

SYNTHESIS OF AID EVALUATION REPORTS:  
FY 1987 AND FY 1988

by

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### SUMMARY

This study presents the results of a review of 287 evaluation reports submitted by AID Missions and offices during FY 1987 and FY 1988. The two main areas addressed by this review were:

- various measures of compliance with guidance in the "AID Evaluation Handbook" (April 1987); and
- various descriptors of the quality of the evaluations as evidenced in the reports, including their scope, focus, methods and techniques.

### FINDINGS:

- 89 percent of the reports evaluated single AID projects, 10 percent evaluated more than one project, and 1 percent evaluated non-project assistance.
- On certain key measures (completeness of report elements and complexity of evaluation methods), evaluations completed for the Asia-Near East and Latin America-Caribbean Bureaus were rated more positively than evaluations for other bureaus.
- AID staff participated as evaluation team members in 29 percent of the evaluations; 53 percent of the evaluations were conducted solely by contracted evaluators; and host country evaluators participated in 27 percent.
- 69 percent of the evaluations were interim, i.e., carried out during implementation rather than at the end of the project or after project termination.
- In terms of the primary focus of the evaluation, 64 percent primarily addressed questions about the project's outputs; 28 percent primarily addressed questions about the project's purposes; and 2 percent primarily addressed questions about goals.
- Almost complete or fully complete data were available regarding project outputs in 51 percent of the reports; on project purposes in 19 percent; and on project goals in 4 percent. These ratings were generally consistent across sectors and sponsors.

- Data collection techniques relied heavily on key informant interviews and, to a somewhat lesser extent, on site visits; little or no use was made of focus group or community interviews, informal or formal surveys, or direct observation. This may reflect the short duration of the evaluations -- evaluations averaged about one month for field work and preparation of the first draft of the report.
- Among analytical methods, 11 percent made some use of comparison or control groups; 50 percent analyzed some trend data (over two or more points in time); and 23 percent undertook a detailed cost-effectiveness analysis.
- 60 percent of the reports contained information on the project's financial monitoring and 79 percent contained information on program monitoring: on a five-point scale, 66 percent of the projects evaluated rated high (i.e., at the top two scale points) the adequacy of financial monitoring, and 54 percent rated high on the adequacy of program monitoring.
- A total of 59 percent of the reports called for some form of improvement in the project's monitoring, evaluation, or management information systems.
- Two-thirds of the reports included the required "Evaluation Summary" or "Project Evaluation Summary" containing a section for listing actions to be taken based on the evaluation.
- On average, somewhat less than half the recommendations in the evaluation reports were considered "AID-actionable;" i.e., they could be acted on by the sponsors of the evaluations. The remaining recommendations were directed toward those implementing the projects.
- 42 percent of evaluation reports cited prior evaluations. Of those, 42 percent (18 percent overall) noted that recommendations from earlier evaluations had not been implemented.
- WID issues were addressed in detail in 9 percent of the evaluations; environmental issues were addressed in detail in 8 percent; sustainability issues were addressed in detail in 36 percent.
- Cost data (available for 45 percent of the evaluations) indicate a mean cost per evaluation of \$37,450, with 17 percent of the evaluations having costs less than \$10,000, and 20 percent having costs greater than \$60,000.

GLOSSARY

AFR	-	Bureau for Africa, AID
AID	-	Agency for International Development
ANE	-	Bureau for Asia and Near East, AID
CDIE	-	Center for Development Information and Evaluation, AID
DI	-	Development Information Division of PPC/CDIE
ER(s)	-	Evaluation Reports
ES	-	(See PES)
ESF	-	Economic Support Fund
FY	-	Fiscal Year
FVA	-	Bureau for Food for Peace and Voluntary Assistance, AID
LAC	-	Bureau for Latin America and the Caribbean, AID
LOP	-	Life of Project
M&E	-	Monitoring and evaluation
MIS	-	Management Information System
MULT	-	Multiple (refers to evaluations of multiple projects)
PACD	-	Project Activity Completion Date
PES/ES	-	USAID - Prepared Project Evaluation Summary or Evaluation Summary
PPC	-	Bureau for Program and Policy Coordination
PPC/CDIE	-	(See CDIE)
PPC/CDIE/DI	-	(See DI)
PRE	-	Bureau for Private Enterprise, AID
PVO	-	Private Voluntary Organization
SOW	-	Scope of Work/Statement of Work
WID	-	Women in Development

## 1. INTRODUCTION

### 1.1 Background and Purpose

The Center for Development Information and Evaluation in the Bureau for Program and Policy Coordination (PPC/CDIE) develops and issues Agency guidance on program and project evaluation, while operational responsibility for the conduct of AID evaluations is decentralized among the Agency's Bureaus and Missions. PPC/CDIE also serves as the repository of AID's evaluation-related information, and uses its store of data to summarize, synthesize and disseminate development information of value to managers, planners and policy-makers. CDIE's information base stems largely from AID's evaluation reports (ERs) and their accompanying "Project Evaluation Summaries" (PESs) or "Evaluation Summaries" (ESs).

To help accomplish its mission, CDIE periodically undertakes a synthesis and analysis of the Agency's evaluations. This report is a continuation of that "evaluation synthesis" effort which began in 1982. Based on evaluation data received by CDIE in the past two years, this evaluation synthesis has two areas of focus:

- various measures of compliance with guidance in the 1987 "AID Evaluation Handbook"; and
- the emphases of the evaluations and the methodologies and techniques they employed.

### 1.2 Methods and Procedures Used

In August 1988 CDIE contracted with Development Associates Inc. to prepare a written report on the quality and coverage of the evaluation reports submitted by AID units during fiscal years (FY) 1987 and 1988, relative to a list of predefined elements. In late August, CDIE furnished the contractor with a list of evaluation reports to be included in the study, and the contractor then sought to obtain copies of each available ER and any accompanying PES or ES as well as CDIE printouts of additional relevant data (e.g., the project account numbers).

The process of assembling the needed materials proved to be considerably more arduous and time consuming than expected. A significant number of reports were separated from their summaries, and occasionally the report and summary of the same evaluation were assigned different system identification numbers; many reports are on the CDIE data system without their

summary and some summaries are on the system without any corresponding report; and occasionally the same documents have been entered into the system twice. Such anomalies are not unusual in large and complex data bases such as CDIE's and the operators of the system cooperated fully with the evaluation synthesis study team in resolving problems. The lesson to be learned here is simply that the CDIE evaluation data base is not yet working perfectly, and users should approach it with that realization.

Simultaneous to assembling the materials to review, the contractor, in consultation with CDIE, refined the list of elements to be assessed and developed a rating and data entry form for recording the presence, absence, value, extent or degree of the information of interest. The resulting form provided for more than 100 discrete entries from each evaluation. A copy of the form and its instructions are provided as Appendix B of this report.

Once the materials were assembled and the data recording form finalized and approved by AID, the raters were oriented to the coding procedures and began their work. The rating process was divided into two steps. First, an initial rater recorded those elements which were factual in nature and involved little professional judgement or a detailed knowledge of AID. Then, a more senior and experienced professional read the ER and accompanying PES/ES to rate the remaining, more substantive and judgemental items (e.g. identifying the principal focus of the ER analysis). Two individuals were responsible for completing Step 1, and four individuals participated in Step 2.

The initial weeks of the rating period included efforts to insure a high level of inter-rater reliability. The raters met frequently to clarify their interpretations, and discuss the treatment of unusual cases. In addition, the Step 2 raters checked the Step 1 ratings and a random set of 50 reports were rated independently by all possible pairs of the Step 2 raters. Once a high degree of reliability was established, the remainder of the forms were completed by a first and a second rater.

Once ratings were complete, there was a thorough editing of each form on the basis of an established editing procedure. The forms were entered in a dBASE III+ file utilizing a customized data entry screen identical to the rating/data entry form. Additionally, dBASE III+ was used to calculate values (e.g. the "life of project") using variables related to the project's start and end dates and a sequence of dBASE codes. Verification of a significant random sample of the data resulted in the statistical assurance that the data entry process had occurred with well over 99 percent accuracy. While dBASE III+ was used for the initial data entry, calculations and cleaning procedures, SYSTAT was the application software of

choice for the analytical procedures and for calculating composite variables. LOTUS 1-2-3 was used for generating graphs and for sorting the file for presentation of the lists of all the projects and ERS as they appear in Appendices C and D.

### 1.3 Contents of this Report

The purpose of this report is to present descriptive findings and selected analyses from the evaluation synthesis. Chapter 2 provides an overview of the focus and coverage of the evaluations included in this study. Chapter 3 focuses on the evaluation management process; it addresses the time required to complete various steps in the process, the completeness of evaluation scopes of work and reports, evaluation costs, the characteristics of implementors of the evaluations, and the evaluations' perceived utility to AID. Chapter 4 presents information about past monitoring and evaluation of the projects which were evaluated; and Chapter 5 provides data on three cross-cutting issues of interest to CDIE (i.e. women in development, the environment and participant training). The final chapter (6) presents data on the methods and techniques used in AID evaluations. The report's various appendices include the study's scope of work, the rating form and instructions used, a list of reports included, a list of projects included, and supplementary data tables.

## 2. FOCUS AND COVERAGE OF EVALUATIONS

There were a total of 287 evaluation reports which were examined. Of those, 255 (89%) were evaluations of single projects, 29 (10%) evaluated more than one project, and 3 (1%) did not evaluate projects, but rather examined program assistance (e.g., housing guarantees).

The evaluation reports which were examined can be described: (1) in terms of the characteristics of the projects; and (2) in terms of the characteristics of the evaluation processes and reports. These categories of descriptions are provided in the following two sections.

### 2.1 Characteristics of Projects Evaluated

Because most of the evaluations were of single projects, a summary of project characteristics can usefully be made. In some cases reports concerned multiple projects or no projects; and in these cases the project characteristics are described as "missing" in tables.

Table 1 shows the bureau level sponsors of the projects evaluated. As can be seen, 86 percent of the evaluations were of projects sponsored by regional bureaus, although there were also a significant number of projects sponsored by the Science and Technology Bureau. Table 2 shows the regional locations of the projects evaluated, and the most frequent country locations. As can be seen, projects in Honduras, Costa Rica and Egypt were most frequently evaluated. Appendix E includes full breakdowns of the Mission or office sponsors of projects, and of the project locations.

Table 1

Bureau Sponsors of Projects Evaluated

<u>Sponsor</u>	<u>n</u>	<u>%</u>
Latin America - Caribbean	97	34
Asia - Near East	79	28
Africa	73	25
Science and Technology	29	10
Food for Peace - Voluntary Assistance	5	2
Private Enterprise	<u>4</u>	<u>1</u>
Total	287	100%

Table 2

Regional and Most Frequent Country Locations of Projects Evaluated

<u>Region/Country</u>	<u>n</u>	<u>%</u>
AFR	79	28
Zaire	9	3
Lesotho	7	2
ANE	84	29
Egypt	11	4
Bangladesh	9	3
Indonesia	8	3
Thailand	8	3
India	7	2
Pakistan	7	2
LAC	109	38
Honduras	13	5
Costa Rica	11	4
Bolivia	9	3
Peru	8	3
Equador	7	2
Multi-Region	15	5

Projects were categorized by raters into sectors. As indicated in Table 3, health and population projects were evaluated most frequently, though rural development and agriculture projects were also frequently evaluated. Analyses relating sector and sponsoring bureau indicated that the Africa Bureau had a higher than average number of agriculture projects, the Latin America-Caribbean Bureau had a higher than average number of private enterprise projects, and the Science and Technology Bureau had a higher than average number of projects in the area of health and population.

---

Table 3  
Projects Evaluated by Sector

<u>Sector</u>	<u>n</u>	<u>%</u>
Health and population	76	26
Rural development	53	18
Agriculture	50	17
Private enterprise	40	14
Forestry, energy, environment and natural resources	27	9
Education and international training	21	7
Nutrition	8	3
Urban development	5	2
Other	<u>7</u>	<u>2</u>
Total	287	100%

---

The projects evaluated were also categorized according to the accounts under which they were funded. As shown in Table 4, the most frequent accounts were Agriculture, Rural Development and Nutrition, and Economic Support Fund.

Table 4

Projects Evaluated by Account

<u>Account</u>	<u>n</u>	<u>%</u>
Agriculture, Rural Development, and Nutrition	67	30
Economic Support Fund	40	18
Health	29	13
Selected Development Activities	29	13
Population	24	11
Education and Human Resources	17	8
Sahel Development program	13	6
International Disaster Relief/Assistance	4	2
Southern Africa Fund	2	1
Child Survival	<u>1</u>	<u>0</u>
Total	226	100%

Missing = 61 (21%)

Projects evaluated were also categorized by funding size and by length of project (in years). These results are shown in Tables 5 and 6. The modal project evaluated had a cost of \$10-50 million and was in operation for five years.

Table 5

Projects Evaluated by Funding Size

<u>Funding Size</u>	<u>n</u>	<u>%</u>
Less than \$500,000	10	4
\$500,000 - \$1,000,000	13	6
\$1,000,000 - \$5,000,000	50	22
\$5,000,000 - \$10,000,000	47	21
\$10,000,000 - \$50,000,000	91	40
\$50,000,000 - \$100,000,000	11	5
More than \$100,000,000	<u>5</u>	<u>2</u>
Total	227	100%

Missing = 60 (21%)

---

Table 6  
Projects Evaluated by Project Length

<u>Project Length</u>	<u>n</u>	<u>%</u>
2 years	16	7
3	20	9
4	33	14
5	47	20
6	30	13
7	25	11
8	27	12
9	12	5
10 or more	<u>21</u>	<u>9</u>
Total	231	100%

---

Missing = 56 (20%)

---

Finally, evaluation reports were examined to determine if the evaluators had identified the relevant projects as "highly successful" or having components which were highly successful. Typically, evaluators are not asked to render an overall summative assessment, so an absence of comment does not imply a negative judgement. A total of 41 evaluation reports (14%) reported a highly successful project, and an additional 32 reports (11%) reported a highly successful project component.

An analysis was conducted to determine which types of projects were reported to be highly successful or to have highly successful components. Agriculture projects (14%) and education and training projects (15%) were less likely than other projects (31%) to be evaluated as highly successful. Also, the longer the project, the more likely it was to be rated as highly successful (2-4 years = 16%, 5-9 years = 24%, 10 or more years = 52%). There were no major differences by sponsor or project size.

## 2.2 Characteristics of Evaluation Reports

The evaluation reports were categorized according to whether they were interim evaluations (more than 6 months prior

to project completion), final evaluations (in the last six months or within one year after project completion), expost evaluations (more than a year following project completion), or other evaluations (not project specific). The largest number (69%) were interim evaluations, though there were also a large number of final evaluations (29%). There were few expost (1%) and other evaluations (1%). There were no major differences in the percentages of interim and final evaluations by sponsor or sector.

Evaluation reports were also categorized based on whether they were internal or external in nature. An evaluation was characterized as internal if it included anyone from AID or the organization implementing the project on the evaluation team. Using this standard, 31 percent of those evaluations which could be rated were internal, and the remaining 69 percent were external. It should be noted that only 7 percent of all evaluations are done using only AID personnel, so most of the "internal" evaluations actually involved mixed teams. Internal evaluations were particularly likely to be sponsored by the Africa Bureau (51% internal) and Asia-Near East Bureau (41% internal). Only 13 percent of evaluations sponsored by other bureaus were done internally.

Scopes of work for the evaluations and the evaluation reports were also examined to determine the extent to which inputs, outputs, purposes, goals, and assumptions were addressed. In each case, the extent of emphasis in the scopes of work or evaluation report was rated on a four-point scale: 0 = not at all; 1 = addressed minimally; 2 = addressed in detail; and 3 = primary focus. Table 7 shows the distributions for these variables.

Table 7

Emphases of Scopes of Work and Evaluation Reports

	<u>n</u>	<u>Not at All (0)</u>	<u>Mini- mally (1)</u>	<u>In Detail (2)</u>	<u>Pri- mary Focus (3)</u>	<u>Total</u>
<u>Scopes of Work</u>						
Inputs	179	20%	50%	27%	3%	100%
Outputs	179	1	2	36	61	100
Purposes	179	2	17	51	31	100
Goals	179	27	53	18	3	100
Assumptions	173	21	47	31	1	100
<u>Evaluation Reports</u>						
Inputs	287	4%	50%	43%	3%	100%
Outputs	287	0	4	32	64	100
Purposes	287	2	18	53	28	100
Goals	282	22	57	18	2	100
Assumptions	259	10	49	40	1	100

As can be seen from Table 7, inputs and assumptions were somewhat more likely to be addressed in evaluation reports than in scopes of work for evaluations. In general, however, evaluation reports seemed to reflect the emphases of the relevant scopes of work.

The emphases of evaluation reports were examined to see if they differed by sponsor, sector, or timing of evaluation. No such differences were found. For every major category of reports, outputs were most frequently emphasized, and purposes next most frequently emphasized.

### 3. EVALUATION MANAGEMENT PROCESS

#### 3.1 Sequence and Timing of Evaluation Steps

Each of the evaluations included in this report was logged into the PPC/CDIE data system during FY 1987 or FY 1988. However, there was considerable variation in the speed with which each evaluation progressed from one step to the next in AID's evaluation process.

##### 3.1.1 Overview of the System

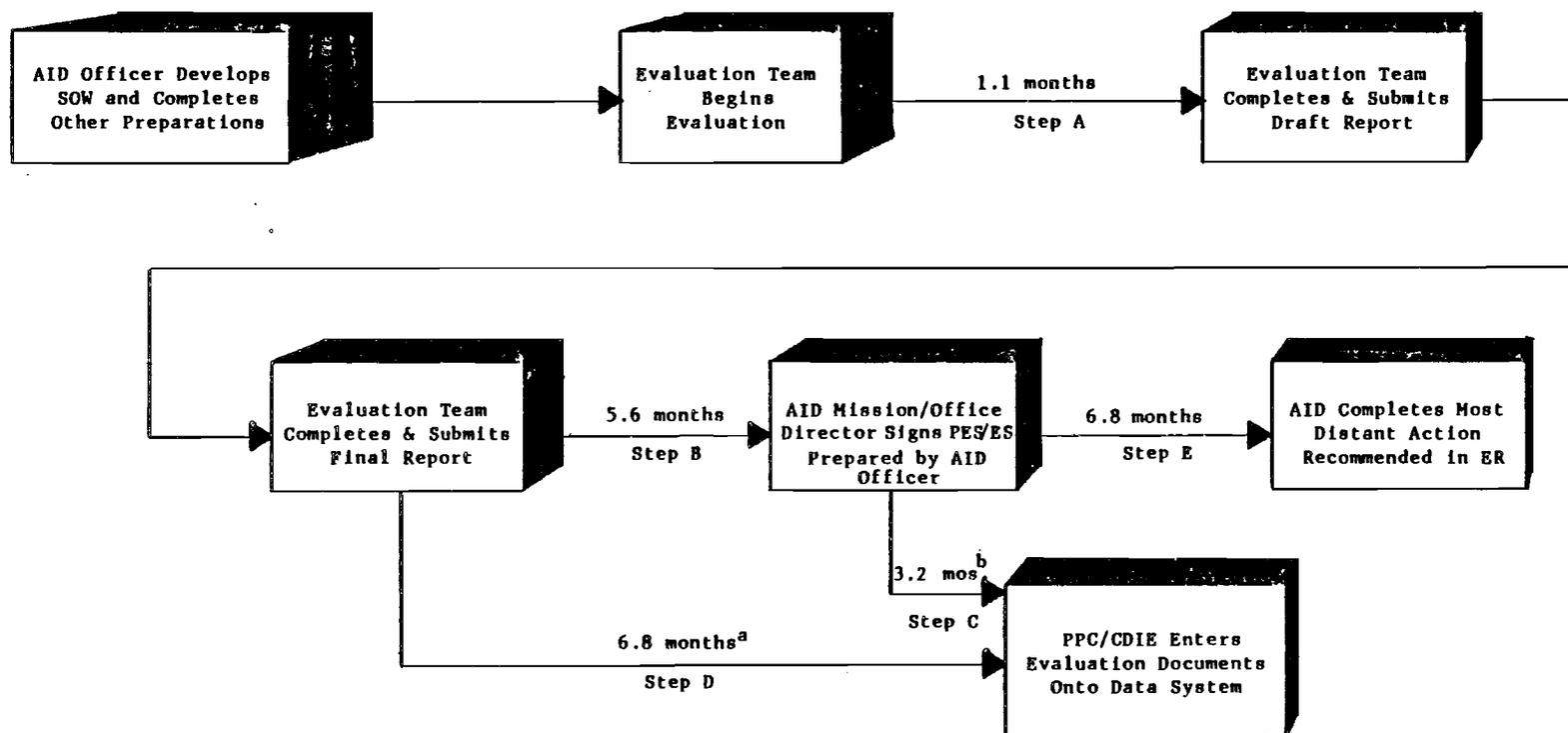
Figure 1 provides an overview of the AID evaluation process, beginning with the preparation of the Statement of Work (SOW) and ending with the completion of the actions recommended in the evaluation report (ER). As shown, there are seven steps in the process, and this study obtained information on the time required to complete five of these seven steps. Since the material available did not include calendar dates for the preparation of the SOW, nor, for the most part, the actual start of the evaluation, it is not possible to estimate the overall calendar time required from start to finish of the process. However, assuming the time between submission of a draft evaluation report (ER) and completion of the report's final version was about 1.5 months,<sup>1</sup> it can be estimated that a typical evaluation required a bit less than 3 months between the time the evaluation team actually began work until a final report was submitted, that about 10 months was needed before the evaluation summary was signed and copies of the report were available to the rest of the Agency, and that the most distant of an evaluation's actionable recommendations was 15 months after date of signature.<sup>2</sup>

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<sup>1</sup>This assumption is based on Development Associates' experience in conducting over 100 AID evaluations in the past 6 years.

<sup>2</sup>In obtaining these results, two evaluations that extended for two years and a third for three were considered anomalies and excluded from the time and cost calculations. Similarly, three evaluations published in 1979, 1983 and 1984 were excluded from calculations of the time elapsed before entry into CDIE.

**Figure 1**  
**Overview of AID Evaluation Process**



<sup>a</sup>This value includes evaluation reports with PES/ES's (mean = 7.6 months) and evaluation reports without PES/ES's (mean = 5.4 months). The sum of means for Steps B and C do not add to the Step D mean for cases with PES/ES's because they are based on different number of cases.

<sup>b</sup>In ten cases, the evaluation report was sent to CDIE prior to signature by the Mission/Office Director. In these cases, the Step C value was negative.

### 3.1.2 Time Required for Specific Steps in the Evaluation

The times required to complete the steps in the evaluation management process were analyzed in terms of: (1) the date of the evaluation report, (2) the type of evaluation (internal or external), (3) evaluation timing (interim or final), and (4) bureau sponsorship. The results of these analyses are provided in the next four subsections:

#### -- Date of Evaluation and the Time Required

For this analysis, the evaluation reports were divided into two categories based on the calendar year on the cover page of the evaluation report. Those dated 1986 or before (n=90) composed one group, and those dated 1987 or after (n=161) composed the other. In addition, there was a group of undated reports (n=36) which were excluded from the analyses.

Table 8 shows the time requirements for the various evaluation steps for the two time periods. As can be seen, there were significant improvements in the rate of completion of each evaluation step following the completion of the evaluation report. While the time needed for the evaluation itself (Step A) remained virtually the same, the other time intervals decreased dramatically. The largest improvement was the reduction of 5.3 months in Step B, the time from evaluation report publication to completion of the PES/ES.

Table 8

Date of Evaluation Report and Time Required

---

<u>Step</u>	1986	1987
	<u>or</u> <u>before</u>	<u>or</u> <u>after</u>
	<u>Months</u>	<u>Months</u>
A-Duration of Evaluation	1.1 (n=68)	1.2 (n=105)
B-From Final Report to Director's Signature on PES/ES (ERs with summaries)	8.7 (n=56)	3.4 (n=79)
C-From Director's Signature to Entry onto PPC/CDIE File (ERs with summaries)	4.1 (n=53)	2.4 (n=76)
D-From Final Report to Entry onto PPC/CDIE File (All ERs)	9.7 (n=89)	5.2 (n=161)
E-From Director's Signature to Most Distant Recommended Action (ERs with summaries)	9.0 (n=42)	6.0 (n=63)

---

-- Type of Evaluation and the Time Required

As indicated in Table 9, internal and external evaluations exhibited small variations in the time required for the evaluation steps. Internal evaluations required somewhat less time for entry into the CDIE file.

Table 9

Type of Evaluation and the Time Required

---

<u>Step</u>	<u>Internal</u> <u>Months</u>	<u>External</u> <u>Months</u>
A-Duration of Evaluation	1.0 (n=59)	1.2 (n=134)
B-From Final Report to Director's Signature on PES/ES (ERs with summaries)	6.1 (n=40)	5.4 (n=95)
C-From Director's Signature to Entry onto PPC/CDIE File (ERs with summaries)	2.0 (n=46)	3.6 (n=99)
D-From Final Report to Entry onto PPC/CDIE File (All ERs)	5.7 (n=73)	7.3 (n=174)
E-From Director's Signature to Most Distant Recommended Action (ERs with summaries)	7.5 (n=41)	6.5 (n=76)

---

-- Timing of Evaluation and the Time Required

Table 10 shows the mean time for each step across the two main timing categories -- interim and final. Reports for final evaluations took 1.5 months longer from date of report to entry into CDIE than those for interim evaluations. Likewise, the most distant recommended actions on the final evaluation summaries were 2.6 months more distant than were those of the interim evaluation summaries.

Table 10

Timing of the Evaluation and the Time Required

---

<u>Step</u>	<u>Interim</u> <u>Months</u>	<u>Final</u> <u>Months</u>
A-Duration of Evaluation	1.1 (n=139)	1.1 (n=55)
B-From Final Report to Director's Signature on PES/ES (ERS with summaries)	5.7 (n=90)	5.5 (n=43)
C-From Director's Signature to Entry onto PPC/CDIE File (ERS with summaries)	2.6 (n=96)	4.4 (n=48)
D-From Final Report to Entry onto PPC/CDIE File (All ERS)	6.4 (n=173)	7.9 (n=73)
E-From Director's Signature to Most Distant Recommended Action (ERS with summaries)	6.1 (n=84)	8.7 (n=31)

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-- Sponsoring Bureau and the Time Required

As Table 11 shows, the relative performance of the bureaus was examined for each step in the evaluation management process. The lengthier duration of evaluations in the "other" category was largely due to the PRE Bureau, which was unusually high at 4.5 months (n=2). Perhaps of most interest in the table is that evaluations completed for the LAC Bureau took the longest to enter the CDIE system.

Table 11

Sponsoring Bureau and the Time Required

<u>Step</u>	<u>AFR</u>	<u>ANE</u>	<u>LAC</u>	<u>Other</u>
	<u>Months</u>	<u>Months</u>	<u>Months</u>	<u>Months</u>
A-Duration of Evaluation	1.0 (n=42)	1.1 (n=60)	1.1 (n=71)	1.5 (n=22)
B-From Final Report to Director's Signature on PES/ES (ERs with summaries)	7.6 (n=25)	3.7 (n=45)	6.4 (n=59)	3.5 (n=6)
C-From Director's Signature to Signature on PES/ES (ERs with summaries)	2.8 (n=29)	2.7 (n=46)	3.9 (n=67)	1.0 (n=5)
D-From Final Report to Entry onto PPC/CDIE File (All ERs)	6.2 (n=63)	5.9 (n=73)	8.4 (n=82)	5.9 (n=32)
E-From Director's Signature to Most Distant Recommended Action (ERs with summaries)	6.0 (n=24)	8.6 (n=39)	5.9 (n=51)	4.5 (n=4)

For the most distant recommended action (Step E), the ANE, with 8.6 months, has set the most distant goals. The implications of this are not readily apparent. One interpretation could be that distant goals imply well developed skills in long-range planning, and another might have to do with the relative confidence in the sustainability of projects.

3.2 Completeness of Various Elements

The evaluation reports, the evaluation summaries and the evaluation SOWs were each examined for the presence or absence key elements. Composite ratings of the completeness of the ERs, ESs and SOWs were developed. Each composite represents the total number of elements present, out of 16 possible for each ES and 8 apiece for the ERs and SOWs. The ESs were more

frequently complete (38 percent had composite ratings of 16). By contrast, only 10 percent of the ERs and 5 percent of the SOWs were complete (composite ratings of 8).

The completeness of the 287 evaluation reports averaged 5.3 on the composite rating scale. The scale ranged from 0 to 8 based on the eight features listed in Table 12. As the table shows, 90 percent of the evaluations contained recommendations, the feature most frequently included. The project's logical framework appeared or was discussed in fewer than one-third of the evaluation reports.

---

Table 12

Completeness of Evaluation Report

<u>Features</u>	<u>n</u>	<u>No</u>	<u>Yes</u>	<u>Total</u>
Executive Summary	287	21%	79%	100%
Table of Contents	287	13	87	100
Evaluation SOW	287	46	54	100
Methodology	287	24	76	100
Conclusions	287	29	71	100
Recommendations	287	10	90	100
Lessons Learned	287	61	39	100
Logical Framework	287	68	32	100

---

Composite Rating = 5.3

---

The compliance with AID guidelines of the 156 evaluation SOWs was judged against the checklist of the eight features listed on Table 13. The mean rating was 4.6 on the SOW compliance scale which ranged from 0 to 8. The two features which appeared the most frequently (83 percent) were: (1) the statement of the purpose of the evaluation, and (2) listing of study questions. Only 10 percent of evaluation SOWs contained the required funding section. The SOWs that appeared with the evaluation reports were often edited or incomplete versions of the original SOWs. This factor should be considered in interpreting what otherwise appears to be an extremely low level of compliance.

Table 13

SOW Compliance with AID Guidelines

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<u>Features</u>	<u>n</u>	<u>No</u>	<u>Yes</u>	<u>Total</u>
Activity to be Evaluated	156	35%	65%	100%
Purpose of Evaluation	156	17	83	100
Background Information	156	54	46	100
SOW Study Questions	156	17	83	100
Methods and Procedures	156	37	63	100
Team Composition	156	43	57	100
Reports Required	156	44	56	100
Funding	156	90	10	100

---

Composite Rating = 4.6

---

Evaluation summaries were completed for 118 of the evaluation reports. In addition, Project Evaluation Summaries were completed for 68 reports, and no summaries were completed for 102 reports. The completeness of the 117 evaluation summaries was judged on a 16-point scale. The ES composite ratings, based on the presence of the 16 features listed on Table 14, had a mean of 14.7. Thus, the evaluation summaries which were prepared were found to be highly complete. Only one feature, lessons learned, appeared with a frequency less than 85 percent and five features appeared with individual frequencies of 95 percent or greater. The low frequency (65 percent) with which lessons learned were included in the ESs may be largely attributed to the absence of separately labeled "lessons learned" sections in many of the evaluation reports themselves.

---

Table 14  
Presence of Information in ES

<u>Features Included</u>	<u>n</u>	<u>No</u>	<u>Yes</u>	<u>Total</u>
A. Reporting AID Unit	117	9%	91%	100%
B. Was Evaluation Scheduled in Current FY Annual Evaluation Plan?	117	3	97	100
C. Evaluation Timing	117	8	92	100
D. Activity or Activities Evaluated	117	0	100	100
E. Action Decisions Approved by Mission or AID/W Office Director	117	0	100	100
F. Date of Mission or AID/W Office Review of Evaluation	117	11	89	100
G. Approvals of ES and Action Decisions	117	0	100	100
H. Evaluation Abstract	117	1	99	100
I. Evaluation Costs	117	6	94	100
J1.Purpose of Activity Evaluated	117	8	92	100
J2.Purpose of Evaluation and Methodology Used	117	10	90	100
J3.Findings and Conclusions	117	7	93	100
J4.Recommendations	117	11	89	100
J5.Lessons Learned	117	35	65	100
K. Attachments	117	14	86	100
L. Comments by Mission, AID/W and Borrower/Grantee on ER	117	10	90	100

---

Composite Rating = 14.7

---

In order to examine the factors related to completeness of evaluation reports, a series of linear multiple regressions were performed using the composite of report completeness. The factors included in prediction equations were sponsor, sector, type of evaluation, timing of evaluation, date of evaluation, length of evaluation, evaluation cost, and focus of evaluation report. The results indicated that sponsor, sector, and timing of evaluation were related to report completeness, but that the other factors investigated were not. Thus, the evaluation report completeness composite as well as the other two composites were examined by bureau sponsorship, by sector, and by timing.

As Table 15 shows, the composite ratings for the ANE and LAC Bureaus were consistently higher than those for the Africa and central bureaus. It should also be noted that very few evaluation reports from the Africa Bureau included evaluation summaries.

---

Table 15  
Completeness of Evaluation Documents by Bureau

<u>Bureau</u>	<u>Mean Composite Ratings</u>		
	<u>Evaluation Report</u>	<u>Evaluation SOW</u>	<u>Evaluation Summary</u>
AFR	4.7 (n=73)	4.3 (n=30)	13.7 (n=9)
ANE	5.6 (n=79)	5.0 (n=52)	14.5 (n=56)
LAC	5.7 (n=97)	4.5 (n=48)	15.2 (n=46)
Other	4.6 (n=38)	4.3 (n=16)	13.8 (n=6)
Total	5.3 (n=287)	4.6 (n=156)	14.7 (n=117)

---

Table 16 presents the composite ratings by sector. Evaluations in the private enterprise, urban development, and energy/environment/national resources sectors had evaluation reports which were more complete than the average.

Table 16  
Completeness of Evaluation Documents by Sector

<u>Sector</u>	<u>Mean Composite Ratings</u>		
	<u>Evaluation Report</u>	<u>Evaluation SOW</u>	<u>Evaluation Summary</u>
Agriculture	5.1 (n=50)	4.7 (n=25)	14.8 (n=18)
Rural and Institutional Development	5.0 (n=53)	4.0 (n=27)	14.6 (n=18)
Health and Population	5.2 (n=76)	4.0 (n=43)	14.7 (n=31)
Nutrition and PL 480 Title II	4.1 (n=8)	3.3 (n=3)	14.7 (n=4)
Education and International Training	4.8 (n=21)	5.0 (n=7)	14.7 (n=10)
Private Enterprise	6.1 (n=40)	5.5 (n=26)	14.7 (n=21)
Forest, Energy, Environment and National Resources	5.7 (n=27)	5.2 (n=17)	14.1 (n=9)
Urban Development	6.8 (n=5)	4.0 (n=2)	14.7 (n=3)
Other	6.3 (n=7)	6.0 (n=6)	15.7 (n=3)
Total	5.3 (n=287)	4.6 (n=156)	14.7 (n=117)

The completeness of evaluation documents were analyzed by timing of evaluation. The results in Table 17 show that final evaluations tended to have higher completeness indicators than interim evaluations.

---

Table 17

Completeness of Evaluation Documents by Timing of Evaluation

<u>Timing</u>	<u>Mean Composite Ratings</u>		
	<u>Evaluation Report</u>	<u>Evaluation SOW</u>	<u>Evaluation Summary</u>
Interim	5.2 (n=198)	4.5 (n=111)	14.6 (n=81)
Final	5.5 (n=84)	5.0 (n=44)	15.0 (n=34)

---

3.3 Evaluation Costs by Sponsor, Timing and Type

The evaluation costs were reported on 130 of the reports studied. As stated earlier, three cases were excluded from these cost analyses because of the unusually high costs associated with very lengthy evaluations. Also, in preparation for data analysis, the evaluation costs denominated in host country currencies were converted to U.S. dollars. This was done based on the exchange rate for the approximate date of evaluation completion. The mean evaluation cost was \$37,450, with 17 percent of the evaluations having costs less than \$10,000, and 20 percent having costs greater than \$60,000.

The cost data were analyzed by bureau sponsorship (see Table 18). The Africa Bureau's evaluations and Asia-Near East cost the least, and the central bureaus' evaluations were the most expensive.

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Table 18  
Cost of Evaluation by Bureau

<u>Bureau</u>	<u>n</u>	<u>Cost in U.S. Dollars</u>		
		<u>Mean</u>	<u>Minimum</u>	<u>Maximum</u>
AFR	13	31,798	2,000	90,000
ANE	50	39,174	1,250	109,400
LAC	55	36,654	1,400	185,904
Other	<u>9</u>	<u>40,900</u>	<u>8,601</u>	<u>107,568</u>
Total	127	37,450	1,250	185,904

---

The cost was also examined based on the evaluation timing. As Table 19 shows, the average cost of the interim evaluations exceeds that for final evaluations by approximately 14 percent.

---

Table 19  
Cost of Evaluation by Time

<u>Timing of Evaluation</u>	<u>n</u>	<u>Cost in U.S. Dollars</u>		
		<u>Mean</u>	<u>Minimum</u>	<u>Maximum</u>
Interim	89	39,033	1,250	109,400
Final	37	34,381	1,400	185,904

---

The costs for internal, as opposed to external, evaluations were also compared. As Table 20 shows, external evaluations cost only slightly more than did internal evaluations.

---

Table 20  
Cost of Evaluation by Type

<u>Timing of Evaluation</u>	<u>n</u>	<u>Cost in U.S. Dollars</u>		
		<u>Mean</u>	<u>Minimum</u>	<u>Maximum</u>
Internal	35	36,974	2,000	109,400
External	92	37,631	1,250	185,904

---

Finally, the relationship between evaluation cost and length of evaluation was examined. Not surprisingly, they were found to be significantly correlated ( $r=.36$ ).

### 3.4 Characteristics of Evaluation Teams and Contractors

The implementers of the evaluations studied can be described in terms of two characteristics: (1) the composition of the evaluation teams, and (2) the type of contractor. The analyses of data associated with these two characteristics is presented in this section.

The evaluations, based upon the composition of the evaluation teams, were divided into six categories. Table 21 shows the six categories and the results of the analysis of team composition and bureau sponsorship. These results suggest that the Africa Bureau was most likely to use AID personnel, and least likely to use contractors.

Table 21  
Team Composition by Bureau

	Bureau				Total
	AFR	ANE	LAC	Other	
AID Only	15%	5%	3%	3%	7%
Contractor Only	33	43	67	71	53
Host Country Only	3	4	12	3	6
AID and Contractor	16	13	5	13	11
AID and Host Country	1	5	0	0	2
Contractor and Host Country	15	15	5	5	10
AID and Contractor and Host Country	15	14	2	3	9
Indeterminant	<u>1</u>	<u>1</u>	<u>4</u>	<u>3</u>	<u>2</u>
Total	100 (n=73)	100 (n=79)	100 (n=97)	100 (n=38)	100 (n=287)

There were no significant team composition differences for interim versus final evaluations.

The evaluations were also categorized by the type of contractor. The contractor was defined as the responsible organization for conducting the evaluation -- generally the organization supplying the team leader. The contractor types consist of three main categories: (1) U.S. contractors, (2) U.S. personal services, and (3) non-U.S. contractors. If the evaluation was led by AID personnel, "not applicable" was coded.

As shown in Table 22, the centrally funded projects were found to use U.S. contractors most frequently, and the Africa Bureau used U.S. contractors least frequently.

Table 22  
Contractor Type by Bureau

<u>Type of Contractor</u>	<u>Bureau</u>			
	<u>AFR</u>	<u>ANE</u>	<u>LAC</u>	<u>Other</u>
U.S. Contractor	36%	55%	67%	84%
U.S. Personal Services	20	18	10	5
Non-U.S. Contractors	8	14	15	3
Not Applicable	28	13	4	5
Don't Know	<u>5</u>	<u>1</u>	<u>3</u>	<u>3</u>
Total	100 (n=74)	100 (n=78)	100 (n=97)	100 (n=38)

### 3.5 Perceived Utility of Results

AID's perception of the utility of an evaluation report can be judged in this study by two criteria: (1) it can be inferred on the basis of AID's reaction to an evaluation report's recommendations, and (2) it can be perceived more directly from the PES/ES's comments about the report's quality/utility. The following two subsections analyze the evaluation reports according to these criteria.

#### 3.5.1 AID-Actionable Recommendations

The congruence of AID-actionable recommendations in the ER with those on the PES/ES facesheet was rated as a means of inferring the utility of the evaluation report. Two other variables were important in defining this variable: (1) a simple count of the number of actions listed on the PES/ES facesheet, and (2) a judgement of the percentage of ER recommendations which were actionable by AID and thus eligible for inclusion on the PES/ES.

Of the 185 ERs accompanied by summaries, 10 percent of the reports were judged as having no AID-actionable recommendations. At the other extreme, all of the ER recommendations were actionable for 14 percent of the reports. On average, somewhat less than half of the recommendations were

actionable. No significant variations in the number of actionable ER recommendations were found by bureau, timing, evaluation date, or type.

Also, the simple count of the number of AID action decisions appearing on the PES/ES facesheet was analyzed. The overall mean value was 6.5 (n=185) with a maximum of 51. Not surprisingly, the mean was higher (7.7, n=124) for interim evaluations than for final ones (4.2, n=58). For internal evaluations the mean was 5.9 (n=123) compared to 7.3 (n=59) for external ones; before 1987 the mean was 7.5 (n=71) and after that date it was 5.9 (n=90).

As noted earlier, the congruence of AID-actionable recommendations in the evaluation report with those on the evaluation summary's facesheet served as a means of inferring the utility of the report's recommendations. This presumed that the greater the congruence, the greater was AID's agreement with the results. The measure of congruence was based on the percentage of actionable recommendations in the ER which appeared in the PES/ES. Thus, if 6 actionable recommendations were in the ER and 4 of them appeared in the ES, the percentage was judged to be 75. Percentages were then categorized on the "congruence scale" that appears in Table 23. As the table shows, the congruence of actionable items between the ER and PES/ES was judged to be "total" or "almost total" for 43% of the evaluations.

---

Table 23

Congruence of Actionable ER and PES/ES Recommendations

<u>Percent Congruence</u>	<u>n</u>	<u>%</u>
None (0%)	28	15
Minimal (1-25%)	16	9
Some (26-50%)	24	13
A Lot (51-75%)	38	21
Almost Total (76-99%)	44	24
Total (100%)	<u>35</u>	<u>19</u>
	185	100%

---

Missing = 102 (36%)

---

The six points on the congruence scale were used to calculate mean values by sponsor, timing, date, type, and sector. The Africa and central bureaus had the highest mean values. Interim evaluations placed higher on the scale than final ones; those evaluations dated 1986 or before had slightly higher congruence than those after 1986; and internal evaluations had higher means than external evaluations. A comparison of the various sectors according on the mean value of their evaluations on the congruence scale yielded no significant differences.

Since the congruence scale is largely a measure of the degree of exclusion of items from the PES/ES that had been deemed actionable by the evaluation team, the reasons for their exclusion were also of interest. Table 24 lists these reasons and their frequencies.

---

Table 24  
Reasons Actions Recommended in ER were Excluded from  
PES/ES Facesheet

<u>Reason</u>	<u>n</u>	<u>% of Cases<sup>a</sup></u>
ER recommendations are more specific/ detailed than those of ES	62	41
PES/ES recommendations are more specific/ detailed than those of ER	30	20
Mission/Office said recommendations are impractical or not feasible	19	13
ER recommendations are moot because project ended	19	13
Recommended action already underway/ implemented	7	5
Basis for recommendation(s) questioned/ disputed	5	3
Mission opted for course of action that obviated ER recommendation	5	3
PES/ES actionable items are consistent with ER text but not specifically cited as ER recommendation	4	3
Adoption of some ER recommendations eliminated need for others	2	1
No reasons specified/discernable	<u>23</u>	15
	176	

---

<sup>a</sup>More than one reasons could be cited. Thus, the number of responses (n=176) is greater than the number of cases with responses (n=150), and the total of percent responses is greater than 100.

---

3.5.2 Comments on Quality/Utility

Of the 185 PES/ESs which were examined, 111 contained comments on the quality and/or utility of the evaluation report. These comments were found to fall into three groups: (1) comments that were entirely positive, (2) those that were entirely negative, and (3) mixed comments containing some positive and some negative elements. Comments (or the lack of a comment) on each of the 185 PES/ESs were categorized as follows: 41 percent (n=76) entirely positive, 15 percent (n=28) mixed, 4 percent (n=7) entirely negative, and 40 percent (n=74) with no comment. Analyses by date and by timing showed no significant differences.

Analyses of the quality/utility comments by sponsoring bureau were conducted and revealed interesting differences. As shown in Table 25, only 14 percent of the Africa Bureau PES/ESs contained any comments, compared to 73 percent for the other bureaus. Appendix F contains a representative sample of the quality/utility comments.

Table 25

PES/ES Comments on Quality/Utility of Evaluation Report  
by Bureau

<u>Bureau</u>	<u>n</u>	<u>Type of Comments</u>				<u>Total</u>
		<u>Negative</u>	<u>Mixed</u>	<u>Positive</u>	<u>None</u>	
AFR	42	2%	2%	10%	86%	100%
ANE	58	7	16	52	26	100
LAC	78	3	22	49	27	100
Other	<u>7</u>	<u>0</u>	<u>14</u>	<u>57</u>	<u>29</u>	<u>100</u>
Total	185	4	15	41	40	100

Missing = 102 (36%)

#### 4. MONITORING AND EVALUATION

Evaluation reports were examined to determine the adequacy of monitoring systems and the presence and outcomes of prior evaluations of the projects. The results on these topics are described in this chapter.

##### 4.1 Adequacy of Monitoring

Raters were asked in separate items to indicate the adequacy of financial monitoring and program monitoring of projects based on comments in evaluation reports. The adequacy of monitoring was rated on a five-point scale from 0 (wholly inadequate) to 4 (wholly adequate). The overall results on these questions are shown in Table 26.

---

Table 26

##### Adequacy of Financial and Program Monitoring of Projects

	<u>Financial Monitoring</u>		<u>Program Monitoring</u>	
	<u>n</u>	<u>%</u>	<u>n</u>	<u>%</u>
0 (Wholly inadequate)	2	1	2	1
1	20	7	28	10
2	36	13	74	26
3	84	29	96	33
4 (Wholly adequate)	29	10	28	10
5 (Information unavailable)	<u>116</u>	<u>40</u>	<u>59</u>	<u>21</u>
Total	287	100%	287	100%

---

Perhaps the most striking finding from this table is the large number of evaluation reports which did not include any evaluative comments on financial monitoring (40%) and program monitoring (21%), such that ratings could be made. Among those projects rated, financial monitoring (mean = 2.69) was rated somewhat higher than program monitoring (mean = 2.52). In both cases, the most frequent rating was a 3 on the 0-4 scale.

Table 27 shows the percentage of missing responses (i.e., data unavailable), and mean ratings by sponsor and sector. Projects in the Asia-Near East Bureau received the lowest ratings on both financial and program monitoring. Agriculture and energy/environment projects got the lowest ratings on financial monitoring, while education/training and energy/environment projects got the lowest ratings on program monitoring.

Table 27

Financial and Program Monitoring by Sponsor and Sector  
(Percent Data Unavailable and Mean Rating (Scale = 0-4))

	<u>n</u>	<u>Financial Monitoring</u>		<u>Program Monitoring</u>	
		<u>% Missing</u>	<u>Mean Rating</u>	<u>% Missing</u>	<u>Mean Rating</u>
<u>Sponsor</u>					
AFR	73	32%	2.72	19%	2.66
ANE	79	52	2.50	23	2.34
LAC	97	30	2.72	15	2.55
Other	38	61	2.93	32	2.65
<u>Sector</u>					
Agriculture	50	36%	2.31	22	2.62
Rural Devel.	53	30	2.81	21	2.62
Health & Pop.	76	47	2.82	25	2.54
Nutrition	8	62	3.00	12	2.57
Educ. & Training	21	52	2.50	19	2.18
Private Ent.	40	38	3.12	15	2.68
Energy & Environ.	27	41	2.36	19	2.27
Urban Develop.	5	60	2.50	40	2.67
Other	7	14	2.33	0	2.14

Raters were asked to indicate if there were any recommendations in the evaluation reports on monitoring and evaluation, management information systems, or information planning. A total of 59 percent of the reports contained such recommendations. Table 28 describes the nature of the recommendations. The most frequent recommendation was to upgrade existing information systems using present resources.

Table 28

Recommendations in Evaluation Reports Concerning  
Monitoring and Evaluation

	<u>n</u>	<u>%</u>
1. Upgrade information systems without additional inputs	56	20%
2. Create new information systems	32	11
3. Improve coordination/communication between project and AID	26	9
4. Add new project inputs (staff, materials) to improve information systems	21	7
5. Change timing/frequency of evaluations	17	6
6. Provide outside technical assistance or training to improve information systems	14	5
7. Other	2	1

4.2 Prior Evaluations of Projects

Evaluation reports were examined to determine if previous evaluations of the project were cited. Such evaluations were cited in 42 percent of evaluation reports. They were particularly likely to be cited in final evaluations (58%) as opposed to interim evaluations (36%), and were most likely to be cited for education and training, rural development, and health and population projects. There were no major differences on this item by sponsor.

For those evaluation reports which did cite a previous evaluation, raters also indicated if the reports cited any unimplemented actions suggested by those previous evaluations. The results showed that 18 percent of all reports cited unimplemented actions from prior evaluations. This represented 42 percent of the evaluation reports which cited previous evaluations. The percentage of cited evaluations with unimplemented actions was higher for the Latin American-Caribbean (53%) and Africa (48%) Bureaus than for other bureaus (31%).

## 5. CROSS-CUTTING ISSUES

There were three major cross-cutting issues which were examined as part of the assessment of AID evaluation reports. These were Women in Development (WID), the environment, and participant training.

### 5.1 Women in Development (WID)

Raters indicated the extent to which WID issues were dealt with in evaluation reports using a three-point scale: 0 = not addressed, 1 = addressed minimally, and 2 = addressed in detail. The overall results showed that WID issues were not addressed in 67 percent of reports, were addressed minimally in 24 percent of reports, and were addressed in detail in only 9 percent of reports.

There were significant differences in the treatment of WID issues by sponsor and sector. Table 29 shows the percentage of reports addressing WID issues by subgroups. The evaluations sponsored by the Asia-Near East Bureau and central bureaus were more likely to address WID issues than were evaluations sponsored by the Africa and Latin America-Caribbean Bureaus. WID issues were also particularly likely to be addressed in evaluations of projects in the rural development and education and training sectors.

Table 29  
 Percentage of Reports Addressing WID Issues

<u>Subgroup</u>	<u>n</u>	<u>Not at All</u>	<u>Mini- mally</u>	<u>In Detail</u>	<u>Total</u>
<u>Sponsor</u>					
AFR	73	75%	19%	5%	100%
ANE	79	57	28	15	100
LAC	97	71	22	7	100
Other	38	61	32	8	100
<u>Sector</u>					
Agriculture	50	80%	16%	4%	100%
Rural Devel.	53	55	30	15	100
Health & Pop.	76	66	25	9	100
Nutrition	8	100	0	0	100
Education & Train.	21	57	29	14	100
Private Enter.	40	72	18	10	100
Energy & Envir.	27	63	33	4	100
Urban Devel.	5	80	20	0	100
Other	7	43	43	14	100

5.2 Environment

Raters indicated the extent to which environmental issues were addressed in evaluation reports on the same three-point scale as for WID issues. The overall results showed that environmental issues were not addressed in 75 percent of reports, were addressed minimally in 17 percent of reports, and were addressed in detail in 8 percent of reports. As might be expected, environmental issues were particularly likely to be addressed in reports relating to the energy, environment, and natural resources sector (addressed = 78%), but less likely to be addressed in other sectors (addressed = 20%). There was also a difference by type of evaluation, with internal evaluations (33%) more likely to address environmental issues than external evaluations (22%).

### 5.3 Participant Training

The third cross-cutting issue examined in the evaluation reports was participant training. Raters first indicated whether the evaluation report mentioned participant training as being included in the project, and if so, to what extent (0 = no mention of participant training; 1 = minor component of project; 2 = major component of project; and 3 = entire project was participant training).

The overall results on this item are presented in Table 30. As shown, 60 percent of evaluation reports did not mention participant training, and only 3 percent of reports concerned projects which were entirely composed of participant training.

---

Table 30

Extent of Participant Training in Projects Evaluated

<u>Extent</u>	<u>n</u>	<u>%</u>
No evidence of part. training	173	60
A minor project component	70	24
A major project component	36	13
Entire project was part. training	<u>8</u>	<u>3</u>
Total	287	100%

---

Data on participant training were examined by sponsor and sector. The results indicated that projects evaluated in the Latin America-Caribbean and the Food for Peace and Voluntary Assistance Bureaus were less likely than average to include participant training, while projects evaluated in the Science and Technology and the Private Enterprise Bureaus were more likely than average to include participant training as a major or sole component. Projects in the following sectors were also more likely than average to include participant training: agriculture, health and population, and education and training.

For those evaluation reports which indicated the inclusion of participant training, raters also indicated whether the following topics were addressed: (a) training management and operations (selection, processing, assignment, support, and follow-up); (b) numbers trained and/or who completed training; (c) appropriateness of post-training employment/activities; (d) short-term or micro effects of training (on workplace,

colleagues, etc.); and (e) long-term or macro effects of training (on institutional or public policies, economy, targeted beneficiaries, etc.). The treatments of these topics were rated on a scale of: 0 = not addressed, 1 = addressed minimally, and 2 = addressed in detail. The overall results on these items are shown in Table 31.

Table 31  
Treatment of Participant Training Topics  
in Evaluation Reports

<u>Topic</u>	<u>n</u>	<u>Not Addressed (0)</u>	<u>Addressed Minimally (1)</u>	<u>Addressed in Detail (2)</u>	<u>Total</u>
Management and operations	114	32%	47%	20%	100%
Numbers trained	114	22	34	44	100
Post training employment	114	55	29	16	100
Short-term effects	114	75	21	4	100
Long-term effects	114	74	14	12	100

Evaluation reports were most likely to discuss the number of participant trainees, and least likely to discuss short-term and long-term effects of training. There were no major differences on these variables based on sponsor or timing of evaluation. That is, final evaluations were no more likely than interim evaluations to address the effects of training, with the issue being ignored by three-quarters of the evaluations of projects with training components.

## 6. METHODS AND TECHNIQUES USED IN AID EVALUATIONS

A series of ratings were made concerning the methods and techniques used in AID evaluations, and the manner in which results were presented. This chapter describes: (1) the specific methods used in evaluations; (2) the availability of data to evaluators to assess aspects of the project; (3) the treatment in the reports of sustainability and unexpected positive and negative impacts; and (4) the presentation in AID evaluations of conclusions and recommendations.

### 6.1 Methods Used

The evaluation reports reported a wide variety of approaches and techniques to data collection. Seven specific techniques (key informant interviews, focus group interviews, community interviews, direct observation, informal survey, formal survey, and site visits) were assessed (see Appendix B for detailed definitions of these techniques). For each technique, raters gave a score from 0 to 3 based on the following scale: 0 = not used; 1 = limited use; 2 = extensive use; and 3 = extensive and exemplary use. The distributions for these seven items are presented in Table 32. As can be seen, key informant interviews and site visits were most frequently used. Focus group interviews and community interviews were little used.

---

Table 32

Methods Used in AID Evaluations

<u>Method</u>	<u>Not Used</u>	<u>Limited</u>	<u>Exten- sive</u>	<u>Extensive and Exemplary</u>	<u>Total</u>
Key informant interviews	11%	44%	43%	2%	100%
Focus group interviews	99	1	0	0	100
Community interviews	96	4	1	0	100
Direct observation	73	18	9	0	100
Informal survey	80	11	8	1	100
Formal survey	90	3	6	1	100
Site visits	31	37	31	1	100

---

n = 284, Missing = 3 (1%)

---

Raters also examined reports to determine if comparison on control groups were used. Use of such groups was rated on the following scale: 0 = none reported; 1 = unplanned and limited; 2 = unplanned but extensive; 3 = planned but limited; and 4 = planned and extensive. Results on this variable are presented in Table 33. As can be seen, use of comparison groups in evaluations is relatively rare.

---

Table 33

Use of Comparison or Control Groups in AID Evaluations

<u>Use</u>	<u>n</u>	<u>%</u>
None reported	254	89
Unplanned and limited	11	4
Unplanned but extensive	2	1
Planned but limited	14	5
Planned and extensive	<u>6</u>	<u>2</u>
Total	287	100%

---

Reports were also examined to see if trend data were used in the analysis of outputs, purposes, or goals. Use of trend data was rated as follows: 0 = none reported; 1 = yes, two points in time (e.g., pre-post); and 2 = yes, three or more points in time. The results are presented in Table 34. This table shows that trend data were used in half of the evaluations.

---

Table 34

Use of Trend Data in AID Evaluations

<u>Use</u>	<u>n</u>	<u>%</u>
None reported	143	50%
Yes, two points in time	40	14
Yes, three or more points	<u>104</u>	<u>36</u>
Total	287	100%

---

Finally, raters examined reports to determine if cost effectiveness analyses were presented. Reports were categorized according to whether the issue of cost effectiveness in evaluation reports was: 0 = not addressed; 1 = addressed minimally; or 2 = addressed in detail. These results are presented in Table 35. The results indicate that cost effectiveness was addressed at least minimally in approximately 60 percent of reports.

---

Table 35

Treatment of Cost Effectiveness in AID Evaluations

<u>Treatment</u>	<u>n</u>	<u>%</u>
None addressed	114	40%
Addressed minimally	108	38
Addressed in detail	<u>65</u>	<u>23</u>
Total	287	100%

---

In order to create a measure of the overall methodological complexity of the evaluations, a composite was developed of the ten items presented in this section. Because formal surveys and use of comparison groups were considered to be particularly complex and difficult, they were double weighted in the composite. The scores on the composite ranged from 0 to 17, and the scores were well distributed, as shown in Table 36.

---

Table 36  
Methodological Complexity of AID Evaluations (Composite)

<u>Score</u>	<u>n</u>	<u>%</u>
0	4	1
1	13	5
2	27	10
3	45	16
4	41	14
5	30	11
6	37	13
7	20	7
8	20	7
9	16	6
10	13	5
11	9	3
12-17	<u>9</u>	<u>3</u>
Total	284	100%

---

The factors associated with methodological complexity were examined through the use of a series of multiple linear regression analyses. The variables included in the prediction equations were project sponsor, type of evaluation, sector, primary focus of report, evaluation cost, evaluation duration, evaluation timing, and date of report.

The results of the regressions suggested that only project sponsor and type of evaluation were related to methodological complexity. Interestingly, neither length of evaluation nor evaluation cost were significantly related to methodological complexity. The mean scores for subgroups of evaluation reports based on sponsor and type of evaluation are shown in Table 37. These results indicate that evaluations conducted by the Asia-Near East and Latin America-Caribbean Bureaus and evaluations conducted externally were more complex than were those conducted by other bureaus or those conducted internally.

Table 37  
Methodological Complexity (Composite) by  
Sponsor and Type of Evaluation

<u>Sponsor</u>	<u>Mean Score</u>	<u>n</u>
AFR	4.93	73
ANE	5.99	79
LAC	5.62	95
Other	4.58	38
<u>Type of Evaluation</u>		
Internal	4.77	86
External	5.70	195

## 6.2 Data Availability

Raters indicated the extent to which evaluation reports suggested that data were available to assess the outputs, purposes, goals, and assumptions of projects. The overall results are presented in Table 38. Data were most available on outputs and least available on goals.

Table 38  
Data Availability Concerning Outputs, Purposes,  
Goals, and Assumptions

	<u>n</u>	<u>None</u> <u>(0)</u>	<u>Mini-</u> <u>mal</u> <u>(1)</u>	<u>Some</u> <u>(2)</u>	<u>A</u> <u>lot</u> <u>(3)</u>	<u>Almost</u> <u>Com-</u> <u>plete</u> <u>(4)</u>	<u>Com-</u> <u>plete</u> <u>(5)</u>	<u>Total</u>
Outputs	285	0%	3%	14%	32%	42%	9%	100%
Purposes	285	1	18	32	31	18	1	100
Goals	274	16	46	24	10	4	0	100
Assumptions	234	4	22	33	36	3	0	100

Table 39 shows the mean ratings for each of the four data availability items based on timing of the evaluation and sector. There is a slight tendency for more data to be available for final evaluations than for interim evaluations. Among sectors, there is generally a high degree of consistency. There was also consistency across project sponsors and types of evaluation (internal versus external).

Table 39

Data Availability by Timing of Evaluation and Sector  
(0 = none, 5 = complete)

	<u>n</u>	<u>Outputs</u>	<u>Purposes</u>	<u>Goals</u>	<u>Assump- tions</u>
<u>Timing</u>					
Interim	162-198	3.33	2.46	1.33	2.12
Final	69-83	3.59	2.63	1.58	2.23
<u>Sector</u>					
Agriculture	43-50	3.24	2.36	1.35	2.23
Rural Devel.	42-53	3.41	2.57	1.55	2.43
Health & Pop.	62-76	3.30	2.43	1.24	1.84
Nutrition	6-8	3.12	2.88	2.14	2.18
Educ. & Train.	14-21	3.29	2.24	1.24	1.93
Private Ent.	33-39	3.67	2.80	1.60	2.18
Energy/Env.	24-26	3.54	2.50	1.67	2.21
Urban Devel.	4-5	3.80	3.60	1.25	2.25
Other	6-7	3.71	2.14	0.57	2.33

### 6.3 Treatment of Special Issues

Raters examined each report to determine the extent to which it addressed the issues of sustainability, unexpected negative impacts, and unexpected positive impacts. These were rated on a scale of: 0 = not addressed; 1 = addressed minimally; and 2 = addressed in detail. The results on these three variables are presented in Table 40. Sustainability was a frequently addressed issue, but unexpected positive and negative impacts were infrequently addressed.

Table 40

Treatment of Sustainability and Unexpected Positive and Negative Impacts

	<u>n</u>	<u>Not Addressed (0)</u>	<u>Addressed Minimally (1)</u>	<u>Addressed in Detail (2)</u>	<u>Total</u>
Sustainability	287	25%	39%	36%	100%
Unexpected positive impacts	287	84	14	2	100
Unexpected negative impacts	287	84	13	3	100

Sustainability was more frequently addressed in reports sponsored by the Latin America-Caribbean (79%) and Asia-Near East (78%) Bureaus than in reports sponsored by other bureaus (69%). There were smaller differences based on sector and timing of the report. On the issues of unexpected positive and negative impacts, on the other hand, timing of the evaluation was a more important factor. Final evaluations were more likely than interim evaluations to address unexpected positive impacts (21% vs. 14%) and unexpected negative impacts (23% vs. 14%).

6.4 Presentation of Conclusions and Recommendations

There were two items in the review of evaluation reports which related to the presentation of conclusions and recommendations. The first asked raters to judge the extent to which findings, conclusions, and recommendations reflected analysis of empirical data. The second asked raters to judge the extent to which the evaluation reports appropriately distinguished between conclusions and recommendations. Both items employed a five-point scale ranging from not at all (0) to completely (4).

The overall results on the first item are presented in Table 41. Evaluation reports were generally given high ratings on this item, with 79 percent of reports receiving a rating of 3 or 4.

---

Table 41  
Use of Empirical Data to Generate Findings, Conclusions,  
and Recommendations

<u>Rating</u>	<u>n</u>	<u>%</u>
0 (Not at all)	3	1
1	11	4
2	46	16
3	167	58
4 (Completely)	<u>60</u>	<u>21</u>
Total	287	100%

---

There were small differences on this item based on sponsor of the evaluation. Evaluation reports from the Asia-Near East (mean = 3.05) and Latin America-Caribbean (mean = 3.00) Bureaus were given higher ratings than those from other bureaus (mean = 2.81).

The results on the item relating to appropriate distinctions between conclusions and recommendations are shown in Table 42. Evaluation reports were also highly rated on this item, with 74 percent of reports receiving a rating of 3 or 4.

---

Table 42  
Extent Evaluation Reports Appropriately Distinguish between  
Conclusions and Recommendations

<u>Rating</u>	<u>n</u>	<u>%</u>
0 (Not at all)	8	3
1	28	10
2	38	13
3	96	33
4 (Completely)	<u>117</u>	<u>41</u>
Total	287	100%

---

There were no major differences on this item based on sponsor, sector, or timing of evaluation.

APPENDIX A

STATEMENT OF WORK

ARTICLE III - STATEMENT OF WORK

The contractor will undertake and complete the following tasks:

A. Categorization of Evaluation Reports

(1) Based on lists in A.I.D.'s Congressional Presentations, and bibliographic printouts and actual evaluation reports provided by PPC/CDIE, prepare an initial categorization of evaluation reports (ERS). The evaluation reports will number no more than 400, plus their associated "Project Evaluation Summaries" (PES) or "A.I.D. Evaluation Summaries" (ES). The Contractor will make arrangements necessary to transport the reports from PPC/CDIE in Rosslyn, Virginia to the Contractor's place of business and to return these to PPC/CDIE upon completion of the work.

(2) Refinement of a "checklist" of descriptive and analytical elements against which the contractor will review and process all ERs. The elements will form a database to be managed by the contractor during the performance of this work. Elements to be covered by the "checklist are listed in the Annex to this Statement of Work.

(3) In preparing the checklist and constructing the database the contractor will consult with PPC/CDIE regarding any further refinements or clarification of the elements as may be necessary prior to the final processing of the ERs and entry of the data.

B. Assigning Ratings, Values and other Data to the Elements

The Contractor will review no more than 400 ERs and will assign and enter into the database, for each ER record on the database, appropriate data on the 50 elements, as derived by the contractor from information contained in the ER and its associated PES/ES. Depending on the element, the data will consist of descriptive terms or characters, or numerical values, including scores on a scale that measure the degree to which the report addresses the element according to predefined criteria agreed to with PPC/CDIE. Other values will measure compliance with guidance in the 1987 "A.I.D. Evaluation Handbook".

Since almost all the ERs were generated through A.I.D.'s decentralized evaluation system, the contractor will recognize that the reports vary in terms of the specific questions addressed in each report, and the methodology and data used to support each report's findings.

A computer-generated report of data on the elements for ten (10) ERs will constitute the interm report for this Work Order, to be subitted o/a eight weeks following the signing of the contract. The Contractor will use this report as a means for clarifying and resolving with CDIE any remaining pretabulation issues of problems.

C. Operationalization and Tabulation of Data

Following agreement between CDIE and the Contractor on final report specifications, the Contractor will develop report formats and programs as necessary to generate no more than 50 final summary tables that organize and tabulate data on all ERs in terms of overall frequency distributions, percentages and other descriptive statistics, and in terms of regional bureaus, countries and functional accounts corresponding to the ERs.

D. Written Report Summarizing Results, and Spoken Presentation to A.I.D. Staff

The Contractor will prepare a written report on the results of the review. This report will include the following information:

Tables generated under Task C above, presented as an annex

A summary of descriptive statistics and patterns revealed by the data for each of the elements on the "checklist", as generated through the above Tasks.

Recommendations for improving the quality of ERs

The Contractor will participate in a two-hour meeting during which the Contractor will present major findings of the review and and recommendations, and accept and answer questions from A.I.D. staff regarding the report and its methodology.

APPENDIX B

RATING FORM AND CODING INSTRUCTIONS

META ANALYSIS  
EVALUATION SYNTHESIS RATING FORM/DATA-ENTRY-SCREEN (10/31/88)

[DIRECTIONS: Fill in the blanks.]

ID: \_\_\_\_\_ Publication number: \_\_\_\_\_ Raters: 1- \_\_\_\_\_ 2- \_\_\_\_\_ 3- \_\_\_\_\_  
Documents: \_\_\_\_\_ 1 = ER only; 2 = ER + PES; 3 = ER + ES  
\_\_\_\_\_

Part A: Project Identification Data

A(1)-Sponsor: AFR=1; ANE=2; LAC=3; FVA=4; PRE=5; PPC=6; S&T=7; Other=8  
--

A(2)-Sub-Sponsor: \_\_\_\_\_ (Mission or AID/W Office)

A(3)-Project location: \_\_\_\_\_

A(4)-Account: AS=1; CS=2; EF/ES=3; EH=4; FN=5; FD/DR/RD=6; HE=7;  
-- HG=8; PN=9; PS=10; SA=11; SD=12; SH=13

A(5)-Sector: Agr=1; Rural & Inst Dev=2; Health & Pop=3; Nutr. &  
-- PL-480 TitleII=4; Educ and Int'l Trng=5; Priv Ent=6;  
Forest, Energ, Envir & Nat Resources=7; Urban Dev=8; Other=0

A(6)-Project number: A- \_\_\_\_\_ (MULT if more than one; NP if none)

B-Numbers (if MULT): \_\_\_\_\_

A(7)-Short project title: \_\_\_\_\_

A(8)-Initial FY of obligation: \_\_\_\_\_ .

A(9)-Final FY or 'most recent PACD': \_\_\_\_\_ .

A(10)-Amount obligated: \_\_\_\_\_ . (In Thousands)

\*A(11)-Size category: \* \_\_\_\_\_ .

\*A(12)-Life of project: \* \_\_\_\_\_ .

\* Value to be computed.

51

## Part B: Type &amp; Bibliographic Data

=====

B(1)-Timing of evaluation: Interim = 1; Final = 2; Expost = 3; Other = 4  
--

B(2)-Actual calendar date of report: \_\_\_ / \_\_\_ (Month/Year)  
--- ---

B(3)-Type of evaluation: Internal = 1; External = 2; Don't Know = 9  
--

B(4)-Team composition: AID(A) Only = 1; Contractor(C) Only = 2;  
-- Host(H) Country Only = 3; A&C = 4; A&H = 5;  
C&H = 6; A&C&H = 7; Don't Know = 9

B(5)-Type of contractor: 1 = U.S. Contractor; 2 = U.S. University;  
-- 3 = U.S. Personal Services; 4 = Non-U.S.;  
5 = Not Applicable; 9 = Don't Know

B(6)-Evaluation cost: \_\_\_\_\_ . (In U.S. Dollars) 9=Data Not Available

B(7)-Date ER entered on PPC/CDIE/DI file: \_\_\_ / \_\_\_ .  
--- ---

\*B(8)-Time between date of ER and date entered on PPC/CDIE/DI file: \* .

B(9)-Duration of evaluation: (Months, to the nearest quarter.)  
-----

## Part C: PES/ES and Follow-up Data

=====

C(1)-Summary present?: 0 = No; 1 = Yes (If no, SKIP to D(1).)  
--

C(2)-Date PES/ES signed by Director: \_\_\_ / \_\_\_ (Month/Year)  
--- ---

\*C(3)-Time from report publication to signature by Director: \* (In Months)

C(4)-Number of actions listed on PES/ES facesheet: \_\_\_\_\_ .  
---

C(5)-Percent of ER recommendations actionable by AID: \_\_\_\_\_ .  
0=0%; 1=1-25%; 2=26-50%; 3=51-75%; 4=76-99%; 5=100% ----

C(6)-Congruence of actionable ER and PES/ES recommendations: (If 5, SKIP C(7).)  
0=Zero; 1=Minimal; 2=Some; 3=A Lot; 4=Almost Total; 5=Total --  
(0%) (1=25%) (26-50%) (51-75%) (76-99%) (100%)

C(7)-Reasons actions were excluded from PES/ES facesheet:

(0 = No; 1 = Yes)

A-PES/ES recommendations are more specific/detailed than those of ER: --

B-ER recommendations are more specific/detailed than those of ES: --

C-Mission/Office said recommendations are impractical or not feasible: --

D-ER recommendations are moot because project ended: --

E-Adoption of some ER recommendations eliminated need for others: --

F-Other: Specify: -----

C(8)-Date of most distant action completion: \_\_\_ / \_\_\_ (Month/Year)

\*C(9)-Time between signature and most distant action: \* .

C(10)-Does the PES/ES include a comment on the quality/utility of the evaluation?:

A- (0 = No, 1 = Yes) B-The comment(s) in words: -----

-----  
-----  
-----

[1- \_\_\_ 2- \_\_\_ ]-----

Part D: Completeness of ER and PES/ES

D(1)-Executive summary included?: 0 = No; 1 = Yes

D(2)-Table of contents included?: 0 = No; 1 = Yes

D(3)-Evaluation SOW included?: 0 = No; 1 = Yes (If No, SKIP to D(5).)



Part E: Quality of Monitoring and Evaluation (M&E) Compliance Data

=====

E(1)-Adequacy of financial monitoring on the following  
 scale: Wholly Inadequate =0 1 2 3 4= Wholly Adequate  
 -- Or: 9 = Information Unavailable

E(2)-Adequacy of program monitoring on the following  
 scale: Wholly Inadequate = 0 1 2 3 4= Wholly Adequate  
 -- Or: 9 = Information Unavailable

E(3)-Do evaluators make recommendations on M&E, MIS or Information Planning?:  
 A- 0 = No; 1 = Yes B-M&E recommendation(s) in words:  
 -- -----

[1- 2- ]-----

E(4)-Adequacy of data available to evaluators to assess project:

-----

0=None; 1=Minimal; 2=Some; 3=A Lot; 4=Almost Complete; 5=Complete; 9=Don't Know  
 (0%) (1-25%) (26-50%) (51-75%) (76-99%) (100%)

A-Outputs: -- B-Purposes: -- C-Goals: -- D-Assumptions: --

E(5)-Comparison or control group data from study characterized on the  
 following scale: 0=None Reported; 1=Unplanned and Limited;  
 -- 2=Unplanned but Extensive;  
 3=Planned but Limited; 4=Planned and Extensive.

E(6)-Were trend data used in the analysis of outputs, purposes, goals?:  
 0=None Reported; 1=Yes, Two Points in Time (e.g. pre-post); --  
 2=Yes, 3 or More Points.

E(7)-Data collection methods rated on the following scale:

-----

0=No; 1=Yes, Limited; 2=Yes, Extensive; 3=Yes, Extensive & Exemplary;  
 9=Don't Know

A-Key informant interviews: -- B-Focus group interviews: --  
 C-Community interviews: -- D-Direct observation: --  
 E-Informal survey: -- F-Formal survey: --  
 G-Site visits: --

E(8)-Previous/similar evaluation(s) of project cited?: 0 = No; 1 = Yes

--

E(9)-Did ER cite unimplemented action from prior evaluation(s)?:

0 = No; 1 = Yes; 2 = Not Applicable --

Part F: Focus and Scope of Data

=====

F(1)-Principal focus of SOW questions:

-----

(0=Not Addressed; 1=Addressed Minimally; 2=Addressed in Detail; 3=Primary Focus; 9=Don't Know)

A-Inputs: . B-Outputs: .  
-- --

C-Purposes: . D-Goals: . E-Assumptions: .  
-- --

F(2)-Principal focus of ER analysis:

-----

(0=Not Addressed; 1=Addressed Minimally; 2=Addressed in Detail; 3=Primary Focus 9=Don't Know)

A-Inputs: . B-Outputs: .  
-- --

C-Purposes: . D-Goals: . E-Assumptions: .  
-- --

F(3)-To what extent do the findings, conclusions and recommendations reflect analysis of empirical data?: Not At All= 0 1 2 3 4 =Completely

--

F(4)-To what extent does the ER appropriately distinguish between conclusions and recommendations?: Not At All= 0 1 2 3 4 =Completely

--

F(5)-Treatment in ER of:

-----

(Scale: 0=Not Addressed; 1=Addressed Minimally; 2=Addressed in Detail)

A-Cost-effectiveness: . B-Sustainability: .  
-- --

C-Unexpected negative impacts: . D-Unexpected positive impacts: .  
-- --

F(6)-Cross-cutting concerns:

-----

(Scale: 0=Not Addressed; 1=Addressed Minimally; 2=Addressed in Detail)

A-WID: . B-Environment: .  
-- --

F(7)-Did the ER indicate that the project included participant training?: --.  
(Scale: 0=No Evidence of Participant Training Component;  
1=Yes, Minor Component; 2=Yes, Major Component;  
3 = Entire Project was Participant Training)  
(If F(7) = 0, SKIP to G(1).)

F(8)-Did the evaluation address the following topics related to participant training?:

-----  
(Scale: 0=Not Addressed; 1=Addressed Minimally; 2=Addressed in Detail)

A-Training management and operations (selection, processing, assignment, support, and follow-up): --

B-Numbers trained and/or who completed training: --

C-Appropriateness of post training employment/activities: --

D-Short-term or micro effects of training (on work place, colleagues, etc.): --

E-Long-term or macro effects of training (on institutional or public policies, economy, targeted beneficiaries, etc.): --

Part G: Evaluation's Assessment of Project

=====

G(1)-Highly successful project: 0 = No; 1 = Yes (If 'Yes', G(2) = 2.)

G(2)-Component(s) highly successful: 0 = No; 1 = Yes; 2 = Not Applicable.

## Evaluation Synthesis

## List of Variable Explanations and Codes

Introduction

ID number -- This is Development Associates internal 3 digit ID number.

Publication number -- This is the number from the CDIE system; it is the number of the evaluation report (ER), not the evaluation summary (PES/ES) if different.

Raters -- These were internal codes the code number for Development Associate's reviewers; see separate description of the rating procedure.

DOC = Documents included with an evaluation report (ER).  
Codes: 1 = ER Only; 2 = ER + PES; 3 = ER + ES.

Part A: Project Identification Data

General: The items in this section refer to the project(s) being evaluated, not to the evaluation report.

A1 = Sponsor -- The AID Bureau level sponsor of the project(s). Codes: AFR=1; ANE=2; LAC=3; FVA=4; PRE=5; PPC=6; S&T=7; Other=8.

A2 = Sub-sponsor -- The mission or AID/W office within the sponsoring AID bureau responsible for the project(s). (This is an alphanumeric field.)

A3 = Project location -- Project location = single country, AID region, or MULTI-REGION. (An alphanumeric field).

A4 = Account -- The AID congressional account code, using the account of the largest expenditure. The following codes are used: AS = American Schools and Hospitals Abroad = 1; CS = Child Survival = 2; EF/ES = Economic Support Fund =3; EH = Education and Human Resources = 4; FN = Agricultural, Rural Development, and Nutrition = 5; FD/DR/RD = International Disaster Relief/Assistance = 6; HE = Health = 7; HG = Housing and Other Credit Guarantee = 8; PN = Population = 9; PS = Private Sector Revolving Fund = 10; SA = Southern Africa = 11; SD = Selected Development Activities = 12; SH = Sahel Development Program = 13. Also, if A6 = "MULT", then this code should be 77, and, if A6 = "NP", this code should be 88.

A5 = Sector -- The development sector encompassed by the project(s); if more than one, the predominant sector is coded. Agriculture = 1; Rural & Institutional Development = 2; Health & Population = 3; Nutrition & PL-480 Title II = 4; Education and International Training = 5; Private Enterprise = 6; Forest, Energy, Environment & Natural Resources = 7; Urban Development = 8; Other = 0.

A6A = Project number -- The AID project number, or "MULT" to indicate more than one project is involved, or "NP" if none. If A6A = "MULT", A7 through A12 were skipped (i.e. variable values are "missings" as represented by dots). For more information on the special treatment of "MULT" projects, see "Special Instructions for Evaluations Involving Multiple Projects" at the conclusion of this variable list.

A6B = The numbers of the projects involved if A6A is "MULT".

A7 = Short project title -- Less than 71 alphanumeric characters; typically the same title as on the AID data base.

A8 = Initial FY obligation -- As reported by AID data base.

A9 = Final FY or "most recent PACD" -- Date provided on the evaluation summary or an AID provided printout, whichever was the most distant.

A10 = Amount obligated in thousands of U.S. dollars -- As recorded in the AID data base in September 1988.

A11 = Size category -- A categorization of the amount obligated. The coding categories, computed using the amount obligated from variable A10, are as follows:

- 1 = less than or equal to \$500,000.
- 2 = greater than \$500,000 but not more than \$1 million.
- 3 = greater than \$1 million but not more than \$5 million.
- 4 = greater than \$5 million but not more than \$10 million.
- 5 = greater than \$10 million but not more than \$50 million.
- 6 = greater than \$50 million but not more than \$100 million.
- 7 = greater than \$100 million.

A12 = Life of Project -- Calculation based on items A8 and A9; the result reported in months.

#### Part B: Type and Bibliographic Data

B1 = Timing of evaluation -- Based on designation in evaluation summary; if no summary, based on judgment regarding the relationship of the evaluation to the life of the project

(interim = occurred within up to six months of the termination of the project; final = occurred within final six months or up to one year following the termination of the project; expost = occurred more than one year after the termination of the project). Interim = 1; Final = 2; Expost = 3; Other = 4.

B2A and B2B = Month and Year of actual calendar date of report -- The month and year on the cover page of the report; if no date given, code 99/99.

B3 = Type of evaluation -- Focus is on who makes up the evaluation team; an evaluation is defined as internal if there is anyone from AID or the organization implementing the project on the evaluation team. Internal = 1; External = 2; Don't Know = 9.

B4 = Team composition -- The logical combinations of AID, contractor(s), and host country personnel. Host country personnel are considered to be anyone from the host country (i.e., government, contractors, etc.). Contractors include anyone not from the host country or AID. Codes: AID Only = 1; Contractor Only = 2; Host Country Only = 3; AID & Contractor = 4; AID & Host Country = 5; Contractor & Host Country = 6; AID & Contractor & Host Country = 7; Don't Know = 9.

B5 = Type of contractor -- The contractor is defined as the responsible organization for conducting the evaluation -- generally the organization supplying the team leader. Three types of U.S. contractors are distinguished from non-U.S. contractors. If the evaluation is led by AID personnel, the appropriate response to this item is "not applicable". Codes: U.S. Contractor = 1; U.S. University = 2; U.S. Personal Services = 3; Non-U.S. = 4; Not Applicable = 5; Don't Know = 9.

B6 = Evaluation cost -- This is obtained from the evaluation summary and should be reported in U.S. dollars. If the summary reports the amount in host country currency, the amount entered is based on the exchange rate for approximately the time at which the evaluation was completed (i.e. within 3 months of the completion date). Coded as "9" if missing.

B7A and B7B = Month and Year of date ER entered into PPC/CDIE/DI file -- The month and year provided by CDIE.

B8 = Time between completion of report and entry on data file -- Computation in months from items B2A, B2B, B7A and B7B.

B9 = Duration of evaluation -- The number of months, to the nearest quarter, devoted to implementing the evaluation; this includes preparation and reporting time as well as data collection. If data not available, code 99.99.

Part C: PES/ES and Follow-up Data

C1 = Summary present -- Whether or not a PES/ES was available through the data base. 0 = No; 1 = Yes. (If C1 = 0, skip to D1.)

C2A and C2B = Month and Year of date PES/ES signed by the director -- Month and year of the signature on the PES/ES.

C3 = Time in months from report publication to signature by Director -- Computation in months based on items B2A, B2B, C2A and C2B.

C4 = Number of actions listed on PES/ES facesheet -- Simple count of items.

C5 = Percent ER recommendations actionable by AID -- This is the reviewer's judgment of the percentage of the ER recommendations which are actionable by AID and thus eligible for inclusion on the PES/ES; frequently evaluators will include recommendations to the sponsoring organization rather than AID or include recommendations which do not lend themselves to specific actions. Code: 0 = Zero (0%); 1 = Minimal (1-25%); 2 = Some (26-50%); 3 = A Lot (51-75%); 4 = Almost Total (76-99%); 5 = Total (100%).

C6 = Congruence of actionable ER and PES/ES recommendations -- Congruence is defined as the percentage of actionable recommendations in the ER which appear in the PES/ES. Recommendations between the ER and the PES/ES must be essentially the same in intent and detail, but do not need to be worded in a similar manner (e.g., if 6 actionable recommendations are in the ER and 4 of them appear in the ES, the percentage is 75). Code: 0 = Zero (0%); 1 = Minimal (1-25%); 2 = Some (26-50%); 3 = A Lot (51-75%); 4 = Almost Total (76-99%); 5 = Total (100%).

C7A through C7E = Reasons actions were excluded from PES/ES facesheet -- Response option C7C is based on specific reference in the PES/ES, others are based on reviewer's judgment. Code: 0 = No; 1 = Yes; and, if C6 = 5, all parts of C7 are "missings" (dots).

C7F = Reasons actions were excluded from PES/ES facesheet that are other than those listed in C7A - C7E. The special codes for this one are as follows:

- 1 -- No reason specified/discernable.
- 2 -- Recommended action already underway/implemented.
- 3 -- Basis for recommendation(s) questioned/disputed.

- 4 -- PES/ES actionable items are consistent with ER text but not specifically cited as ER recommendations.
- 5 -- Mission opted for course of action that obviated ER recommendation(s).
- 6 -- PES/ES covered more than one ER (or vice versa).

C8A and C8B = Month and Year of date most distant action is to be completed -- If there were no actions on the facesheet, 55/55 is entered; if dates are missing, 99/99 is entered.

C9 = Time between signature and most distant action -- Computation in months is based on items C2A, C2B, C8A and C8B.

C10A = Comment on the report's quality/utility -- Indication of whether or not (0 = No, 1 = Yes) the PES/ES comments on the ER's quality/utility.

C10B1 = If C10A = 1, C10B1 indicates to which of the following categories the quality/utility comment belongs or, if C10A = 0, then C10B1 = 9:

- 1 = Entirely negative comment.
- 2 = Mixed comment; contains some positive and some negative elements.
- 3 = Entirely positive comment.
- 4 = Other.
- 9 = Not applicable (i.e. C10A was 0 and no comment was included).

#### Part D: Completeness of ER and PES/ES

D1 = Executive summary included -- Whether or not (0 = No, 1 = Yes) the executive summary included in the ER.

D2 = Table of contents included -- Whether or not (0 = No, 1 = Yes) the table of contents included in ER.

D3 = Evaluation of SOW included -- Whether or not (0 = No, 1 = Yes) the SOW included in ER. If D3 = 0, skip to D5.

D4A through D4H = SOW compliance with guidelines -- If a copy of the SOW was included, whether or not (0 = No, 1 = Yes) it was in compliance with AID guidelines.

D5 = Methodology section included -- Whether or not (0 = No, 1 = Yes) the methodology included in ER.

D6 = Conclusions section included -- Whether or not (0 = No, 1 = Yes) the conclusions included in ER.

D7 = Recommendations section included -- Whether or not (0 = No, 1 = Yes) the recommendations included in ER.

D8 = Lessons learned section included -- Whether or not (0 = No, 1 = Yes) lessons learned included in ER.

D9 = Logical framework included or discussed -- Whether or not (0 = No, 1 = Yes) logical framework included (or substantively discussed) in the ER.

D10 = Lessons learned included in the PES/ES -- Whether or not (0 = No, 1 = Yes; 2 = Not Applicable) lessons learned included in PES/ES.

D11A through D11L = Presence of information in the ES -- Whether or not (0 = No, 1 = Yes) designated sections and subsections of ES completed; does not apply to the PES. (If DOC = 1 or 2, skip to E1.)

#### Part E: Quality of Monitoring and Evaluation (M&E) Compliance Data

E1 = Adequacy of financial monitoring -- The reviewer's judgments which incorporate both the number of project elements monitored and the quality of the monitoring. Coded on the following scale: Wholly Inadequate = 0 1 2 3 4 = Wholly Adequate; 9 = Information Unavailable.

E1 = Adequacy of program monitoring -- The reviewer's judgments which incorporate both the number of project elements monitored and the quality of the monitoring. Coded on the following scale: Wholly Inadequate = 0 1 2 3 4 = Wholly Adequate; 9 = Information Unavailable.

E3A = Evaluators' recommendations regarding M&E, MIS or information planning -- Whether or not (0 = No; 1 = Yes) recommendations are made in the ER.

E3B1 = Categorization of evaluators' recommendations on M&E, MIS or Information Planning -- Coded using the following categories:

- 1 = Create new information system.
- 2 = Upgrade existing information system without additional inputs.
- 3 = Add inputs -- outside technical assistance and/or training -- to improve existing information system.
- 4 = Add inputs -- resources such as additional staff, materials, etc. -- to existing project to improve information system.

- 5 = Timing/frequency of evaluations should be adjusted.
- 6 = Connection/communication/coordination with USAID concerning M&E issues needs improvement.
- 7 = Other.
- 9 = Not applicable (i.e. E3A was 0 and no recommendations were made.)

E4 = Adequacy of data available to evaluators to assess project outputs, purposes, goals and assumptions -- The reviewer's judgment of the adequacy of the data available to the evaluators. Adequacy includes judgments regarding the number of elements for which data were available and the quality of those data. Code: 0 = No Data (0%); 1 = Minimal (1-25%); 2 = Some (26-50%); 3 = A Lot (51-75%); 4 = Almost Complete (76-99%); 5 = Complete (100%); 9 = Don't Know.

E5 = Extent and nature of the use of comparison/control groups in the evaluation -- Combined judgment along the dimensions of planning and extensivity. Planned use of comparison/control groups implies that they were part of the evaluation plan and designed prior to data collection. Extensive is defined in terms of number of variables used in the construction of comparison groups, in the comparative analyses, and the number of cases included. Limited implies less than 3 variables or 50 cases. Code: 0 = None Reported; 1 = Unplanned and Limited; 2 = Unplanned but Extensive; 3 = Planned but Limited; 4 = Planned and Extensive.

E6 = Use of trend data in analysis -- Whether or not trend data were used in analysis of outputs, purposes or goals. A distinction is made between 2 points in time and 3 or more points. The points can be pre-post, mid-post or other relevant periods. Code: 0 = None Reported; 1 = Yes, Two Points in Time (e.g. pre-post); 2 = Yes, 3 or More Points.

E7 = Extent of use of particular data collection techniques -- Descriptions of the techniques are attached (See "Special Definitions Concerning Item E6" at the conclusion of this variable list); extent is defined in terms of the number of variables covered, questions addressed, and effort devoted. An exemplary designation indicates that the reporting of the technique's use in the report makes it a potentially useful teaching/training aide. Code: 0 = No; 1 = Yes, Limited; 2 = Yes, Extensive; 3 = Yes, Extensive & Exemplary; 9 = Don't Know.

E8 = Previous or similar evaluation cited -- Whether or not (0 = No, 1 = Yes) cited in the ER.

E9 = Citation of unimplemented action from a previous evaluation -- Whether or not an action cited/discussed in the ER. Code: 0 = No, 1 = Yes; and, if E8 = 0, E9 = 2 (i.e. Not Applicable).

Part F: Focus and Scope of Data

F1 = Principal focus of the SOW questions -- To be addressed in detail means that it was addressed in more than one or two study questions, or by a series of subquestions. To be the primary focus means that it was addressed by a plurality of study questions. Code: 0 = Not Addressed; 1 = Addressed Minimally; 2 = Addressed in Detail; 3 = Primary Focus; 9 = Don't Know.

F2 = Principal focus of ER analysis -- Addressed in detail means that it was addressed at length in the report (i.e. beyond 1 or 2 pages). To be the primary focus means that it was addressed in the plurality of pages in the report. Code: 0 = Not Addressed; 1 = Addressed Minimally; 2 = Addressed in Detail; 3 = Primary Focus; 9 = Don't Know.

F3 = Extent to which findings, conclusions and recommendation reflect analysis of empirical data -- Judgment of the reviewer of the extent the analysis of empirical data formed the basis of findings, conclusions and recommendations in the ER. The term empirical data is defined so as to include statistics, observations and other information gathered which bear on the evaluation's study questions. Coded on the following scale: Not At All = 0 1 2 3 4 = Completely.

F4 = Extent to which ER distinguishes between conclusions and recommendations -- Judgment of reviewer of the extent to which appropriate distinctions are made throughout the ER. Coded on the following scale: Not At All = 0 1 2 3 4 = Completely.

F5 = Treatment in ER of designated topics -- Reviewer's judgment of extent of coverage. Addressed in detail = addressed at length in the report (beyond 1 or 2 pages). Code: 0 = Not Addressed; 1 = Addressed Minimally; 2 = Addressed in Detail.

F6 = Treatment in ER of designated topics -- Reviewer's judgment of extent of coverage. Addressed in detail = addressed at length in the report (beyond 1 or 2 pages). Code: 0 = Not Addressed; 1 = Addressed Minimally; 2 = Addressed in Detail.

F7 = Inclusion of participant training in the project -- Extent of inclusion is based on explicit references in the ER. Code: 0 = No Evidence of Participant Training Component; 1 = Yes, Minor Component; 2 = Yes, Major Component; 3 = Entire Project was Participant Training.

F8A through F8E = Treatment in ER of designated topics -- Reviewer's judgment of extent of coverage. Addressed in detail = addressed at length in the report (beyond 1 or 2 pages). Code: 0 = Not Addressed; 1 = Addressed Minimally; 2 = Addressed in Detail. If F7 = 0, all parts of F8 = "missing" (i.e. dots).

Part G: Evaluation's Assessment of Project

G1 = Highly successful project -- The ER specifically indicates this is a successful project; this is the judgment of the author(s) of the ER. Code: 0 = No; 1 = Yes. (Note: If G1 = 1, G2 = 2.)

G2 = Highly successful component -- The ER specifically identified a highly successful component; this is the judgment of the author(s) of the ER. Code: 0 = No; 1 = Yes; 2 = Not Applicable (i.e. G1 = 1).

## Special Definitions Concerning Item E7

Key Informant Interview - This is a technique involving a set of interviews selected so as to represent the various salient perspectives on a program or subject. Implementing the technique involves: (1) identifying relevant groups whose perspective is needed; (2) selecting a few representatives from each group to interview; and (3) conducting in-depth interviews with each selected respondent. Typically, groups from which interviewees are selected include program beneficiaries, administrators, government officials, and community leaders. Interviewees are usually purposively selected in order to insure respondents are knowledgeable and articulate. Interviews are conducted using an "elite" or "clinical" interview style guided by a list of topics and issues to be covered.

Focus Group Interview - This activity involves a small group (typically 8-12) discussion on a specific topic, with the moderator's role being to stimulate discussion, to keep it focused, and to involve as many participants as possible. It does not involve questions and answers, except in a very general sense.

Community Interview - This is an interview with multiple respondents, where some respondents can support, elaborate on, or contradict the responses of others. It does involve specific questions and answers, typically on topics where knowledge is broadly but unevenly held.

Direct Observation - This activity involves planned and structured observation of specific events, activities, physical settings, etc. Data are gathered using a structured observation protocol/checklist. It does not include participant observation, or simply wandering around to get a feel for the setting.

Formal Survey - This is a data collection strategy which includes probability sampling of a respondent group, use of moderate to large size samples (typically more than 50), and use of a detailed series of questions (usually more than 20). It uses a formal instrument, and may be completed verbally or in writing.

Informal Survey - This is a data collection strategy that is less complex than a formal survey. It typically does not employ probability sampling, and uses fewer respondents (fewer than 50) and fewer questions (20 or fewer) than a formal survey. It uses a structured instrument (though non-instrument questions may be asked), and is normally completed verbally.

Site Visits - This involves visits to locations where project services are provided to beneficiaries, or where the results of project activities can be observed (roads, irrigation systems, etc.). Visits to the main project office are not included unless that office directly serves a significant number of beneficiaries, and service activities are observed.

Special Instructions for Evaluations  
Involving Multiple Projects

- (1) Enter MULT in A6A, and the relevant project numbers in A6B.
- (2) Complete as many of A1 to A5 as possible if they are the same for all projects; otherwise leave them blank.
- (3) Leave items A7 to A12 blank.
- (4) In item D9, enter yes only if all logframes are included or discussed.
- (5) On items F7, use 0 only if no projects use participant training; use 3 only if all projects are entirely made up of participant training; use 2 if the majority of activities across projects are participant training.
- (6) On items G1 and G2, enter yes if at least one highly successful project or highly successful project element is cited.

**APPENDIX C**  
**List of Evaluation Reports by Selected Characteristics and**  
**Overall Ratings of the Evaluation Report's Main Focus and of the**  
**Evaluation Methodology's Complexity**  
**By Bureau and Sector**

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY of PACD <sup>1</sup>	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team <sup>2</sup>	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
**BUREAU: AFR												
*SECTOR: Agriculture												
Cameroon	Agricultural Education Project	631-0031	82	89	54877	Interim	11 / 86	Internal	A&C	ER+PES	Outputs	2
Cape Verde	Food Crop Research Project	655-0011	82	87	4688	Interim	2 / 87	External	C	ER Only	Outputs	2
Comoros Islands	Operational Program Grant to Care/Comoros	602-0001	84	89	2530	Interim	4 / 88	Internal	A&C	ER+PES	Outputs	3
Kenya	On-Farm Grain Storage	615-0190	81	90	11600	Interim	3 / 87	External	C&H	ER+PES	Outputs	6
Kenya	Basis of Plant Resistance to Insect Attack	698-0432.02	84	89	2500	Interim	5 / 87	Internal	A&C	ER+PES	Outputs	3
Lesotho	Farming Systems Research Project	632-0065	78	85	11000	Final	4 / 86	External	C	ER+PES	Outputs	3
Madagascar	MARS I Commodity Import Component	687-0101				Interim	11 / 86	External	C	ER Only	Outputs	5
Madagascar	Madagascar Agricultural Rehab Support (MARS)	687-0101	85	88	14844	Interim	9 / 86	Internal	A	ER+PES	Outputs	1
Mali	Mali Livestock Sector Project	688-0218	82	89	18220	Interim	2 / 87	External	C&H	ER Only	Outputs	9
Mauritania	Dirol Plain Operations Research	682-0934	85	87	500	Final		Internal	A&C&H	ER+PES	Outputs	2
Mozambique	Mozambique Private Sector Rehabilitation III Program	656-0201	84	88	40405	Interim	9 / 87	Internal	A	ER Only	Outputs	5
Niger	Niger Grain Project	683-0201	75	81	16087	Interim	3 / 79	Internal	A&C&H	ER Only	Outputs	4
Niger	Agricultural Sector Devel.	683-0246	84	88	38915	Interim	12 / 86	Internal	C&H	ER+PES	Inputs	5

(1) An entry of "C" in this column refers to a "Continuing" project, i.e. no final FY.

(2) "Composition of Evaluation Team" based on the following code: A=A.I.D. Only; C=Contractor Only; H=Host Country Only; A&C=A.I.D. and Contractor; A&H=A.I.D. and Host Country; C&H=Contractor and Host Country; A&C&H=A.I.D. and Contractor and Host Country; and DK=Don't Know.

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Senegal	Cereals Production II Project	685-0235	80	83	7700	Interim	11 / 87	External	C	ER Only	Purposes	4
The Gambia	Gambia Ag Research and Diversification (GARD)	635-0219	85	92	9920	Interim	5 / 87	Internal	A&C&H	ER Only	Outputs	3
Zaire	Applied Agricultural Research and Outreach	660-0091	83	88	12802	Interim	9 / 86	External	C&H	ER+PES	Outputs	5
Zaire	(Multi-Project Evaluation)#22	MULT				Interim		External	C	ER+PES	Outputs	6
Zambia	Chama Area Development	611-0204	81	86	1167	Final	8 / 86	External	C	ER+PES	Purposes	11
Zambia	Chama Rice Project	611-0204	81	86	1167	Final		External	C	ER Only	Outputs	4
Zambia	Western Province Small Farmer	611-0205	83	87	483	Final	9 / 87	External	C	ER+PES	Outputs	6
*SECTOR: Rural & Institutional Development												
AFR	(Multi-Project Evaluation)#10	MULT				Interim	8 / 87	External	C	ER Only	Purposes	11
Botswana	Rural Sector Grant Project	633-0077	80	88	7822	Interim	5 / 86	Internal	A&C	ER+PES	Outputs	3
Kenya	Rural Enterprise Program of Kenya	615-0220	83	89	35704	Interim	11 / 87	Internal	A	ER+PES	Outputs	5
Lesotho	Southern Perimeter Road Project	690-0076	78	82	34000	Interim	11 / 85	External	C	ER+PES	Outputs	10
Lesotho	Lesotho Credit Union Development	632-0214	80	86	992	Interim	3 / 86	External	C	ER+PES	Outputs	6
Rwanda	Africare-Refugee Settlement Project	696-0502.96	83	87		Interim	11 / 86	Internal	A&C&H	ER+PES	Outputs	3
Senegal	Community and Enterprise Development	685-0260	84	90	9000	Interim	6 / 87	External	C	ER+ES	Outputs	9
Seychelles	(Multi-Project Evaluation)#23	MULT				Final	1 / 87	Internal	A&C&H	ER+PES	Outputs	5
Togo	Rural Water Supply and Sanitation	693-0210	80	85	10989	Final	2 / 88	External	C&H	ER Only	Outputs	8

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Zaire	North Sheba Rural Development	660-0059	78	86	15125	Final	2 / 87	External	C	ER+PES	Outputs	5
Zaire	(Multi-Project Evaluation)#20	MULT				Interim	11 / 87	External	C&H	ER+ES	Outputs	6
Zaire	(Multi-Project Evaluation)#2	MULT				Interim	9 / 86	External	C	ER+PES	Inputs	5
Zambia	Regional Transport and Storage Development	690-0209.2	81	89	19195	Interim	11 / 87	Internal	A	ER+PES	Outputs	3
Zimbabwe	Transport & Storage Development, Makuti-Chirundi Road, Zimbabwe	690-0209.10	82	84	4200	Expost		Internal	A	ER+PES	Purposes	1
Zimbabwe	Improvement of Blantyre-Tete-Harare Road	690-0234.12	84	87	700	Final		Internal	A	ER+PES	Outputs	3
Zimbabwe	Local Currency Programs	613-0209	82	89	45000	Interim	7 / 87	External	H	ER Only	Outputs	3
*SECTOR: Health & Population												
AFR	Strengthening Health Delivery Systems (SHDS)	698-0398	77	86	27176	Interim	2 / 87	External	C&H	ER Only	Goals	3
AFR	Demographic Data Collection & Analysis	625-0927	77	87	7732	Final	2 / 87	Internal	A&C&H	ER Only	Purposes	5
AFR	ACSI-CCCD Fifth Year Evaluation	698-0421				Interim	9 / 87	Internal	A&C	ER Only	Purposes	1
Botswana	Revised Health Services Development Project	633-0078	78	83	3882	Final	10 / 86	Internal	A	ER Only	Outputs	1
Burkina Faso	Strengthening Health Planning Capacity	686-0251	82	90	5750	Interim	7 / 87	External	C	ER+ES	Purposes	3
Burundi	Combatting Childhood Communicable Diseases	698-0421.95	79	92		Interim	10 / 87	External	C	ER Only	Outputs	4
Central African Rep.	ACSI/CCCD Project (CAR)	698-0421.76	84	89	691	Interim	11 / 86	External	C&H	ER+ES	Outputs	9
Chad	Health Planning Restoration	677-0041	82	88	8322	Interim	3 / 87	External	C	ER Only	Outputs	1
Guinea	(Multi-Project Evaluation)#9	MULT				Final		External	C	ER Only	Outputs	4

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Ivory Coast	ACSI-CCCD Project	698-0421	79	92	60592	Interim	5 / 87	External	C	ER Only	Outputs	2
Lesotho	African Child Survival Initiative-CCCD	698-0421.32	84	88	648	Interim		DK	DK	ER+PES	Outputs	3
Lesotho	Rural Health Development	632-0058	79	84	3300	Final	11 / 85	External	C	ER+PES	Purposes	11
Liberia	Primary Health Care	669-0165	83	87	15000	Interim	12 / 87	External	C&H	ER Only	Outputs	10
Malawi	Combatting Childhood Communicable Diseases	698-0421.12				Interim	10 / 86	External	C&H	ER Only	Outputs	8
Mauritania	Rural Health Services I Project	682-0230	83	88	5000	Interim		Internal	A&C&H	ER+PES	Outputs	7
Nigeria	CCCD-Nigeria-First Year Evaluation	698-0421				Interim	11 / 87	Internal	A&C	ER Only	Outputs	2
Somalia	Family Health Services	649-0131	84	90	10100	Interim	3 / 87	External	C	ER+ES	Outputs	6
Zaire	School of Public Health	660-0101	84	94	8815	Interim	7 / 87	Internal	A&C&H	ER+ES	Outputs	3
Zaire	(Multi-Project Evaluation)#21	MULT				Interim	12 / 86	Internal	A&C&H	ER+PES	Outputs	9
*SECTOR: Nutrition & Guinea	PL-480 Title II U.S. Food Aid in Guinea	675-PL01				Interim	8 / 87	Internal	A	ER Only	Purposes	3
Zaire	Area Nutrition Improvement	660-0079	82	88	4300	Final	12 / 87	Internal	A&C	ER+ES	Outputs	2
*SECTOR: Education & Lesotho	International Training General Manpower Development and Training	632-0069	78	84	9970	Final	8 / 84	Internal	A&C	ER+PES	Outputs	3
Lesotho	Institute of Extra-Mural Studies	632-0080	77	85	5871	Interim	10 / 83	Internal	A&C	ER+PES	Outputs	0
Somalia	Participant Training Program	649-0019	85	91	7700	Interim	9 / 86	External	C	ER Only	Purposes	3
Zimbabwe	Basic Education Training	613-0208	83	86	45000	Interim	8 / 87	External	H	ER Only	Outputs	4
*SECTOR: Private Enterprise Kenya	Kenya CIP (Commodity Import Program)	615-0213	83	88	76000	Interim	2 / 87	Internal	A&C	ER+PES	Outputs	8

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Mali	Mali's Economic Policy Reform Program	688-0240	85	89	18000	Interim	7 / 87	Internal	A&C	ER Only	Purposes	7
Mozambique	Private Sector Rehabilitation II, Commodity Import Component	656-0201	84	88	40405	Interim	12 / 86	Internal	A	ER Only	Outputs	7
South Africa	Entrepreneurial Trng for Disadvantaged Africans	690-0220	83	85	3000	Interim	4 / 87	External	C&H	ER Only	Outputs	3
Zaire	PVO Economic Support	660-0097	83	87	5000	Final	5 / 87	External	C	ER+PES	Purposes	7
Zimbabwe	(Multi-Project Evaluation)#7	MULT				Final	10 / 86	Internal	A	ER+PES	Goals	6
*SECTOR: Forest, Energy, Environment & Natural Resources												
Burundi	Bururi Forestry Project	695-0105	82	87	1144	Final	1 / 87	Internal	A	ER Only	Outputs	2
Cape Verde	Watershed Development Project/TA Component	655-0013	84	90	5611	Interim	12 / 87	Internal	A&C&H	ER Only	Outputs	10
Mali	Village Reforestation	688-0937	83	89	160	Final		Internal	A&H	ER+ES	Outputs	7
Somalia	CDA Forestry, Phase I	649-0122	84	86	6000	Final	12 / 86	Internal	C	ER Only	Outputs	5
Togo	Zio River Economic Development Project	693-0226	84	87	3500	Interim	3 / 87	Internal	A&C&H	ER Only	Purposes	10
*SECTOR: Other												
Senegal	(Multi-Project Evaluation)#6	MULT				Final	2 / 87	Internal	A&C	ER+PES	Inputs	6
**BUREAU: ANE												
*SECTOR: Agriculture												
Bangladesh	Rural Finance Project	388-0037	83	85	75000	Final	9 / 86	Internal	C&H	ER Only	Outputs	2
Bangladesh	Rural Finance Project	388-0037	83	88	75000	Interim	2 / 87	External	C	ER+ES	Outputs	3
Indonesia	Secondary Food Crops Development	497-0304	83	88	7400	Interim	6 / 86	External	C	ER+ES	Outputs	9
Morocco	Dryland Agriculture Applied Research Project	608-0136	78	87	50000	Interim	5 / 86	External	C	ER+ES	Outputs	5

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Nepal	Institute of Agriculture & Animal Science II	367-0148	85	92	4100	Interim	4 / 87	External	C	ER+ES	Outputs	5
Sri Lanka	Diversified Agricultural Research	383-0058	84	92	11400	Interim	10 / 87	Internal	A&C	ER+ES	Outputs	6
Yemen	Agri Dev Support: Horticulture Improvement & Trng Subproject	279-0052.4	83	89	14385	Interim		Internal	A&C&H	ER+ES	Outputs	4
*SECTOR: Rural & Institutional Development												
Bangladesh	Food for Work III	388-0061	85	90	9400	Final	12 / 86	External	C	ER Only	Goals	17
Egypt	Cairo Sewerage I Rehabilitation	263-0091	78	83	129000	Other	2 / 88	External	H	ER+ES	Purposes	13
India	Rajasthan Medium Irrigation Project	386-0467	80	86	36050	Final	6 / 86	Internal	A&H	ER+ES	Outputs	8
Indonesia	Cooperative Agrobusiness Enterprise	497-PL02				Interim	11 / 87	External	C	ER Only	Purposes	8
Indonesia	PVO Co-Financing II	497-0336	81	90	26250	Interim	10 / 87	External	C	ER Only	Inputs	9
Italy	Southern Italy Earthquake Reconstruction Program	145-0001	81	85	71655	Expost	6 / 87	Internal	A&H	ER Only	Outputs	4
Morocco	Socioeconomic Research Project	608-0154	79	86	450	Final	12 / 86	External	C	ER+ES	Outputs	1
Pakistan	Baluchistan Area Development	391-0479	84	92	45000	Interim	12 / 87	Internal	A&C	ER+ES	Outputs	4
Pakistan	North West Frontier Area Development	391-0485	83	93	31000	Interim	9 / 87	Internal	A&C&H	ER+ES	Outputs	7
Phillipines	Local Resource Management	492-0358	82	91	14470	Interim	3 / 87	External	C	ER+ES	Purposes	0
Phillipines	Rainfed Resources Development	492-0366	84	89	24252	Interim	9 / 87	External	C	ER Only	Purposes	3
Solomon Islands	Integrated Rural Development	879-0251	80	87	11933	Final	12 / 86	External	C	ER Only	Outputs	
Sri Lanka	PVO Co-Financing	383-0060	79	89	7171	Interim	7 / 86	Internal	A&C&H	ER+ES	Purposes	5

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Thailand	Rural Development Monitoring/Evaluation	493-0339	84	89	5000	Interim	2 / 87	External	C	ER+ES	Inputs	7
Thailand	Mae Chaem Watershed Development	493-0294	80	87	10000	Interim	6 / 87	External	C&H	ER Only	Purposes	10
Tonga	Tonga Coop Federation & Friendly Islands Marketing	879-0251	80	83		Final	2 / 88	Internal	C	ER Only	Outputs	6
Tunisia	Central Tunisia Rural Development	664-0312	79	89	23284	Interim	5 / 86	Internal	C&H	ER+ES	Purposes	8
West Bank, Gaza	Cooperative Development Project	298-0187				Final	6 / 87	External	C	ER Only	Outputs	1
Yemen	Local Resources for Development	279-0045	79	86	8219	Final	9 / 86	Internal	A	ER+ES	Purposes	3
*SECTOR: Health & Population												
Bangladesh	NGO Component of FP Services Project	388-0050	81	86	159866	Final	2 / 86	External	C	ER+ES	Inputs	9
Bangladesh	Family Planning Services-Social Marketing	388-0050	84	89	10200	Interim	1 / 87	External	C	ER+ES	Outputs	4
Burma	Primary Health Care II	482-0004	83	89	9470	Final		External	C	ER+ES	Outputs	7
Egypt	Pop/Fp Project: State Info Ser/IEC	263-0144	83	90		Interim	12 / 87	External	C	ER+ES	Outputs	5
Egypt	(Multi-Project Evaluation)#3	MULT				Interim	2 / 86	Internal	A&C&H	ER+ES	Assump.	7
Egypt	National Control of Diarrheal Disease Project	263-0137	81	87	36000	Interim	2 / 87	Internal	A&C&H	ER+ES	Purposes	16
Egypt	Suez Canal Area Medical Ed & Health Ser Development	263-0136	80	88	17100	Final	5 / 88	External	C&H	ER+ES	Purposes	6
Egypt	Strengthening Rural Health Delivery	263-0015	76	87	14900	Final	5 / 86	External	C	ER+ES	Purposes	5
India	Integrated Child Development Services	386-0476	83	90	17000	Interim	9 / 86	External	C	ER+ES	Outputs	13

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India	PVOs for Health (PVOH)	386-0469	81	89	20000	Interim	11 / 86	Internal	A&H	ER+ES	Outputs	4
India	Contraceptive Development: Reproductive Immunology	386-0500	85	88	4300	Interim	2 / 87	Internal	A&C	ER+ES	Outputs	1
Indonesia	Village FP/Mother-Child Welfare	497-0305	80	86	14000	Final	10 / 86	Internal	C&H	ER+PES	Goals	9
Indonesia	Expanded Program on Immunization	497-0253	79	89	19700	Interim		Internal	A&C&H	ER+ES	Purposes	12
Indonesia	Village Family Planning Program Component	497-0327	83	93	7054	Interim	7 / 87	Internal	A&C&H	ER+ES	Purposes	6
Pakistan	Malaria Control II	391-0472	82	91	41000	Final	4 / 87	External	C	ER+PES	Purposes	8
Sri Lanka	National Institute of Health Sciences	383-0062	80	87	1900	Final	5 / 87	External	C	ER+ES	Outputs	3
Thailand	Rural Primary Health Care Project	493-0291	78	86	5977	Final	9 / 86	External	C&H	ER+ES	Purposes	7
Yemen	Tihama Primary Health Care	279-0065	80	87	11500	Interim	3 / 87	Internal	A&C&H	ER+ES	Outputs	4
*SECTOR: Education & Egypt	International Training Technology Transfer & Manpower Development	263-0026	77	85	40500	Interim	10 / 86	External	C	ER+ES	Outputs	3
Egypt	Basic Education	263-0139	81	90	190000	Interim	1 / 87	External	C	ER+ES	Purposes	9
India	Development and Management Training	386-0487	82	92	11976	Interim	9 / 87	External	C	ER+ES	Outputs	7
Indonesia	Education Policy and Planning	497-0344	84	90	6500	Interim	7 / 87	Internal	A&H	ER+ES	Outputs	3
Indonesia	Training Component of Family Planning Development & Services II	497-0327	83	90	36400	Final		External	C	ER+ES	Outputs	5
Nepal	Radio Education Teacher Training II	367-0146	84	87	2120	Interim	4 / 87	External	C&H	ER+ES	Outputs	10

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Oman	Omani-American Commission Scholarship & Training	272-0101.2	83	89	40000	Interim	10 / 87	Internal	A&C&H	ER Only	Purposes	2
Sri Lanka	Agricultural Education Development	383-0049	82	86	7500	Final	6 / 87	External	C	ER+ES	Outputs	8
Thailand	Hill Area Education	493-0297	80	81	1594	Final	3 / 87	DK	DK	ER Only	Outputs	0
*SECTOR: Private Enterprise												
ANE	ASEAN-US Small and Business Improvement	498-0277	84	88	3200	Interim	6 / 87	Internal	A&C	ER Only	Outputs	1
Bangladesh	Women's Entrepreneurship Development Program (WEDP)	388-0042	81	88		Final	2 / 87	Internal	A&C&H	ER Only	Outputs	12
Bangladesh	Women's Markets: Pilot Project Activity	388-0249				Interim	1 / 88	External	H	ER Only	Outputs	9
Egypt	Production Credit Project	263-0147	82	87	88000	Interim	12 / 86	Internal	A	ER+ES	Purposes	4
Jordan	Commodity Import Program	278-K-643	85	87	165549	Interim	3 / 87	Internal	A	ER+ES	Outputs	0
Pakistan	(Multi-Project Evaluation)#15	MULT				Interim	7 / 87	External	C	ER+ES	Outputs	1
Philippines	PVO Co-Financing II	492-0367	84	88	18639	Interim	9 / 86	Internal	A&C	ER+ES	Outputs	6
Sri Lanka	Private Enterprise Promotion Project (PEPP)	383-0082	83	88	4000	Interim	12 / 86	External	C	ER+ES	Outputs	6
Thailand	Private Sector in Development	493-0329	83	87	3375	Final	7 / 87	External	C&H	ER+ES	Outputs	8
*SECTOR: Forest, Energy, Environment & Natural Resources												
Egypt	Renewable Energy	263-0123.2	82	88	32600	Interim	6 / 87	Internal	A&C	ER+ES	Outputs	3
Egypt	(Multi-Project Evaluation)#29	MULT				Other	3 / 87	Internal	A	ER+ES	Purposes	3
India	Alternative Energy Resources Development	386-0474	82	88	7000	Interim		External	C	ER+ES	Outputs	6
India	Madhya Pradesh Social Forestry Project	386-0475	81	87	18100	Interim	10 / 86	External	H	ER+ES	Goals	6

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Pakistan	Forestry Planning and Development	391-0481	83	93	25000	Interim	9 / 87	External	C	ER+ES	Outputs	6
Pakistan	Rural Electrification	391-0473	82	93	340000	Interim	8 / 86	Internal	A&C	ER+ES	Inputs	4
Philippines	Nonconventional Energy Development Project	492-0294	78	87	7150	Final	9 / 86	External	C&H	ER+ES	Outputs	9
South Pacific Region	Tuna and Billfish Assessment: Phase I	879-0006	85	90	2600	Interim	2 / 87	External	C	ER Only	Outputs	7
South Pacific Region	Tuna and Billfish Assessment: Phase II	879-0006	85	90	2600	Interim	7 / 87	External	C&H	ER Only	Outputs	6
Sri Lanka	Mahaweli Environment Project	383-0075	82	87	5000	Interim	3 / 87	Internal	A&C&H	ER+PES	Purposes	3
Thailand	Micro/Mini Hydro Electric Project	493-0324	82	82	8100	Interim	1 / 88	External	C	ER Only	Outputs	13
Thailand	Renewable Nonconventional Energy	493-0304	81	85	4376	Final	12 / 86	External	C&H	ER+ES	Purposes	10
*SECTOR: Urban Development												
Yemen	Self-Help Assistance for Reconstruction of Earthquake Damage (SHARED)	279-0077	84	87	12000	Interim	5 / 86	Internal	A&C	ER+ES	Outputs	4
*SECTOR: Other ANE												
	Asia American Free Labor Institute	398-0263	86	C	7600	Interim	6 / 87	Internal	A&C	ER Only	Outputs	6
Jordan	(Multi-Project Evaluation)#5	MULT				Interim		External	A&C	ER Only	Outputs	4
Pakistan	Project Design and Implementation Fund (PDIF)	391-0470	82	91	30000	Interim	3 / 87	External	C	ER+ES	Outputs	3
Thailand	PVO Co-financing II	493-0342	85	92	5000	Interim	6 / 87	External	C&H	ER+ES	Outputs	6
**BUREAU: LAC												
*SECTOR: Agriculture												
Bolivia	Chapare Regional Development Project	511-0543	83	91	26500	Interim	9 / 86	External	C	ER+PES	Assump.	6

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Caribbean Region	(Multi-Project Evaluation)#25	MULT				Final	6 / 87	External	C	ER+ES	Outputs	5	
Caribbean Region	Caribbean Agriculture Trading Co.	538-0080	82	88	4470	Interim		External	C	ER+ES	Outputs	4	
Costa Rica	Credit Union Strengthening	515-0189	82	87	1000	Interim	9 / 86	External	C	ER+PES	Purposes	5	
Costa Rica	Coffee Technification and Diversification	515-0192	85	90	20000	Interim	1 / 88	Internal	A&C	ER+ES	Inputs	8	
Costa Rica	Quepos Oil Palm Project	515-0227	85	88	800	Interim	8 / 87	External	C	ER Only	Outputs	2	
Ecuador	Non-Traditional Agriculture Exports	518-0019	84	88	10398	Interim		External	H	ER+PES	Outputs	7	
Ecuador	Non-Traditional Agriculture Exports	518-0019	84	88	10898	Final	5 / 88	External	C	ER Only	Outputs	5	
Guatemala	Agribusiness Development	520-0276	85	88	12500	Interim	12 / 87	External	C	ER Only	Purposes	6	
Haiti	(Multi-Project Evaluation)#1	MULT				Interim	5 / 86	Internal	A&C&H	ER+PES	Purposes	8	
Honduras	Small Farmer Livestock Improvement	522-0209	83	90	13000	Interim	11 / 87	External	C	ER+ES	Purposes	5	
LAC	Cardi-farming Systems Research and Development	538-0099	83	88	7550	Interim		External	C	ER+ES	Outputs	4	
LAC	Regional Coffee Pest Control	596-0090	81	91	6000	Final	4 / 87	Internal	A&C&H	ER+ES	Outputs	7	
LAC	Regional Integrated Pest Management	596-0110	84	89	6750	Interim	12 / 86	External	C	ER+PES	Outputs	4	
Panama	(Multi-Project Evaluation)#13	MULT				Interim			DK	DK	ER+PES	Purposes	4
Peru	Non-Traditional Agricultural Export Promotion	527-0166				Final		External	C	ER+ES	Purposes	6	
Peru	Upper Huallaga Area Development	527-0244	81	89	23400	Interim	1 / 87	External	H	ER+ES	Purposes	7	
St. Lucia	Agricultural Structural Adjustment	538-0090	83	88	9500	Interim	12 / 86	Internal	A&C	ER+ES	Outputs	5	

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St. Vincent	St. Vincent Agricultural Development Project	538-0101	84	88	2000	Final	9 / 86	External	C	ER+ES	Assump.	3
*SECTOR: Rural & Institutional Development												
Bolivia	El Proyect de Saneamiento Rural	511-0458	77	80	4310	Interim	7 / 87	External	H	ER Only	Purposes	10
Bolivia	Rural Sanitation	511-0458	77	87	4310	Final	9 / 87	External	H	ER+PES	Outputs	11
Bolivia	(Multi-Project Evaluation)#18	MULT				Interim	7 / 87	External	C	ER+PES	Outputs	7
Costa Rica	Northern Zone Infrastructure Development	515-0191	83	88	14700	Interim	2 / 87	External	H	ER+PES	Outputs	7
Costa Rica	Demonstration Project on Road Maintenance	515-0192	85	87	6130	Interim	8 / 86	External	C	ER+PES	Purposes	5
Dominican Republic	Rural Development Management (ISA/CADER)	517-0125	81	86	1600	Interim	9 / 87	External	C	ER Only	Purposes	2
El Salvador	Displaced Women's Enterprise Development	519-0281	85	88	60175	Interim	4 / 87	External	C	ER+ES	Purposes	10
Guatemala	ASINDES PVO Development Program	520-0348	86	89	1050	Interim	2 / 88	External	C&H	ER+ES	Outputs	3
Haiti	(Multi-Project Evaluation)#8	MULT				Interim	2 / 87	External	C	ER Only	Purposes	9
Haiti	Interim Swine Repopulation	521-0170	83	89	7938	Final	6 / 87	External	C	ER+ES	Purposes	9
Honduras	Rural Water and Sanitation Project	522-0166	80	87	20700	Interim	2 / 86	External	C	ER+PES	Outputs	3
LAC	Regional Administration of Justice Report	597-0002	85	92	11837	Interim	6 / 88	External	C	ER Only	Outputs	11
LAC	CHF's "Cooperative Neighborhood Improv & Job Prog	595-0012	85	88	2300	Interim	4 / 88	External	C	ER Only	Outputs	8
Peru	Technoserve Cooperative Management	527-0293	85	87	750	Interim		External	H	ER+ES	Outputs	8

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Peru	Agricultural Planning & Institutional Development	527-0238	83	89	17000	Interim	5 / 86	External	C	ER+ES	Outputs	1
<b>*SECTOR: Health &amp; Population</b>												
Belize	Breast is Best League	505-0029	85	88	62	Final	6 / 87	External	C	ER+ES	Outputs	3
Belize	Village Level Water and Sanitation	505-0024	84	88	700	Interim	5 / 87	External	C	ER+ES	Outputs	7
Belize	(Multi-Project Evaluation)#14	MULT				Interim	12 / 87	External	C	ER+ES	Outputs	4
Belize	Belize Family Life Education	505-0031	86	88	98	Interim	11 / 87	External	C	ER+ES	Outputs	6
Bolivia	Primary Health Care Financing Project	511-0569	83	89	2300	Interim	5 / 86	External	C	ER+PES	Purposes	2
Bolivia	Water Supply & Small-Scale Irrigation	511-0581	83	85	1750	Final	4 / 86	External	C	ER+PES	Purposes	6
Ecuador	Malaria Control Project	518-0049	85	90	9500	Interim	5 / 87	External	C	ER Only	Outputs	5
Ecuador	Population and Family Planning	518-0026	81	91	14000	Final	4 / 86	Internal	A&C	ER+PES	Outputs	4
El Salvador	SDA Social Marketing Program	519-0275	83	86	1000	Final	2 / 86	External	C	ER+PES	Purposes	8
El Salvador	Expansion of FP Services & Commodities	519-0275	83	86	7073	Final	3 / 86	External	C	ER+PES	Outputs	9
El Salvador	Health Systems Vitalization	519-0291	83	85	35625	Final	5 / 86	Internal	A&C	ER+ES	Purposes	2
Haiti	(Multi-Project Evaluation)#4	MULT				Interim	4 / 86	External	A	ER+PES	Purposes	4
Honduras	Health Sector I	522-0153	80	87	34894	Final	8 / 86	External	C	ER+PES	Outputs	6
Jamaica	Private Sector Promotion of Family Planning	532-0122	85	90	448	Interim	6 / 87	External	H	ER+ES	Purposes	5
LAC	Oral Rehydration Therapy	596-0115	85	91	8800	Interim	11 / 86	External	C	ER+ES	Outputs	4
LAC	Allied Health Manpower Training Barbados Component	538-0055				Final		External	C	ER+ES	Outputs	6

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LAC	(Multi-Project Evaluation)#28	MULT				Interim		External	C	ER Only	Outputs	2
LAC	Population and Development-Caricom Component	538-0039	82	87	600	Final	12 / 87	External	C&H	ER+ES	Outputs	3
LAC	(Multi-Project Evaluation)#26	MULT				Interim		External	C	ER Only	Outputs	3
LAC	(Multi-Project Evaluation)#27	MULT				Interim		External	C	ER Only	Outputs	3
Peru	Disaster Relief and Rehabilitation	527-0277	83	85	58040	Final	4 / 87	External	C	ER Only	Purposes	5
St. Lucia	Allied Health Manpower Training-St. Lucia Component	538-0055				Final	12 / 85	External	C	ER+ES	Outputs	6
*SECTOR: Nutrition & Dominican Republic	PL-480 Title II Graduate Management Training	517-0157	83	87	6500	Interim	10 / 86	External	C	ER+PES	Outputs	6
El Salvador	Conades Technical Assistance Project	519-0281	83	88	60175	Interim	9 / 87	DK	DK	ER Only	Outputs	4
Honduras	PL-480 Title II Program	522-PL02				Interim	9 / 87	External	C	ER+ES	Purposes	11
Honduras	PL-480 Title I	522-PL01	75	86	68600	Interim	9 / 87	External	C	ER+ES	Outputs	4
Jamaica	Jamaica Agri Development Foundation (JADF)TA	532-0105	85	88	1000	Interim	6 / 87	External	C	ER+ES	Outputs	3
*SECTOR: Education & Bolivia	International Training Rural Education II	511-0482	77	87	12129	Final		Internal	C	ER+PES	Outputs	2
Guatemala	Rural Primary Education Improvement	520-0282	85	91	13504	Interim	4 / 86	External	C	ER+ES	Outputs	14
Honduras	Central American Peace Scholarships	522-0329	85	94	20100	Interim	5 / 87	External	C	ER+ES	Outputs	5
LAC	Regional Non-Formal Skills Training	538-0073	82	90	7572	Final	1 / 87	External	C&H	ER+ES	Outputs	8
*SECTOR: Private Enterprise Bolivia	Handicraft Export Development (A.D.A.M.)	511-0583	85	88	3000	Interim		DK	DK	ER+PES	Outputs	

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Bolivia	Private Sector Low Cost Shelter	511-0567	83	91	1650	Interim	2 / 88	External	C	ER+ES	Outputs	3
Caribbean Region	(Multi-Project Evaluation)#17	MULT				Interim	1 / 88	External	C	ER+ES	Outputs	3
Caribbean Region	Private Sector Investment Assistance Project	538-0043	81	87	3500	Final	6 / 87	Internal	A&C	ER+ES	Outputs	10
Costa Rica	Private Investment Corporation (PIC)	515-0204	84	88	16000	Interim	9 / 87	External	H	ER+ES	Purposes	4
Costa Rica	Private Sector Export Credit (COFISA)	515-0187	82	87	10000	Final	8 / 87	External	H	ER+ES	Purposes	3
Costa Rica	Private Sector Production (BANEX)	515-0176	81	86	10000	Interim	9 / 87	External	H	ER+ES	Purposes	3
Costa Rica	Private Sector Export Credit (COFISA)	515-0187	82	86	10000	Final	6 / 86	External	C	ER+PES	Purposes	4
Haiti	Haitian Development Foundation Phase IV	521-0181	84	90	4596	Final	10 / 86	External	C	ER Only	Outputs	4
Haiti	Management and Productivity Center	521-0183	85	90	2300	Interim	9 / 87	External	C&H	ER+ES	Outputs	4
Honduras	Small Scale Enterprise Development (FUNADEH)	522-0263	85	87	132	Interim		External	C	ER+PES	Purposes	9
Honduras	Small Business Development	522-0205	84	88	800	Final	4 / 87	External	C	ER+ES	Outputs	3
Honduras	Advisory Council for Human Resources Development	522-0257	84	92	6325	Interim	6 / 87	External	C	ER+ES	Outputs	2
Honduras	Gemah Institutional Strengthening Grant	522-0256	84	88	1080	Final	6 / 87	External	A	ER+ES	Outputs	8
Jamaica	Small Business Association Grant	532-0076	77	C	350	Final		Internal	A	ER Only	Outputs	
Jamaica	Private Development Bank	532-0091	84	89	21200	Interim	6 / 87	External	C	ER+ES	Outputs	6
Jamaica	NDFJ Loan Program	532-0108	84	88	870	Interim	1 / 87	External	H	ER Only	Purposes	11

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
LAC	(Multi-Project Evaluation)#24	MULT				Final	1 / 88	External	C	ER+ES	Outputs	6
LAC	(Multi-Project Evaluation)#12	MULT				Interim	1 / 88	External	C	ER+ES	Outputs	11
LAC	Project Development Assistance Project (PDAP)	538-0119	84	90	16500	Interim	6 / 86	External	C	ER+PES	Outputs	5
LAC	Regional Development Training II	538-0087	83	87	3488	Interim	1 / 86	External	C&H	ER+PES	Outputs	2
*SECTOR: Forest, Energy, Environment & Natural Resources												
Ecuador	Alternative Energy Sources	518-0029	81	84	2450	Final	10 / 87	External	C	ER Only	Outputs	6
Ecuador	Forestry Sector Development Project	518-0023	82	90	8100	Interim	9 / 86	External	C	ER+PES	Outputs	5
Ecuador	Alternative Energy Sources	518-0029	81	86	3950	Final	9 / 86	External	C	ER+PES	Purposes	3
LAC	(Multi-Project Evaluation)#16	MULT				Final	9 / 87	External	C	ER Only	Purposes	8
Peru	SEPAS Food for Work	527-0231	82	86	1300	Interim	4 / 86	External	H	ER+PES	Outputs	10
Peru	Small Hydroelectric Power Plants Development	527-0226	81	88	16106	Interim	11 / 86	External	C	ER+PES	Outputs	7
*SECTOR: Urban Development												
Costa Rica	Private Sector Low Cost Shelter	515-HG07	83	88		Interim		Internal	DK	ER+PES	Outputs	6
Honduras	Urban Upgrading Project	522-0155	80	87	14535	Interim	9 / 85	External	C	ER+PES	Inputs	6
LAC	Basic Needs Trust Fund	538-0103	84	89	12700	Interim	6 / 86	External	C	ER+ES	Outputs	9
*SECTOR: Other												
Haiti	Haitian Association of Voluntary Agencies	521-0181	84	86	4596	Final	7 / 86	External	C	ER+PES	Outputs	4
Honduras	PVO Federation Assistance Project	522-0266	85	90	500	Interim	8 / 87	External	C	ER+ES	Outputs	4

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type of Documents Included	Main Focus of ER	Complexity of Eval. Methodology
<b>**BUREAU: FVA</b>												
<b>*SECTOR: Agriculture</b>												
El Salvador	Plan de Mayo Cooperative-Technoserve	938-0280	86	90		Interim	9 / 86	External	C	ER Only	Purposes	8
Panama	La Libertad Community-Based Enterprise-Technoserve	938-0280	86	90		Interim	6 / 86	External	C	ER Only	Outputs	6
<b>*SECTOR: Rural &amp; Institutional Development</b>												
Peru	Villa Hermosa Cooperative	938-0280	86	90	2536	Interim	9 / 86	External	C	ER Only	Outputs	8
<b>*SECTOR: Health &amp; Population</b>												
West Bank, Gaza	(Multi-Project Evaluation)#11	MULT				Interim	3 / 87	External	C	ER Only	Outputs	11
<b>*SECTOR: Forest, Energy, Environment &amp; Natural Resources</b>												
LAC	Wildlands and Human Needs	938-0268	85	87	1235	Interim	9 / 87	External	C	ER Only	Purposes	4
<b>**BUREAU: PRE</b>												
<b>*SECTOR: Education &amp; International Training</b>												
LAC	Rhudo/Central America Training Program Seminars	NP				Interim	6 / 87	External	C	ER Only	Outputs	4
<b>*SECTOR: Private Enterprise</b>												
Multi-Region	Grant to Young President's Organization	940-0001	82	87	8667	Final	6 / 87	External	C	ER+ES	Outputs	2
Multi-Region	Revolving Loan Fund	NP				Interim	6 / 87	External	C	ER+ES	Purposes	3
<b>*SECTOR: Urban Development</b>												
Tunisia	Second Integrated Improvement Program for the Urban Poor	912-0007	79	86	10112	Final	4 / 87	External	H	ER+ES	Purposes	2
<b>**BUREAU: S&amp;T</b>												
<b>*SECTOR: Agriculture</b>												
LAC	(Multi-Project Evaluation)#19	MULT				Interim	4 / 88	External	C	ER Only	Outputs	6
Multi-Region	Agricultural Policy Analysis	936-4084	83	93	9200	Interim	12 / 87	Internal	A&C	ER+ES	Purposes	4
<b>*SECTOR: Rural &amp; Institutional Development</b>												
AFR	International Statistical Programs Center	936-3024	84	92	13000	Interim	5 / 88	External	C	ER Only	Purposes	4

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Multi-Region	Research on Access to Land, Water, and Natural Resources	936-5301	79	90	6150	Interim	5 / 87	Internal	A&C	ER+ES	Outputs	4
<b>*SECTOR: Health &amp; Population</b>												
ANE	PAC II Training	936-3024	84	92	13000	Interim	3 / 88	External	C	ER Only	Purposes	5
Bangladesh	MCH/FP Extension Project (EP)	936-3024	84	92	13000	Final	9 / 86	External	C	ER Only	Outputs	3
Bangladesh	Reassessment of SMP Objectives and Inf Needs (FP)	388-0050	84	89	10200	Interim		External	C	ER+ES	Purposes	4
Belize	Toledo Primary Health Care Project	938-0193	83	86	1350	Interim	9 / 86	Internal	A&C&H	ER Only	Purposes	4
Costa Rica	Family Planning Self-Reliance	515-0168	83	92	2500	Interim	4 / 87	External	C	ER+PES	Outputs	6
Dominican Republic	Growth Monitoring and Nutrition Education	NP				Interim	2 / 88	DK	DK	ER Only	Outputs	14
Honduras	Sustainability of U.S. Supported Health Programs	936-1406	72	C	10749	Interim		Internal	A&C	ER Only	Goals	7
Multi-Region	Water and Sanitation for Health II (WASH)	936-5942	80	89	19700	Interim	2 / 88	External	C	ER Only	Purposes	5
Multi-Region	JHPIEGO	936-3024	84	92	13000	Interim	10 / 86	External	C	ER Only	Outputs	4
Multi-Region	PAC II Training in Africa and Asia	936-3024	84	92	13000	Interim	2 / 88	External	A	ER Only	Outputs	2
Multi-Region	Family Planning Training Worldwide PacII Project	936-3024	84	92	13000	Interim	5 / 88	External	C	ER Only	Purposes	2
Multi-Region	Population Council Activities	936-3024	84	92	13000	Final	5 / 88	External	C	ER Only	Purposes	2
Nigeria	Family Planning Management Training	936-3039	85	89	17679	Interim		External	C	ER Only	Outputs	4
Senegal	Family Planning Management Trng	936-3039	85	89		Interim		External	C	ER Only	Outputs	2

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Uganda	National ORT Program	936-5927	83	90	40000	Interim		External	C	ER Only	Purposes	3
Zimbabwe	National Family Planning Council	936-3024	84	92	13000	Interim	10 / 86	External	C	ER Only	Inputs	2
*SECTOR: Nutrition & PL-480 Title II												
Jamaica	Jamaican Nutrition Education	931-1010	84	89	20077	Final	3 / 87	External	C	ER Only	Purposes	10
*SECTOR: Education & International Training												
Belize	PRIDE/Belize	936-1406	85	87	10749	Interim	3 / 87	External	C&H	ER Only	Outputs	3
Multi-Region	Soil Management Support Service	931-1229	79	C	7582	Interim	10 / 86	External	C	ER Only	Purposes	2
Multi-Region	English Language Training Assessment	936-1406	72	C	10749	Final	1 / 87	External	C	ER Only	Outputs	10
*SECTOR: Private Enterprise												
Multi-Region	Employment and Enterprise Policy Analysis (EEPA)	936-5426	84	90	2426	Interim		Internal	A&C	ER Only	Purposes	2
Multi-Region	Experimental Approaches to Rural Savings	936-5315	82	90	3000	Final	4 / 87	Internal	A&C	ER Only	Outputs	2
*SECTOR: Forest, Energy, Environment & Natural Resources												
Multi-Region	Assessment of Evaluations of AID Renewable Energy Projects	936-5701	79	85	5839	Other	3 / 87	External	C	ER Only	Goals	1
Multi-Region	Energy Policy Development and Conservation	936-5728	82	92	18000	Interim	2 / 88	External	C	ER Only	Purposes	1
Sudan	Interim Water Supply and Management	936-5942	84	89		Final	5 / 88	Internal	C&H	ER Only	Outputs	8

**APPENDIX D**  
**List of Evaluation Reports by Selected Characteristics and**  
**Overall Ratings of the Evaluation Report's Main Focus and of the**  
**Evaluation Methodology's Complexity**  
**By Project Number**

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY of PACD <sup>1</sup>	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team <sup>2</sup>	Type of Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Italy	Southern Italy Earthquake Reconstruction Program	145-0001	81	85	71655	Expost	6 / 87	Internal	A&H	ER Only	Outputs	4
Egypt	(Multi-Project Evaluation)#3 <sup>3</sup>	234-0129				Interim	2 / 86	Internal	A&C&H	ER+ES	Assump.	7
Egypt	(Multi-Project Evaluation)#3	234-0144				Interim	2 / 86	Internal	A&C&H	ER+ES	Assump.	7
Egypt	Strengthening Rural Health Delivery	263-0015	76	87	14900	Final	5 / 86	External	C	ER+ES	Purposes	5
Egypt	Technology Transfer & Manpower Development	263-0026	77	85	40500	Interim	10 / 86	External	C	ER+ES	Outputs	3
Egypt	(Multi-Project Evaluation)#29	263-0033				Other	3 / 87	Internal	A	ER+ES	Purposes	3
Egypt	Cairo Sewerage I Rehabilitation	263-0091	78	83	129000	Other	2 / 88	External	H	ER+ES	Purposes	13
Egypt	Renewable Energy	263-0123.2	82	88	32600	Interim	6 / 87	Internal	A&C	ER+ES	Outputs	3
Egypt	Suez Canal Area Medical Ed & Health Ser Development	263-0136	80	88	17100	Final	5 / 88	External	C&H	ER+ES	Purposes	6
Egypt	National Control of Diarrheal Disease Project	263-0137	81	87	36000	Interim	2 / 87	Internal	A&C&H	ER+ES	Purposes	16
Egypt	Basic Education	263-0139	81	90	190000	Interim	1 / 87	External	C	ER+ES	Purposes	9
Egypt	Pop/Fp Project: State Info Ser/IEC	263-0144	83	90		Interim	12 / 87	External	C	ER+ES	Outputs	5
Egypt	Production Credit Project	263-0147	82	87	88000	Interim	12 / 86	Internal	A	ER+ES	Purposes	4
Egypt	(Multi-Project Evaluation)#29	263-0160				Other	3 / 87	Internal	A	ER+ES	Purposes	3

(1) An entry of "C" in this column refers to a "Continuing" project, i.e. no final FY.

(2) "Composition of Evaluation Team" based on the following code: A=A.I.D. Only; C=Contractor Only; H=Host Country Only; A&C=A.I.D. and Contractor; A&H=A.I.D. and Host Country; C&H=Contractor and Host Country; A&C&H=A.I.D. and Contractor and Host Country; and DK=Don't Know.

(3) Multi-Projects, assigned numbers linking them to the list by bureau, appear once in this list for each project number.

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Egypt	(Multi-Project Evaluation)#29	263-0196				Other	3 / 87	Internal	A	ER+ES	Purposes	3
Oman	Omani-American Commission Scholarship & Training	272-0101.2	83	89	40000	Interim	10 / 87	Internal	A&C&H	ER Only	Purposes	2
Jordan	(Multi-Project Evaluation)#5	278-0258				Interim		External	A&C	ER Only	Outputs	4
Jordan	(Multi-Project Evaluation)#5	278-0260				Interim		External	A&C	ER Only	Outputs	4
Jordan	Commodity Import Program	278-K-643	85	87	165549	Interim	3 / 87	Internal	A	ER+ES	Outputs	0
Yemen	Local Resources for Development	279-0045	79	86	8219	Final	9 / 86	Internal	A	ER+ES	Purposes	3
Yemen	Agri Dev Support: Horticulture Improvement & Trng Subproject	279-0052.4	83	89	14385	Interim		Internal	A&C&H	ER+ES	Outputs	4
Yemen	Tihama Primary Health Care	279-0065	80	87	11500	Interim	3 / 87	Internal	A&C&H	ER+ES	Outputs	4
Yemen	Self-Help Assistance for Reconstruction of Earthquake Damage(SHARED)	279-0077	84	87	12000	Interim	5 / 86	Internal	A&C	ER+ES	Outputs	4
West Bank, Gaza	(Multi-Project Evaluation)#11	298-0159				Interim	3 / 87	External	C	ER Only	Outputs	11
West Bank, Gaza	Cooperative Development Project	298-0187				Final	6 / 87	External	C	ER Only	Outputs	1
Nepal	Radio Education Teacher Training II	367-0146	84	87	2120	Interim	4 / 87	External	C&H	ER+ES	Outputs	10
Nepal	Institute of Agriculture & Animal Science II	367-0148	85	92	4100	Interim	4 / 87	External	C	ER+ES	Outputs	5
Sri Lanka	Agricultural Education Development	383-0049	82	86	7500	Final	6 / 87	External	C	ER+ES	Outputs	8
Sri Lanka	Diversified Agricultural Research	383-0058	84	92	11400	Interim	10 / 87	Internal	A&C	ER+ES	Outputs	6
Sri Lanka	PVO Co-Financing	383-0060	79	89	7171	Interim	7 / 86	Internal	A&C&H	ER+ES	Purposes	5

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Sri Lanka	National Institute of Health Sciences	383-0062	80	87	1900	Final	5 / 87	External	C	ER+ES	Outputs	3
Sri Lanka	Mahaweli Environment Project	383-0075	82	87	5000	Interim	3 / 87	Internal	A&C&H	ER+PES	Purposes	3
Sri Lanka	Private Enterprise Promotion Project (PEPP)	383-0082	83	88	4000	Interim	12 / 86	External	C	ER+ES	Outputs	6
India	Rajasthan Medium Irrigation Project	386-0467	80	86	36050	Final	6 / 86	Internal	A&H	ER+ES	Outputs	8
India	PVOs for Health (PVOH)	386-0469	81	89	20000	Interim	11 / 86	Internal	A&H	ER+ES	Outputs	4
India	Alternative Energy Resources Development	386-0474	82	88	7000	Interim		External	C	ER+ES	Outputs	6
India	Madhya Pradesh Social Forestry Project	386-0475	81	87	18100	Interim	10 / 86	External	H	ER+ES	Goals	6
India	Integrated Child Development Services	386-0476	83	90	17000	Interim	9 / 86	External	C	ER+ES	Outputs	13
India	Development and Management Training	386-0487	82	92	11976	Interim	9 / 87	External	C	ER+ES	Outputs	7
India	Contraceptive Development: Reproductive Immunology	386-0500	85	88	4300	Interim	2 / 87	Internal	A&C	ER+ES	Outputs	1
Bangladesh	Rural Finance Project	388-0037	83	85	75000	Final	9 / 86	Internal	C&H	ER Only	Outputs	2
Bangladesh	Rural Finance Project	388-0037	83	88	75000	Interim	2 / 87	External	C	ER+ES	Outputs	3
Bangladesh	Women's Entrepreneurship Development Program (WEDP)	388-0042	81	88	5000	Final	2 / 87	Internal	A&C&H	ER Only	Outputs	12
Bangladesh	NGO Component of FP Services Project	388-0050	81	86	159866	Final	2 / 86	External	C	ER+ES	Inputs	9
Bangladesh	Family Planning Services-Social Marketing	388-0050	84	89	10200	Interim	1 / 87	External	C	ER+ES	Outputs	4

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Fccus of ER	Complexity of Eval. Methodology
Bangladesh	Reassessment of SMP Objectives and Inf Needs (FP)	388-0050	84	89	10200	Interim		External	C	ER+ES	Purposes	4
Bangladesh	Food for Work III	388-0061	85	90	9400	Final	12 / 86	External	C	ER Only	Goals	17
Bangladesh	Women's Markets: Pilot Project Activity	388-0249				Interim	1 / 88	External	H	ER Only	Outputs	9
Pakistan	(Multi-Project Evaluation)#15	391-0468				Interim	7 / 87	External	C	ER+ES	Outputs	1
Pakistan	Project Design and Implementation Fund (PDIF)	391-0470	82	91	30000	Interim	3 / 87	External	C	ER+ES	Outputs	3
Pakistan	Malaria Control II	391-0472	82	91	41000	Final	4 / 87	External	C	ER+PES	Purposes	8
Pakistan	Rural Electrification	391-0473	82	93	340000	Interim	8 / 86	Internal	A&C	ER+ES	Inputs	4
Pakistan	Baluchistan Area Development	391-0479	84	92	45000	Interim	12 / 87	Internal	A&C	ER+ES	Outputs	4
Pakistan	Forestry Planning and Development	391-0481	83	93	25000	Interim	9 / 87	External	C	ER+ES	Outputs	6
Pakistan	North West Frontier Area Development	391-0485	83	93	31000	Interim	9 / 87	Internal	A&C&H	ER+ES	Outputs	7
Pakistan	(Multi-Project Evaluation)#15	391-0486				Interim	7 / 87	External	C	ER+ES	Outputs	1
West Bank, Gaza	(Multi-Project Evaluation)#11	398-0159				Interim	3 / 87	External	C	ER Only	Outputs	11
ANE	Asia American Free Labor Institute	398-0263	86	C	7600	Interim	6 / 87	Internal	A&C	ER Only	Outputs	6
Burma	Primary Health Care II	482-0004	83	89	9470	Final		External	C	ER+ES	Outputs	7
Philippines	Nonconventional Energy Development Project	492-0294	78	87	7150	Final	9 / 86	External	C&H	ER+ES	Outputs	9
Phillipines	Local Resource Management	492-0358	82	91	14470	Interim	3 / 87	External	C	ER+ES	Purposes	0
Phillipines	Rainfed Resources Development	492-0366	84	89	24252	Interim	9 / 87	External	C	ER Only	Purposes	3

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Philippines	PVO Co-Financing II	492-0367	84	88	18639	Interim	9 / 86	Internal	A&C	ER+ES	Outputs	6
Thailand	Rural Primary Health Care Project	493-0291	78	86	5977	Final	9 / 86	External	C&H	ER+ES	Purposes	7
Thailand	Mae Chaem Watershed Development	493-0294	80	87	10000	Interim	6 / 87	External	C&H	ER Only	Purposes	10
Thailand	Hill Area Education	493-0297	80	81	1594	Final	3 / 87	DK	DK	ER Only	Outputs	0
Thailand	Renewable Nonconventional Energy	493-0304	81	85	4376	Final	12 / 86	External	C&H	ER+ES	Purposes	10
Thailand	Micro/Mini Hydro Electric Project	493-0324	82		8100	Interim	1 / 88	External	C	ER Only	Outputs	13
Thailand	Private Sector in Development	493-0329	83	87	3375	Final	7 / 87	External	C&H	ER+ES	Outputs	8
Thailand	Rural Development Monitoring/Evaluation	493-0339	84	89	5000	Interim	2 / 87	External	C	ER+ES	Inputs	7
Thailand	PVO Co-financing II	493-0342	85	92	5000	Interim	6 / 87	External	C&H	ER+ES	Outputs	6
Indonesia	Expanded Program on Immunization	497-0253	79	89	19700	Interim		Internal	A&C&H	ER+ES	Purposes	12
Indonesia	Secondary Food Crops Development	497-0304	83	88	7400	Interim	6 / 86	External	C	ER+ES	Outputs	9
Indonesia	Village FP/Mother-Child Welfare	497-0305	80	86	14000	Final	10 / 86	Internal	C&H	ER+PES	Goals	9
Indonesia	Village Family Planning Program Component	497-0327	83	93	7054	Interim	7 / 87	Internal	A&C&H	ER+ES	Purposes	6
Indonesia	Training Component of Family Planning Development & Services II	497-0327	83	90	36400	Final		External	C	ER+ES	Outputs	5
Indonesia	PVO Co-Financing II	497-0336	81	90	26250	Interim	10 / 87	External	C	ER Only	Inputs	9

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Indonesia	Education Policy and Planning	497-0344	84	90	6500	Interim	7 / 87	Internal	A&H	ER+ES	Outputs	3
Indonesia	Cooperative Agrobusiness Enterprise	497-PL02				Interim	11 / 87	External	C	ER Only	Purposes	8
ANE	ASEAN-US Small and Business Improvement	498-0277	84	88	3200	Interim	6 / 87	Internal	A&C	ER Only	Outputs	1
Belize	(Multi-Project Evaluation)#14	505-0017				Interim	12 / 87	External	C	ER+ES	Outputs	4
Belize	Village Level Water and Sanitation	505-0024	84	88	700	Interim	5 / 87	External	C	ER+ES	Outputs	7
Belize	Breast is Best League	505-0029	85	88	62	Final	6 / 87	External	C	ER+ES	Outputs	3
Belize	Belize Family Life Education	505-0031	86	88	98	Interim	11 / 87	External	C	ER+ES	Outputs	6
Belize	(Multi-Project Evaluation)#14	505-0032				Interim	12 / 87	External	C	ER+ES	Outputs	4
Bolivia	El Proyect de Saneamiento Rural	511-0458	77	80	4310	Interim	7 / 87	External	H	ER Only	Purposes	10
Bolivia	Rural Sanitation	511-0458	77	87	4310	Final	9 / 87	External	H	ER+PES	Outputs	11
Bolivia	Rural Education II	511-0482	77	87	12129	Final		Internal	C	ER+PES	Outputs	2
Bolivia	Chapare Regional Development Project	511-0543	83	91	26500	Interim	9 / 86	External	C	ER+PES	Assump.	6
Bolivia	Private Sector Low Cost Shelter	511-0567	83	91	1650	Interim	2 / 88	External	C	ER+ES	Outputs	3
Bolivia	Primary Health Care Financing Project	511-0569	83	89	2300	Interim	5 / 86	External	C	ER+PES	Purposes	2
Bolivia	Water Supply & Small-Scale Irrigation	511-0581	83	85	1750	Final	4 / 86	External	C	ER+PES	Purposes	6
Bolivia	Handicraft Export Development (A.D.A.M.)	511-0583	85	88	3000	Interim			DK DK	ER+PES	Outputs	

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Bolivia	(Multi-Project Evaluation)#18	511-PL01				Interim	7 / 87	External	C	ER+PES	Outputs	7
Bolivia	(Multi-Project Evaluation)#18	511-PL03				Interim	7 / 87	External	C	ER+PES	Outputs	7
Costa Rica	Family Planning Self-Reliance	515-0168	83	92	2500	Interim	4 / 87	External	C	ER+PES	Outputs	6
Costa Rica	Private Sector Production (BANEX)	515-0176	81	86	10000	Interim	9 / 87	External	H	ER+ES	Purposes	3
Costa Rica	Private Sector Export Credit (COFISA)	515-0187	82	86	10000	Final	6 / 86	External	C	ER+PES	Purposes	4
Costa Rica	Private Sector Export Credit (COFISA)	515-0187	82	87	10000	Final	8 / 87	External	H	ER+ES	Purposes	3
Costa Rica	Credit Union Strengthening	515-0189	82	87	1000	Interim	9 / 86	External	C	ER+PES	Purposes	5
Costa Rica	Northern Zone Infrastructure Development	515-0191	83	88	14700	Interim	2 / 87	External	H	ER+PES	Outputs	7
Costa Rica	Demonstration Project on Road Maintenance	515-0192	85	87	6130	Interim	8 / 86	External	C	ER+PES	Purposes	5
Costa Rica	Coffee Technification and Diversification	515-0192	85	90	20000	Interim	1 / 88	Internal	A&C	ER+ES	Inputs	8
Costa Rica	Private Investment Corporation (PIC)	515-0204	84	88	16000	Interim	9 / 87	External	H	ER+ES	Purposes	4
Costa Rica	Quepos Oil Palm Project	515-0227	85	88	800	Interim	8 / 87	External	C	ER Only	Outputs	2
Costa Rica	Private Sector Low Cost Shelter	515-HG07	83	88		Interim		Internal	DK	ER+PES	Outputs	6
Dominican Republic	Rural Development Management (ISA/CADER)	517-0125	81	86	1600	Interim	9 / 87	External	C	ER Only	Purposes	2
Dominican Republic	Graduate Management Training	517-0157	83	87	6500	Interim	10 / 86	External	C	ER+PES	Outputs	6
Ecuador	Non-Traditional Agriculture Exports	518-0019	84	88	10398	Interim		External	H	ER+PES	Outputs	7

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Ecuador	Non-Traditional Agriculture Exports	518-0019	84	88	10898	Final	5 / 88	External	C	ER Only	Outputs	5
Ecuador	Forestry Sector Development Project	518-0023	82	90	8100	Interim	9 / 86	External	C	ER+PES	Outputs	5
Ecuador	Population and Family Planning	518-0026	81	91	14000	Final	4 / 86	Internal	A&C	ER+PES	Outputs	4
Ecuador	Alternative Energy Sources	518-0029	81	86	3950	Final	9 / 86	External	C	ER+PES	Purposes	3
Ecuador	Alternative Energy Sources	518-0029	81	84	2450	Final	10 / 87	External	C	ER Only	Outputs	6
Ecuador	Malaria Control Project	518-0049	85	90	9500	Interim	5 / 87	External	C	ER Only	Outputs	5
El Salvador	SDA Social Marketing Program	519-0275	83	86	1000	Final	2 / 86	External	C	ER+PES	Purposes	8
El Salvador	Expansion of FP Services & Commodities	519-0275	83	86	7073	Final	3 / 86	External	C	ER+PES	Outputs	9
El Salvador	Displaced Women's Enterprise Development	519-0281	85	88	60175	Interim	4 / 87	External	C	ER+ES	Purposes	10
El Salvador	Conades Technical Assistance Project	519-0281	83	88	60175	Interim	9 / 87	DK	DK	ER Only	Outputs	4
El Salvador	Health Systems Vitalization	519-0291	83	85	35625	Final	5 / 86	Internal	A&C	ER+ES	Purposes	2
Guatemala	Agribusiness Development	520-0276	85	88	12500	Interim	12 / 87	External	C	ER Only	Purposes	6
Guatemala	Rural Primary Education Improvement	520-0282	85	91	13504	Interim	4 / 86	External	C	ER+ES	Outputs	14
Guatemala	ASINDES PVO Development Program	520-0348	86	89	1050	Interim	2 / 88	External	C&H	ER+ES	Outputs	3
Haiti	(Multi-Project Evaluation)#8	521-0155				Interim	2 / 87	External	C	ER Only	Purposes	9
Haiti	(Multi-Project Evaluation)#4	521-0159				Interim	4 / 86	External	A	ER+PES	Purposes	4
Haiti	(Multi-Project Evaluation)#4	521-0169				Interim	4 / 86	External	A	ER+PES	Purposes	4

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Haiti	Interim Swine Repopulation	521-0170	83	89	7938	Final	6 / 87	External	C	ER+ES	Purposes	9
Haiti	(Multi-Project Evaluation)#1	521-0181				Interim	5 / 86	Internal	A&C&H	ER+PES	Purposes	8
Haiti	(Multi-Project Evaluation)#4	521-0181				Interim	4 / 86	External	A	ER+PES	Purposes	4
Haiti	Haitian Development Foundation Phase IV	521-0181	84	90	4596	Final	10 / 86	External	C	ER Only	Outputs	4
Haiti	Haitian Association of Voluntary Agencies	521-0181	84	86	4596	Final	7 / 86	External	C	ER+PES	Outputs	4
Haiti	(Multi-Project Evaluation)#1	521-0182				Interim	5 / 86	Internal	A&C&H	ER+PES	Purposes	8
Haiti	Management and Productivity Center	521-0183	85	90	2300	Interim	9 / 87	External	C&H	ER+ES	Outputs	4
Honduras	Health Sector I	522-0153	80	87	34894	Final	8 / 86	External	C	ER+PES	Outputs	6
Honduras	Urban Upgrading Project	522-0155	80	87	14535	Interim	9 / 85	External	C	ER+PES	Inputs	6
Honduras	Rural Water and Sanitation Project	522-0166	80	87	20700	Interim	2 / 86	External	C	ER+PES	Outputs	3
Honduras	Small Business Development	522-0205	84	88	800	Final	4 / 87	External	C	ER+ES	Outputs	3
Honduras	Small Farmer Livestock Improvement	522-0209	83	90	13000	Interim	11 / 87	External	C	ER+ES	Purposes	5
Honduras	Gemah Institutional Strengthening Grant	522-0256	84	88	1080	Final	6 / 87	External	A	ER+ES	Outputs	8
Honduras	Advisory Council for Human Resources Development	522-0257	84	92	6325	Interim	6 / 87	External	C	ER+ES	Outputs	2
Honduras	Small Scale Enterprise Development (FUNADEH)	522-0263	85	87	132	Interim		External	C	ER+PES	Purposes	9
Honduras	PVO Federation Assistance Project	522-0266	85	90	500	Interim	8 / 87	External	C	ER+ES	Outputs	4

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Honduras	Central American Peace Scholarships	522-0329	85	94	20100	Interim	5 / 87	External	C	ER+ES	Outputs	5
Honduras	PL-480 Title I	522-PL01	75	86	68600	Interim	9 / 87	External	C	ER+ES	Outputs	4
Honduras	PL-480 Title II Program	522-PL02				Interim	9 / 87	External	C	ER+ES	Purposes	11
Panama	(Multi-Project Evaluation)#13	525-0180				Interim		DK	DK	ER+PES	Purposes	4
Panama	(Multi-Project Evaluation)#13	525-0227				Interim		DK	DK	ER+PES	Purposes	4
Peru	Non-Traditional Agricultural Export Promotion	527-0166				Final		External	C	ER+ES	Purposes	6
Peru	Small Hydroelectric Power Plants Development	527-0226	81	88	16106	Interim	11 / 86	External	C	ER+PES	Outputs	7
Peru	SEPAS Food for Work	527-0231	82	86	1300	Interim	4 / 86	External	H	ER+PES	Outputs	10
Peru	Agricultural Planning & Institutional Development	527-0238	83	89	17000	Interim	5 / 86	External	C	ER+ES	Outputs	1
Peru	Upper Huallaga Area Development	527-0244	81	89	23400	Interim	1 / 87	External	H	ER+ES	Purposes	7
Peru	Disaster Relief and Rehabilitation	527-0277	83	85	58840	Final	4 / 87	External	C	ER Only	Purposes	5
Peru	Technoserve Cooperative Management	527-0293	85	87	750	Interim		External	H	ER+ES	Outputs	8
Jamaica	Small Business Association Grant	532-0076	77	C	350	Final		Internal	A	ER Only	Outputs	
Jamaica	Private Development Bank	532-0091	84	89	21200	Interim	6 / 87	External	C	ER+ES	Outputs	6
Jamaica	Jamaica Agri Development Foundation (JADF)TA	532-0105	85	88	1000	Interim	6 / 87	External	C	ER+ES	Outputs	3
Jamaica	NDFJ Loan Program	532-0108	84	88	870	Interim	1 / 87	External	H	ER Only	Purposes	11

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Jamaica	Private Sector Promotion of Family Planning	532-0122	85	90	448	Interim	6 / 87	External	H	ER+ES	Purposes	5
Caribbean Region	(Multi-Project Evaluation)#25	538-0010				Final	6 / 87	External	C	ER+ES	Outputs	5
Caribbean Region	(Multi-Project Evaluation)#17	538-0018				Interim	1 / 88	External	C	ER+ES	Outputs	3
LAC	(Multi-Project Evaluation)#12	538-0035				Interim	1 / 88	External	C	ER+ES	Outputs	11
LAC	Population and Development-Caricom Component	538-0039	82	87	600	Final	12 / 87	External	C&H	ER+ES	Outputs	3
LAC	(Multi-Project Evaluation)#24	538-0042				Final	1 / 88	External	C	ER+ES	Outputs	6
Caribbean Region	Private Sector Investment Assistance Project	538-0043	81	87	3500	Final	6 / 87	Internal	A&C	ER+ES	Outputs	10
St. Lucia	Allied Health Manpower Training-St. Lucia Component	538-0055				Final	12 / 85	External	C	ER+ES	Outputs	6
LAC	Allied Health Manpower Training Barbados Component	538-0055				Final		External	C	ER+ES	Outputs	6
Caribbean Region	(Multi-Project Evaluation)#25	538-0057				Final	6 / 87	External	C	ER+ES	Outputs	5
Caribbean Region	(Multi-Project Evaluation)#17	538-0060				Interim	1 / 88	External	C	ER+ES	Outputs	3
LAC	Regional Non-Formal Skills Training	538-0073	82	90	7572	Final	1 / 87	External	C&H	ER+ES	Outputs	8
LAC	(Multi-Project Evaluation)#12	538-0079				Interim	1 / 88	External	C	ER+ES	Outputs	11
Caribbean Region	Caribbean Agriculture Trading Co.	538-0080	82	88	4470	Interim		External	C	ER+ES	Outputs	4
Caribbean Region	(Multi-Project Evaluation)#17	538-0083				Interim	1 / 88	External	C	ER+ES	Outputs	3
Caribbean Region	(Multi-Project Evaluation)#17	538-0084				Interim	1 / 88	External	C	ER+ES	Outputs	3
LAC	Regional Development Training II	538-0087	83	87	3488	Interim	1 / 86	External	C&H	ER+PES	Outputs	2

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St. Lucia	Agricultural Structural Adjustment	538-0090	83	88	9500	Interim	12 / 86	Internal	A&C	ER+ES	Outputs	5
LAC	Cardi-farming Systems Research and Development	538-0099	83	88	7550	Interim		External	C	ER+ES	Outputs	4
St. Vincent	St. Vincent Agricultural Development Project	538-0101	84	88	2000	Final	9 / 86	External	C	ER+ES	Assump.	3
LAC	(Multi-Project Evaluation)#12	538-0102				Interim	1 / 88	External	C	ER+ES	Outputs	11
LAC	Basic Needs Trust Fund	538-0103	84	89	12700	Interim	6 / 86	External	C	ER+ES	Outputs	9
LAC	Project Development Assistance Project (PDAP)	538-0119	84	90	16500	Interim	6 / 86	External	C	ER+PES	Outputs	5
LAC	(Multi-Project Evaluation)#24	538-0119				Final	1 / 88	External	C	ER+ES	Outputs	6
LAC	(Multi-Project Evaluation)#12	538-0133				Interim	1 / 88	External	C	ER+ES	Outputs	11
LAC	(Multi-Project Evaluation)#12	538-0135				Interim	1 / 88	External	C	ER+ES	Outputs	11
LAC	(Multi-Project Evaluation)#12	538-0136				Interim	1 / 88	External	C	ER+ES	Outputs	11
Caribbean Region	(Multi-Project Evaluation)#25	538-T-007				Final	6 / 87	External	C	ER+ES	Outputs	5
Caribbean Region	(Multi-Project Evaluation)#17	538-W-012				Interim	1 / 88	External	C	ER+ES	Outputs	3
LAC	CHF's "Cooperative Neighborhood Improv & Job Prog	595-0012	85	88	2300	Interim	4 / 88	External	C	ER Only	Outputs	8
LAC	Regional Coffee Pest Control	596-0090	81	91	6000	Final	4 / 87	Internal	A&C&H	ER+ES	Outputs	7
LAC	Regional Integrated Pest Management	596-0110	84	89	6750	Interim	12 / 86	External	C	ER+PES	Outputs	4
LAC	Oral Rehydration Therapy	596-0115	85	91	8800	Interim	11 / 86	External	C	ER+ES	Outputs	4
LAC	Regional Administration of Justice Report	597-0002	85	92	11837	Interim	6 / 88	External	C	ER Only	Outputs	11

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LAC	(Multi-Project Evaluation)#26	597-0006				Interim		External	C	ER Only	Outputs	3
LAC	(Multi-Project Evaluation)#27	597-0006				Interim		External	C	ER Only	Outputs	3
LAC	(Multi-Project Evaluation)#28	597-0006				Interim		External	C	ER Only	Outputs	2
LAC	(Multi-Project Evaluation)#16	598-0089				Final	9 / 87	External	C	ER Only	Purposes	8
LAC	(Multi-Project Evaluation)#26	598-0632				Interim		External	C	ER Only	Outputs	3
LAC	(Multi-Project Evaluation)#27	598-0632				Interim		External	C	ER Only	Outputs	3
LAC	(Multi-Project Evaluation)#28	598-0632				Interim		External	C	ER Only	Outputs	2
Comoros Islands	Operational Program Grant to Care/Comoros	602-0001	84	89	2530	Interim	4 / 88	Internal	A&C	ER+ES	Outputs	3
Morocco	Dryland Agriculture Applied Research Project	608-0136	78	87	50000	Interim	5 / 86	External	C	ER+ES	Outputs	5
Morocco	Socioeconomic Research Project	608-0154	79	86	450	Final	12 / 86	External	C	ER+ES	Outputs	1
Zambia	Chama Area Development	611-0204	81	86	1167	Final	8 / 86	External	C	ER+PES	Purposes	11
Zambia	Chama Rice Project	611-0204	81	86	1167	Final		External	C	ER Only	Outputs	4
Zambia	Western Province Small Farmer	611-0205	83	87	483	Final	9 / 87	External	C	ER+PES	Outputs	6
Zimbabwe	Basic Education Training	613-0208	83	86	45000	Interim	8 / 87	External	H	ER Only	Outputs	4
Zimbabwe	Local Currency Programs	613-0209	82	89	45000	Interim	7 / 87	External	H	ER Only	Outputs	3
Zimbabwe	(Multi-Project Evaluation)#7	613-K-604				Final	10 / 86	Internal	A	ER+PES	Goals	6
Zimbabwe	(Multi-Project Evaluation)#7	613-K-605				Final	10 / 86	Internal	A	ER+PES	Goals	6
Zimbabwe	(Multi-Project Evaluation)#7	613-K-605-A				Final	10 / 86	Internal	A	ER+PES	Goals	6
Zimbabwe	(Multi-Project Evaluation)#7	613-K-606				Final	10 / 86	Internal	A	ER+PES	Goals	6

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Kenya	On-Farm Grain Storage	615-0190	81	90	11600	Interim	3 / 87	External	C&H	ER+PES	Outputs	6
Kenya	Kenya CIP (Commodity Import Program)	615-0213	83	88	76000	Interim	2 / 87	Internal	A&C	ER+PES	Outputs	8
Kenya	Rural Enterprise Program of Kenya	615-0220	83	89	35704	Interim	11 / 87	Internal	A	ER+PES	Outputs	5
AFR	Demographic Data Collection & Analysis	625-0927	77	87	7732	Final	2 / 87	Internal	A&C&H	ER Only	Purposes	5
Senegal	(Multi-Project Evaluation)#6	625-0929.85				Final	2 / 87	Internal	A&C	ER+PES	Inputs	6
Cameroon	Agricultural Education Project	631-0031	82	89	54877	Interim	11 / 86	Internal	A&C	ER+PES	Outputs	2
Lesotho	Rural Health Development	632-0058	79	84	3300	Final	11 / 85	External	C	ER+PES	Purposes	11
Lesotho	Farming Systems Research Project	632-0065	78	85	11000	Final	4 / 86	External	C	ER+PES	Outputs	3
Lesotho	General Manpower Development and Training	632-0069	78	84	9970	Final	8 / 84	Internal	A&C	ER+PES	Outputs	3
Lesotho	Institute of Extra-Mural Studies	632-0080	77	85	5871	Interim	10 / 83	Internal	A&C	ER+PES	Outputs	0
Lesotho	Lesotho Credit Union Development	632-0214	80	86	992	Interim	3 / 86	External	C	ER+PES	Outputs	6
Botswana	Rural Sector Grant Project	633-0077	80	88	7822	Interim	5 / 86	Internal	A&C	ER+PES	Outputs	3
Botswana	Revised Health Services Development Project	633-0078	78	83	3882	Final	10 / 86	Internal	A	ER Only	Outputs	1
The Gambia	Gambia Ag Research and Diversification (GARD)	635-0219	85	92	9920	Interim	5 / 87	Internal	A&C&H	ER Only	Outputs	3
Somalia	Participant Training Program	649-0019	85	91	7700	Interim	9 / 86	External	C	ER Only	Purposes	3
Somalia	CDA Forestry, Phase I	649-0122	84	86	6000	Final	12 / 86	Internal	C	ER Only	Outputs	5

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Somalia	Family Health Services	649-0131	84	90	10100	Interim	3 / 87	External	C	ER+ES	Outputs	6
Cape Verde	Food Crop Research Project	655-0011	82	87	4688	Interim	2 / 87	External	C	ER Only	Outputs	2
Cape Verde	Watershed Development Project/TA Component	655-0013	84	90	5611	Interim	12 / 87	Internal	A&C&H	ER Only	Outputs	10
Mozambique	Private Sector Rehabilitation II, Commodity Import Component	656-0201	84	88	40405	Interim	12 / 86	Internal	A	ER Only	Outputs	7
Mozambique	Mozambique Private Sector Rehabilitation III Program	656-0201	84	88	40405	Interim	9 / 87	Internal	A	ER Only	Outputs	5
Zaire	North Sheba Rural Development	660-0059	78	86	15125	Final	2 / 87	External	C	ER+PES	Outputs	5
Zaire	Area Nutrition Improvement	660-0079	82	88	4300	Final	12 / 87	Internal	A&C	ER+ES	Outputs	2
Zaire	(Multi-Project Evaluation)#20	660-0080				Interim	11 / 87	External	C&H	ER+ES	Outputs	6
Zaire	(Multi-Project Evaluation)#20	660-0081				Interim	11 / 87	External	C&H	ER+ES	Outputs	6
Zaire	(Multi-Project Evaluation)#21	660-0086				Interim	12 / 86	Internal	A&C&H	ER+PES	Outputs	9
Zaire	Applied Agricultural Research and Outreach	660-0091	83	88	12802	Interim	9 / 86	External	C&H	ER+PES	Outputs	5
Zaire	PVO Economic Support	660-0097	83	87	5000	Final	5 / 87	External	C	ER+PES	Purposes	7
Zaire	(Multi-Project Evaluation)#22	660-0100				Interim		External	C	ER+PES	Outputs	6
Zaire	School of Public Health	660-0101	84	94	8815	Interim	7 / 87	Internal	A&C&H	ER+ES	Outputs	3
Zaire	(Multi-Project Evaluation)#22	660-0103				Interim		External	C	ER+PES	Outputs	6
Zaire	(Multi-Project Evaluation)#20	660-0104				Interim	11 / 87	External	C&H	ER+ES	Outputs	6
Zaire	(Multi-Project Evaluation)#21	660-0107				Interim	12 / 86	Internal	A&C&H	ER+PES	Outputs	9
Zaire	(Multi-Project Evaluation)#20	660-0113				Interim	11 / 87	External	C&H	ER+ES	Outputs	6

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Zaire	(Multi-Project Evaluation)#2	660-0114				Interim	9 / 86	External	C	ER+PES	Inputs	5
Zaire	(Multi-Project Evaluation)#2	660-0115				Interim	9 / 86	External	C	ER+PES	Inputs	5
Zaire	(Multi-Project Evaluation)#2	660-0116				Interim	9 / 86	External	C	ER+PES	Inputs	5
Zaire	(Multi-Project Evaluation)#22	660-0121				Interim		External	C	ER+PES	Outputs	6
Zaire	(Multi-Project Evaluation)#20	660-0122				Interim	11 / 87	External	C&H	ER+ES	Outputs	6
Seychelles	(Multi-Project Evaluation)#23	660-K-604				Final	1 / 87	Internal	A&C&H	ER+PES	Outputs	5
Seychelles	(Multi-Project Evaluation)#23	660-K-605				Final	1 / 87	Internal	A&C&H	ER+PES	Outputs	5
Tunisia	Central Tunisia Rural Development	664-0312	79	89	23284	Interim	5 / 86	Internal	C&H	ER+ES	Purposes	8
Liberia	Primary Health Care	669-0165	83	87	15000	Interim	12 / 87	External	C&H	ER Only	Outputs	10
Guinea	U.S. Food Aid in Guinea	675-PL01				Interim	8 / 87	Internal	A	ER Only	Purposes	3
Chad	Health Planning Restoration	677-0041	82	88	8322	Interim	3 / 87	External	C	ER Only	Outputs	1
Mauritania	Rural Health Services I Project	682-0230	83	88	5000	Interim		Internal	A&C&H	ER+PES	Outputs	7
Mauritania	Dirol Plain Operations Research	682-0934	85	87	500	Final		Internal	A&C&H	ER+PES	Outputs	2
Niger	Niger Grain Project	683-0201	75	81	16087	Interim	3 / 79	Internal	A&C&H	ER Only	Outputs	4
Niger	Agricultural Sector Development	683-0246	84	88	38915	Interim	12 / 86	Internal	C&H	ER+PES	Inputs	5
Senegal	Cereals Production II Project	685-0235	80	83	7700	Interim	11 / 87	External	C	ER Only	Purposes	4
Senegal	Community and Enterprise Development	685-0260	84	90	9000	Interim	6 / 87	External	C	ER+ES	Outputs	9
Senegal	(Multi-Project Evaluation)#6	685-PL03				Final	2 / 87	Internal	A&C	ER+PES	Inputs	6

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Burkina Faso	Strengthening Health Planning Capacity	686-0251	82	90	5750	Interim	7 / 87	External	C	ER+ES	Purposes	3
Madagascar	Madagascar Agricultural Rehab Support (MARS)	687-0101	85	88	14844	Interim	9 / 86	Internal	A	ER+PES	Outputs	1
Madagascar	MARS I Commodity Import Component	687-0101				Interim	11 / 86	External	C	ER Only	Outputs	5
Mali	Mali Livestock Sector Project	688-0218	82	89	18220	Interim	2 / 87	External	C&H	ER Only	Outputs	9
Mali	Mali's Economic Policy Reform Program	688-0240	85	89	18000	Interim	7 / 87	Internal	A&C	ER Only	Purposes	7
Mali	Village Reforestation	688-0937	83	89	160	Final		Internal	A&H	ER+ES	Outputs	7
Lesotho	Southern Perimeter Road Project	690-0076	78	82	34000	Interim	11 / 85	External	C	ER+PES	Outputs	10
Zimbabwe	Transport & Storage Development, Makuti-Chirundi Road, Zimbabwe	690-0209.10	82	84	4200	Expost		Internal	A	ER+PES	Purposes	1
Zambia	Regional Transport and Storage Development	690-0209.2	81	89	19195	Interim	11 / 87	Internal	A	ER+PES	Outputs	3
South Africa	Entrepreneurial Trng for Disadvantaged Africans	690-0220	83	85	3000	Interim	4 / 87	External	C&H	ER Only	Outputs	3
Zimbabwe	Improvement of Blantyre-Tete-Maraŕe Road	690-0234.12	84	87	700	Final		Internal	A	ER+PES	Outputs	3
Togo	Rural Water Supply and Sanitation	693-0210	80	85	10989	Final	2 / 88	External	C&H	ER Only	Outputs	8
Togo	Zio River Economic Development Project	693-0226	84	87	3500	Interim	3 / 87	Internal	A&C&H	ER Only	Purposes	10
Burundi	Bururi Forestry Project	695-0105	82	87	1144	Final	1 / 87	Internal	A	ER Only	Outputs	2

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Year	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Rwanda	Africare-Refugee Settlement Project	696-0502.96	83	87		Interim	11 / 86	Internal	A&C&H	ER+PES	Outputs	3
AFR	(Multi-Project Evaluation)#10	698-0135				Interim	8 / 87	External	C	ER Only	Purposes	11
AFR	Strengthening Health Delivery Systems (SHDS)	698-0398	77	86	27176	Interim	2 / 87	External	C&H	ER Only	Goals	3
Guinea	(Multi-Project Evaluation)#9	698-0421				Final		External	C	ER Only	Outputs	4
Ivory Coast	ACSI-CCCD Project	698-0421	79	92	60592	Interim	5 / 87	External	C	ER Only	Outputs	2
Nigeria	CCCD-Nigeria-First Year Evaluation	698-0421				Interim	11 / 87	Internal	A&C	ER Only	Outputs	2
AFR	ACSI-CCCD Fifth Year Evaluation	698-0421				Interim	9 / 87	Internal	A&C	ER Only	Purposes	1
Malawi	Combatting Childhood Communicable Diseases	698-0421.12				Interim	10 / 86	External	C&H	ER Only	Outputs	8
Lesotho	African Child Survival Initiative-CCCD	698-0421.32	84	88	648	Interim		DK	DK	ER+PES	Outputs	3
Central African Rep.	ACSI/CCCD Project (CAR)	698-0421.76	84	89	691	Interim	11 / 86	External	C&H	ER+ES	Outputs	9
Burundi	Combatting Childhood Communicable Diseases	698-0421.95	79	92		Interim	10 / 87	External	C	ER Only	Outputs	4
Kenya	Basis of Plant Resistance to Insect Attack	698-0432.02	84	89	2500	Interim	5 / 87	Internal	A&C	ER+PES	Outputs	3
AFR	(Multi-Project Evaluation)#10	698-0453				Interim	8 / 87	External	C	ER Only	Purposes	11
South Pacific Region	Tuna and Billfish Assessment: Phase I	879-0006	85	90	2600	Interim	2 / 87	External	C	ER Only	Outputs	7
South Pacific Region	Tuna and Billfish Assessment: Phase II	879-0006	85	90	2600	Interim	7 / 87	External	C&H	ER Only	Outputs	6
Solomon Islands	Integrated Rural Development	879-0251	80	87	11933	Final	12 / 86	External	C	ER Only	Outputs	

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Tonga	Tonga Coop Federation & Friendly Islands Marketing	879-0251	80	83		Final	2 / 88	Internal	C	ER Only	Outputs	6
Tunisia	Second Integrated Improvement Program for the Urban Poor	912-0007	79	86	10112	Final	4 / 87	External	H	ER+ES	Purposes	2
Jamaica	Jamaican Nutrition Education	931-1010	84	89	20077	Final	3 / 87	External	C	ER Only	Purposes	10
Multi-Region	Soil Management Support Service	931-1229	79	C	7582	Interim	10 / 86	External	C	ER Only	Purposes	2
LAC	(Multi-Project Evaluation)#19	936-0786				Interim	4 / 88	External	C	ER Only	Outputs	6
Belize	PRIDE/Belize	936-1406	85	87	10749	Interim	3 / 87	External	C&H	ER Only	Outputs	3
Multi-Region	English Language Training Assessment	936-1406	72	C	10749	Final	1 / 87	External	C	ER Only	Outputs	10
Guinea	(Multi-Project Evaluation)#9	936-1406				Final		External	C	ER Only	Outputs	4
Honduras	Sustainability of U.S. Supported Health Programs	936-1406	72	C	10749	Interim		Internal	A&C	ER Only	Goals	7
Bangladesh	MCH/FP Extension Project (EP)	936-3024	84	92	13000	Final	9 / 86	External	C	ER Only	Outputs	3
Zimbabwe	National Family Planning Council	936-3024	84	92	13000	Interim	10 / 86	External	C	ER Only	Inputs	2
Multi-Region	JHPIEGO	936-3024	84	92	13000	Interim	10 / 86	External	C	ER Only	Outputs	4
Multi-Region	PAC II Training in Africa and Asia	936-3024	84	92	13000	Interim	2 / 88	External	A	ER Only	Outputs	2
ANE	PAC II Training	936-3024	84	92	13000	Interim	3 / 88	External	C	ER Only	Purposes	5
Multi-Region	Family Planning Training Worldwide PacII Project	936-3024	84	92	13000	Interim	5 / 88	External	C	ER Only	Purposes	2
AFR	International Statistical Programs Center	936-3024	84	92	13000	Interim	5 / 88	External	C	ER Only	Purposes	4

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Multi-Region	Population Council Activities	936-3024	84	92	13000	Final	5 / 88	External	C	ER Only	Purposes	2
Nigeria	Family Planning Management Training	936-3039	85	89	17679	Interim		External	C	ER Only	Outputs	4
Senegal	Family Planning Management Trng	936-3039	85	89		Interim		External	C	ER Only	Outputs	2
Multi-Region	Agricultural Policy Analysis	936-4084	83	93	9200	Interim	12 / 87	Internal	A&C	ER+ES	Purposes	4
LAC	(Multi-Project Evaluation)#19	936-4144				Interim	4 / 88	External	C	ER Only	Outputs	6
Multi-Region	Research on Access to Land, Water, and Natural Resources	936-5301	79	90	6150	Interim	5 / 87	Internal	A&C	ER+ES	Outputs	4
Multi-Region	Experimental Approaches to Rural Savings	936-5315	82	90	3000	Final	4 / 87	Internal	A&C	ER Only	Outputs	2
Multi-Region	Employment and Enterprise Policy Analysis (EEPA)	936-5426	84	90	2426	Interim		Internal	A&C	ER Only	Purposes	2
Multi-Region	Assessment of Evaluations of AID Renewable Energy Projects	936-5701	79	85	5839	Other	3 / 87	External	C	ER Only	Goals	1
Multi-Region	Energy Policy Development and Conservation	936-5728	82	92	18000	Interim	2 / 88	External	C	ER Only	Purposes	1
LAC	(Multi-Project Evaluation)#16	936-5730				Final	9 / 87	External	C	ER Only	Purposes	8
Uganda	National ORT Program	936-5927	83	90	40000	Interim		External	C	ER Only	Purposes	3
Haiti	(Multi-Project Evaluation)#8	936-5942				Interim	2 / 87	External	C	ER Only	Purposes	9
Multi-Region	Water and Sanitation for Health II (WASH)	936-5942	80	89	19700	Interim	2 / 88	External	C	ER Only	Purposes	5
Sudan	Interim Water Supply and Management	936-5942	84	89		Final	5 / 88	Internal	C&H	ER Only	Outputs	8
West Bank, Gaza	(Multi-Project Evaluation)#11	938-0135				Interim	3 / 87	External	C	ER Only	Outputs	11

Country	Short Project Title	Project Number	First FY of Oblig.	Final FY or PACD	Project Size in \$1,000	Timing of Eval.	Date of Eval. Rept. Month/Yr.	Type of Eval.	Comp. of Team	Type Documents Included	Main Focus of ER	Complexity of Eval. Methodology
Belize	Toledo Primary Health Care Project	938-0193	83	86	1350	Interim	9 / 86	Internal	A&C&H	ER Only	Purposes	4
LAC	Wildlands and Human Needs	938-0268	85	87	1235	Interim	9 / 87	External	C	ER Only	Purposes	4
Panama	La Libertad Community-Based Enterprise-Technoserve	938-0280	86	90		Interim	6 / 86	External	C	ER Only	Outputs	6
Peru	Villa Hermosa Cooperative	938-0280	86	90	2536	Interim	9 / 86	External	C	ER Only	Outputs	8
El Salvador	Plan de Mayo Cooperative-Technoserve	938-0280	86	90		Interim	9 / 86	External	C	ER Only	Purposes	8
West Bank, Gaza	(Multi-Project Evaluation)#11	938-0515				Interim	3 / 87	External	C	ER Only	Outputs	11
West Bank, Gaza	(Multi-Project Evaluation)#11	938-0523				Interim	3 / 87	External	C	ER Only	Outputs	11
Multi-Region	Grant to Young President's Organization	940-0001	82	87	8667	Final	6 / 87	External	C	ER+ES	Outputs	2
LAC	Rhudo/Central America Training Program Seminars	NP				Interim	6 / 87	External	C	ER Only	Outputs	4
Multi-Region	Revolving Loan Fund	NP				Interim	6 / 87	External	C	ER+ES	Purposes	3
Dominican Republic	Growth Monitoring and Nutrition Education	NP				Interim	2 / 88	DK	DK	ER Only	Outputs	14

## APPENDIX E

### SUPPLEMENTARY DATA TABLES AND GRAPHS

This appendix consists of three parts: (1) frequency tables for the numeric variables, (2) frequencies of two alpha variables, and (3) graphs of selected data.

The basic frequency tables begin on the following page and continue through page E-35. The two alpha variables of the frequency tables on the next four pages (E-36 - E-39) are those representing project subsponsors (variable A2) and project locations (variable A3). The graphs begin on page E-40.

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR DOC  
FREQUENCIES

1.000	2.000	3.000	TOTAL
102	68	117	287

TABLE OF VALUES FOR A1  
FREQUENCIES

1.000	2.000	3.000	4.000	5.000	7.000	TOTAL
73	79	97	5	4	29	287

TABLE OF VALUES FOR A4  
FREQUENCIES

.	2.000	3.000	4.000	5.000	6.000
29	1	40	17	67	4
7.000	9.000	11.000	12.000	13.000	77.000
29	24	2	29	13	29
88.000	TOTAL				
3	287				

TABLE OF VALUES FOR A5  
FREQUENCIES

0.000	1.000	2.000	3.000	4.000	5.000
7	50	53	76	8	21
6.000	7.000	8.000	TOTAL		
40	27	5	287		

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR A8  
FREQUENCIES

.	75.000	76.000	77.000	78.000	79.000
	52	1	1	6	8
80.000	81.000	82.000	83.000	84.000	85.000
	16	22	32	46	51
86.000	TOTAL				
	6	287			

TABLE OF VALUES FOR A9  
FREQUENCIES

.	82.000	83.000	84.000	85.000	86.000
	56	1	1	4	12
87.000	88.000	89.000	90.000	91.000	92.000
	43	44	34	31	10
93.000	94.000	TOTAL			
	5	2	287		

EVALUATION SYNTHESIS: FREQUENCY TABLESTABLE OF VALUES FOR A10  
FREQUENCIES

.	62.000	98.000	132.000	160.000	350.000
60	1	1	1	1	1
448.000	450.000	483.000	500.000	600.000	648.000
1	1	1	2	1	1
691.000	700.000	750.000	800.000	870.000	992.000
1	2	1	2	1	1
.10E+04	.11E+04	.11E+04	.11E+04	.12E+04	.12E+04
3	1	1	1	2	1
.13E+04	.16E+04	.17E+04	.18E+04	.19E+04	.20E+04
1	1	1	1	1	1
.21E+04	.23E+04	.24E+04	.25E+04	.25E+04	.25E+04
1	3	1	1	2	1
.25E+04	.26E+04	.30E+04	.32E+04	.33E+04	.34E+04
1	2	3	1	1	1
.35E+04	.35E+04	.40E+04	.40E+04	.41E+04	.42E+04
1	2	1	1	1	1
.43E+04	.43E+04	.45E+04	.46E+04	.47E+04	.50E+04
2	2	1	2	1	5

EVALUATION SYNTHESIS: FREQUENCY TABLES

.56E+04	.58E+04	.59E+04	.60E+04	.60E+04	.61E+04
1	1	1	1	2	1
.62E+04	.63E+04	.65E+04	.68E+04	.70E+04	.71E+04
1	1	2	1	1	1
.71E+04	.72E+04	.72E+04	.74E+04	.75E+04	.76E+04
1	1	1	1	1	1
.76E+04	.76E+04	.76E+04	.77E+04	.77E+04	.78E+04
1	1	1	2	1	1
.79E+04	.81E+04	.82E+04	.83E+04	.87E+04	.88E+04
1	2	1	1	1	1
.88E+04	.90E+04	.92E+04	.94E+04	.95E+04	.95E+04
1	1	1	1	1	2
.99E+04	.10E+05	.10E+05	.10E+05	.10E+05	.10E+05
1	1	4	1	1	2
.10E+05	.11E+05	.11E+05	.11E+05	.11E+05	.11E+05
1	3	1	1	1	1
.12E+05	.12E+05	.12E+05	.12E+05	.12E+05	.12E+05
1	1	1	1	1	1
.12E+05	.13E+05	.13E+05	.13E+05	.13E+05	.14E+05
1	1	1	1	9	1

EVALUATION SYNTHESIS: FREQUENCY TABLES

.14E+05	.14E+05	.14E+05	.15E+05	.15E+05	.15E+05
2	1	1	1	1	1
.15E+05	.15E+05	.15E+05	.16E+05	.16E+05	.17E+05
1	1	1	1	1	1
.17E+05	.17E+05	.18E+05	.18E+05	.18E+05	.18E+05
2	1	1	2	1	1
.19E+05	.19E+05	.20E+05	.20E+05	.20E+05	.20E+05
1	1	2	2	1	1
.21E+05	.21E+05	.23E+05	.23E+05	.24E+05	.25E+05
1	1	1	1	1	1
.26E+05	.27E+05	.27E+05	.30E+05	.31E+05	.33E+05
1	1	1	1	1	1
.34E+05	.35E+05	.36E+05	.36E+05	.36E+05	.36E+05
1	1	1	1	1	1
.36E+05	.39E+05	.40E+05	.40E+05	.41E+05	.41E+05
1	1	2	2	1	1
.45E+05	.50E+05	.55E+05	.59E+05	.60E+05	.61E+05
3	1	1	1	2	1
.69E+05	.72E+05	.75E+05	.76E+05	.88E+05	.13E+06
1	1	2	1	1	1

EVALUATION SYNTHESIS: FREQUENCY TABLES

.16E+06	.17E+06	.19E+06	.34E+06	TOTAL
1	1	1	1	287

TABLE OF VALUES FOR A11  
FREQUENCIES

.	1.000	2.000	3.000	4.000	5.000
60	10	13	50	47	91
6.000	7.000	TOTAL			
11	5	287			

TABLE OF VALUES FOR A12  
FREQUENCIES

.	2.000	3.000	4.000	5.000	6.000	
56	16	20	33	47	30	
7.000	8.000	9.000	10.000	11.000	13.000	TOTAL
25	27	12	15	4	2	287

TABLE OF VALUES FOR B1  
FREQUENCIES

1.000	2.000	3.000	4.000	TOTAL
198	84	2	3	287

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR B2A  
FREQUENCIES

1.000	2.000	3.000	4.000	5.000	6.000
15	28	19	20	24	28
7.000	8.000	9.000	10.000	11.000	12.000
13	11	37	17	17	22
99.000	TOTAL				
36	287				

TABLE OF VALUES FOR B2B  
FREQUENCIES

79.000	83.000	84.000	85.000	86.000	87.000
1	1	1	4	83	135
88.000	99.000	TOTAL			
26	36	287			

TABLE OF VALUES FOR B3  
FREQUENCIES

1.000	2.000	9.000	TOTAL
86	195	6	287

EVALUATION SYNTHESIS: FREQUENCY TABLESTABLE OF VALUES FOR B4  
FREQUENCIES

1.000	2.000	3.000	4.000	5.000	6.000
19	151	18	32	5	30
7.000	9.000	TOTAL			
25	7	287			

TABLE OF VALUES FOR B5  
FREQUENCIES

1.000	2.000	3.000	4.000	5.000	9.000	TOTAL
165	2	41	33	37	9	287

TABLE OF VALUES FOR B6  
FREQUENCIES

9.000	.13E+04	.14E+04	.20E+04	.23E+04	
160	1	1	1	1	
.25E+04	.30E+04	.33E+04	.45E+04	.50E+04	.56E+04
1	1	1	1	2	1
.61E+04	.78E+04	.83E+04	.85E+04	.86E+04	.86E+04
1	1	1	1	1	1
.87E+04	.88E+04	.88E+04	.89E+04	.96E+04	.10E+05
1	1	1	1	1	3

EVALUATION SYNTHESIS: FREQUENCY TABLES

.10E+05	.11E+05	.11E+05	.12E+05	.12E+05	.12E+05
---------	---------	---------	---------	---------	---------

1	1	1	1	1	1
---	---	---	---	---	---

.14E+05	.14E+05	.14E+05	.15E+05	.15E+05	.15E+05
---------	---------	---------	---------	---------	---------

1	1	1	1	1	1
---	---	---	---	---	---

.16E+05	.16E+05	.16E+05	.17E+05	.18E+05	.18E+05
---------	---------	---------	---------	---------	---------

1	1	1	1	1	1
---	---	---	---	---	---

.19E+05	.20E+05	.21E+05	.21E+05	.22E+05	.22E+05
---------	---------	---------	---------	---------	---------

1	1	1	1	1	1
---	---	---	---	---	---

.23E+05	.24E+05	.24E+05	.25E+05	.25E+05	.26E+05
---------	---------	---------	---------	---------	---------

1	1	1	1	1	1
---	---	---	---	---	---

.26E+05	.27E+05	.27E+05	.27E+05	.29E+05	.30E+05
---------	---------	---------	---------	---------	---------

1	1	1	1	1	1
---	---	---	---	---	---

.30E+05	.30E+05	.31E+05	.31E+05	.32E+05	.32E+05
---------	---------	---------	---------	---------	---------

1	3	1	1	1	1
---	---	---	---	---	---

.32E+05	.32E+05	.33E+05	.33E+05	.33E+05	.33E+05
---------	---------	---------	---------	---------	---------

1	1	1	1	1	1
---	---	---	---	---	---

.34E+05	.36E+05	.36E+05	.37E+05	.40E+05	.42E+05
---------	---------	---------	---------	---------	---------

1	1	1	1	1	1
---	---	---	---	---	---

.42E+05	.44E+05	.45E+05	.45E+05	.46E+05	.46E+05
---------	---------	---------	---------	---------	---------

1	1	1	1	1	1
---	---	---	---	---	---

EVALUATION SYNTHESIS: FREQUENCY TABLES

.46E+05	.47E+05	.49E+05	.50E+05	.51E+05	.51E+05
1	1	1	1	1	1
.52E+05	.52E+05	.54E+05	.55E+05	.58E+05	.58E+05
1	1	1	1	1	1
.58E+05	.59E+05	.60E+05	.62E+05	.64E+05	.66E+05
1	1	1	1	1	1
.68E+05	.70E+05	.71E+05	.71E+05	.72E+05	.73E+05
1	1	1	1	1	1
.75E+05	.76E+05	.77E+05	.82E+05	.90E+05	.90E+05
1	2	1	1	2	1
.94E+05	.95E+05	.10E+06	.10E+06	.10E+06	.11E+06
1	1	1	1	1	1
.11E+06	.19E+06	TOTAL			
1	1	287			

EVALUATION SYNTHESIS: FREQUENCY TABLESTABLE OF VALUES FOR B7A  
FREQUENCIES

1.000	2.000	3.000	4.000	5.000	6.000
17	25	25	28	25	47
7.000	8.000	9.000	10.000	11.000	12.000
31	13	10	11	25	18
99.000	TOTAL				
12	287				

TABLE OF VALUES FOR B7B  
FREQUENCIES

86.000	87.000	88.000	99.000	TOTAL
19	130	126	12	287

TABLE OF VALUES FOR B8  
FREQUENCIES

.	0.000	1.000	2.000	3.000	4.000
37	14	14	23	25	25
5.000	6.000	7.000	8.000	9.000	10.000
29	21	17	15	15	12
11.000	12.000	13.000	14.000	15.000	16.000
1	6	6	2	3	4
17.000	18.000	19.000	20.000	21.000	22.000
3	1	1	2	2	1

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EVALUATION SYNTHESIS: FREQUENCY TABLES

23.000	24.000	26.000	29.000	31.000	TOTAL
2	1	2	2	1	287

TABLE OF VALUES FOR B9

FREQUENCIES

0.250	0.500	0.750	1.000	1.250	1.500
10	31	33	65	17	9
1.750	2.000	2.750	3.000	3.250	3.500
6	13	1	3	1	2
4.000	5.000	99.990	TOTAL		
3	1	92	287		

TABLE OF VALUES FOR C1

FREQUENCIES

0.000	1.000	TOTAL
102	185	287

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR C2A  
FREQUENCIES

.	1.000	2.000	3.000	4.000	5.000
102	12	15	17	13	9
6.000	7.000	8.000	9.000	10.000	11.000
9	7	10	14	12	16
12.000	99.000	TOTAL			
19	32	287			

TABLE OF VALUES FOR C2B  
FREQUENCIES

.	86.000	87.000	88.000	99.000	TOTAL
102	31	82	40	32	287

TABLE OF VALUES FOR C3  
FREQUENCIES

.	0.000	1.000	2.000	3.000	4.000
152	9	16	14	20	23
5.000	6.000	7.000	8.000	9.000	10.000
8	8	4	6	5	1
11.000	12.000	13.000	14.000	15.000	18.000
5	3	2	1	4	1
19.000	23.000	25.000	28.000	38.000	TOTAL
1	1	1	1	1	287

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EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR C4  
FREQUENCIES

.	0.000	1.000	2.000	3.000	4.000
102	24	13	11	24	22
5.000	6.000	7.000	8.000	9.000	10.000
13	12	18	8	7	1
11.000	12.000	13.000	14.000	15.000	17.000
1	5	2	6	1	5
19.000	20.000	23.000	25.000	27.000	32.000
1	3	1	3	1	1
38.000	51.000	TOTAL			
1	1	287			

TABLE OF VALUES FOR C5  
FREQUENCIES

.	0.000	1.000	2.000	3.000	4.000
102	19	24	39	35	42
5.000	TOTAL				
26	287				

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR C6  
FREQUENCIES

.	0.000	1.000	2.000	3.000	4.000
102	28	16	24	38	44
5.000	TOTAL				
35	287				

TABLE OF VALUES FOR C7A  
FREQUENCIES

.	0.000	1.000	TOTAL
137	120	30	287

TABLE OF VALUES FOR C7B  
FREQUENCIES

.	0.000	1.000	TOTAL
137	88	62	287

TABLE OF VALUES FOR C7C  
FREQUENCIES

.	0.000	1.000	TOTAL
137	131	19	287

TABLE OF VALUES FOR C7D  
FREQUENCIES

.	0.000	1.000	TOTAL
137	131	19	287

125

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR C7E

FREQUENCIES

.	0.000	1.000	TOTAL
137	148	2	287

TABLE OF VALUES FOR C7F

FREQUENCIES

.	0.000	1.000	2.000	3.000	4.000
137	106	23	7	5	4
5.000	TOTAL				
5	287				

TABLE OF VALUES FOR C8A

FREQUENCIES

.	1.000	2.000	3.000	4.000	5.000
102	7	6	11	7	10
6.000	7.000	8.000	9.000	10.000	11.000
19	3	8	22	11	6
12.000	55.000	99.000	TOTAL		
32	25	18	287		

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR C8B

## FREQUENCIES

.	55.000	85.000	86.000	87.000	88.000
102	25	1	10	72	46
89.000	90.000	92.000	99.000	TOTAL	
6	6	1	18	287	

TABLE OF VALUES FOR C9

## FREQUENCIES

.	0.000	1.000	2.000	3.000	4.000
169	25	16	11	7	9
5.000	6.000	7.000	8.000	9.000	10.000
4	4	5	4	3	3
11.000	12.000	13.000	14.000	15.000	16.000
4	6	3	1	1	2
17.000	20.000	22.000	26.000	27.000	28.000
1	1	1	1	1	1
31.000	33.000	43.000	72.000	TOTAL	
1	1	1	1	287	

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR C10A

FREQUENCIES

.	0.000	1.000	TOTAL
102	74	111	287

TABLE OF VALUES FOR C10B1

FREQUENCIES

.	1.000	2.000	3.000	9.000	TOTAL
102	7	28	76	74	287

TABLE OF VALUES FOR D1

FREQUENCIES

0.000	1.000	TOTAL
60	227	287

TABLE OF VALUES FOR D2

FREQUENCIES

0.000	1.000	TOTAL
36	251	287

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR D3

FREQUENCIES

0.000	1.000	TOTAL
131	156	287

TABLE OF VALUES FOR D4A

FREQUENCIES

0.000	1.000	TOTAL
131	55	101
		287

TABLE OF VALUES FOR D4B

FREQUENCIES

0.000	1.000	TOTAL
131	27	129
		287

TABLE OF VALUES FOR D4C

FREQUENCIES

0.000	1.000	TOTAL
131	85	71
		287

TABLE OF VALUES FOR D4D

FREQUENCIES

0.000	1.000	TOTAL
131	26	130
		287

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR D4E  
FREQUENCIES

.	0.000	1.000	TOTAL
131	58	98	287

TABLE OF VALUES FOR D4F  
FREQUENCIES

.	0.000	1.000	TOTAL
131	67	89	287

TABLE OF VALUES FOR D4G  
FREQUENCIES

.	0.000	1.000	TOTAL
131	69	87	287

TABLE OF VALUES FOR D4H  
FREQUENCIES

.	0.000	1.000	TOTAL
131	141	15	287

TABLE OF VALUES FOR D5  
FREQUENCIES

0.000	1.000	TOTAL
70	217	287

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR D6

FREQUENCIES

0.000	1.000	TOTAL
83	204	287

TABLE OF VALUES FOR D7

FREQUENCIES

0.000	1.000	TOTAL
30	257	287

TABLE OF VALUES FOR D8

FREQUENCIES

0.000	1.000	TOTAL
176	111	287

TABLE OF VALUES FOR D9

FREQUENCIES

0.000	1.000	TOTAL
194	93	287

TABLE OF VALUES FOR D10

FREQUENCIES

0.000	1.000	2.000	TOTAL
79	107	101	287

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR D11A

FREQUENCIES

.	0.000	1.000	TOTAL
170	10	107	287

TABLE OF VALUES FOR D11B

FREQUENCIES

.	0.000	1.000	TOTAL
170	3	114	287

TABLE OF VALUES FOR D11C

FREQUENCIES

.	0.000	1.000	TOTAL
170	9	108	287

TABLE OF VALUES FOR D11D

FREQUENCIES

.	0.000	1.000	TOTAL
170	0	117	287

TABLE OF VALUES FOR D11E

FREQUENCIES

.	0.000	1.000	TOTAL
170	0	117	287

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR D11F  
FREQUENCIES

.	0.000	1.000	TOTAL
170	13	104	287

TABLE OF VALUES FOR D11G  
FREQUENCIES

.	0.000	1.000	TOTAL
170	0	117	287

TABLE OF VALUES FOR D11H  
FREQUENCIES

.	0.000	1.000	TOTAL
170	1	116	287

TABLE OF VALUES FOR D11I  
FREQUENCIES

.	0.000	1.000	TOTAL
170	7	110	287

TABLE OF VALUES FOR D11J1  
FREQUENCIES

.	0.000	1.000	TOTAL
170	9	108	287

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR D11J2  
FREQUENCIES

.	0.000	1.000	TOTAL
170	12	105	287

TABLE OF VALUES FOR D11J3  
FREQUENCIES

.	0.000	1.000	TOTAL
170	8	109	287

TABLE OF VALUES FOR D11J4  
FREQUENCIES

.	0.000	1.000	TOTAL
170	13	104	287

TABLE OF VALUES FOR D11J5  
FREQUENCIES

.	0.000	1.000	TOTAL
170	41	76	287

TABLE OF VALUES FOR D11K  
FREQUENCIES

.	0.000	1.000	TOTAL
170	16	101	287

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EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR D11L  
FREQUENCIES

.	0.000	1.000	TOTAL
170	12	105	287

TABLE OF VALUES FOR E1  
FREQUENCIES

0.000	1.000	2.000	3.000	4.000	9.000	TOTAL
2	20	36	84	29	116	287

TABLE OF VALUES FOR E2  
FREQUENCIES

0.000	1.000	2.000	3.000	4.000	9.000	TOTAL
2	28	74	96	28	59	287

TABLE OF VALUES FOR E3A  
FREQUENCIES

0.000	1.000	TOTAL
119	168	287

TABLE OF VALUES FOR E3B1  
FREQUENCIES

1.000	2.000	3.000	4.000	5.000	6.000
32	56	14	21	17	26
7.000	9.000	TOTAL			
2	119	287			

EVALUATION SYNTHESIS: FREQUENCY TABLESTABLE OF VALUES FOR E4A  
FREQUENCIES

1.000	2.000	3.000	4.000	5.000	9.000	TOTAL
9	39	92	120	25	2	287

TABLE OF VALUES FOR E4B  
FREQUENCIES

0.000	1.000	2.000	3.000	4.000	5.000
2	50	91	88	50	4
9.000	TOTAL				
2	287				

TABLE OF VALUES FOR E4C  
FREQUENCIES

0.000	1.000	2.000	3.000	4.000	5.000
44	125	66	28	10	1
9.000	TOTAL				
13	287				

TABLE OF VALUES FOR E4D  
FREQUENCIES

0.000	1.000	2.000	3.000	4.000	5.000
10	52	78	85	8	1
9.000	TOTAL				
53	287				

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR E5

FREQUENCIES

0.000	1.000	2.000	3.000	4.000	TOTAL
254	11	2	14	6	287

TABLE OF VALUES FOR E6

FREQUENCIES

0.000	1.000	2.000	TOTAL
143	40	104	287

TABLE OF VALUES FOR E7A

FREQUENCIES

0.000	1.000	2.000	3.000	9.000	TOTAL
31	124	122	7	3	287

TABLE OF VALUES FOR E7B

FREQUENCIES

0.000	1.000	9.000	TOTAL
280	4	3	287

TABLE OF VALUES FOR E7C

FREQUENCIES

0.000	1.000	2.000	9.000	TOTAL
272	10	2	3	287

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EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR E7D  
FREQUENCIES

0.000	1.000	2.000	3.000	9.000	TOTAL
206	51	26	1	3	287

TABLE OF VALUES FOR E7E  
FREQUENCIES

0.000	1.000	2.000	3.000	9.000	TOTAL
227	32	22	3	3	287

TABLE OF VALUES FOR E7F  
FREQUENCIES

0.000	1.000	2.000	3.000	9.000	TOTAL
257	8	16	3	3	287

TABLE OF VALUES FOR E7G  
FREQUENCIES

0.000	1.000	2.000	3.000	9.000	TOTAL
87	105	89	3	3	287

TABLE OF VALUES FOR E8  
FREQUENCIES

0.000	1.000	TOTAL
167	120	287

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR E9  
FREQUENCIES

0.000	1.000	2.000	TOTAL
69	51	167	287

TABLE OF VALUES FOR F1A  
FREQUENCIES

0.000	1.000	2.000	3.000	9.000	TOTAL
36	89	48	6	108	287

TABLE OF VALUES FOR F1B  
FREQUENCIES

0.000	1.000	2.000	3.000	9.000	TOTAL
1	4	65	109	108	287

TABLE OF VALUES FOR F1C  
FREQUENCIES

0.000	1.000	2.000	3.000	9.000	TOTAL
3	30	91	55	108	287

TABLE OF VALUES FOR F1D  
FREQUENCIES

0.000	1.000	2.000	3.000	9.000	TOTAL
48	94	32	5	108	287

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR F1E  
FREQUENCIES

0.000	1.000	2.000	3.000	9.000	TOTAL
37	81	53	2	114	287

TABLE OF VALUES FOR F2A  
FREQUENCIES

0.000	1.000	2.000	3.000	TOTAL
12	143	122	10	287

TABLE OF VALUES FOR F2B  
FREQUENCIES

1.000	2.000	3.000	TOTAL
11	92	184	287

TABLE OF VALUES FOR F2C  
FREQUENCIES

0.000	1.000	2.000	3.000	TOTAL
5	52	151	79	287

TABLE OF VALUES FOR F2D  
FREQUENCIES

0.000	1.000	2.000	3.000	9.000	TOTAL
63	162	50	7	5	287

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR F2E  
FREQUENCIES

0.000	1.000	2.000	3.000	9.000	TOTAL
26	126	104	3	28	287

TABLE OF VALUES FOR F3  
FREQUENCIES

0.000	1.000	2.000	3.000	4.000	TOTAL
3	11	46	167	60	287

TABLE OF VALUES FOR F4  
FREQUENCIES

0.000	1.000	2.000	3.000	4.000	TOTAL
8	28	38	96	117	287

TABLE OF VALUES FOR F5A  
FREQUENCIES

0.000	1.000	2.000	TOTAL
114	108	65	287

TABLE OF VALUES FOR F5B  
FREQUENCIES

0.000	1.000	2.000	TOTAL
71	113	103	287

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR F5C

FREQUENCIES

0.000	1.000	2.000	TOTAL
241	37	9	287

TABLE OF VALUES FOR F5D

FREQUENCIES

0.000	1.000	2.000	TOTAL
241	39	7	287

TABLE OF VALUES FOR F6A

FREQUENCIES

0.000	1.000	2.000	TOTAL
192	69	26	287

TABLE OF VALUES FOR F6B

FREQUENCIES

0.000	1.000	2.000	TOTAL
216	49	22	287

TABLE OF VALUES FOR F7

FREQUENCIES

0.000	1.000	2.000	3.000	TOTAL
173	70	36	8	287

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR F8A  
FREQUENCIES

.	0.000	1.000	2.000	TOTAL
173	37	54	23	287

TABLE OF VALUES FOR F8B  
FREQUENCIES

.	0.000	1.000	2.000	TOTAL
173	25	39	50	287

TABLE OF VALUES FOR F8C  
FREQUENCIES

.	0.000	1.000	2.000	TOTAL
173	63	33	18	287

TABLE OF VALUES FOR F8D  
FREQUENCIES

.	0.000	1.000	2.000	TOTAL
173	86	24	4	287

TABLE OF VALUES FOR F8E  
FREQUENCIES

.	0.000	1.000	2.000	TOTAL
173	84	16	14	287

EVALUATION SYNTHESIS: FREQUENCY TABLES

TABLE OF VALUES FOR G1  
FREQUENCIES

0.000	1.000	TOTAL
246	41	287

TABLE OF VALUES FOR G2  
FREQUENCIES

0.000	1.000	2.000	TOTAL
214	32	41	287

## ITEM A2 - PROJECT SUBSPONSOR

<u>SUBSPONSOR</u>	<u>N</u>
<u>Africa Bureau (73)</u>	
Botswana	2
Burkina Faso	1
Barundi	2
Cameroon	1
Cape Verde	2
Chad	1
Guinea	2
Kenya	3
Lesotho	5
Liberia	1
Madagascar	2
Mali	3
Mauritania	2
Mozambique	2
Niger	2
Rwanda	1
Senegal	2
Seychelles	1
Somalia	3
The Gambia	1
Togo	2
Zaire	9
Zambia	3
Zimbabwe	5
Office of Sahel	1
Office of South African Affairs	1
Southern Africa Region	2
REDSO	2
AFR Regional Bureau	8
<u>Asia-Near East Bureau (79)</u>	
Bangladesh	7
Burma	1
Egypt	11
India	7
Indonesia	8
Italy	1
Jordan	2
Morocco	2
Nepal	2
Oman	1
Pakistan	7
Phillipines	4

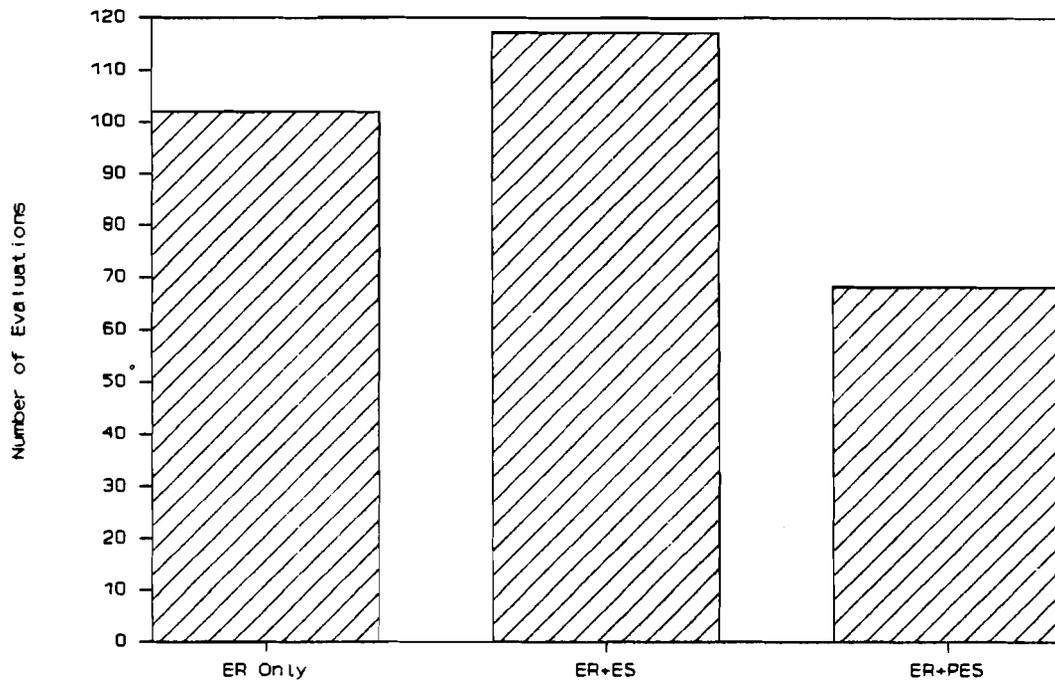
<u>SUBSPONSOR</u>	<u>N</u>
Sri Lanka	6
Thailand	8
Tonga	1
Tunisia	1
Yeman	4
South Pacific Region	3
ANE Regional Bureau	3
<u>Latin America-Caribbean Bureau (97)</u>	
Belize	4
Bolivia	9
Costa Rica	10
Dominican Republic	2
Equador	7
El Salvador	5
Guatemala	3
Haiti	7
Honduras	12
Jamaica	5
Panama	1
Peru	7
Office of Development Resources	3
RDO/Caribbean	16
ROCAP	6
<u>Food For Peace and Voluntary Assistance Bureau (5)</u>	
Private/Voluntary Cooperation	5
<u>Private Enterprise Bureau (4)</u>	
Development Planning	1
Housing/Urban Development	2
PRE Bureau	1
<u>Science and Technology Bureau (29)</u>	
Agriculture	3
Energy	2
Health	4
Nutrition	2
Population	12
Program	3
Rural and Institutional Development	3
Total	287

## ITEM A3 - PROJECT LOCATIONS

<u>COUNTRY</u>	<u>N</u>
<u>Africa (79)</u>	
Botswana	2
Burkina Faso	1
Barundi	2
Cameroon	1
Cape Verde	2
Central African Republic	1
Chad	1
Comoros Islands	1
Guinea	2
Ivory Coast	1
Kenya	4
Lesotho	7
Liberia	1
Madagascar	2
Malawi	1
Mali	3
Mauritania	2
Mozambique	2
Niger	2
Nigeria	2
Rwanda	1
Senegal	4
Seychelles	1
Somalia	3
South Africa	1
Sudan	1
The Gambia	1
Togo	2
Uganda	1
Zaire	9
Zambia	4
Zimbabwe	6
Africa Regional	5
<u>Asia and Near East (84)</u>	
Bangladesh	9
Burma	1
Egypt	11
India	7
Indonesia	8
Italy	1
Jordan	2
Morocco	2

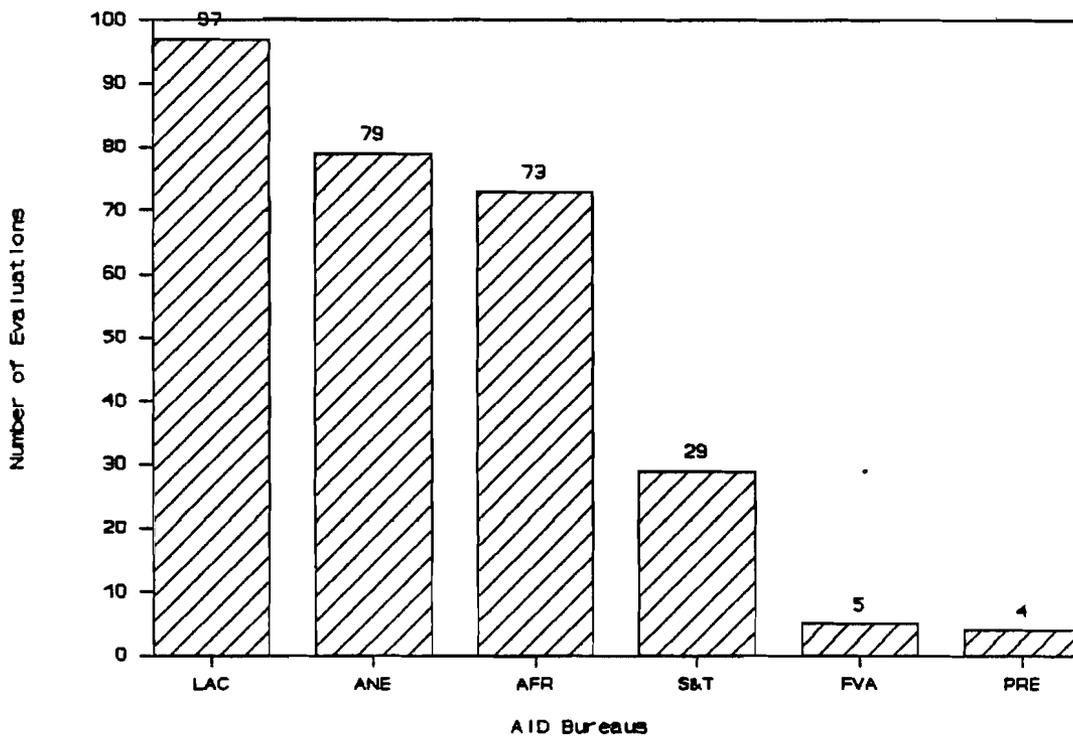
<u>COUNTRY</u>	<u>N</u>
Nepal	2
Oman	1
Pakistan	7
Phillipines	4
Solomon Islands	1
South Pacific Region	2
Sri Lanka	6
Thailand	8
Tonga	1
Tunisia	2
West Bank, Gaza	2
Yeman	4
Asia-Near East Regional	3
<u>Latin America-Caribbean (109)</u>	
Belize	6
Bolivia	9
Caribbean Region	4
Costa Rica	11
Dominican Republic	3
Ecuador	7
El Salvador	6
Guatemala	3
Haiti	7
Honduras	13
Jamaica	6
Panama	2
Peru	8
St. Lucia	2
St. Vincent	1
Latin America-Caribbean Region	21
<u>Multi-Region (15)</u>	15
Total	287

Graph 1: Evaluation Document Types



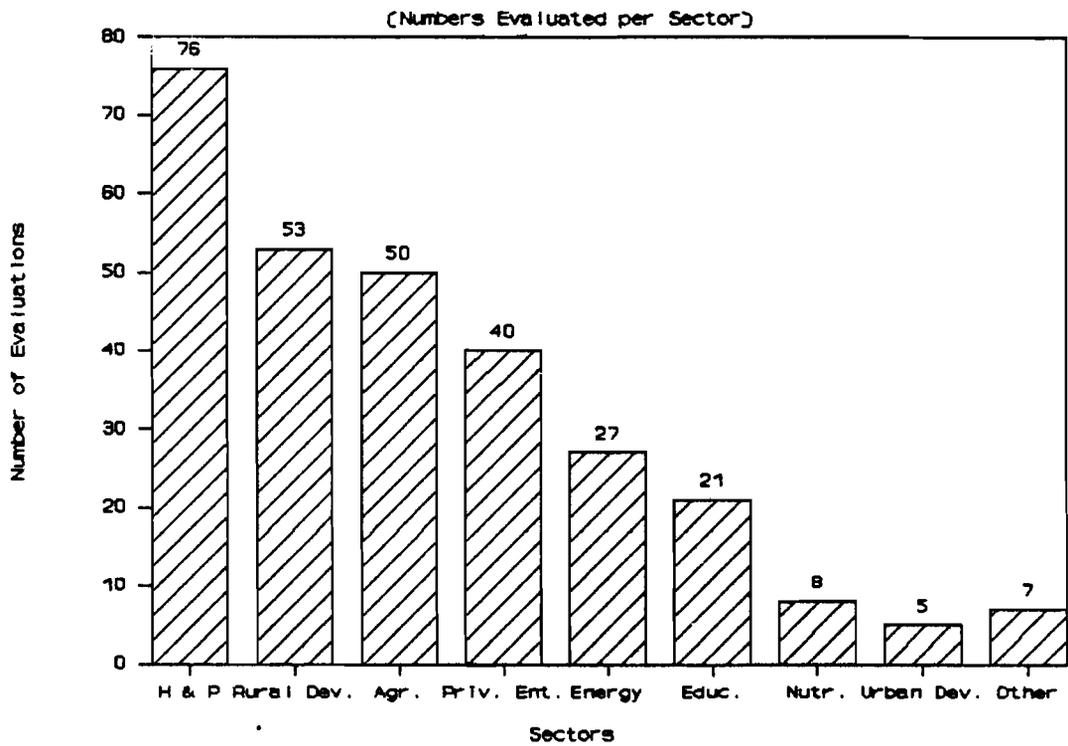
100

Graph 2: Sponsors of Projects Evaluated



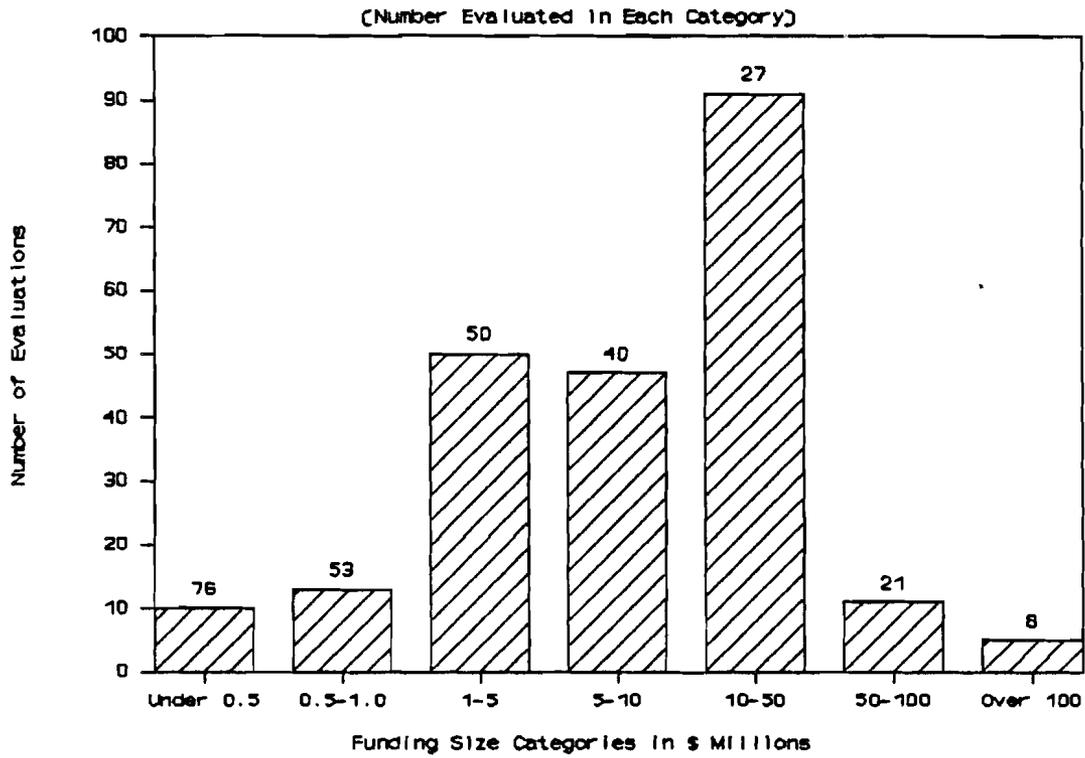
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Graph 3: Projects Evaluated by Sector



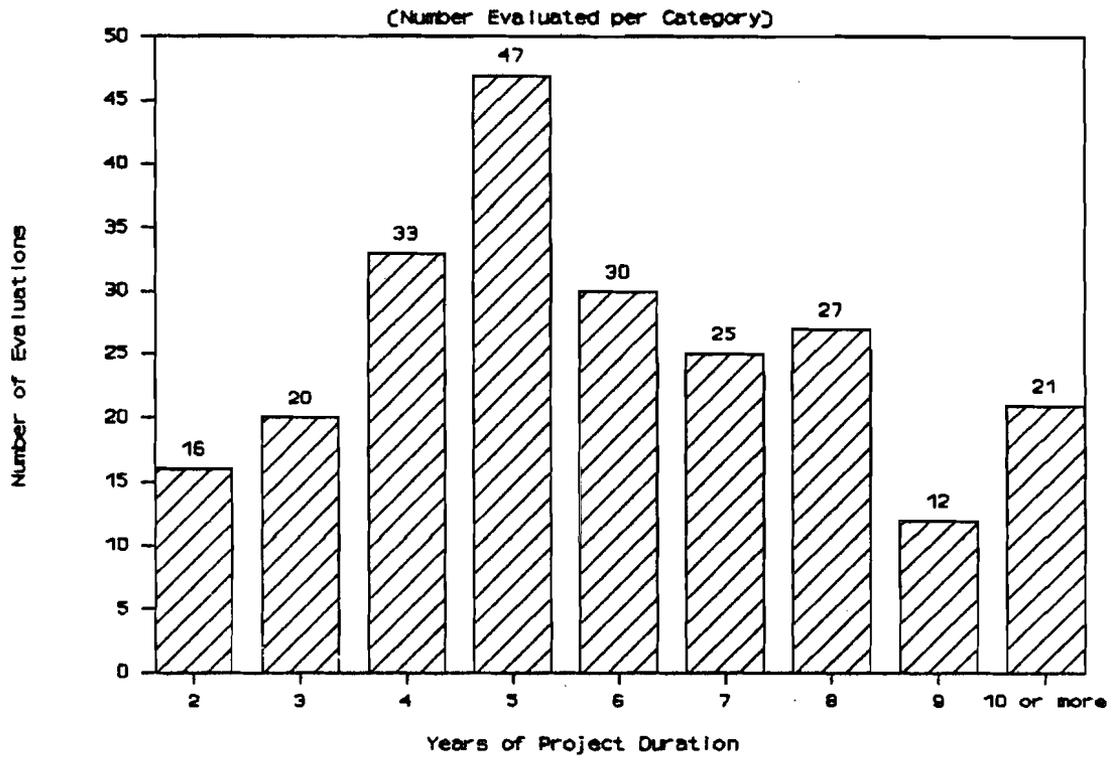
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Graph 4: Funding Size of Projects

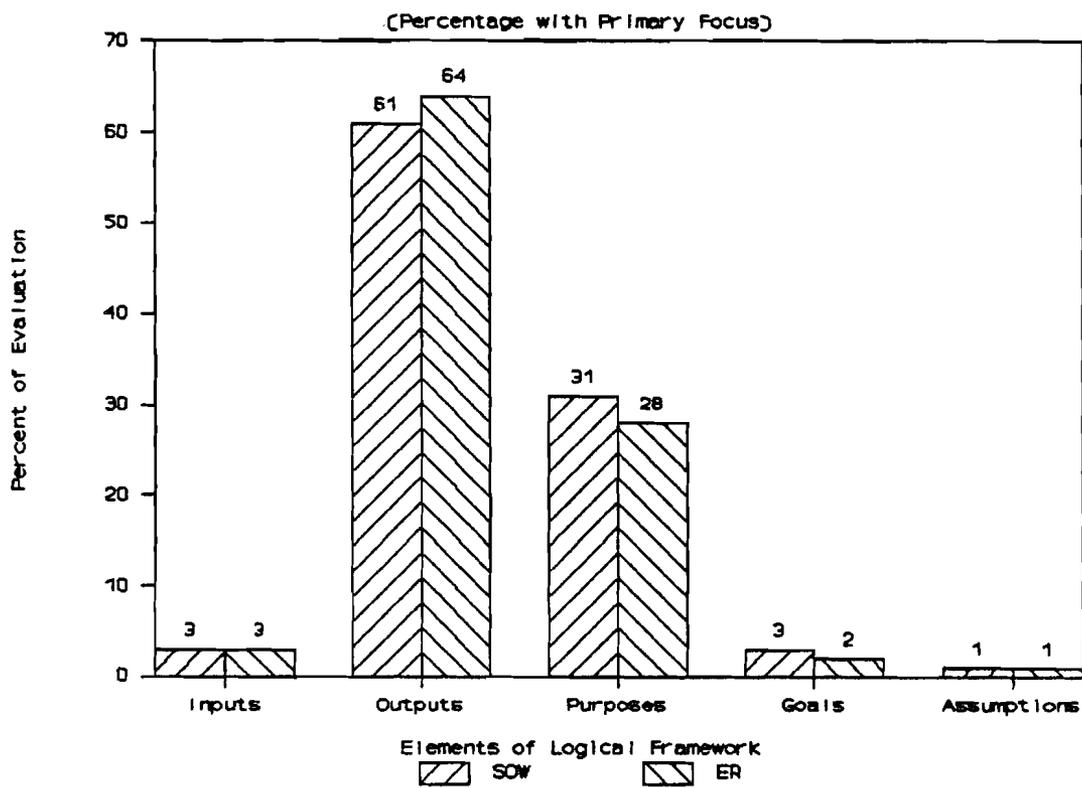


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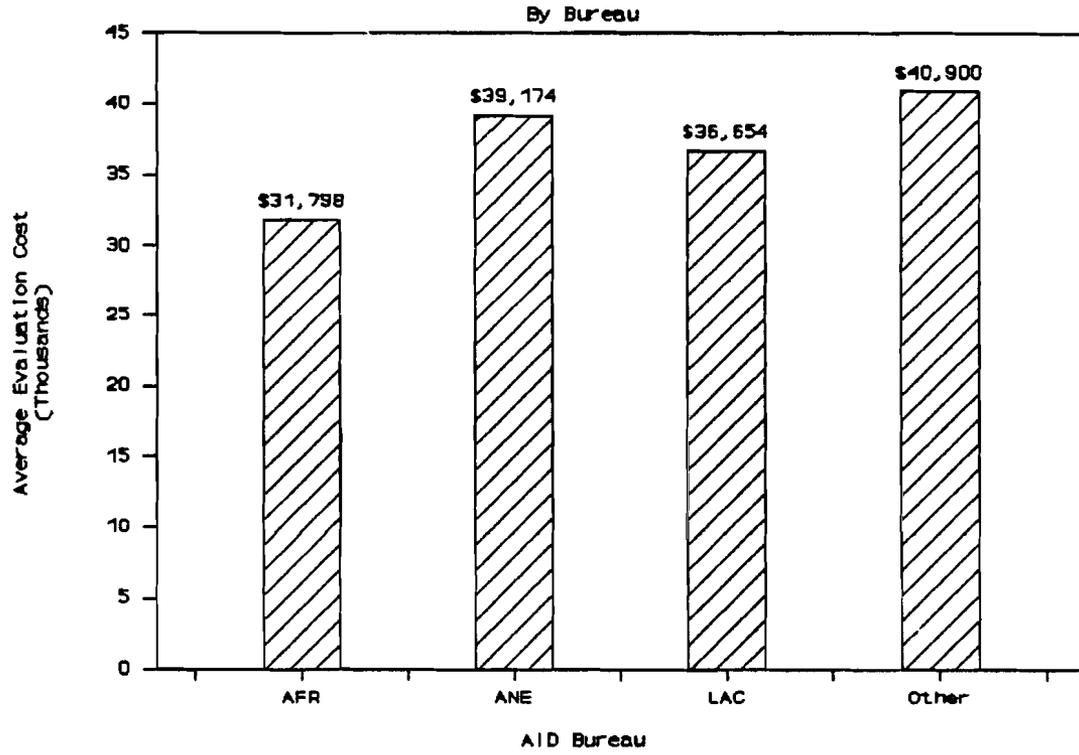
Graph 5: Length of Projects



Graph 6: Primary Emphases of ER & SOW



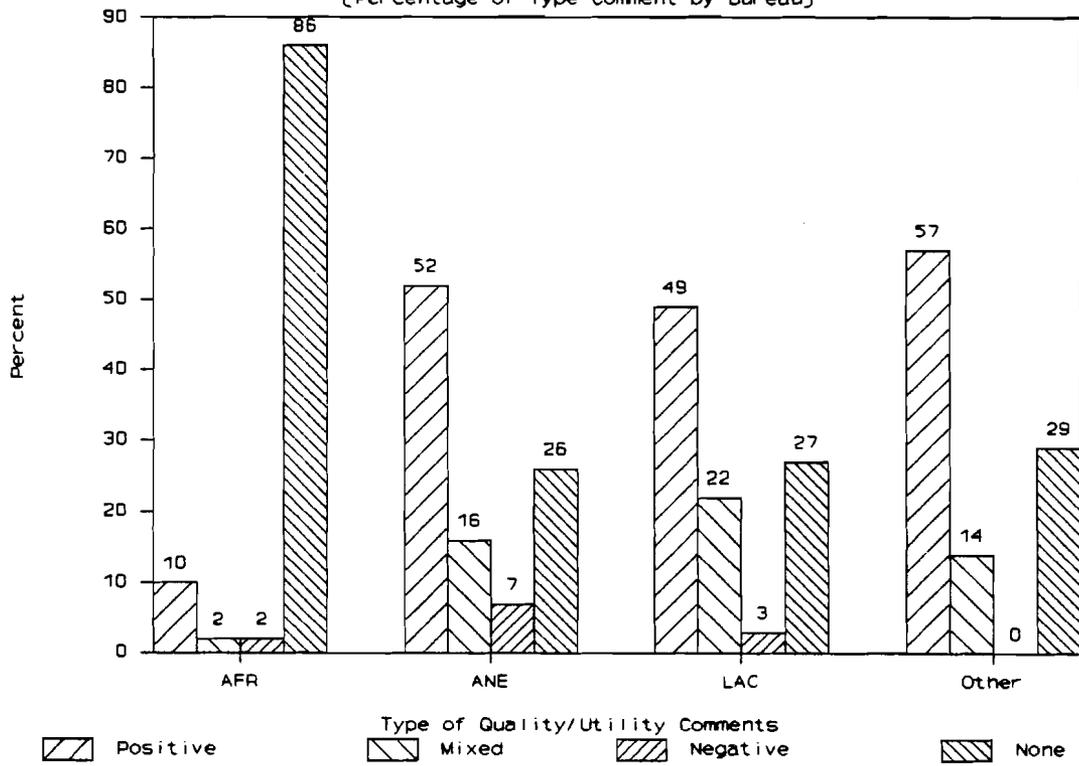
Graph 7: Average Evaluation Cost



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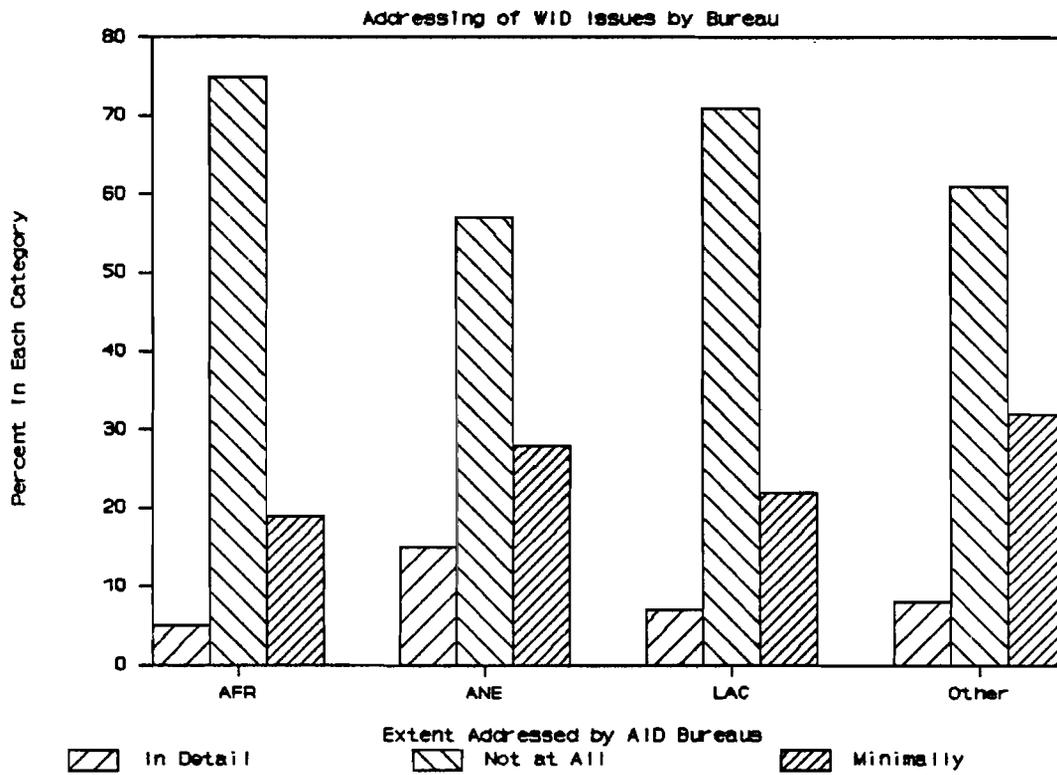
Graph 8: PES/ES Comments on ER

(Percentage of Type Comment by Bureau)

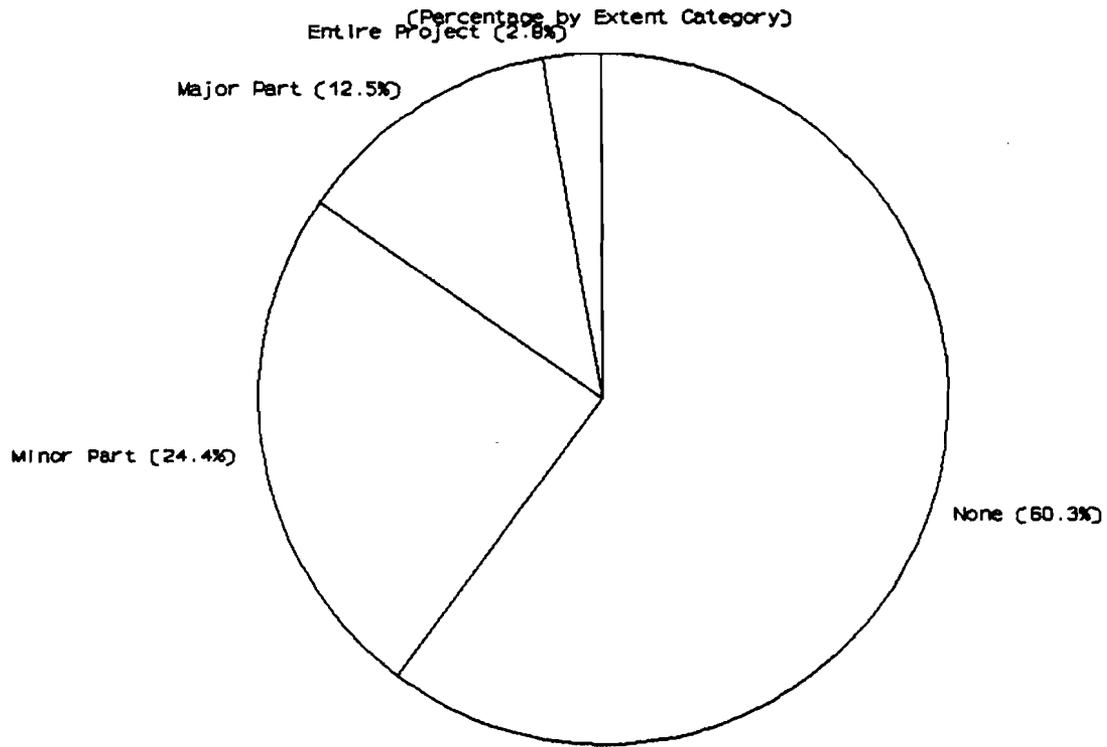


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Graph 9: Women in Development (WID)



Graph 10: Extent Participant Training



## APPENDIX F

### REPRESENTATIVE COMMENTS

#### Comments on Quality/Utility of Evaluation

The PES/ES comments on the quality/utility of the evaluation reports studied were grouped into three categories: (1) comments that were entirely positive, (2) comments expressing praise mixed with some critical comments, and (3) negative comments.

Representative comments, grouped in three categories, are listed below:

#### Positive Comments

"The report is concise and covers all points of view and facts. The Executive Summary is very positive and clear-cut. All in all, it is an excellent evaluation report."

"USAID is very satisfied with the overall quality of the evaluation. It successfully focused...attention on important institutionalization issues for the SSE component and sustainability issues for the PVO component."

"This evaluation was comprehensive, unbiased, and represents a clear and impartial view of project progress to date."

"The (AID/W Office) is satisfied with the quality of the report. It is responsive to the scope of work, provides adequate answers to the questions posed and reflects a careful assessment..."

"The evaluation was fair and evenhanded in its characterization of the project's management."

"Mission generally pleased with overall quality and usefulness of report. Report will be instrumental in helping the Mission to redirect project effort. Team went beyond fixing the blame and concentrated on analyzing problems and constraints. Recommendations found to be appropriate and sufficiently detailed..."

"The Mission is satisfied with the end results of the evaluation and a couple of specific recommendations have already been implemented and some are in on-going/continuing status."

"The Mission considers this evaluation report to be of high quality. It provides very useful information in areas critical to project implementation."

"Mission is satisfied with this final evaluation. There are no significant objections to any of the findings, conclusions or recommendations."

### **Mixed Reviews**

"The evaluators carried out an intensive process of surveys and interviews but did not mention problems that TNS faced in receiving incremental funding to permit timely implementation of Project activities."

"The evaluation was on target and it accurately documented the achievements and the institutional growth... However, it failed to analyze the institutional strength of the [organization] with respect to the quality of work that can be undertaken by inexperienced faculty staff."

"The report was a very long and rambling document. Because of the multiple authors there were numerous repetitious and some painfully obvious inconsistencies. However, the Mission feels that it will be useful as a starting point for project implementation planning."

### **Negative Comments**

Evaluation too late to affect Mission actions, and the evaluation took too much of Mission resources...

The report is not useful...; evaluation team did not meet AID needs; and there was inadequate treatment of sustainability.

Comments on Monitoring and Evaluation

Recommendations on Monitoring and Evaluation, M.I.S. and Information Planning as found in the evaluations are listed below. The recommendations were grouped according to the following six classifications: (1) recommendations for developing new information systems; (2) recommendations for using existing resources to strengthen existing information systems; (3) recommendations for providing human resources, including training and technical assistance, to strengthen information systems; (4) criticism of AID mission linkages or communications with projects; (5) recommendations concerning the frequency and/or timing of evaluations and reporting requirements; and (6) recommendations that additional research be conducted concerning monitoring and/or evaluation.

Representative recommendations, grouped in the six categories, are as follows:

**Develop New Information System**

Appropriate field monitoring methodologies are needed.

Finalize system including baseline indicators for project tracking and evaluations.

Look for data already available to go on MIS.

Timely collection and analysis of water quality samples is needed.

A baseline information system of data at the farm level must be installed now, and periodically monitored.

Computer system for financial management is needed.

Institute a major program of monitoring and data collection.

A management information system should be established.

Efforts to design a comprehensive data base management system...should be a major priority.

Establish an information system to provide information to potential exporters and importers.

Establish systems to gather baseline and follow-up data.

## **Strengthen or Adjust Existing Information System**

Decrease complexity of reporting system so it will be used more.

Aggregate data at each level.

Project should improve monthly reports system.

More evaluation data on results is needed.

Testing and adjusting the MIS to local realities, particularly with respect to data acquisition from field personnel.

Evaluation of physical accomplishments...(resources budgeted versus expended) will be considered to be a significant management accomplishment.

Strengthen central support systems, especially program evaluation.

Standardize MIS's, including the recording and reporting systems of both USAID and the project implementer.

The ES advocates technical assistance to develop a data collection tool for evaluation of the training component of each part of the project.

## **Strengthen Information System By Input of Human Resources (TA, etc.)**

The Operations Research component can greatly assist the other components via monitoring activities, e.g., evaluating personnel performance and identifying activities needing adjustment; key personnel in cooperating institutions need to be made aware of OR's monitoring capabilities.

Hire counselors to do part-time supervision.

More training for accountants is needed.

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### Connection/Communication With Mission Faulted in M & E Process

Has met reporting (financial) obligations as required, but not alerted AID in a timely manner to magnitude of problems.

USAID mission failed to take responsibility for monitoring project expenditures and funds donated.

The evaluator faulted AID for not maintaining regular contact with the implementing agency and especially for not providing regular feedback, even that specified in the implementing agreement.

### Change in Frequency/Timing of Evaluation or Reporting Requirement Urged

An annual evaluation prior to funding is needed "to address modifications in the program and progress on policy dialogue."

Timetable/schedule needed for follow-up.

Promptly assign an individual the responsibility of collecting and disseminating information on market prices.

Fix a date for an official USAID evaluation to occur at end of second 6 month implementation plan.

The project should eliminate daily reports.

Regular reports on local currency accounts.

Contractors, etc., should have regular schedule of periodic monitoring visits, reports, etc.

Mid-term evaluation (a lesson learned) would have been valuable.

AID Management review of emergency programs at least quarterly.

Mission management should review all major elements of a reconstruction or other emergency program on at least a quarterly basis.

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**Additional Research Recommended**

An evaluation of the economical impact of the whole project.... is recommended.

Existing research data base should be used to see why some sites provide better monitoring data.

Additional post-project monitoring of purposes is required.