

UNCLASSIFIED

Annual Budget Submission

FY 1989

LIBERIA

BEST AVAILABLE

June 1987



Agency for International Development
Washington, D.C. 20523

UNCLASSIFIED

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FY 1989 ANNUAL BUDGET SUBMISSION
 TABLE I - LONG RANGE PLAN BY APPROPRIATION ACCOUNT (\$000)
 COUNTRY: LIBERIA

	FY 1986 ACTUAL	FY 1987 ESTIMATE	FY 1988		FY 1989 APPL	PLANNING PERIOD				
			CP	ESTIMATE		1990	1991	1992	1993	
TOTAL DA ACCOUNT										
TOTAL	13,722	11,970	13,000	13,000	13,000	13,200	13,500	13,500	14,000	
GRANTS	13,722	11,970	13,000	13,000	13,000	13,200	13,500	13,500	14,000	
LOANS	—	—	—	—	—	—	—	—	—	—
ECONOMIC SUPPORT FUND										
TOTAL	28,203	15,000	17,000	17,000	17,000	17,281	17,531	17,741	17,954	
GRANTS	28,203	15,000	17,000	17,000	17,000	17,281	17,531	17,741	17,954	
LOANS	—	—	—	—	—	—	—	—	—	—
DA AND ESF										
TOTAL	41,925	26,970	30,000	30,000	30,000	30,481	31,031	31,241	31,954	
GRANTS	41,925	26,970	30,000	30,000	30,000	30,481	31,031	31,241	31,954	
LOANS	—	—	—	—	—	—	—	—	—	—
PL-480 TITLE I										
TOTAL	11,000	10,000	10,000	—	—	—	—	—	—	—
LOANS	11,000	10,000	10,000	—	—	—	—	—	—	—
PL-480 TITLE II*										
TOTAL	—	—	—	15,000	15,000	15,000	15,000	15,000	15,000	15,000
GRANTS	—	—	—	15,000	15,000	15,000	15,000	15,000	15,000	15,000

*The Agency established a \$10.0 million PL-480 Title I APPL for FY 1988 and FY 1989. The pending conversion of the PL-480 Title I effort to a Title II program, has prompted the Mission to exceed the APPL for these years.

FY 1989 ANNUAL BUDGET SUBMISSION
TABLE III - PROJECT OBLIGATIONS BY APPROPRIATION (\$000)
Country: Liberia

<u>AGRICULTURE RURAL DEVELOPMENT AND NUTRITION</u>		L/G	FY 87 ESTIMATE	FY 88 ESTIMATE	FY 89 AAPL
669-0134	Rural Information System	G	1,200	---	---
669-0188	Agriculture Research and Extension II	G	---	---	600
669-0200	Road Maintenance	G	533	---	---
669-0211	PVO/NGO Support	G	600	445	---
669-0212	Agriculture Infrs. Rehab.	G	---	4,360	5,478
669-0216	Structural Reform/Privatization	G	---	---	740
669-0510	Program Dev. and Support	G	250	250	180
	Appropriation Totals		2,583	5,055	6,998
	Grants		2,583	5,055	6,998
	Loans		---	---	---
 <u>POPULATION</u>					
669-0510	Program Dev. & Support	G	---	50	20
	Appropriation Totals		---	50	20
	Grants		---	50	20
	Loans		---	---	---
 <u>HEALTH</u>					
669-0165	Primary Health Care	G	3,227	---	---
669-0211	PVO/NGO Support	G	100	1,470	---
669-0510	Program Dev. & Support	G	---	30	30
	Appropriation Totals		3,327	1,500	30
	Grants		3,327	1,500	30
	Loans		---	---	---

FY 1989 ANNUAL BUDGET SUBMISSION
TABLE III - PROJECT OBLIGATIONS BY APPROPRIATION (\$000)
Country: Liberia

EDUCATION AND HUMAN RESOURCES DEVELOPMENT		L/G	FY 87 ESTIMATE	FY 88 ESTIMATE	FY 89 AAPL
669-0166	Improved Efficiency of Learning II	G	<u>1,200</u>	<u>2,650</u>	<u>3,252</u>
669-0211	PVO/NGO Support	G	<u>1,100</u>	<u>2,345</u>	<u>345</u>
669-0216	Structural Reform/Privatization	G	<u>---</u>	<u>---</u>	<u>740</u>
669-0510	Program Dev. & Support	G	<u>190</u>	<u>150</u>	<u>150</u>
Appropriation Totals			<u>2,490</u>	<u>5,145</u>	<u>4,487</u>
Grants			<u>2,490</u>	<u>5,145</u>	<u>4,487</u>
Loans			<u>---</u>	<u>---</u>	<u>---</u>
<u>SELECTED DEVELOPMENT ACTIVITIES</u>					
669-0211	PVO/NGO Support	G	<u>470</u>	<u>1,000</u>	<u>625</u>
669-0213	Economic Stabilization Support	G	<u>3,000</u>	<u>---</u>	<u>---</u>
669-0216	Structural Reform/Privatization	G	<u>---</u>	<u>---</u>	<u>740</u>
669-0510	Program Dev. & Support	G	<u>100</u>	<u>250</u>	<u>100</u>
Appropriation Totals			<u>3,570</u>	<u>1,250</u>	<u>1,465</u>
Grants			<u>3,570</u>	<u>1,250</u>	<u>1,465</u>
Loans			<u>---</u>	<u>---</u>	<u>---</u>
Total DA Accounts			<u>11,970</u>	<u>13,000</u>	<u>13,000</u>
Grants			<u>11,970</u>	<u>13,000</u>	<u>13,000</u>
Loans			<u>---</u>	<u>---</u>	<u>---</u>

FY 1989 ANNUAL BUDGET SUBMISSION
TABLE III - PROJECT OBLIGATIONS BY APPROPRIATION (\$000)
Country: Liberia

EDUCATION AND HUMAN RESOURCES DEVELOPMENT		L/G	FY 87 ESTIMATE	FY 88 ESTIMATE	FY 89 AAPL
<u>ECONOMIC SUPPORT FUND</u>					
669-0213	Economic Stabilization Support	G	9,585	5,815	—
669-0214	Commodity Import Program	G	5,000	11,185	—
669-0215	Commodity Import Program II	G	—	—	10,000
669-0217	Economic Stabilization Support II	G	—	—	7,000
000A	Local Cost Support	-	415	—	—
Appropriation Totals			15,000	17,000	17,000
Grants			15,000	17,000	17,000
Loans			—	—	—
DA AND ESF ACCOUNT TOTALS:			26,970	30,000	30,000
GRANTS:			26,970	30,000	30,000
LOANS:			—	—	—

FY 1989 ANNUAL BUDGET SUBMISSION
 TABLE IV - PROJECT BUDGET DATA

BUREAU FOR AFRICA

669 - LIBERIA

PROJECT NUMBER AND TITLE	OBLIG DATE	TOTAL AUTH	COST-PLAN	OBLIG THRU FY 86	FY 86 PIPE-LINE	ESTIMATED U.S. DOLLAR COST (\$000)		FY 1988 OBLIGATIONS	FY 1988 EXPENDITURES	FY 1989 OBLIGATIONS	FY 1989 EXPENDITURES	SPECIAL COMPS
						-----FY 1987-----	-----FY 1988-----					
						OBLIGATIONS	EXPENDITURES	OBLIGATIONS	EXPENDITURES	OBLIGATIONS	EXPENDITURES	
AGRICULTURE, RURAL DEV. AND NUTRITION												
6690134						SUBCAT: FNIL PACD:3-31-89						PC
G	80	87	5,500	6,700	5,500	836	800	---	900	---	---	336
L	80	83	6,700	6,700	6,700	1,352	1,352	---	---	---	---	---
6690163						SUBCAT: FNPV PACD:6-27-87						PVO
G	80	85	4,263	4,263	4,263	100	100	---	---	---	---	---
6690185						SUBCAT: FNTE PACD:7-1-90						PVO
G	85	86	5,400	2,300	2,300	1,698	800	---	898	---	---	---
6690188						SUBCAT: FNDS PACD:8-31-94						PVO
G	84	92	19,990	7,800	5,816	4,634	1,200	1,984	1,800	600	1,800	---
6690200						SUBCAT: FNRR PACD:11-30-88						PVO
G	85	87	4,300	4,300	3,767	3,276	2,100	---	1,709	---	---	---

FY 1989 ANNUAL BUDGET SUBMISSION
TABLE IV - PROJECT BUDGET DATA

669 - LIBERIA

BUREAU FOR AFRICA

PROJECT NUMBER AND TITLE	ESTIMATED U.S. DOLLAR COST (\$000)									
	FY 86		FY 1987		FY 1988		FY 1989		FY 1989	
OB LIG DATE INIT FIN AUTH	OB LIG THRU FY 86	PIPE LINE	OB LIG- ATIONS	EX PEN DI- TURES	END OF FY87	OB LIG- ATIONS	EX PEN DI- TURES	AA PL	EX PEN DI- TURES	SP EC IAT. ON FS
6690211	PVO & NGO SUPPORT (PVO)									
G 87 88	---	1,045	---	100	445	445	600	---	345	
6690212	AGRICULTURE INFRASTRUCTURE REHABILITATION									
G 88 92	---	18,000	---	---	---	4,360	2,000	5,478	4,000	PVO
6690216	STRUCTURAL REFORM/PRIVATIZATION									
G 89 92	---	4,000	---	---	---	---	---	740	200	
6690510	PROGRAM DEV. AND SUPPORT									
G 85 C C	C	C	32	250	200	250	200	180	200	
APPROPRIATION										
TOTAL	46,153	55,108	28,804	12,228	2,583	6,652	2,429	5,055	8,107	6,881
GRANT	39,453	48,408	22,104	10,876	2,583	5,300	2,429	5,055	8,107	6,881
LOAN	6,700	6,700	6,700	1,352	---	1,352	---	---	---	---
POPULATION										
6690165	PRIMARY HEALTH CARE									
G 83 83	300	300	300	200	---	---	---	---	---	---

669 - LIBERIA
 FY 1989 ANNUAL BUDGET SUBMISSION
 TABLE IV - PROJECT BUDGET DATA
 BUREAU FOR AFRICA

PROJECT NUMBER AND TITLE	OBLIG DATE	TOTAL AUTH	COST-PLAN	OBLIG THRU FY 86	FY 86 PIPE-LINE	ESTIMATED U.S. DOLLAR COST (\$000)			FY 1989 EXPENDITURES	SPECIAL CODES
						FY 1987 OBLIGATIONS	FY 1988 OBLIGATIONS	FY 1989 OBLIGATIONS		
SELECTED DEVELOPMENT ACTIVITIES										
6690132	INCREASED REVENUE FOR DEVELOPMENT					SUBCAT: SDTA PAOD:12-31-88		PVO		
G 78 86	8,683	8,683	1,757	880	877					
6690201	SMALL AND MEDIUM ENTERPRISE DEV. (PVO)					SUBCAT: SDPV PAOD:7-20-89		PVO 100		
G 84 86	2,767	2,767	1,000	800	200					
6690211	PVO & NGO SUPPORT					SUBCAT: SDIL		PVO 100		
G 87 89	---	2,095	---	470	100	1,625	1,000	700	625	700
669-0213	ECONOMIC STABILIZATION SUPPORT					SUBCAT: SDSS		PVO		
G 87 87	---	3,000	---	3,000	500	---	---	2,000	---	500
6690216	STRUCTURAL REFORM/PRIVATIZATION					SUBCAT:SD2Z		PVO		
G 89 92	---	4,000	---	---	---	---	---	---	740	200
6690510	PROGRAM DEV. AND SUPPORT-LIBERIA					SUBCAT: SDZZ PAOD:NA		PVO		
G 85 C C C	C	C	337	100	125	---	250	200	100	200
APPROPRIATION										
TOTAL	11,450	20,545	3,094	3,570	2,405	1,625	1,250	3,977	1,465	1,600
GRANT	11,450	20,545	3,094	3,570	2,405	1,625	1,250	3,977	1,465	1,600
LOAN	---	---	---	---	---	---	---	---	---	---
DA ACCOUNT										
TOTAL	93,042	118,802	29,051	11,970	15,147	15,564	13,000	21,077	13,000	15,584
GRANT	86,342	112,102	27,699	11,970	13,795	15,564	13,000	21,077	13,000	15,584
LOAN	6,700	6,700	1,352	---	1,352	---	---	---	---	---

FY 1989 ANNUAL BUDGET SUBMISSION
 TABLE IV - PROJECT BUDGET DATA

669 - LIBERIA

BUREAU FOR AFRICA

PROJECT NUMBER AND TITLE	OBLIG DATE	TOTAL FIN AUTH	COST-PLAN	OBLIG THRU FY 86	FY 86 PIPE LINE	ESTIMATED U.S. DOLLAR COST (\$000)				FY 1989 EXPENDITURES	SPECIAL CODES	
						FY 1987 OBLIGATIONS	FY 1987 EXPENDITURES	FY 1988 OBLIGATIONS	FY 1988 EXPENDITURES			
ECONOMIC SUPPORT FUND												
669-0213 ECONOMIC STABILIZATION SUPPORT SUBCAT:EHMA												
G 87 88			15,400			9,585	2,000	5,815	5,815	10,000		3,400
669-0214 COMMODITY IMPORT PROGRAM SUBCAT:ESCI												
G 87 88			16,185			5,000		11,185	11,185	5,000		11,185
669-0215 COMMODITY IMPORT PROGRAM II SUBCAT:ESCI												
G 89 89			10,000									10,000
669-0217 ECONOMIC STABILIZATION SUPPORT II SUBCAT:EHMA												
G 89 91			15,000									7,000 2,000
669-000A LOCAL COST SUPPORT												
G 87 87	415		415				415					
APPROPRIATION												
TOTAL	415		57,000			15,000	2,415	17,000	17,000	15,000	17,000	16,585
GRANT	415		57,000			15,000	2,415	17,000	17,000	15,000	17,000	16,585
LOAN												
COUNTRY TOTAL												
TOTAL		93,457	175,802	63,091	29,051	26,970	17,562	32,564	30,000	36,077	30,000	32,169
GRANT		86,757	169,102	56,391	27,699	26,970	16,210	32,564	30,000	36,077	30,000	32,169
LOAN		6,700	6,700	6,700	1,352		1,352					

FY 1989 ANNUAL BUDGET SUBMISSION
 TABLE IV - PROJECT BUDGET DATA
 BUREAU FOR AFRICA

669 - LIBERIA

PROJECT NUMBER AND TITLE	ESTIMATED U.S. DOLLAR COST (\$000)		MORTGAGE END OF FY 87	FY 1987		FY 1988		FY 1989		SPECIAL CODES		
	OBLIG THRU FY 86	PIPE-LINE		OBLIG-ATIONS	EXPENDI-TURES	OBLIG-ATIONS	EXPENDI-TURES	OBLIG-ATIONS	EXPENDI-TURES			
DEVELOPMENT FUND FOR AFRICA												
669-0134 RURAL INFORMATION SYSTEM												
G 80	87	5,500	6,700	836	800	---	---	---	900	---	PC	
L 80	87	6,700	6,700	1,352	500	---	---	---	852	---	---	
669-0165 PRIMARY HEALTH CARE												
G 83	87	14,700	14,700	11,473	7,576	4,000	---	---	4,000	---	PVO/PC	
669-0166 IMPROVED EFFICIENCY OF LEARNING II												
G 85	90	14,550	12,900	4,350	3,932	700	7,350	2,650	2,400	3,252	2,350	PC
669-0185 RURAL DEVELOPMENT TRAINING II (PVO)												
G 85	86	5,400	2,300	2,300	1,698	800	---	---	898	---	PVO	
669-0188 AGRICULTURE RESEARCH AND EXTENSION II												
G 84	92	19,990	7,800	5,816	4,634	1,200	1,984	---	1,800	600	1,800	---
669-0200 ROAD MAINTENANCE												
G 85	87	4,300	4,300	3,767	3,276	533	---	---	1,709	---	PVO	

FY 1989 ANNUAL BUDGET SUBMISSION
 TABLE IV - PROJECT BUDGET DATA
 BUREAU FOR AFRICA

PROJECT NUMBER AND TITLE	OBLIG DATE	TOTAL AUTH	COST-PLAN	OBLIG THRU FY 86	FY 86 PIPE-LINE	ESTIMATED U.S. DOLLAR COST (\$000)		FY 87 OBLIGATIONS	FY 87 EXPENDITURES	FY 1988 OBLIGATIONS	FY 1988 EXPENDITURES	FY 1989 OBLIGATIONS	FY 1989 EXPENDITURES	SPECIAL CODES
						FY 1987 OBLIGATIONS	MORTGAGE END OF FY 87							
DEVELOPMENT FUND FOR AFRICA														
669-0211 PVO AND NGO SUPPORT														
G 87 89			8,500				2,270	6,230		5,260	2,900	970	2,645	PVO
669-0212 AGRICULTURE INFRASTRUCTURE REHABILITATION														
SUBCAT:PNRR														
G 88 92			18,000							4,360	2,000	5,478	4,000	PVO
669-0213 ECONOMIC STABILIZATION SUPPORT														
SUBCAT:ESSR														
G 87 87			3,000				3,000		500		2,000		500	
669-0216 STRUCTURAL REFORM/PRIVATIZATION														
SUBCAT:FNZZ, EHZZ, SDZZ														
G 89 92			12,000									2,220	600	
669-0510 PROGRAM DEV. AND SUPPORT-LIBERIA														
SUBCAT:														
G 85 C				1,060	847	540	390		730	550	480	550		
TOTAL	71,140	96,900	40,966	24,151	11,970	10,990	15,564	13,000	19,459	13,000	13,000	15,584	15,584	
GRANT	64,440	90,200	34,266	22,799	11,970	10,490	15,564	13,000	18,607	13,000	13,000	15,584	15,584	
LOAN	6,700	6,700	6,700	1,352		500			852					

FY 1989 ANNUAL BUDGET SUBMISSION
REGIONAL PROJECT BUDGET DATA

NON-ADD ADDENDUM
BUREAU FOR AFRICA

669 - LIBERIA

PROJECT NUMBER AND TITLE	ESTIMATED U.S. DOLLAR COST (\$000)													
	OBLIG DATE	INIT FIN AUTH	TOTAL PLAN	OBLIG THRU FY 86	FY 86 PIPE-LINE	OBLIG-ATTONS	EXPENDI-TURES	END OF FY 87	OBLIG-ATTONS	EXPENDI-TURES	FY 1989-EXPENDI-TURES	SPECIAL CODES		
<u>AGRICULTURE, RURAL DEVELOPMENT AND NUTRITION</u>														
698-0433				AFRICAN MANPOWER DEVELOPMENT II										
G	82	87	70	137	70	70	17	10	50	25	80	25	10	
<u>EDUCATION AND HUMAN RESOURCE</u>														
698-0433				AFRICAN MANPOWER DEVELOPMENT II										
G	82	88	715	1,040	715	164	125	50	200	100	200	100	100	---
<u>HEALTH</u>														
698-0421.03				COMBATING CHILDHOOD COMMUNICABLE DISEASES										
G	83	88	830*	1,330	655	262	---	150	---	500	175	---	250	CS

* Amount includes \$175 retained by AID/M for procurement of vaccines.

669 - LIBERIA

FY 1989 ANNUAL BUDGET SUBMISSION

TABLE IV ATTACHMENT 1

FORESTRY

<u>APPROPRIATION ACCOUNT</u>	<u>LIFE</u>	<u>FY 87</u>	<u>FY 88</u>	<u>FY 89</u>
<u>PROJECT NO. TITLE</u>	<u>OF</u>	<u>ESTIMATE</u>	<u>ESTIMATE</u>	<u>AAPL</u>
	<u>L/G</u>			

No natural resources management/forestry activities contemplated until 1990.

FY 1989 ANNUAL BUDGET SUBMISSION
TABLE IV ATTACHMENT 2
INTEGRATED RESOURCE MANAGEMENT

669 - LIBERIA

APPROPRIATION ACCOUNT		LIFE				
PROJECT NO.	TITLE	L/G	PROJECT	FY 87 ESTIMATE	FY 88 ESTIMATE	FY 89 AAPL

No integrated resource management activities contemplated at this time.

FY 1989 ANNUAL BUDGET SUBMISSION

TABLE IV ATTACHMENT 3

BIOLOGICAL DIVERSITY

669 - LIBERIA

<u>APPROPRIATION ACCOUNT</u>	<u>PROJECT NO. TITLE</u>	<u>L/G</u>	<u>LIFE OF PROJECT</u>	<u>FY 87 ESTIMATE</u>	<u>FY 88 ESTIMATE</u>	<u>FY 89 AAPL</u>
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No biological diversity activities contemplated until 1990.

FY 1989 ANNUAL BUDGET SUBMISSION

TABLE IV ATTACHMENT 4

CHILD SURVIVAL

669 - LIBERIA

<u>APPROPRIATION ACCOUNT</u>		<u>LIFE</u>		<u>FY 87</u>	<u>FY 88</u>	<u>FY 89</u>
<u>PROJECT NO. TITLE</u>	<u>L/G</u>	<u>OF</u>	<u>PROJECT</u>	<u>ESTIMATE</u>	<u>ESTIMATE</u>	<u>APPL</u>

HEALTH

AFRICAN CHILD SURVIVAL INITIATIVE

Combatting Childhood Communicable
Disease.

698-0421.03	G		1,330	---	500	---
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FY 1989 ANNUAL BUDGET SUBMISSION - TABLE V
PROPOSED PROGRAM RANKING

DECISION UNIT - 669 LIBERIA

RANK	PROJECT	TITLE	NEW/ CONT	LOAN GRANT	APPROP	PROG FUND	CUM
						(\$000) INCR	
1.	0217	Economic Stabilization Support II	N	G	ES	7,000	7,000
2.	0215	Commodity Import Program II	N	G	ES	10,000	17,000
3.	PL	PL 480 Title II	-	-	PL	(15,000)	17,000
4.	0212	Agriculture Infrastructure Rehabilitation	C	G	FN	5,478	22,478
5.	0216	Structural Reform/Privatization	N	G	FN	740	23,218
6.	0216	Structural Reform/Privatization	N	G	EH	740	23,958
7.	0216	Structural Reform/Privatization	N	G	SD	740	24,698
8.	0510	Program Dev. and Support	C	G	SD	100	24,798
9.	0211	Private & Non-Govt. Orgs.	C	G	SD	625	25,423
10.	0211	Private & Non-Govt. Orgs.	C	G	EH	345	25,768
11.	0166	Improved Efficiency of Learning II	C	G	EH	3,252	29,020
12.	0188	Agr. Research & Extension II	C	G	FN	600	29,620
13.	0510	Program Dev. & Support	C	G	FN	180	29,800
14.	0510	Program Dev. & Support	C	G	FN	150	29,950
15.	0510	Program Dev. & Support	C	G	HE	30	29,980
16.	0510	Program Dev. & Support	C	G	PN	20	30,000

FY 1989 ANNUAL BUDGET SUBMISSION

669 - LIBERIA

FY 1988 NEW PROJECT NARRATIVE

PROJECT TITLE: Agriculture Infrastructure Rehabilitation

PROJECT NUMBER: 669-0212

PROJECT FUNDING:

Grant FY 1988	\$ 4,360,000
FY 1989	\$ 5,478,000
Life of Project	\$18,000,000

APPROPRIATION ACCOUNT: Agriculture, Rural Development
and Nutrition.

PROJECT PURPOSE:

To rehabilitate critical sections of the rural road network to maintain the marketing capacity of Liberia's most agriculturally productive areas and reduce the cost of agricultural production. The project will also further develop the capacity of Liberian private sector contractors to undertake road maintenance work.

CONSISTENCY WITH CDSS AND AGENCY POLICY:

The Mission's Interim Strategy Statement (ISS) emphasizes both improved GOL fiscal management and the maintenance of essential infrastructure and basic services in a rapidly deteriorating economic environment. The proposed project will address not only the infrastructure maintenance element of the ISS but will also contribute to reducing the Government's recurrent wage bill.

Background and Discussion

Liberia's continuing economic crisis has led to a greatly reduced road maintenance budget and a precipitous decline in the ability of the existing road network to service key agricultural areas and to ensure access to principal markets and sources for vital agricultural inputs. This has had a negative impact on Liberia's agriculture base.

In recognition of the road maintenance problem A.I.D. authorized a Road Maintenance project in 1985 which, among other things, is encouraging the government to reduce its permanent road maintenance workforce in favor of private contractors. This has had a positive impact both on the quality of road maintenance and rehabilitation and on reducing the recurrent cost implications of road maintenance. The Road Maintenance Project ends in FY 1988.

Agriculture Infrastructure Rehabilitation (Cont'd.)

The proposed project, to start in FY 1988, will address one of the major constraints limiting the agriculture sector's production and income-generating capabilities by rehabilitating critical road links between Liberia's most productive agricultural areas and their respective markets. Technical assistance provided by a private voluntary organization will complete the process of redirecting government road maintenance activities from work carried out by ineffective and expensive force account procedures to that undertaken by seasonal private contractors. The Government of Liberia's (GOL) Ministry of Public Works will be implementing agency. Depending on the sites selected, between 400,000 and 500,000 people located along project roads may benefit from this activity. The GOL will benefit by maintaining the country's agricultural base and by encouraging the private sector contracting industry.

The Mission's Office of Special Projects and Project Development (SPPD) will be responsible for the design and implementation of this project. The project will be designed in close coordination with the various World Bank and German-funded area development and road building projects operating in the proposed project sites. The PID and PP are planned for completion in December 1987 and February 1988 respectively.

FY 1989 ANNUAL BUDGET SUBMISSION

669 - LIBERIA

FY 1989 NEW PROJECT NARRATIVE

PROJECT TITLE : Commodity Import Program II

PROJECT NUMBER : 669-0215

PROJECT FUNDING : Grant FY 89 : \$10,000,000
Life of Project \$10,000,000

PROJECT PURPOSE: To provide essential imports to support the GOL economic stabilization efforts.

BACKGROUND AND DISCUSSION: In exchange for the GOL commitment to pursue policy reforms, which were central features of the Commodity Import Program I (CIP-I) the Mission is recommending a follow-on CIP II for FY 89. The CIP will provide the local currency to fund priority expenditures in the GOL's recurrent budget. Funding such expenditures will reduce the GOL reliance on deficit financing measures which have produced counter-productive and destabilizing ripple effects on the monetary system and investor confidence. Important secondary impacts on both the public and private sector's capacity to provide goods and service will follow from the provision of foreign exchange to finance priority imports.

FY 1989 ANNUAL BUDGET SUBMISSION

669 - LIBERIA

FY 1989 NEW PROJECT NARRATIVE

PROJECT TITLE: Structural Reform and Privatization

PROJECT NUMBER: 669-0216

PROJECT FUNDING:

FY 1989	\$ 2,220,000
FY 1990	\$ 3,000,000
Life of Project	\$12,000,000

APPROPRIATION ACCOUNTS: ARDN, EHRD and SDA

PROJECT PURPOSE:

Assist the Government of Liberia (GOL) with its structural reform and privatization efforts as part of a larger effort to stabilize GOL finances and to bring about policy and management reform.

CONSISTENCY WITH CDSS AND AGENCY POLICY:

The FY 1988-1992 Interim Strategy Statement places the highest priority on economic stabilization, structural reform and privatization as part of the Financial Management Partnership agreed to by the Administrator and the President of Liberia early 1987. This emphasis is consistent with the policy reform priorities of the agency and the enunciated goals of the Government of Liberia.

BACKGROUND AND DISCUSSION:

Liberia has been plagued by severe fiscal, structural and monetary problems for some time. In recognition of the high level of concern over these problems, the Mission has prepared an Economic Stabilization Support Project for FY 1987 obligation which will provide the GOL with up to seventeen Operational Experts and related supporting technology to assist the authorities in bringing Government expenditures under control. This effort will focus largely on controlling expenditures and on accounting for revenues. It will have relatively little direct impact on reducing the size of the Government workforce and on privatizing inefficient Government corporations.

The Government appears to be actively pursuing privatization as a means of addressing its wage bill and other structural problems. On March 24, 1986, an Executive Order targeted eleven public corporations for privatization. On May 30, 1986, the Government passed the Privatization Act which authorizes the President of Liberia to privatize public

Structural Reform and Privatization (Cont'd.)

corporations. In furtherance of the Act, the Government established a nine member Privatization Commission to develop a Privatization Plan and to negotiate appropriate terms and conditions for the sale, lease, management or divestiture of public corporations. The Privatization Commission is supported by the Bureau of State Enterprises which is responsible for improving the efficiency of those public enterprises not selected for privatization.

To date, with the exception of placing the management of the Hotel Africa into private hands and efforts to bring the National Port Authority under private management, little has occurred in the area of privatization except for two recent and still unsuccessful attempts to privatize the Liberian Petroleum Refining Company (LPRC). To encourage progress in privatization, the Mission has agreed to finance preparation of current financial statements for the Liberian Produce Marketing Corporation (LPMC) and LPRC by internationally recognized accounting firms. Doing so is also one of five reform objectives specified as part of the Financial Management Partnership mentioned above.

The World Bank is urging the Government to restructure LPRC and to capture from \$50 to \$100 million annually in LPRC earnings for the national treasury. To what extent the Government is committed to implementing its articulated privatization policy is not clear, nor is it certain that it has the technical and managerial expertise to do so. Nevertheless, the areas of privatization and structural reform offer some opportunity for addressing efficiency and structural constraints at the same time that efforts are being made to bring fiscal problems under control. The specific modalities for this project will be explored during FY 1988 utilizing PD&S funds and the experience gained from the Economic Support Project. The Project Identification Document (PID) and the Project Paper (PP) are projected to be completed in March 1989 and June 1989 respectively.

FY 1989 ANNUAL BUDGET SUBMISSION

669 - LIBERIA

FY 1989 NEW PROJECT NARRATIVE

PROJECT TITLE : Economic Stabilization Support II
PROJECT NUMBER : 669-0217
PROJECT FUNDING : Grant - FY 1989: \$ 7,000,000
Life of Project: \$15,000,000
APPROPRIATION ACCOUNT: Economic Support Fund
PROJECT PURPOSE : To implement a Fiscal Budget and Management Control System within the Government of Liberia (GOL).

CONSISTENCY WITH CDSS AND AGENCY POLICY:

The AID country strategy is to assist the GOL with the implementation of its economic stabilization efforts through technical, policy and structural adjustment efforts. This project will focus on enhancing government expenditure controls and increasing revenues as well as related structural and policy efforts.

BACKGROUND AND DISCUSSION:

This is a follow-on to the Economic Stabilization Support (ESS) Project (669-0213) expected to be obligated in FY 87. Under the ESS, funding was provided to support 17 operational experts (OPEX) to assist in the management and control of Government of Liberia finances. Based on a comprehensive mid project evaluation of ESS-I, to be undertaken in late FY 88, the follow-on ESS II project is expected to continue to focus on revenue collection, expenditure control, improved information systems and an enlarged training component. During the estimated 2-year life of project AID inputs will include long and short-term technical assistance, in-service training, commodities and related support costs.

FY 1989 ANNUAL BUDGET SUBMISSION
TABLE VI NARRATIVE
LOCAL CURRENCY

PL-480 Title I/Title II

In FY 86 the only source of local currency was the \$11.0 million PL-480 Title I Program, under which \$20 million in local currency (net proceeds) were generated for the Government's Development Budget. The Mission estimates that PL-480 counterpart requirements will remain at about \$20 million through FY 89 and that such resources will be used largely for public development activities. To generate this level of counterpart in 1987, a \$10 million PL 480 Title I agreement is planned. However, starting in FY 88 a shift to a Title II program is contemplated. To generate \$20 million in local currency under Title II, a \$15 million (Section 202) program is required. A similar Title II level is proposed for FY 89.

Economic Support Funds

In FY 87 the Mission plans to obligate \$5 million in ESF for a commodity import program which is expected to generate at least \$5 million in local currency for civil service reform. In FY 88 and FY 89 ESF levels will be \$11 million and \$10 million respectively. Local currency from the FY 88 program will continue to fund civil service reform, while FY 89 generations will be devoted to other recurrent budget items in support of economic reform.

FY 1989 ANNUAL BUDGET SUBMISSION
TABLE VI: EXPENDITURES OF LOCAL CURRENCY GENERATIONS
(IN U.S. MILLION EQUIVALENTS)

<u>Source/Purposes</u>	<u>1986 ACTUAL</u>	<u>1987 ESTIMATE</u>	<u>1988 PLANNED</u>	<u>1989 PROPOSED</u>
I. <u>ECONOMIC SUPPORT FUND</u>				
A. Public Development Activities	-	-	-	-
B. Private Sector Programs	-	-	-	-
C. Public Sector Recurrent Budget	-	5.0 ^{1/}	11.0 ^{1/}	10.0 ^{1/}
1. Civil Service Reform	-	(5.0)	(11.0)	(-)
2. Other Recurrent Budget Items	-	-	-	(10.0)
D. AID Operating Expenses (Trust Fund)	-	-	-	-
II. <u>DEVELOPMENT ASSISTANCE</u>				
SUB-TOTAL ESF & DA	-	5.0	11.0	10.0
III. <u>PL 480</u>				
A. Public Development Activities	15.63	20.0 ^{2/}	20.0 ^{2/}	20.0 ^{2/}
1. Agriculture	(7.13)			
2. Roads	(3.01)			
3. Health	(1.05)			
4. Education	(1.35)			
5. All others	(3.09)			
B. Private Sector Programs	.30	NA	NA	NA
1. Liberia Opportunity Industrialization Center (LOIC)	(.30)			
C. Public Sector Recurrent Budget	4.07	NA	NA	NA
1. Child Survival	(.07)			
2. Agriculture	(3.00)			
3. Liberia Rural Communication	(1.00)			
D. AID Operating Expenses (Trust Fund)	-	-	-	-
SUB-TOTAL PL-480	20.0	20.0	20.0	20.0
TOTAL	20.0	25.0	31.0	30.0

^{1/} Higher levels of local currency may be realized if petroleum is included in the Commodity Import Program.

^{2/} Uses of local currency are negotiated as part of each PL-480 Agreement and can not be anticipated at this time.

NA = Not Available.

TABLE VIII - FY 1987
Operating Expense Summary

<u>EXPENSE CATEGORY</u>	<u>FUNC. CODE</u>	<u>OBJECT CLASS</u>	<u>DOLLARS</u>	<u>TRUST FUNDS</u>	<u>TOTAL</u>	<u>UNITS</u>
<u>U.S. DIRECT HIRE</u>	U100		1850.3		1850.3	
U.S. CITIZENS BASIC PAY	U101	110	987.1		987.1	18.2
PT/TEMP U.S. BASIC PAY	U102	112				
DIFFERENTIAL PAY	U103	116	205.9		205.9	
OTHER AID/W FUNDED CODE 11	U104	119	20.6		20.6	
OTHER MISSION FUNDED CODE 11	U105	119				
EDUCATION ALLOWANCES	U106	126	56.8		56.8	
RETIREMENT - U.S. DIRECT HIRE	U107	120	83.2		83.2	
LIVING ALLOWANCES	U108	128	91.7		91.7	
OTHER AID/W FUNDED CODE 12	U109	129	21.7		21.7	
OTHER MISSION FUNDED CODE 12	U110	129	7.4		7.4	
POST ASSIGNMENT - TRAVEL	U111	212	64.4		64.4	14
POST ASSIGNMENT - FREIGHT	U112	22	217.2		217.2	14
HOME LEAVE - TRAVEL	U113	212	17.6		17.6	7
HOME LEAVE - FREIGHT	U114	22	13.0		13.0	7
EDUCATION TRAVEL	U115	215	7.6		7.6	3
R AND R TRAVEL	U116	215	32.8		32.8	14
OTHER CODE 215 TRAVEL	U117	215	23.3		23.3	4
<u>FOREIGN NATIONAL DIRECT HIRE</u>	U200		340.8		340.8	
BASIC PAY	U201	114	296.7		296.7	24
OVERTIME, HOLIDAY PAY	U202	115	8.6		8.6	
ALL OTHER CODE 11 - FN	U203	119	12.7		12.7	
ALL OTHER CODE 12 - FN	U204	129	18.8		18.8	
BENEFITS FORMER FN PERSONNEL	U205	13	4.0		4.0	
<u>CONTRACT PERSONNEL</u>	U300		643.1		643.1	
PASA TECHNICIANS	U301	258				
U.S. PSC - SALARY/BENEFITS	U302	113	72.4		72.4	2.5
ALL OTHER U.S. PSC COSTS	U303	255	18.4		18.4	
F.N. PSC - SALARY/BENEFITS	U304	113	368.5		368.5	46
ALL OTHER F.N. PSC COSTS	U305	255				
MANPOWER CONTRACTS	U306	259	183.8		183.8	32
JCC COSTS PAID BY AID/W	U307	113				
<u>HOUSING</u>	U400		630.0		630.0	
RESIDENTIAL RENT	U401	235	174.6		174.6	17
RESIDENTIAL UTILITIES	U402	235	177.5		177.5	
MAINTENANCE AND RENOVATION	U403	259	42.0		42.0	
QUARTERS ALLOWANCES	U404	127				
RESIDENTIAL FURNITURE/EQUIP.	U405	311	18.5		18.5	
TRANS./FREIGHT - CODE 311	U406	22	2.0		2.0	
SECURITY GUARD SERVICES	U407	254	210.0		210.0	70
OFFICIAL RESIDENCE ALLOWANCE	U408	254	3.6		3.6	
REPRESENTATION ALLOWANCES	U409	252	1.8		1.8	

TABLE VIII - FY 1987
Operating Expense Summary

<u>EXPENSE CATEGORY</u>	<u>FUNC. CODE</u>	<u>OBJECT CLASS</u>	<u>DOLLARS</u>	<u>TRUST FUNDS</u>	<u>TOTAL</u>	<u>UNITS</u>
OFFICE OPERATIONS	U500		819.3		819.3	
OFFICE RENT	U501	234	4.8		4.8	
OFFICE UTILITIES	U502	234	85.0		85.0	
BUILDING MAINT./RENOVATION	U503	259	15.0		15.0	
OFFICE FURNITURE/EQUIPMENT	U504	310	31.7		31.7	
VEHICLES	U505	312				
OTHER EQUIPMENT	U506	319	20.6		20.6	
TRANSPORTATION/FREIGHT	U507	22	5.5		5.5	
FURN/EQUIP/VEHICLE REPAIR/MAINT.	U508	259	44.0		44.0	
COMMUNICATIONS	U509	230	25.0		25.0	
SECURITY GUARD SERVICES	U510	254	100.0		100.0	32
PRINTING	U511	24	3.0		3.0	
SITE VISITS-MISSION PERSONNEL	U512	210	13.5		13.5	49
SITE VISITS-AID/W PERSONNEL	U513	210	17.2		17.2	4
INFORMATION MEETINGS	U514	210	33.2		33.2	10
TRAINING ATTENDANCE	U515	210	20.6		20.6	6
CONFERENCE ATTENDANCE	U516	210	4.4		4.4	2
OTHER OPERATIONAL TRAVEL	U517	210	1.8		1.8	2
SUPPLIES AND MATERIALS	U519	26	279.0		279.0	
FAAS	U520	257	65.0		65.0	
CONSULTING SVCS. - CONTRACTS	U521	259				
MGT./PROF. SVCS. - CONTRACTS	U522	259				
SPEC. STUDIES/ANALYSES CONT.	U523	259				
ALL OTHER CODE 25	U524	259	50.0		50.0	
TOTAL O.E. BUDGET			4283.5		4283.5	
RECONCILIATION			1383.5		1383.5	
OPERATING BUDGET REQUIREMENTS			2900.0		2900.0	
636C REQUIREMENTS	U600	32				
TOTAL ALLOWANCE REQUIREMENTS	U000		2900.0		2900.0	

DOLLARS REQUIRED FOR LOCAL CURRENCY EXPENSES
EXCHANGE RATE USED (MARCH 31, 1987)

1810.7
1.0 L/C = \$1.00

TABLE VIII - FY 1988
Operating Expense Summary

<u>EXPENSE CATEGORY</u>	<u>FUNC. CODE</u>	<u>OBJECT CLASS</u>	<u>DOLLARS</u>	<u>TRUST FUNDS</u>	<u>TOTAL</u>	<u>UNITS</u>
<u>U.S. DIRECT HIRE</u>	U100		2105.0		2105.0	
U.S. CITIZENS BASIC PAY	U101	110	1115.6		1115.6	21.5
PT/TEMP U.S. BASIC PAY	U102	112				
DIFFERENTIAL PAY	U103	116	258.7		258.7	
OTHER AID/W FUNDED CODE 11	U104	119	23.3		23.3	
OTHER MISSION FUNDED CODE 11	U105	119				
EDUCATION ALLOWANCES	U106	126	81.0		81.0	9
RETIREMENT - U.S. DIRECT HIRE	U107	120	93.6		93.6	
LIVING ALLOWANCES	U108	128	115.2		115.2	
OTHER AID/W FUNDED CODE 12	U109	129	24.5		24.5	
OTHER MISSION FUNDED CODE 12	U110	129	12.9		12.9	
POST ASSIGNMENT - TRAVEL	U111	212	50.9		50.9	12
POST ASSIGNMENT - FREIGHT	U112	22	189.2		189.2	12
HOME LEAVE - TRAVEL	U113	212	32.6		32.6	7
HOME LEAVE - FREIGHT	U114	22	20.0		20.0	7
EDUCATION TRAVEL	U115	215	9.8		9.8	3
R AND R TRAVEL	U116	215	56.4		56.4	28
OTHER CODE 215 TRAVEL	U117	215	21.3		21.3	5
<u>FOREIGN NATIONAL DIRECT HIRE</u>	U200		365.7		365.7	
BASIC PAY	U201	114	318.3		318.3	25
OVERTIME, HOLIDAY PAY	U202	115	9.6		9.6	
ALL OTHER CODE 11 - FN	U203	119	13.6		13.6	
ALL OTHER CODE 12 - FN	U204	129	20.2			20.2
BENEFITS FORMER FN PERSONNEL	U205	13	4.0		4.0	
<u>CONTRACT PERSONNEL</u>	U300		590.3		590.3	
PASA TECHNICIANS	U301	258				
U.S. PSC - SALARY/BENEFITS	U302	113	53.0		53.0	2.1
ALL OTHER U.S. PSC COSTS	U303	255				
F.N. PSC - SALARY/BENEFITS	U304	113	537.3		537.3	67
ALL OTHER F.N. PSC COSTS	U305	255				
MANPOWER CONTRACTS	U306	259				
JCC COSTS PAID BY AID/W	U307	113				
<u>HOUSING</u>	U400		798.7		798.7	
RESIDENTIAL RENT	U401	235	177.5		177.5	18.2
RESIDENTIAL UTILITIES	U402	235	160.0		160.0	
MAINTENANCE AND RENOVATION	U403	259	43.7		43.7	
QUARTERS ALLOWANCES	U404	127				
RESIDENTIAL FURNITURE/EQUIP.	U405	311	130.7		130.7	
TRANS./FREIGHT - CODE 311	U406	22	4.0		4.0	
SECURITY GUARD SERVICES	U407	254	277.0		277.0	76
OFFICIAL RESIDENCE ALLOWANCE	U408	254	3.8		3.8	
REPRESENTATION ALLOWANCE	U409	252	2.0		2.0	

TABLE VIII - FY 1988
Operating Expense Summary

<u>EXPENSE CATEGORY</u>	<u>FUNC. CODE</u>	<u>OBJECT CLASS</u>	<u>DOLLARS</u>	<u>TRUST FUNDS</u>	<u>TOTAL</u>	<u>UNITS</u>
OFFICE OPERATIONS	U500		869.9		869.9	
OFFICE RENT	U501	234	4.8		4.8	
OFFICE UTILITIES	U502	234	89.3		89.3	
BUILDING MAINT./RENOVATION	U503	259	15.7		15.7	
OFFICE FURNITURE/EQUIPMENT	U504	310	33.8		33.8	
VEHICLES	U505	312	32.0		32.0	
OTHER EQUIPMENT	U506	319	30.3		30.3	
TRANSPORTATION/FREIGHT	U507	22	6.0		6.0	
FURN/EQUIP/VEHICLE REPAIR/MAINT.	U508	259	48.4		48.4	
COMMUNICATIONS	U509	230	27.0		27.0	
SECURITY GUARD SERVICES	U510	254	119.1		119.1	28
PRINTING	U511	24	3.0		3.0	
SITE VISITS - MISSION PERSONNEL	U512	210	12.5		12.5	50
SITE VISITS-AID/W PERSONNEL	U513	210	22.5		22.5	5
INFORMATION MEETINGS	U514	210	45.4		45.4	16
TRAINING ATTENDANCE	U515	210	25.5		25.5	5
CONFERENCE ATTENDANCE	U516	210	2.2		2.2	1
OTHER OPERATIONAL TRAVEL	U517	210	1.9		1.9	2
SUPPLIES AND MATERIALS	U519	26	275.5		275.5	
FAAS	U520	257	45.0		45.0	
CONSULTING SVCS. - CONTRACTS	U521	259				
MGT./PROF. SVCS. - CONTRACTS	U522	259				
SPEC. STUDIES/ANALYSES CONT.	U523	259				
ALL OTHER CODE 25	U524	259	30.0		30.0	
TOTAL O.E. BUDGET			4729.6		4729.6	
RECONCILIATION			1560.7		1560.7	
OPERATING BUDGET REQUIREMENTS			3168.9		3168.9	
636C REQUIREMENTS	U600	32				
TOTAL ALLOWANCE REQUIREMENTS	U000					

DOLLARS REQUIRED FOR LOCAL CURRENCY EXPENSES
EXCHANGE RATE USED (MARCH 31, 1987)

1938.5
1.0 L/C = \$1.00

ESTIMATED WAGE INCREASE - FY 1987 TO FY 1988
ESTIMATED PRICE INCREASE - FY 1987 TO FY 1988

3%
7%

TABLE VIII - FY 1989
Operating Expense Summary

<u>EXPENSE CATEGORY</u>	<u>FUNC. CODE</u>	<u>OBJECT</u>		<u>FUNDS</u>	<u>TRUST</u>	<u>UNITS</u>
		<u>CLASS</u>	<u>DOLLARS</u>		<u>TOTAL</u>	
<u>U.S. DIRECT HIRE</u>	U100		2240.1		2240.1	
U.S. CITIZENS BASIC PAY	U101	110	1158.7		1158.7	23.4
PT/TEMP U.S. BASIC PAY	U102	112				
DIFFERENTIAL PAY	U103	116	281.3		281.3	
OTHER AID/W FUNDED CODE 11	U104	119	24.2		24.2	
OTHER MISSION FUNDED CODE 11	U105	119				
EDUCATION ALLOWANCES	U106	126	143.6		143.6	
RETIREMENT - U.S. DIRECT HIRE	U107	120	97.6		97.6	
LIVING ALLOWANCES	U108	128	124.6		124.6	
OTHER AID/W FUNDED CODE 12	U109	129	25.5		25.5	
OTHER MISSION FUNDED CODE 12	U110	129	10.8		10.8	
POST ASSIGNMENT - TRAVEL	U111	212	49.2		49.2	10
POST ASSIGNMENT - FREIGHT	U112	22	172.8		172.8	10
HOME LEAVE - TRAVEL	U113	212	34.9		34.9	7
HOME LEAVE - FREIGHT	U114	22	24.5		24.5	7
EDUCATION TRAVEL	U115	215	8.2		8.2	3
R AND R TRAVEL	U116	215	61.9		61.9	28
OTHER CODE 215 TRAVEL	U117	215	22.3		22.3	5
<u>FOREIGN NATIONAL DIRECT HIRE</u>	U200		376.5		376.5	
BASIC PAY	U201	114	327.9		327.9	25
OVERTIME, HOLIDAY PAY	U202	115	9.8		9.8	
ALL OTHER CODE 11 - FN	U203	119	14.0		14.0	
ALL OTHER CODE 12 - FN	U204	129	20.8		20.8	
BENEFITS FORMER FN PERSONNEL	U205	13	4.0		4.0	
<u>CONTRACT PERSONNEL</u>	U300		600.4		600.4	
PASA TECHNICIANS	U301	258				
U.S. PSC - SALARY/BENEFITS	U302	113	30.8		30.8	1.2
ALL OTHER U.S. PSC COSTS	U303	255				
F.N. PSC - SALARY/BENEFITS	U304	113	569.6		569.6	67
ALL OTHER F.N. PSC COSTS	U305	255				
MANPOWER CONTRACTS	U306	259				
JCC COSTS PAID BY AID/W	U307	113				
<u>HOUSING</u>	U400		821.7		821.7	
RESIDENTIAL RENT	U401	235	212.4		212.4	21.0
RESIDENTIAL UTILITIES	U402	235	176.5		176.5	
MAINTENANCE AND RENOVATION	U403	259	45.1		45.1	
QUARTERS ALLOWANCES	U404	127				
RESIDENTIAL FURNITURE/EQUIP.	U405	311	47.4		47.4	
TRANS./FREIGHT - CODE 311	U406	22	3.0		3.0	
SECURITY GUARD SERVICES	U407	254	331.0		331.0	89
OFFICIAL RESIDENCE ALLOWANCE	U408	254	3.8		3.8	
REPRESENTATION ALLOWANCE	U409	252	2.5		2.5	

TABLE VIII - FY 1989
Operating Expense Summary

<u>EXPENSE CATEGORY</u>	<u>FUNC. CODE</u>	<u>OBJECT CLASS</u>	<u>DOLLARS</u>	<u>TRUST FUNDS</u>	<u>TOTAL</u>	<u>UNITS</u>
OFFICE OPERATIONS	U500		864.9		864.9	
OFFICE RENT	U501	234	4.8		4.8	
OFFICE UTILITIES	U502	234	93.7		93.7	
BUILDING MAINT./RENOVATION	U503	259	16.5		16.5	
OFFICE FURNITURE/EQUIPMENT	U504	310	23.3		23.3	
VEHICLES	U505	312	36.0		36.0	
OTHER EQUIPMENT	U506	319	1.5		1.5	
TRANSPORTATION/FREIGHT	U507	22	8.0		8.0	
FURN/EQUIP/VEHICLE REPAIR/MAINT.	U508	259	52.8		52.8	
COMMUNICATIONS	U509	230	30.0		30.0	
SECURITY GUARD SERVICES	U510	254	121.5		121.5	28
PRINTING	U511	24	3.0		3.0	
SITE VISITS-MISSION PERSONNEL	U512	210	13.1		13.1	50
SITE VISITS-AID/W PERSONNEL	U513	210	23.6		23.6	5
INFORMATION MEETINGS	U514	210	47.7		47.7	16
TRAINING ATTENDANCE	U515	210	23.3		23.3	4
CONFERENCE ATTENDANCE	U516	210	2.4		2.4	1
OTHER OPERATIONAL TRAVEL	U517	210	2.0		2.0	2
SUPPLIES AND MATERIALS	U519	26	284.2		284.2	
FAAS	U520	257	47.5		47.5	
CONSULTING SVCS. - CONTRACTS	U521	259				
MGT./PROF. SVCS. - CONTRACTS	U522	259				
SPEC. STUDIES/ANALYSES CONT.	U523	259				
ALL OTHER CODE 25	U524	259	30.0		30.0	
TOTAL O.E. BUDGET			4903.6		4903.6	
RECONCILIATION			1634.8		1634.8	
OPERATING BUDGET REQUIREMENTS			3268.8		3268.8	
636C REQUIREMENTS	U600	32				
TOTAL ALLOWANCE REQUIREMENTS	U000		3268.8		3268.8	

DOLLARS REQUIRED FOR LOCAL CURRENCY EXPENSES
EXCHANGE RATE USED (MARCH 31, 1987)

2100.9
1.0 L/C = \$1.00

ESTIMATED WAGE INCREASE FY 1988 TO FY 1989
ESTIMATED PRICE INCREASE FY 1988 TO FY 1989

3%
8%

TABLE VIII(a) NARRATIVE

Section A. Management Improvements

Management improvement efforts concentrate on improving the quality and the efficiency of administrative functions.

In this connection, USAID during the past year has reviewed its staffing to identify those positions that could be eliminated or consolidated. As a result, local personnel levels have been reduced by 10% with annual savings of approximately \$60,000.

The Mission has reduced annual communication costs by \$20,000 since FY 1984 by installing a deposit system for all personal and TDYer long-distance calls and by establishing a clear distinction between Project and OE calls. The Guest House was converted from a shared cost to a fee basis saving approximately \$10,000 in annual OE costs.

Improved control and monitoring procedures on gasoline issuance and usage has reduced fuel consumption by 25% - a saving of over \$12,000.

A recently negotiated fuel contract will result in annual savings of almost \$15,000 for the full year.

The Mission recruited locally an experienced generator/vehicle repairman to reorganize the maintenance operation, improve and strengthen controls over repair parts and to initiate a training program for the local staff. Our estimates of diesel fuel, parts and labor savings from the new procedures, improved control of parts and equipment and more efficient personnel use is \$50,000 per year with the additional bonus of less vehicle and generator downtime.

Contracts for packing and shipping of employee effects and for reupholstering and drapery services were competitively bid this year, resulting in an estimated saving of 15 - 20% from current costs.

In addition the Mission is constantly evaluating the total costs of each residential lease - rental, utilities, maintenance, frequency of repair problems - and is terminating those with excessive costs for more economical quarters.

SECTION B - JUSTIFICATION FOR FUNDING CHANGES
FY 1987 to FY 1988

1. U.S. Direct Hire-U100

The \$254,700 (13.8%) increase is due to an increase of 3.0 FTE workyears requiring an additional \$166,800 in salary, post differential, post allowance and related costs. Education Allowances are increased by \$24,100 to provide for the increased number of school age dependents expected to accompany the staff arriving in the summer of 1988. The number of persons (employees plus dependents) taking R&R in 1988 will increase from 14 to 28 requiring \$23,400 more than the current year.

2. Foreign National Direct Hire - U200

The increase of \$24,900 (7.3%) is due to a 3% general salary increase and to fund the authorized FTE level of 25 for the full year. One position has been vacant in FY 1987.

3. Housing U-400

This will increase by \$168,700 (26.8%). Two sets of residential furniture are required (\$40,000) to support the two new positions authorized for FY 1988 (1 Direct Hire and 1 IDI), plus replacement of worn-out unserviceable furniture and appliances (\$72,000). The conversion of the Residential Security Guard Service from the employee association contract to a private contractor will increase identifiable costs of this category by \$67,000. However, the indirect costs of supervision, supplies, etc will be reduced. Moreover, this changeover will allow the Executive Office staff to devote more time to improving controls and providing more efficient service.

4. Office Operations - U500

This account will increase \$50,600 (6.2%) to fund procurement of replacement vehicles (none in FY 1987) and to replace our very old office central airconditioners which are prone to frequent breakdowns and need almost continual maintenance. Travel is planned to increase \$19,400 to provide training to our foreign national staff and to allow for Mission attendance at various agency technical and administrative meetings.

FY 1988 to FY 1989

1. U.S. Direct Hire - U100

The \$134,900 (6.4%) increase will fund an increase of 1.9 FTE workyears (\$79,100) due to the increase of one in our authorized U.S. Direct Hire level and for replacement of the State employee serving on detail to AID as the GSO with an A.I.D. direct hire employee.

An increase of 5.5 student school years requires \$62,600 more for the Education Allowance category. These increases are partially offset by an 5,500 decrease in costs of personnel movements and entitlement travel.

3. Foreign National Direct Hire - U200

This 3% increase is to fund step increases and general wage increases.

4. Housing - U400

The budget increase of \$23,000 (2.9%) is the net result of funding the residential rent, utilities and guard service for three additional residences, (\$120,000), required because there were three tandem couples in FY 1988 for whom separate housing was not provided plus one residence to accommodate the additional authorized USDH. This will be offset by an \$83,300 reduction in residential furniture procurement as the Mission moves from a "catch-up" cycle in FY 1988 to a normal replacement cycle.

SECTION C - TRUST FUNDS

Due to the continuing severe financial crisis of the GOL, the Mission does not anticipate that a trust fund arrangement can be negotiated during the next few years.

TABLE VIII(b)
Information on U.S. PSC Costs

<u>Job Title/Description</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>
Secretary-Economic Affairs Office	\$18,900 (11/86-10/87)	\$19,600 (11/87-10/88)	\$20,400 (11/88-10/89)
Classified Messenger Service(Part-time) \$5,000	(10/86-9/87)	(10/87-9/88) \$5,000	(10/88-9/89) \$5,000
NXP and Non-NXP Property Manager	(12/86-11/87) \$27,200	(12/87-8/88) \$28,100	-o-
Assist USAID/Liberia in updating Policy and Procedures Manual	\$34,000 (1/87-4/87)	-o-	-o-
Secretary-(Temporary) Executive Office	\$5,700 (2/87-5/87)	-o-	-o-

TABLE VIII(c)
All Other Code 25 Detail

<u>Description</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>
Installation of new telephone system	\$25,200 (6/87-7/87)	-0-	-0-
All other less than \$10,000 each	\$24,800	\$30,000	\$30,000

TABLE VIII(d)
Manpower Contract Detail

<u>Description</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>
Administrative	\$ 7,000	-0-	-0-
Secretarial	2,400	-0-	-0-
Clerical	23,500	-0-	-0-
Drivers	12,300	-0-	-0-
Warehousing	39,775	-0-	-0-
Maintenance	95,800	-0-	-0-
Total	<u>\$183,775</u>	<u>-0-</u>	<u>-0-</u>
Workyears	32	-0-	-0-

INFORMATION TECHNOLOGY NARRATIVE

Table VIII (e)

USAID/Liberia's Database Management System (DMS) operation gained stability in FY 87 after a long period of disruption due to repeated equipment malfunction. This stability was obtained through the implementation of corrective measures. Other technical problems related to quality electrical power were also resolved through the on-site services of the DELTEC Uninterruptible Power System engineer. The blackouts and power surges which contributed to the lack of confidence in the System are now stabilized by the UPS synchronize operation mode.

USAID's computer section has restored confidence and acceptance to the user community. Though the need for more personalized training among key operators still exists, a well structured document back-up file and retrieval process has been designed and implemented. USAID/Liberia plans to acquire additional Wang Professional Computers along with self supported UPS's to ease the dependency on the OIS 140-3 which is widely used for word processing. The quantity of additional PCs will depend greatly on whether the current equipment is up-graded from the OIS 140-3 to one of the VS family mini-computers. Presently all USAID PCs are linked to the OIS through Local Communication Option boards. Each PC is now configured to the software need of the Mission although modification of office related Software will be carried out from time to time. All PCs have been upgraded from two diskette drives to one 360k diskette drive with a 30mb Winchester hard disk, an IBM emulation board and key caps. To cope with the electrical problem, individual UPS will be purchased to ease the burden on the centralized 5kva UPS which is running close to its maximum load capacity.

The five additional PCs and nine printers are intended to minimize the existing scramble for terminals and printers. The demand for more terminals and printers derived from the restored reliability of the OIS after both Phoenix Disk Drives were repaired and put back on-line by engineers from Wang Belgium and the Ivory Coast. Presently the ratio of workstations to users is approximately five to one. This ratio will be reduced over the next two years by purchasing additional PCs. USAID will place emphasis on training, particularly the System Supervisor training and peripheral maintenance training for the DMS Operator. Training of peripheral operators on the use of electronic spreadsheet and related software packages will also be implemented. Prior to the Database Management System Supervisor being trained, word processing and electronic spreadsheet training will be conducted by the Supervisor provided this will be cost effective. In addition to the above program USAID will explore the possibility of initiating telecommunication link with AID/W through the Liberian Telecommunication Co. via a modem. This link would support major documentation transmission to and from AID/W Offices.

TABLE VIII(e)
OBLIGATIONS FOR ACQUISITIONS, OPERATION
AND USE OF INFORMATION TECHNOLOGY SYSTEMS
(\$000)

<u>ITEM AND EXPLANATION</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>
1. <u>Capital Investment:</u>			<u>* /</u>
A. Purchase of Hardware (See Attached Schedule)	28.3	26.3	9.2
B. Purchase of Software	0.4	1.0	0.5
C. Site Facility	-0-	-0-	-0-
SUBTOTAL Section 1	<u>28.7</u>	<u>27.3</u>	<u>9.7</u>

2. <u>Personnel:</u>			
A. Compensation, Benefits and -Travel	15.0	15.0	15.0
B. Workyears	2.5	2.5	2.5

3. <u>Equipment Rental, Space and Other operating Costs:</u>			
A. Lease of Equipment	-0-	-0-	-0-
B. Space	-0-	-0-	-0-
C. Supplies and Other Material	10.0	10.0	10.0
D. Non-Commercial Training	5.0	5.0	5.0
SUBTOTAL Section 3	<u>15.0</u>	<u>15.0</u>	<u>15.0</u>

* / Should a decision be made to install the MACS Accounting System, the purchase of a small Wang VS system must be included.

TABLE VIII(e)
(Continued)

<u>ITEM AND EXPLANATION</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>
4. <u>Commercial Services:</u>			
A. Computer Time	-0-	-0-	-0-
B. Leased Telecommunications Services	-0-	-0-	-0-
C. Operations and Maintenance			
(1) Operations:	-0-	-0-	-0-
(2) Maintenance:	27.6	26.0	26.5
Other than Wang equipment (UPS)	(7.0)	(5.0)	(5.0)
Wang equipment (Local Maintenance)	-0-	-0-	-0-
Wang Equipment (A.I.D.)/W Maintenance	(20.6)	(21.0)	(21.5)
D. <u>Systems Analysis and Programming:</u>	---	---	---
E. <u>System Design and Engineering:</u>	---	---	---
F. <u>Studies and Other</u>	---	---	---
SUBTOTAL Section 4	<u>27.6</u>	<u>26.0</u>	<u>26.5</u>

5. TOTAL DOLLARS	<u>86.3</u>	<u>83.3</u>	<u>66.2</u>
TOTAL WORKYEARS (From Item 2B)	<u>2.5</u>	<u>2.5</u>	<u>2.5</u>

6. <u>MISSION ALLOWANCE LEVELS:</u>			
A. Existing systems	<u>57.6</u>	<u>56.0</u>	<u>56.5</u>
B. New or Expanded systems	<u>86.3</u>	<u>83.3</u>	<u>66.2</u>

TABLE VIII(e)
ADP PROCUREMENT PLAN

* DESCRIPTION	* QNTY	UNIT PRICE	'87 (QNTY) AMT	'88 (QNTY) AMT	'89 (QNTY) AMT
I HARDWARE (Item I.A., Table VIII(e)):					
A. Computer Equipment.					
(1) New Procurement:					
Wang PCs Base Unit W/ (1) 360K D/D, 30MB H/Disk, Winchester Controller, Keyboard, MS-DOS, Basic, Monitor & Controller	5	\$3,000	—	(3) \$9,000	(2) \$6,000
Communication Option Card	5	700	—	(3) 2,100	(2) 1,400
Wang IBM Emulation Card	5	200	—	(3) 600	(2) 400
Memory Expansion (512K)	5	400	—	(3) 1,200	(2) 800
Graphics Cards	5	300	—	(3) 900	(2) 600
PC-PM016 Wang 160 cps Dot Matrix Printer	3	700	(2) 1,400	(1) 700	(1) —
PC-PM015 Wang 40 cps Daisy Printer	3	800	(2) 1,600	(1) 800	—
DW/OS-55 Wang 55 cps Daisy Printer	3	4,000	(2) 8,000	(1) 4,000	—
4230-0A-I, 64K OLS Work Station W/CRT & Base	3	2,200	(2) 4,400	(1) 2,200	—
Keyboard for 4230-0A-I	3	250	(2) 500	(1) 250	—
(2) FY-87 PC UPGRADE ALREADY COMPLETED					
30 MB Hard Disk, W Controller	4	1,308	(4) 5,232	-0-	—
Wang IBM Emulation Card	4	198	(4) 792	-0-	—
Local Communication Boards	3	612	(3) 1,836	-0-	—
(3) SUPPORT EQUIPMENT					
Power Condition/UPS (TOPAZ, 900 Watt)	6	1,500	(3) 4,500	(4) 4,500	—
SUBTOTAL I.A and B			<u>\$28,260</u>	<u>\$26,250</u>	<u>\$9,200</u>
II SOFTWARE (ITEM I.B., TABLE VIII(e)):					
dBase III Plus	1	400	(1) 400	—	—
Timeline Project Mgt.	1	500	—	(1) 500	(-)
Utilities (NORTON, SIDEWAYS, SIDEKICKS)	Various	1,000	—	(-) 500	(-) 500
SUBTOTAL II			<u>400</u>	<u>1,500</u>	<u>(-) 500</u>
III SYSTEM FACILITIES (Item I.C., Table VIII (e)):					
GRAND TOTALS I, II, III: (SUBTOTAL SECTION 1, TABLE VIII (e)):					
			<u>\$28,660</u>	<u>\$27,250</u>	<u>\$9,700</u>

TABLE VIII(f)
Report on Motor Vehicle Operations

<u>ITEM AND EXPLANATION</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>
<u>Numbers of Vehicles:</u>			
<u>Purchased Vehicles:</u>			
Number of vehicles owned (start of year)	19	19	19
Plus Number of vehicles to be purchased during FY	0	2	2
Less Number of vehicles to be disposed of during FY	0	2	4
Number of vehicles on hand (end of year)	<u>19</u>	<u>19</u>	<u>17</u>
	=====	=====	=====
<u>Leased Vehicles:</u>			
Average number of vehicles leased during FY	0	0	0
<u>Estimated Obligations:</u>			
Vehicle Purchases	0	32,000	36,000
Special modifications (such as armor plating)	0	0	0
Transportation of purchased vehicles	-	6,000	8,000
Vehicle Leases	0	0	0
Vehicle Maintenance/Repairs	42,032	43,713	45,462
Salaries/Benefits of Drivers/Dispatchers	64,000	66,560	69,000
Supplies/Materials/Gas/Oil	50,000	50,300	55,000
Rental of Warehouse/Garage space	-	-	-
Other Miscellaneous Costs	4,100	4,300	4,500
Total Obligations.	<u>160,132</u>	<u>202,873</u>	<u>217,962</u>
	=====	=====	=====
<u>Estimated Disbursements:</u>			
Vehicle Purchases	-	32,000	36,000
Special modifications (such as armor plating)	-	-	-
Transportation of purchased vehicles	-	6,000	8,000
Vehicle Leases	-	-	-
Vehicle Maintenance/Repairs	37,300	39,300	40,300
Salaries/Benefits of Drivers/Dispatchers	60,300	63,200	65,600
Supplies/Materials/Gas/Oil	58,000	42,700	46,300
Rental of Warehouse/Garage space	-	-	-
Other Miscellaneous Costs	4,100	4,300	4,500
Total Disbursements	<u>160,700</u>	<u>187,500</u>	<u>201,300</u>
	=====	=====	=====

FY 1989 ANNUAL BUDGET SUBMISSION
TABLE VIII(g)
U.S. DIRECT HIRE STAFFING

<u>POSNO./</u> <u>SACode*</u>	<u>POSITION TITLE</u>	<u>PROGRAM MANAGEMENT RESPONSIBILITY</u>	<u>FY 87</u>	<u>FY 88</u>	<u>FY 89</u>
1008	Mission Director	None	1	1	1
1010(c)	Deputy Mission Dir.	None	1	1	1
1016	Secretary	None	1	1	1
2018(b)	Sup Executive Off.	None	1	1	1
2011(h)	Sup Executive Off.	None	1	1	1
2015	General Services Off	None	0 ^{1/}	0 ^{1/}	.3
2017	Contract Off.	None	.1	1	1
3009	Controller	None	1	1	1
3012	Finl Mgt Off Fnl An	None	1	1	1
4008(a)(j)	Sup Program Off.	Human Rights Grants	1	1	1
4011(i)	Program Off.	African Manpower Dev (698-0433) Program Dev & Support (669-0510)	1	1	1
5005(f)(g)	Sup Project Dev Off.	Agr. Infra. Rehab(669-0212) Struc. Ref/Privatization(669-0216)	1	1	1
5010(d)	Project Dev Off.	PVO/NGO Support (669-0211) Nimba Co. Rural Tech (669-0163) Small Project Asst. (698-0506)	1	1	1
5030(e)	Engineering Off.	Road Maintenance (669-0200)	1	1	1
5015	Project Dev Off.	To be determined	0	0	.7
6005	Sup Agrl Dev Off.	Agr Research & Ext. (698-0188) Rural Dev Training (669-0185)	1	1	1
6012	Agr Econ Off.	To be determined	.4	1	1
6015	Agr. Dev. Off.	Nimba Co. Rural Tech. (669-0163)	.3	0	0
8005	Human Rsrs Dev Off.	Rural Information Sys.(669-0134) Improved Effi. of Lrng (669-0166)	1	1	1
8009	Health Dev Off.	Primary Health Care (669-0165) Combatting Childhood Comm. Diseases (698-0421.03)	1	1	1

U.S. DIRECT HIRE STAFFING (CONT'D)

<u>POSNO./</u> <u>SACode*</u>	<u>POSITION TITLE</u>	<u>PROGRAM MANAGEMENT RESPONSIBILITY</u>	<u>FY 87</u>	<u>FY 88</u>	<u>FY 89</u>
9005	Program Econ Off.	ESF Grant PL-480 Title I & II Commodity Import Program	1	1	1
9008	Special Proj Off.	Increased Revenue for Dev(669-0132) Economic & Fin Mgt Trg (669-0184) Economic Stab. Support (669-0213)	1	1	1
9010	Program Economist	None	.4	1	1
9012	Food for Peace Off.	PL-480	0	.8	1
		Total Positions	<u>21</u>	<u>22</u>	<u>23</u>
		Total Workyears	18.2	20.8	22.1

1/ Detail from State Department

*SACode - Special Activities Codes:

- | | |
|------------------------------------|----------------------------------|
| (a) Disaster Relief Officer | (f) PVO Officer |
| (b) EEO Officer | (g) Private Enterprise Officer |
| (c) Emergency Preparedness Officer | (h) Security Officer |
| (d) Energy Officer | (i) Women-in-Development Officer |
| (e) Environmental Officer | (j) Evaluation Officer |

FY 1989 ANNUAL BUDGET SUBMISSION
TABLE VIII[h]
INFORMATION ON IDI STAFFING

<u>BS</u> <u>CODE</u>	<u>TITLE</u>	<u>FY</u> <u>1987</u>	<u>FY</u> <u>1988</u>	<u>FY</u> <u>1989</u>
11	IDI (Economics)	.3	0	0
	IDI (Project development)	0	.7	.3
	IDI (to be determined)	0	0	.7
	Total Positions	1	1	2
	Total Workyears	.3	.7	1.0

FY 1989 ANNUAL BUDGET SUBMISSION
TABLE VIII (1)
FOREIGN & THIRD COUNTRY NATIONAL
DIRECT HIRE STAFFING

<u>CATEGORY</u>	<u>DESCRIPTIVE JOB TITLE</u>	<u>FUNDING</u>	<u>FY 87</u>	<u>FY 88</u>	<u>FY 89</u>
FSN DH	Personnel Specialist	OE	1	1	1
FSN DH	Personnel Assistant	OE	1	1	1
FSN DH	Personnel Clerk	OE	1	1	1
FSN DH	Cashier	OE	1	1	1
FSN DH	Financial Assistant	OE	1	1	1
FSN DH	Accounting Technician	OE	1	1	1
FSN DH	Voucher Examiner	OE	1	1	1
FSN DH	Accounting Technician	OE	1	1	1
FSN DH	Accounting Technician	OE	1	1	1
FSN DH	Secretary	OE	1	1	1
FSN DH	Participant Training Assistant	OE	1	1	1
FSN DH	Program Assistant	OE	1	1	1
FSN DH	Program Assistant	OE	1	1	1
FSN DH	Program Assistant	OE	1	1	1
FSN DH	Secretary	OE	1	1	1
FSN DH	Storekeeper	OE	1	1	1
FSN DH	Supply Clerk	OE	1	1	1
FSN DH	Realty Clerk	OE	1	1	1
FSN DH	Maintenance Supervisor	OE	1	1	1
FSN DH	Program Specialist (Economics)	OE	0	1	1
FSN DH	Work Control Clerk	OE	1	1	1
FSN DH	Electrician	OE	1	1	1
FSN DH	Janitor Supervisor	OE	1	1	1
FSN DH	Automotive Mechanic	OE	1	1	1
FSN DH	Secretary	<u>OE</u>	<u>1</u>	<u>1</u>	<u>1</u>
	Total Positions	OE	25	25	25
	Total Workyears	OE	24	25	25

FY 1989 ANNUAL BUDGET SUBMISSION
TABLE VIII (k)
U.S., FOREIGN & THIRD COUNTRY NATIONAL
CONTRACT STAFFING

<u>CATEGORY</u>	<u>DESCRIPTIVE JOB TITLE</u>	<u>FUNDING</u>	<u>FY 87</u>	<u>FY 88</u>	<u>FY 89</u>
USPSC	Intern	PRG	1	1	1
USPSC	Financial Adv.	PRG	1	.3	0
USPSC	Asst. Edu. Development Officer	PRG	.8	1	1
USPSC	Management Consultant	OE	.3	0	0
USPSC	EXP/NXP Property Manager	OE	.8	.9	0
USPSC	Secretary/Admin. Asst.	OE	.2	0	0
USPSC	Secretary	OE	1	1	1
FSNPSC	Secretary	OE	1	1	1
FSNPSC	Secretary	OE	1	1	1
FSNPSC	Program Spec. (Economist)	OE	1	0	0
FSNPSC	Program Assistant	OE	1	1	1
FSNPSC	Secretary	OE	1	1	1
FSNPSC	Secretary	OE	1	1	1
FSNPSC	Engineer	PRG	1	1	1
FSNPSC	Secretary	OE	1	1	1
FSNPSC	Secretary	OE	1	1	1
FSNPSC	Program Specialist	OE	1	1	1
FSNPSC	Population Program Manager	PRG	.9	1	1
FSNPSC	Secretary	OE	1	1	1
FSNPSC	Contract Assistant	OE	1	1	1
USPSC	Mail Courier	OE	.2	.2	.2
FSNPSC	Secretary	OE	1	1	1
FSNPSC	Telephone Radio Tech	OE	1	1	1
FSNPSC	Personnel Assistant	OE	1	1	1
FSNPSC	Travel Assistant	OE	1	1	1
FSNPSC	Computer Operator	OE	1	1	1
FSNPSC	Data Entry Clerk	OE	1	1	1
FSNPSC	C&R Specialist	OE	1	1	1
FSNPSC	Mail/File Clerk	OE	1	1	1
FSNPSC	Mail Clerk	OE	1	1	1
FSNPSC	Telephone Operator	OE	1	1	1
FSNPSC	Procurement Agent	OE	1	1	1
FSNPSC	Procurement Agent	OE	1	1	1
FSNPSC	Procurement Agent	OE	1	1	1
FSNPSC	Work Control Clerk	OE	1	1	1
FSNPSC	Shipping Agent	OE	1	1	1
FSNPSC	Shipping Agent	OE	1	0	0
FSNPSC	Supply Clerk	OE	1	1	1
FSNPSC	Supply Clerk	OE	1	1	1
FSNPSC	Warehouse Foreman	OE	1	1	1
FSNPSC	Warehouseman	OE	1	1	1
FSNPSC	Receiving Clerk	OE	1	1	1
FSNPSC	Motor Pool Supervisor	OE	1	1	1
FSNPSC	Dispatcher	OE	1	1	1
FSNPSC	Automotive Mechanic	OE	1	1	1
FSNPSC	Automotive Mechanic	OE	1	1	1

U.S., FOREIGN & THIRD COUNTRY NATIONAL
CONTRACT STAFFING (CONT'D)

<u>CATEGORY</u>	<u>DESCRIPTIVE JOB TITLE</u>	<u>FUNDING</u>	<u>FY 87</u>	<u>FY 88</u>	<u>FY 89</u>
FSNPSC	Secretary	PRG	1	1	1
FSNPSC	Secretary	PRG	1	1	1
FSNPSC	Chauffeur	OE	1	1	1
FSNPSC	Chauffeur	OE	1	1	1
FSNPSC	Chauffeur	OE	1	1	1
FSNPSC	Chauffeur	OE	1	1	1
FSNPSC	Chauffeur	OE	1	1	1
FSNPSC	Chauffeur	OE	1	1	1
FSNPSC	Chauffeur	OE	1	1	1
FSNPSC	Chauffeur	OE	1	1	1
FSNPSC	Chauffeur	OE	1	1	1
FSNPSC	Chauffeur	OE	1	1	1
FSNPSC	Chauffeur	OE	1	1	1
FSNPSC	Chauffeur	OE	1	1	1
FSNPSC	Purchasing Agent	OE		1	1
FSNPSC	Supply Clerk	OE		1	1
FSNPSC	Maintenance Foreman	OE		1	1
FSNPSC	Mechanic/Generator Repairman	OE		1	1
FSNPSC	Trade Helper	PRG		1	1
FSNPSC	Mason	OE		1	1
FSNPSC	Plumber	OE		1	1
FSNPSC	Plumber	PRG		1	1
FSNPSC	Electrician	OE		1	1
FSNPSC	Electrician	PRG		1	1
FSNPSC	Refrigeration & A/C Mechanic	PRG		1	1
FSNPSC	Carpenter	OE		1	1
FSNPSC	Carpenter	OE		1	1
FSNPSC	Carpenter	OE		1	1
FSNPSC	Welder	OE		1	1
FSNPSC	Painter	OE		1	1
FSNPSC	Painter	OE		1	1
FSNPSC	Painter	PRG		1	1
FSNPSC	Gardener	OE		1	1
FSNPSC	Gardener	OE		1	1
FSNPSC	Janitor	OE		1	1
FSNPSC	Janitor	OE		1	1
FSNPSC	Janitor	OE		1	1
FSNPSC	Janitor	OE		1	1
FSNPSC	Janitor	OE		1	1
FSNPSC	Labourer	OE		1	1
FSNPSC	Labourer	OE		1	1
FSNPSC	Labourer	OE		1	1
FSNPSC	Labourer	OE		1	1
FSNPSC	Secretary	OE		1	1
	Total Positions	OE	52	71	70
	Total Workyears	OE	48.5	69.1	69.1
	Total Positions	PRG	7	12	11
	Total Workyears	PRG	6.7	11.3	11

Country: Liberia

FY 1989 ANNUAL BUDGET SUBMISSION
TABLE XI

P.O. 480 TITLE I/II REQUIREMENTS
(Dollars in Millions, Tonnage in Thousands)

	ACTUAL		ESTIMATED		PROJECTED	
	FY	1987	FY	1988	FY	1989
	\$	MT	\$	MT	\$	MT
<u>COMMODITIES (RICE)</u>						
<u>Title I</u>	10.0	55.5	---	---	---	---
<u>Title II (Sec. 202)</u>	---	---	15.0	49.0	15.0	NA
Total	10.0	55.5	15.0	49.0	15.0	NA
of which Title III	---	---	---	---	---	---
Total	---	---	---	---	---	---

COMMENT:

Starting in FY 88, Liberia will move to a Title II, Section 202 Program.

NA = not available.

FY 1989 ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE I
FUNCTIONAL ATTRIBUTION

669 - LIBERIA

Project #	Project Title	Shadow Functional Account	FY 1988 Budget Allocation	FY 1989 Budget Allocation
AGRICULTURE, RURAL DEVELOPMENT & NUTRITION				
669-0188	Agricultural Research & Extension	ARDN	---	600
669-0211	PVO/NGO Support	ARDN	445	---
669-0212	Agr. Infrastructure Rehabilitation	ARDN	4,360	5,478
669-0216	Structural Reform/Privatization	ARDN	---	740
669-0510	Program Development and Support	ARDN	250	100
POPULATION				
669-0510	Program Development & Support	POP	50	20
HEALTH				
669-0211	PVO/NGO Support	HE	1,500	30
669-0510	Program Development & Support	HE	1,470	---
EDUCATION & HUMAN RESOURCES				
669-0166	Improved Efficiency of Learning	EHR	5,145	4,487
669-0211	PVO/NGO Support	EHR	2,650	3,252
669-0216	Structural Reform/Privatization	EHR	2,345	345
669-0510	Program Development & Support	EHR	150	740
SELECTED DEVELOPMENT ACTIVITIES				
669-0211	PVO/NGO Support	SDA	1,250	1,465
669-0216	Structural Reform/Privatization	SDA	1,000	625
669-0510	Program Development & Support	SDA	250	740
				100

AFRICA BUREAU TABLE I (Cont'd.)

ECONOMIC SUPPORT FUNDS			<u>17,000</u>	<u>17,000</u>
669-0213	Economic Stabilization Support	ES	5,815	---
669-0214	Commodity Import Program	ES	11,185	---
669-0215	Commodity Import Program II	ES	---	10,000
669-0217	Economic Stabilization Support II	ES	---	7,000
PL-480				
PL	PL-480 Title II	PL	15,000	15,000
Total			45,000	45,000

FY 1989 ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE III
PVO ACTIVITY NARRATIVE

669 LIBERIA

A key element in the Mission's Interim Strategy Statement is assistance to the Liberian people through private voluntary and non-government organizations. Currently, the Mission is providing a substantial portion of development assistance funds to PVOs and NGOs.

USAID has three projects being implemented entirely by U.S. and indigenous PVOs or NGOs: Nimba County Rural Technology, Small and Medium Enterprise Development, and Rural Development Training. The Nimba County Rural Technology project is being implemented by an indigenous PVO with assistance from a U.S. PVO. It supports non-mining employment opportunities in Nimba County by providing credit and management assistance to small scale industrial, manufacturing and construction enterprises. A U.S. PVO works with the Liberian Small Enterprise Financing Organization (SEFO) to implement the Small and Medium Enterprise Development project. This project encourages the formation and expansion of small to medium sized businesses by strengthening the institutional capacity of SEFO to provide technical assistance, training and capital for such ventures. Cuttington University College implements the Rural Development Training project which supports the two-year vocational agriculture program at the Rural Development Training Institute at Cuttington.

Two projects that are being partially implemented by private voluntary organizations are the Road Maintenance and Primary Health Care projects. Under the Road Maintenance Project, private construction contractors are performing road maintenance under the supervision of long term technical assistance being provided by a U.S. PVO. The PVO is training a Ministry of Public Works unit to perform this supervisory function. The Primary Health Care project, redesigned in FY 1986, includes a \$3.0 million private sector component with the indigenous Christian Health Association of Liberia.

These project activities as well as contacts with numerous PVO/NGO representatives have provided USAID with considerable information regarding U.S., third country, and indigenous private organizations. In late 1986, USAID contracted a private Liberian firm to carry out a nationwide survey of PVO/NGOs to develop a better understanding of their number, institutional and managerial capacities, development efforts, and absorptive capacities. The survey provided useful information regarding these organizations and helped clarify appropriate mechanisms for channeling support to them. Based on the survey, the Mission is developing a PVO/NGO Support project. The proposed project (initial obligation in FY 87), to be implemented by a U.S. PVO, will provide local organizations with subgrants, technical assistance and training to carry out their health, education and small enterprise development efforts.

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The Mission also plans a five year Agriculture Infrastructure Rehabilitation project to start in FY 1988. This will further support private sector activities in road and infrastructure maintenance. It will address one severe constraint limiting agricultural production and income-generating capabilities. By emphasizing private sector maintenance contracts, this project will also have macro-economic impact by substantially reducing the recurrent cost implications normally associated with public sector force account maintenance procedures. Technical assistance will be provided by a private voluntary organization. The project is intended to dovetail with the completion of the Road Maintenance Project which terminates in November 1988.

FY 1989 ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE III
PVO ACTIVITY

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Project #	Project Name	PVO Name (US/Non US)	Shadow Functional Account	Start of PVO (FP)	PVO (FP For Total Proj. and % of Total)	FY-88 Oblig.	FY-89 Oblig.
669-0163	Nimba County Rural Technology (B)	Partnership for Productivity/Liberia (Non-U.S.)*	ARDN	1980-87	4,263 100%	---	---
669-0165	Rural Dev. Trg. II (B)	Cuttington Univ. College (Non-U.S.)	ARDN	1985-90	5,400 100%	---	---
669-0200	Road Maintenance (B)	Organization for Rehabilitation and Training (U.S.)	ARDN	1985-87	1,176 30%	---	---
669-0201	Small & Medium Enterprise Dev. (B)	Cooperative for American Relief Everywhere (U.S.)*	SDA	1984-89	2,767 100%	---	---
669-0165	Primary Health Care (B)	Christian Health Association of Liberia (Non U.S.)	HE	1986-89	3,000 20%	1,860	---
669-0211	PVO/NGO Support (B)	Various (U.S./Non-U.S.)	ARDN, HE EHR, SDA	1987-91	8,500(P) 100%	2,270	5,260 970
669-0212	Agr. Infrastructure (B) Rehabilitation	To be determined	ARDN	1988-89	18,000(P) 50%	---	2,570 2,739
936-3040	Natural Family Planning Family Life Promotion (C)	Int'l Federation for Family Life Promotion (U.S.)	FN	1983-88	391 100%	---	---
932-0968	Program Voluntary Sterilization & Post Partum (C)	Association for Voluntary Contraception (U.S.)	FN	1986-88	60	---	---
936-3028	Social Contraceptive Marketing (C)	Social Marketing for Change (U.S.)	FN	1987-90	800	300	250 250
936-3042	Family Planning Services (C)	Pathfinder Fund (U.S.)	FN	1986-88	153	---	---

* These projects were implemented by Partnership for Productivity (PPP), a U.S. PVO, through 12/86.

- A = Not available
- B = Bilateral
- C = Centrally Funded
- P = Proposed

FY 1989 ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE IV
PRIVATE SECTOR ACTIVITIES

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Project #	Project Name	Implementing Organization (US/Non US)	Shadow Functional Account	Private Sector LOP Span	Priv. Sect. LOP for Total Project and % of Total	FY 87 Oblig.	FY 88 Oblig.	FY 89 Oblig.
669-0163	Nimba County Rural Technology (B)	Partnership for Productivity/Liberia (Non-U.S.)*	ARDN	1980-87	4,263 100%	---	---	---
669-0200	Road Maintenance (B)	Organization for Rehabilitation and Training (U.S.) and Private Contractors	ARDN	1985-87	4,300 100%	533	---	---
669-0201	Small & Medium Enterprise Dev. (B)	Cooperative for American Relief Everywhere (U.S.)*	SDA	1984-89	2,767 100%	---	---	---
669-0165	Primary Health Care (B)	Christian Health Association of Liberia (Non U.S.)	HE	1986-89	3,000 20%	1,860	---	---
669-0211	PWD/NCD Support (B)	Various (U.S./Non-U.S.)	ARDN, HE, EHR, SDA	1987-91	8,500 100%	2,270	5,260	970
669-0212	Agr. Infrastructure Rehabilitation (B)	To be determined	ARDN	1988-92	18,000 50%	---	2,570	2,739
936-3028	Social Contraceptive Marketing (C)	Social Marketing for Change (U.S.)	PN	1987-90	800 100%	300	250	250

NA= Not available
B = Bilateral
C = Centrally funded

* = These projects were implemented by Partnership for Productivity, a U.S. PVO, through 12/86.

AFRICA BUREAU TABLE V
 FY 1989 ANNUAL BUDGET SUBMISSION
 CENTRALLY FUNDED ACTIVITIES (\$000)

669 - LIBERIA

PROJECT GRANT NO	PROJECT TITLE	ORGANIZATION IMPLEMENTING (U.S./NON U.S.)	FUNC. ACCT.	LOP (YRS)	LOP	FY 87 OBLIG	FY 88 OBLIG	FY 89 OBLIG
<u>I. Directly Related to Mission Portfolio</u>								
698-0433	African Manpower Development Project	Ministry of Planning & Economic Affairs (Non U.S)	EH/ARDN	1982-88	927	142	125	125
698-0421	African Child Survival Initiative (Combating Childhood Communicable Disease)	Ministry of Health (Non-U.S.)	HE	1983-91	1,350	---	500	---
<u>II. Indirectly Related to Mission Portfolio</u>								
936-3040	Natural Family Planning/ Family Life Promotion	Int'l Fed. for Family Life Promotion (U.S.)	PN	1985-88	391	---	---	---
932-0968	Program for Voluntary Sterilization/Post Partum Planning	Association for Voluntary Contraception (U.S.)	PN	1987-88	60	---	---	---
936-3028	Contraceptive Social Marketing	Social Marketing for Change (U.S.)	PN	1987-90	800	---	---	---
936-3042	Family Planning Services	Pathfinder Fund (U.S.)	PN	1987-88	153	---	---	---

AFRICA BUREAU TABLE V
FY 1989 ANNUAL BUDGET SUBMISSION
CENTRALLY FUNDED ACTIVITIES (\$000)

669 - LIBERIA

ORGANIZATION IMPLEMENTING (U.S./NON U.S.)	FUNC ACCT.	LOP (YRS)	\$ TOP	FY 87 OR,I,C.	FY 88 OR,I,C.	FY 89 OR,I,C.
<u>III. Not related to Mission Portfolio</u>						
698-0455 African Graduate Fellowship	African-American Institute (U.S.)	FH	NA	NA	NA	NA
698-0442 African Labor Dev. II	African American Labor Center (U.S.)	FH	1985-89 846	194	195	195

NA: Not Available.

FY 1989 ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE VII
PLANNED EVALUATIONS

669 - LIBERIA

Project List (Project No. and Title)	Last Eval Completed	F.Y. 88		F.Y. 89		Reason for Evaluation	Funding Source (\$000)	Person Days	IOC
		Start (Qtr)	To AID/W (Qtr)	Start (Qtr)	To AID/W (Qtr)				
AGR., RURAL DEV. & NUTRITION 669-0134, Rural Information System	02/86	4	-	-	1	<p>PACD: 03/89 This project is establishing a communication network capable of promoting economic and social development throughout rural Liberia. The evaluation will examine the adequacy of inputs, vis-a-vis project needs, extent of input coordination and use, adequacy of institutional development, prospects for achieving self sustainability and local training capability.</p>	Proj. 40	16	IOC
669-0200, Road Maintenance	06/87	4	4	-	-	<p>PACD: 11/88 This project provides selected rural areas with cheaper, more reliable transportation for marketing agricultural produce and obtaining consumer goods and services as well as developing the capabilities of construction contractors to perform road maintenance. The final evaluation will examine the adequacy of contract regraveling, its impact on O&L recurrent costs and the degree to which it has been institutionalized.</p>	Proj. 50	40	IOC
669-0188, Agr. Research and Extension	06/86	4	-	-	1	<p>PACD: 08/94 The project seeks to develop the institutional capacity of Liberia's Central Agricultural Research Institute to identify the needs of</p>	Proj. 40	20	IOC

FY 1989 ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE VII
PLANNED EVALUATIONS

669 - LIBERIA

Project List (Project No. and Title)	Last Eval Completed	FY 88		FY 89		Reason for Evaluation	Funding Source (\$000)	Person Days	Internal Evaluation
		Start (Qtr)	To AID/W (Qtr)	Start (Qtr)	To AID/W (Qtr)				
HEALTH 669-0165, Primary Health Care	03/86	4	4	4	4	<p>substance farmers and to generate improved technology responsive to farmer needs. The evaluation will assess the degree to which project objectives are being achieved.</p> <p>PAOD: 08/89 This project seeks to increase the proportion of rural Liberians with access to appropriate preventive and curative PHC services, and to strengthen institutional infrastructure. Two evaluations are scheduled: -A final evaluation of public sector activities in July-August, 1988 to review project achievements vis a vis projected outputs particularly the extent to which the primary health care system in the two project counties reached anticipated targets. -The final project evaluation in July-August 1989 will review the achievements of the private sector component and will document the lessons learned by the public sector a year after the project has been completed.</p>	Proj. 50	20	IOC

FY 1989 ANNUAL BUDGET SUBMISSION
AFRICA BUREAU TABLE VII
PLANNED EVALUATIONS

669 - LIBERIA

Project List (Project No. and Title)	Last Eval Completed	FY 88		FY 89		Reason for Evaluation	Funding Source: (\$000)	Person Days
		Start (Qtr)	To AID/W (Qtr)	Start (Qtr)	To AID/W (Qtr)			
EDUCATION AND HUMAN RESOURCES 669-0166 Improved Efficiency Learning	3	3	3			PACD: 12/91 This project is expanding on a nationwide basis, the primary school programmed instruction methodology tested and developed under the Phase I project. -A mid-term evaluation in June 1988 will reexamine recurring costs and sustainability of the project and if project elements need to be modified.	20 Proj.	10 PSC
SELECTED DEVELOPMENT ACTIVITIES/ECONOMIC SUPPORT FUND 669-0213, Economic Stabilization Support	-	3	4	3	4	PACD: To be determined This project seeks to establish an effective budget and management control system within the GOL. -A mid-term evaluation is planned in July 1988 to measure progress toward attainment of project objectives. -The final evaluation scheduled for July 1989 will examine the project overall impact on GOL finances.	50 Proj.	20 FOC
MEO: Richard Brown 10%							50 Proj.	20 FOC

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FY 1989 ANNUAL BUDGET SUBMISSION
WOMEN IN DEVELOPMENT

As reported in Monrovia 3532 of March 30, 1987, the Mission does not plan to fund women in development projects or projects that include activities specifically geared to enable women to participate in development efforts. Efforts will, however, continue to be made to increase the participation of women through each of the projects in the Mission's development portfolio. Projects which will continue to directly bear on the welfare of women include the Rural Information System, Improved Efficiency of Learning, Primary Health Care, African Manpower (i.e., Personpower) Development, and Combatting Childhood Communicable Diseases.

- Under the Rural Information System project, a rural radio network has been established to transmit development related information to rural inhabitants in the major tribal dialects. These broadcasts enhance the role of rural women who are traditionally economically active, to expand their involvement in agriculture, health, child care and other self help activities. Rural women receive information aimed at increasing crop production, combatting childhood diseases and maximizing the dietary impact of indigenous food sources. Radio is particularly appropriate for women who tend to have higher illiteracy rates than men.
- The Primary Health Care project aims to provide low-cost health care to inhabitants of Grand Gedeh and Sinoe Counties while strengthening supporting health infrastructure. Women benefit from improved prenatal and postnatal care and family planning services. There is strong female involvement in village development committees which serve as the fulcrum for community health activities. Approximately 40 percent of all village level trainees and 30 percent of all health center staff are women. Of the 16 participants programmed to obtain Master's degrees in public health and related disciplines, more than half (9) are women. Active Peace Corps involvement tends to reinforce the female orientation of this project.
- The Improved Efficiency of Learning (IFL) Project is replicating on a nationwide basis the primary school programmed instruction methodology tested and developed under a Phase I Project. One objective of the project is to address the low attendance of women in primary schools. About 35 percent of the teachers trained in the IFL methodology are women and about half of the students in IFL schools are girls. It is significant that during the last 3-4 years, the percentage of female students in IEL schools has been consistently higher than those in conventional schools. This may be due to parents' awareness of the effectiveness of the IEL methodology and the readily available instructional materials.

Women in Development (Cont'd.)

- The Combatting Childhood Communicable Disease Project is a regional project that assists the Ministry of Health and Social Welfare improve the health of children and pregnant women through the prevention/control of vaccine-preventable diseases, diarrhea and malaria.

- The African Manpower (Personpower) Development Project is a regionally funded project that provides short and long term training for private and public sector individuals in appropriate development related skills. The training provided under this project complements the Mission's bilateral training activities. Of the 178 participants trained since the project's inception, only ten have been women. This low participation rate for women has led the Mission to regularly emphasize to officials of participating GOL agencies that women should be given priority in selection.

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FY 1989 ANNUAL BUDGET SUBMISSION
CHILD SURVIVAL

The Combatting Childhood Communicable Disease Project (698-0421.03) is assisting the Ministry of Health and Social Welfare (MH&SW) improve the health of children and pregnant women through the prevention/control of vaccine-preventable diseases and diarrhea and malaria. As reported in Monrovia 2565 (03/09/87) the Mission plans to extend the project from July 1988 to 1991 to enable the MH&SW to realize project impact and consolidate project gains. Over the last three years the project has made progress in expanding the immunization program, with some progress in ORT in the last year and a half. The malaria treatment program only began serious implementation in the latter part of 1986. Partial cost recovery schemes including revolving drug funds and fees have also been implemented but will require additional follow-up to assure that sound accounting of funds is carried out. Therefore, this extension will not involve an expansion of project activities but will strengthen existing CCCD project counties, provide quality child survival inputs and hopefully, reverse the declining health situation in Liberia.

Funding for the three year extension would be approximately \$500,000. This amount will be used for additional commodity support, health education, supervision and training, to sustain the cold chain system, for vehicle operations and maintenance, and for in-country technical assistance and management support.

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FY 1989 ANNUAL BUDGET SUBMISSION
BIOLOGICAL DIVERSITY

In response to State 037076, Mission hereby submits an interim Biological Diversity/Tropical forests statement. A more detailed and thorough statement will follow as soon as possible:

- Liberia is, economically a humid tropical forest that is separated from the Atlantic Ocean by a narrow strip of coastal swamps. Historically, the territory of the country has been sparsely populated, thus human activities have not constituted a threat to the forest and its biological diversity. This state of affairs is fast changing.
- Liberia's forest contains a number of highly desirable species that can be marketed competitively and profitably. In recent years logging has increased considerably and has become Liberia's most important export-oriented agricultural enterprise. Appropriate legal and administrative measures have been adopted to regulate logging operations and ensure preservation of the forest and its biological composition. However, their effectiveness is doubtful. There is increasing concern that permanent damage is being done to Liberia's ecology, one of the few remaining humid tropical forests in the world. A small group of individuals in both government and the private sector has formed to call attention to this problem.
- Population growth represents another and perhaps greater threat to the forest. Liberia's population is growing at an annual rate of 3 percent, one of the highest in the world. As a result more and more of the forest is being cleared each year for food production and the fragile soils are being degraded rapidly by the shortening of the fallow period between cycles of shifting subsistence food crop production. Logging activity, with slash and burn farmers moving into logged-over areas, has accelerated this problem.
- USAID Liberia has not been involved in forestry-related activities. For the past six years. However, the Mission has supported the development of Liberia's agricultural research capability with the goal of increasing farmer productivity and thus reducing the pressure on the precarious land resource base. Currently the project is being revised to place greater focus on the development of cropping systems which could reduce or eliminate the need for shifting agriculture. Unless such systems are designed and adopted, the forest resources will be gradually depleted and with them the numerous plant and animal species that depend on the forest environment. In addition, under our new PVO/NCO project there may be opportunity to support the public awareness activities just getting started by citizens concerned about Liberia's damaged ecology.

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FY 1989 ANNUAL BUDGET SUBMISSION
COUNTRY TRAINING PLAN

Funding Account	Proposed Duration	Country	Estimated Cost
African Manpower Development Project			
EHR	24 mos	Auditing	*
			47,000
EHR	24 mos	Public Finance	*
			47,000
EHR	24 mos	Monetary Economics	*
			47,000
EHR	15 mos	Development Economics	*
			39,000
EHR	2 wks	Project/Financial Management Workshop	Liberia
			<u>20,000</u>
		Total EHR Funds	247,000
ARDN	12 mos	Integrated Rural Dev. Planning	Israel
			18,000
ARDN	6-9 mos	Project Management Rural Dev.	Yaounde
			<u>5,000</u>
		Total ARDN Funds	23,000
		TOTAL EHR/ARDN	<u>270,000</u> =====

* = To be determined.