MEDIUM ENTERPRISE DEVELOPMENT	445	0	0	0
SS	669-0211	PVO/NGO SUPPORT PROJECT	3,381	1,400	0	0
SS	669-0219	PRIMARY HEALTH CARE II	0	0	4,200	2,500
SS	669-0221	SMALL PROJECT ASSISTANCE FUND	0	0	40	40
SS	669-0223	PVO CO-FINANCING	0	0	0	3,000
SS	669-0224	SUSTAINABLE RESOURCES MANAGEMENT PROJECT	0	0	0	1,000
SS	669-0226	LIBERIAN RURAL INFORMATION SYSTEM II	0	0	0	1,750
SS	669-0227	PRIVATE SECTOR FAMILY PLANNING EXPANSION	0	0	2,000	1,250
SS	669-0510	PROJECT DEVELOPMENT & SUPPORT	312	490	760	220
SS	669-HRDA	HUMAN RESOURCE DEVELOPMENT ASSISTANCE	240	720	0	240
		APPROPRIATION TOTAL:	8,992	10,000	8,000	10,000
		SUBTOTAL DEVELOPMENT ASSISTANCE	8,992	10,000	8,000	10,000
ECONOMIC SUPPORT FUND						
ES	669-0201	SMALL/MEDIUM ENTERPRISE DEVELOPMENT	0	1,000	0	0
ES	669-0211	PVO/NGO SUPPORT PROJECT	0	6,600	0	0
ES	669-0215	COMMODITY IMPORT PROGRAM II	0	0	11,000	10,000
ES	669-0220	PRIVATE HEALTH CARE IMPROVEMENT	0	3,400	0	0
ES	669-0222	RURAL PRIVATE SECTOR SUPPORT	0	0	6,000	0
ES	669-0223	PVO CO-FINANCING	0	0	0	1,250
ES	669-0225	SMALL BUSINESS DEVELOPMENT PROJECT	0	0	4,000	2,000
ES	669-0226	LIBERIAN RURAL INFORMATION SYSTEM II	0	0	0	1,250
ES	669-0227	PRIVATE SECTOR FAMILY PLANNING EXPANSION	0	0	5,000	0
ES	669-0510	PROJECT DEVELOPMENT & SUPPORT	0	0	0	500

LIBERIA

ANNUAL BUDGET SUBMISSION
AGENCY TABLE III

ABS FY: 91
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PROJECT OBLIGATIONS BY APPROPRIATION
(Thousand U.S. Dollar equivalents)

ARP NPA/PROJ #	TITLE	ACTUAL 88	ESTIMATED 89	PLANNED 90	PROPOSED 91
	APPROPRIATION TOTAL:	0	11,000	26,000	15,000
	SUBTOTAL DA + ESF	8,992	21,000	34,000	25,000
PL 480 TITLE I					
	APPROPRIATION TOTAL:	0	0	0	0
PL 480 TITLE II SECTION 206					
P6 669-PL206	P.L. 480 TITLE II SECTION 206	10,000	12,000	10,000	10,000
	APPROPRIATION TOTAL:	10,000	12,000	10,000	10,000

FY 1991 ANNUAL BUDGET SUBMISSION
TABLE IV - PROJECT BUDGET DATA
($000 U.S. EQUIVALENTS)

BUREAU FOR AFRICA
669 - LIBERIA

PROJECT NO. / PROJECT TITLE	L / G	FY OF INITIAL OBLIG	FY OF FINAL OBLIG	-LIFE OF PROJECT- AUTHO	PLANNED	-THROUGH FY 88 OBLIGATIONS	PIPELINES	-ESTIMATED FY 89 OBLIGATIONS	EXPENDITURES	-ESTIMATED FY 90 OBLIGATIONS	EXPENDITURES	-FY 1991 AAPL- OBLIGATIONS
669-HRDA	HUMAN RESOURCE DEV											
	SS G	88	91	---	1,200	240	---	720	132	---	163	240
	PROJECT TOTAL:			---	1,200	240	---	720	132	---	163	240
669-0132	INCREASED REVENUES FOR DEVELOPMENT											
	SD G	78	86	8,683	8,683	8,683	465	---	---	---	465	---
	PROJECT TOTAL:			8,683	8,683	8,683	465	---	---	---	465	---
669-0134	RURAL INFORMATION SYSTEM											
	FN G	80	87	6,700	6,700	6,700	663	---	663	---	---	---
	FN L	80	87	6,700	6,700	6,700	278	---	278	---	---	---
	PROJECT TOTAL:			13,400	13,400	13,400	941	---	941	---	---	---
669-0135	AGRICULTURAL RESEARCH AND EXTENSION											
	FN G	80	82	4,487	4,459	4,459	163	---	163	---	---	---
	PROJECT TOTAL:			4,487	4,459	4,459	163	---	163	---	---	---
669-0146	LOW INCOME HOUSING PHASE I											
	SD G	78	81	1,348	1,348	1,342	78	---	78	---	---	---
	PROJECT TOTAL:			1,348	1,342	1,342	78	---	78	---	---	---
669-0153	RURAL DEVELOPMENT TRAINING (PVO)											
	FN G	77	85	5,880	5,879	5,879	72	---	72	---	---	---
	PROJECT TOTAL:			5,880	5,879	5,879	72	---	72	---	---	---
669-0165	PRIMARY HEALTH CARE											
	HE G	83	87	14,700	14,700	14,700	2,791	---	2,791	---	---	---
	PN G			---	---	300	---	---	---	---	---	---

FY 1991 ANNUAL BUDGET SUBMISSION
TABLE IV - PROJECT BUDGET DATA

BUREAU FOR AFRICA
669 - LIBERIA

PROJECT NO. / PROJECT TITLE	L / G	FY OF INITIAL OBLIG	FY OF FINAL OBLIG	-LIFE OF PROJECT- AUTHO	-LIFE OF PROJECT- PLANNED	-THROUGH FY 88 OBLIGATIONS	-THROUGH FY 88 PIPELINES	-ESTIMATED FY 89 OBLIGATIONS	-ESTIMATED FY 89 EXPENDITURES	-ESTIMATED FY 90 OBLIGATIONS	-ESTIMATED FY 90 EXPENDITURES	-FY 1991 AAPL- OBLIGATIONS
PROJECT TOTAL:				14,700	14,700	15,000	2,791	—	2,791	—	—	—
669-0166 PRIMARY EDUCATION PROJECT (PEP)												
EH	G	85	90	5,550	5,550	5,550	3,020	—	1,800	—	1,220	—
SS	G	88	90	7,150	8,150	1,150	1,150	6,000	—	1,000	1,280	—
PROJECT TOTAL:				12,700	13,700	6,700	4,170	6,000	1,800	1,000	2,500	—
669-0184 ECONOMIC FINANCIAL MGMT AND TRNG												
EH	G	82	86	5,889	5,889	5,889	1,365	—	1,365	—	—	—
PROJECT TOTAL:				5,889	5,889	5,889	1,365	—	1,365	—	—	—
669-0185 RURAL DEVELOPMENT TRAINING II (PVO)												
FN	G	85	86	2,300	2,300	2,300	767	—	767	—	—	—
PROJECT TOTAL:				2,300	2,300	2,300	767	—	767	—	—	—
669-0188 AGRICULTURAL RESEARCH AND EXTENSION II												
FN	G	84	86	5,816	5,816	5,816	2,659	—	1,257	—	1,402	—
SS	G	84	92	4,084	4,084	2,115	2,115	1,390	110	—	225	—
PROJECT TOTAL:				9,900	9,900	7,931	4,774	1,390	1,367	—	1,627	—
669-0200 RURAL ROAD MAINTENANCE												
FN	G	85	87	4,300	4,300	4,300	1,920	—	1,000	—	921	—
SS	G	85	87	1,349	1,349	1,349	1,347	—	250	—	1,097	—
PROJECT TOTAL:				5,649	5,649	5,649	3,267	—	1,250	—	2,018	—
669-0201 SMALL/MEDIUM ENTERPRISE DEV (PVO)												
ES	G	89	89	—	1,000	—	—	1,000	—	—	500	—
SD	G	84	85	2,767	2,767	2,767	48	—	48	—	—	—
SS	G	88	88	445	445	445	445	—	150	—	295	—

FY 1991 ANNUAL BUDGET SUBMISSION
TABLE IV - PROJECT BUDGET DATA

BUREAU FOR AFRICA
669 - LIBERIA

PROJECT NO. / PROJECT TITLE	L / G	FY OF INITIAL OBLIG	FY OF FINAL OBLIG	-LIFE OF PROJECT- AUTHO	-LIFE OF PROJECT- PLANNED	-THROUGH FY 88 OBLIGATIONS	-THROUGH FY 88 PIPELINES	-ESTIMATED FY 89 OBLIGATIONS	-ESTIMATED FY 89 EXPENDITURES	-ESTIMATED FY 90 OBLIGATIONS	-ESTIMATED FY 90 EXPENDITURES	-FY 1991 AAPL- OBLIGATIONS
PROJECT TOTAL:				3,212	4,212	3,212	493	1,000	198	---	795	---
669-0205 PROGRAM GRANT VIII												
	ES G	86	86	28,203	28,203	28,203	10,203	---	10,203	---	---	---
PROJECT TOTAL:				28,203	28,203	28,203	10,203	---	10,203	---	---	---
669-0207 PROGRAM GRANT IX												
	ES G	87	87	5,000	5,000	5,000	3,961	---	3,961	---	---	---
PROJECT TOTAL:				5,000	5,000	5,000	3,961	---	3,961	---	---	---
669-0211 PVO AND NGO SUPPORT												
	EH G	87	87	1,100	1,100	1,100	1,036	---	524	---	512	---
	ES G	87	89	---	6,600	---	---	6,600	---	---	900	---
	FN G	87	87	600	600	600	114	---	114	---	---	---
	SD G	87	87	470	470	470	446	---	53	---	393	---
	SS G	88	89	7,730	4,781	3,381	3,381	1,400	809	---	2,595	---
PROJECT TOTAL:				9,900	13,551	5,551	4,977	8,000	1,500	---	4,400	---
669-0213 ECONOMIC STABILIZATION SUPPORT												
	ES G	87	87	15,400	9,585	9,585	5,101	---	3,533	---	1,568	---
	SD G	87	87	3,000	3,000	3,000	3,000	---	---	---	3,000	---
PROJECT TOTAL:				18,400	12,585	12,585	8,101	---	3,533	---	4,568	---
669-0214 COMMODITY IMPORT PROGRAM I												
	ES G	87	87	5,000	5,000	5,000	3,600	---	2,900	---	700	---
PROJECT TOTAL:				5,000	5,000	5,000	3,600	---	2,900	---	700	---

FY 1991 ANNUAL BUDGET SUBMISSION
TABLE IV - PROJECT BUDGET DATA

BUREAU FOR AFRICA
669 - LIBERIA

PROJECT NO. / PROJECT TITLE	L / G	FY OF INITIAL OBLIG	FY OF FINAL OBLIG	-LIFE OF AUTHO	PROJECT- PLANNED	-THROUGH FY 88 OBLIGA- TIONS	PIPE- LINES	-ESTIMATED FY 89 OBLIGA- TIONS	EXPEN- DITURES	-ESTIMATED FY 90 OBLIGA- TIONS	EXPEN- DITURES	-FY 1991 AAPL- OBLIGATIONS
669-0215	COMMODITY IMPORT PROGRAM II											
	ES G	90	92	—	30,000	—	—	—	—	11,000	4,000	10,000
	PROJECT TOTAL:			—	30,000	—	—	—	—	11,000	4,000	10,000
669-0220	PROGRAM GRANT IX											
	ES G	89	89	—	3,400	—	—	3,400	—	—	1,100	—
	PROJECT TOTAL:			—	3,400	—	—	3,400	—	—	1,100	—
669-0222	RURAL PRIVATE SECTOR SUPPORT											
	ES G	90	90	—	6,000	—	—	—	—	6,000	200	—
	PROJECT TOTAL:			—	6,000	—	—	—	—	6,000	200	—
669-0510	PROGRAM DEV AND SUPPORT											
	EH G	85	87	—	306	306	1	—	1	—	—	—
	ES G	85	91	—	500	—	—	—	—	—	—	500
	FN G	85	87	—	569	569	221	—	221	—	—	—
	HE G	85	87	—	27	27	1	—	1	—	—	—
	PN G	85	87	—	38	38	9	—	9	—	—	—
	SD G	85	87	—	433	433	226	—	137	—	89	—
	SS G	85	92	—	802	312	163	490	163	760	253	220
	PROJECT TOTAL:			—	2,675	1,685	621	490	532	760	342	720
669-0219	PRIMARY HEALTH CARE II											
	SS G	90	93	—	10,000	—	—	—	—	4,200	2,000	2,500
	PROJECT TOTAL:				10,000					4,200	2,000	2,500
669-0221	SMALL PROJECT ASSISTANCE FUND											
	SS G	90	92	—	80	—	—	—	—	40	40	40
	PROJECT TOTAL:			—	80	—	—	—	—	40	40	40
669-0223	PVO CO-FINANCING											
	ES G	91	93	—	6,000	—	—	—	—	—	—	1,250
	SS G	91	93	—	9,000	—	—	—	—	—	—	3,000
	PROJECT TOTAL:				15,000	—	—	—	—	—	—	4,250
669-0224	SUSTAINABLE RESOURCES MANAGEMENT											
	SS G	91	94	—	5,021	—	—	—	—	—	—	1,000
	PROJECT TOTAL:				5,021	—	—	—	—	—	—	1,000

FY 1991 ANNUAL BUDGET SUBMISSION
TABLE IV - PROJECT BUDGET DATA

BUREAU FOR AFRICA
669 - LIBERIA

PROJECT NO. / PROJECT TITLE	L / G	FY OF INITIAL OBLIG	FY OF FINAL OBLIG	-LIFE OF PROJECT- AUTHO	PROJECT- PLANNED	-THROUGH FY 88 OBLIGA- TIONS	PIPE- LINES	-ESTIMATED FY 89 OBLIGA- TIONS	EXPEN- DITURES	-ESTIMATED FY 90 OBLIGA- TIONS	EXPEN- DITURES	-FY 1991 AAPL- OBLIGATIONS
669-0225 SMALL BUSINESS DEVELOPMENT												
	ES G	90	93	—	10,000	—	—	—	—	4,000	400	2,000
	PROJECT TOTAL:			—	10,000	—	—	—	—	4,000	400	2,000
669-0226 LIBERIA RURAL INFORMATION SYSTEM												
	ES G	91	91	—	1,250	—	—	—	—	—	—	1,250
	SS G	91	93	—	5,850	—	—	—	—	—	—	1,750
	PROJECT TOTAL:			—	7,100	—	—	—	—	—	—	3,000
669-0227 PRIVATE SECTOR FAMILY PLANNING												
	ES G	90	92	—	5,000	—	—	—	—	5,000	—	—
	SS G	90	91	—	3,250	—	—	—	—	2,000	—	1,250
	PROJECT TOTAL:			—	8,250	—	—	—	—	7,000	—	1,250
COUNTRY TOTALS:				253,184	253,348	138,708	50,809	21,000	33,553	34,000	25,318	25,000
GRANTS:				246,484	246,648	172,008	50,531	21,000	33,275	34,000	25,318	25,000
LOANS:				6,700	6,700	6,700	278	—	278	—	—	—
—— APPROPRIATION SUMMARY ——												
AGR., RURAL DEV. & NUTRITION:				—	—	37,323	6,857	—	4,535	—	2,323	—
POPULATION PLANNING:				—	—	338	9	—	9	—	—	—
HEALTH:				—	—	14,727	2,792	—	2,792	—	—	—
CHILD SURVIVAL FUND:				—	—	—	—	—	—	—	—	—
AIDS:				—	—	—	—	—	—	—	—	—
EDUCATION & HUMAN RESOURCES:				—	—	12,845	5,422	—	3,690	—	1,732	—
PRIVATE SECTOR, ENERGY & ENVR:				—	—	16,695	4,263	—	316	—	3,947	—
SAHEL DEVELOPMENT:				—	—	—	—	—	—	—	—	—
DEVELOPMENT FUND FOR AFRICA:				—	—	8,992	8,601	10,000	1,614	8,000	7,948	10,000
SADCC:				—	—	—	—	—	—	—	—	—
DEVELOPMENT PROGRAMS:				—	—	—	—	—	—	—	—	—
ECONOMIC SUPPORT FUND:				—	—	47,788	22,865	11,000	20,597	26,000	9,368	15,000
OTHER:				—	—	—	—	—	—	—	—	—

A.I.D. PROGRAM IN FY 1991
ANNUAL BUDGET SUBMISSION
TABLE V(A) - PROPOSED PROJECT RANKING

DECISION UNIT

RANK PROJECT	TITLE	NEW/ ONGOING	DPRP	PROGRAM FUNDING ($000) APPROP	INCR	WORKPLACE (OE/TF) US	FN	(PROGRAM) US	FN
MISSION MANAGEMENT						12.0	92.0	-	-
PROPOSED LEVEL									
0219	PHC II	0		SS	2,500				
0227	Priv. Sec. Fam Plang.	0		SS	1,250				
0225	Small Business Dev.	0		ES	2,000				
0215	CIP II	0		ES	10,000				
0510	PD&S	0		SS	260				
				ES	500				
0223	PVO Co-Financing	N		SS	3,000				
				ES	1,250				
0226	LRCN II	N		SS	1,750				
				ES	1,250				
0463	Human Resources Dev.	O		SS	240				
0224	Sust. Resource Mgt.	N		SS	1,000				
	Workforce					21.2	97.0	4.0	2.0
	Proposed Total Program				25,000				
	(SS)				(10,000)				
	(ES)				(15,000)				

Footnote: If the program is funded at the level proposed including DFA, the priority and funding of projects change due to higher prior year funding. Therefore the proposed level cannot be shown as just an add-on to the MCC and APPL levels. Hence, the "A" and "B" versions of Table V.

A.I.D. PROGRAM IN FY 1991
ANNUAL BUDGET SUBMISSION
TABLE V(B) - PROPOSED PROJECT RANKING

DECISION UNIT

RANK / PROJECT	TITLE	NEW/ ONGOING	DPRP	PROGRAM FUNDING ($000) APPROP	INCR	WORKPLACE (OE/TF) US	FN	(PROGRAM) US	FN
MISSION MANAGEMENT						9.0	79.0	-	-
MCC LEVEL									
0225	Small Business Dev.	0		ES	1,260				
0215	CIP II	0		ES	6,000				
0219	PHC II	0		ES	3,000				
0222	ural Priv. Sec. Spt.	0		ES	1,000				
0227	Priv. Sec. Fam Plang.	0		ES	1,000				
0510	PD&S	0		ES	490				
	Workforce					18.0	95.0	4.0	2.0
	Subtotal MCC				12,750				
AAPL LEVEL									
1. 0227	Priv. Sec. Fam Plang.	0		ES	1,000				
2. 0463	Human Resources Dev.	O		ES	240				
3. 0226	LRCN II	N		ES	1,000				
4. 0510	PD&S	0		ES	10				
	AAPL				15,000	18.0	98.0	4.0	2.0

NEW PROJECT NARRATIVE
FY 1991 ABS
LIBERIA

PROJECT TITLE:	Commodity Import Program II	
PROJECT NUMBER:	669-0215	
PROPOSED PROJECT FUNDING ($000):	LOP	$30,000,000
	FY90	$11,000,000
	FY91	$10,000,000
PROPOSED APPROPRIATION ACCOUNT:	ESF	

Major Development Problems To Be Addressed: Since the termination of the Economic Stabilization Support Project (669-0213), OPEX, USAID has carefully examined the long-standing premises of our development program in Liberia. This review has led to two seemingly contradictory observations. The first of these is that far-reaching policy reform in Liberia is not possible at this time. The second is that after eight years of decline, the economy showed a slight upturn in 1988 and promises to pick up considerably in 1989. This improvement appears to be based on several political and economic factors, the most important of which is that the present policy environment allows the private sector to respond quickly and effectively to market forces. For instance there are major new investments (in rubber, in precious metals and diamonds, and possibly in iron ore); there is a de facto free market in foreign exchange under a two-currency system; and political and bureaucratic harrassment of economic actors has been kept within reasonable bounds.

USAID's conclusion is that long-term private sector development efforts should be pursued, and that one mechanism to do this is through a Commodity Import Program, with U.S. dollar assistance targetted exclusively on the private sector, and with the local currency mobilized to effect incremental policy reform through existing local private pressure groups. The problems to be addressed are: the scarcity of foreign exchange, particularly to small and medium enterprises; the difficulties faced by private businesses in gaining access to financing for capital investment; and a tax structure that favors importers of finished goods over local manufacturers. Under USAID's CIP I, many of these problems were mitigated for key target groups. The scarcity of foreign exchange is particularly acute for small and medium enterprises and it will be eased by directing CIP funds towards such enterprises.

This CIP was evaluated in June 1989. The major conclusion of this review was that the program has made a positive and significant contribution to economic growth and that a private sector CIP is justified on development grounds and should be contained. The report also suggested ways to increase the impact of the CIP on growth and development: focus more on agricultural production and increase the funds going to smaller scale businesses. USAID will integrate these and the other findings of the evaluation into CIP II.

Project Purpose: CIP II will provide essential imports to the Liberian private sector, particularly to small and medium enterprises, and especially for capital equipment imports. The program is fully consistent with Agency and Bureau strategy.

Preliminary Project Description: The project has three components. The first major component is the provision of $28,000,000 in imports of essential commodities, with a preference for investment goods, to the Liberian private sector. Approximately 50 percent of these goods will be earmarked for small and medium enterprises and the following inputs will be favored: 1) those with a high employment impact; 2) those that enter into the production of exports; 3) those that promote agricultural production; 4) those in industries or activities where Liberia has a clear competitive advantage; and 5) capital goods that promise a long-term return on investment. The criteria for large firms will be more stringent than for small and medium ones.

The second major component will be local currency funding of credit programs and of institutional assistance to local groups of private businesses. The credit component will be channeled where possible through existing private sector support institutions and commercial private banks. All credit supported under the CIP funds will be at commercial, free market rates of interest, and will be through private institutions.

Local groups that may receive assistance include the Chamber of Commerce, the Liberian Manufacturers' Association, and possibly an association of Liberian businessmen. Such assistance will be directed to supporting the efforts of these groups to bring about changes in Government policy (and to prevent the introduction of harmful new policies). USAID will maintain strict control over the allocation of the local currency funds and will ensure that they are used to support activities that directly benefit or strengthen the private sector. In addition, 10 percent of the local currency will go into a USAID Trust Fund to help defray local operating costs. Finally, if the initial studies of privatizing a major utility recommend

local currency financing of activities such as staff reduction, then a portion of the local currency could be made available for these purposes.

The final component, $2,000,000, will be used for program administration (about $600,000 per year for three years), to conduct studies (to determine the best use of both the CIP dollars and the counterpart funds, to evaluate the program and to investigate the possibility of privatizing public utilities), and to provide training for businessmen and possibly GOL officials, where such training is clearly linked to our program of support to the private sector. The amount to be devoted to privatization feasibility studies is estimated at $200,000.

Program management will follow the successful example of CIP I, which was administered by a joint committee made up of one representative of the GOL and one from USAID. This structure will keep open at an appropriate level our dialogue with the Government and has been very effective under CIP I. USAID could also jointly administer the program with several private entities, including PVOs and non-profit business associations. One U.S.-hire PSC and one Liberian professional staff will oversee the program, with other staff determined during the design phase.

A.I.D. Policy and Bureau Sector Action Plan: The proposed program is fully consistent with the A.I.D., Africa Bureau, and USAID/Liberia Action Plans. It will assist the private sector, particularly small and medium enterprises, to import capital equipment and essential parts and raw materials. It promotes broad-based growth based on private initiative and, at the same time, strengthens the efforts of private associations to bring pressure to bear on the GOL for policy reform. CIP II also explores opportunities for privatization by financing a study of, and possibly commodities for, the privatization of a major parastatal.

Design Schedule: The PAIP will be prepared in September 1989 and the PAAD in November/December, 1989. Funds will be obligated in January, 1990.

NEW PROJECT NARRATIVE
FY 1991 ABS
LIBERIA

PROJECT TITLE:	Primary Health Care II
PROJECT NUMBER:	669-0219
PROPOSED PROJECT FUNDING ($000):	LOP - $10,000,000 FY90 - $ 4,200,000
PROPOSED APPROPRIATION ACCOUNT:	DFA

Major Development Problems to be Addressed: The major health problems in Liberia to be addressed in the USAID program are high childhood mortality; lack of health and related infrastructure; budgetary limitations and the misallocation of financial resources; limited access to health care services; and a highly centralized and ineffective Ministry of Health and Social Welfare.

Project Purpose: To increase the proportion of the target population (women and children under 5) with access to an appropriate balance of preventive, promotive and curative services and to improve the quality of health care in the project counties.

Preliminary Project Description: The current six year Primary Health Care (PHC I) project (669-0165) which ends in August 1989, has demonstrated that primary health care services are an effective way to increase the proportion of the population with access to basic health care. In Liberia, basic health services are available to only 35% of the population. In the PHC I project counties, accessibility is closer to 80% of the population. The PHC I project has established workable administrative, clinical, supervisory and community mobilization systems in the two southeastern counties selected for Phase I. Additionally, progress has been made toward program sustainability through cost recovery mechanisms involving fees-for-service and revolving drug funds.

The PHC II project will continue current activities in the two counties to consolidate progress made and will replicate the most cost effective elements in four new counties. Therefore, PHC II combines a maintenance with an extension component. The former consists of a continuation and refinement of the primary health care system in the original PHC I counties of Grand Gedeh and Sinoe. Since the project is well underway, the

investment here will be minimal. The project will continue to finance training workshops to upgrade health personnel skills, and short term technical assistance will continue to the Ministry of Health.

In Monrovia, efforts will focus on the Ministry of Health's technical and administrative bureaus and divisions which support the primary health care program, e.g. Preventive Services, Maternal and Child Health, Planning, Research and Development, Health and Vital Statistics, Central Administration, Environmental Health and Sanitation, Health Education, and the National Drug Service.

A second component of the project is to increase access to primary health care to an additional four counties. A carefully phased expansion of the eight management, data collection and financial systems developed for the first two counties will be replicated in four new counties in southeastern Liberia. Access to PHC services will be improved in these counties through upgrading of health facilities, training and deployment of essential health staff, provision of much needed drugs and medical supplies and equipment, commodity support and long and short-term technical assistance.

Private sector development, policy dialogue and donor coordination, key elements of the Mission strategy, will also be promoted under this project. To supplement GOL limited resources, USAID will encourage private sector involvement. PHC II envisions close coordination with local PVOs working in the health sector. Cost recovery measures for project sustainability will be supported by user fees, including the revolving drug fund (RDF), fee-for-service and the motorcycle revolving fund schemes.

This project will provide an excellent opportunity for policy dialogue in the identification and improvement of inefficient Ministry of Health policies and programs. For example, we will negotiate a shift of health resources from curative to preventive services, to ensure greater privatization of health resources, retraining and redeployment of health personnel, and to ensure that the GOL allocate adequate foreign exchange to procure essential drugs and medical supplies and equipment. Mechanisms, already in place to ensure that donor-provided PHC resources are coordinated, will be strengthened and institutionalized under this project.

The total cost of this project is estimated at $17.6 million. AID contribution is $10 million while the GOL will provide $7.6 million (in-kind and cash). AID funds will be used for technical assistance, training and commodity support. The GOL

will support local and recurrent costs for project staff and related health workers, essential drugs and medical supplies, construction and renovation of health facilities and staff housing and for other local operating expenses associated with the project. The beneficiaries of this assistance are the over 500,000 people, mainly women and children, living in remote areas of southeastern Liberia.

A.I.D. Policy and Bureay Sector Action Plan Factors: The project will contribute toward the Mission's goal of reducing infant mortality. It is responsive to special AID and Congressional interests in child survival, vaccinations and diarrheal control programs. The proposed activity is fully consistent with the Agency's Health Sector Strategy Statement. Because this is a child survival project which is targetted mainly at women and children, no special steps need to be taken to ensure the participation of women in the project. Cost recovery measures promoted under this project will be used to meet certain basic recurrent costs (excluding salaries) of the project. Other recurrent costs not covered by user fees will be negotiated for funding in the GOL recurrent budget.

Design Schedule: PID Completion : June 30, 1989
PP Completion : August 30, 1989

NEW PROJECT NARRATIVE
FY 1991 ABS
LIBERIA

PROJECT TITLE:	Rural Private Sector Support	
PROJECT NUMBER:	669-0222	
PROPOSED PROJECT FUNDING ($000):	LOP	6,000
	FY90	6,000
PROPOSED APPROPRIATION ACCOUNT:	ESF	

Major Development Problems To Be Addressed: Seventy percent of Liberians live in the rural areas. Nearly all of these are involved in farming, with rice the primary crop. At present, domestic rice production, using traditional methods and low technology, is at family subsistence levels, and little is produced for the market. Since rice is Liberia's dietary staple and producers do not supply the urban demand, Liberia suffers an annual rice import requirement of approximately 135,000 metric tons, costing the nation about $40 million a year in scarce foreign exchange.

While there exist climatic, biological, and social factors which limit increases in agricultural production in Liberia, there is clear evidence that small farmers in particular can and will significantly increase their production of rice and other crops if price incentives and market access exist. However, as the producers are largely illiterate and widely dispersed in a nation with poor communications and infrastructure, they have no means to influence or inform central decisions on policy and investment which affect agriculture.

Furthermore, there is evidence that sustainable increases in productivity as well as production might be possible if technology constraints could be addressed from the farmer's perspective. Government-based research efforts have not been able to implement a farmer-oriented approach.

Project Purpose: The purpose of the Rural Private Sector Support Project is to develop a private sector system that will enable farmers to fully participate in the identification and resolution of both policy and technology constraints to agricultural development.

Preliminary Project Description: The Project will support direct participation of farmers in a farming systems approach to agricultural development at several sites. Such activities will complement station-based research undertaken by the Central Agricultural Research Institute, but will focus on the identification of problems at the farm level that can be addressed by the adaptation of production or processing technology. This work may involve PVOs, Peace Corps volunteers, church-related development organizations, and others (including government employees working at the local level). Key issues are likely to include: underutilization of farm labor; diversification of cash crops; protection of the natural resource base for agriculture; and cost-effective, private sector based dissemination of successful technologies. Development of this component of the Project will benefit from the implementation experience of a 1989-90 pilot activity in low-resource agriculture proposed by a local NGO under the Mission's PVO/NGO Support Project (669-0211).

The Project will also enable Liberian universities, PVOs, and other groups in the private sector to work together to address constraints faced by rural households. Assistance will be provided to individuals and groups to design and implement specific interventions that both better define the problems and work on solutions. A further objective of the Project will be to strengthen links among concerned and influential individuals and groups in both the public and private sectors (for example, academics, church leaders, and legislators). Such collaboration is necessary to foster the consensus building needed for policy reform and to communicate options and recommendations to policy makers and the general public. Key issues are likely to include: appropriate roles for the public and private sectors in marketing agricultural production; implications of price setting policies for the rural areas; and protection of the natural resource base for agriculture.

The Project will mobilize and focus existing local expertise, working through established locally based private organizations which are intimately linked to the farmers. Direct beneficiaries will be the residents of the rural villages involved in the farming systems work; indirect benefits from this work are expected to reach the 70 percent of all Liberians in the rural private sector. To the extent that policy and investment decisions begin to take the rural producer into consideration, urban rice consumers and an array of agriculture-related enterprises also may benefit in the longer run.

Expected outputs include: (i) a functioning non-governmental organization implementing a program to bring about policy changes; and (ii) ongoing work at several sites in which farmers will identify technology constraints to agricultural development, and will develop, test, and disseminate options to address them.

This Project will have important ties to the ongoing Agricultural Research and Extension II Project (669-0188). The PVO or NGO implementing the Rural Private Sector Support Project is expected to be among those receiving institution-building assistance under the PVO/NGO Support Project (669-0211).

The five-year life of Project cost is estimated at $7,200,000, consisting of (i) long- and short-term technical assistance, training/seminars/workshops, and studies (including dissemination); and (ii) $1,200,000 (approximately 25% of the total) in contributions of facilities, logistical support, and personnel of the cooperating private sector institutions.

The Project is expected to be implemented under a grant or cooperative agreement with a local PVO or NGO. It will be managed by USAID's Agriculture and Rural Development office.

A.I.D. Policy Factors: The proposed approach is fully consistent with the Agency's agricultural focus on increasing food production and the incomes of the poor majority while maintaining the natural resource base for agriculture. This Project will be a key element of the Mission's shift from government-based assistance to private sector (especially PVO) activities. The approach has a high potential for benefiting women, who form the majority of Liberia's small farmers. Furthermore, the Project will address several of the Africa Bureau's priority technical concerns (e.g. loss of vegetation, soil erosion, and loss of soil fertility).

Design Schedule: The Project is expected to be developed by a local PVO or NGO in coordination with USAID. Detailed design work will be completed and a final proposal submitted to USAID by the PVO/NGO by July 30, 1990. A grant or cooperative agreement obligating FY90 funds for the Project will be executed in August 1990.

NEW PROJECT NARRATIVE
FY 1991 ABS
LIBERIA

PROJECT TITLE:	PVO Co-Financing	
PROJECT NUMBER:	669-0223	
PROPOSED PROJECT FUNDING ($000):	LOP	$15,000
	Grant FY 91	$3,000
PROPOSED APPROPRIATION ACCOUNT:	ESF	($6,000)
	DFA	($9,000)

Major Development Problems To Be Addressed: The average per capita income in Liberia is $460 which makes Liberia a middle income country. The World Bank however, estimates that three out of every four Liberians live at or below the poverty level. While the causes of poverty are complex, factors closely associated with poverty include illiteracy, poor health and lack of employment opportunities. Only one out of every three primary school age children were enrolled in schools in 1986. Only fourteen out of every one hundred Liberian children can expect to finish sixth grades. Teacher motivation is poor, and on any given day one out of every five school teachers is likely to be absent. The National Health Delivery System reaches only one out of every three Liberians at present. Clean water is available to only one out of five Liberians. Of the Liberians in the labor force, only six out of ten are gainfully employed.

The government's ability to collect and disburse resources for programs that can contribute towards solving these problems has been severely affected by its macroeconomic and financial problems. Liberian Private Voluntary Organizations (PVOs) already play a major role in the delivery of basic services such as education (one in every four schools) and health (one in every three facilities). Where government involvement is limited, PVOs have shown that private and community groups can be mobilized. Despite these efforts, the figures above indicate that many Liberians continue to lack access to schooling, basic health care and jobs. PVOs have been effective in adddressing these problems in Liberia by working with smaller village and grass-roots organizations to develop their skills and abilities to solve their own problems. These organizations include Farmers Development Associations, Market Women's Associations, Water Users' Associations, and Community Development Associations.

Project Purpose: The purpose of the PVO Co-Financing is to improve the socio-economic status of selected Liberian communities through participation in development activities which are proposed, developed and implemented by the communities and Liberian PVOs.

Preliminary Project Description: The Project will build on progress made under the PVO/NGO Support Project, which was initiated in August 1987 and is scheduled to terminate on September 30, 1992. The PVO/NGO Support Project will have developed the institutional capacity of Liberian umbrella PVOs to implement development programs. Financial and other management systems and procedures will have been set up and service delivery systems will have been strengthened and expanded. Under this Project, Partnership for Productivity/Liberia implemented a Small Enterprise Development Project. Other umbrella PVOs, such as the Church-Related Educational Development Organizations, New African Research and Development Agency, Liberia Credit Union National Association, and the Society for the Conservation of Nature in Liberia will have been provided with technical and financial assistance under a Cooperative Agreement with Experiment in International Living. USAID seeks to build upon the momentum developed by the PVO/NGO Support Project.

The Project will provide grants to PVOs that are involved in rural and urban development work in Liberia. To be eligible for the grants, PVOs must be registered with USAID and must agree to provide at least 25 percent of the total project costs.

Expected project outputs include at least five co-financing grants to umbrella PVOs, which would allow them to subgrant to community development associations, other non-governmental organizations and PVOs for development projects; and, at least ten smaller grants for discrete, small-scale, innovative projects. Each grant will be expected to result in increased access to schooling, basic health care and productive employment opportunities.

Illustrative projects that might be funded include: (1) the Fund for Assistance to Private Education Project which would build on existing programs and resources of Church Related Educational Development Organizations, and provide assistance for activities, such as, in-service training to certify teachers, developing teaching materials, and renovating schools; (2) an Agro-processing Development Project which would help rural entrepreneuers by providing training in adoption of simple, appropriate and cost-effective technologies and training in general micro-business management principles.

The proposals will be reviewed by a USAID PVO Project Review Committee. General criteria for reviewing proposals will include, but will not be limited to the following: the proposed project is consistent with the goal of raising the standard of living for Liberia's rural and urban populations; the focus of the project relates to health care, basic education, rural and community development and small enterprise promotion; target beneficiaries participate actively in the development projects; and the project analysis shows technical, financial, social, administrative and environmental soundness.

The Project will have a one year overlap with the PVO/NGO Support Project (669-0211) and will have close links with the Private Health Care Improvement Project (669-0220) and the proposed Rural Private Sector Support Project (669-0222).

The five-year life of project cost is estimated at $20,000,000 consisting of $15,000,000 grant and $5,000,000 in cash or in-kind counterpart contributions.

It is assumed that institutional capacity will already exist in Liberian PVOs, thus the PVO Grantees will be expected to develop, manage and implement their approved development projects. Management oversight, proposal review and monitoring of PVO Grantees will be the responsibility of USAID, through a PSC Project Manager.

A.I.D. Policy Factors: The proposed program is fully consistent with the A.I.D., Africa Bureau and USAID/Liberia Action Plans to increase reliance on private sector organizations, especially PVOs to achieve Mission and Agency objectives.

Design Schedule: The PID will be developed in late CY 1990. An evaluation of the PVO/NGO Support Project, detailed design work and a final PP will be completed by July 1991.

NEW PROJECT NARRATIVE
FY 1991 ABS
LIBERIA

PROJECT TITLE:	Sustainable Resources Management	
PROJECT NUMBER:	669-0224	
PROPOSED PROJECT FUNDING ($000):	LOP	5,021
	FY91	1,000
	FY92	2,000
PROPOSED APPROPRIATION ACCOUNT:	DFA	

Major Development Problems To Be Addressed: About 99 percent of Liberia was originally covered by tropical rainforest, but at present less than 50 percent of this rainforest still remains. Deforestation rates are uncertain, but are estimated at between 2 and 3 percent per year. Even if the rate was as low as one percent per year, it is likely that by the year 2010 primary and mature secondary rainforest will be found in Liberia only in very small national parks and similar types of protected reserves. Long before all of the rainforest has disappeared, the value of these forests for biological diversity will be lost, as what remains is divided into smaller and smaller "islands" separated by deforested areas. At present there is already a deforested corridor from the capital of Monrovia to the Guinean/Ivory Coast border averaging more than 40 miles wide, that isolates most of the plant and animal species on either side from each other, while reducing their respective ranges. The main blocks of forest are themselves becoming further dissected by the advance of shifting cultivation along existing roads, and by the construction of new roads often associated with logging. There are large and growing "bald spots" where there is no possibility for the natural regeneration of forest.

The 50 percent deforestation that has occurred to date has resulted in local and perhaps global extinction of some lesser known plant and invertebrate species. There are 26 U.S. federally listed threatened or endangered species occurring in Liberia. Of even greater concern to the Liberian people themselves is the importance of forest cover to the preservation of the physical environment. The physical structure of the forest canopies and the dense root system play vital roles in soil conservation. Forest cover absorbs the impact of falling rain during the frequent and typically violent tropical storms in the forest zones, while roots and

decomposing organic matter store water and prevent erosion. The forests help prevent rainy season floods and dry season droughts.

Project Purpose: The purpose of the Sustainable Resources Management Project is to develop public awareness of the role and importance of national biological resources, and to specifically protect representative and unique ecosystems, especially rainforests, through the establishment of additional national parks and other forms of nature reserves.

Preliminary Project Description: The Project will build upon initial efforts in support of natural resource protection proposed by the World Wildlife Fund and the Society for the Conservation of Nature in Liberia for subgrant funding in 1989 under the PVO/NGO Support Project (669-0211). The Project is likely to be implemented by an international or U.S.-based Private Voluntary Organization, such as World Wildlife Fund, the International Institute for Environment and Development, or Winrock International, working with a local PVO such as the Society for the Conservation of Nature in Liberia. The combination of an international PVO and a local PVO would provide required expatriate technical assistance and management expertise, while further developing local capabilities that have already benefited from the PVO-NGO Support Project.

The Project will seek to develop a better understanding of the problem of natural resource depletion in Liberia, and of ways to educate the public on what is needed in the way of policy and other changes to address the problem. Where local research can clearly benefit from the presence or advice of outside expertise, the Project will provide for short-term expatriate technical assistance. The project will emphasize the economic costs and benefits of existing and alternative approaches to environmental conservation. Because of the importance of remote sensing technology for both analysis and education, the Project will provide access to this type of technology.

Even though the Project is private sector focused, a major objective is to use the private sector to directly influence public sector policy and decisions. Thus, the Project provides for the involvement of public sector officials in a range of activities. The Project will make a special effort to work with the Government of Liberia Forestry Development Authority's staff involved in conservation. In order to influence policy makers, arrangements will be made for observational visits to other countries which are currently implementing policy decisions and activities to conserve the environment.

Locally based public relations firms will be engaged to keep environmental issues before the public and to ensure the widest possible dissemination of the information developed by the Project or obtained from other sources. The Liberian Rural Communications Network will be the major means of disseminating information.

One of the Project's principal targets will be the conversion of existing "national forests" into national parks or other reserves where all logging will be prohibited. "National forests" are areas, whose ownership and administration is in the hands of the government. They are largely uninhabited, shifting cultivation is forbidden, and some effort is made to patrol and maintain boundaries. National forests cover approximately 1.4 million hectares of high forest or about 30 percent of all high forest. At present virtually all national forest lands are under government-granted concessional arrangements with commercial logging companies. These arrangements have not been effective in protecting the forests. A major effort will be made to establish privately controlled forests, with the Project exploring and possibly engaging in pilot activities to actually purchase concession agreements or to work with the Government on forest for national debt swap arrangements.

A.I.D. Policy Factors: The proposed approach is fully consistent with the Agency's natural resource management focus. This Project will be a key element of the Mission's shift from government-based assistance to private sector (especially PVO) activities. The Project will address several of the Africa Bureau's priority technical concerns (loss of vegetation, soil erosion, biological diversity, and loss of soil fertility).

Design Schedule: A concept paper for the Project will be developed in early 1990. A grant or cooperative agreement obligation of FY91 funds will be executed in July 1991.

NEW PROJECT NARRATIVE
FY 1991 ABS
LIBERIA

PROJECT TITLE:	Small Business Development
PROJECT NUMBER:	669-0225
PROPOSED PROJECT FUNDING ($000):	LOP 10,000 FY 90 4,000 FY 91 2,000
PROPOSED APPROPRIATION ACCOUNT:	ESF

Major Development Problems to be Addressed: The Mission completed a six week assessment of the small and medium business sector in May. It confirmed that though the sector has potential to contribute to Liberia's economy, several problems needed to be addressed. A major conclusion of the study was that USAID/Liberia could play an important role in alleviating some of the constraints and outlined the programmatic options which formed the basis for this Project.

Liberia is characterized by high unemployment, with an estimated half of the labor force of Monrovia either under or unemployed. This labor force is growing rapidly (at an estimated annual rate of 3.3% from 1974 to 1984) due to the high population growth rate and the thousands of new graduates from university, colleges, and secondary and vocational schools, many of whom cannot get jobs. Many of these individuals are young and educated at least to the high school level or with technical skills. At present, it is virtually impossible for the private sector to absorb this large influx; because the skills mix is inappropriate, industry and private businesses have unmet demand for adequately trained technicians and managers.

External forces as well as poor internal policies have adversely affected Liberia's economic situation. As a result, credit is scarce for all sectors of the business community and for small/medium businesses, a perceived risky target group, almost non-existent.

Despite the fact that some liquidity exists in the banking system, most banks are making a profit from foreign exchange arbitrage, and therefore do not mobilize deposits for

lending. While existing small credit programs, supported by A.I.D., are currently getting repayment rates of 80%-90%, overall, the repayment history at all levels of business remains poor. Finally, guarantee schemes by the Government have failed to stimulate a flow of credit to this sector, and the lack of enforcement of credit laws have hindered the effective collection of overdue debts.

In addition to the problems mentioned above, the key constraints to growth of the small and medium enterprise sector includes training and organization. In order to expand, this sector requires financial and business management skills training, assistance in technology development and enterprise development activities, such as proposal writing and entrepreneurship training. Existing trade and business associations have potential to provide assistance to their client groups in these areas but much needs to be done to strengthen these organizations.

Project Purpose: The purpose of the Small/Medium Business Development Project is; (1) to develop a trained cadre of entrepreneurs, (2) expand the number and productivity of small/medium enterprises, and (3) develop the institutional base for small/medium business development through manufacturing, trade, and business associations to provide necessary services and facilitate policy dialogue with the Government.

Preliminary Project Description: Under the Project, A.I.D. will provide support for training by private PVO/NGO type organizations, including technical training institutions, PVO organizations, and business and trade associations. Funding will be provided to local vocational/training schools, such as the Don Bosco Polytechnic and Liberia Opportunities Industrialization Center (LOIC), which are involved in producing skilled and semi-skilled technicians for existing industries and self-employment. The training provided by these institutions will be expanded to include business/financial management skills, appropriate production techniques, and self-employment skills. The Project will also work through trade and manufacturing associations to upgrade technical skills training through formal and non-formal methods.

One critical input to the success of these small businesses is the lack of adequate credit, both in terms of working capital and longer term investment credit. Under the Project, A.I.D. will channel seed capital though the vocational schools, trade and manufacturing associations, and existing small-scale credit organizations. Types of credit to be provided will include funds for investment working capital and perhaps support for leasing/purchasing arrangements.

One of the key components in the Project is strengthening the existing trade, business and manufacturing associations to provide services and identify ways to deal with GOL imposed constraints. Existing groups, in such areas as metalworking, tailoring, and transport have proven successful in helping mitigate GOL taxes and fees, marketing of products, and provision of services. The Project will strengthen these existing organizations as well as develop associations in such areas as agricultural processing, labor intensive manufacturing and export businesses.

Relationship to Other A.I.D. Projects: The Project will have close linkages with the proposed Commodity Import II Program, which will provide essential foreign exchange inputs to the target group. The Project will also relate to the existing PVO/NGO Support Project, which will provide a grant to expand an existing rural credit organization, the Partnership for Productivity/Liberia, into two new key productive counties-Bong, and Lofa._

A.I.D. Policy Factors: This project is fully consistent with USAID/Liberia's strategy which focuses on a greater reliance on the private sectorto achieve growth. A recent Small and Medium Business Sector Assessment concludes that this sector possesses a high potential for employment generation, was less adversely affected by the declining economic situation and plays a major role in providing goods and services to the country.

Design Schedule: The Mission will prepare a PID in September/October 1989. It is expected that the Mission will also conduct one or two additional studies to examine agroprocessing and export-related small business opportunities. The PP will be prepared in Feb/March 1990, with obligation of funds expected in June.

NEW PROJECT NARRATIVE
FY 1991 ABS
LIBERIA

PROJECT TITLE:	Rural Information System Phase II
PROJECT NUMBER:	669-0226
PROPOSED PROJECT FUNDING ($000):	LOP $7,100 FY 91 $3,000 (FY 91-93)
PROPOSED APPROPRIATION ACCOUNT:	DFA ESF

Major Development Problems To Be Addressed: Phase I of the Rural Information System addressed the lack of knowledge and information by rural dwellers about agriculture, health, nutrition, child survival, community organization, education and other development projects through the creation of the Liberian Rural Communication Network (LCRN). The project now covers approximately 70% of Liberia's rural population via three 10KW rural radio stations which broadcast for 5 hours daily in English and in 13 local languages. In November, 1985, a mid-term evaluation strongly supported the continuation of the project in view of the network's success in attracting rural audiences and building its loyalty through programming which met their needs for information related to their development needs, e.g. immunization campaigns.

In 1988, a baseline study was completed by an independent U.S. research company to measure knowledge gains and behavior changed of LRCN's listeners. The results indicated that after the network's first year of broadcasting, there had been marked increases in levels of knowledge on the part of the audience about agricultural practices, health, child care and family planning.

Project Purpose: The purpose of Phase II of the Rural Information System is to extend the coverage of LRCN to the remaining 30% of Liberia's rural population to give its listeners access to information pertinent to their economic and social development.

Preliminary Project Description: The project will have three components:

(1) Construction: Three additional 10KW radio stations will be built in those rural centers not now served by LRCN'S signals from its three existing stations. Antenna bases will be installed for the independent side band towers as well as the main broadcast tower.

Auxilliary sheds will be built to house stand-by generators. Basic landscaping will also be required as part of the construction contract. Studio building design will be consistent with that of the existing three radio stations. Selection of construction contractors would be done through standard AID competitive bidding.

(2) Equipment: Studio production equipment, transmitters towers, spare parts and stand-by generators will be identical or equal to equipment at the three radio stations. Four-wheel drive vehicles and motorbikes to be used by production and technical staff at each station will be procured.

(3) Technical Assistance: Long-term technical advisors in the area of broadcast management and production as well as short term consultants in specialized areas such as audience research and financial management will be selected through standard competitive procedures. Training of additional station personnel will be done by members of LRCN's headquarters staff, station personnel and the technical advisors and consultants.

A.I.D Policy and Bureau Sector Action Plan: USAID/Liberia is a major client of LRCN because it assists specific sector projects to reach their objectives. Examples are the broadcasts for farmers under the CARI project, the CCCD immunization campaign and the SOMARC family planning information, education and communications campaign. These, in turn, are consistent with overall AID strategy and Bureau Sector Plans in agriculture research (CARI), child survival, (CCCD) and basic education, (in-service teacher training).

Recurrent costs for LRCN will be increased as the new stations come on line. Present costs are now met through a combination of the LBS recurrent budget and PL-480 generated counterpart funds. Additional recurrent costs will come from these two sources, as well as from revenues generated through payment for LRCN's services and airtime by its clients.

Design Schedule:

Proposed PID: May, 1990
Proposed PP : September, 1990

NEW PROJECT NARRATIVE
FY 1991 ABS
LIBERIA

PROJECT TITLE:	Private Sector Family Planning	
PROJECT NUMBER:	669-0227	
PROPOSED PROJECT FUNDING ($000):	LOP	8,750
	FY91	2,000
PROPOSED APPROPRIATION ACCOUNT:	DFA ESF	

Major Development Problems To Be Addressed: The major development problem to be addressed by this project is rapid population growth due to high fertility, high infant and childhood mortality and low contraceptive prevalence. Rapid population growth hinders development efforts in health, education, agriculture/food production and energy supplies among others, because it outstrips the government's ability to absorb additional people into the economy. To address this problem, it is important to increase contraceptive prevalence through a concerted FP service delivery and IEC thrust on a nationwide basis under a consolidated management unit.

The Population of Liberia is characterized by high fertility and moderately declining mortality. The net result of these demographic forces is a high rate of growth (3.3 per annum) and a young population. Of particular concern is high infant and childhood morbidity and mortality levels; the former at a staggering 200 per 1000 live births.

Primary obstacles to the expansion of family planning service delivery nationwide are:

- unfavourable attitude towards family planning especially among males

- prevalence of myths and misconceptions about FP

- inadequate knowledge about sexually transmitted diseases (STD), reproductive health, adolescent sexuality, teenage pregnancies and abortion. These problems were also identified by the Liberian Demographic and Health Survey (LDHS), conducted in 1986. The LDHS revealed that knowledge of family planning methods is high (over 70 percent), however, usage is low (8 percent). With this apparent discrepancy between high

knowledge content and low usage coupled with a desired family size of seven and total fertility rate of seven; a massive FP/MCH IEC campaign is needed to correlate knowledge and usage through the provision of reliable information and education on FP/MCH which would change people's attitudes and behaviour towards FP and ideal family size. The net result would be an increase in contraceptive prevalence and a drastic reduction in total fertility. Consequently, the overall growth rate which poses problems for Liberia's development efforts will decline.

Project Purpose: The purpose of the Private Sector Family Planning project is to expand family planning service delivery and IEC throughout Liberia primarily utilizing the community-based distribution approach, inorder to increase Liberia's contraceptive prevalence from eight percent to not less than 33 percent, and eventually reduce the national population growth rate.

Preliminary Project Description: This project will enable private sector organizations to expand family planning services to large population centers throughout Liberia.

The expansion will facilitate a significant increase in contraceptive prevalence through family planning service delivery and FP/MCH IEC. FP services will be delivered through the community-based distribution (CBD) approach by trained community-based volunteers; while the FP/MCH IEC component will be channeled through a mass-media campaign and buttressed by the CBD field workers.

Program beneficiaries will be males and females in the reproductive ages residing in major cities and large rural towns. Over the long run the target population will realize the health and economic benefits from child spacing and small family size.

At the end of this project, it is expected that contraceptive prevalence will increase from eight to 33 percent. Proposed implementing organizations are the Family Planning Association of Liberia (FPAL) in collaboration with the Christian Health Association of Liberia (CHAL) and the Liberia Rural Communications Network (LRCN) which was established with USAID/L support._

A.I.D Policy Factors: Between 1986 and 1988, USAID/Liberia supported family planning projects primarily in urban areas. Policy considerations necessitated a revision of our strategy which now supports an expansion of family planning (FP) service delivery and FP information, education and communication (FP/IEC) throughout Liberia.

Support for policy development and policy implementation are integral components of USAID/Liberia's population strategy. Policy development must be followed by policy implementation through concrete commitment and action. Targets need to be met and resources provided. Moreover, it is vital that the Liberian people be fully aware of the importance and impact of population dynamics on their lives and the well-being of their society.

Design Schedule: The project will be developed by USAID/L and REDSO/WCA.

LIBERIA

ANNUAL BUDGET SUBMISSION
AGENCY TABLE VI

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EXPENDITURES OF LOCAL CURRENCY GENERATIONS
(Thousand U.S. Dollar equivalents)

	ACT: 88	EST: 89	PLAN: 90	PROP: 91
ECONOMIC SUPPORT FUND				
PUBLIC DEV ACTIVITIES	0	2,000	0	0
AGRIC/RURAL DVPT	0	0	0	0
ADMIN OF JUSTICE	0	0	0	0
BASIC EDUC	0	2,000	0	0
OTHER EDUC	0	0	0	0
NAT RES MGT	0	0	0	0
ENVIRONMENT	0	0	0	0
ENERGY	0	0	0	0
HEALTH	0	0	0	0
CHILD SURVIVAL	0	0	0	0
AIDS	0	0	0	0
POPULATION	0	0	0	0
HUM RIGHT/DEMO INIT	0	0	0	0
PRIV ENTERPRISE	0	0	0	0
PUBLIC SECTOR	0	0	0	0
INFRASTRUCTURE	0	0	0	0
PRIVATE SECTOR PROGRAMS	0	3,000	8,000	10,000
AGRIC/RURAL DVPT	0	0	0	0
ADMIN OF JUSTICE	0	0	0	0
BASIC EDUC	0	0	0	0
OTHER EDUC	0	0	0	0
NAT RES MGT	0	0	0	0
ENVIRONMENT	0	0	0	0
ENERGY	0	0	0	0
HEALTH	0	0	0	0
CHILD SURVIVAL	0	0	0	0
AIDS	0	0	0	0
POPULATION	0	0	0	0
HUM RIGHT/DEMO INIT	0	0	0	0
PRIV ENTERPRISE	0	3,000	8,000	10,000
PUBLIC SECTOR	0	0	0	0
INFRASTRUCTURE	0	0	0	0

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ANNUAL BUDGET SUBMISSION
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EXPENDITURES OF LOCAL CURRENCY GENERATIONS
(Thousand U.S. Dollar equivalents)

	ACT: 88	EST: 89	PLAN: 90	PROP: 91
RECURRENT BUDGET SUPPORT	0	0	0	0
AGRIC/RURAL DVPT	0	0	0	0
ADMIN OF JUSTICE	0	0	0	0
BASIC EDUC	0	0	0	0
OTHER EDUC	0	0	0	0
NAT RES MGT	0	0	0	0
ENVIRONMENT	0	0	0	0
ENERGY	0	0	0	0
HEALTH	0	0	0	0
CHILD SURVIVAL	0	0	0	0
AIDS	0	0	0	0
POPULATION	0	0	0	0
HUM RIGHT/DEMO INIT	0	0	0	0
PRIV ENTERPRISE	0	0	0	0
PUBLIC SECTOR	0	0	0	0
INFRASTRUCTURE	0	0	0	0
TRUST FUND (OE)	0	0	0	0
LC MONITORING (Trust Fund)	0	0	0	0
ECONOMIC SUPPORT FUND	0	5,000	8,000	10,000

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ANNUAL BUDGET SUBMISSION
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EXPENDITURES OF LOCAL CURRENCY GENERATIONS
(Thousand U.S. Dollar equivalents)

	ACT: 88	EST: 89	PLAN: 90	PROP: 91
DEVELOPMENT FUND FOR AFRICA				
PUBLIC DEV ACTIVITIES	0	0	0	0
AGRIC/RURAL DVPT	0	0	0	0
ADMIN OF JUSTICE	0	0	0	0
BASIC EDUC	0	0	0	0
OTHER EDUC	0	0	0	0
NAT RES MGT	0	0	0	0
ENVIRONMENT	0	0	0	0
ENERGY	0	0	0	0
HEALTH	0	0	0	0
CHILD SURVIVAL	0	0	0	0
AIDS	0	0	0	0
POPULATION	0	0	0	0
HUM RIGHT/DEMO INIT	0	0	0	0
PRIV ENTERPRISE	0	0	0	0
PUBLIC SECTOR	0	0	0	0
INFRASTRUCTURE	0	0	0	0
PRIVATE SECTOR PROGRAMS	0	0	0	0
AGRIC/RURAL DVPT	0	0	0	0
ADMIN OF JUSTICE	0	0	0	0
BASIC EDUC	0	0	0	0
OTHER EDUC	0	0	0	0
NAT RES MGT	0	0	0	0
ENVIRONMENT	0	0	0	0
ENERGY	0	0	0	0
HEALTH	0	0	0	0
CHILD SURVIVAL	0	0	0	0
AIDS	0	0	0	0
POPULATION	0	0	0	0
HUM RIGHT/DEMO INIT	0	0	0	0
PRIV ENTERPRISE	0	0	0	0
PUBLIC SECTOR	0	0	0	0
INFRASTRUCTURE	0	0	0	0

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ANNUAL BUDGET SUBMISSION
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EXPENDITURES OF LOCAL CURRENCY GENERATIONS
(Thousand U.S. Dollar equivalents)

	ACT: 88	EST: 89	PLAN: 90	PROP: 91
RECURRENT BUDGET SUPPORT	0	0	0	0
AGRIC/RURAL DVPT	0	0	0	0
ADMIN OF JUSTICE	0	0	0	0
BASIC EDUC	0	0	0	0
OTHER EDUC	0	0	0	0
NAT RES MGT	0	0	0	0
ENVIRONMENT	0	0	0	0
ENERGY	0	0	0	0
HEALTH	0	0	0	0
CHILD SURVIVAL	0	0	0	0
AIDS	0	0	0	0
POPULATION	0	0	0	0
HUM RIGHT/DEMO INIT	0	0	0	0
PRIV ENTERPRISE	0	0	0	0
PUBLIC SECTOR	0	0	0	0
INFRASTRUCTURE	0	0	0	0
TRUST FUND (OE)	0	0	0	0
LC MONITORING (Trust Fund)	0	0	0	0
DEVELOPMENT FUND FOR AFRICA	0	0	0	0

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ANNUAL BUDGET SUBMISSION
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EXPENDITURES OF LOCAL CURRENCY GENERATIONS
(Thousand U.S. Dollar equivalents)

	ACT: 88	EST: 89	PLAN: 90	PROP: 91
PL 480				
PUBLIC DEV ACTIVITIES	9,569	13,000	10,000	10,000
AGRIC/RURAL DVPT	5,250	5,780	5,280	5,280
ADMIN OF JUSTICE	0	0	0	0
BASIC EDUC	700	2,000	1,500	1,500
OTHER EDUC	250	250	250	250
NAT RES MGT	100	100	100	100
ENVIRONMENT	0	0	0	0
ENERGY	0	0	0	0
HEALTH	750	2,050	1,550	1,550
CHILD SURVIVAL	100	150	150	150
AIDS	0	0	0	0
POPULATION	0	0	0	0
HUM RIGHT/DEMO INIT	0	0	0	0
PRIV ENTERPRISE	350	850	350	350
PUBLIC SECTOR	659	455	455	455
INFRASTRUCTURE	1,350	1,365	365	365
PRIVATE SECTOR PROGRAMS	0	0	0	0
AGRIC/RURAL DVPT	0	0	0	0
ADMIN OF JUSTICE	0	0	0	0
BASIC EDUC	0	0	0	0
OTHER EDUC	0	0	0	0
NAT RES MGT	0	0	0	0
ENVIRONMENT	0	0	0	0
ENERGY	0	0	0	0
HEALTH	0	0	0	0
CHILD SURVIVAL	0	0	0	0
AIDS	0	0	0	0
POPULATION	0	0	0	0
HUM RIGHT/DEMO INIT	0	0	0	0
PRIV ENTERPRISE	0	0	0	0
PUBLIC SECTOR	0	0	0	0
INFRASTRUCTURE	0	0	0	0

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ANNUAL BUDGET SUBMISSION
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EXPENDITURES OF LOCAL CURRENCY GENERATIONS
(Thousand U.S. Dollar equivalents)

	ACT: 88	EST: 89	PLAN: 90	PROP: 91
RECURRENT BUDGET SUPPORT	0	0	0	0
AGRIC/RURAL DVPT	0	0	0	0
ADMIN OF JUSTICE	0	0	0	0
BASIC EDUC	0	0	0	0
OTHER EDUC	0	0	0	0
NAT RES MGT	0	0	0	0
ENVIRONMENT	0	0	0	0
ENERGY	0	0	0	0
HEALTH	0	0	0	0
CHILD SURVIVAL	0	0	0	0
AIDS	0	0	0	0
POPULATION	0	0	0	0
HUM RIGHT/DEMO INIT	0	0	0	0
PRIV ENTERPRISE	0	0	0	0
PUBLIC SECTOR	0	0	0	0
INFRASTRUCTURE	0	0	0	0
TRUST FUND (PROG)	0	0	0	0
PL 480	9,569	13,000	10,000	10,000

LIBERIA ANNUAL BUDGET SUBMISSION ABS FY: 91

The Expenditures of
Local Currency Generations For Micro and Small Enterprise
Programs

(In Thousands of U.S. Dollars Equivalents)

	FY: 88 Actual	FY: 89 Est.	FY: 90 Req.	FY: 91 AAPL
1. FROM ESF GENERATIONS				
A. FOR MICRO ENTERPRISE	0	0	0	0
1. For Credit	0	0	0	0
2. For TA/Training	0	0	0	0
B. FOR SMALL ENTERPRISE	0	0	0	0
1. For Credit	0	0	0	0
2. For TA/Training	0	0	0	0
C. FOR SMALL FARM	0	400	500	100
1. For Credit	0	400	500	100
2. For TA/Training	0	0	0	0
TOTAL ESF	0	400	500	100
2. FROM DA/DFA GENERATIONS				
A. FOR MICRO ENTERPRISE	0	0	0	0
1. For Credit	0	0	0	0
2. For TA/Training	0	0	0	0
B. FOR SMALL ENTERPRISE	0	0	0	0
1. For Credit	0	0	0	0
2. For TA/Training	0	0	0	0
C. FOR SMALL FARM	0	0	0	0
1. For Credit	0	0	0	0
2. For TA/Training	0	0	0	0
TOTAL DA	0	0	0	0

LIBERIA ANNUAL BUDGET SUBMISSION ABS FY: 91

The Expenditures of Local Currency Generations For Micro and Small Enterprise Programs

(In Thousands of U.S. Dollars Equivalents)

	FY: 88 Actual	FY: 89 Est.	FY: 90 Req.	FY: 91 AAPL
3. FROM PL 480 GENERATIONS				
A. FOR MICRO ENTERPRISE	200	341	200	200
1. For Credit	0	141	0	0
2. For TA/Training	200	200	200	200
B. FOR SMALL ENTERPRISE	0	0	0	0
1. For Credit	0	0	0	0
2. For TA/Training	0	0	0	0
C. FOR SMALL FARM	0	0	0	0
1. For Credit	0	0	0	0
2. For TA/Training	0	0	0	0
TOTAL PL480	200	341	200	200
GRAND TOTAL ESF+DA/DFA+PL480	200	741	700	300

TABLE VII - PLANNED EVALUATIONS
FY 1991 ANNUAL BUDGET SUBMISSION
USAID/LIBERIA

	PROJECT LIST (Project Title)	LAST EVAL. COMPLETED (Mo./Yr.)	FY 90 START (Qtr)	FY 90 TO AID/W (Qtr)	FY 91 START (Qtr)	FY 91 TO AID/W (Qtr)	REASONS/ISSUES	FUNDING SOURCE	FUNDING ($000)	USAID PERSON DAYS	COLLATERAL ASSISTANCE
1.	Ag. Research & Ext. II (669-0188)	10/86	1	3		-	PACD: 08/94 Interim evaluation to assess progress under redesign completed 8/88, and estimate likelihood of achieving revised output targets and purpose. Also to assess performance of technical services contractor to enable Mission contracting decisions.	Project	50	30	IQC - 66 person days
2.	Combatting Childhood Communicable Diseases (698-0421.69)	05/88	3	3	-	-	PACD: 7/91 Mid-project evaluation to identify implementation problems.	Project	50	20	IQC, AID/W CDC 30 person days
				-	3	3	Final Evaluation to assess impact the project has had on health status of target population, and to identify the elements needed for sustainability.		75	30	IQC, AID/W CDC 48 person days
3.	Primary Education (669-0166)	N/A	1	2			PACD: 12/92 The evaluation will examine recurring costs and sustainability of the project. It will also assess quality of in-service teacher training, use of appropriate sequenced-learning curriculum materials and adequacy of text book distribution.	PD&S	75	30	IQC 44 person days
4.	PVO/NGO Support (669-0211)	N/A			2	3	PACD: 09/92 This evaluation will assess the systems and procedures used to provide PVO/NGO development assistance under this project and, if required, recommend changes in project design. Also, to assess whether the project inputs are sufficient to achieve the planned outputs and purposes of the project.	Project	30	15	IQC 48 person days

Organization LIBERIA (Dollars in Thousands) Table VIII - 1988/1989

Expense Category	Func. Code	FY 1988 ACTUAL Dollars	Trust Funds	Total	$ Oblig. For LC	Units	FY 1989 ESTIMATE Dollars	Trust Funds	Total	$ Oblig. For LC	Units
U.S. Direct Hire	U100	425.3		425.3			391.5		391.5		
Other Mission Funded Code 11	105										
• Education Allowances	106	98.0		98.0		10.5	83.5		83.5		9
Cost of Living Allowances	108	68.5		68.5			46.0		46.0		
Other Mission Funded Code 12	110	10.4		10.4			5.3		5.3		
• Post Assignment Travel	111	43.4		43.4		8	31.5		31.5		8
• Post Assignment Freight	112	115.0		115.0		8	140.1		140.1		8
• Home Leave Travel	113	18.0		18.0		5	31.0		31.0		17
• Home Leave Freight	114	26.0		26.0		5	26.0		26.0		17
• Education Travel	115	3.4		3.4		2	1.3		1.3		1
• R & R Travel	116	30.4		30.4		17	20.9		20.9		12
• Other Code 215 Travel	117	12.2		12.2		2	5.9		5.9		3
Foreign National Direct Hire	U200	340.7		340.7			309.3		309.3		
• F.N. Basic Pay	201	282.0		282.0		23	259.4		259.4		21
• Overtime/Holiday Pay	202	6.0		6.0		0.5	8.0		8.0		0.5
All Other Code 11 - F.N.	203	22.6		22.6			22.5		22.5		
All Other Code 12 - F.N.	204	23.4		23.4			16.0		16.0		
Benefits - Former F.N. Pers.	205	6.7		6.7			3.4		3.4		
Contract Personnel	U300	359.7		359.7			379.0		379.0		
• U.S. PSC Salaries/Benefits	302	47.8		47.8		4	0		0		0
All Other U.S. PSC Costs	303										
• F.N. PSC Salaries/Benefits	304	311.9		311.9		76	379.0		379.0		75
All Other F.N. PSC Costs	305										
• Manpower Contracts	306										
Housing	U400	745.7		745.7			814.9		814.9		
• Residential Rent	401	218.9		218.9		18.6	232.0		232.0		22.0
Residential Utilities	402	130.3		130.3			198.0		198.0		
Maintenance & Renovation	403	45.1		45.1			35.0		35.0		
• Quarters Allowances	404										
• Security Guard Services	407	318.8		318.8		51	341.4		341.4		55
Official Residence Allowance	408	10.8		10.8			6.7		6.7		
Representation Allowance	409	1.8		1.8			1.8		1.8		
Office Operations	U500	681.7		681.7			667.4		667.4		
Office Rent	501	14.6		14.6			7.8		7.8		
Office Utilities	502	91.0		91.0			106.2		106.2		
Building Maint/Renovation	503	0.1		0.1			47.0		47.0		
Furn/Equip/Veh Repair/Maint	506	61.1		61.1			45.4		45.4		

Organization LIBERIA (Dollars in Thousands) Table VIII - 1988/1989

Expense Category	Func. Code	FY 1988 ACTUAL Dollars	Trust Funds	Total	$ Oblig. For LC	Units	FY 1989 ESTIMATE Dollars	Trust Funds	Total	$ Oblig. For LC	Units
Communications	909	15.2		15.2			15.0		15.0		
• Security Guard Services	910	122.0		122.0		20	128.7		128.7		20
Printing	911	4.8		4.8			3.0		3.0		
• Site Visits - Mission	913	12.8		12.8		28	45.0		45.0		47
• Site Visits - AID/W	914	19.2		19.2		5	10.0		10.0		2
• Information Meetings	915										
• Training Attendance	916	17.4		17.4		4	35.0		35.0		11
• Conference Attendance	917	12.3		12.3		6	10.0		10.0		5
• Other Operational Travel	918	7.7		7.7		8	2.0		2.0		1
Supplies and Materials	919	192.0		192.0			126.5		126.5		
FAAS	920	40.0		40.0		---	40.0		40.0		---
• Contract Consulting Svcs.	921										
• Contract Mgt/Prof. Services	922										
• Special Studies/Analyses	923										
ADP Hardware Leases/Maint.	925						10.0		10.0		
ADP Software Leases/Maint.	926										
Trans/Freight - All U800	998	10.0		10.0			5.0		5.0		
All Other Code 25 524	999	69.4		69.4			30.8		30.8		
NOP Procurement	**U800**	336.9		336.9			77.9		77.9		
• Vehicles	601	64.7		64.7		2	20.9		20.9		1
Residential Furniture	602	105.3		105.3			15.0		15.0		
Residential Equipment	603						10.0		10.0		
Office Furniture	604										
Office Equipment	605	55.7		55.7			25.0		25.0		
Other Equipment	606	15.2		15.2			6.5		6.5		
ADP Hardware Purchases	607	60.0		60.0							
ADP Software Purchases	608										
Trans/Freight - All U600	698	36.0		36.0			.5		.5		
TOTAL OPERATING EXPENSE BUDGET		2890.0		2890.0			2640.0		2640.0		
RECONCILIATION (FAAS)		(40.0)	( )	( )			(40.0)	( )	( )		
MISSION OPERATING REQUIREMENTS		2850.0		2850.0			2600.0		2600.0		
636(C) REQUIREMENTS	U999										
TOTAL ALLOWANCE REQUIREMENTS	U000	2850.0		2850.0			2600.0		2600.0		
Exchange Rate Used in Calculations											
Estimated Inflation Rate		The U.S. Dollar is local 6% currency here.									

Organization LIBERIA

(Dollars in Thousands)

Table VIII - FY 1990

Expense Category	Func. Code	FY 1990 ENHANCED Dollars	Trust Funds	Total	$ Oblig. For LC	Units	ADJUSTED AMOUNTS FOR MINIMUM LEVEL Dollars	Trust Funds	Total	$ Oblig. For LC	Units
U.S. Direct Hire	U100	422.1		422.1							
Other Mission Funded Code 11	105										
• Education Allowances	106	103.0		103.0		14					
Cost of Living Allowances	108	40.0		40.0							
Other Mission Funded Code 12	110	5.0		5.0							
• Post Assignment Travel	111	32.0		32.0		8					
• Post Assignment Freight	112	140.0		140.0		8					
• Home Leave Travel	113	31.0		31.0		17					
• Home Leave Freight	114	26.0		26.0		17					
• Education Travel	115	-				-					
• R & R Travel	116	39.1		39.1		23					
• Other Code 215 Travel	117	6.0		6.0		2					
Foreign National Direct Hire	U200	323.4		323.4							
• F.N. Basic Pay	201	272.0		272.0		20					
• Overtime/Holiday Pay	202	8.0		8.0		.5					
All Other Code 11 - F.N.	203	23.6		23.6							
All Other Code 12 - F.N.	204	16.8		16.8							
Benefits - Former F.N. Pers.	205	3.0		3.0							
Contract Personnel	U300	437.0		437.0							
• U.S. PSC Salaries/Benefits	302					1					
All Other U.S. PSC Costs	303	16.0		16.0							
• F.N. PSC Salaries/Benefits	304					7?					
All Other F.N. PSC Costs	305	421.0		421.0							
• Manpower Contracts	306										
Housing	U400	739.9		739.9							
• Residential Rent	401	243.1		243.1		20					
Residential Utilities	402	197.4		197.4							
Maintenance & Renovation	403	33.0		33.0							
• Quarters Allowances	404	-				-					
• Security Guard Services	407	260.4		260.4		42					
Official Residence Allowance	408	4.0		4.0							
Representation Allowance	409	2.0		2.0							
Office Operations	U500	643.6		643.6							
Office Rent	501	8.0		8.0							
Office Utilities	502	95.0		95.0							
Building Maint/Renovation	503	34.2		34.2							
Furn/Equip/Veh Repair/Maint	508	66.0		66.0							

Organization LIBERIA

(Dollars in Thousands)

Table VIII - FY 1990

Expense Category	Func. Code	FY 1990 ENHANCED Dollars	Trust Funds	Total	$ Oblig. For LC	Units	ADJUSTED AMOUNTS FOR MINIMUM LEVEL Dollars	Trust Funds	Total	$ Oblig. For LC	Units
Communications	909	25.0		25.0							
* Security Guard Services	910	129.0		129.0		20					
Printing	911	5.0		5.0							
* Site Visits - Mission	913	15.0		15.0		30					
* Site Visits - AID/W	914	10.0		10.0		2					
* Information Meetings	915	-		-		-					
* Training Attendance	916	25.0		25.0		8					
* Conference Attendance	917	10.0		10.0		5					
* Other Operational Travel	918	-		-							
Supplies and Materials	919	121.4		121.4							
FAAS	920	50.0		50.0							
* Contract Consulting Svcs.	921										
* Contract Mgt/Prof. Services	922										
* Special Studies/Analyses	923										
ADP Hardware Leases/Maint.	925										
ADP Software Leases/Maint.	926										
Trans/Freight - All U500	998	15.0		15.0							
All Other Code 25	999	35.0		35.0							
HHP Procurement	**U600**	84.0		84.0							
* Vehicles	601	30.0		30.0		2					
Residential Furniture	602										
Residential Equipment	603	20.0		20.0							
Office Furniture	604	6.0		6.0							
Office Equipment	605	16.0		16.0							
Other Equipment	606	2.0		2.0							
ADP Hardware Purchases	607										
ADP Software Purchases	608										
Trans/Freight - U600	698	10.0		10.0							
TOTAL OPERATING EXPENSE BUDGET		2650.0		2650.0							
RECONCILIATION (FAAS)		(50.0)	( )	(50.0)			( )	( )	( )		
MISSION OPERATING REQUIREMENTS		2600.0		2600.0							
Exchange Rate Used in Calculations											
Estimated Inflation Rate					6%						

* Unit Data must be provided.

The U.S. Dollar is local currency here.

Organization LIBERIA

(Dollars in Thousands)

Table VIII - FY 1991

Expense Category	Func. Code	FY 1991 ENHANCED Dollars	Trust Funds	Total	$ Oblig. For LC	Units	ADJUSTED AMOUNTS FOR MINIMUM LEVEL Dollars	Trust Funds	Total	$ Oblig. For LC	Units
U.S. Direct Hire	U100	455.0		455.0							
Other Mission Funded Code 11	105										
• Education Allowances	106	103.0		103.0		11					
Cost of Living Allowances	108	40.0		40.0							
Other Mission Funded Code 12	110	5.0		5.0							
• Post Assignment Travel	111	40.0		40.0		12					
• Post Assignment Freight	112	210.0		210.0		12					
• Home Leave Travel	113	31.0		31.0		17					
• Home Leave Freight	114	26.0		26.0		17					
• Education Travel	115										
• R & R Travel	116	34.0		34.0		20					
• Other Code 215 Travel	117	6.0		6.0		2					
Foreign National Direct Hire	U200	346.0		346.0							
• F.N. Basic Pay	201	291.0		291.0		20					
• Overtime/Holiday Pay	202	9.0		9.0		.5					
All Other Code 11 - F.N.	203	25.0		25.0							
All Other Code 12 - F.N.	204	18.0		18.0							
Benefits - Former F.N. Pers.	205	3.0		3.0							
Contract Personnel	U300	458.0		458.0							
• U.S. PSC Salaries/Benefits	302					1					
All Other U.S. PSC Costs	303	16.0		16.0							
• F.N. PSC Salaries/Benefits	304	442.0		442.0		77					
All Other F.N. PSC Costs	305										
• Manpower Contracts	306										
Housing	U400	739.9		739.9							
• Residential Rent	401	243.1		243.1		20					
Residential Utilities	402	197.4		197.4							
Maintenance & Renovation	403	33.0		33.0							
• Quarters Allowances	404	-		-							
• Security Guard Services	407	260.4		260.4		42					
Official Residence Allowance	408	4.0		4.0							
Representation Allowance	409	2.0		2.0							
Office Operations	U900	614.7		614.7							
Office Rent	501	8.0		8.0							
Office Utilities	502	95.0		95.0							
Building Maint/Renovation	503	34.2		34.2							
Furn/Equip/Veh Repair/Maint	506	66.0		66.0							

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Organization LIBERIA

(Dollars in Thousands)

Table VIII - FY 1991

Expense Category	Func. Code	FY 1991 ENHANCED Dollars	Trust Funds	Total	$ Oblig. For LC	Units	ADJUSTED AMOUNTS FOR MINIMUM LEVEL Dollars	Trust Funds	Total	$ Oblig. For LC	Units
Communications	509	25.0		25.0							
* Security Guard Services	510	129.0		129.0		20					
Printing	511	5.0		5.0							
* Site Visits - Mission	513	15.0		15.0		30					
* Site Visits - AID/W	514	10.0		10.0		2					
* Information Meetings	515	-		-							
* Training Attendance	516	25.0		25.0		8					
* Conference Attendance	517	10.0		10.0		5					
* Other Operational Travel	518	-		-							
Supplies and Materials	519	92.5		92.5							
FAAS	520	50.0		50.0							
* Contract Consulting Svcs.	521										
* Contract Mgt/Prof. Services	522										
* Special Studies/Analyses	523										
ADP Hardware Leases/Maint.	525										
ADP Software Leases/Maint.	526										
Trans/Freight - All U500	598	15.0		15.0							
All Other Code 25	599	35.0		35.0							
NOP Procurement	**U800**	86.4		86.4							
* Vehicles	601										
Residential Furniture	602										
Residential Equipment	603	20.0		20.0							
Office Furniture	604	6.0		6.0							
Office Equipment	605	16.0		16.0							
Other Equipment	606	2.0		2.0							
ADP Hardware Purchases	607	17.3		17.3							
ADP Software Purchases	608	15.1		15.1							
Trans/Freight - U600	698	10.0		10.0							
TOTAL OPERATING EXPENSE BUDGET		2700.0		2700.0							
RECONCILIATION (FAAS)		(50.0)	( )	(50.0)			( )	( )	( )		
MISSION OPERATING REQUIREMENTS		2650.0		2650.0							
Exchange Rate Used in Calculations											
Estimated Inflation Rate					6%						

* Unit Data must be provided.

The U.S. Dollar is local currency here.

Organization LIBERIA

TABLE VIII(a)
Narrative

During FY89, there was a decrease in the number of FSN direct hire of 9%, however FSN/PSC costs increased by 21%. This was due to (1) the addition of some positions, (2) the upgrading of several professional level positions, and (3) a decline in the amount of project reimbursement for pooled costs. Housing and related costs increased by 9%, primarily due to double occupancies associated with restoration of properties being turned-back in conjunction with a major move out of houses and a 4 apartment building into a 12 apartment building. This represents both an upgrading of housing, and will reduce future year housing per unit costs. We have reduced our procurement of supplies and materials as well as NXP in order to accommodate these increases.

During FY90 we expect an increase in our Liberian Staff personnel costs as the scheduled wage survey is expected to result in the first wage increase in several years. We also need to reinstate a USPSC to assist with classified secretarial and communications duties. With the departure of the USDH Engineer, we need to employ an FSN Engineer who is currently project funded. Housing unit costs will decrease, primarily due to savings in guard services incident to the move into the 12 apartments. Maintaining a staffing level of 13 USDHs and 4 IDIs will require maintaining the FY89 funding level of $2.6 million. This budget anticipates an average on-board strength of 10 USDH and IDIs.

During FY91 there will be a substantial increase in the number of USDHs departing and arriving at post. In order to accommodate this, we will have to continue minimum levels of procurement and have a small increase in our budget.

We are working towards the acquisition of a small OE Trust Fund from CIP generated Liberian Dollars. Although not yet agreed to, this may be available in FY90 to assist with procurement short-falls. Initially, some of these funds will also be needed for one-time improvements to the USAID compound, e.g. to correct a serious drainage problem. In addition although the Liberian dollar is officially one to one (1:1) with the US dollar in reality the purchasing power is only 2:1 or the widely used unofficial parallel rate. Thus there would not be a 1:1 increase in budget resources.

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TABLE VIII(b)
Information on U.S. PSC Costs

Job Title/Description	FY 1988	FY 1989	FY 1990	FY 1991
Secretary/Communications Specialist/Courier	7,000	-o-	16,000 (10/89-9/90)	16,000 (10/90-9/91
Property Managers	29,000	-o-	-o-	-o-
Administrative Asst.	11,800	-o-	-o-	-o-
	$47,800	-o-	16,000	16,000

Organization LIBERIA

TABLE VIII(b)
Information on F.N. PSC Costs

Job Title/Description	FY 1988	FY 1989	FY 1990	FY 1991
Secretary	$10,750.00	$11,066.00	$11,619.00	$12,200.27
Program Specialist	16,772.00	17,331.00	18,197.55	19,107.43
Program Assistant	12,362.00	12,748.00	13,385.40	14,054.67
Secretary	9,486.00	9,802.00	10,292.10	10,806.71
Secretary	9,077.00	9,329.00	9,795.45	10,285.22
Secretary	8,069.00	8,321.00	8,737.05	9,173.90
Secretary	9,581.00	9,581.00	10,060.05	10,563.05
Secretary	8,528.00	8,854.00	9,296.70	9,761.54
Secretary	-o-	7,565.00	7,943.25	8,340.41
Agricultural Economist	-o-	16,772.00	17,610.60	18,491.13
Secretary	8,854.00	8,854.00	9,296.70	9,761.54
Program Specialist	13,443.00	15,095.00	15,849.75	16,642.24
Program Specialist (Population)	13,764.00	15,435.00	16,206.75	17,017.09
Secretary	9,802.00	10,434.00	10,955.70	11,503.49
Contract Assistant	10,118.00	10,118.00	10,623.90	11,155.10
Secretary	6,305.00	6,557.00	6,884.85	7,229.09
Tel/Radio Technician	7,335.00	7,335.00	7,701.75	8,086.84
Travel Assistant	7,906.00	-o-	-o-	-o-
Clerk Typist	7,061.00	7,313.00	7,678.65	8,062.58
Computer Operator	6,557.00	7,906.00	8,301.30	8,716.37
Data Entry Clerk	2,342.00	3,038.00	3,189.90	3,349.40
C&R Supervisor	9,170.00	9,170.00	9,628.50	10,109.93
Mail/File Clark	3,931.00	4,071.00	4,274.55	4,488.28
Tel Operator	3,931.00	4,071.00	4,274.55	4,488.28
Secretary	8,321.00	8,573.00	9,001.65	9,451.75
Procurement Agent	7,061.00	7,061.00	7,414.05	7,784.75
Procurement Agent	5,967.00	6,190.00	6,499.50	6,824.48
Voucher Clerk	5,967.00	5,967.00	6,265.35	6,578.62
Customs Expeditor	6,305.00	6,557.00	6,884.85	7,229.09
Store Keeper	3,282.00	3,282.00	3,446.10	3,618.41
Supply Clerk	5,961.00	6,190.00	6,499.50	6,824.48
Work Control Clerk	6,648.00	6,877.00	7,220.85	7,581.89
Laborer	2,252.00	2,342.00	2,459.10	2,582.06
Maintenance Foreman	8,573.00	9,077.00	9,530.85	10,007.39
Purchasing Agent	12,014.00	12,014.00	12,614.70	i3,245.44
Mechanic/Generator	4,211.00	4,211.00	4,421.55	4,642.63
Masoner	4,929.00	5,051.00	5,305.55	5,568.73
Plumber	3,354.00	3,651.00	3,833.55	4,025.23
Plumber	3,511.00	3,651.00	3,833.55	4,025.23
Electrician	3,526.00	3,648.00	3,830.40	4,021.92
Electrician	3,526.00	3,648.00	3,830.40	4,021.92
Carpenter	4,491.00	4,631.00	4,862.55	5,105.68
Carpenter	4,491.00	4,491.00	4,715.55	4,951.33
Carpenter	3,791.00	3,791.00	3,980.55	4,179.58
Carpenter	3,791.00	3,791.00	3,980.55	4,179.58
Welder	4,071.00	4,071.00	4,274.55	4,488.28
Janitor	3,081.00	3,172.00	3,330.60	3,497.13

Organization LIBERIA

TABLE VIII(b)
INFORMATION ON F.N. PSC COSTS

Job Title/Description	FY 1988	FY 1989	FY 1990	FY 1991
Painter Foreman	$ 4,491.00	$ 4,491.00	$ 4,715.55	$ 4,951.33
Laborer	2,252.00	2,342.00	2,459.10	2,582.06
Receiving Clerk	2,522.00	2,522.00	2,679.60	2,813.58
Painter	3,770.00	3,770.00	3,958.50	4,156.43
Painter	3,282.00	3,282.00	3,446.10	3,618.41
Janitor	2,516.00	2,612.00	2,742.60	2,497.13
Janitor	2,717.00	2,808.00	2,948.40	3,095.82
Janitor	2,353.00	2,626.00	2,757.30	2,895.17
Laborer	2,540.00	2,622.00	2,753.10	2,890.76
Laborer	2,342.00	2,342.00	2,459.10	2,582.06
Laborer	2,353.00	2,444.00	2,566.20	2,694.51
Laborer	2,262.00	2,262.00	2,375.10	2,495.86
Motor Pool Supervisor	8,875.00	9,152.00	9,609.60	10,090.08
Dispatcher	4,571.00	4,873.00	5,116.65	5,372.48
Automotive Mechanic Foreman	4,211.00	4,351.00	4,568.55	4,796.98
Automotive Mechanic	4,351.00	4,491.00	4,715.55	4,951.33
Automotive/Welder	4,211.00	4,211.00	4,421.55	4,642.63
Chauffeur	3,282.00	3,282.00	3,446.10	3,618.41
Chauffeur	4,081.00	4,216.00	4,426.80	4,648.14
Chauffeur	4,081.00	4,216.00	4,426.80	4,648.14
Chauffeur	4,216.00	4,216.00	4,426.80	4,648.14
Chauffeur	4,216.00	4,216.00	4,426.80	4,648.14
Chauffeur	3,811.00	3,946.00	4,143.30	4,350.47
Chauffeur	4,416.00	4,576.00	4,804.80	5,045.04
Travel Assistant	-o-	6,305.00	6,620.25	6,951.26
Chauffeur	-o-	3,271.00	3,434.55	3,606.28
Mail Clerk	-o-	2,252.00	2,364.60	2,482.83
Chauffeur	4,216.00	-o-	-o-	-o-
Chauffeur	2,998.00	-o-	-o-	-o-
Secretary	6,419.00	-o-	-o-	-o-
Chauffeur	4,081.00	-o-	-o-	-o-
Chauffeur	4,216.00	-o-	-o-	-o-
Janitor	3,081.00	-o-	-o-	-o-
Chauffeur	2,898.00	3,271.00	3,434.55	3,606.28
Laborer	-o-	-o-	2,753.00	2,890.65
Engineer	-o-	-o-	21,224.00	22,285.20
Laborer	-o-	-o-	2,753.00	2,890.65
Laborer	-o-	-o-	2,753.00	2,890.65
	$429,899.00	$447,701.00	$499,569.05	$524,547.50
Less reimbursement from project for pooled costs	$117,734.00	$68,671.00	$78,537.00	$82,513.00
	$312,165.00	$379,030.00	$421,032.05	$442,034.50
Number of PSCs	76	75	77	77

Organization LIBERIA

TABLE VIII(c)
Manpower Contract Detail

Description	FY 1988	FY 1989	FY 1990	FY 1991
NONE				

Organization LIBERIA

TABLE VIII(d)
Contractual Services/Special Studies/All Other Code 25 Detail

Description	FY 1988	FY 1989	FY 1990	FY 1991
Garbage Collection, Pest Control, and other Miscellaneous Services	$69,400	$30,800	$35,000	$35,000

Organization LIBERIA

TABLE VIII(e)
ADP Hardware Purchases

Description	Quantity	FY 1988	FY 1989	FY 1990	FY 19
PC280-3 80286 CPU, 640K Memory 1.2MB Floppy Drive, 34MB Hard Drive, S/N. 19346Z, 14584Z, 19329Z & 19559Z	4	$ 9,456.00			
PC2-CK-US U.S. Country Kit	4	N/A			
MON-1240-PC2, Monochrome Monitor, S/N. 93165S, 93189S &93160S	4	484.00			
WPS-IWP-PC2-9, Integrated WP	4	244.00			
DSK-0360-PC2, 360K Floppy Drive	4	404.00			
WPS-SYSER-PC2-9, System Services	4	144.00			
7253461, PC Mouse	4	292.00			
VS-WLOC-PC2, Wang Local Office Connection	4	1,648.00			
DM50/300, Multifunctional Matrix Printer, S/N. 43595L, 43613L, 43609L and 43612L	4	1,928.00			
DM50/300-CK-U.S., U.S. Country Kit	4	N/A			
PC-PER-9, PC/APC Peripherals	4	N/A			
PC2-IK-P, Parallel Printer Interface	4	148.00			
PC2-IK-S, Serial Printer Interface	4	148.00			
PC-PM101, Wang/IBM Emulation Card	3	594.00			
PC-PM032, 512 KB Memory Expansion Card	3	1,068.00			
PC-PM005, Color Monitor, S/N.28128J	1	576.00			
PC-PM006, Color Monitor Card	1	288.00			
VS-SM-OC Cable Concentrator, S/N 09640X	1	978.00			
2529V, Tape Cartridge Drive, S/N. 10717D	1	3,825.00			
4230A, 64 K WP/DP Workstation, S/N. 18084R and 19459R	2	3,192.00			
Country Kit	2	N/A			
DW/OS-60, Daisy Printer, S/N. 35713K & 35851K	2	4,420.00			

Organization LIBERIA

TABLE VIII(e) (Continued)
ADP Hardware Purchases

Description	Quantity	FY 1988	FY 1989	FY 1990	FY 1991
DW/OS-60-CK-US, Country Kit	2	N/A			
DW/OS-60, Daisy Printer, S/N. 35815K 35826K, 35778K , 35793K & 35839K	5	$11,050.00			
4230A-VS, DP/WP Workstations, S/N. 19421R, 18299R, 18309R, 18079R, 61035R & 61085R	10	12,768.00			
4230A, 64 K WP/DP Workstation, S/N, 22436R	1	1,596.00			
4230A-CK-US, Country Kit	1	N/A			
DW/OS-60, Daisy Printer, S/N. 36071K	1	2,210.00			
Miscelleneous	-	2,559.00			
Wang PC-382 W 1MB RAM, 1,44MB 3.5" f/drive 5.25" 1,44MB f/drive 42 MB h/disk drive	1				$ 6,795.00
Backup Tape Drive 60MB	1				1,800.00
LCS 15 DSK 15 PPM Laser Printer	1				5,888.00
3.5" half height, 720KB diskette drive	1				105.00
VOC-001-PC2 VGA Color Monochrome Control. Card	1				369.00
PC-PM015 40cds Daisy Printer	1				684.00
Mon-1640 Full page image Monitor	1				1,280.00
Wang System Services Software	1				36.00
Graphics Card	1				300.00
					$17,257.00
TOTALS		$60,000.00	-o-	-o-	$17,257.00

ORGANIZATION LIBERIA

Table VIII(f)

HUMAN RESOURCE TABLE
RELATION OF WORKYEARS TO ACTIVITIES
FY 89 OE LEVEL 2,600,000

ACTIVITIES	DIRECT HIRE U.S. OE	DIRECT HIRE F.N. OE/TF	NON-DIRECT HIRE U.S. NATIONAL OE/TF	NON-DIRECT HIRE U.S. NATIONAL PROG	NON-DIRECT HIRE FOREIGN NATIONAL OE/TF	NON-DIRECT HIRE FOREIGN NATIONAL PROG	TOTALS OE/TF	TOTALS PROG	GRAND TOTAL
MISSION MANAGEMENT									
EXEC DIRECTION	2.0	-					2.0	-	2.0
PROG PLANNING	1.9	2.0			2.0		5.9	-	5.9
FINANCIAL MGT	1.3	7.0			-		8.3		8.3
ADMINISTRATIVE MGT	1.8	3.0			8.0		12.8		12.8
CONTRACT MGT	1.0	-			1.0		2.0		2.0
CLERICAL SUPPORT	0.7	2.0			11.0		13.7		13.7
OFF OPS SUPPORT	1.0	3.0			25.0		29.0		29.0
RESIDENTIAL OPS SUPPORT	1.0	3.0			24.0		28.0		28.0
ALL OTHER									
SUB-TOTAL	10.7	20.0	0.0	0.0	71.0	0.0	101.7	0.0	101.7
PROG/PROJECT MANAGEMENT									
ESF COMMODITY IMPORT PROG	0.5			1.0		2.0	0.5	3.0	3.5
ESF-PROJECTS	0.7			0.7			0.7	0.7	1.4
ESF-NON-PROJECT									
AG/RD NUTRITION	1.2			1.0	2.0		3.2	1.0	4.2
POPULATION					1.0		1.0	-	1.0
AIDS									
HEALTH	0.4	1.0			1.0		2.4	-	2.4
CHILD SURVIVAL									
EDUC HUMAN RESOURCES	1.0			1.0			1.0	1.0	2.0
PRVSCTR/ENERGY/ENVIRNMT	0.5			1.0			0.5	1.0	1.5
SUB-SAHARAN AF DEV ASST									
NO AF DEV ASST									
SAHEL DEV PROG									
PVT SCTR DEV LOAN FUNDS	1.0						1.0	-	1.0
ASHA									
HOUSING GUARANTEE									
HOUSING-NON GUARANTEE									
PL-480 TITLE II	1.5						1.5		1.5
PL-480 ALL OTHER									
DISASTER ASSISTANCE									
CENTRALLY FUNDED PROJECTS	0.5						0.5		0.5
REGIONALLY FUNDED PROJECTS									
OTHER	0.8			0.6	-	1.0	0.8	1.6	2.4
SUB-TOTAL	8.1	1.0	0.0	5.1	4.0	3.0	13.1	8.3	21.4
(INCLUDES IDIS) TOTAL	18.8	21.0	0.0	5.1	75.0	3.0	114.8	8.3	123.1

ORGANIZATION LIBERIA

Table VIII(f)

HUMAN RESOURCE TABLE
RELATION OF WORKYEARS TO ACTIVITIES
FY 90 OE LEVEL 2,600.000

ACTIVITIES	DIRECT HIRE U.S. OE	DIRECT HIRE F.N. OE/TF	NON-DIRECT HIRE U.S. NATIONAL OE/TF	NON-DIRECT HIRE U.S. NATIONAL PROG	NON-DIRECT HIRE FOREIGN NATIONAL OE/TF	NON-DIRECT HIRE FOREIGN NATIONAL PROG	TOTALS OE/TF	TOTALS PROG	GRAND TOTAL
MISSION MANAGEMENT									
EXEC DIRECTION	2.0						2.0		2.0
PROG PLANNING	2.0	2.0			2.0		6.0		6.0
FINANCIAL MGT	2.0	7.0			-		9.0		9.0
ADMINISTRATIVE MGT	1.0	3.0	1.0		8.0		13.0		13.0
CONTRACT MGT	1.0	-			1.0		2.0		2.0
CLERICAL SUPPORT	1.0	2.0			11.0		14.0		14.0
OFF OPS SUPPORT	1.0	3.0			25.0		29.0		29.0
RESIDENTIAL OPS SUPPORT	1.0	3.0			25.0		29.0		29.0
ALL OTHER	-								
SUB-TOTAL	11.0	20.0	1.0	-0-	72.0	-0-	104.0	-0-	104.0
PROG/PROJECT MANAGEMENT									
ESF COMMODITY IMPORT PROG	1.0			1.0		2.0	1.0	3.0	4.0
ESF-PROJECTS									
ESF-NON-PROJECT									
AG/RD NUTRITION	1.5			1.0	2.0		4.0	1.0	5.0
POPULATION					1.0		1.0		1.0
AIDS					-				
HEALTH	0.5				1.0		1.5		1.5
CHILD SURVIVAL									
EDUC HUMAN RESOURCES	0.5			1.0			0.5	1.0	1.5
PRVSCTR/ENERGY/ENVIRONT	2.0			1.0			2.0	1.0	3.0
SUB-SAHARAN AF DEV ASST									
SO AF DEV ASST									
SAHEL DEV PROG									
PVT SCTR DEV LOAN FUNDS	1.0						1.5		1.5
ASHA									
HOUSING GUARANTEE									
HOUSING-NON GUARANTEE									
PL-480 TITLE II	2.2						2.2		2.2
PL-480 ALL OTHER									
DISASTER ASSISTANCE									
CENTRALLY FUNDED PROJECTS	0.5						0.5		0.5
REGIONALLY FUNDED PROJECTS									
OTHER					1.0				
SUB-TOTAL	9.2	-0-	-0-	4.0	5.0	2.0	14.2	6.0	20.2
(INCLUDES IDIS) TOTAL	20.2	20.0	1.0	4.0	77.0	2.0	118.2	6.0	124.2

ORGANIZATION LIBERIA

Table VIII(f)

HUMAN RESOURCE TABLE
RELATION OF WORKYEARS TO ACTIVITIES
FY 91 OE LEVEL 2,650,000

ACTIVITIES	DIRECT HIRE		NON-DIRECT HIRE				TOTALS		GRAND
	U.S.	F.N.	U.S. NATIONAL		FOREIGN NATIONAL				
	OE	OE/TF	OE/TF	PROG	OE/TF	PROG	OE/TF	PROG	TOTAL
MISSION MANAGEMENT									
EXEC DIRECTION	2.0						2.0		2.0
PROG PLANNING	2.0	2.0			2.0		6.0		6.0
FINANCIAL MGT	2.0	7.0			-		9.0		9.0
ADMINISTRATIVE MGT	1.0	3.0	1.0		8.0		13.0		13.0
CONTRACT MGT	1.0	-			1.0		2.0		2.0
CLERICAL SUPPORT	1.0	2.0			11.0		14.0		14.0
OFF OPS SUPPORT	1.0	3.0			25.0		29.0		29.0
RESIDENTIAL OPS SUPPORT	1.0	3.0			25.0		29.0		29.0
ALL OTHER	-								
SUB-TOTAL	11.0	20.0	1.0	-0-	72.0	-0-	104.0	-0-	104.0
PROG/PROJECT MANAGEMENT									
ESF COMMODITY IMPORT PROG	1.0			1.0		2.0	1.0	3.0	4.0
ESF-PROJECTS									
ESF-NON-PROJECT									
AG/RD NUTRITION	1.5			1.0	2.0		4.0	1.0	5.0
POPULATION					1.0		1.0		1.0
AIDS					-				
HEALTH	0.5				1.0		1.5		1.5
CHILD SURVIVAL									
EDUC HUMAN RESOURCES	0.5			1.0			0.5	1.0	1.5
PRVSCTR/ENERGY/ENVIRONT	2.0			1.0			2.0	1.0	3.0
SUB-SAHARAN AF DEV ASST									
SO AF DEV ASST									
SAHEL DEV PROG									
PVT SCTR DEV LOAN FUNDS	1.0						1.5		1.5
ASHA									
HOUSING GUARANTEE									
HOUSING-NON GUARANTEE									
PL-480 TITLE II	2.0						2.0		2.0
PL-480 ALL OTHER									
DISASTER ASSISTANCE									
CENTRALLY FUNDED PROJECTS	0.5						0.5		0.5
REGIONALLY FUNDED PROJECTS									
OTHER					1.0				
SUB-TOTAL	9.2	-0-	-0-	4.0	5.0	2.0	14.0	6.0	20.0
(INCLUDES IDIS) TOTAL	20.0	20.0	1.0	4.0	77.0	2.0	118.0	6.0	124.0

ANNEX I
TABLE VIII [g]

FY 1991 ANNUAL BUDGET SUBMISSION
Information on U.S. Direct Hire Staffing

POSNO/ SACode*	Position Title	Program Management Responsibility	FY 1989	FY 1990	FY 1991
1009	Mission Director	None	1.0	1.0	1.0
1012(c)	Deputy Mission Dir.	None	1.0	1.0	1.0
1017	Secretary	None	0.7	1.0	1.0
2010	Sup Executive Officer	None	1.0	1.0	1.0
2011	Sup Executive Officer	None	1.0	1.0	1.0
2015	General Services Off	None	1.0	1.0	1.0
2017	Contract Off	None	1.0	1.0	1.0
3007	Controller	None	0.8	1.0	1.0
3012	Finl Mgt. Off. Finl An.	None	0.5	1.0	1.0
4008(a)	Sup Program Officer	Human Rights Grants	1.0	1.0	1.0
4013	Program Officer	PD&S	0.0	1.0	1.0
5006	Sup Project Dvl. Off	CIP PVO/NGO	1.0	1.0	1.0
5011	Project Dvl. Off.	SPAF,Small Enterprise	1.0	1.0	1.0
5031	Engineering Off.	Road Maintenance	0.8	0.0	0.0
6005	Sup Agric. Dvl. Off.	Ag. Research & Ext.	1.0	1.0	1.0
6010	Food for Peace Off	PL-480	0.0	1.0	1.0
6015	Agricultural Ecs Off	To be determined	0.2	1.0	1.0
8005	Human Rsrs. Dvl. Off.	Primary Education	1.0	0.0	0.0
8009	Health Dvl Off	Primary Health , CCCD	0.4	1.0	1.0
9006	Sup Program Ecs Off	OPEX Project	0.7	0.0	0.0
9010	Program Economist	PL-480 Counterpart	1.0	1.0	1.0
		Total Positions	20.0	18.0	18.0
		Total Workyears	16.1	18.0	18.0

* SACode - Special Activity Code:

(a) Disaster Relief Officer
(b) EEO Officer
(c) Emergency Preparedness Officer
(d) Energy Officer
(e) Environmental Officer
(f) PVO Officer
(g) Private Enterprise Officer
(h) Security Officer
(i) Women-in-Development Officer
(j) Other [Specify]:_____

NOTE: Direct Hire workyear totals shown in TABLE VIII [g] must agree with Function Code 101 Unit TABLE VIII including IDIs workyears covered under Table VIII [h].

ANNEX I
TABLE VIII [h]

FY 1991 ANNUAL BUDGET SUBMISSION
Information on IDI Staffing

BS Code	Title	FY 1989	FY 1990	FY 1991
02	Program (Completes Training 11/89)	0.3	0.1	0.0
03	Admin (Completes Training 11/89)	0.3	0.1	0.0
94	Project Dvl (Completes Training 8/89)	1.3	0.0	0.0
94	Project Dvl	0.3	1.0	1.0
10	Agr. Dvl.	0.3	1.0	1.0
	Total Positions	5	4	4
	Total Workyears	2.7	2.2	2.0

NOTE: IDI workyear totals shown in TABLE VIII [h] are to be included in Function Code 101 Unit Table VIII.

ANNEX I
TABLE VIII [i]

FY 1991 ANNUAL BUDGET SUBMISSION
Information on Foreign Service & Third Country National
Direct Hire Staffing

Category	Descriptive Job Title	FY 1989	FY 1990	FY 1991
FSNDH	Participant Training Assistant	1.0	1.0	1.0
FSNDH	Chief Accountant	1.0	1.0	1.0
FSNDH	Financial Assistant	1.0	1.0	1.0
FSNDH	Cashier	1.0	1.0	1.0
FSNDH	Accounting Technician	1.0	1.0	1.0
FSNDH	Voucher Examiner	1.0	1.0	1.0
FSNDH	Payroll Laison Assistant	1.0	1.0	1.0
FSNDH	Accounting Technician	1.0	1.0	1.0
FSNDH	Secretary	1.0	1.0	1.0
FSNDH	Program Assistant	1.0	1.0	1.0
FSNDH	Program Assistant	1.0	0.0	0.0
FSNDH	Secretary	1.0	1.0	1.0
FSNDH	Personnel Specialist	1.0	1.0	1.0
FSNDH	Personnel Assistant	1.0	1.0	1.0
FSNDH	Personnel Clerk	1.0	1.0	1.0
FSNDH	Realty Clerk	1.0	1.0	1.0
FSNDH	Supply Clerk	1.0	1.0	1.0
FSNDH	Maintenance Supervisor	1.0	1.0	1.0
FSNDH	Work Control Clerk	1.0	1.0	1.0
FSNDH	Janitor Supervisor	1.0	1.0	1.0
FSNDH	Automotive Mechanic	1.0	1.0	1.0
Total Positions		OE	21	20	20
Total Workyears		OE	21.0	20.0	20.0

NOTE: Foreign National, including TCNs, direct hire OE funded workyear totals shown in TABLE VIII [i] must agree with Function Code 201 Units on Table VIII.

ANNEX I
Table VIII [k]

FY 1991 ANNUAL BUDGET SUBMISSION
Information on U.S., Foreign & Third Country National
Contract Staffing

Category	Descriptive Job Title	Funding	FY 1989	FY 1990	FY 1991
TCNPSC	Project Manager (Education)	Prog	1.0	1.0	1.0
USPSC	Secretary/Communications Specialist/Courier	OE	-0-	1.0	1.0
USPSC	Acct. Project Mgt. (OPEX)	Prog.	0.4	0.0	0.0
USPSC	Team Leader (OPEX)	Prog	0.3	0.0	0.0
USPSC	Student Intern	Prog	0.3	0.0	0.0
USPSC	Student Intern	Prog	0.3	0.0	0.0
USPSC	Commodity Mgt. Officer	Prog	1.0	1.0	1.0
USPSC	Asst. Project Mgr.(PVO/NGO)	Prog	1.0	1.0	1.0
USPSC	Asst. Project Officer (Ag)	Prog	1.0	1.0	1.0
	Total Positions	OE	1.0	1.0	1.0
	Total Workyears	OE	0	1.0	1.0
	Total Positions	PRG	8.0	4.0	4.0
	Total Workyears	PRG	5.3	4.0	4.0

NOTE: Foreign National, including TCNs, Personal Service Contract OE funded workyear totals shown in Table VIII [k] must agree with Function Code 304 units on Table VIII.

1991 ABS PRIVATIZATION PLAN

Background/GOL Policy

In 1980, the GOL took possession of hotels, a zoo, animal feed mills, poultry farms, the country's only passenger rail wagon, a paint factory, fleets of fishing boats, and dozens of other industries that had been owned by the Americo-Liberian elite. The army's efforts to manage these companies were unsuccessful, the present government realized that state control of individual firms led to the evaporation rather than the redistribution of profits, and in 1984 the former owners were invited to pick up the pieces. With one partial exception, the Mesurado Industrial Complex, which was owned by the Tolbert family[1] , all of the assets that were taken over in 1980 have been returned to the private sector or closed.

There remain, however, several major companies, most of which began operations before 1980, that are GOL controlled. Some of the most important of these are:

1. Liberian Produce Marketing Corporation (LPMC), founded in 1962, and responsible for the purchase and export of coffee and cocoa, and the purchase and import of rice;

2. Liberian Petroleum Refinery Corporation (LPRC), nationalized in 1978, and responsible for the import of most petroleum products;

3. Liberian Sugar Corporation, opened in 1977 and closed in 1981, a sugar refinery;

4. Decoris Oil Palm Company, incorporated in 1979 but never really productive;

5. Butaw Oil Palm corporation, completed in 1984, and working below capacity with EEC assistance;

6. Agricultural and Cooperative Development Bank; and

7. National Housing and Savings Bank, both incorporated before 1980.

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[1] Mesurado, which was worth millions of dollars, includes a machine shop, an oxygen/acetylene plant, a feed mill, an egg farm, and a fishing fleet. Some of these activities have been returned to the Tolbert family, some are now mixed companies, and others remain in GOL hands.

There are also five major public utility companies, as follows:

1. National Port Authority, which is now under EEC-funded private management;

2. Liberia Telecommunications Corporation;

3. Liberia Water and Sewer Corporation, now supported by GTZ-funded technical assistance;

4. Liberia Electricity Corporation;

5. Roberts International Airport.

The government-run companies are overstaffed, inefficient, and ineffectual. The electricity goes off frequently, a phone call is often a time-consuming and frustrating ordeal, Monrovia's central residential area has water only at night, farmers are paid 25 percent of the border price for export crops, the sugar refinery has not functioned for seven years, only a handful of the transport company's 130 low-mileage buses are in operation, the GOL banks cannot cash checks larger than a few thousand dollars without several weeks' notice, and there are gas shortages at least once a month.

The GOL recognizes that a problem exists and has stated officially, in Executive Order Number 1/1989 (of February 28, 1989), that "Government is doing everything to privatize public corporations." Despite this statement, which is the latest in a series dating back several years, the GOL has yet failed to demonstrate that the political will exists to undertake the privatization of a major parastatal.

USAID/Liberia Privatization Strategy

USAID's strategy is to encourage the GOL to meet its own objectives, starting with a case that is not controversial, and later, if possible, extending our efforts to include support for the privatization of a major public utility. Our first step was a study of the Liberian Sugar Corporation, completed in February 1989, which showed that the company could be profitable in private hands. This study was reviewed and approved by the President's Office in May and the Ministry of Agriculture has requested USAID's assistance to prepare and review an international tender to sell the refinery. USAID will use FY 1989 PD&S to draw on PRE resources to assist in this effort.

In the longer term, USAID will address the issue of whether one of the major public utilities can be privatized. Which parastatal is selected depends on several factors: prior study, the GOL's proves it is supportive, the attractiveness to private investors, and the potential for improved service under private ownership. USAID may set aside funds in 1990 to conduct a study of the selected parastatal with a view to privatization.[2] If initial studies are promising and the GOL agrees, then USAID may make available some funds to facilitate the process. Our assistance could take the form of offering buyers preferential access to CIP foreign exchange, or using CIP-generated local currency for staff reductions prior to sale.

The extent of USAID involvement in 1991 will depend on several factors, particularly the commitment of the GOL, and the potential profitability of the public corporations. USAID will not make available substantial resources to a privatization effort without clear evidence of strong GOL support.

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[2] USAID has proposed to earmark 10% of CIP II (Project 669-0215) for this, for program administration, and for other activities directly related to the private sector.

LIBERIA ANNUAL BUDGET SUBMISSION ABS FY: 91

Table to Annex K
Micro,Small, and Small Farm Enterprises

ESF and DA
Dollar Commitments for Micro
And Small Enterprise Programs
(U.S. Dollars Thousands)

	FY: 88 Actual	FY: 89 Est.	FY: 90 Req.	FY: 91 AAPL
1. ESF DOLLAR COMMITMENTS				
A. FOR MICRO ENTERPRISE	0	850	2000	1400
1. For Credit	0	600	1200	1100
2. For TA/Training	0	250	800	300
B. FOR SMALL ENTERPRISE	0	2550	4500	3100
1. For Credit	0	2150	2000	2000
2. For TA/Training	0	400	2500	1100
C. FOR SMALL FARM	0	1400	1500	1500
1. For Credit	0	1100	1500	1500
2. For TA/Training	0	300	0	0
TOTAL ESF	0	4800	8000	6000
2. DA/DFA DOLLAR COMMITMENTS				
A. FOR MICRO ENTERPRISE	200	0	0	1000
1. For Credit	100	0	0	700
2. For TA/Training	100	0	0	300
B. FOR SMALL ENTERPRISE	645	0	0	0
1. For Credit	350	0	0	0
2. For TA/Training	295	0	0	0
C. FOR SMALL FARM	200	0	0	500
1. For Credit	100	0	0	500
2. For TA/Training	100	0	0	0
TOTAL DA	1045	0	0	1500
GRAND TOTAL ESF+DA/DFA	1045	4800	8000	7500

LIBERIA

ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE: I

ABS FY: 91
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PROGRAM/PROJECT NEW STARTS AND AMENDMENTS
(Thousand U.S. Dollars)

NPA/ PROJ NO	APPRO	TITLE	PROJ CODE	PROJ STAT	FY INIT	FY FIN	LOP YRS	LOP AUTH $	LOP PLAN $
669-0166	SS	PRIMARY EDUCATION PROJECT	PA	A	88	90	5	7150	8150
669-0215	ES	COMMODITY IMPORT PROGRAM II	NPA	N	90	92	4	0	30000
669-0219	SS	PRIMARY HEALTH CARE II	PA	N	90	93	5	0	10000
669-0220	ES	PRIVATE HEALTH CARE IMPROVEMENT	PA	N	89	89	3	0	3400
669-0221	SS	SMALL PROJECT ASSISTANCE FUND	PA	N	90		0	0	40
669-0222	ES	RURAL PRIVATE SECTOR SUPPORT	PA	N	90	90	5	0	6000
669-0223	ES	PVO CO-FINANCING	PA	N	91	93	5	0	6000
669-0223	SS	PVO CO-FINANCING	PA	N	91	93	5	0	9000
669-0224	SS	SUSTAINABLE RESOURCES MANAGEMENT PROJECT	PA	N	91	94	5	0	5021
669-0225	ES	SMALL BUSINESS DEVELOPMENT PROJECT	PA	N	90	93	4	0	10000
669-0226	ES	LIBERIAN RURAL INFORMATION SYSTEM II	PA	N	91	91	5	0	1250
669-0226	SS	LIBERIAN RURAL INFORMATION SYSTEM II	PA	N	91	93	5	0	5850
669-0227	ES	PRIVATE SECTOR FAMILY PLANNING EXPANSION	PA	N	90	92	5	0	6750
669-0227	SS	PRIVATE SECTOR FAMILY PLANNING EXPANSION	PA	N	90	91	5	0	3250

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ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE II

ABS FY: 91
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PIPELINE AND MORTGAGE ANALYSIS
(Thousand U.S. Dollars)

	FISCAL YEAR			
	ACT: 88	EST: 89	PLAN: 90	PROP: 91
NPA PIPELINE				
PREVIOUS FY CUMUL OBLIG.	5,000	5,000	5,000	16,000
FY OBLIGATIONS	0	0	11,000	10,000
CUMULATIVE OBLIGATIONS	5,000	5,000	16,000	26,000
PREVIOUS FY CUMUL EXPEND.	0	1,400	4,300	9,000
FY EXPENDITURES	1,400	2,900	4,700	7,000
CUMULATIVE EXPENDITURES	1,400	4,300	9,000	16,000
PIPELINE	3,600	700	7,000	10,000
% PIPELINE OF OBLIG.	72.0%	14.0%	43.8%	38.5%
% LIQUIDATION RATE	38.9%	414.3%	67.1%	70.0%
NPA MORTGAGE				
LOP PLANNED	35,000	35,000	35,000	35,000
CUMULATIVE OBLIGATIONS	5,000	5,000	16,000	26,000
MORTGAGE	30,000	30,000	19,000	9,000

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ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE II

ABS FY: 91
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06/19/89

PIPELINE AND MORTGAGE ANALYSIS
(Thousand U.S. Dollars)

	FISCAL YEAR			
	ACT: 88	EST: 89	PLAN: 90	PROP: 91
PA PIPELINE				
PREVIOUS FY CUMUL OBLIG.	65,361	74,113	94,393	117,393
FY OBLIGATIONS	8,752	20,280	23,000	14,760
CUMULATIVE OBLIGATIONS	74,113	94,393	117,393	132,153
PREVIOUS FY CUMUL EXPEND.	26,523	43,210	57,869	77,879
FY EXPENDITURES	14,687	14,679	19,990	18,740
CUMULATIVE EXPENDITURES	43,210	57,889	77,879	96,619
PIPELINE	30,903	36,504	39,514	35,534
% PIPELINE OF OBLIG.	41.7%	38.7%	33.7%	26.9%
% LIQUIDATION RATE	47.5%	40.2%	50.6%	52.7%
PA MORTGAGE				
LOP PLANNED	156,958	156,958	156,958	156,958
CUMULATIVE OBLIGATIONS	74,113	94,393	117,393	132,153
MORTGAGE	82,845	62,565	39,565	24,805

**** END OF REPORT ****

LIBERIA

ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE III

MISSION'S BUREAU BUY-INS
(Thousand U.S. Dollars)

ABS FY: 91
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NPA/ PROJ NO	APPRO	TITLE	LOP YRS	LOP AUTH $	LOP PLAN $	ACTUAL 88	ESTIM 89	PLANNED 90	PROPOSED 91
669-HRDA	SS	HUMAN RESOURCE DEVELOPMENT ASSISTANCE	5	0	1,200	240	720	0	240
6980433.02	EH	AFRICAN MANPOWER DEVELOPMENT II	10	1,040	1,040	0	0	0	0
6980433.02	FN	AFRICAN MANPOWER DEVELOPMENT II	10	87	87	0	0	0	0
		SUBTOTAL		1,127	1,127	0	0	0	0
		GRAND TOTAL		1,127	2,327	240	720	0	240

**** END OF REPORT ****

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ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE IV

ABS FY: 91
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BUY-INS TO CENTRALLY FUNDED PROJECTS
(Thousand U.S. Dollars)

NPA/ PROJ NO	APPRO	TITLE	LOP YRS	LOP AUTH $	LOP PLAN $	ACTUAL 88	ESTIM 89	PLANNED 90	PROPOSED 91
		GRAND TOTAL		0	0	0	0	0	0

**** END OF REPORT ****

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ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE V

CENTRALLY FUNDED ACTIVITIES
(Thousand U.S. Dollars)

ABS FY: 91
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NPA/ PROJ NO	APPRO	TITLE	LOP YRS	LOP AUTH $	LOP PLAN $	ACTUAL 88	ESTIM 89	PLANNED 90	PROPOSED 91
I. DIRECTLY RELATED TO MISSION PORTFOLIO									
6980421.69	HE	COMBATTING CHILDHD COMMUNICABLE DISEASES	5	0	1,505	650	0	0	0
		TOTAL DIRECTLY RELATED		0	1,505	650	0	0	0
II. INDIRECTLY RELATED TO MISSION PORTFOLIO									
6980506.69	SD	SMALL PROJECT ASSISTANCE PROGRAM	0	0	0	40	40	0	0
936-0968	PN	SURGICAL CONTRACEPTION EDUC,COUNSEL,SVCS	3	145	0	0	0	0	0
936-3028	PN	SOCIAL MARKETING FOR CHANGE (SOMARC)	2	292	0	0	0	0	0
936-3040	PN	NATURAL FAMILY PLANNING	7	489	0	0	0	0	0
936-3042	PN	URBAN COMMUNITY-BASED F.P.SERVICES	4	426	0	0	0	0	0
936-5034	PN	FAMILY PLANNING ENTERPRISE	2	194	0	0	0	0	0
9363045.04	PN	OPTIONS FOR POPULATION POLICY	1	20	0	0	0	0	0
		TOTAL INDIRECTLY RELATED		1,566	0	40	40	0	0
III. NOT RELATED TO MISSION PORTFOLIO									
		TOTAL NOT RELATED		0	0	0	0	0	0
GRAND TOTAL									
		TOTAL I + II + III		1,566	1,505	690	40	0	0

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ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE VIa

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SUMMARY OF EXPENDITURES OF LOCAL CURRENCY GENERATIONS
(Thousand U.S. Dollar equivalents)

	ACT: 88	EST: 89	PLAN: 90	PROP: 91
ECONOMIC SUPPORT FUND				
BEGINNING PIPELINE	0	2,500	0	3,000
GENERATIONS	2,500	2,500	11,000	10,000
LC EXPENDITURES	0	5,000	8,000	10,000
END OF YEAR UNEXPENDED BALANCE	2,500	0	3,000	3,000
TRUST FUND (OE)	0	0	0	0
% TRUST FUND OF LC EXPENDS	0.0	0.0	0.0	0.0
DEVELOPMENT FUND FOR AFRICA				
BEGINNING PIPELINE	0	0	0	0
GENERATIONS	0	0	0	0
LC EXPENDITURES	0	0	0	0
END OF YEAR UNEXPENDED BALANCE	0	0	0	0
TRUST FUND (OE)	0	0	0	0
% TRUST FUND OF LC EXPENDS	0.0	0.0	0.0	0.0
PL 480				
BEGINNING PIPELINE	0	0	0	0
GENERATIONS	9,569	13,000	10,000	10,000
LC EXPENDITURES	9,569	13,000	10,000	10,000
END OF YEAR UNEXPENDED BALANCE	0	0	0	0
TRUST FUND (PROG)	0	0	0	0
GRAND TOTAL				
BEGINNING PIPELINE	0	2,500	0	3,000
GENERATIONS	12,069	15,500	21,000	20,000
LC EXPENDITURES	9,569	18,000	18,000	20,000
END OF YEAR UNEXPENDED BALANCE	2,500	0	3,000	3,000
TRUST FUND (OE)	0	0	0	0
% TRUST FUND OF LC EXPENDS	0.0	0.0	0.0	0.0

LIBERIA

ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE VIb

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NON-ADD EXPENDITURES OF LOCAL CURRENCY GENERATIONS
(Thousand U.S. Dollar equivalents)

	ACT: 88	EST: 89	PLAN: 90	PROP: 91
WOMEN IN DEVELOPMENT	0	0	0	0
DISASTER ASSISTANCE	0	0	0	0
COOPERATIVES	0	0	0	0
PVO INTERNATIONAL	0	0	0	0
PVO U.S.	0	0	0	0
PVO LOCAL	0	425	425	425
TOTAL PVO (INT+US+LOC)	0	425	425	425
TOTAL PVO/COOP	0	425	425	425

LIBERIA

ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE VII

ADD - PVO/COOP ACTIVITIES
(Thousand U.S. Dollars)

ABS FY: 91
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PROJ NO	APP	PVO	TITLES	ORIG IND	LOP AUTH $	% PROJ TOTAL	SUBPROJ PACD	ACTUAL 88	ESTIMAT 89	PLANNED 90	PROPOSE 91
669-0211	EH		PVO/NGO SUPPORT PROJECT								
-		1	PVO/NGO SUPPORT PROJECT	U	1,003	91.2	06/92				
			EXPERIMENT IN INTERNATIONAL LIVING								
			AFR/B BASIC ED					500	0	0	0
			AFR/B OTHER ED					503	0	0	0
			Subtotal					1,003	0	0	0
		**	PVO COMPONENTS SUBTOTAL					1,003	0	0	0
669-0211	ES		PVO/NGO SUPPORT PROJECT								
		1	PVO/NGO SUPPORT PROJECT	U	4,200	63.6	06/92				
			EXPERIMENT IN INTERNATIONAL LIVING								
			AFR/B AGRI					0	1,400	0	0
			AFR/B MICRO ENT					0	1,400	0	0
			AFR/B BASIC ED					0	1,400	0	0
			Subtotal					0	4,200	0	0
		2	SMALL ENTERPRISE DEVELOPMENT	L	2,400	36.4	12/91				
			PARTNERSHIP FOR PRODUCTIVITY/LIBERIA								
			AFR/B AGRI					0	1,200	0	0
			AFR/B MICRO ENT					0	1,200	0	0
			Subtotal					0	2,400	0	0
		**	PVO COMPONENTS SUBTOTAL					0	6,600	0	0
669-0211	FN		PVO/NGO SUPPORT PROJECT								
		2	SMALL ENTERPRISE DEVELOPMENT PROJECT	L	600	100.0	12/91				
			PARTNERSHIP FOR PRODUCTIVITY/LIBERIA								
			AFR/B AGRI					300	0	0	0
			AFR/B MICRO ENT					300	0	0	0
			Subtotal					600	0	0	0
		**	PVO COMPONENTS SUBTOTAL					600	0	0	0
669-0211	HE		PVO/NGO SUPPORT PROJECT								
		1	PVO/NGO SUPPORT PROJECT	U	100	100.0	06/92				
			EXPERIMENT IN INTERNATIONAL LIVING								
			AFR/B HEALTH					100	0	0	0
			Subtotal					100	0	0	0
		**	PVO COMPONENTS SUBTOTAL					100	0	0	0
669-0211	SD		PVO/NGO SUPPORT PROJECT								
		1	PVO/NGO SUPPORT PROJECT	U	374	79.6	06/92				
			EXPERIMENT IN INTERNATIONAL LIVING								
			AFR/B OTHER ED					374	0	0	0

LIBERIA

ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE VII

ADD - PVO/COOP ACTIVITIES
(Thousand U.S. Dollars)

ABS FY: 91
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PROJ NO	APP	PVO	TITLES	ORIG IND	LOP AUTH $	% PROJ TOTAL	SUBPROJ PACD	ACTUAL 88	ESTIMAT 89	PLANNED 90	PROPC 91
			Subtotal					374	0	0	
		**	PVO COMPONENTS SUBTOTAL					374	0	0	
669-0211	SS		PVO/NGO SUPPORT PROJECT								
		1	PVO/NGO SUPPORT PROJECT	U	2,561	33.4	06/92				
			EXPERIMENT IN INTERNATIONAL LIVING								
			AFR/B BASIC ED					581	0	0	
			AFR/B OTHER ED					500	0	0	
			AFR/B MICRO ENT					500	0	0	
			AFR/B OTHER					1,000	0	0	
			Subtotal					2,581	0	0	
		2	SMALL ENTERPRISE DEVELOPMENT PROJECT	L	600	7.8	12/91				
			PARTNERSHIP FOR PRODUCTIVITY/LIBERIA								
			AFR/B AGRI					300	0	0	
			AFR/B MICRO ENT					300	0	0	
			Subtotal					600	0	0	
		**	PVO COMPONENTS SUBTOTAL					3,181	0	0	
	**	PROJECT SUBTOTAL						3,181	0	0	
669-0225	SS		SMALL BUSINESS DEVELOPMENT PROJECT								
		01	TO BE DETERMINED	U	0	0.0	06/94				
			TO BE DETERMINED								
			AFR/B MICRO ENT					0	0	605	1
			AFR/B OTH PRIV					0	0	200	2
			AFR/B OTHER					0	0	2,700	1.7
			Subtotal					0	0	3,405	2.0
		**	PVO COMPONENTS SUBTOTAL					0	0	3,405	2.0
	**	PROJECT SUBTOTAL						0	0	3,405	2.0
** GRAND TOTAL								5,258	6,600	3,405	2.0

LIBERIA

ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE VII

NON-ADD - PVO/COOP ACTIVITIES
(Thousand U.S. Dollars)

PROJ NO	APP	PVO	TITLES	ORIG IND	LOP AUTH #	% PROJ TOTAL	SUBPROJ PACD	ACTUAL 88	ESTIMAT 89	PLANNED 90	PROPOSE 91
** GRAND TOTAL								0	0	0	0

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ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE VIII

ABS FY: 91

STAFF RESOURCES

COUNTRY CATEGORY: III

ACTUAL: 88

OPERATING EXPENSES: $: 2,850 LC: 0 TOTAL: 2,850
(000 US Dollars)

FUNCTION	US DIRECT HIRE	FSN DIRECT HIRE	PSC OE FUND US	PSC OE FUND NON US	PSC PROG FUND US	PSC PROG FUND NON US	TOTAL
DIRECTOR/DEPUTY	2.0	0.0	0.0	0.0	0.0	0.0	2.0
PROGRAM	0.7	2.0	0.0	2.0	0.0	0.0	4.7
ECONOMIC	2.0	0.0	0.0	0.0	0.0	0.0	2.0
PROJECTS	4.0	0.0	0.0	0.0	2.0	0.0	6.0
AGRICULTURE	1.0	0.0	0.0	2.0	0.0	0.0	3.0
FOOD	0.0	0.0	0.0	0.0	0.0	0.0	0.0
HEALTH/POPULATION	1.0	1.0	0.0	2.0	0.0	0.0	4.0
HUMAN RES DEV	1.0	0.0	0.0	0.0	0.0	0.0	1.0
PRIVATE SECTOR	0.0	0.0	0.0	0.0	0.0	0.0	0.0
MANAGEMENT	1.4	3.0	0.0	9.0	0.0	0.0	13.4
CONTROLLER	2.0	7.0	0.0	0.0	0.0	0.0	9.0
SUPPORT STAFF	2.0	10.0	0.0	61.0	2.0	0.0	75.0
OTHER	0.0	0.0	0.0	0.0	0.0	1.0	1.0
TOTAL	17.1	23.0	0.0	76.0	4.0	1.0	121.1

ESTIMATED: 89

OPERATING EXPENSES: $: 2,600 LC: 0 TOTAL: 2,600
(000 US Dollars)

FUNCTION	US DIRECT HIRE	FSN DIRECT HIRE	PSC OE FUND US	PSC OE FUND NON US	PSC PROG FUND US	PSC PROG FUND NON US	TOTAL
DIRECTOR/DEPUTY	2.0	0.0	0.0	0.0	0.0	0.0	2.0
PROGRAM	1.9	2.0	0.0	2.0	0.0	0.0	5.9
ECONOMIC	1.7	0.0	0.0	0.0	0.0	0.0	1.7
PROJECTS	1.3	0.0	0.0	0.0	5.3	2.0	8.6
AGRICULTURE	1.2	0.0	0.0	2.0	0.0	0.0	3.2
FOOD	1.5	0.0	0.0	0.0	0.0	0.0	1.5
HEALTH/POPULATION	0.4	1.0	0.0	2.0	0.0	0.0	3.4
HUMAN RES DEV	1.0	0.0	0.0	0.0	0.0	0.0	1.0
PRIVATE SECTOR	1.0	0.0	0.0	0.0	0.0	0.0	1.0
MANAGEMENT	1.8	3.0	0.0	9.0	0.0	0.0	13.8
CONTROLLER	1.3	7.0	0.0	0.0	0.0	0.0	8.3
SUPPORT STAFF	3.7	8.0	0.0	60.0	0.0	0.0	71.7
OTHER	0.0	0.0	0.0	0.0	0.0	1.0	1.0
TOTAL	18.8	21.0	0.0	75.0	5.3	3.0	123.1

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ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE VIII

STAFF RESOURCES

PLANNED: 90

OPERATING EXPENSES: $: 2,600 LC: 0 TOTAL: 2,600
(000 US Dollars)

FUNCTION	US DIRECT HIRE	FSN DIRECT HIRE	PSC OE FUND US	PSC OE FUND NON US	PSC PROG FUND US	PSC PROG FUND NON US	TOTAL
DIRECTOR/DEPUTY	2.0	0.0	0.0	0.0	0.0	0.0	2.0
PROGRAM	2.0	2.0	0.0	2.0	0.0	0.0	6.0
ECONOMIC	2.0	0.0	0.0	0.0	0.0	0.0	2.0
PROJECTS	2.3	0.0	0.0	0.0	4.0	2.0	8.3
AGRICULTURE	1.5	0.0	0.0	2.0	0.0	0.0	3.5
FOOD	2.2	0.0	0.0	0.0	0.0	0.0	2.2
HEALTH/POPULATION	0.5	0.0	0.0	2.0	0.0	0.0	2.5
HUMAN RES DEV	0.5	0.0	0.0	0.0	0.0	0.0	0.5
PRIVATE SECTOR	1.0	0.0	0.0	0.0	0.0	0.0	1.0
MANAGEMENT	1.0	3.0	0.0	9.0	0.0	0.0	13.0
CONTROLLER	2.0	7.0	0.0	0.0	0.0	0.0	9.0
SUPPORT STAFF	3.2	8.0	1.0	61.0	0.0	0.0	73.2
OTHER	0.0	0.0	0.0	1.0	0.0	0.0	1.0
TOTAL	20.2	20.0	1.0	77.0	4.0	2.0	124.2

PROPOSED: 91

OPERATING EXPENSES: $: 2,650 LC: 0 TOTAL: 2,650
(000 US Dollars)

FUNCTION	US DIRECT HIRE	FSN DIRECT HIRE	PSC OE FUND US	PSC OE FUND NON US	PSC PROG FUND US	PSC PROG FUND NON US	TOTAL
DIRECTOR/DEPUTY	2.0	0.0	0.0	0.0	0.0	0.0	2.0
PROGRAM	2.0	2.0	0.0	2.0	0.0	0.0	6.0
ECONOMIC	2.0	0.0	0.0	0.0	0.0	0.0	2.0
PROJECTS	2.3	0.0	0.0	0.0	4.0	2.0	8.3
AGRICULTURE	1.5	0.0	0.0	2.0	0.0	0.0	3.5
FOOD	2.2	0.0	0.0	0.0	0.0	0.0	2.2
HEALTH/POPULATION	0.5	0.0	0.0	2.0	0.0	0.0	2.5
HUMAN RES DEV	0.5	0.0	0.0	0.0	0.0	0.0	0.5
PRIVATE SECTOR	1.0	0.0	0.0	0.0	0.0	0.0	1.0
MANAGEMENT	1.0	3.0	0.0	9.0	0.0	0.0	13.0
CONTROLLER	2.0	7.0	0.0	0.0	0.0	0.0	9.0
SUPPORT STAFF	3.0	8.0	1.0	61.0	0.0	0.0	73.0
OTHER	0.0	0.0	0.0	1.0	0.0	0.0	1.0
TOTAL	20.0	20.0	1.0	77.0	4.0	2.0	124.0

**** END OF REPORT ****

PROGRAM SUMMARY

The development assistance strategy for Liberia calls for a program that: 1) puts increasing reliance on the private sector to increase employment and improve productivity; and 2) makes the most efficient use of available resources where government mechanisms are needed to meet basic human needs. The program presented in this FY 1991 ABS reflects those strategic objectives. This program is also responsive to the Africa Bureau's goal of broad-based, market-oriented and sustainable economic growth. It is addressed directly to the Bureau objectives of developing the potential for long-term increases in productivity, reducing the role of the public sector and improving its efficiency, and improving food security. Our policy dialogue efforts will eschew macroeconomic issues dependent on fiscal reform and concentrate on those adjustments which strengthen competitive markets.

A review of the Summary of Activity Classification Codes (Africa Bureau Table X) and the Summary of Special Issues Codes (Africa Bureau Table XI) shows the shift in emphasis from public sector to private sector. That change is particularly evident when one considers that the population/family planning efforts are focused on private sector delivery mechanisms.

Over the FYs 1990-91 planning period we expect to initiate three new projects with small-to-medium sized private sector business and farm enterprises as primary beneficiaries. The Small Business Development project will provide credit and services essential to emerging small-scale businesses. A new Rural Private Sector Support project will provide similar support for small farmers and agriculture related enterprise. A Commodity Import Program will make scarce foreign exchange available to small and medium-sized enterprises, a segment of the private sector which traditionally has limited access to this important resource. These efforts are expected to stimulate income growth, employment and productivity. The CIP will have a policy focus on issues related to improving the competitive market environment.

Three new projects as well as the expansion of an existing one are proposed addressing the need for improvement of social service delivery. The Primary Health Care II project expands on newly developed health systems which incorporate improved and affordable GOL delivery mechanisms together with cost recovery efforts. The Private Sector Family Planning project will build on recent private sector energy and enthusiasm to expand family planning understanding and service availability. The Liberian Rural Information Systems project will cut across many sectors providing, by radio, valuable information on farming, health, sanitation, family planning and education.

Under the Primary Education project we are proposing an amendment which will use local currencies generated under the CIP to rehabilitate primary school buildings in a way that increases the local communities involvement and responsibility for maintenance. Each project enhances the private sector's role in the delivery of services and improves efficiency where public sector means are needed.

A new PVO Co-Financing project will fund PVO efforts which support the objectives of the strategy. Expected projects will add to health coverage, privately run basic education programs and small/microenterprise development. The Sustainable Resource Management project will enhance the ability of private sector organizations to promote concern for the environment and preservation of natural resources in Liberian society. Again, these are private sector approaches to resolving development problems.

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NPA/ PROJ NO	APPRO	TITLE	ACT: 88		EST: 89		PLAN: 90		PROP: 91	
669-0166	SS	PRIMARY EDUCATION PROJECT								
	EDEC	BASIC EDUCATION FOR CHILDREN	1,150	100.0%	6,000	100.0%				
	PSDE	DECENTRALIZATION					1,000	100.0%		
		SUBTOTAL ADDS:	1,150	100.0%	6,000	100.0%	1,000	100.0%	0	0.0%
	NONADDS:									
	RUR	RURAL	1,035		5,400		900			
	PNP	NON-PROFIT ORGANIZATIONS					800			
	PUB	PUBLIC SECTOR	1,150							
	PCV	PEACE CORPS	20		60					
	INS	INSTITUTION BUILDING	1,150		6,000					
	WID	WOMEN IN DEVELOPMENT	1,150		6,000					
	RBE	EDUCATION RESEARCH			200					
	TTE	TRAINING, TECHNICAL	450		250					
	TUS	TRAINING, US-BASED	50		50					
PROJECT TOTAL:			1,150		6,000		1,000		0	
669-0188	SS	AGRICULTURAL RESEARCH & EXTENSION II								
	AGRE	AGRICULTURAL RESEARCH	1,692	80.0%	1,112	80.0%				
	AGEX	AGRICULTURAL EXTENSION	211	10.0%	139	10.0%				
	NRFR	FORESTRY	212	10.0%	139	10.0%				
		SUBTOTAL ADDS:	2,115	100.0%	1,390	100.0%	0	0.0%	0	0.0%
	NONADDS:									
	XII	TITLE XII	846		556					
	INS	INSTITUTION BUILDING	1,903		1,251					
	DCO	DEVELOPMENT COMMUNICATIONS	212		139					
	RAT	DEVELOPMENT OF AGRICULTURAL TECHNOLOGIES	1,904		1,251					
	CRP	CROPS	338		222					
	DOM	DOMESTIC PRODUCTION	338		222					
	NRM	NATURAL RESOURCE MANAGEMENT	381		250					
PROJECT TOTAL:			2,115		1,390		0		0	
669-0200	SS	RURAL ROAD MAINTENANCE								
	PEPZ	PRIVATIZATION	1,214	90.0%						
	PSMG	ADMINISTRATION AND MANAGEMENT	15	1.1%						
	INMR	MAIN ROADS	120	8.9%						
		SUBTOTAL ADDS:	1,349	100.0%	0	0.0%	0	0.0%	0	0.0%
	NONADDS:									

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NPA/ PROJ NO	APPRO	TITLE	ACT: 88		EST: 89		PLAN: 90		PROP: 91	
	RUR	RURAL	1,314							
	PVU	PVO/NGOS, US	120							
	PVT	PRIVATE ENTERPRISE	1,214							
	PUB	PUBLIC SECTOR	15							
	INS	INSTITUTION BUILDING	15							
	TPU	TRAINING, PUBLIC	15							
PROJECT TOTAL:			1,349		0		0		0	
669-0201	ES	SMALL/MEDIUM ENTERPRISE DEVELOPMENT								
	PEBD	BUSINESS DEVELOPMENT PROMOTION			150	15.0%				
	PEFM	FINANCIAL MARKETS			850	85.0%				
		SUBTOTAL ADDS:	0	0.0%	1,000	100.0%	0	0.0%	0	0.0%
	NONADDS:									
	URB	SMALL AND LARGE URBAN			850					
	PVU	PVO/NGOS, US			1,000					
	PSD	PRIVATE SECTOR DEVELOPMENT			850					
669-0201	SS	SMALL/MEDIUM ENTERPRISE DEVELOPMENT								
	PEBD	BUSINESS DEVELOPMENT PROMOTION	195	43.8%						
	PEFM	FINANCIAL MARKETS	250	56.2%						
		SUBTOTAL ADDS:	445	100.0%	1,000	100.0%	0	0.0%	0	0.0%
	NONADDS:									
	URB	SMALL AND LARGE URBAN	250							
	PVU	PVO/NGOS, US	445							
	INS	INSTITUTION BUILDING	95							
	PSD	PRIVATE SECTOR DEVELOPMENT	250							
PROJECT TOTAL:			445		2,000		0		0	
669-0211	ES	PVO/NGO SUPPORT PROJECT								
	AGRE	AGRICULTURAL RESEARCH			1,400	21.2%				
	AGCR	AGRICULTURAL CREDIT			2,500	37.9%				
	EDEC	BASIC EDUCATION FOR CHILDREN			1,400	21.2%				
	EDEA	BASIC EDUCATION FOR ADOLESCENTS AND ADULTS			100	1.5%				
	NRFR	FORESTRY			200	3.0%				
	PEBD	BUSINESS DEVELOPMENT PROMOTION			500	7.6%				

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NPA/ PROJ NO	APPRO	TITLE	ACT: 88		EST: 89		PLAN: 90		PROP: 91	
	PEFM	FINANCIAL MARKETS			500	7.6%				
		SUBTOTAL ADDS:	0	0.0%	6,600	100.0%	0	0.0%	0	0.0%
	NONADDS:									
	RUR	RURAL			1,650					
	PVU	PVO/NGOS, US			1,160					
	PVL	PVO/NGOS, LOCAL			5,440					
	INS	INSTITUTION BUILDING			725					
	AGB	AGRIBUSINESSES (PRODUCTS AND SERVICES)			1,600					
	MNF	MANUFACTURING			1,050					
	SRV	SERVICES (NON-AGRICULTURAL)			750					
	WID	WOMEN IN DEVELOPMENT			300					
	TIC	TRAINING, IN-COUNTRY			375					
	AIB	AGRICULTURAL INSTITUTION BUILDING			100					
669-0211	SS	PVO/NGO SUPPORT PROJECT								
	AGCR	AGRICULTURAL CREDIT	500	14.8%						
	EDEC	BASIC EDUCATION FOR CHILDREN	1,000	29.6%						
	EDEA	BASIC EDUCATION FOR ADOLESCENTS AND ADULTS	200	5.9%						
	NRFR	FORESTRY	500	14.8%						
	PEBD	BUSINESS DEVELOPMENT PROMOTION	500	14.8%						
	PEFM	FINANCIAL MARKETS	400	11.8%						
		SUBTOTAL ADDS:	3,100	91.7%	6,600	100.0%	0	0.0%	0	0.0%
	NONADDS:									
	RUR	RURAL	950							
	PVU	PVO/NGOS, US	250							
	PVL	PVO/NGOS, LOCAL	2,650							
	INS	INSTITUTION BUILDING	240							
	AGB	AGRIBUSINESSES (PRODUCTS AND SERVICES)	500							
	MNF	MANUFACTURING	300							
	SRV	SERVICES (NON-AGRICULTURAL)	250							
	WID	WOMEN IN DEVELOPMENT	300							
	TIC	TRAINING, IN-COUNTRY	240							
	AIB	AGRICULTURAL INSTITUTION BUILDING	250							
PROJECT TOTAL:			3,100		13,200		0		0	
669-0215	ES	COMMODITY IMPORT PROGRAM II								
	AGIN	AGRICULTURAL INPUTS					1,100	10.0%	1,000	10.0%
	AGMK	AGRICULTURAL MARKETING					2,200	20.0%	2,000	20.0%

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NPA/ PROJ NO	APPRO	TITLE	ACT: 88		EST: 89		PLAN: 90		PROP: 91	
	AGAB	AGRIBUSINESS					1,100	10.0%	1,000	10.0%
	HESD	HEALTH SYSTEMS DEVELOPMENT					1,100	10.0%	1,000	10.0%
	PEBD	BUSINESS DEVELOPMENT PROMOTION					4,565	41.5%	4,150	41.5%
	PEDR	DEREGULATION					110	1.0%	100	1.0%
	PEPZ	PRIVATIZATION					275	2.5%	250	2.5%
	INPO	POWER					550	5.0%	500	5.0%
		SUBTOTAL ADDS:	0	0.0%	0	0.0%	11,000	100.0%	10,000	100.0%
	NONADDS:									
	PVL	PVO/NGOS, LOCAL					3,712		3,350	
	PNP	NON-PROFIT ORGANIZATIONS					330		300	
	PVT	PRIVATE ENTERPRISE					11,000		10,000	
	MPR	MACROECONOMIC POLICY REFORM					110		100	
	AGB	AGRIBUSINESSES (PRODUCTS AND SERVICES)					1,100		1,000	
	MNF	MANUFACTURING					2,282		2,050	
	SRV	SERVICES (NON-AGRICULTURAL)					2,282		2,050	
	PSD	PRIVATE SECTOR DEVELOPMENT					110		100	
	INC	INCOME					4,400		4,000	
PROJECT TOTAL:			0		0		11,000		10,000	
669-0219	SS	PRIMARY HEALTH CARE II								
	HEBF	BREASTFEEDING					150	3.6%	100	4.0%
	HECS	CHILD SPACING/HIGH RISK BIRTHS					150	3.6%	87	3.5%
	HEDD	DIARRHEAL DISEASE CONTROL/ORAL REHYDRATION THERAPY					450	10.7%	275	11.0%
	HEGM	GROWTH MONITORING & NUTRITION EDUCATION					150	3.6%	88	3.5%
	HEIM	IMMUNIZATION					700	16.7%	425	17.0%
	HEMA	MALARIA					500	11.9%	300	12.0%
	HEMH	MATERNAL HEALTH AND NUTRITION					300	7.1%	175	7.0%
	HESD	HEALTH SYSTEMS DEVELOPMENT					1,200	28.6%	700	28.0%
	PNSD	FAMILY PLANNING SERVICE DELIVERY					500	11.9%	300	12.0%
	PNSU	FAMILY PLANNING SUPPLIES					100	2.4%	50	2.0%
		SUBTOTAL ADDS:	0	0.0%	0	0.0%	4,200	100.0%	2,500	100.0%
	NONADDS:									
	RUR	RURAL					3,000		1,800	
	PVT	PRIVATE ENTERPRISE					150		90	
	PUB	PUBLIC SECTOR					2,850		2,410	
	INS	INSTITUTION BUILDING					4,200		2,500	
	WID	WOMEN IN DEVELOPMENT					3,000		1,800	
	TFE	TRAINING, FEMALE					150		100	
	CHS	CHILD SURVIVAL					3,000		1,800	
PROJECT TOTAL:			0		0		4,200		2,500	

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NPA/ PROJ NO	APPRO	TITLE	ACT: 88		EST: 89		PLAN: 90		PROP: 91	
669-0220	ES	PRIVATE HEALTH CARE IMPROVEMENT								
	NRWH	WATER QUALITY HEALTH			640	18.8%				
	HEDD	DIARRHEAL DISEASE CONTROL/ORAL REHYDRATION THERAPY			640	18.8%				
	HEGM	GROWTH MONITORING & NUTRITION EDUCATION			640	18.8%				
	HEIM	IMMUNIZATION			640	18.8%				
	HEMA	MALARIA			200	5.9%				
	HEMH	MATERNAL HEALTH AND NUTRITION			640	18.8%				
		SUBTOTAL ADDS:	0	0.0%	3,400	100.0%	0	0.0%	0	0.0%
	NONADDS:									
	PVL	PVO/NGOS, LOCAL			3,400					
	INS	INSTITUTION BUILDING			640					
	TIC	TRAINING, IN-COUNTRY			640					
	CHS	CHILD SURVIVAL			2,880					
PROJECT TOTAL:			0		3,400		0		0	
669-0221	SS	SMALL PROJECT ASSISTANCE FUND								
	AGIN	AGRICULTURAL INPUTS					5	12.5%	5	12.5%
	AGIR	AGRICULTURAL IRRIGATION					5	12.5%		
	AGMK	AGRICULTURAL MARKETING					5	12.5%	5	12.5%
	EDEA	BASIC EDUCATION FOR ADOLESCENTS AND ADULTS					10	25.0%	10	25.0%
	NRFR	FORESTRY					5	12.5%	5	12.5%
	EYRN	RENEWABLE ENERGY							5	12.5%
	INRD	RURAL ROADS					10	25.0%	10	25.0%
		SUBTOTAL ADDS:	0	0.0%	0	0.0%	40	100.0%	40	100.0%
	NONADDS:									
	RUR	RURAL					40		40	
	COP	COOPERATIVES					30		25	
	PVT	PRIVATE ENTERPRISE					5		5	
	PCV	PEACE CORPS					40		40	
	PSD	PRIVATE SECTOR DEVELOPMENT					5		5	
	TRO	TROPICS					5			
	INC	INCOME					25		20	
	FCN	FOOD CONSUMPTION AND NUTRITION					10		10	
	CRP	CROPS					15		10	
	DOM	DOMESTIC PRODUCTION					5		5	
	AIB	AGRICULTURAL INSTITUTION BUILDING					10		10	
	FSY	FOOD SECURITY					5			
PROJECT TOTAL:			0		0		40		40	

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NPA/ PROJ NO	APPRO	TITLE	ACT: 88		EST: 89		PLAN: 90		PROP: 91	
669-0222	ES	RURAL PRIVATE SECTOR SUPPORT								
	AGMP	AGR AND NUTRITION MANAGEMENT, PLANNING AND POLICY					3,000	50.0%	1,000	0.0%
	AGRE	AGRICULTURAL RESEARCH					1,200	20.0%	400	0.0%
	AGEX	AGRICULTURAL EXTENSION					1,200	20.0%	400	0.0%
	NRMP	ENVIRONMENTAL MANAGEMENT, PLANNING AND POLICY					600	10.0%	200	0.0%
		SUBTOTAL ADDS:	0	0.0%	0	0.0%	6,000	100.0%	2,000	0.0%
	NONADDS:									
	RUR	RURAL					2,400		800	
	PVL	PVO/NGOS, LOCAL					1,200		400	
	PNP	NON-PROFIT ORGANIZATIONS					3,600		1,200	
	PCV	PEACE CORPS					480		400	
	INS	INSTITUTION BUILDING					1,800		600	
	DCO	DEVELOPMENT COMMUNICATIONS					1,440		480	
	RAT	DEVELOPMENT OF AGRICULTURAL TECHNOLOGIES					1,200		400	
	REC	ECONOMIC RESEARCH					900		300	
	INC	INCOME					1,500		500	
	FSY	FOOD SECURITY					300		100	
	NRM	NATURAL RESOURCE MANAGEMENT					1,200		400	
PROJECT TOTAL:			0		0		6,000		2,000	
669-0223	ES	PVO CO-FINANCING								
	EDEC	BASIC EDUCATION FOR CHILDREN							1,250	100.0%
		SUBTOTAL ADDS:	0	0.0%	0	0.0%	0	0.0%	1,250	100.0%
	NONADDS:									
	PVL	PVO/NGOS, LOCAL							1,250	
	TIC	TRAINING, IN-COUNTRY							1,250	
669-0223	SS	PVO CO-FINANCING								
	PEBD	BUSINESS DEVELOPMENT PROMOTION							1,000	33.3%
	PEFM	FINANCIAL MARKETS							500	16.7%
	INRD	RURAL ROADS							1,500	50.0%
		SUBTOTAL ADDS:	0	0.0%	0	0.0%	0	0.0%	4,250	200.0%
	NONADDS:									
	RUR	RURAL							2,000	
	PVL	PVO/NGOS, LOCAL							3,000	

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NPA/ PROJ NO	APPRO	TITLE	ACT: 88		EST: 89		PLAN: 90		PROP: 91	
	INS	INSTITUTION BUILDING							500	
	AGB	AGRIBUSINESSES (PRODUCTS AND SERVICES)							400	
	MNF	MANUFACTURING							300	
	SRV	SERVICES (NON-AGRICULTURAL)							300	
PROJECT TOTAL:			0		0		0		5,500	
669-0224	SS	SUSTAINABLE RESOURCES MANAGEMENT PROJECT								
	EDPE	GENERAL PUBLIC EDUCATION AND EXTENSION							100	10.0%
	NRFR	FORESTRY							900	90.0%
		SUBTOTAL ADDS:	0	0.0%	0	0.0%	0	0.0%	1,000	100.0%
NONADDS:										
	PVL	PVO/NGOS, LOCAL							950	
	PVT	PRIVATE ENTERPRISE							50	
	SMA	SOCIAL MARKETING							100	
	PCV	PEACE CORPS							100	
	INS	INSTITUTION BUILDING							720	
	DCO	DEVELOPMENT COMMUNICATIONS							200	
	BDV	BIOLOGICAL DIVERSITY							900	
	NRM	NATURAL RESOURCE MANAGEMENT							1,000	
PROJECT TOTAL:			0		0		0		1,000	
669-0225	ES	SMALL BUSINESS DEVELOPMENT PROJECT								
	EDEI	HUMAN RES DVLPMT FOR EDUCATIONAL INSTITUTIONS					400	10.0%	100	5.0%
	PEBD	BUSINESS DEVELOPMENT PROMOTION					600	15.0%	300	15.0%
	PEFM	FINANCIAL MARKETS					400	10.0%	200	10.0%
	PEMT	MANAGEMENT TRAINING					2,600	65.0%	1,400	70.0%
		SUBTOTAL ADDS:	0	0.0%	0	0.0%	4,000	100.0%	2,000	100.0%
NONADDS:										
	URB	SMALL AND LARGE URBAN					3,600		1,800	
	PVO	PVO/NGOS, US					2,220		1,155	
	PVT	PRIVATE ENTERPRISE					1,350		660	
	INS	INSTITUTION BUILDING					1,000		400	
	PSD	PRIVATE SECTOR DEVELOPMENT					3,000		1,500	
	TPV	TRAINING, PRIVATE					2,600		1,400	
PROJECT TOTAL:			0		0		4,000		2,000	

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NPA/ PROJ NO	APPRO	TITLE	ACT: 88		EST: 89		PLAN: 90		PROP: 91	
669-0226	ES	LIBERIAN RURAL INFORMATION SYSTEM II								
	AGEX	AGRICULTURAL EXTENSION							75	6.0%
	EDEC	BASIC EDUCATION FOR CHILDREN							75	6.0%
	EDPE	GENERAL PUBLIC EDUCATION AND EXTENSION							625	50.0%
	HECS	CHILD SPACING/HIGH RISK BIRTHS							75	6.0%
	HEDD	DIARRHEAL DISEASE CONTROL/ORAL REHYDRATION THERAPY							125	10.0%
	HEHA	HIV/AIDS							38	3.0%
	HEIM	IMMUNIZATION							200	16.0%
		SUBTOTAL ADDS:	0	0.0%	0	0.0%	0	0.0%	1,213	97.0%
	NONADDS:									
	RUR	RURAL							970	
	PUB	PUBLIC SECTOR							775	
	SMA	SOCIAL MARKETING							212	
	INO	INTERNATIONAL ORGANIZATIONS (EXCLU MDBS AND IARCS)							235	
	DCO	DEVELOPMENT COMMUNICATIONS							1,212	
	WID	WOMEN IN DEVELOPMENT							837	
	RBE	EDUCATION RESEARCH							700	
	CHS	CHILD SURVIVAL							544	
669-0226	SS	LIBERIAN RURAL INFORMATION SYSTEM II								
	AGEX	AGRICULTURAL EXTENSION							105	6.0%
	EDEC	BASIC EDUCATION FOR CHILDREN							105	6.0%
	EDPE	GENERAL PUBLIC EDUCATION AND EXTENSION							875	50.0%
	HECS	CHILD SPACING/HIGH RISK BIRTHS							105	6.0%
	HEDD	DIARRHEAL DISEASE CONTROL/ORAL REHYDRATION THERAPY							175	10.0%
	HEHA	HIV/AIDS							53	3.0%
	HEIM	IMMUNIZATION							280	16.0%
		SUBTOTAL ADDS:	0	0.0%	0	0.0%	0	0.0%	2,911	194.1%
	NONADDS:									
	RUR	RURAL							1,358	
	PUB	PUBLIC SECTOR							1,085	
	SMA	SOCIAL MARKETING							297	
	INO	INTERNATIONAL ORGANIZATIONS (EXCLU MDBS AND IARCS)							127	
	DCO	DEVELOPMENT COMMUNICATIONS							1,698	
	WID	WOMEN IN DEVELOPMENT							1,173	
	RBE	EDUCATION RESEARCH							875	
	CHS	CHILD SURVIVAL							761	
PROJECT TOTAL:			0		0		0		4,124	

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NPA/ PROJ NO	APPRO	TITLE	ACT: 88		EST: 89		PLAN: 90		PROP: 91	
669-0227	ES	PRIVATE SECTOR FAMILY PLANNING EXPANSION								
	HECS	CHILD SPACING/HIGH RISK BIRTHS					1,000	20.0%	250	0.0%
	PNSD	FAMILY PLANNING SERVICE DELIVERY					2,500	50.0%	625	0.0%
	PNSU	FAMILY PLANNING SUPPLIES					1,500	30.0%	375	0.0%
		SUBTOTAL ADDS:	0	0.0%	0	0.0%	5,000	100.0%	1,250	0.0%
	NONADDS:									
	PVU	PVO/NGOS, US					1,500		375	
	PVI	PVO/NGOS, INTERNATIONAL					2,500		625	
	PVL	PVO/NGOS, LOCAL					2,500		625	
	PUB	PUBLIC SECTOR					1,000		250	
	DCO	DEVELOPMENT COMMUNICATIONS					1,000		250	
	WID	WOMEN IN DEVELOPMENT					5,000		1,250	
	TIC	TRAINING, IN-COUNTRY					1,250		312	
669-0227	SS	PRIVATE SECTOR FAMILY PLANNING EXPANSION								
	HECS	CHILD SPACING/HIGH RISK BIRTHS					400	20.0%		
	PNSD	FAMILY PLANNING SERVICE DELIVERY					1,000	50.0%		
	PNSU	FAMILY PLANNING SUPPLIES					600	30.0%		
		SUBTOTAL ADDS:	0	0.0%	0	0.0%	7,000	200.0%	1,250	0.0%
	NONADDS:									
	PVU	PVO/NGOS, US					600			
	PVI	PVO/NGOS, INTERNATIONAL					1,000			
	PVL	PVO/NGOS, LOCAL					1,000			
	PUB	PUBLIC SECTOR					400			
	DCO	DEVELOPMENT COMMUNICATIONS					400			
	WID	WOMEN IN DEVELOPMENT					2,000			
	TIC	TRAINING, IN-COUNTRY					500			
PROJECT TOTAL:			0		0		12,000		2,500	
669-HRDA	SS	HUMAN RESOURCE DEVELOPMENT ASSISTANCE								
	EDEI	HUMAN RES DVLPMT FOR EDUCATIONAL INSTITUTIONS	100	41.7%	320	44.4%			100	41.7%
	EDID	HUMAN RESOURCE DEVELOPMENT FOR INDIVIDUALS	140	58.3%	400	55.6%			140	58.3%
		SUBTOTAL ADDS:	240	100.0%	720	100.0%	0	0.0%	240	100.0%
	NONADDS:									
	TAC	TRAINING, ACADEMIC	61		180				61	

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ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE IX

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ACTIVITY CLASSIFICATION/SPECIAL ISSUE CODES BY PROJECT

NPA/ PROJ NO	APPRO	TITLE	ACT: 88	EST: 89	PLAN: 90	PROP: 91
	TTE	TRAINING, TECHNICAL	180	500		180
	TUS	TRAINING, US-BASED	35	100		35
	TTH	TRAINING, THIRD COUNTRY-BASED	120	210		120
	TIC	TRAINING, IN-COUNTRY	100	390		100
	TMA	TRAINING, MALE	80	234		80
	TFE	TRAINING, FEMALE	45	126		45
	TPU	TRAINING, PUBLIC	92	300		92
	TPV	TRAINING, PRIVATE	63	360		63
PROJECT TOTAL:			240	720	0	240
TOTAL ALL ADD PROJECTS:			8,399	26,710	38,240	29,904

**** END OF REPORT ****

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ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE X

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SUMMARY OF ACTIVITY CLASSIFICATION CODES BY FISCAL YEAR

ACTIVITY CLASSIFICATION CODES	ACT: 88 ATTRIB.	EST: 89 ATTRIB.	PLAN: 90 ATTRIB.	PROP: 91 ATTRIB.
AGRICULTURE/NUTRITION				
AGMP AGR AND NUTRITION MANAGEMENT, PLANNING AND POLICY	0	0	3,000	1,000
AGRE AGRICULTURAL RESEARCH	1,692	2,512	1,200	400
AGEX AGRICULTURAL EXTENSION	211	139	1,200	580
AGIN AGRICULTURAL INPUTS	0	0	1,105	1,005
AGIR AGRICULTURAL IRRIGATION	0	0	5	0
AGCR AGRICULTURAL CREDIT	500	2,500	0	0
AGMK AGRICULTURAL MARKETING	0	0	2,205	2,005
AGAB AGRIBUSINESS	0	0	1,100	1,000
ACTIVITY GROUP SUBTOTAL	2,403	5,151	9,815	5,990
HUMAN RESOURCE DEVELOPMENT				
EDEC BASIC EDUCATION FOR CHILDREN	2,150	7,400	0	1,430
EDEA BASIC EDUCATION FOR ADOLESCENTS AND ADULTS	200	100	10	10
EDEI HUMAN RES DVLPMT FOR EDUCATIONAL INSTITUTIONS	100	320	400	200
EDID HUMAN RESOURCE DEVELOPMENT FOR INDIVIDUALS	140	400	0	140
EDPE GENERAL PUBLIC EDUCATION AND EXTENSION	0	0	0	1,600
ACTIVITY GROUP SUBTOTAL	2,590	8,220	410	3,380
NATURAL RESOURCES/ENVIRONMENT				
NRFR FORESTRY	712	339	5	905
NRMP ENVIRONMENTAL MANAGEMENT, PLANNING AND POLICY	0	0	600	200
NRWH WATER QUALITY HEALTH	0	640	0	0
ACTIVITY GROUP SUBTOTAL	712	979	605	1,105
ENERGY				
EYRN RENEWABLE ENERGY	0	0	0	5
ACTIVITY GROUP SUBTOTAL	0	0	0	5
HEALTH/CHILD SURVIVAL/AIDS				
HEBF BREASTFEEDING	0	0	150	100
HECS CHILD SPACING/HIGH RISK BIRTHS	0	0	1,550	517
HEDD DIARRHEAL DISEASE CONTROL/ORAL REHYDRATION THERAPY	0	640	450	575
HEGM GROWTH MONITORING & NUTRITION EDUCATION	0	640	150	68
HEHA HIV/AIDS	0	0	0	91
HEIM IMMUNIZATION	0	640	700	905
HEMA MALARIA	0	200	500	300
HEMH MATERNAL HEALTH AND NUTRITION	0	640	300	175

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ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE X

SUMMARY OF ACTIVITY CLASSIFICATION CODES BY FISCAL YEAR

ACTIVITY CLASSIFICATION CODES	ACT: 88 ATTRIB.	EST: 89 ATTRIB.	PLAN: 90 ATTRIB.	PROP: 91 ATTRIB.
HESD HEALTH SYSTEMS DEVELOPMENT	0	0	2,300	1,700
ACTIVITY GROUP SUBTOTAL	0	2,760	6,100	4,451
POPULATION/FAMILY PLANNING				
PNSD FAMILY PLANNING SERVICE DELIVERY	0	0	4,000	925
PNSU FAMILY PLANNING SUPPLIES	0	0	2,200	425
ACTIVITY GROUP SUBTOTAL	0	0	6,200	1,350
PRIVATE ENTERPRISE				
PEBD BUSINESS DEVELOPMENT PROMOTION	695	650	5,165	5,450
PEDR DEREGULATION	0	0	110	100
PEFM FINANCIAL MARKETS	650	1,350	400	700
PEMT MANAGEMENT TRAINING	0	0	2,600	1,400
PEPZ PRIVATIZATION	1,214	0	275	250
ACTIVITY GROUP SUBTOTAL	2,559	2,000	8,550	7,900
PUBLIC SECTOR				
PSDE DECENTRALIZATION	0	0	1,000	0
PSMG ADMINISTRATION AND MANAGEMENT	15	0	0	0
ACTIVITY GROUP SUBTOTAL	15	0	1,000	0
INFRASTRUCTURE				
INRD RURAL ROADS	0	0	10	1,510
INMR MAIN ROADS	120	0	0	0
INPO POWER	0	0	550	500
ACTIVITY GROUP SUBTOTAL	120	0	560	2,010
TOTAL ALL ACTIVITY CLASSIFICATION CODES	8,399	19,110	33,240	26,191

**** END OF REPORT ****

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ANNUAL BUDGET SUBMISSION
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SUMMARY OF SPECIAL ISSUE CODES BY FISCAL YEAR

SPECIAL ISSUE CODES		ACT: 88 ATTRIB.	EST: 89 ATTRIB.	PLAN: 90 ATTRIB.	PROP: 91 ATTRIB.
SPATIAL/GEOGRAPHIC					
URB	SMALL AND LARGE URBAN	250	850	3,600	1,800
RUR	RURAL	3,299	7,250	6,340	6,968
INSTITUTIONAL MECHANISMS					
PVO	PVO/NGOS, US	815	2,160	4,320	1,560
PVI	PVO/NGOS, INTERNATIONAL	0	0	3,500	625
PVL	PVO/NGOS, LOCAL	2,850	6,840	8,412	9,575
COP	COOPERATIVES	0	0	30	25
PNP	NON-PROFIT ORGANIZATIONS	0	0	4,730	1,500
PVT	PRIVATE ENTERPRISE	1,214	0	12,505	10,805
PUB	PUBLIC SECTOR	1,165	0	4,250	4,520
SMA	SOCIAL MARKETING	0	0	0	609
INO	INTERNATIONAL ORGANIZATIONS (EXCLU MDBS AND IARCS)	0	0	0	362
PCV	PEACE CORPS	20	60	520	540
XII	TITLE XII	646	556	0	0
PROCESS MECHANISMS FOR ACHIEVING CHANGE					
INS	INSTITUTION BUILDING	3,403	6,616	7,000	4,720
MPR	MACROECONOMIC POLICY REFORM	0	0	110	100
DCO	DEVELOPMENT COMMUNICATIONS	212	139	2,840	3,840
PURPOSE OF ENTERPRISE TYPE					
AGB	AGRIBUSINESSES (PRODUCTS AND SERVICES)	500	1,600	1,100	1,400
MNF	MANUFACTURING	300	1,050	2,282	2,350
SRV	SERVICES (NON-AGRICULTURAL)	250	750	2,282	2,350
WID	WOMEN IN DEVELOPMENT	1,450	6,300	10,000	5,060
PSD	PRIVATE SECTOR DEVELOPMENT	250	850	3,115	1,605
RESEARCH EFFORTS					
RAT	DEVELOPMENT OF AGRICULTURAL TECHNOLOGIES	1,904	1,251	1,200	400
RDE	EDUCATION RESEARCH	0	200	0	1,575
REC	ECONOMIC RESEARCH	0	0	900	300
TRAINING					
TAC	TRAINING, ACADEMIC	61	180	0	61
TTE	TRAINING, TECHNICAL	630	750	0	180
TUS	TRAINING, US-BASED	85	150	0	35
TTH	TRAINING, THIRD COUNTRY-BASED	120	210	0	120
TIC	TRAINING, IN-COUNTRY	340	1,405	1,750	1,682
TMA	TRAINING, MALE	80	234	0	80
TFE	TRAINING, FEMALE	45	126	150	145
TPU	TRAINING, PUBLIC	107	300	0	92
TPV	TRAINING, PRIVATE	63	360	2,600	1,463
ENERGY/ENVIRONMENT SPECIAL ISSUE					

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ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE XI

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SUMMARY OF SPECIAL ISSUE CODES BY FISCAL YEAR

ACTIVITY CLASSIFICATION CODES		ACT: 88 ATTRIB.	EST: 89 ATTRIB.	PLAN: 90 ATTRIB.	PROP: 91 ATTRIB.
TRO	TROPICS	0	0	5	0
BDV	BIOLOGICAL DIVERSITY	0	0	0	900
AGRICULTURE/NUTRITION SPECIAL ISSUES					
INC	INCOME	0	0	5,925	4,520
FCN	FOOD CONSUMPTION AND NUTRITION	0	0	10	10
CRP	CROPS	338	222	15	10
DOM	DOMESTIC PRODUCTION	338	222	5	5
AIB	AGRICULTURAL INSTITUTION BUILDING	250	100	10	10
FSY	FOOD SECURITY	0	0	305	100
CHILD SURVIVAL SPECIAL ISSUE					
CHS	CHILD SURVIVAL	0	2,880	3,000	3,105
NATURAL RESOURCE MANAGEMENT					
NRM	NATURAL RESOURCE MANAGEMENT	381	250	1,200	1,400

**** END OF REPORT ****

FY 1991 ANNUAL BUDGET SUBMISSION
TABLE VIII - ATTACHMENT 1
FY 1990 PD&S PLANS

BUREAU FOR AFRICA
669 - LIBERIA

APPROP CODE	ACTIVITY DESCRIPTION	LOCATION OF GRANT	CTY USE	PROJECT ACTIVITY	PD&S PLANNED ($000)	PLANNED MONTH OF OBLIG
SS	SCHOOL STRUCTURAL SURVEY (PEP DESIGN AMD.)	F	2	669-0166	60,000	2/90
SS	PRE SCHOOL PHONETICS STUDY	W	1		45,000	3/90
SS	PRIV SEC. FAMILY PLANNING (PP DESIGN)	W	2	669-0227	50,000	1/90
SS	LRCN II FEASIBILITY STUDY (PID DESIGN)	F	2	669-0226	30,000	3/90
SS	5-YEAR HEALTH PLAN WORKSHOP	W	1	669-0219	50,000	10/89
SS	PEP EVALUATION	W	3	669-0166	75,000	10/89
SS	UPLAND RICE STUDY	F	1	PL-480	75,000	2/90
SS	RURAL PRIV. SECTOR SUPPORT DESIGN	F	2	669-0222	25,000	3/90
SS	LIBSUCO PRIVATIZATION	W	4		80,000	2/90
SS	SUSTAINABILITY OF TROPICAL RAINFOREST STUDY	W	2	669-0224	65,000	1/90
SS	CIP II DESIGN	F	2	669-0215	40,000	1/90
SS	SMALL BUSINESS DEV. DESIGN	W	2	669-0225	80,000	12/89
SS	INFORMAL CREDIT SECTOR STUDY	F	1		40,000	1/90
SS	STUDY OF EMPLOYMENT IN URBAN SECTOR	F	1		40,000	1/90
	TOTAL				760,000	