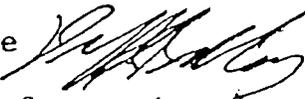


AGENCY FOR INTERNATIONAL DEVELOPMENT
WASHINGTON, D. C. 20523

APR 14 1988

ACTION MEMORANDUM FOR THE SENIOR ASSISTANT ADMINISTRATOR
FOR SCIENCE AND TECHNOLOGY

FROM: S&T/POP, Duff G. Gillespie 

SUBJECT: Authorization Amendment: Strategies for Improving
Service Delivery, 936-3030

Action: Your approval is needed to amend the authorization for this umbrella project to increase the life-of-project funding from \$39,654,000 to \$97,624,000 and extend the final year of obligation to FY 1993 to provide authority to initiate new and follow-on operations research projects during FY 1988 and FY 1989.

Discussion: A.I.D.'s primary purpose in population is to support voluntary family planning service delivery: providing contraceptives and services to men and women who wish to regulate the number and spacing of their children. The operations research (OR) program has demonstrated and continues to show how to make these programs more effective and how their resources can be used more efficiently. Crucial guidance has been provided by the operations research program to A.I.D. and to public and private organizations on the demand for family planning in areas where little or no services exist and on culturally acceptable and cost-effective ways to provide services in those areas. Through operations research, program managers have improved the quality of services provided to users.

A.I.D. began supporting operations research in 1973 as part of an effort to increase access of isolated rural and poor urban families to services normally found only in a few private, urban clinics. OR was used to demonstrate the feasibility of community based distribution programs (CBD) to increase access and contraceptive use prevalence rates. CBD has probably increased family planning use by 30 percent and reduced the cost per user by 50 percent. These changes and the relative rapidity with which they were adopted throughout the developing world were largely due to the operations research program. The program has provided undeniable proof for the assertion that making contraceptives available to people will increase family planning use and lower fertility.

Since the ten year project, "Strategies for Improving Service Delivery" (SISD)--approved in 1984, valuable lessons have been learned about ways to (1) increase the self-sufficiency of programs by reducing their dependence on donors and subsidized

activities; (2) expand services to underserved populations; (3) increase the availability of underutilized and new contraceptive technology; and (4) improve the operations of programs by making them more efficient. The current program is intended to improve the quality, accessibility and cost-effectiveness of family planning service delivery systems and to strengthen developing country insitutional capabilities to use operations research as a management tool to diagnose and solve service delivery problems. A total of 89 subprojects have been initiated since 1984 under this project.

The recent evaluation of the OR program strongly recommended that it be continued for the next five years and in addition made a number of useful recommendations. Over the next five years the OR program will continue to support projects to increase access to services and to improve the quality and cost-effectiveness of those services. The OR program will stress flexibility to improve family planning service delivery.

The project will continue to be implemented through a variety of contracts which draw on academic and private sector resources to meet LDC needs. To the extent feasible, we will seek to broaden the base of OR expertise by maximizing opportunities for "Gray Amendment"-type organizations to participate in individual contract solicitations.

The project has received \$2.4 million in buy-ins. It is anticipated that Mission and regional bureau contributions will increase to about 25 percent of total obligations over the next six years.

Approvals: A ten year project paper was approved in FY 1984 with an estimated life-of-project cost of \$97,624,000. The current authorization allows obligations of up to \$39,654,000 in funds from the Population and Health accounts during the period FY 1984-FY 1988.

Congressional Notification: The increased funding level was included in the Updated FY 1988 Report to Congress. Since there are no changes in the scope or funding sources for the project, an Advice of Program Change is not required.

2

Recommendation: That you sign the attached authorization amendment to increase the life-of-project funding to \$97,624,000 and extend the final year of obligation to FY 1993.

Attachments:

1. Authorization Amendment
2. Project Data Sheet
3. Project Paper

Clearances:

S&T/POP/R:JShelton	/s/	Date 4/5
S&T/POP:JDumm	<i>JDM</i>	Date 4-13-88
GC/CP:STisa	<i>STisa</i>	Date 4-22-88
S&T/PO:KMilow	<i>KMilow</i>	Date 5/10/88
S&T:BLangmaid	<i>BLangmaid</i>	Date

S&T/POP/R:JBailey:04/04/88:3849Z:875-4793

AUTHORIZATION AMENDMENT

Entity: Interregional

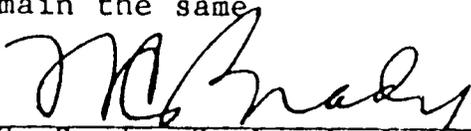
Project Title: Strategies for
Improving Service Delivery

936-3030

Pursuant to Section 104 of the Foreign Assistance Act of 1961, as amended, the authorization, dated June 6, 1984 for the centrally-funded project, Strategies for Improving Service Delivery, is hereby further amended as follows to provide funding for continued support for operations research activities:

1. Increase the life-of-project funding to \$97,624,000.
2. Extend the final year of obligation to FY 1993.

All other terms and conditions remain the same



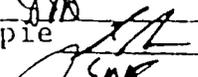
N.C. Brady, Senior Assistant
Administrator, S&T

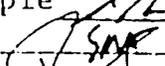
Date 4/28/88

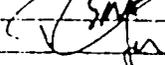
Clearances:

S&T/POP/R:JShelton /s/ _____ Date 4/5

S&T/POP:JDumm  _____ Date 4-13-88

S&T/POP:DGillespie  _____ Date 4/13/88

GC/CP:STisa  _____ Date _____

S&T/PO:KMilow  _____ Date 25/4/88

S&T:BLangmaid _____ Date _____

S&T/POP/R:JBailey:4/04/88:3849Z:875-4793

FOR INTERNATIONAL DEVELOPMENT
PROJECT DATA SHEET

1. TRANSACTION CODE

A = Add
 C = Change
 D = Delete

Amendment Number

DOCUMENT CODE
3

IDENTITY
Regional
OFFICE

3. PROJECT NUMBER

936-3030

5. PROJECT TITLE (maximum 40 characters)

Strategies for Improving Service Delivery

S&T/POP

36

PROJECT ASSISTANCE COMPLETION DATE (PACD)

MM DD YY
12 31 95

7. ESTIMATED DATE OF OBLIGATION
(Under "B:" below, enter 1, 2, 3, or 4)

A. Initial FY 84

B. Quarter

C. Final FY 93

8. COSTS (\$000 OR EQUIVALENT \$1 =)

A. FUNDING SOURCE	FIRST FY			LIFE OF PROJECT		
	B. FX	C. L/C	D. Total	E. FX	F. L/C	G. Total
AID Appropriated Total				97,624		97,624
(Grant)	()	()	()	(97,624)	()	(97,624)
(Loan)	()	()	()	()	()	()
Other						83,134
1. S&T						14,490
2. Buy-ins						
Host Country						
Other Donor(s)						
TOTALS				97,624		97,624

9. SCHEDULE OF AID FUNDING (\$000)

A. APPROPRIATION	B. PRIMARY PURPOSE CODE	C. PRIMARY TECH. CODE		D. OBLIGATIONS TO DATE		E. AMOUNT APPROVED THIS ACTION		F. LIFE OF PROJECT	
		1. Grant	2. Loan	1. Grant	2. Loan	1. Grant	2. Loan	1. Grant	2. Loan
(1) PN				28,724		57,970		97,624	
(2) HE				750					
(3)									
(4)									
TOTALS				29,474		57,970		97,624	

10. SECONDARY TECHNICAL CODES (maximum 6 codes of 3 positions each)

11. SECONDARY PURPOSE CODE

12. SPECIAL CONCERNS CODES (maximum 7 codes of 4 positions each)

A. Code

B. Amount

13. PROJECT PURPOSE (maximum 480 characters)

Improve, through operations research, the quality, accessibility and cost-effectiveness of family planning and maternal and child health (FP/MCH) service delivery systems. Support the institutionalization of operations research in IDC FP/MCH programs.

14. SCHEDULED EVALUATIONS

Interim MM YY MM YY Final MM YY

15. SOURCE/ORIGIN OF GOODS AND SERVICES

000 941 Local Other (Specify) 935

16. AMENDMENTS/NATURE OF CHANGE PROPOSED (This is page 1 of a _____ page PP Amendment.)

To raise the authorized LOP funding to \$ 97,624,000 and to extend the final year of obligation to FY 1993 and PACD to 12/31/95.

17. APPROVED BY

Signature

Title

Director
Office of Population

Date Signed

MM DD YY
12 31 95

18. DATE DOCUMENT RECEIVED IN AID/W, OR FOR AID/W DOCUMENTS, DATE OF DISTRIBUTION

MM DD YY