

UNCLASSIFIED

**Annual Budget
Submission**

FY 1990

SENEGAL

BEST AVAILABLE

June 1988



**Agency for International Development
Washington, D.C. 20523**

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FY 1990 ANNUAL BUDGET SUBMISSION
Table I - LONG RANGE PLAN BY APPROPRIATION ACCOUNT (\$000)

	FY 1987	FY 1988	--FY 1989--		FY 1990	-----PLANNING PERIOD AAPLs-----				
	ACTUAL	ESTIMATE	CP	ESTIMATE	AAPL	1991	1992	1993	1994	
SAHEL DEVELOPMENT PROGRAM										
TOTAL	17808	(1450) ^a	-	(540) ^b	-	-	-	-	-	-
GRANTS	17808	(1450) ^a	-	(540) ^b	-	-	-	-	-	-
LOANS	-	-	-	-	-	-	-	-	-	-
DEVELOPMENT FUND FOR AFRICA										
TOTAL	-	22000	22000	22000	22000	23000	24000	25000	26000	
GRANTS	-	22000	22000	22000	22000	23000	24000	25000	26000	
LOANS	-	-	-	-	-	-	-	-	-	-
CONTRACEPTIVE REQUIREMENTS										
TOTAL	-	(113)	-	(182)	(293)	-	-	-	-	-
GRANTS	-	(113)	-	(182)	(293)	-	-	-	-	-
LOANS	-	-	-	-	-	-	-	-	-	-
ECONOMIC SUPPORT FUND										
TOTAL	12000 ^c	10000	10000	10000	10000	10000	10000	10000	10000	10000
GRANTS	12000 ^c	10000	10000	10000	10000	10000	10000	10000	10000	10000
LOANS	-	-	-	-	-	-	-	-	-	-
REGIONAL FUNDS (As shown Table IV Addendum)										
TOTAL	(2106)	(120)	-	(120)	(120)	(120)	(120)	(120)	(120)	(120)
GRANTS	(2106)	(120)	-	(120)	(120)	(120)	(120)	(120)	(120)	(120)
LOANS	-	-	-	-	-	-	-	-	-	-
DA AND ESF TOTAL										
TOTAL	29808	32000	32000	32000	32000	33000	34000	35000	36000	
GRANTS	29808	32000	32000	32000	32000	33000	34000	35000	36000	
LOANS	-	-	-	-	-	-	-	-	-	-
AEPRP II										
				(15000)	(15000)					
PL 480										
TITLE I	(10000)	(5000)	(5000)	(10000)	(10000)*	(10000)*	(10000)*	(10000)*	(10000)*	(10000)*
TITLE II**	(2677)	(3675)	(2495)	(2495)	(2495)	(2707)	-	-	-	-
HOUSING										
GUARANTIES		(-)	(-)	(2000)	(-)	(5000)	(-)	(-)	(-)	(-)

() Non-add

a FY 87 deobligated SDP no-year funds carried forward, treated as non-add.

b Scheduled reobs from deobligated FY88 SDP no-year funds, treated as non add.

c Includes \$425,000 for local cost support

* AAPLs for the FY88 and FY89 Title I programs in Senegal are set at \$5.0 million; however, the request \$10.0 million for each of FY88 and 89 and \$10 million for FY90 for this program is in line with Mission's requests and in keeping with the pattern established with the FY86 and FY87 Title I Program for Senegal which totaled \$9.5 and 10.0 million respectively. Tables in this submission reflect these proposed levels.

** World Food Program (WFP)

FY 1990 ANNUAL BUDGET SUBMISSION
 TABLE III - PROJECT OBLIGATIONS BY APPROPRIATION (\$000)
 Country: SENEGAL

APPROPRIATION ACCOUNT PROJ. No.	PROJECT TITLE	L/G	FY 88 ESTIMATE	FY 89 ESTIMATE	FY 90 AAPL
<u>SAHEL DEVELOPMENT PROGRAM</u>					
625-0621	OMVS Planning & Policy Development	G	-	500 ^b	-
625-0958	OMVS Groundwater Monitoring	G	350 ^a	-	-
685-0270	Small Project Assistance (AID/PC)	G	-	40 ^b	40 ^b
685-0294	Program Development & Support (PD&S)	G	1,100 ^a	-	-
	APPROPRIATION TOTALS		1,450	540	40
	GRANTS		1,450	540	40
	LOANS		-	-	-
<u>DEVELOPMENT FUND FOR AFRICA</u>					
625-0621	OMVS Planning & Policy Development	G	2,000	-	-
685-0269	Agricultural Production Support	G	6,300	4,700	-
685-0270	Small Project Assistance (AID/PC)	G	40	-	-
685-0280	Irrigation and Water Management I	G	500	-	-
685-0281	Transfer of Technology	G	4,360	-	900
685-0285	Strengthening Agricultural Research	G	-	-	7,000
685-0294	Program Development & Support (PD&S)	G	-	600	1,300
685-0295	Southern Zone Water Management	G	-	9,400	5,000
685-0297	Agricultural Sector Grant (0301) d	G	6,500	6,500	7,000
685-0957	Senegal Agricultural Research II	G	1,550	-	-
698-0463	Human Resources Dev. Assistance	G	750 ^c	800 ^c	800 ^c
	APPROPRIATION TOTALS		22,000	22,000	22,000
	GRANTS		22,000	22,000	22,000
	LOANS		-	-	-
<u>ECONOMIC SUPPORT FUND</u>					
685-0290	Economic Support Fund VI (0296) d	G	10,000	-	-
(0292)	Senegal AEPRP II) (0299) d	G	-	(15,000)	(15,000)
0293	Economic Support Fund VII (0300) d	G	-	10,000	-
0298	Economic Support Fund VIII(0302) d	G	-	-	10,000
	APPROPRIATION TOTALS		10,000	10,000	10,000
	GRANTS		10,000	10,000	10,000
	LOANS		-	-	-
<u>REGIONAL FUNDS</u>					
625-9801.85	Human Rights	G	(20)	(20)	(20)
9901.85	Special Self-Help	G	(100)	(100)	(100)
	APPROPRIATION TOTALS		(120)	(120)	(120)
	GRANTS		(120)	(120)	(120)
	LOANS		-	-	-
DFA, SDP AND ESF ACCOUNT APPROPRIATION TOTALS			33,450	32,540	32,040
GRANTS			33,450	32,540	32,040
LOANS			-	-	-

a From deobligated FY87 bilateral SDP no-year funds, treated as additive

b From scheduled deobligations of FY88 SDP no-year funds, treated as additive

c Buy-ins, treated as additive.

d Separate bilateral project number for technical assistance component.

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FY 1990 ANNUAL BUDGET SUBMISSION
TABLE IV - PROJECT BUDGET DATA

Country/Office: Senegal		Bureau Name: Bureau for Africa																	
PROJECT NUMBER AND TITLE	OBLIC	DATE	INIT	FIN	AUTH	PLAN	THRU	FY 87	PIPE	LINE	ESTIMATED U.S. DOLLAR COST (\$000)		FY 1989		FY 1990		SPECIAL CODES		
											(\$000)	---	OBLIG-	EXPEND	OBLIG-	EXPEND		OBLIG-	EXPEND
G	L						FY 87	FY 87	FY 87	FY 87	FY 88	FY 88	FY 88	FY 88	FY 88	FY 88	FY 88		
625-0012	OMVG	Gambia River Basin Development																	
SH G	1981	1985				(15865)	(15865)	(15865)	(1747)					(447)					RM/WA/WID/PE
						(15865)	(15865)	(1747)						(447)					PACD: 09/30/89
625-0621	OMVS	Planning & Policy Development																	
SH G	1985	1989				(4000)	(4000)	(3500)	(3397)					500**	(1497)				RM/WA
SS G	1988	1988				2000	2000	-	-					1000	1000				PACD: 06/30/90
						2000	2000	-	-					500**	1000				
625-0957	OMVS	Agricultural Research II*																	
SH G	1984	1984				(1057)	(1057)	(1057)	(712)										
						(1057)	(1057)	(1057)	(712)										
625-0958	OMVS	Groundwater Monitoring																	
SH G	1983	1987				(6151)	(6151)	(2660)											
SH G	1988	1988				350***	350***	-	-					150	150				RM/WA/WID
						350***	350***	-	-					150	150				PACD: 12/31/89
685-0205	Casamance	Regional Development																	
SH G	1978	1984				21427	21427	21427	27										
						21427	21427	21427	27										
685-0223	Agricultural	Research & Planning																	
SH G	1981	1985				5350	5350	5350	682										
						5350	5350	5350	682										
685-0235	Cereals	Production Phase II																	
SH G	1980	1983				7700	7700	7700	1514										
						7700	7700	7700	1514										

() Prior years obligated regional funds; discontinued FY88, treated as non-add
 [] Scheduled for deobligation by 30 June 1988 and reobligation under OMVS PPD (625-0621) and SPA (685-0270) during FY 1989 (non-add).
 * Being phased out by 06/30/88; initial PACD was 07/31/89. Funds being reprogrammed for OMVS PPD (625-0621) and SPA (685-0270) Projects during FY89 (non-add).
 ** From scheduled deobligations of FY88 SDP no-year funds, treated as additive.
 *** Reobligation from deobligated FY87 bilateral SDP no-year funds, treated as additive.

FY 1990 ANNUAL BUDGET SUBMISSION
TABLE IV - PROJECT BUDGET DATA

Country/Office: Senegal Bureau Name: Bureau for Africa

PROJECT NUMBER AND TITLE	OBLIG DATE	OBLIG AUTH	TOTAL COST	OBLIG THRU	FY 87 PIPE LINE	ESTIMATED U.S. DOLLAR COST (\$000)		FY 1988		FY 1989		FY 1990		FR/PE/BD/WID
						INIT FIN	PLAN	OBLIG- ATIONS	EXPEND- ITURES	OBLIG- ATIONS	EXPEND- ITURES	OBLIG- ATIONS	EXPEND- ITURES	
685-0283 Reforestation	SH G	1986	10000	10000	9876	-	-	-	1600	-	2000	-	2000	PACD: 07/31/93
Project Total:			10000	10000	9876	-	-	-	1600	-	2000	-	2000	
685-0285 Strengthening Agricultural Research	SS G	1990	18500	-	-	-	-	-	-	-	7000	-	2000	PACD: 08/97
Project Total:			18500	-	-	-	-	-	-	-	7000	-	2000	
685-0289 Economic Support Fund V	ES G	1987	11575	11575	5528	-	-	-	153	-	150	-	150	PE PACD:
Project Total:			11575	11575	5528	-	-	-	153	-	150	-	150	
685-0290 Economic Support Fund VI (0296) a	ES G	1988	10000	-	-	-	-	-	4850	-	150	-	150	PE PACD:
Project Total:			10000	-	-	-	-	-	4850	-	150	-	150	
685-0291 Economic Policy Reform Program (AEPRP)	ES G	1986	15000	15000	4762	-	-	-	224	-	100	-	100	PE PACD:
Project Total:			15000	15000	4762	-	-	-	224	-	100	-	100	
685-0292 Economic Policy Reform Program (AEPRP II) (0299) a	ES G	1989	30000	-	-	-	-	-	10000	15000	5000	15000	5000	PE PACD:
Project Total:			30000	-	-	-	-	-	10000	15000	5000	15000	5000	
685-0293 Economic Support Fund VII (0300) a	ES G	1989	10000	-	-	-	-	-	5000	-	5000	-	5000	PE PACD:
Project Total:			10000	-	-	-	-	-	5000	-	5000	-	5000	
685-0294 Program Development and Support	SH G	1988	1100**	1100**	-	-	-	-	1100**	1100	-	-	-	PACD: 05/30/98
Project Total:			5000	5000	-	-	-	-	1100	1100	-	-	-	

** Reobligation from deobligated FY87 bilateral SDP no-year funds, treated as additive.

() Reobligation from deobligated FY 87 bilateral SDP no-year funds, treated as additive.

[] Proposal for FY89 AEPRP competition, treated as non-add.

a Separate bilateral project number for technical assistance component

FY 1990 ANNUAL BUDGET SUBMISSION
TABLE IV - PROJECT BUDGET DATA

Country/Office: Senegal

Bureau Name: Bureau for Africa

PROJECT NUMBER AND TITLE	OBLIG DATE	OBLIG THRU	AUTH PLAN	FY 87 PIPE LINE	ESTIMATED U.S. DOLLAR COST (\$000)		FY 1989		FY 1990		SPECIAL CODES
					THRU FY 87	PIPE LINE	OBLIG- ATIONS	EXPEND- ITURES	OBLIG- ATIONS	EXPEND- ITURES	
685-0295 Southern Zone Water Management											
SS G 1989 1990*	18000	-	-	-	-	-	9400	2000	5000	2000	MA/PVO PACD: 06/30/96
Project Total:	18000	-	-	-	-	-	9400	2000	5000	2000	
685-0298 Economic Support Fund VIII (0302) a											
ES G 1990 1990	10000	-	-	-	-	-	-	-	10000	5000	PE PACD:
Program Total:	10000	-	-	-	-	-	-	-	10000	5000	
685-0297 Agricultural Sector Grant (0301) a											
SS G 1988 1991	20000	-	-	-	-	13500	6500	6500	7000	7000	PE PACD:
Program Total:	20000	-	-	-	-	13500	6500	6500	7000	7000	
685-0957 Senegal Agricultural Research II											
SH G 1984 1987	2043	2043	-	1722	-	-	-	1000	-	183	PACD: 06/30/90
SS G 1988 1988*	1553	1550	-	-	1550	-	-	600	-	400	
Project Total:	3596	3593	-	1722	1550	-	-	1600	-	583	
698-0463.85 Human Resources Development III											
SS G 1988 1992	3000**	-	-	-	-	2250**	800**	900	800**	1150	PE PACD: 09/30/95
COUNTRY TOTALS***											
TOTALS:	160038	254535	139538	71767	33450	25787	32540	39122	32040	41370	
GRANTS:	160038	254535	139538	71767	33450	25787	32540	39122	32040	41370	
LOANS:	-	-	-	-	-	-	-	-	-	-	
--- APPROPRIATION SUMMARY ---											
AG., RUR. DEV. & NUTRITION:	-	-	-	-	-	-	-	-	-	-	
POPULATION PLANNING:	-	-	-	-	-	-	-	-	-	-	
CHILD SURVIVAL FUND:	-	-	-	-	-	-	-	-	-	-	
AIDS:	-	-	-	-	-	-	-	-	-	-	
EDUCAT. & HUMAN RESOURCES:	-	-	-	-	-	-	-	-	-	-	
SELECTED DEV. ACTIVITIES:	-	-	-	-	-	-	-	-	-	-	
SAHEL DEVELOPMENT PROGRAM:	114213	114213	112963	61477	1450	17231	540	14,895	40	13620	
DEVELOP. FUNDS FOR AFRICA:	19250	83747	-	-	22000	9490	22000	14,000	22000	17350	
SADACC:	-	-	-	-	-	-	-	-	-	-	
ECONOMIC SUPPORT FUND:	26575	56575	26575	10290	10000	14663	10000	10227	10000	10400	

* Final obligation date differs from FY89 CP for AAPL and/or cost plan adjustment purpose
** Buy-ins, treated as additive.

*** Excludes activities assistance for FY 87 and prior years for River Basin Development but includes funded through FY87 UMVS activities funded from FY 88 OVB and deobligated FY 87 SDP funds carried forward

a Separate bilateral project number for technical assistance component.

FY 1990 ANNUAL BUDGET SUBMISSION
TABLE IV ATTACHMENT 1 (\$000)
FORESTRY

APPROPRIATION ACCOUNT			LIFE				
PROJ. No.	PROJECT TITLE	L/G	OF PROJECT	FY 88 EST.	FY 89 EST.	FY 90 AAPL	
685-0235	Cereals Production II	G	1,500	-	-	-	
685-0283	Reforestation	G	6,980	-	-	-	
	Appropriation Total		8,480	-	-	-	
	Country Total		8,480	-	-	-	

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FY 1989 ANNUAL BUDGET SUBMISSION
TABLE IV ATTACHMENT 2 (\$000)
INTEGRATED RESOURCE MANAGEMENT

APPROPRIATION ACCOUNT		L/G	LIFE OF PROJECT	FY 88 EST.	FY 89 EST.	FY 90 AAPL
PROJ. No.	PROJECT TITLE					
625-0012	OMVS Gambia River Basin Development	G	10,865	-	-	-
625-0621	SRB Planning & Policy Development	G	4,000	1000	100	-
625-0958	OMVS Groundwater Monitoring	G	5,000	350	-	-
685-0235	Cereals Production II	G	500	-	-	-
685-0281	Transfer of Technology	G	110	80	-	30
685-0295	Southern Zone Water Mgmt.	G	5,000	-	300	4,700
	Appropriation Total		25,475	1,430	400	4,730
	Country Total		25,475	1,430	400	4,730

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FY 1990 ANNUAL BUDGET SUBMISSION
TABLE IV ATTACHMENT 3 (\$000)
BIOLOGICAL DIVERSITY

APPROPRIATION ACCOUNT			LIFE				
PROJ. No.	PROJECT TITLE	L/G	OF	FY 88	FY 89	FY 90	
			PROJECT	EST.	EST.	AAPL	
625-0012	Gambia River Basin Development	G	1,000	-	-	-	
685-0283	Reforestation	G	500	-	-	-	
	Appropriation Total		1,500	-	-	-	
	Country Total		1,500	-	-	-	

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FY 1990 ANNUAL BUDGET SUBMISSION
TABLE IV ATTACHMENT 4
CHILD SURVIVAL

PROJECT NO & TITLE	APPN	LOP	ORT	IMM	NUT	HRB	OTH/CS	TOTAL CS	NON-CS
		FUND. (000)	%	%	%	%	%	%	%

	CS								
	HE								
(Africa only)	ADF	0	0	0	0	0	0	0	0
	FN								
	ESF								

(Add continuation sheets as necessary)

Definitions - see attachment b

ORT - Oral Rehydration Therapy HRB - High Risk Birth
IMM - Immunization NUT - Nutrition
OTH/CS - Other Child Survival

Instructions - Notes

- (1) List only new projects which appears on Table IV for either FY88, FY 89, or FY 90.
- (2) List total planned LOP funding as shown on Table IV, by functional account, even if only part of project pertains to child survival.
- (3) Percentages under Child Survival categories are percentages of total LOP funding, i.e., percentages would total 100% only if project pertain entirely to those child survival interventions. In the case of the Child Survival Fund, all funding attributions must total 100% distributed among the child survival interventions.
- (4) All new activities in FY's 88, 89, and 90 which include funding for Child Survival activities should appear on the table.
- (5) A project which funding in two functional accounts would be listed under each functional account. LOP funding would be that for the specific functional account.

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FY 1990 ANNUAL BUDGET SUBMISSION
TABLE IV ATTACHMENT 5 (\$000)
BASIC EDUCATION

APPROPRIATION ACCOUNT PROJ. No.	PROJECT TITLE	L/G	LIFE OF PROJECT	FY 88 EST.	FY 89 EST.	FY 90 AAPL
	Appropriation Total			0	0	0
	Country Total			0	0	0

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FY 1990 ANNUAL BUDGET SUBMISSION
TABLE IV ATTACHMENT 6 (\$000)
AIDS

APPROPRIATION/ACCOUNT PROJ. No.	PROJECT TITLE	L/G	LIFE OF PROJECT	FY 88 EST.	FY 89 EST.	FY 90 AAPL
936-5965	WHO/GPA	G	100	100	-	-
XXX-XXXX	AIDS/COMMUNICATION	G	100	-	100	-
XXX-XXXX	AIDS/TECHNOLGY	G	190	90	50	50
XXX-XXXX	HIV/AID Prevention in Africa	G	120	20	50	50
685-0248	Family Health	G	100	100	-	-
	Appropriation Total		610	310	200	100
	Country Total		610	310	200	100

AIDS (Not included within Mission OYB)
WHO Support

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Project Title: Strengthening Agricultural Research (685-0285)

Appropriation: Development Fund for Africa

Proposed Obligations (\$000): FY90: 10,000 - LOP: 18,500

Purpose: To generate improved and sustainable technology which, under on-farm conditions, increases the productivity (yield) and stability of cropping systems in Senegal.

The Problem: Assistance is required to enable the Senegalese national agricultural research capacity to respond to the need for technology leading to higher yielding and more stable crop production for cereals as well as non-traditional export crops. Agricultural production has been growing very slowly since Independence in 1960. Domestic production of food crops is not keeping pace with the population growth rate or the growing demand for food crops. The agriculture sector is the largest in the economy but it is not contributing its full potential to growth and development. Cereals and peanuts dominate the rural economy. Domestic production of peanuts, Senegal's traditional export crop, remains heavily subsidized. Long-term projections of world edible-oils prices do not encourage continued emphasis on this crop. The cereals sector needs, therefore, to play a lead role in Senegal's growth, equity and food security objectives. This is fully consistent with the government's New Agricultural Policy (NAP).

Policy reforms in recent years have encouraged production but the possibilities for continued significant and sustained growth in output from incentive pricing policies alone is not promising. Recent studies suggest that even large increases in relative prices for domestic cereals are likely to call forth only modest production increases and that these could only be achieved at a relatively high cost in terms of the budget. Improving production performance in the sector appears, therefore, heavily dependent now upon technical change. Generating this kind of technology will require a strong national agricultural research capacity.

To address various institutional capacity problems which confront agricultural research, USAID, in collaboration with the World Bank, initiated assistance to a long-term (10-15 year) institution-building program with the Senegalese Institute for Agricultural Research (ISRA). The Senegal Agricultural Research and Planning Project (685-0223), which constituted the first phase of this initiative, helped establish an applied economics research program and organized and carried out production systems research programs in the major ecological zones of Senegal. ISRA has made significant progress in

reorganizing itself to become more relevant to the needs of farmers consistent with the mandate of the New Agricultural Policy; management has been streamlined and decentralized; operating costs have been reduced; efforts to improve performance incentives are being undertaken; improved accountability has been introduced; and research priorities have been clearly defined.

Project Description: The new project will:

- Concentrate on adaptive research and the generation of technologies with an early and sustained impact on production; focus on cereal and legume grain crops as integral to farmers' production systems; and support research on genetic improvement, agronomic practices, soil fertility and agroforestry, water management, animal husbandry and traction, and policies issues (via applied economics research).
- Build on ISRA's existing production systems approach and on-farm research capacity established with earlier assistance.
- Introduce and expand applied research results already available elsewhere.
- Promote only that research which is responsive to sound natural resource management.
- Accelerate the adoption of new technologies through strengthening a collaborative relationship between extension and research.
- Establish on-going and systematic evaluation of research priorities and results based on on-farm testing and communications with extension agents and farmers.
- Explore alternative (non peanut) crops with export potential,

The project will be developed in close consultation with the World Bank and other principal donors as part of a coordinated effort by donors to proceed in an orderly fashion to the next phase of assistance, intended to help ISRA to become a viable national agricultural research institution.

This \$18.5 million, seven-year project will be managed by the Agricultural Development Office and designed using the Collaborative Assistance Contracting Mode: Title XII institutions will be contracted to assist with Project Paper development and project implementation.

A.I.D. Policy Issues: This project is fully consistent with both the Agency's agricultural research priorities and the Africa Bureau's "Plan for Supporting Agricultural Research and Faculties of Agriculture" (May 1985). Senegal was identified in the Africa Bureau's Plan as one of eight "technology-producing" countries in Africa and the most appropriate for the Sahelian zone.

Host Government Entities Involved: ISRA (Institut Sénégalais de Recherches Agricoles), the Senegalese national agricultural research institute.

Project Design Issues: Project design will address the issues of : (1) research-extension linkages and appropriate means for strengthening technology transfer; (2) strategies for increasing ISRA's institutional sustainability through adequate and secure funding support; and (3) networking, with U.S., international and third country research institutions, using appropriate and efficient arrangements.

Beneficiaries: Senegalese farmers will benefit directly from the project as a result of increased production and income arising from their use of improved, on-farm techniques; consumers will benefit indirectly from the resultant increased food availability at lower relative prices.

Workforce Implications: The Mission will require an experienced agricultural officer to manage this project, coordinate with other donors and link research to other parts of the Mission agricultural portfolio.

Program Title: Senegal African Economic Policy Reform Program-II (685-0292)
(685-0299)*

Appropriation: Economic Support Fund

Proposed Obligation (\$000): FY 89 15,000; FY 90 15,000; LOP 30,000

Purpose: The purpose of the proposed Program Grant is to provide critical budget and technical assistance support to the Government of Senegal while promoting the structural changes needed to redress the underlying problems of the Senegalese banking sector.

Problem: The Senegalese banking system is in serious trouble. Several of the country's largest banks have bad debts which greatly exceed capital and reserves. Frozen assets in the banking system as a whole are estimated to exceed \$450 million (CFAF 137 billion) only a fraction of which can reasonably be expected to be recovered. In addition, remaining government arrears to the banking sector resulting from the liquidation of the ONCAD agriculture parastatal total some \$274 million (CFAF 78 billion). Most Senegalese banks currently face serious liquidity problems that limit their ability to make new loans. In addition, a number of banks are having difficulty in honoring deposit withdrawal requests, in processing trade credits, and in clearing checks through the Banque Centrale des Etats de l'Afrique de l'Ouest (BCEAO). The Senegalese banking system, as it has functioned in the past, has been characterized by a relative inability to mobilize domestic resources, to allocate resources to the most profitable uses, and to reach out to all sectors of the economy, including small and medium-scale enterprises and agriculture.

The causes of the current situation include: excessive interventionism on the part of the state in the allocation of credit and in the management of banks; poor management of individual banks and lack of internal financial controls; and a lack of periodic inspection and external controls which has permitted a marked deterioration in the portfolio of certain establishments while continuing to permit liberal access to discounting privileges with the BCEAO. Failure to enforce existing BCEAO regulations regarding the classical prudential banking ratios has been one part of the problem. Failure to exploit existing room for maneuver or to press for changes in BCEAO regulations where necessary to liberalize the system have contributed to the problem as well.

Modernization of the banking system is an integral part of Senegal's phased program of reforms in the public, parastatal, industrial, and agricultural sectors. The Government of Senegal is committed to banking sector reform and has already organized two donor meetings on the subject, one in August 1987 and one in October 1987. A joint IBRD/USAID/French pre-evaluation mission took place in May 1988 to review the possibilities for reforming monetary and credit policy, for restructuring or liquidation of banks in difficulty (including public sector banks), for reforming institutional and legal structures and instruments. Detailed feasibility studies by

*Separate bilateral project number for technical assistance component.

the individual donors involved (the IBRD, the U.S., and the French) are expected in the summer and fall of 1988 with implementation of the resulting programs to begin in U.S. FY 1989.

Program Description: The Senegal AEPRP-II will finance the U.S. portion of a multi-donor effort to assist the Government of Senegal to increase the competitiveness, transparency, efficiency, flexibility, and outreach of the banking sector. Increases in the liquidity of the banking system will be accompanied by selected conditionality and related structural adjustment measures designed to improve the internal and external management and control systems required to prevent a recurrence of the present situation of illiquidity, while assisting the banking sector to more fully address Senegal's development needs.

There are many areas of reform which can be addressed now without tackling the broader constraints resulting from the regulations of the West African Monetary Union and from the pegging of the Union's currency to the French franc. These reforms include: increasing the share of the private sector in overall credit; reducing the role of the state in credit allocation; privatization or liquidation of public sector banks; improved bank inspection and supervision; introduction of deposit insurance; improved loan assessment; improved loan follow-up; improved loan collection; expanded domestic savings mobilization; and reduced taxation of savings.

Much of this is an institution-building exercise that will require a multi-year effort, but most can be achieved within the existing regulations of the West African Monetary Union, given willingness on the part of the GOS to exercise the full authority available to its national credit committee, and given willingness on the part of individual banks to participate. A.I.D. conditionality and local currency uses will complement and reinforce the conditionality of other donors participating in the overall program of banking system reform, with the most likely emphases falling on: increased domestic savings mobilization; a broader capital base for banks; privatization; improved bank management; improved bank inspection and supervision; improved loan procedures and recoveries; and a broader outreach for the banking system based on improved incentives and profit making opportunities. Given the institution-building character of many of the reforms, an estimated \$5 million of the \$30 million program may be reserved for associated technical assistance measures such as: bank audits; studies; legal work; improved bank management; improved bank supervision and inspection, or introduction of deposit insurance.

Program Design Issues: Program design will have to develop an appropriate balance between quick disbursing assistance, with immediate impact on the Senegalese budget and on improved liquidity in the banking sector, and slower disbursing technical assistance designed to strengthen institutions and procedures to prevent a recurrence of the current situation of illiquidity. A second design issue involves the degree of A.I.D. participation in sectoral lending which may contribute to the strengthening of individual banking

institutions with minority or majority government ownership. The design will have to consider the possibilities for reducing the participation of government in the banking sector or of earmarking USAID funds for activities primarily supporting the private banking sector.

Cooperating Entities: This project will be implemented by the Government of Senegal's Ministry of Economy and Finance in cooperation with the Banque Centrale des Etats de l'Afrique de l'Ouest (Agency for Senegal), and with the Banque Centrale des Etats de l'Afrique de l'Ouest (Headquarters).

Beneficiaries: The beneficiaries of this project will be users of banking services, bank depositors, bank management staff, bank employees, and bank shareholders. A broader class of beneficiaries will include entrepreneurs and employees of new and existing firms that benefit from the increased availability of credit and related economic expansion.

Workforce Implications: None.

Program Title: FY 89 Economic Support Fund Structural Adjustment Grant -
Economic Support Fund VII (685-0293)
(685-0300)*

Appropriation: Economic Support Fund

Proposed Obligation (\$000): FY89: 10,000; LOP: \$10,000

Purpose: Support efforts of the Government of Senegal (GOS) to contain its expenditures by reducing producer subsidies, and by getting better control of extra-budgetary financial commitments.

Problem: The normal stringency of the GOS budget situation has become one of the crisis in 1988/89 because of the GOS's guarantee of the deficit of the peanut sector, whose exports are essential to the Senegal's balance of payments viability. Part of the deficit is due to the inefficiencies of SONACOS, the public sector monopoly peanut crushing company. The GOS has now lowered the peanut procurement price for the 1988/89 agricultural campaign. It is essential that the GOS take further steps to reduce the drain on the budget of the peanut sector.

The budget deficit is aggravated by subsidies due to the CSS, the private sector sugar monopoly, on sugar sold as inputs to industrial food processors.

In addition, the GOS needs to authorize the Ministry of Economy and Finance to take better control of its extra-budgetary financial entities, which are of two categories: Treasury correspondent accounts; and special Treasury accounts.

There are a considerable number of Treasury correspondent accounts, two of which are of major importance: The Price Equalization and Stabilization Fund (CPSP) which is now under the direct control of the Ministry of Economy and Finance; and the Social Security Fund which is completely autonomous except for a formal review by the Office of Financial Supervision (Contrôle Financier) of the Presidency. By shifting control of the CPSP from the Ministry of Commerce to the Ministry of Economy and Finance in 1984, the GOS succeeded in carrying out a major clean-up of the operations of the CPSP with substantial technical assistance from USAID. The Social Security Fund is now under the Ministry of Labor which is not noted for its financial astuteness; the Ministry of Economy and Finance should be given a regular financial-supervision role in the planning and administration of the expenditures of the Social Security Fund.

The special Treasury accounts include: the Autonomous Amortization Fund, which handles all GOS transactions on its foreign public debt; the Roads Fund; the Fund for the Improvement of Housing and Urbanism; the Local Authorities Equipment Fund; and the Account for Investments on Foreign Loans, through

* Separate bilateral project number for technical assistance component.

which the French Caisse Centrale de Cooperation Economique passes most of its subsidies to Senegal's regional agricultural development agencies such as SAED and SODEFITEX. The Ministry of Economy and Finance needs to have a better handle on the special Treasury accounts as well.

Supporting the GOS in bringing about operating and accounting in the two major industrial monopolies and getting better control of its extra-budgetary accounts will supplement A.I.D.'s efforts to help the GOS to mobilize domestic resources and eventually to reduce GOS reliance on foreign assistance. *

A.I.D. is already supporting GOS efforts to reform the Senegalese tax system as a step toward increasing legitimate budgetary resources. We intend to use ESF-VII in part to follow up our tax reform program initiated under AEPRP-I.

Program Description: The ESF-VII grant will provide budget support to the GOS to help carry it through the coming critical year. Conditionality will focus on (a) increasing the operating efficiency of SONACOS and the CSS and (b) improving controls on GOS extra-budgetary financial entities. A specific condition will be that the GOS will initiate financial supervision of the Social Security Fund by the Ministry of Economy and Finance to assure, for example, that recurrent costs of investments by the Social Security Fund do not end up being borne by the GOS Treasury. Another specific condition will be recalculation and possibly restructuring of the ONCAD debt. Part of the grant will be earmarked for studies and technical assistance in the area of domestic resource mobilization.

Cooperating Entities: The program will be carried out in close cooperation with the GOS Ministry of Economy and Finance and the GOS Presidency.

Beneficiaries: The direct beneficiary will be the GOS budget. Indirect beneficiaries will be the recipients of government services threatened by the critical budget situation.

Workforce Implications: None.

*In addition, depending upon our experience with wheat, we may wish to apply the same principle (i.e., open international call for bids) to imports of P.L. 480 commodities (e.g., rice).

Program Title: Agricultural Sector Grant (685-0297)
(685-0301)

Appropriation: Development Fund for Africa

Proposed Obligations (\$000): FY 88 6,500; FY 89 6,500; FY 90 7,000;
LOP: 20,000

Purpose: Assist the Government of Senegal to implement agricultural reforms needed to promote increased diversification, marketing, and processing of locally grown crops.

Background: Agricultural production in Senegal has been growing very slowly since independence. Domestic production of food crops has not kept pace with population growth and demand for food. Subsidized consumer prices, regulated markets, and the dominance of parastatals in the sector against the backdrop of recurring drought discouraged farmers from market-oriented cereals production and cash crop diversification. As a central element of its economic reforms program, the GOS formulated its New Agricultural Policy in 1984 aimed at encouraging farmer initiative through price and market liberalization and parastatal withdrawal from cereals production and marketing activities. In 1986 the GOS formulated its Cereals Plan to encourage greater food self-reliance by substituting locally produced and processed cereals for imported rice. We have supported these policy reforms through our ESF IV, V and VI and PL 480 Title I programs. Over the past three years considerable progress has been made in terms of increased agricultural production as farmers have responded to the new policies and the favorable rains. Private cereals trading has also expanded significantly. However, a lot remains to be done to encourage greater diversification, commercialisation, and processing of local crops to meet expanding domestic demand and exploit export opportunities. Considerable attention has been devoted so far to price and marketing policies related to rice, millet, and peanuts. The next step is to formulate sound policies for promising alternative cash crops like corn and cowpeas and their processing into new products. With the newly announced rice price, the feasibility of rice production along the Senegal River must be reexamined so as to optimize new irrigation possibilities.

Major Development Problems Addressed: Within this context, the Agricultural Sector grant will address the major problems of: rural poverty, excessive dependence on food imports, low returns to agriculture, and the slow pace of private agro-processing expansion.

Program Description: The Agricultural Sector Support program, for which an initial \$6.5 million grant is proposed for FY 88 to complement ESF-VI, will focus more directly on the diversification and processing components of the GOS's new agricultural policy. The specific areas of concentration that we envisage at present are the following:

- formulation of a coherent pricing, import, and processing policy for corn;

*Separate bilateral project number for technical assistance component.

- formulation and implementation of an action plan and incentive policies for private sector development of efficient, low cost cereals processing facilities;
- review and refinement of an economically sustainable policy concerning rice production and marketing in the Senegal River Valley;
- implementation of an action plan for privatizing the SAED rice mills at Ross Bethio and Richard Toll (Senegal River Valley);
- elimination of the official monopoly of SAED and SONAGRI for the purchase of rice grown in Senegal;
- review of the feasibility and development of private cowpea export promotion plan, if appropriate.

Part of the grant will be earmarked for studies and technical assistance related to these areas of concentration. Local currency generation will be used to pay off arrears to private entrepreneurs engaged in agricultural production, marketing, and transformation, to support private diversification, processing, and export activities, and to support selected line items in the agricultural budget.

Design Schedule: A PAIP cable will be prepared by June 25, 1988 and an ESF VI PAAD amendment by August 15, 1988. USAID/Senegal will request field approval authority for the first grant. Subsequent grants will be designed on the basis of experience and performance.

Cooperating Entities: The main agencies of the GOS with which USAID Senegal is engaged in the agricultural policy dialogue are the Ministry of Rural Development, the Ministry of Economy and Finance, the Ministry of Plan, and the Presidency.

Beneficiaries: Farmers and private agro-processing enterprises engaged in producing, processing, and refining food crops.

Work Force Implications: None.

ACQUIRED IMMUNE DEFICIENCY SYNDROME (AIDS)

The Government of Senegal has produced a national strategy paper which was approved by W.H.O. The Ministry of Health held a donors' meeting and pledges were received that covered the first year's costs and a small percentage of the cost for future years.

USAID/Senegal does not envision a discrete project but instead plans to apply limited bilateral Senegal Family Health Project (685-0248) funds for distinct IEC activity and condoms. A limited amount of central funding in FY88 covered upgrading blood screening facilities in the regional cities of Thies and Kaolack. More blood screening supplies and condoms will be requested for FY89 and FY90 because these have been identified in the GOS strategy as high priority concerns.

The estimated costs over a three year period is approximately \$610,000 as follows:

- a) \$300,000 to cover the training of health workers, the production of educational programs and radio and TV material;
- b) \$190,000 to assure the supply of HIV testing kits and undertake training in laboratory techniques; and
- c) \$120,000 to assure a continued supply of condoms for target group as well as for a community-wide distribution system.

AID PROGRAM IN FY 1990
ANNUAL BUDGET SUBMISSION
TABLE V - PROPOSED PROGRAM RANKING

DECISION UNIT 685 SENEGAL

RANK	PROJECT	TITLE	NEW/ CONT	LOAN/ GRANT	PROGRAM FUNDING (\$000)		CUM
					APPROP	INCR	
1	685-0292	AEPRP II	N	G	ES	(15000)	0
2	685-0295	SOUTHERN ZONE WATER MANAGEMENT	O	G	SS	5000	5000
3	685-0285	STRENGTHENING AG. RESEARCH	N	G	SS	7000	12000
4	685-0298	ECONOMIC SUPPORT FUND VIII	N	G	ES	10000	22000
5	685-0297	AGRICULTURAL SECTOR GRANT	O	G	SS	7000	29000
6	PL 01	PL 480 TITLE I	-	L	PI	(10000)	29000
7	698-0463.85	HUMAN RESOURCES DEV. ASSISTANCE	O	G	SS	800	29800
8	685-0281	TRANSFER OF TECHNOLOGY	O	G	SS	900	30700
9	685-0294	PROGRAM DEVELOPMENT & SUPPORT	O	G	SS	1300	32000
10	685-0270	SMALL PROJECT ASSISTANCE (AID/PC)	O	G	SS	(40)	32000
11	625-9901	SPECIAL SELF-HELP	O	G	SS	(100)	32000
12	625-9801	HUMAN RIGHTS	O	G	SS	(20)	32000
		TOTAL				32000	

() Non-add

0808P

FY 1990 ANNUAL BUDGET SUBMISSION
PROGRAM DEVELOPMENT AND SUPPORT (PD&S) REQUIREMENTS FOR FY 1988
(\$000)

ACTIVITY	APPROPR. (*)	OBL. LOCAT.	CTY USE	PROJECT	PD&S REQUEST	PLAN MONTH OF OBL.
- New Agricultural Policy: Analysis	SDP-SH	F	1	685-0294	35	6
- Private Sector Strategy Studies (3)	SDP-SH	F	1	685-0294	90	6
- Irrigation Strategy Development	SDP-SH	F	1	685-0294	150	6
- Social Costs and Consequences of Senegal New Industrial Policy	SDP-SH	F	1	685-0294	180	6
- Natural Resources Management Country Action Plan	SDP-SH	F	1	685-0294	75	6
- Strengthening Agricultural Research Project (685-0285): Design of PP	SDP-SH	F	2	685-0294	265	6
- Africa Economic Policy Reform II (685-0292) Program Design	SDP-SH	F	2	685-0294	90	6
- Water Buffalo Design (Phase II)	SDP-SH	F	2	685-0294	10	6
- Contingency	SDP-SH	F	-	685-0294	205	6
TOTAL FY 88 PD&S REQUIREMENTS (\$000):					1,100	

(*) FY 87 deobligated SDP no-year funds carried forward; allowance received
06 May 1988

FY 88 PD&S ACTIVITY DESCRIPTION:**PRIORITY ONE:**

. New Agricultural Policy: Analysis: \$40,000 for three person-months technical assistance for policy studies relevant to Mission policy dialogue on New Agricultural Policy (NAP) themes: governmental disengagement, market reforms, input marketing, agricultural credit and agricultural prices, farmer behavior and income.

. Private Sector Strategy Studies: \$90,000 for short-term technical assistance to the Mission in reviewing its private sector strategy. The assistance will cover studies of micro credit potential, constraints on small enterprise development and resources available for entrepreneurs. It will look at the macro environment for private sector development analyzing tax, trade and industrial policies, licensing, restrictions on labor, utility and other energy pricing. It will survey services available to business--legal, marketing, credit, accounting, business management, suggest possibilities for improving them, and comment on appropriate resources. Studies done with PD&S funds will help USAID/Senegal adjust its portfolio and refine its current private sector strategy.

. Irrigation Strategy Development: \$150,000 to develop an approach to enhance the Senegalese national capacity to improve, sustain and provide an efficient engineered approach to irrigated agriculture - groundwater and surface water. The intent is to develop knowledge, principles and expertise for conceptualizing, planning and management of engineered irrigation systems that are compatible with the lands of Senegal. This study will provide a baseline of existing and potential irrigation activities and explore the prospects and possibilities of establishing gravity and pump engineered irrigation.

. Natural Resource Management Country Action Plan: \$75,000 for five person-months technical assistance to analyze NRM conditions and opportunities and elaborate a draft NRM Country Action Plan for Senegal for Mission review.

PRIORITY TWO:

. Strengthening Agricultural Research Project PP Design: \$265,000 to procure the services of a Title XII University(ies) under Collaborative Assistance Mode Contracting arrangements to assist with project planning, Project Paper Development and pre-obligation planning.

. Economic Policy Reform Program II - Banking Sector Reform (685-0292): \$90,000 for five person-months of technical assistance for preparation of Program Assistance Initial Proposal (PAIP) and Program Assistance Approval Document (PAAD), including studies and audits related to privatization, bank inspector and supervision, deposit insurance, agricultural credit, credit for small and medium enterprises, and domestic savings mobilization.

. Water Buffalo Design: \$10,000 for short-term technical assistance to the Mission to review an evaluation of Phase I activities and formulate recommendations; advisory services for planning and designing Phase II of this activity which seeks to demonstrate the feasibility of introducing water buffalo draft power into irrigated rice cultivation in the Senegal River Valley.

FY 1990 ANNUAL BUDGET SUBMISSION
PROGRAM DEVELOPMENT AND SUPPORT (PD&S) REQUIREMENTS FOR FY 1989
(\$000)

<u>ACTIVITY</u>	<u>APPROPRIATION</u>	<u>OBL. LOCAT.</u>	<u>CTY USE</u>	<u>PROJECT</u>	<u>PD&S REQUEST</u>	<u>PLAN MONTH OF OBL.</u>
Natural Resources Management Intervention	DFA-SS	F	1	685-0294	100	3
Strengthening Ag. Research (685-0285)						
PP Design and Contractor Site Selection	DFA-SS	F	2	685-0294	70	3
Child Survival (685-0286) PID Design	DFA-SS	F	2	685-0294	120	3
Community and Enterprise Development Project (685-0260) Follow-on PID and PP	DFA-SS	F	2	685-0294	150	3
ESF VIII (685-0296) Design	DFA-SS	F	2	685-0294	50	3
ESF Programs Evaluation	DFA-SS	F	2	685-0294	40	3
PL 480 Title II MCH Evaluation	DFA-SS	F	2	685-0294	20	3
PL 480 Title I Evaluation	DFA-SS	F	2	685-0294	40	3
Contingency	DFA-SS	F	-	685-0294	<u>10</u>	3
TOTAL FY 89 PD&S REQUIREMENTS (\$000):					600	

FY 1989 PD&S ACTIVITY DESCRIPTION:

PRIORITY ONE:

. Natural Resources Management: \$100,000 for 6 person-months technical assistance in planning and designing modifications or new initiatives in the Mission's current portfolio consistent with Senegal's NRM Country Action Plan.

PRIORITY TWO:

. Strengthening Agricultural Research Project (685-0285) and Contractor Site Selection: \$75,000 for 4 person-months technical assistance in analyzing the principal Project Paper design issues, advising on design alternatives and suggesting implementation arrangements. Support for Host-Country counterparts to participate in Title XII contractor selection including campus site visits.

. Child Survival Program (685-0256) PID Design: \$120,000. for design of a Child Survival program for FY91 obligation. The new health initiative will be an extension of the work began under the present Rural Health II Project.

. Community and Enterprise Development Follow-on PID and PP: \$150,000 for preparation of a project that establish self-sustaining credit facilities for small business in secondary market towns and that tests the possibility of lending to micro enterprises and mobilizing rural savings. The funds would cover the costs of approximately eight months of technical design assistance to the Mission to help in preparing the PID and PP.

. Evaluation of ESF Programs: \$50,000 for short-term assistance to undertake an evaluation of ESF-IV, V and VI (FY86-FY88). These were designed as a three-year program to support Senegal's New Agricultural Policy reforms, and to reduce or eliminate the financial drain of two major sub-sectors of Senegal's agro-industry. The purpose of the evaluation is dual: (a) a final evaluation for each annual program and (b) lessons learned for future ESF programs.

. ESF-VIII Design: \$50,000 for short-term technical assistance to help design an ESF-VIII program grant to support employment creation.

. PL 480 Title II MCH Evaluation: \$20,000 for one-person month technical assistance to perform a management evaluation of the implementation and phase-out of the Title II MCH Program. The evaluation will also review the accomplishments of the program since the 1985 Evaluation.

. PL 480 Title I Evaluation: \$40,000 for one-person month assistance to undertake an evaluation of PL-480 programs (FY86, FY87 and FY88). PL 480 Title I programs generate local currencies through the sale of imported rice which support self-help measures in agricultural and rural development. This evaluation will assess the management effectiveness of this program and its impact on the GOS Cereals Plan.

Local Currency Programming and Accountability Plan

The goal of U.S. assistance to Senegal is to increase per capita growth and food security through an orderly process of financial stabilization, structural reform, and carefully selected project activities in the key areas of agriculture, natural resources, health and family planning. The U.S. assistance strategy gives priority to assisting the Government of Senegal to:

1. develop and implement policy reforms at the macroeconomic level, in the agricultural sector, and in family health;
2. reduce institutional, infrastructural and environmental constraints to the growth of agricultural production; and
3. expand delivery of health, nutrition and family planning services that increase human productivity and the quality of life.

The Mission utilizes the substantial local currency resources detailed in Table VI primarily in support of strategy elements, 1 and 2 listed above, with the overwhelming majority of local currency generations programmed in support of private sector initiatives. The Mission policy reform agenda focuses on the following areas:

1. improved mobilization of domestic resources, improved fiscal performance, and improved allocation of resources to productive sectors;
2. restoration of liquidity and reform of the banking sector;
3. implementation of a coherent strategy for reasonable food self-reliance;
4. reduction in the role of agricultural parastatals;
5. privatization of agricultural input distribution;
6. liberalization of cereals marketing; and
7. development of a replicable model of self-supporting, community-based health care that includes comprehensive programs of child survival and voluntary family planning.

As detailed in Table VI (Expenditures of Local Currency Generations), the majority of local currency resources in FY 1987-88 have been programmed to reduce payment arrears to private sector firms which have supplied goods and services to the government on credit. These local currency resources directly support Mission policy agenda items 1, 2, 4, and 5 listed above, and indirectly support objectives 3 and 6 dealing with improved food self-reliance and liberalization of cereals marketing. As indicated in Table VI, the utilization of local currency generations from ESF and AEPRP programs in FY 1989-90 will continue to support reduction of GOS arrears to private sector firms, with increased emphasis on supporting policy reform in the banking sector. The Mission's plan for allocating local currency resources directly complements private sector initiatives being funded with DA resources under the Agricultural Production Support Project (685-0269), the Reforestation Project (685-0283), and the Ziguinchor Private Sector Housing Project.

Based on the success of the FY 1986 and FY 1987 Title I program which respectively imported \$9.0 and \$10.0 million of rice, Senegal is proposing an FY 1988 Title I program to import \$10.0 million of rice in two tranches. Local currency generated by rice sales will continue to support both the self-help measures and the GOS budget in areas related to agricultural and rural development. The self-help measures which make up an integral part of the program will continue to focus on agricultural sector reform, specifically the liberalization of the cereals sector, privatization of agricultural inputs, and promotion of local cereals consumption.

Mission arrangements for local currency accounting and programming are based on a system of separate special accounts from which local currency funds are released under authorization of individual Program Implementation Letters or Transfer Orders signed by the Mission Director. Releases of local currency from special accounts are authorized only for previously agreed purposes. In the interest of improved accountability, agreed purposes are heavily weighted in favor of reimbursement by USAID of prior GOS payments of arrears to private sector enterprises. Project Implementation Letters or Transfer Orders can then be processed against computer printouts or other GOS records of payments already made to individuals, enterprises, and banks. USAID also reserves the right to review or audit local currency uses according to Mission requirements and procedures. Current procedures call for the Regional Controller's Office to review GOS payments to individuals and enterprises on a sample basis, and to review each of the GOS payments made to recipient banks. The Mission's current programming and accountability procedures fully take into account limitations on the host country's capabilities to manage funds for complex, on-going activities, while also attempting to limit the demands on the Regional Controller's Office to a level that can be accomplished with existing staff.

The Mission's current programming procedures also take into account the fiscal and monetary impacts of local currency expenditures, with special reference to IMF targets for overall budgetary expenditures, budget deficits, and reduction of GOS arrears. USAID local currency expenditures generally account for less than three percent of GOS budgetary expenditures, and the overall fiscal impact of these expenditures is still further reduced by the emphasis given to private sector programs, and to the reduction of outstanding arrears, rather than to the expansion of the current or development budgets of the central government. The Mission does not currently have a local currency trust fund for operating costs and program support costs. Despite continuing Mission efforts, prospects for negotiating such an accord in the near term are not bright as Senegal prepares to enter its fifth year of extreme budgetary austerity.

FY 1990 Annual Budget Submission
 Table VI: Expenditures of Local Currency Generations
 (all in the U.S. dollar equivalents, and in \$ Millions)
 U.S. Fiscal year October 1 - September 30

<u>Sources/Purposes</u>	1987 Actual	1988 Est.	1989 Plan.	1990 Prop.
I. <u>ECONOMIC SUPPORT FUND</u>				
A. Public Development Activities				
1. e.g. Ag. Research, irrigation				
2.				
B. Private Sector Programs				
1. Reduce GOS arrears to private sector firms	6.0	9.7	12.0	-
2. Reduce GOS arrears to banking sector	5.1	-	-	-
3. Restructure banking sector	-	-	13.0	14.0
4. Other private sector	-	-	-	12.0
Private Sector Program Totals:	11.1	9.7	25.0	26.0
C. Public Sector Recurrent Budget				
1.				
2.				
D. A.I.D. Operating Expenses (Trust Fund)				
<hr/>				
SUBTOTAL OF ESF LC EXPENDITURES	11.1	9.7	25.0	26.0
(UNEXPENDED ESF LC BALANCE AT END OF EACH YEAR, I.E. THE PIPELINE)				
<hr/>				
II. DEVELOPMENT ASSISTANCE (IF ANY), AND DEVELOPMENT FUND FOR AFRICA				
A. Public Development Activities				
1. GOS Agricultural budget lines items	-	3.2	3.2	3.5
2.	-	-	-	-
Public Development Activities Totals:	-	3.2	3.2	3.5
B. Private Sector Programs				
1. GOS arrears to private sector firms	-	3.3	3.3	3.5
2. e.g., COOP, Housing	-	-	-	-
Private Sector Programs Totals:	-	3.3	3.3	3.5
C. Public Sector Recurrent Budget				
1.				
2.				
D. A.I.D. Operating Expenses (Trust Funds)				
<hr/>				
SUBTOTAL OF DA LC EXPENDITURES	-	6.5	6.5	7.0
(UNEXPENDED DA LC BALANCE AT END OF EACH YEAR, I.E. THE PIPELINE)				

FY 1990 Annual Budget Submission
 Table VI: Expenditures of Local Currency Generations
 (all in the U.S. dollar equivalents, and in \$ Millions)
 U.S. Fiscal year October 1 - September 30
 (Exchange Rate \$1 = FCFA 300)

<u>Sources/Purposes</u>	1987 Actual	1988 Est.	1989(*) Plan.	1990 Prop.
III. <u>PL 480</u>				
A. Public Development Activities				
1. Cereals Price Support.	-	1.1	0.5	0.5
2. Restructuring of CSA	0.2	0.2	0.2	-
3. Agricultural Development	4.1	0.07	-	-
4. Emergency Locust Grasshopper Campaign	-	0.2	-	-
Public Development Activities Totals:	<u>4.3</u>	<u>1.57</u>	<u>0.7</u>	<u>0.5</u>
B. Private Sector Programs				
1. Reduce GOS arrears to private sector	22.3	8.3	23.3	33.3
2. Agricultural Storage, transformation	-	0.5	0.3	0.5
Private Sector Program Totals:	<u>22.3</u>	<u>8.8</u>	<u>23.6</u>	<u>33.8</u>
C. Public Sector Recurrent Budget				
1. Title II Commodities Transport	-	1.2	-	-
2. Fertilizer Subsidy Support	-	2.4	-	-
3. GOS Title I Program Expenses	<u>5.8</u>	<u>5.7</u>	<u>4.1</u>	<u>8.0</u>
Public Sector Recurrent Budget Totals:	<u>5.8</u>	<u>9.3</u>	<u>4.1</u>	<u>8.0</u>
D. Trust Funds (if any) for PL 480				
Monitoring and Implementation	0.0	0.0	0.0	0.0
<hr style="border-top: 1px dashed black;"/>				
SUBTOTAL OF PL 480 EXPENDITURES	32.4	19.17	28.4	42.3
(UNEXPENDED PL 480 LC BALANCE AT END OF EACH YEAR, I.E. PIPELINE)				
<hr style="border-top: 1px dashed black;"/>				
GRAND TOTAL ALL LC EXPENDITURES	43.5	35.37	66.4	81.8
(GRAND TOTAL ALL UNEXPENDED LC BALANCES (E.I. THE PIPELINE)				
	(0)	(0)	(0)	(0)

(*) Based on estimate of sizeable reduction in the price of rice.

AFRICA BUREAU TABLE 1
FY 1990 ANNUAL BUDGET SUBMISSION

DFA AND FOOD AID REPORTING MATRIX - FY 1987 ACTUAL
((\$000))

SECTOR/SUBSECTOR	TOTAL	PROGRAMMING MODALITIES*				
		POL REF	NPA	WID	PRIV SECT	TRNG
SDP:	17,808	12,413	-	791	9,795	1,843.5
NATURAL RESOURCES MGT.	4,500	50	-	500	500	100
BIODIVERSITY	-	-	-	-	-	-
TROPICAL FORESTS	-	-	-	-	-	-
FACULTIES OR AGRICULTURE	-	-	-	-	-	-
AGRICULTURAL RESEARCH	800	500	-	20	30	400
AGRICULTURAL MARKETING	9,000	9,000	-	-	9,000	0.5
AGRICULTURE, N.E.S.	1,730	1,233	-	230	200	1,025
POPULATION	600	600	-	20	15	30
HEALTH	-	-	-	-	-	-
AIDS	-	-	-	-	-	-
CHILD SURVIVAL	900	850	-	-	-	50
PRIMARY EDUCATION	-	-	-	-	-	-
SECONDARY EDUCATION	-	-	-	-	-	-
VOCATIONAL EDUCATION	-	-	-	-	-	-
Other EDUC/HRD	88	70	-	7	-	88
DEVELOPMENT MANAGEMENT	100	100	-	4	-	100
FINANCIAL MARKETS	-	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-	-
ENTERPRISE DEVELOPMENT	50	10	-	10	50	50
OTHER**	40	-	-	-	-	-
TOTAL DFA	<u>17,808</u>	<u>12,413</u>	<u>-</u>	<u>791</u>	<u>9,795</u>	<u>1,843.5</u>
FOOD AID:	<u>13,600</u>	<u>1,300</u>	<u>8,700</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL DFA/FOOD AID RESOURCES	<u>31,408</u>	<u>13,713</u>	<u>8,700</u>	<u>-</u>	<u>-</u>	<u>-</u>

* Horizontally, for each sector/sub-sector activity, the total of dollar amounts may exceed the total amount for the activity.

** Represents AID/PC Small Project Assistance program (685-0270)

AFRICA BUREAU TABLE 1
FY 1990 ANNUAL BUDGET SUBMISSION

DFA AND FOOD AID REPORTING MATRIX - FY 1988 ESTIMATE
(\$000)

SECTOR/SUBSECTOR	TOTAL	PROGRAMMING MODALITIES*				TRNG
		POL REF	NPA	WID	PRIV SECT	
<u>DFA/SDP:</u>	23,450**	16,325	6,500	1,480	15,700	2,945.5
NATURAL RESOURCES MGT.	255	125	-	45	75	105
BIODIVERSITY	-	-	-	-	-	-
TROPICAL FORESTS	-	-	-	-	-	-
FACULTIES OR AGRICULTURE	-	-	-	-	-	-
AGRICULTURAL RESEARCH	2,215	400	-	30	20	370
AGRICULTURAL MARKETING	6,400	6,370	-	70	6,400	90.5
AGRICULTURE, N.E.S.	10,205	7,745	6,500	610	8,200	300
POPULATION	75	75	-	-	-	75
HEALTH	100	-	-	90	10	100
AIDS	-	-	-	-	-	-
CHILD SURVIVAL	120	-	-	-	-	-
PRIMARY EDUCATION	-	-	-	-	-	-
SECONDARY EDUCATION	-	-	-	-	-	-
VOCATIONAL EDUCATION	-	-	-	-	-	-
Other EDUC/HRD	775	420	-	30	60	975
DEVELOPMENT MANAGEMENT	2,140	525	-	465	525	600
FINANCIAL MARKETS	300	200	-	100	-	-
INFRASTRUCTURE	90	90	-	-	90	-
ENTERPRISE DEVELOPMENT	725	375	-	40	320	330
OTHER***	50	-	-	-	-	-
<u>TOTAL DFA</u>	<u>23,450</u>	<u>16,325</u>	<u>6,500</u>	<u>1,480</u>	<u>15,700</u>	<u>2,945.5</u>
<u>FOOD AID:</u>	<u>13,675</u>	<u>2,000</u>	<u>8,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>TOTAL DFA/FOOD AID RESOURCES</u>	<u>37,125</u>	<u>18,325</u>	<u>14,500</u>	<u>-</u>	<u>-</u>	<u>-</u>

* Horizontally, for each sector/sub-sector activity, the total of dollar amounts may exceed the total amount for the activity.

** Includes \$1,450,000 deobligated FY87 SDP no-year funds carried forward.

*** Represents AID/PC Small Project Assistance Program (685-0270) and FY88 Contingency line item under PD&S (685-0294)

AFRICA BUREAU TABLE 1
FY 1990 ANNUAL BUDGET SUBMISSION

DFA AND FOOD AID REPORTING MATRIX - FY 1989 PROPOSED
(\$000)

SECTOR/SUBSECTOR	TOTAL	PROGRAMMING MODALITIES*				
		POL REF	NPA	WID	PRIV SECT	TRNG
<u>DFA/SDP**:</u>	22,540**	20,520	6,660	2,330	13,110	2,100.2
NATURAL RESOURCES MGT.	395	300	-	150	-	600
BIODIVERSITY	-	-	-	-	-	-
TROPICAL FORESTS	-	-	-	-	-	-
FACULTIES OR AGRICULTURE	-	-	-	-	-	-
AGRICULTURAL RESEARCH	65	-	-	-	-	-
AGRICULTURAL MARKETING	4,700	4,700	-	-	4,700	0.2
AGRICULTURE, N.E.S.	16,340	14,800	6,500	2,130	8,210	600
POPULATION	45	45	-	-	-	-
HEALTH	65	65	-	-	-	-
AIDS	-	-	-	-	-	-
CHILD SURVIVAL	120	-	-	-	-	-
PRIMARY EDUCATION	-	-	-	-	-	-
SECONDARY EDUCATION	-	-	-	-	-	-
VOCATIONAL EDUCATION	-	-	-	-	-	-
Other EDUC/HRD	450	300	-	50	50	900
DEVELOPMENT MANAGEMENT	160	160	160	-	-	-
FINANCIAL MARKETS	-	-	-	-	-	-
INFRASTRUCTURE	-	-	-	-	-	-
ENTERPRISE DEVELOPMENT	150	150	-	-	150	-
OTHER***	50	-	-	-	-	-
<u>TOTAL DFA</u>	<u>22,540</u>	<u>20,520</u>	<u>6,660</u>	<u>2,330</u>	<u>13,110</u>	<u>2,100.2</u>
<u>FOOD AID:</u>	<u>12,495</u>	<u>300</u>	<u>9,700</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>TOTAL DFA/FOOD AID RESOURCES</u>	<u>35,035</u>	<u>20,820</u>	<u>16,360</u>	<u>-</u>	<u>-</u>	<u>-</u>

* Horizontally, for each sector/sub-sector activity, the total of dollar amounts may exceed the total amount for the activity.

** Includes \$540,000 from scheduled deobligations of FY88 SDP no-year funds reprogrammed under OMVS PPD Project (625-0621).

*** Represents AID/PC Small Project Assistance Program (685-0270).

AFRICA BUREAU TABLE 1
FY 1990 ANNUAL BUDGET SUBMISSION

DFA AND FOOD AID REPORTING MATRIX - FY 1990 AAPL
(\$000)

SECTOR/SUBSECTOR	TOTAL	PROGRAMMING MODALITIES*				
		POL REF	NPA	WID	PRIV SECT	TRNG
<u>DFA:</u>	22,040	11,915	7,000	2,855	9,915	4,820
NATURAL RESOURCES MGT.	50	-	-	10	30	30
BIODIVERSITY	-	-	-	-	-	-
TROPICAL FORESTS	-	-	-	-	-	-
FACULTIES OR AGRICULTURE	-	-	-	-	-	-
AGRICULTURAL RESEARCH	7,050	50	-	30	-	1,980
AGRICULTURAL MARKETING	10	-	-	15	60	60
AGRICULTURE, N.E.S.	12,650	11,200	7,000	2,590	9,570	1,450
POPULATION	75	75	-	-	-	-
HEALTH	50	50	-	-	10	50
AIDS	-	-	-	-	-	-
CHILD SURVIVAL	-	-	-	-	-	-
PRIMARY EDUCATION	-	-	-	-	-	-
SECONDARY EDUCATION	-	-	-	-	-	-
VOCATIONAL EDUCATION	-	-	-	-	-	-
Other EDUC/HRD	565	440	-	60	65	1,030
DEVELOPMENT MANAGEMENT	50	50	-	50	-	150
FINANCIAL MARKETS	50	50	-	10	50	-
INFRASTRUCTURE	-	-	-	-	-	-
ENTERPRISE DEVELOPMENT	150	50	-	40	130	70
OTHER**	1,340	-	-	-	-	-
<u>TOTAL DFA</u>	<u>22,040</u>	<u>11,915</u>	<u>7,000</u>	<u>2,855</u>	<u>9,915</u>	<u>4,820</u>
<u>FOOD AID:</u>	<u>10,000</u>	<u>500</u>	<u>10,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>TOTAL DFA/FOOD AID RESOURCES</u>	<u>32,040</u>	<u>12,415</u>	<u>17,000</u>	<u>-</u>	<u>-</u>	<u>-</u>

* Horizontally, for each sector/sub-sector activity, the total of dollar amounts may exceed the total amount for the activity.

** Represents AID/PC Small Project Assistance Program (685-0270) and \$1,300 for FY90 PD&S activities for which sectoral allocation is to be determined.

AFRICA BUREAU TABLE II
FY 1990 ANNUAL BUDGET SUBMISSION
PIPELINE ANALYSIS AND MODIFICATIONS TO LOP AND PACD

(\$000)

Project Number	Project Name	Total Cost Auth	Obligated Thru FY 1987	FY 87 Pipeline	FY 1988		FY 1989		FY 1990 Expend	Current PACD	Proposed PACD
					Oblig.	Expend.	Oblig.	Expend			
SAHEL DEVELOPMENT PROGRAM/DEA											
685-0235	Cereals Production II(*)	7700	7700	1514	-	1304	-	210	-	06/88	12/88(*)
685-0242	Rural Health Services(*)	10125	10125	6039	-	1600	-	2259	2180	04/89	12/91(*)
685-0248	Family Health & Pop.	20600	20600	16024	-	3482	-	3200	3200	06/92	None
685-0260	Community & Enterprise Dev.	9000	9000	4925	-	2808	-	1500	617	06/90	None
685-0269	Ag. Production Support	20000	20000	8991	6300	2500	4700	3000	3200	12/91	None
685-0270	AID/PC, Small Project Asst.	OPEN	OPEN	23	40	63	40	40	40	-	None
685-0280	Irrigation & Water Mgt.(**)	8500	9000	7457	500	1925	-	2000	1900	09/90	None(**)
685-0281	Transfer of Technology(***)	5000	10000	3649	4360	1473	937	2336	2700	09/90	09/95(***)
685-0283	Reforestation	10000	10000	9876	-	1039	-	1600	2000	07/93	None
685-0957	Senegal Ag. Research II	3596	3593	1722	1550	1089	-	1600	583	06/90	None
	Sub-totals	94521	100018	81871	60220	12750	17283	5677	17745	40	16420
Economic Support Fund											
685-0289	Economic Support Fund V	11575	11575	5528	-	5225	-	153	-	12/90	None
685-0291	AERFP-I	15000	15000	4762	-	4438	-	224	100	09/90	None
	Sub-totals	26575	26575	10290	-	9663	-	377	250	-	-
	TOTALS	121096	126593	108446	70510	12750	26946	5677	21922	940	16670

* Amendment for PACD extension will be completed on 06/88

** Amendment for LOP increase from \$8,500,000 to \$9,000,000 will be completed before end of FY 88.

*** Amendment for both LOP increase and PACD extension will be completed 06/88.

[] Scheduled for deobligation by 30 June 1988 and reobligation under IT project (685-0281) during FY 1989 (non-add).

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AFRICA BUREAU TABLE III
FY 1990 ANNUAL BUDGET SUBMISSION

PVO ACTIVITY

Project Grant No.	Project Title*	PVO Name (US/Non U.S.)	Source of Funding	LOP (FY yrs)	PVO LOP for Total Project & % of Total	FY 88 Obligations	FY 89 Obligations	FY 90 Obligations
XXX-XXXX	Small Scale Ag. Dev. Program II	(C) US/AFRICARE	ARDN (Match.)	86-90	85,038 - 100%	85,038	-	-
XXX-XXXX	Africa Water Project	(C) US World Vision Relief Organiz.	ARDN (Match.)	87-89	345,600 - 100%	-	-	-
XXX-XXXX	Child Survival Program	(C) US World Vision Relief Organiz.	HEALTH (Match.)	86-88	250,000 - 100%	**	**	**
XXX-XXXX	Expanding Women's Participation in Ag. and Small Enterprise Development	(C) US Overseas Education Fund	ARDN (Match.)	87-89	487,605 - 100%	**	**	**
XXX-XXXX	On-Farm Seed Project for Sub-Saharan Africa	(C) US Winrock International	ARDN (Match.)	87-92	845,000 - 100%	158,213	175,231	169,834
XXX-XXXX	Technical Assistance Program	(C) US Sister Cities International	ARDN	87-90	29,239 - 100%	**	**	**
938-XXX1	World Relief Africa Matching Grant	(C) US World Relief Corporation	ARDN (Match.)	87-92	109,236 - 16%	**	**	**
685-0260	Community & Enterprise Development	(B) US and Non US*** CARITAS (Non US)	SH	85-90	2,500,000 - 26% (37,719)	-	-	-
		US AFRICARE			(92,981)			
		PADEC (Non US)			(25,203)			
		US OEF Int'l			(52,553)			
		ABACED (Non US)			(26,191)			
		SOS Sabel Int'l (Non US)			(13,882)			
		CARITAS (Non US)			(35,445)			
		Aisa (Non US)			(2,560)			
PL-480	Title II Program (Regular)	(B) US/CRS	P2	Annual	-	3,675,000	-	-
XXX-XXXX	Pemba Development Project	(C) US/NCNW (Match.)	-	86-90	75,000 - 100%	75,000	-	-
XXX-XXX	Small Enterprise Development	(C) US/CRS (Match.)	-	88-92	2,000,000 - 100%	2,000,000	-	-

* (B) Indicates bilateral; (R) indicates regional; (C) indicates centrally-funded.
 ** Obligation levels not available, budget data managed in AID/W.
 *** U.S. New Transcentury will subgrant to PVOs a total amount of \$2,500,000 over the life-of-project.
 [] Brackets are used to indicate sub-obligations or expenditures; these are non-add.
 () Parens are used to indicate amounts for Community & Enterprise Development Project PVO activities and are non-add.

AFRICA BUREAU TABLE IV
FY 1990 ANNUAL BUDGET SUBMISSION

Regionally and Centrally Funded Buy-ins
(\$000)

<u>Project/Number</u>	<u>FY 1988 Estimate</u>	<u>FY 1989 Planned</u>	<u>FY 1990 Proposed</u>
NRMS/698-0467			
AFGRAD III/698-0455		-	-
ASCI-CCCD/698-0421			
Medex/698-0471			
SAARFA/698-0435			
AALC II/698-0442			
AFR-AHRF/698-9801			
AFR-SSH/698-9901			
Locusts/698-0517/625-0517			
NCNW-ID/698-0461			
Sahel Financial Mgt. /625-0974			
Family Health Int. 11/698-0462			
HumResDevelAssist/698-0463	(750)*	(800)*	(800)*
AfrPrivateEnterpDevFunds/698-0438			
FEWS/698-0466			
AfrDevSupport/698-0464			
HIV/AIDS Prev/698-0474			
PEDS II/940-2028-03			
Financial Markets/940-2005			
Privatization/940-0008			
S&T:SmallEnterpApproachEmployment/931-1090			
S&T:Market & TechnAccessProj (MTAP)/936-5426			
S&T:EEPA/936-5426			
Others	-----	-----	-----
Total			

()* OYB transfer.

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AFRICA BUREAU TABLE V: FY 1990 ANNUAL BUDGET SUBMISSION
REGIONAL AND CENTRALLY FUNDED ACTIVITIES*

Project Grant No.	Project Title	Org. Impl. (US/Non US)	LOP (yrs)	LOP (\$000)	FY 88 Obligations	FY 89 Obligations	FY 90 Obligations
I. Indirectly Related to Mission Portfolio:							
25-0963	Oral Rehydration Therapy - PRITECH	US	5	340	165,000	100,000	-
25-0969	Sahel Population Initiatives	US	3	100	-	-	-
25-0974	Sahel Regional Financial Management II	US	5	***	***	***	***
XX-XXXX	Family Health Planning Mgt/MSH	US	-	35	10,000	10,000	10,000
XX-XXXX	Private Enterprise/John Snow Inc.	US	5	-	-	50,000	-
98-0517	Emergency Locust Grasshopper Control Campaign	US	2	195	195,000	-	-
II. Not Related to Mission Portfolio:							
XX-XXXX	Assoc. for Surgical Contraception	US	-	20	-	10,000	10,000
XX-XXXX	JHPIEGO Regional Training Center	US	-	-	20,000	100,000	100,000
XX-XXXX	Columbia University Operation Research	US	6	-	300,000	300,000	300,000
XX-XXXX	On-Farm Seed Project for Sub-Saharan Africa	US	5	845	158,213	175,231	169,834
XX-XXXX	CRSP: Peanut	S&T/ACR	5	3,190	624,000	595,000	567,000
31-1254	CRSP: INTSORMIL/Sorghum Millet	S&T/ACR	-	***	***	***	***
31-1310	CRSP: Beans and Cowpeas	S&T/ACR	-	***	***	***	***
98-0413.05	Support to Regional Organizations (IDEP)	-	-	***	***	***	***
36-5826	Communication for Technology Transfer in Agriculture	-	-	***	***	***	***
36-5965	WHO/GPA	-	-	***	***	***	***
XX-XXX	AIDS/Communication	-	-	100	100,000	-	-
XX-XXXX	AIDS/Technology	-	-	100	-	100,000	-
XX-XXXX	HIV/AIDS Prevention in Africa	-	-	190	90,000	50,000	50,000
XX-XXXX	HIV/AIDS Prevention in Africa	-	-	120	20,000	50,000	50,000
II. Not Related to Mission Portfolio:							
25-9901	Special Self-Help	US Embassy	annual	-	100,000	100,000	100,000
25-9801	Human Rights	US Embassy	annual	-	20,000	20,000	20,000
XX-XXXX	Regional Labor Program (AALC)	S&T	-	228,000	50,000	***	***

Excludes River Basin Development programs
** Mission has received no specific information on future year levels; budget data managed by AID/W
Level of effort activity

AFRICA BUREAU TABLE VI.A
FY 1990 ANNUAL BUDGET SUBMISSION

Methods of Accountability for Local Currency Expenditures
For FY 1988
(\$000)

<u>Source/Type of Expenditure</u>	<u>Amount</u>	<u>Method of Accountability</u>	<u>USAID or Govt Action</u>
I. ESF			
A. ESF-VI/Priv. sector. Reduce GOS arrears to private sector/banking sector firms.	9,700	Letter of verification transmitting computer printout or other accounting record of payments during the previous 12 months.	GOS action. USAID/RCON follow-up with recipients on sample basis.
B.			
C.			
II. DFA			
A. Ag. Sector Grant/ Public Dev. Activities	3,200	Letter certifying alloca- tions to approved GOS agriculture-related budget line items.	GOS action. USAID/RCON follow-up.
B. Ag. Sector Grant/ Reduce GOS arrears to private sector firms.	3,300	Letter of verification transmitting computer printout or other accounting record of payments during the previous 12 months.	GOS action. USAID/RCON follow-up with recipients on sample basis.
C.			
III. PL 480			
A. Public Dev. Activities	1,600	PIL. Technical Orders Bank statement	GOS/USAID
B. Private Sector Prog.	8,800	PIL, Technical Order, TG doc. Bank statement	GOS/USAID
C. Public Sector Recurrent Budget	8,000	PIL, Technical Orders, U.S. Trust Fund, ALC	USAID
Total	34,600		

Table VII - List of Planned Evaluations
 FY 1990 ANNUAL BUDGET SUBMISSION
 Country/Office: USAID/Senegal

1925P

Project List (Project No. & Title)	Last Eval Completed (No./Yr)	FY 1989		FY 1990		Reasons/Issues	Funding Source (\$000)	USAID Person Days	Collateral Assistance
		Start (Qtr)	to End (Qtr)	Start (Qtr)	to End (Qtr)				
625-0958 OMVS Groundwater Monitoring	6/86	2	3			:PACD: 12/31/89 :(Lessons Learned + Impact) :The purpose of this project is to estab- :lish within the OMVS a system to monitor :and investigate potential problems of :groundwater development and management. :This evaluation will (a) identify :significant lessons learned in establish- :ing within OMVS a system to monitor and :investigate potential problems of ground- :water related to the development of :irrigation and the operation of Diama :and Manantali dams, and (b) assess the :impact of the Project on OMVS institu- :tional capabilities, given personnel :and funding constraints of the technical :agencies of the Member States and of the :OMVS.	:Project: 30	30	:PASA: 3 person-weeks :IQC: 3 person-weeks
PL 480 Title I FY 1986, 1987, 1988	None	2	3			:PACD: Multi-year :(Lessons Learned) :The PL 480 Title I program generates :local currencies through the sale of :imported rice which support self-help :measures in agricultural and rural :development. This evaluation will :assess the management effectiveness of :the program and its impact on the GCS :Cereals Plan.	PD6S 40	30	:AID/W or REDSO/WCA :TDY: 1 person-month :Contractor: :1 person-month
685-0288-0289-0290 Economic Support Fund IV, V & VI	None	3	4			:PACD: Multi-year :(Lessons Learned) :The ESF programs provide budgetary :resources to help meet costs associated :with structural reforms that were :adopted by the GOS. :This evaluation will assess the :effectiveness of the ESF grant as :an instrument for supporting economic :policy reform in Senegal.	PD & S 40	30	AID/W TDY: 1 person-month Contractor: 1 person-month

Note: All USAID/Senegal's planned evaluations contribute to the assessment of progress in achieving Mission's targets and benchmarks identified in Mission Action Plan.

(Seydou Cissé
 Assistant Program Officer
 25% of time)

Table VII - List of Planned Evaluations
 FY 1990 ANNUAL BUDGET SUBMISSION
 Country/Office: USAID/Senegal

Project List (Project No. & Title)	Last Eval Completed (Mo./Yr)	FY 1989			FY 1990			Reasons/Issues	Funding Source (\$000)	USAID Person Days	Collateral Assistance
		Start (Qtr)	End (Qtr)	AID/W (Qtr)	Start (Qtr)	End (Qtr)	AID/W (Qtr)				
685-0291 AEPRP-1	None	2	3				PACD: 09/30/90 (Lessons Learned + Threshold) The purpose of the Program is to support a package of tax reforms being undertaken by the GOS as part of its structural adjustment process. This evaluation will focus on assessment of (a) progress in, and the effects of, reducing protection against imports, and (b) progress on direct tax reform and the fiscal cadaster. The evaluation will develop specific recommendations for a follow-on policy reform program if that seems warranted.	Project: 40	30	IQC: 2 person-months	
685-0260 Community and Enterprise Development	6/87			3		4	PACD: 06/30/90 (Lessons Learned + Impact) The project has two purposes: (a) to strengthen the capacity of village organization (VOs), through private voluntary organizations (PVOS), to carry out development projects that benefit both the VOs and the region; and (b) to assist small scale enterprises (SSEs) to carry out increased and self-sustaining business activities. This evaluation will look at impact and lessons learned (a) targeted on specific areas highlighted in the Contractor's Report due January 1990, and (b) appropriate for the sustainability of the SSE component.	Project: 30	30	IQC: 6 person-weeks	
ROUTINE EVALUATIONS											
625-0621 OMVS Planning and Policy Development	None			1		2	PACD: 06/30/90 Mid-Term Evaluation The project two-fold purpose is (a) to strengthen the institutional capability of OMVS to plan, coordinate, and monitor investments in agricultural production and (b) to attract investments in agriculture and agriculture-related activities in the Senegal River Basin. This evaluation will assess overall project performance as well as the progress of each element.	Project: 60	30	Contractor: 3 person-months	

Note: All USAID/Senegal's planned evaluations contribute to the assessment of progress in achieving Mission's targets and benchmarks identified in Mission Action Plan.

Table VII - List of Planned Evaluations
 FY 1990 ANNUAL BUDGET SUBMISSION
 Country/Office: USAID/Senegal

Project List (Project No. & Title)	Last Eval Completed (Mo./Yr)	FY 1989		FY 1990		Reasons/Issues	Funding Source (\$000)	USAID Person Dyys	Collateral Assistance
		Start (Qtr)	AID/W (Qtr)	Start (Qtr)	AID/W (Qtr)				
685-0248 Family Health and Population	None			1	2	:PACD: 06/30/92 :Mid-Term Evaluation :The purpose of the project is (a) to :achieve an effective, nationwide family :planning program offered through public :and private sector institutions, and (b) :to improve the demographic data base :for more effective consideration of :population factors on development :planning. The major objective of this :evaluation will be to review progress :in achieving the service delivery, :training, IEC, census and policy develop- :ment targets as outlined in the P.P.	50	30	:REDSO/WCA TDY: :1 person-month :AID/W assistance in :contracting for :2 person-months
685-0269 Agricultural Production Support	None			1	2	:PACD: 12/31/91 :Mid-Term Evaluation :The project aims at facilitating privati- :zation of agricultural input distribution :and cereals seed multiplication. This :evaluation will carefully assess (a) :credit progress and trends in the :private sector's assumption of previously :public sector agricultural functions, :(b) the success of GOS efforts :to stimulate the private sector to assume :additional marketing responsibilities, :and (c) the operational and policy :changes desired by GOS in the seed :sector, agricultural statistics :reporting, and agricultural credit.	65	30	:AID/W TDY: :1 person-month :IQC: 3 person-months
685-0280 Irrigation and Water Management	None			3	4	:PACD: 09/30/90 :Mid-Term Evaluation :The project purpose is to expand and :improve village-level irrigated farming :in Bakel, and encourage private sector :participation that can be replicated :throughout the River Basin. This :evaluation will assess overall project :performance as well as the progress of :each element.	60	30	:IQC: :3 person-months
685-0281 Transfer of Technology	7/87			4	4	:PACD: 09/30/90 :The purpose of the project is to intro- :duce (or expand) the use of technology :and to improve management performance :among public and private organizations :and individuals. This evaluation will :examine the adequacy and appropriate :use of the various inputs and will :principally focus on performance at the :level of individual project :sub-activities.	60	30	:Contractor: :3 person-months

Note: All USAID/Senegal's planned evaluations contribute to the assessment of progress in achieving Mission's targets and benchmarks identified in Mission Action Plan.

Table VII - List of Planned Evaluations
 FY 1990 ANNUAL BUDGET SUBMISSION
 Country/Office: USAID/Senegal

Project Label (Project No. & Title)	Last Eval Completed (Mo./Yr)	FY 1989		FY 1990		Reasons/Issues	Funding Source (\$000)	USAID Person Days	Collateral Assistance
		Start (Qtr)	to End (Qtr)	Start (Qtr)	to End (Qtr)				
685-0283 Reforestation	None			2	3	:PACD: 07/31/93 :Mid-term Evaluation :The project purpose is to mobilize large :scale popular participation in tree :planting with local and private :resources. This evaluation will examine :whether (a) key project assumptions were :and are still valid, (b) the purpose :is still attainable, and (c) modifica- :tions, if any, should be made in the :project.	Project : 30	30	IQC: :6 person-weeks
685-0957 Senegal Ag. Research II	None			1	2	:PACD: 06/30/90 :Mid-term Evaluation :The purpose of this revised project, :given the changed assumptions since the :original project design and :USAID/Senegal's support for the GOS :Cereals policy, is to strengthen ISRA's :cereals-based research system in the :Senegal River Basin. This evaluation :will assess the progress made towards :achieving the project purpose.	Project : 60	30	:AID/W assistance in :contracting for 12 :person-weeks
PL 480 Title II	4/85	2	3			:PACD: Annual :Final Evaluation :PL 480 Title II provides processed food :products to improve maternal and child :health and nutrition through nutritional :supplementation, growth monitoring, and :nutrition/health education. This :evaluation will review the accomplish- :ments of the program since the 1985 :Evaluation as well as the program's :phase-out.	PD&S : 20	30	:AID/W or REDSO/WCA :TDY or Contractor: :1 person-month

Note: All USAID/Senegal's planned evaluations contribute to the assessment of progress in achieving Mission's targets and benchmarks identified in Mission Action Plan.

PVO ACTIVITIES

USAID/Senegal and U.S. and indigenous PVOs have established an on-going partnership to implement projects in the CDSS priority areas of agriculture, health and nutrition, natural resources management and private sector development. The USAID commitment to PVOs in Senegal is derived from its long-held conviction that PVOs can (1) generate local solutions to local problems with local resources; (2) increase participation in the development process; and (3) create income and employment opportunities for village organizations and small-scale entrepreneurs. This is particularly true as the GOS continues to implement reforms intended to cutback the role of government.

The USAID PVO strategy is aimed at helping U.S. and indigenous PVOs (1) organize and execute village-level income-generating activities; (2) strengthen the capacity of village-level organizations to carry out their own projects; (3) support small enterprise development; and (4) support NRM.

The Community and Enterprise Development Project (685-0260) is currently the principal bilateral instrument for implementing this strategy. Under the project:

(1) Grants have been awarded to two U.S. and six indigenous PVOs to support 55 village organizations (VOs) in implementing over 100 different productive activities and to improve the capacity of the VOs to plan and carry out additional activities.

(2) Project staff have conducted six training courses for all PVO sub-grantees in project monitoring, evaluation and financial management. Four indigenous and one U.S. PVO are now using systems from the project to develop proposals, manage their finances and implement activities funded from other sources.

(3) Project staff are developing the institutional capacity of indigenous PVOs to plan, design and implement village-level activities.

(4) A recent observation tour to Kenya, Thailand, Indonesia and the Philippines started an important GOS turnaround on a policy restricting PVOs from using generated income for operational support. In effect, this means that indigenous PVOs may now be able to raise money and become more self-reliant.

AID/W-funded matching grant activities carried out by U.S. PVOs are also directly supporting Mission priority areas in agriculture, nutrition and natural resource management. Recent matching grants to CRS and AFRICARE pave the way for exciting, new PVO support of small scale entrepreneurs.

PRIVATIZATION PLAN: NARRATIVE

The Government of Senegal is committed to encouraging a steadily increasing role for the private sector. Since 1983, the government has pushed a program of economic reform, restoring financial stability and encouraging delegation of responsibility to the private sector. The New Agricultural Policy introduced that year included plans for liberalizing the supply of agricultural inputs and boosting private trade in agricultural products; the Cereals Plan of 1986 urged private participation in production, marketing, imports, storage and transportation of local cereals. The New Industrial Policy called for disengagement of the state, privatization of public companies and increased incentives to small and medium scale private investors.

The government has made tangible progress in meeting these objectives. It has opened agriculture markets to private traders, eliminated fertilizer subsidies, raised producer prices, and eliminated a number of quantitative restrictions on imports. Implementation of its privatization of state-owned enterprises, however, show as a result of economic realities and conflicting political concerns.

In July 1985 the government first issued its strategy for liquidation, divesting and rehabilitating a number of public enterprises. It committed itself to a systematic reduction of bank debts to the private sector resulting from the liquidation in 1980 of the giant agricultural parastatal ONCAD (Office National de Cooperation et d'Assistance au Development). ONCAD's debt in June 1986 was \$290 million. Some progress in implementing these plans has been made. Servicing of the ONCAD debt was \$40 million in GOS FY 86-87 and an additional \$40 million in GOS FY 87-88.

The government began to develop plans for reduced government involvement in areas which could be picked up by the private sector. In October 1987 it announced the modalities for state divestment from ten of 26 companies identified for eventual participation. (The government has majority participation in 86 companies and minority interest in some 100 others.)

But efforts to privatize public companies have encountered difficulties--lack of financing, lack of a system for marshalling capital, and concerns about employment. Of ten companies identified for privatization in the program's first phase, four were slated to be sold last March. The election campaign

and its aftermath, however, have stalled the program; despite a continued commitment to selling ten companies by September, none has been sold, and a new appointee to head the privatization effort, while named, has yet to be installed. Four companies however have interested buyers.

A. Implementation Progress Report

During FY 87 and FY 88, USAID/Senegal has continued to press for economic liberalization and an increased role for the private sector through budget support, project aid and technical assistance.

Budget support: ESF-V established procedures for quarterly meetings between USAID and the GOS to review progress of agriculture reform and structural adjustments affecting private marketing of agriculture inputs and production; it funded studies on cereals and peanut pricing options and on constraints affecting small and medium-sized industries development; it called for audits of monopoly sugar and peanut companies. During the course of ESF programs II-V, the GOS eliminated subsidies to peanut oil pressing firms, ended its management of peanut seed stocks and opened cereals marketing to private traders.

AEPRP-I has supported GOS efforts to promote private sector expansion and to mobilize domestic resources through tax and tariff reforms. Since 1986 the government has reduced the average level of tariffs 40 percent, narrowed the number of goods affected, and removed quantitative restrictions on imports (except those covered by special agreements). Counterpart funds are being used to reduce government arrears on payments to private firms. The tax code is being reviewed, and the government is trying to negotiate an end to special agreements that exempt certain privileged businesses from tax.

PL 480, through self-help measures and local currency, has reinforced the Mission's dialogue with the government on its efforts to shift responsibilities to the private sector. One of the first self-help measures, for example, was the removal of restrictions on private marketing and transport of local cereals. Subsequently, the government lifted all restrictions on purchase, transport, and storage of local production. Another is the progressive elimination of fertilizer subsidies and encouragement of private sector fertilizer distribution.

Project assistance: New mission projects encourage private sector activities in priority areas--agriculture, health and natural resources management. Because the private sector is often undeveloped in these areas and the role private operators are being asked to perform relatively new, the targeted activities are high risk in the short term. There is no choice, however, in

the long term. The GOS cannot afford to assume responsibility for delivery of agriculture inputs and marketing of production; it cannot supply all health needs; reforestation requires significant private involvement and water management must be done by private users, supported by private services for irrigation development, operations and maintenance.

- Agriculture Production Support: The \$20.0 million project encourages the development of private multiplication, processing and distribution of cereals seeds; it also provides a \$9.0 million line of credit through local banks to private agricultural input suppliers and commodity traders.

- Reforestation: The \$10.0 million project funds development of private tree nurseries and plantations, working with private individuals, communities, and local organizations to demonstrate the benefits of agro-forestry-- increased yields and tree product as cash crops.

- Irrigation and Water Management: The \$9.0 million project will use private firms to design, construct and rehabilitate irrigation systems in Bakel, a region of the Senegal River Basin.

- Southern Zone Water Management: The \$18.5 million project now in design will strengthen the capacity of local, private water-user organizations to build and maintain small anti-salt and water retention dikes and contour berms to reclaim land and increase agricultural production. Local private firms will construct the dikes and berms.

- Family Health and Population: The \$20.6 million project provides \$1.5 million for private companies to include family planning as part of health services made available to employees.

- The Community and Enterprise Development Project: A \$9.0 million project providing credit to small enterprises and to communities through PVOs in Kaolack and Fatick. The project has made nearly 200 loans, average size about \$3,000, to traders, small producers, manufacturers and artisans. The loans carry an interest rate of 24 percent; the repayment rate--97 percent to date--is well above anything realized before in small enterprise lending in Senegal.

Technical assistance: In addition to technical assistance provided out of ESF, AEPRP or project-related funding, the Mission drew upon PRE Bureau assistance for a study of commercialization of food-processing technologies developed by the Food Technology Institute.

B. Mission Strategy and Plans for FY 1989

Our strategy during the coming year concentrates on (1) policy--setting the environment for a dynamic private sector; (2) project assistance to increase the private sector's role in agriculture, natural resources management, health and family planning; and (3) direct assistance to the private sector through credit, training and technology transfer focusing first on credit and on development of small and medium-sized companies in agro-related industries. Our objective is to help the GOS prove that its commitment to liberalization is sound, that an increased transfer of responsibility from the public to the private sector translates in economic growth. In agriculture, we are concentrating on provision of credit and marketing of inputs; elsewhere, we are encouraging divestiture of public enterprises and a reduction of protected, quasi-monopoly status for publicly-held or long-established private companies. We will use a combination of budget support, project assistance and direct technical assistance to pursue this strategy through policy dialogue and pilot examples.

Under ESF VI we will continue to raise a number of issues relating to privatization. Specifically included in the conditionality for ESF VI, the GOS will examine ways to remove a parastatal from milling and marketing rice and encourage private agro-industry in the Senegal River Valley; it will study and produce recommendations on a program for private semi-industrial processing of local cereals. Under AEPRP-II we will explore technical assistance to banks in inspection, supervision, credit allocation and loan recovery. In preparing follow-up to the Community and Enterprise Development Project, we will be looking at establishment of a private lending agency and in forestry, health and agriculture we will be continuing initiatives begun last year.

We have planned a number of steps to refine and advance our approach to private sector development: a private sector training needs assessment to analyze manpower constraints on the private sector and to see what training might be transferred from the public to private sector; possible assistance to the Ministry of Finance in assessing issues affecting private sector development--trade and industrial policy, tax, labor regulation, investment policies; studies on constraints affecting small and medium-sized enterprises; and a full review in the fall of our private sector strategy looking at policies affecting the private sector and services--credit, management training, marketing, technology transfer--important to private sector growth.

At the same time, we are continuing to encourage the government to consider divestment of public holdings, particularly in banking, but other areas as well. We will be meeting regularly with the unit within the Ministry of Finance responsible for privatization and, where appropriate, will offer

resources available from A.I.D. For example, we are sending participants for short-term training in restructuring public and private companies; we are planning to send participants to a workshop on privatization in June. For the moment, we are a relatively small player in this area, taking a back seat to the French and the World Bank. Our intention, based on our own time and program constraints, is to keep informed of progress towards divestment of the state portfolio, stay in contact with the key players, and draw upon AID/W, particularly PRE Bureau, resources when we have a comparative advantage.

C. Timeframe and Financial Resources

In FY 88 the Mission is providing \$10 million in ESF to continue support for agro-industrial reforms and increased attention to private sector development in the Senegal River Basin. In 1989 it proposes \$15 million through AEPRP-II for banking sector reform, including an effort to increase the share of private banks in Senegal's financial market, improve bank management, supervision and inspection; and mobilize domestic savings. It is also launching the \$18.0 million Southern Zone Water Management Project which includes support for private construction and maintenance of small water structures in mini-watersheds.

In addition, the Mission is using centrally-funded HRDA funds for a study of private sector training needs and PD&S funds, perhaps with help from PRE, to cover the costs of a review of the mission's current private sector strategy. We are using PD&S funds to pay for the initial inquiry into possible long-term assistance to the Ministry of Finance in analysis and formulation of policies affecting private sector development. The first phase of a long-term program, if the preliminary design looks interesting, may be funded under the Transfer of Technology Project. Also, discussions with Ministry of Finance on the GOS' privatization plan may identify areas where we may be helpful, drawing upon PRE resources.

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FY 1990 Annual Budget Submission
Table to Annex H
Micro, Small, and Small Farm Enterprises

ESF and DA
Dollar Commitments for Micro
And Small Enterprise Programs
(U.S. Dollars Thousands)

	FY 88 Est.	FY 89 Proposed	FY 90 AAPL
I. ESF Dollar Commitments			
A. For Micro Enterprise			
1. For Credit	0	0	0
2. For TA/Training	0	0	0
B. For Small Enterprise			
1. For Credit	0	0	0
2. For TA/Training	0	0	0
C. For Small Farmer			
1. For Credit	0	0	0
2. For TA/Training	0	0	0
ESF COMMITMENT TOTALS:	0	0	0
II. DA Dollar Commitments			
A. For Micro Enterprise			
1. For Credit	1,000	2,000	0
2. For TA/Training	1,100	600	600
B. For Small Enterprise			
1. For Credit	1,800	2,000	0
2. For TA/Training	320	325	80
C. For Small Farmer			
1. For Credit	100	200	0
2. For TA/Training	750	4,000	2,400
DA: COMMITMENT TOTALS	5,070	9,125	3,080

The Expenditure of Non-Project Assistance
Local Currency Generations for Micro and Small Enterprise
Programs
(In Thousands of U.S. Dollars Equivalent)

	FY 88 Est.	FY 89 Proposed	FY 90 AAPL
I. From ESF Generation			
A. For Micro Enterprises			
1. For Credit	0	0	0
2. For TA/Training	0	0	0
B. For Small Enterprise			
1. For Credit	0	0	0
2. For TA/Training	0	0	0
C. For Small Farmer			
1. For Credit	0	0	0
2. For TA/Training	0	0	0
II. From DA Generations (if any)			
A. For Micro Enterprise			
1. For Credit	0	0	0
2. For TA/Training	0	0	0
B. For Small Enterprise			
1. For Credit	0	0	0
2. For TA/Training	0	0	0
C. For Small Farmer			
1. For Credit	0	0	0
2. For TA/Training	0	0	0
III. From P.L. 480 Generation			
A. For Micro Enterprise			
1. For Credit	0	0	0
2. For TA/Training	0	0	0
B. For Small Enterprise			
1. For Credit	0	0	0
2. For TA/Training	0	0	0
C. For Small Farmer			
1. For Credit	0	0	0
2. For TA/Training	0	0	0

PL 480 NarrativeTITLE I

The current Title I program continues to build on the success of the Title I Program introduced in 1986 by working toward long-term reform in the agricultural sector, stabilizing the food supply and relieving GOS balance of payment pressures. Ongoing Title I activity constitutes an important element in the total package of U.S. assistance to Senegal, helping to meet present food needs while contributing to improved future food production and financial stability.

The Title I program is closely linked to the GOS and USAID economic and agricultural priorities as outlined in the CDSS. Title I self-help measures target mutual USAID and GOS goals: deregulation of cereals marketing; reinforcement of cereals price support mechanism; privatization of agricultural input distribution; improved GOS agricultural policy planning; and establishment of a sound food balance assessment methodology.

Specific uses of Title I local currency include progressively reduced fertilizer subsidies, meeting GOS debt to the private sector, reform of the cereals marketing board (CSA) and its policies, locust control, Title II rural transport and for support of the GOS Cereals Plan through the multi-donor Common Fund. Marketing, storage, and cereal transformation programs will also be supported with Title I local currency.

The request of \$10 million in revised AAPLs for FY89 and FY90 is an extension of our regular program request for \$10 million for the current program (FY86 - FY88). It will permit the USAID to concentrate all its development efforts on Title I under the PL 480 Program, given the phase-out of the CRS Title II Program beginning FY89 (see below). These added resources will also allow the USAID to sustain an influential dialogue on food and agricultural policy. We plan to explore the possibility of programming wood products, in addition to rice, to shelter the development objectives from the vicissitudes of commodity market trends and fluctuations.

Uses of the Title I LC are delineated in a Program Implementation Letter. These funds are deposited in a special account administered by the GOS, Ministry of Finance. USAID has access to, and receives information on this special account. Transfer of funds from the Special Account to agreed upon uses is co-signed by the GOS and USAID. In addition, the GOS is requested to provide USAID with supporting documentation as necessary. USAID also reserves the right to audit LC uses according to Mission requirements and procedures.

Title II

The USAID is not submitting a PL 480 Title II Program for FY89 and FY90. Catholic Relief Services, the current sponsor, has decided to phase out its program in the MCH category after FY88 shipments are distributed. CRS' decision is based on management and program considerations affecting its MCH programs worldwide. CRS has experienced difficulties in obtaining GOS/MOH support for certain program objectives, use of mothers contributions, and timely transport of the food. Additionally, since CRS is no longer prepared to accept responsibility for the use of mothers contributions to support field operations, it would have to call on scarce CRS/NY resources if the program were to continue.

The GOS has acquiesced in the decision. The GOS Ministry of Health (MOH) prefers to substitute more limited local foods for imported commodities. USAID concurs in CRS' decision to terminate MCH Title II, which is over 90% of its Title II program and its only food for development effort. For its own program and operational reasons, USAID does not propose any Title II program FY 1989.

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Country/Office Senegal - USAID
FY 1990 ANNUAL BUDGET SUBMISSION

TABLE XI

P.L. 480 TITLE I/III REQUIREMENTS
 (Dollars in Millions, Tonnage in Thousands)

	<u>ACTUAL</u>		<u>ESTIMATED</u>		<u>PROJECTED</u>	
	<u>FY 1988</u>		<u>FY 1989</u>		<u>FY 1990</u>	
	\$	MT	\$	MT	\$	MT
<u>COMMODITIES</u>						
<u>Title I</u>	10.0	28	10.0	35	10.0	35
<u>Total</u>	<hr/>					
of which	-	-	-	-	-	-
Title III	<hr/>					
<u>Total</u>	10.0	28	10.0	35	10.0	35
<u>COMMENT:</u>						

FY 1990 ANNUAL BUDGET SUBMISSIONTABLE XII

Country/Office Senegal - USAID

P.L. 480 TITLE I/IIISUPPLY AND DISTRIBUTION

(000 Metric Ton)

<u>STOCK SITUATION</u>	<u>FY 1989</u>	<u>ESTIMATED FY 1990</u>
Commodity - <u>RICE</u>		
Beginning Stocks	60	60
Production	70	80
Imports	325	335
Concessional	45	55
Non-Concessional	280	280
Consumption	455	470
Ending Stocks	0	+ 5

Commodity - _____

Beginning Stocks

Production

Imports

 Concessional

 Non-Concessional

Consumption

Ending Stocks

Commodity - _____

Beginning Stocks

Production

Imports

 Concessional

 Non-Concessional

Consumption

Ending Stocks

Comment:

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Organization USAID/SENEGAL
 Budget Plan Code (*)

TABLE VIII - FY 1987 ACTUAL (**)
 (\$000)

<u>EXPENSE CATEGORY</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Local Currency Estimate</u>	<u>Units</u>
<u>U.S. DIRECT HIRE</u>	U100	433.0		433.0	117.0	
OTHER MISSION FUNDED CODE 11	U105	-0-		-0-		
EDUCATION ALLOWANCES	U106	33.8		33.8		8.0
COST OF LIVING ALLOWANCES	U108	122.3		122.3		
OTHER MISSION FUNDED CODE 12	U110	4.1		4.1		
POST ASSIGNMENT - TRAVEL	U111	22.9		22.9		10.0
POST ASSIGNMENT - FREIGHT	U112	115.4		115.4	23.1	9.0
HOME LEAVE - TRAVEL	U113	42.6		42.6	34.1	7.0
HOME LEAVE - FREIGHT	U114	25.0		25.0	12.5	7.0
EDUCATION TRAVEL	U115	3.5		3.5	2.1	2.0
R AND R TRAVEL	U116	33.1		33.1	33.1	28.0
OTHER CODE 215 TRAVEL	U117	30.3		30.3	12.1	6.0
<u>FOREIGN NATIONAL DIRECT HIRE</u>	U200	211.2		211.2	211.2	
F.N. BASIC PAY	U201	186.5		186.5	186.5	15.8
OVERTIME/HOLIDAY PAY	U202	12.8		12.8	12.8	1.4
ALL OTHER CODE 11 - FN	U203	1.6		1.6	1.6	
ALL OTHER CODE 12 - FN	U204	10.3		10.3	10.3	
BENEFITS FORMER FN PERSONNEL	U205	-0-		-0-	-0-	-0-
<u>CONTRACT PERSONNEL</u>	U300	1,342.3		1,342.3	1,067.2	
PASA TECHNICIANS	U301	-0-		-0-		
U.S. PSC - SALARY/BENEFITS	U302	273.7		273.7		8.2
ALL OTHER U.S. PSC COSTS	U303	-0-		-0-	-0-	
F.N. PSC - SALARY/BENEFITS	U304	993.0		993.0	993.0	105.2
ALL OTHER F.N. PSC COST	U305	68.7		68.7	68.7	
MANPOWER CONTRACTS	U306	6.9		6.9	5.5	0.7
<u>HOUSING</u>	U400	888.1		888.1	799.5	
RESIDENTIAL RENT	U401	391.2		391.2	391.2	21.0
RESIDENTIAL UTILITIES	U402	142.8		142.8	142.8	
MAINTENANCE AND RENOVATION	U403	47.0		47.0	47.0	
QUARTERS ALLOWANCES	U404	-0-		-0-		
RESIDENTIAL FURNITURE/EQUIP	U405	68.2		68.2		
TRANS./FREIGHT - CODE 311	U406	21.6		21.6	2.2	
SECURITY GUARD SERVICES	U407	216.3		216.3	216.3	34.5
OFFICIAL RESIDENCE ALLOWANCES	U408	-0-		-0-		
REPRESENTATION ALLOWANCES	U409	1.0		1.0		

(*) COEA-87-21685-U000 3,238.5
 CSHX-87-21685-U000 700.0
 CES7-87-21685-U000 425.0

(**) Adjusted as of 04/30/88

Organization USAID/SENEGAL
 Budget Plan Code (*)

TABLE VIII - FY 1987 ACTUAL (**) (Continued)
 (\$000)

<u>EXPENSE CATEGORY</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Local Currency Estimate</u>	<u>Units</u>
<u>OFFICE OPERATIONS</u>	U500	1,488.9		1,488.9	1,055.5	
OFFICE RENT	U501	450.0		450.0	450.0	
OFFICE UTILITIES	U502	83.7		83.7	83.7	
BUILDING MAINT./RENOVATION	U503	20.0		20.0	20.0	
OFFICE FURNITURE/EQUIPMENT	U504	202.4		202.4		
VEHICLES	U505	44.1		44.1	44.1	
OTHER EQUIPMENT	U506	39.8		39.8	28.8	
TRANSPORTATION/FREIGHT	U507	30.4		30.4	6.1	
FURN/EQUIP/VEHICLE REPAIR/MAINT	U508	38.0		38.0	13.0	
COMMUNICATIONS	U509	110.8		110.8	110.8	
SECURITY GUARD SERVICES	U510	51.1		51.1	51.1	11.0
PRINTING	U511	-0-		-0-		
SITE VISITS-MISSION PERSONNEL	U513	22.2		22.2	13.3	146.0
SITE VISITS-AID/W PERSONNEL	U514	0.9		0.9		1.0
INFORMATION MEETINGS	U515	10.1		10.1	3.1	4.0
TRAINING ATTENDANCE	U516	0.8		0.8	0.2	2.0
CONFERENCE ATTENDANCE	U517	11.6		11.6	3.5	5.0
OTHER OPERATIONAL TRAVEL	U518	15.4		15.4	15.4	197.0
SUPPLIES AND MATERIALS	U519	276.9		276.9	194.5	
CONSULTING SVCS. - CONTRACTS	U521	14.8		14.8		0.3
MGT./PROF. SVCS. - CONTRACTS	U522	41.9		41.9		1.2
SPEC. STUDIES/ANALYSES CONT.	U523	0.6		0.6		0.1
ALL OTHER CODE 25	U524	23.4		23.4	17.9	(***)
TOTAL OPERATING EXPENSE BUDGET		4,363.5		4,363.5		
636C REQUIREMENTS	U601					
TOTAL ALLOWANCE REQUIREMENTS	U000	4,363.5		4,363.5	3,250.4	

OTHER INFORMATION

EXCHANGE RATE USED IN CALCULATIONS
 ESTIMATED INFLATION RATE

CFA 311 = US DOL 1.00
4%

U.S. DIRECT HIRE WORKFORCE LEVELS:

POSITIONS 24.0
 WORKYEARS 20.4

(*) COEA-87-21685-U000 3,238.5
 CSHX-87-21685-U000 700.0
 CES7-87-21685-U000 425.0

(**) Adjusted as of 04/30/88
 (***) See Table VIII (d)

Organization USAID/SENEGAL
 Budget Plan Code COEA-88-21685-U000

TABLE VIII - FY 1988 ESTIMATE
 (\$000)

<u>EXPENSE CATEGORY</u>	Func. Code	Trust Dollars	Trust Funds	Local Currency	
				Total Estimate	Units
<u>U.S. DIRECT HIRE</u>	U100	628.6		628.6	143.9
OTHER MISSION FUNDED CODE 11	U105	-0-		-0-	-0-
* EDUCATION ALLOWANCES	U106	93.1		93.1	15.0
COST OF LIVING ALLOWANCES	U108	250.0		250.0	
OTHER MISSION FUNDED CODE 12	U110	11.9		11.9	
* POST ASSIGNMENT - TRAVEL	U111	19.7		19.7	5.0
* POST ASSIGNMENT - FREIGHT	U112	93.9		93.9	33.8 7.0
* HOME LEAVE - TRAVEL	U113	39.5		39.5	31.6 6.0
* HOME LEAVE - FREIGHT	U114	46.6		46.6	23.3 6.0
* EDUCATION TRAVEL	U115	4.0		4.0	2.4 1.0
* R AND R TRAVEL	U116	41.4		41.4	41.4 34.0
* OTHER CODE 215 TRAVEL	U117	28.5		28.5	11.4 8.0
<u>FOREIGN NATIONAL DIRECT HIRE</u>	U200	184.1		184.1	184.1
* F.N. BASIC PAY	U201	168.5		168.5	168.5 12.5
* OVERTIME/HOLIDAY PAY	U202	4.5		4.5	4.5 0.3
ALL OTHER CODE 11 - FN	U203	1.3		1.3	1.3
ALL OTHER CODE 12 - FN	U204	9.8		9.8	9.8
BENEFITS FORMER FN PERSONNEL	U205	-0-		-0-	-0-
<u>CONTRACT PERSONNEL</u>	U300	1,570.9		1,570.9	1,334.9
* PASA TECHNICIANS	U301	-0-		-0-	-0-
* U.S. PSC - SALARY/BENEFITS	U302	235.2		235.2	-0- 5.7
ALL OTHER U.S. PSC COSTS	U303	48.7		48.7	48.7
* F.N. PSC - SALARY/BENEFITS	U304	1,200.0		1,200.0	1,200.0 105.6
ALL OTHER F.N. PSC COST	U305	83.0		83.0	83.0
* MANPOWER CONTRACTS	U306	4.0		4.0	3.2 0.3
<u>HOUSING</u>	U400	853.6		853.6	800.4
* RESIDENTIAL RENT	U401	397.3		397.3	397.3 19.5
RESIDENTIAL UTILITIES	U402	135.8		135.8	135.8
MAINTENANCE AND RENOVATION	U403	45.0		45.0	45.0
* QUARTERS ALLOWANCES	U404	-0-		-0-	-0-
RESIDENTIAL FURNITURE/EQUIP	U405	34.3		34.3	
TRANS./FREIGHT - CODE 311	U406	19.0		19.0	1.9
* SECURITY GUARD SERVICES	U407	220.4		220.4	220.4 36.9
OFFICIAL RESIDENCE ALLOWANCES	U408	-0-		-0-	-0-
REPRESENTATION ALLOWANCES	U409	1.8		1.8	-0-

* Unit data must be provided

Organization USAID/SENEGAL
 Budget Plan Code COEA-88-21685-U000

TABLE VIII - FY 1988 ESTIMATE
(continued)
 (\$000)

<u>EXPENSE CATEGORY</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Local Currency Estimate</u>	<u>Units</u>
<u>OFFICE OPERATIONS</u>	U500	1,172.8		1,172.8	1,019.0	
OFFICE RENT	U501	496.5		496.5	496.5	
OFFICE UTILITIES	U502	83.7		83.7	83.7	
BUILDING MAINT./RENOVATION	U503	10.0		10.0	10.0	
OFFICE FURNITURE/EQUIPMENT	U504	28.4		28.4	-0-	
VEHICLES	U505	-0-		-0-	-0-	
OTHER EQUIPMENT	U506	0.8		0.8	-0-	
TRANSPORTATION/FREIGHT	U507	9.0		9.0	1.4	
FURN/EQUIP/VEH REPAIR/MAINT	U508	20.5		20.5	20.5	
COMMUNICATIONS	U509	99.5		99.5	99.5	
* SECURITY GUARD SERVICES	U510	53.0		53.0	53.0	9.0
PRINTING	U511	-0-		-0-	-0-	
* SITE VISITS-MISSION PERSONNEL	U513	20.4		20.4	12.2	80.0
* SITE VISITS-AID/W PERSONNEL	U514	-0-		-0-	-0-	
* INFORMATION MEETINGS	U515	3.9		3.9	1.9	2.0
* TRAINING ATTENDANCE	U516	14.0		14.0	7.0	2.0
* CONFERENCE ATTENDANCE	U517	12.9		12.9	6.4	6.0
* OTHER OPERATIONAL TRAVEL	U518	16.0		16.0	16.0	85.0
SUPPLIES AND MATERIALS	U519	276.2		276.2	193.3	
* CONTRACT CONSULTING SVCS.	U521	-0-		-0-	-0-	
* CONTRACT MGT./PROF. SVCS.	U522	6.4		6.4	-0-	0.2
* SPEC. STUDIES/ANALYSES CONT.	U523	1.8		1.8	1.8	0.1
* ALL OTHER CODE 25	U524	19.8		19.8	15.8	(**)
TOTAL OPERATING EXPENSE BUDGET		4,410.0		4,410.0	3,482.3	
636C REQUIREMENTS	U601					
TOTAL ALLOWANCE REQUIREMENTS	U000	4,410.0		4,410.0	3,482.3	

OTHER INFORMATION

EXCHANGE RATE USED IN CALCULATIONS
 ESTIMATED INFLATION RATE

CFA 282 = US DOL 1.00
4%

U.S. DIRECT HIRE WORKFORCE LEVELS:

POSITIONS 24.0
 WORKYEARS 19.4

* Unit data must be provided

(**) See Table VIII (d)

Organization USAID/SENEGAL
 Budget Plan Code COEA-89-21685-U000

TABLE VIII - FY 1989 ESTIMATE
 (\$000)

<u>EXPENSE CATEGORY</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Local Currency Estimate</u>	<u>Units</u>
<u>U.S. DIRECT HIRE</u>	U100	617.9		617.9	128.7	
* OTHER MISSION FUNDED CODE 11	U105	-0-		-0-	-0-	
EDUCATION ALLOWANCES	U106	111.3		111.3		18.0
COST OF LIVING ALLOWANCES	U108	249.0		249.0		
OTHER MISSION FUNDED CODE 12	U110	12.0		12.0		
* POST ASSIGNMENT - TRAVEL	U111	15.0		15.0		4.0
* POST ASSIGNMENT - FREIGHT	U112	59.5		59.5	11.9	4.0
* HOME LEAVE - TRAVEL	U113	46.6		46.6	37.3	7.0
* HOME LEAVE - FREIGHT	U114	47.3		47.3	23.7	7.0
* EDUCATION TRAVEL	U115	4.0		4.0	2.4	1.0
* R AND R TRAVEL	U116	40.2		40.2	40.2	32.0
* OTHER CODE 215 TRAVEL	U117	33.0		33.0	13.2	7.0
<u>FOREIGN NATIONAL DIRECT HIRE</u>	U200	166.9		166.9	166.9	
* F.N. BASIC PAY	U201	152.4		152.4	152.4	9.0
* OVERTIME/HOLIDAY PAY	U202	6.1		6.1	6.1	0.3
ALL OTHER CODE 11 - FN	U203	1.5		1.5	1.5	
ALL OTHER CODE 12 - FN	U204	6.9		6.9	6.9	
BENEFITS FORMER FN PERSONNEL	U205	-0-		-0-	-0-	
<u>CONTRACT PERSONNEL</u>	U300	1,571.3		1,571.3	1,327.4	
* PASA TECHNICIANS	U301	-0-		-0-	-0-	
* U.S. PSC - SALARY/BENEFITS	U302	242.9		242.9	-0-	6.3
ALL OTHER U.S. PSC COSTS	U303	58.7		58.7	58.7	
* F.N. PSC - SALARY/BENEFITS	U304	1,183.4		1,183.4	1,183.4	106.2
ALL OTHER F.N. PSC COST	U305	81.3		81.3	81.3	
* MANPOWER CONTRACTS	U306	5.0		5.0	4.0	0.3
<u>HOUSING</u>	U400	884.0		884.0	860.5	
* RESIDENTIAL RENT	U401	400.7		400.7	400.7	20.0
RESIDENTIAL UTILITIES	U402	142.9		142.9	142.9	
MAINTENANCE AND RENOVATION	U403	60.1		60.1	60.1	
* QUARTERS ALLOWANCES	U404	-0-		-0-	-0-	
RESIDENTIAL FURNITURE/EQUIP	U405	13.2		13.2	1.3	
TRANS./FREIGHT - CODE 311	U406	7.9		7.9	0.8	
* SECURITY GUARD SERVICES	U407	254.7		254.7	254.7	39.2
OFFICIAL RESIDENCE ALLOWANCES	U408	2.5		2.5	-0-	
REPRESENTATION ALLOWANCES	U409	2.0		2.0	-0-	

* Unit data must be provided

Organization USAID/SENEGAL
 Budget Plan Code COEA-89-21685-U000

TABLE VIII - FY 1989 ESTIMATE
 (continued)
 (\$000)

<u>EXPENSE CATEGORY</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Local Currency Estimate</u>	<u>Units</u>
<u>OFFICE OPERATIONS</u>	U500	1,259.9		1,259.9	1,010.6	
OFFICE RENT	U501	486.7		486.7	486.7	
OFFICE UTILITIES	U502	83.7		83.7	83.7	
BUILDING MAINT./RENOVATION	U503	20.0		20.0	20.0	
OFFICE FURNITURE/EQUIPMENT	U504	78.8		78.8	-0-	
VEHICLES	U505	-0-		-0-	-0-	
OTHER EQUIPMENT	U506	-0-		-0-	-0-	
TRANSPORTATION/FREIGHT	U507	35.7		35.7	5.4	
FURN/EQUIP/VEH REPAIR/MAINT	U508	20.6		20.6	20.6	
COMMUNICATIONS	U509	107.0		107.0	107.0	
* SECURITY GUARD SERVICES	U510	54.6		54.6	54.6	9.0
PRINTING	U511	-0-		-0-	-0-	
* SITE VISITS-MISSION PERSONNEL	U513	25.0		25.0	15.0	85.0
* SITE VISITS-AID/W PERSONNEL	U514	2.0		2.0	-0-	1.0
* INFORMATION MEETINGS	U515	-0-		-0-	-0-	
* TRAINING ATTENDANCE	U516	-0-		-0-	-0-	
* CONFERENCE ATTENDANCE	U517	-0-		-0-	-0-	
* OTHER OPERATIONAL TRAVEL	U518	16.0		16.0	16.0	90.0
SUPPLIES AND MATERIALS	U519	268.0		268.0	183.4	
* CONTRACT CONSULTING SVCS.	U521	-0-		-0-	-0-	
* CONTRACT MGT./PROF. SVCS.	U522	39.0		39.0	-0-	1.0
* SPEC. STUDIES/ANALYSES CONT.	U523	-0-		-0-	-0-	
* ALL OTHER CODE 25	U524	22.8		22.8	18.2	(**)
TOTAL OPERATING EXPENSE BUDGET		4,500.0		4,500.0	3,494.1	
636C REQUIREMENTS	U601					
TOTAL ALLOWANCE REQUIREMENTS	U000	4,500.0		4,500.0	3,494.1	

OTHER INFORMATION

EXCHANGE RATE USED IN CALCULATIONS CFA 282 = US DOL 1.00
 ESTIMATED INFLATION RATE 4%

U.S. DIRECT HIRE WORKFORCE LEVELS: POSITIONS 24.0
 WORKYEARS 19.8

* Unit data must be provided

(**) See Table VIII (d)

Organization USAID/SENEGAL
 Budget Plan Code COEA-90-21685-U000

TABLE VIII - FY 1990 REQUEST
 (\$000)

<u>EXPENSE CATEGORY</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Local Currency</u>	
				<u>Total</u>	<u>Estimate Units</u>
<u>U.S. DIRECT HIRE</u>	U100	719.4		719.4	122.4
* OTHER MISSION FUNDED CODE 11	U105	-0-		-0-	-0-
EDUCATION ALLOWANCES	U106	120.9		120.9	17.0
COST OF LIVING ALLOWANCES	U108	255.5		255.5	
OTHER MISSION FUNDED CODE 12	U110	12.2		12.2	
* POST ASSIGNMENT - TRAVEL	U111	46.5		46.5	10.0
* POST ASSIGNMENT - FREIGHT	U112	152.5		152.5	30.5
* HOME LEAVE - TRAVEL	U113	23.6		23.6	3.0
* HOME LEAVE - FREIGHT	U114	25.2		25.2	3.0
* EDUCATION TRAVEL	U115	4.0		4.0	1.0
* R AND R TRAVEL	U116	44.0		44.0	28.0
* OTHER CODE 215 TRAVEL	U117	35.0		35.0	7.0
<u>FOREIGN NATIONAL DIRECT HIRE</u>	U200	171.9		171.9	171.9
* F.N. BASIC PAY	U201	157.0		157.0	9.0
* OVERTIME/HOLIDAY PAY	U202	6.3		6.3	0.3
ALL OTHER CODE 11 - FN	U203	1.5		1.5	
ALL OTHER CODE 12 - FN	U204	7.1		7.1	
BENEFITS FORMER FN PERSONNEL	U205	-0-		-0-	
<u>CONTRACT PERSONNEL</u>	U300	1,602.7		1,602.7	1,352.0
* PASA TECHNICIANS	U301	-0-		-0-	-0-
* U.S. PSC - SALARY/BENEFITS	U302	249.7		249.7	-0-
ALL OTHER U.S. PSC COSTS	U303	59.8		59.8	6.3
* F.N. PSC - SALARY/BENEFITS	U304	1,206.5		1,206.5	106.0
ALL OTHER F.N. PSC COST	U305	81.7		81.7	
* MANPOWER CONTRACTS	U306	5.0		5.0	0.2
<u>HOUSING</u>	U400	1,000.3		1,000.3	895.3
* RESIDENTIAL RENT	U401	412.7		412.7	20.0
RESIDENTIAL UTILITIES	U402	147.1		147.1	
MAINTENANCE AND RENOVATION	U403	61.9		61.9	
* QUARTERS ALLOWANCES	U404	-0-		-0-	-0-
RESIDENTIAL FURNITURE/EQUIP	U405	69.8		69.8	7.0
TRANS./FREIGHT - CODE 311	U406	41.9		41.9	4.2
* SECURITY GUARD SERVICES	U407	262.4		262.4	39.32
OFFICIAL RESIDENCE ALLOWANCES	U408	2.5		2.5	-0-
REPRESENTATION ALLOWANCES	U409	2.0		2.0	-0-

* Unit data must be provided

Organization USAID/SENEGAL
 Budget Plan Code COEA-90-21685-U000

TABLE VIII - FY 1990 REQUEST
(continued)
 (\$000)

<u>EXPENSE CATEGORY</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Local Currency Estimate</u>	<u>Units</u>
<u>OFFICE OPERATIONS</u>	U500	1,487.4		1,487.4	1,081.3	
OFFICE RENT	U501	501.7		501.7	501.7	
OFFICE UTILITIES	U502	87.1		87.1	87.1	
BUILDING MAINT./RENOVATION	U503	21.0		21.0	21.0	
OFFICE FURNITURE/EQUIPMENT	U504	132.8		132.8	-0-	
VEHICLES	U505	55.0		55.0	-0-	
OTHER EQUIPMENT	U506	-0-		-0-	-0-	
TRANSPORTATION/FREIGHT	U507	64.9		64.9	9.8	
FURN/EQUIP/VEH REPAIR/MAINT	U508	22.0		22.0	22.0	
COMMUNICATIONS	U509	110.2		110.2	110.2	
* SECURITY GUARD SERVICES	U510	56.1		56.1	56.1	9.0
PRINTING	U511	-0-		-0-	-0-	
* SITE VISITS-MISSION PERSONNEL	U513	25.5		25.5	15.3	90.0
* SITE VISITS-AID/W PERSONNEL	U514	2.0		2.0	-0-	1.0
* INFORMATION MEETINGS	U515	4.1		4.1	2.0	2.0
* TRAINING ATTENDANCE	U516	24.0		24.0	12.0	
* CONFERENCE ATTENDANCE	U517	15.0		15.0	7.5	4.0
* OTHER OPERATIONAL TRAVEL	U518	18.3		18.3	18.3	90.0
SUPPLIES AND MATERIALS	U519	280.0		280.0	196.0	
* CONTRACT CONSULTING SVCS.	U521	-0-		-0-	-0-	
* CONTRACT MGT./PROF. SVCS.	U522	39.8		39.8	-0-	1.0
* SPEC. STUDIES/ANALYSES CONT.	U523	-0-		-0-	-0-	
* ALL OTHER CODE 25	U524	27.9		27.9	22.3	(**)
TOTAL OPERATING EXPENSE BUDGET		4,981.7		4,981.7	3,622.9	
636C REQUIREMENTS	U601					
TOTAL ALLOWANCE REQUIREMENTS	U000	4,981.7		4,981.7	3,622.9	

OTHER INFORMATION

EXCHANGE RATE USED IN CALCULATIONS
 ESTIMATED INFLATION RATE

CFA 282 = US DOL 1.00
4%

U.S. DIRECT HIRE WORKFORCE LEVELS:

POSITIONS 24.0
 WORKYEARS 19.2

* Unit data must be provided

(**) See Table VIII (d)

TABLE VIII (a) OPERATING EXPENSE AND WORK FORCE NARRATIVE

Reason For Increase - FY '89 to FY '90

- U-100 U.S. Direct Hire Increase of 14% due to higher number of post assignments movements planned in FY '90 (10) than in FY '89 (4). FY '89 will see two departures, two arrivals at post while FY '90 will see six departures, four arrivals.
- U-200 Foreign National Direct Hire Increase of 3% due to regular step increases.
- U-400 Housing Increase of 13% due to increase in procurement of residential furniture/equipment and related freight. This increase is budgeted because for Fiscal Year '87, '88 and '89 the amount allocated to these two line items was only \$99.8, \$53.3 and \$21.1. The pattern is clear that if expenditures are not increased in these line items in the near future the mission US/DH's and families will suffer. The amount budgeted in FY '90 corresponds to the FY '89 procurement plan reviewed by the O.E. budget review team which visited the mission in April 1988. (The plan for FY '89 was delayed to FY '90 given the O.E. budget crisis in FY '88).
- U-500 Office Operations Increase of 18% due to increases in conference attendance, training attendance, office furniture/equipment, vehicles, and freight on office furniture/equipment and vehicles. Conference attendance and training are both budgeted at zero for FY '89 due to the O.E. budget crisis. The amounts budgeted in 1990 represent normal conference and training attendance. Vehicles and related freight is budgeted at \$73.0. No vehicles have been purchased since 1987 and none are planned for 1988 and 1989. Normal depreciation of vehicles requires replacements eventually. Amounts allocated to office furniture/equipment and related freight other than computer equipment for fiscal year '87, '88, and '89 are \$111.6, \$20, \$79.5 respectively. The \$149.7 allocated for 1990 corresponds to the FY '89 procurement plan reviewed by the OE budget review team which visited the mission in April 1988. (The plan for FY '89 was delayed to FY '90 given the O.E. budget crisis in FY '88).

O.E. Trust Fund

The mission has explored the possibility of a trust fund with the government of Senegal. These discussions are still at the preliminary stage and are made difficult given the current severe budgetary problems of the government. The mission will continue exploring the possibility of establishing a trust fund, but is not overly optimistic.

Management Improvements and Steps Taken to Reduce Costs

USAID/Senegal has had to cope during FY 88 with the most severe Operating Expense funding shortage that most officers have seen in their A.I.D. careers. We have had to take draconian measures to stay operational, what with the FY88 OE level set at \$4,400,000 and the FY89 capped at \$4.5 million. Furthermore, there developed during FY87 and FY88 a decrease of some \$2 million in the effective value of the Mission's OE allotment because of the increasing erosion in the value of the dollar vis-a-vis the CFA franc.

Severe FY88 OE budget limitations adversely affected the following categories; more detrimental effects are projected for FY89 if no relief becomes available. During FY89:

- training for U.S. and FSN employees will be reduced to near zero funding;
- operational travel will be curtailed significantly and approved on a case-by-case basis;
- workshop and seminar conference will be abandoned altogether;
- non-expendable property purchases will be restricted to far below actual needs;
- all of the official residence allowance and half of the representation allowance will not be available for expenditure; and
- overtime for FSN personnel unauthorized, except on a restricted, case-by-case basis, and FSN monetary performance awards will be rationed to less than one-fifth the average annual frequency.
- motorpool will be reduced by eight vehicles.
- FSN PSC's will be project-funded to the extent possible.
- a TCN will be replaced by a less expensive FSN.
- stricter controls will be maintained over expendable property.

The cost-saving measures summarized below were undertaken during FY88. These were in addition to those taken during FY87.

a. USAID/Senegal achieved savings of \$150,000 over the past three years by paring back on FAAS costs, by charging for services, and by improving efficiency. In addition, USAID/Senegal has withdrawn from all Embassy exchange accommodation services for all USDH and contract employees. We are currently relying upon Citibank for these services. We are in the process of pulling out of administrative supply, procurement, and functions for an additional projected savings of over \$30,000.

b. The USAID garage is performing all vehicle maintenance and repairs for the Embassy, USIS, USAID, and FAA, with USAID billing on the basis of costed out work orders, for estimated savings of the equivalent of \$40,000/annum.

c. The USAID garage/motorpool has implemented a short block exchange program to double vehicle life from 60,000 to 120,000 miles, or an additional two years, for official vehicles throughout the Mission. Calculations show that for every short block exchange, USAID (and the Mission in general) will save the equivalent of some \$10,000 since the cost in terms of USAID time and material per exchange, plus general body repairs, painting, and overhaul of steering linkage, can be kept to a maximum of the equivalent of \$4,500.

d. The USAID Executive Office, through the USAID Garage/Motorpool, established a no-cost proprietary arrangement with a local taxi company for hotel/airport transportation wherein the taxis are dispatched by the motorpool and paid for by the passenger(s). This service averages 80 airport/hotel picks-ups per month eligible for transiting personnel and TDy'ers, saving an estimated equivalent of \$17,000 in OE costs annually as well as 17,750 kilometers in wear and tear on the motorpool fleet.

e. The USAID Garage has put drivers on shifts to eliminate all in-town overtime for an estimated savings of the equivalent of \$10,000.

f. The Executive Office hired a photocopy machine technician at the equivalent of \$12,000/annum, terminated maintenance contracts and initiated ordering spare parts duty free from outside of Senegal to deal more economically with the high cost of unreliable maintenance contracts running the equivalent of \$15,000/annum for copy machines and \$8,000/annum for typewriters. Savings are projected at the equivalent of \$12,000/annum.

g. USAID has located a cheaper source of copy machine toner at a savings of the equivalent of approximately \$6,000 per year and a new supplier of copy paper at the equivalent of \$1.40 less per ream, saving more than the equivalent of \$8,400 per year.

h. USAID implemented a policy to refinish, repair and recover household furniture sets, to extend their useful life, at estimated savings of the equivalent of \$15,000/annum.

i. USAID detailed on-board FSN staff from offices with relatively manageable workloads to other offices to compensate for temporary workload or staff imbalances in lieu of adding to the OE burden by hiring new personnel, even temporary fill-ins.

j. USAID established a three-tier per diem policy for Americans, professional FSNs, and drivers representing savings of the equivalent of approximately \$11,000 annually in OE in-country per diem costs.

- k. The USAID Executive Office conducted a comparative cost study on vehicle insurance for both project and OE-funded vehicles. This established the basis for award of procurement of the lowest and best offer for an umbrella policy for all such vehicles for an estimated savings of the equivalent of \$5,000/annum.
- l. USAID significantly tightened screening procedures on non-Agency overseas visitors to lessen the average annual drain on USAID's logistical, translation, and other technical support systems.
- m. USAID cancelled all OE-funded training involving international travel.
- n. USAID reduced DHL costs from the equivalent of \$100 to \$500/month to less than \$100/month.
- o. USAID increased the level of project procurement funded thru contractors to reduce the number of OE-funded procurement actions.
- p. USAID/Controller reduced the level of contractor voucher review by relying on the standard agency contractor audit process. This has allowed a reduction of one full-time PSC position.
- q. USAID began coordination with the U.S. Embassy to gain approval from the GOS to exempt USAID office and USDH residential telephone, water and electricity bills from GOS taxation.
- r. USAID suspended all regular overtime for FSNs except the limited overtime necessary for the motorpool dispatcher and the Saturday morning USAID-Embassy-USAID courier runs.
- s. USAID restricted authorization for long distance telephone calls thereby reducing communications bills for FY88 from an anticipated local currency equivalent of \$111,000 to a projected equivalent of \$95,000.
- t. USAID charged Embassy for more costs related to the Joint Economic Unit.
- v. USAID stopped paying local taxes on purchases.

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Organization USAID/SENEGAL (685)

TABLE VIII (b)
INFORMATION ON U.S. PSC COSTS

<u>JOB/TITLE/DESCRIPTION</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>	<u>FY 1990</u>
Secretary, DIR	\$30,677 11/86-10/87	\$33,642 11/87-10/88	--	--
Secretary, D/DIR	21,797 11/86-10/87	24,379 11/87-10/88	25,106 11/88-10/89	25,859 11/89/10/90
Assistant Mgmt. Officer	27,192 5/87-4/88	15,100 5/88-10/88	--	--
Data Processing Manager	39,577 4/87-4/88	18,750 5/88-10/88	37,468 11/88-10/89	38,592 11/89/10/90
Motorpool Supervisor	58,846* 2/87-11/87	113,025* 12/87-10/88	115,672 11/88-10/89	118,213 11/89/10/90
Secretary, Commercial Unit	4,767 8/87-12/87	--	--	--
Financial Analyst	--	7,433 11/87-2/88	--	--
Financial Analyst	--	10,000 7/88-10/88	26,103 11/88-10/89	26,886 11/89/10/90
Computer Systems Coord.	63,821 10/86-6/88	34,740 7/88-10/88	60,417 11/88-10/89	62,004 11/89/10/90
Supervisory Translator	7,818 8/87-10/87	22,828 12/87-10/88	28,192 11/88-10/89	29,038 11/89/10/90
Short-term Contractors	19,252	4,000	8,600	8,860
	<u>0.9 w/y</u> \$273,747	<u>0.2 w/y</u> \$283,897	<u>0.3 w/y</u> \$301,558	<u>0.3 w/y</u> \$309,452

* Increase in cost over 1987 due to classification in 1987 of certain costs under the following function codes: U401 20,000

U402 6,000

U407 1,000

Total costs in 1987 was therefore 85,846

Includes Expense Categories U-302 and U-303
All are paid by dollar appropriated funds

Organization USAID/SENEGAL (685)

TABLE VIII (b)
Information on Foreign National PSC Costs

<u>Job Title/Description</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>	<u>FY 1990</u>
<u>PROGRAM OFFICE</u>				
Program Specialist	21.9	24.7	25.0	25.4
Program Assistant	9.9	11.5	11.7	12.0
Admin. Assistant	14.7	16.7	17.0	17.4
Admin. Assistant	11.1	12.8	13.1	13.4
Secretary	10.6	11.8	12.0	13.3
Assistant Librarian	10.7	12.2	12.4	12.8
Housing Guaranty Officer	5.5 (A)	14.4	14.7	15.0
<u>FOOD FOR PEACE OFFICE</u>				
Program Specialist Nutrition	15.3	17.3	17.6	18.0
Admin. Assistant	9.9	11.5	11.7	12.0
Bilingual Secretary	9.2	10.2	10.4	10.7
<u>PROJECT DEVELOPMENT OFFICE</u>				
Project Design & Dev. Off.	26.2	29.6	30.1	30.6
Program Assistant	17.8	20.2	20.6	21.0
Participant Trng. Assistant	13.4	15.1	15.4	15.7
Admin. Assistant	11.0	12.4	12.6	13.0
Bilingual Secretary	10.2	11.5	11.7	12.0
Secretary Receptionist	9.8	11.0	11.2	11.5
<u>AGRICULTURE DEV. OFFICE</u>				
Program Assistant	16.0	18.0	-	-
Admin. Assistant	14.4	16.2	16.5	16.9
Bilingual Secretary	10.5	11.8	12.0	12.4
Bilingual Secretary	10.5	11.8	12.0	12.4
Bilingual Secretary	10.7	12.1	12.4	12.8
Program Assistant	19.3	21.6	22.0	22.5
Program Assistant	15.4	-	-	-
Assistant Project Officer	15.6	17.6	18.0	18.3
Economist	16.8	18.8	19.2	19.6
Bilingual Secretary	-	12.9	13.2	13.5
<u>HEALTH, POP. & NUTRITION OFF.</u>				
Admin Mgmt. Specialist	21.6	24.5	25.0	25.4
Admin. Assistant	10.5	11.8	12.0	12.4
Bilingual Secretary	11.0	12.4	12.6	13.0
Bilingual Secretary	11.1	12.8	13.1	13.4
Nutrition & Population Assist.	21.7	24.5	-	-

Figures are in \$000

All contracts are for one (1) workyear for each fiscal year and cover October 1, thru September 30 except as noted below:

(A) 0.5 workyears (10/86 - 3/87)

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Organization USAID/SENEGAL (685)

TABLE VIII (b)
Information on Foreign National PSC Costs
 (Continued)

<u>JOB TITLE/DESCRIPTION</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>	<u>FY 1990</u>
<u>IRRIGATION WATER MGMT. & ENG.</u>				
Construction Technician	10.9	12.4	12.6	13.0
Program Assistant	23.9	25.8	26.3	26.8
Engineer Technician	15.8	18.0	18.4	18.7
Draftsman/Architect	8.5	9.7	9.9	10.2
Project Coordinator	23.8	27.0	-	-
Admin. Assistant	13.5	14.8	15.1	15.4
Bilingual Secretary	9.3	10.5	10.7	11.0
Bilingual Secretary	10.7	12.1	12.4	12.8
Secretary	10.7	12.1	12.4	12.8
<u>REGIONAL CONTROLLER'S OFFICE</u>				
Controller Assistant (TCN)	-	43.7 (B)	10.0 (C)	-
Accountant	-	-	13.3	13.6
Admin. Assistant (Payroll)	11.2	12.6	12.9	13.3
Chief Voucher Examiner	4.0 (D)	15.6	15.9	16.2
Accountant/Computer Op.	-	8.0 (E)	10.5	10.8
Travel Voucher Examiner (TCN)	-	6.7 (F)	15.9	16.5
Admin. Assistant	12.4	13.9	14.2	14.5
Chief Accountant/Computer Sect.	14.9	16.8	17.1	17.5
Voucher Scheduler	7.2	8.2	8.4	8.7
Voucher Examiner	8.7	9.8	10.0	10.3
Voucher Examiner	8.3	9.4	9.6	9.9
<u>EXECUTIVE OFFICE</u>				
Admin. Assistant/Travel	11.6	13.0	13.3	13.6
Admin. Clerk/Receptionist	7.0	7.9	8.1	8.3
Secretary	11.0	12.5	12.7	13.1
Supervisory Translator	17.1	19.3	19.7	20.0
Translator	16.2	18.3	18.7	19.0
Translator	16.5	18.2	18.6	18.9
Contract Mgmt. Specialist	23.0	26.0	26.4	26.8
Special Assistant, STDO	12.4	13.6	13.9	14.3
Secretary, STDO	7.6	8.5	8.7	8.9
Computer Systems Assistant	6.2 (G)	7.0 (H)	16.5	17.0
Clerk/Messenger	-	-	13.3	13.7
Machine Operator	6.8	7.6	13.9	14.2
Purchasing Agent	8.7	9.8	10.0	10.3
Records Specialist	-	8.6	8.7	9.0
Records Technician	6.5	7.3	7.4	7.7
Records Specialist	7.9	9.0	9.2	9.5
ASU Clerk	7.5	8.4	8.6	8.9
Clerk/Messenger	4.9	5.5	5.6	5.8

Figures are in \$000

All contracts are for one (1) workyear for each fiscal year and cover October 1, thru September 30 except as noted below:

- | | |
|-----------------------------------|-----------------------------------|
| (B) 0.8 workyears (1/88 - 10/88) | (E) 0.8 workyears (1/88 - 9/88). |
| (C) 0.2 workyears (11/88 - 12/88) | (F) 0.5 workyears (6/88 - 10/88). |
| (D) 0.3 workyears (7/87 - 9/87) | (G) 0.4 workyears (5/87 - 9/87). |
| | (H) 0.5 workyears (4/88 - 9/88). |

Organization USAID/SENEGAL (685)

TABLE VIII (b)
Information on Foreign National PSC Costs
 (Continued)

<u>JOB TITLE/DESCRIPTION</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>	<u>FY 1990</u>
<u>EXECUTIVE OFFICE (Cont'd)</u>				
Motorpool Asst. Supervisor	8.9	10.1	10.3	10.6
Expendable Supply Specialist	7.3	8.3	8.6	8.8
Driver	7.4	8.5	8.7	8.9
Driver	-	-	8.1	8.8
Driver	7.0	7.9	8.1	8.3
Driver	7.0	7.9	8.1	8.3
Driver	7.0	7.9	8.1	8.3
Driver	7.0	7.9	8.1	8.3
Driver	7.0	7.9	8.1	8.3
Driver	5.1	5.7	5.8	6.0
Driver	5.1	5.7	5.8	6.0
Driver	7.0	7.9	8.1	8.3
Driver	5.1	5.7	5.8	6.0
Driver	4.8	5.4	5.5	5.7
Chief Mechanic	6.6	7.4	7.5	7.8
Chief Mechanic	6.6	7.4	7.5	7.8
Electrician Mechanic	4.8	5.4	5.5	5.7
Mechanic	4.9	5.4	5.5	5.7
Mechanic	6.8	7.6	7.8	8.0
Mechanic	5.0	5.6	5.7	5.9
Mechanic Helper	5.0	5.6	5.7	5.9
Mechanic Helper	4.7	5.2	5.3	5.5
Char force Supervisor	7.3	8.3	8.5	8.8
Cleaner	3.8	4.3	4.4	4.6
Cleaner	4.4	5.0	5.1	5.3
Cleaner	4.4	5.0	5.1	5.3
Cleaner	4.1	4.6	4.7	4.9
Cleaner	4.7	5.3	5.4	5.6
Cleaner	3.8	4.3	4.4	4.6
Receptionist	8.4	9.5	9.7	10.0
Day Guardian	5.3	6.0	6.1	6.3
Day Guardian	5.3	6.0	6.1	6.3
Day Guardian	-	5.3	5.4	5.6
Mechanic	4.7	5.2	5.2	5.4
Procurement Specialist	12.2	13.7	14.0	14.3
Purchasing Agent	12.2	13.7	14.0	14.3
Procurement Specialist	13.9	15.7	16.0	16.3
Accountant Technician	13.6	15.2	15.5	15.8
Purchasing Agent	13.6	15.2	15.5	15.8
Admin. Assistant	12.0	13.5	13.8	14.1
Librarian Secretary	8.7	9.8	10.0	10.3
Purchasing Agent	12.2	13.7	14.0	14.3
	<u>1,061.7</u>	<u>1,283.0</u>	<u>1,264.7</u>	<u>1,288.2</u>
TOTAL WORKYEARS	105.2	105.6	106.2	106.0

Figures are in \$000

Organization USAID/SENEGAL (685)

TABLE VIII (c)
MANPOWER CONTRACT DETAIL

<u>DESCRIPTION</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>	<u>FY 1990</u>
Temporary secretarial and/or professional services to fill in leave absences.				
TOTAL COST	\$6,900	\$4,000	\$5,000	\$5,000
Workyear Level of Effort (FSN)	.7	.3	.3	.2

Expense Category U-306

All payments are from dollar appropriated funds

Organization USAID/SENEGAL (685)

TABLE VIII (d)
ALL OTHER CODE 25 DETAIL

<u>DESCRIPTION</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>	<u>FY 1990</u>
No individual obligation under Expense Category U-524 with an annual cost of \$10,000 or more. U-524 funding used for the following activities:				
Training	6,100	4,400	8,000	12,200
Translations	2,570	500	500	500
Vehicle Insurance	8,000	8,000	6,000	6,100
Vehicle entry fees	1,300	2,500	2,000	2,100
Medical Expenses	-	1,000	1,000	1,200
Miscellaneous Services	<u>5,430</u>	<u>3,400</u>	<u>5,300</u>	<u>5,800</u>
	<u>\$23,400</u>	<u>\$19,800</u>	<u>\$22,800</u>	<u>\$27,900</u>

TABLE VIII(e)
OBLIGATIONS FOR ACQUISITION, OPERATION
AND USE OF INFORMATION TECHNOLOGY SYSTEMS
(\$000)

<u>ITEM AND EXPLANATION</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>	<u>FY 1990</u>
1. Capital Investment:				
A. Purchase of Hardware				
Replacement Items	2	13	35	35
New Property in Budget	139	5		
New Property not in Budget		(20)*	(82)(a)*	(82)*
See attached for details				
B. Purchase of Software				
	3	3	8	10
See attached for details				
C. Site Facility UPS-15 KAV				
Cabling	23		2	(15)**
	3			
SUBTOTAL Section 1	<u>170</u>	<u>21</u>	<u>45</u>	<u>45</u>

(a) When moving into our new building (probably in 1990), we want to install WANG Net to interconnect workstations. Hardware purchase should be in 1989.

* Includes New requirements not included in Table VIII or in items 5 and 6 due to shortage of OE Funds. See Detailed listing.

** Electrical cabling for new building not included on Table VIII or items 5 and 6 due to shortage of OE Funds.

2. Personnel:

A. Compensation, Benefits and Travel

NO DIRECT HIRES

B. Workyears

3. Equipment Rental, Space and Other Operating Costs:

A. Lease of Equipment

B. Space

C. Supplies and Other
Material

30

20

20

32

D. Non-Commercial Training

14

.8

2

SUBTOTAL Section 3

30

34

20.8

34

TABLE VIII(e)
(Continued)

<u>ITEM AND EXPLANATION</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>	<u>FY 1990</u>
4. Commercial Services				
A. Computer Time				
B. Leased Telecommunications Services			2	5
C. Operations and Maintenance				
(1) Operations	65	67	69	73
(2) Maintenance:				
Other than WANG Equipment	2	2	3	3
WANG Equipment (Local maintenance)				
WANG Equipment (A.I.D./W maintenance)	28	(30)*	(37)*	(40)*
D. Systems Analysis and Programming:	-0-	-0-	5	10
E. System Design and Engineering				
F. Studies and Other				
SUBTOTAL Section 4	<u>95</u>	<u>69</u>	<u>79</u>	<u>91</u>
*Not included in totals below since they are to be centrally funded from 1988 on.				
5. TOTAL DOLLARS **	<u>295</u>	<u>124</u>	<u>144.8</u>	<u>170</u>
TOTAL WORKYEARS (From item 2A)	<u>No Direct Hires</u>			
6. MISSION ALLOWANCE LEVELS:				
A. Existing systems	<u>133</u>	<u>119</u>	<u>144.8</u>	<u>170</u>
B. New or expanded systems **	<u>162</u>	<u>5</u>	<u>0</u>	<u>0</u>

** Detailed Procurement Plan lists items which would be purchased if money were available. No money is included here for new or expanded systems due to a shortage of OE funds.

INFORMATION TECHNOLOGY NARRATIVE

Currently 24 work stations and eight printers are attached to an OIS140 providing excellent word processing support to over 180 users. Twelve of the 24 work stations are WANG PCs and USAID/DAKAR also has eleven IBM or IBM compatible machines supporting SCIMate, DBASE III, PowerBase, Lotus 123, and Multimate, to name the main ones. A VS65 is waiting to be installed.

2. The priorities in the next three years include installing the VS65 around July 88, after the arrival in Dakar of an Embassy Direct Hire Systems Manager with VS training who should be able to provide substantial support. In August, the Wang Systems Manager will receive three weeks offshore training. This will occur after the physical installation of the VS65 to determine if anything is missing or not functioning. Then MACS will be installed, after which the Wang Assistant Systems Manger will be sent for three weeks training (approx. Sept. 88). If the MACS software is installed before Oct. 1, 1988, fiscal year 89 data will be input into the MACS system. The VS65 and the OIS140 will be run concurrently because the VS65 would probably degrade under the demands of the Mission.

After MACS is up and running, VS software for the Supply Management Office will be tested and other applications will be developed or obtained from AID Washington and installed. 1989 should also see increased in house training in the basic software packages.

Construction of a new USAID/RIG building will probably start fiscal year 89. The cabling to interconnect the workstations and the central systems should be a broadband WANG Net system, the components of which have been included in the 89 detailed budget but not in Table VIII due to OE constraints. The exact cost of such a line is unknown at this time. The DAKAR Embassy will be installing a dedicated data line around August of this year. More complete information on cost and potential uses will be known later. ISC2 (telecommunications with AID/Washington and other worldwide AID missions) installation will be considered if better telephone communications becomes available at a reasonable cost.

Within the next year a bulletin board will be set up on an IBM compatible machine for transmitting and receiving information locally and from overseas and many of the Mission computers could be hooked up to this bulletin board via modem if funds become available to purchase modems.

Budgeted equipment purchases for 1988 and 1989 and 1990 are replacement only. New property items are listed in the detail for information.

3. Current and projected ratios of staff to Computers/OIS terminals are as follows:

1987	1988	1989	1990
180/35 = 5.1	180/38 = 4.7	180/38 = 4.7	180/38 = 4.7

FY 87 Procurement Plan Actual

Line item 310

I. Replacement Property Requirements

Item/Quantity	Unit Costs	Ext Costs	Pkg/Shipping	Total
Computer Printer	1,837	1,837	250	2,087

II. New Property Requirements

Computer Monitors	2,818	2,818	2,000	4,818
WANG VS-65	119,444	119,444	12,000	131,444
Computer Printers	2,450	2,450	N/A	2,450
TOTAL		124,712	14,000	138,712

III. Total 310 Property Requirements FY87 (inc I & II)	140,799
Expendable Supplies for FY87 Totaled	29,814
Maintenance Contracts cost approximately	30,000

Line item U-504 Other Equipment O.C. 319

UPS Unit 15 KVA	23,294	23,294	Local	23,294
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Purchased from Richard Equipment of Dakar, Senegal

FY 88 Procurement Plan Line Item 310

I. Replacement Property Requirements

Item/Quantity	Unit Costs	Ext Costs	Pkg/Shipping	Total
WANG Daisy Printer	3,825	3,825	1,722	5,547
WANG 5577	5,079	5,079	2,285	7,364
TOTAL		8,904	4,007	12,911

II. New Property Requirements

WANG PCs 3	5,000	15,000*	4,500*	19,500*
Modems (2)	400	800*	500*	1,300*
Change VS-65 to Purchase		4,500	None	4,500
TOTAL New Property		20,300	5,000	25,300

III. Total Property Requirements FY88 (inc I & II)	38,211
Expendable Supplies for FY88 should Total Approximately	20,000
Maintenance Contracts will cost approximately	32,000

NOTE: All WANG related hardware will be purchased from WANG, all others from Government Technology Services.

*Not included in ABS Budget in Table VIII due to shortage of OE Funds.

FY 89 Procurement Plan Line Item 310

I. Replacement Property Requirements

Item/Quantity	Unit Costs	Ext Costs	Pkg/Shipping	Total
WANG Daisy Printer	3,825	3,825	1,722	5,547
WANG 5577	5,079	5,079	2,285	7,364
WANG PCs 3	5,000	15,000	4,500	19,500
WANG PM016 Printers 3	636	1,908	600	2,508
TOTAL		25,812	9,107	34,919

II. New Property Requirements*

Modems (4)	400	1,600	300	1,900
Covers for PM015 (2)	400	800	none	800
ICS 2 Equipment and Software	3,000	3,000	1,000	4,000
Interface boards for IBM/VS Con	2,000	2,000	500	2,500

WANG NET CABLING - For new building:

1/floor = 4 FASTLAN - AT	1,040	4,160	1,500	5,660
5/floor = 20 FASTLAN - BT	640	12,800	3,000	15,800
10/floor = 40 FASTLAN - CT	144	5,760	2,000	7,760
16 Nutmex	1,840	29,440	6,000	35,440
2 CIUs	2,470	5,940	2,000	7,940
TOTAL		65,500*	16,300*	81,800*

III. Total Property Requirements FY89 (inc I & II)	116,719*
Expendable Supplies for FY89 should Total Approximately	30,000
Maintenance Contracts will cost approximately	39,000

NOTE: All WANG related hardware will be purchased from WANG, all others from Government Technology Services.

*All new property requirements are not included in ABS Budget in Table VIII due to shortage of OE Funds.

FY 90 Procurement Plan OC 310

I. Replacement Property Requirements

Item/Quantity	Unit Costs	Ext Costs	Pkg/Shipping	Total
WANG Daisy Printer	3,825	3,825	1,722	5,547
WANG 5577	5,079	5,079	2,285	7,364
WANG PCs 3	5,000	15,000	4,500	19,500
WANG PM016 Printers 3	636	1,908	600	2,508
TOTAL		25,812	9,107	34,919

II. New Property Requirements*

Modems (6)	400	2,400	500	2,900
WANG PCs 5	5,000	25,000	10,000	35,000
WANG PM016 Printers 5	636	3,180	1,500	4,680
WANG Laser Printers - 2	17,000	34,000	5,000	39,000
TOTAL		64,580*	17,000*	81,580*

III. Total Property Requirements FY90 (inc I & II)	116,499*
Expendable Supplies for FY89 should Total Approximately	32,000
Maintenance Contracts will cost approximately	42,000

NOTE: All WANG related hardware will be purchased from WANG, all others from Government Technology Services.

*All new property requirements are not included in ABS Budget in Table VIII due to shortage of OE Funds.

SOFTWARE

Item/Quantity	Unit Costs	Ext Costs	Pkg/Shipping	Total
<u>1987</u>				
R & R Report Writer - 1	102	102	-0-	102
Print Q	89	89	-0-	89
Software Bridge	154	154	-0-	154
R:Base 500 Upgrade	99	99	-0-	99
R:Base V Exchange	40	40	-0-	40
SourceMate - AccountMate	195	195	-0-	195
Peter Norton Utilities	59	59	-0-	59
Lotus Training ATI	43	43	-0-	43
Multimate Training ATI	43	43	-0-	43
Timeline	299	299	-0-	299
Javelin	99	99	-0-	99
Xtree	40	40	-0-	40
Utility Software	63	63	-0-	63
Deskview	65	65	-0-	65
Keyworks	69	69	-0-	69
Training	1,000	1,000	500	1,500
TOTAL		2,459	500	2,959
<u>1988</u>				
Hal	100	100	50	150
Lotus Upgrades	750	750	200	950
Other Upgrades	300	300	100	400
Spinrite - hard disk repair	60	60	50	110
Relay Gold	260	510	200	710
Laplank	100	100	-0-	100
FoxBase	400	400	-0-	400
TOTAL		2,220	600	2,820
<u>1989</u>				
Multimate Advantage - 5	400	2,000	500	2,500
Lotus 123 -5	400	2,000	500	2,500
PowerBase - 4	400	1,600	200	1,800
Sideways -4	50	200	40	240
Relaygold - 4	260	1,040	500	1,540
TOTAL		6,840	1,740	8,580
<u>1990</u>				
Computer Training Packages -1	1,500	1,500	200	1,700
Statistical Pack SPSS PC+ -1	800	800	100	900
Hal -8	100	800	200	1,000
DBASE III + LAN Pack (5 users) -2	700	1,400	200	1,600
Multimate Advantage LAN -1	818	818	80	898
Relaygold - 6	260	1,560	500	2,060
Networking software	1,500	1,500	400	1,900
TOTAL		8,378	1,680	10,058

Purchases will be from Government Technology Services.

OPTIONS

NEW BUILDING

Disadvantage	Option	Approx Cost	Advantage -
OIS	-0-		Word Processing Only - no accounting
VS 6		199,810.00	MACS - but only 16 Users
VS 65	76 MB Disk	200,387.00	MACS - 40 Users - Can hook in IBM compatibles through an emulation board
VS 65	147 MB Disk	225,264.75	As above but more storage
VS 100	355,580		MACS - ? Users (enough Room for growth - Can hook in IBM compatibles.
Micro - using 386 as file server			Will not hook in current WANG workstations (OIS or PCs)

CABLING OPTIONS

Current	one line per terminal	11,410.00	Word processing only
LAN - 10 Net or another			Will not network in WANG
WangNet		\$65,000	Offers broad band - can move terminals from place to place without recabling.

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TABLE VIII (g) - Information on U.S. Direct Hire Staffing

<u>Pos No/ SA Code</u>	<u>Position Title</u>	<u>Program Mgt Responsibility</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>	<u>FY 1990</u>
216851005	Mission Director	General	1	1	1	1
216851011	Deputy Director	General	1	1	1	1
216851015						
(b)(h)	Sup. Exec. Off.	None	1	1	1	1
216851020	Legal Advisor	None	1	1	1	1
216852005	Sup. Program Offi.	General/AEPRP/ESF	1	1	1	1
216852010	Program Officer	General	1	1	1	1
216852012	Program Econ. Off.	AEPRP-II/PD&S (685-0294)	1	1	1	1
216852020		PL480/				
(a)	Food for Peace Off.	Title I and II	1	1	1	1
216853005	Controller	None	1	1	1	1
216853015	Fin. Mgt. Off. Fin. An.	None	1	1	1	1
216854005						
(f)(g)(i)	Sup. Proj. Dev. Off.	General	1	1	1	1
216854011	Proj. Dev. Officer	Commun. Enterprise Dev.(685-0260) HRDA (698-0463) TT (685-0281)	1	1	1	1
216855005	Sup. Health Pop. Dev. Off.	Rur. Health (685-0242)	1	1	1	1
216855020	Spec. Projects Off.	Fam. Health (685-0248)	1	1	1	1
216856005	Sup. Agric. Dev. Off.	General	1	1	1	1
216856015	Sup. Ag. Dev. Off.	Ag. Dev. Projects	1	1	1	1
216856020	Ag. Dev. Off.	Cereals Prod. II (685-0235)	1	1	1	1
		Tech Transfer Water Buffalo (685-0281) Reforest. (685-0283)				
216856025	Ag. Dev. Off.	Ag. Prod. Support (685-0269)	1	1	1	1
216856030	Rural Dev. Off.	Ag. Research II (685-0957)	1	1	1	1
218657005						
(d)(e)	Engineering Off.	Irr. & Water Mgt. (685-0280)	1	1	1	1
218657010	Proj. Dev. Off.	General				
		SZWM (685-0295)	1	1	1	1
218658005	Spec. Proj. Off.		1	1	1	1
Unassigned	Proj. Off.	Ground Water Monitor. (625-0958)	1	1	1	1
TOTAL POSITIONS			<u>23</u>	<u>23</u>	<u>23</u>	<u>23</u>
TOTAL WORKYEARS			19.9	19.4	18.8	18.2

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TABLE VIII (h) - Information of IDI Staffing

<u>BS Code</u>	<u>Title</u>	<u>FY</u> <u>1987</u>	<u>FY</u> <u>1988</u>	<u>FY</u> <u>1989</u>	<u>FY</u> <u>1990</u>
02	Project Manager	0.5	0.5	1	1

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**TABLE VIII (i) - Information on Foreign & Third Country National
Direct Hire Staffing**

<u>FSN/DH</u>	<u>Descriptive Job Title</u>	<u>Fund Source</u>	<u>FY87</u>	<u>FY88</u>	<u>FY89</u>	<u>FY90</u>
<u>PROGRAM OFFICE</u>						
FSN/DH	Program Spec.-Eval.	OE	1	1	1	1
FSN/DH	Documentalist Special.	OE	1	1	1	1
<u>PROJECT DEVELOPMENT OFFICE</u>						
FSN/DH	Partic. Train. Off.	OE	1	1	1	1
<u>REGIONAL CONTROLLER'S OFFICE</u>						
FSN/DH	Financial Analyst	OE	1	1	1	1
FSN/DH	Chief OE Accountant	OE	1	1	1	1
FSN/DH	Accountant	OE	1	1	0	0
FSN/DH	Voucher Examiner	OE	1	1	0	0
FSN/DH	Financial Analyst	OE	1	1	1	1
FSN/DH	Financial Clerk	OE	1	1	1	1
FSN/DH	Chief Voucher Examiner	OE	0.7	0	0	0
<u>EXECUTIVE OFFICE</u>						
FSN/DH	Personnel Assistant	OE	1	1	1	1
FSN/DH	C&R Supervisor	OE	1	1	1	1
FSN/DH	Mail/Reprod. Supervisor	OE	1	1	0	0
FSN/DH	Dispatcher	OE	0.5	0	0	0
FSN/DH	Driver	OE	1	0.3	0	0
FSN/DH	Driver	OE	1	0.2	0	0
FSN/DH	Driver	OE	0.6	0	0	0
	Total Positions	OE	20	20	9	9
	Total Workyears	OE	15.8	12.5	9	9

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TABLE VIII (j) - Information on Part-Time
Direct Hire Staffing

<u>US/FSN/TCN Descriptive Job Title</u>	<u>Funding</u>	<u>FY</u> <u>1987</u>	<u>FY</u> <u>1988</u>	<u>FY</u> <u>1989</u>	<u>FY</u> <u>1990</u>
No Part-Time Direct Hire Staffing					
Total Positions	OE	0	0	0	0
Total Workyears	OE	0	0	0	0
Total Positions	PRG	0	0	0	0
Total Workyears	PRG	0	0	0	0

TABLE VIII (k)
FY 1990 ANNUAL BUDGET SUBMISSION
Information on U.S., Foreign & Third Country National
Contract Staffing

<u>Category</u>	<u>Descriptive/Job Title</u>	<u>Funding</u>	<u>FY 1988</u>	<u>FY 1989</u>	<u>FY 1990</u>
USPSC	See Table VIII (b)	OE	5.7	6.3	6.3
TCNPSC	See Table VIII (b)	OE	1.3	1.2	1.0
FSNPSC	See Table VIII (b)	OE	104.3	105.0	105.0
FSNPSC	Statistician Economist	PRG	1.0	1.0	1.0
FSNPSC	Economist	PRG	1.0	1.0	1.0
FSNPSC	Human Resources Dev. Assist.	PRG	0.3	1.0	1.0
FSNPSC	Agric. Project Manager	PRG	1.0	1.0	1.0
FSNPSC	Agric. Program Assistant	PRG	-	1.0	1.0
FSNPSC	Agric. Program Assistant	PRG	1.0	1.0	1.0
USPSC	Agronomist	PRG	1.0	1.0	1.0
USPSC	Water Mgmt. & Planning Eng.	PRG	0.7	1.0	1.0
TCNPSC	Water Resources Eng/Planner	PRG	1.0	1.0	1.0
FSNPSC	Irrigation Project Coord.	PRG	-	1.0	1.0
FSNPSC	Nutrition & Pop. Asst. Off.	PRG	-	1.0	1.0
USPSC	Public Health Physician	PRG	0.6	1.0	1.0
FSNPSC	Project Officer	PRG	1.0	1.0	1.0
USPSC	Animal Scientist	PRG	1.0	1.0	1.0
USPSC	Food Technology Advisor	PRG	1.0	1.0	1.0
USPSC	Admin/Financial Assistant	PRG	1.0	1.0	1.0
USPSC	Food-For-Peace Prog. Asst.	PRG	0.6	-	-
TCNPSC	Food-For-Peace Activity Mgr.	PRG	1.0	1.0	1.0
TCNPSC	Financial Analyst	PRG	0.7	-	-
	Total Positions	OE	<u>113.0</u>	<u>114.0</u>	<u>114.0</u>
	Total Workyears	OE	<u>111.3</u>	<u>112.5</u>	<u>112.3</u>
	Total Positions	PRG	<u>16.0</u>	<u>17.0</u>	<u>17.0</u>
	Total Workyears	PRG	<u>13.9</u>	<u>17.0</u>	<u>17.0</u>

NOTE: Foreign National, including TCNs, Personal Service Contract OE funded workyear totals shown in Table VIII(k) must agree with Function Code 304 Units on Table VIII.

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TRAINING PLAN

The following table represents USAID/Senegal's projected Training Plan for FY 88, FY 89, and FY 90.

The ongoing O.E. reductions obliged the Mission to cancel all offshore training for the present fiscal year (FY 88). The absurdly low amount shown under that column vs. the high number of trainees is due to two reasons:

1. Dakar has agreed to host 2 courses:
 - Management Skills Course
 - Project Implementation Course
2. Because of the delays encountered in starting the correspondence course last year, the registered employees have been allowed extended time to complete their course at no cost.

These projections are extremely conservative because of the O.E. situation. For this reason the projected DSP training for FY 90 foresees one USDH who shall take this course in conjunction with R&R or Home Leave and one FSN employee. Travel costs for all FSNs to be going to the US will be kept to a minimum by purchasing APEX tickets. Furthermore, for the courses to be held locally e.g. Management Skills Course and Project Implementation Course, Mission will only defray costs for the FSNs by providing a lumpsum for their lunch.

Number of Participants

<u>Training Events</u>	<u>FY 88</u>		<u>FY 89</u>		<u>FY 90</u>	
	(Actual) Part. (\$000)		(Planned) Part. (\$000)		(Planned) Part. (\$000)	
Development Studies	0	-	0	-	2	12.0
Project Implementation Course	7	0.8	1	2.5	6	2.0
Management Course	0	-	5	0.7	2	4.0
Correspondence Studies	0	-	2	1.0	3	0.5
Technical Training	0	-	0	-	2	9.6
Language Training	15	3.6	10	3.0	3	1.1
Financial Analysis	0	-	0	-	1	5.0
Computer Training	2	14.0*	2	.8	2	2.0
Totals Participants	24		20		21	
Estimated Costs		18.4		8.0**		36.2**

* Training specifically for VS computer

** Although budgeted these amounts are likely to decrease due to the O.E. budget crisis