

UNCLASSIFIED

Annual Budget Submission

FY 1989

JORDAN

May 1987



Agency for International Development
Washington, D.C. 20523

BEST AVAILABLE

UNCLASSIFIED

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FY 1989 ANNUAL BUDGET SUBMISSION
TABLE I - LONG RANGE PLAN BY APPROPRIATION ACCOUNT
(\$000)

	FY 1986 ACTUAL	FY 1987 ESTIMATE	FY 1988 CP ESTIMATE	FY 1989 AAPL	1990	1991	1992	1993
<u>Economic Support Fund</u>								
TOTAL	95,022 ¹	103,630 ²	18,000	18,000	18,000	18,000	18,000	18,000
Grants - East Bank	89,473	92,630	11,000	12,000	13,000	13,000	13,000	13,000
Grants - West Bank	5,549	7,000	7,000	6,000	5,000	5,000	5,000	5,000
Loans	- 0 -	4,000	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -
Housing Guaranties	(-)	(-)	(25,000)	(-)	(-)	(25,000)	(-)	(-)
<u>Workforce (PER/YER)</u>								
USDH FTE ³	20.0 ³	16.6	18.0	18.0	19.0	19.0	19.0	19.0
USDH PT	1.9	2.0	2.0	2.0	3.0	3.0	3.0	3.0
USPSC ⁴	--	0.8	2.0	2.0	3.0	2.0	1.0	1.0
FNDH	14.0	14.0	14.0	14.0	14.0	14.0	14.0	14.0
FNPS ⁵	20.4	26.3	31.0	31.0	31.0	31.0	31.0	31.0

1 FY 86 program consists of \$ 80 million of the FY 1985 supplemental Act funds and a core program of \$9,570 which includes \$247,000 for operating expense.

2 FY 87 program consists of \$ 90 million of the FY 1985 supplemental Act funds and a core program of \$ 7 million which includes \$ 370,000 for operating expense.

3 Included two IDIs in FY 86, it included also in FY 86 and through FY 93 one Regional Economist, a Regional Legal Advisor and a Regional Controller.

4 USAID requirements of USPSCs are: 2.5 per/year in FY 1988, 3.0 per/year in each of FY 1989, and 1990, 2.0 per/year in FY 1991 and 1.0 per/year thereafter. Further details/explanations are included in the Operating Expenses Narrative Table VIII (a) of this A.B.S.

5 The number of FSN PSC's in future years will increase/decrease depending on program funding levels.

FY 1987 ANNUAL BUDGET SUBMISSION
TABLE IV - PROJECT BUDGET DATA

5/20/87

278 - JORDAN

BUREAU FOR ASIA AND NEAR EAST

PROJECT NUMBER AND TITLE		ESTIMATED U.S. DOLLAR COST (\$000)		FY 1987		FY 1988		FY 1989		SPECIAL CODES		ITEM
OBLIG	DATE	TOTAL COST	PLAN	AUTH	FIN	INIT	FIN	EXPEND-ITURES	OBLIG-ITURES	EXPEND-ITURES	APPL	NO
ECONOMIC SUPPORT FUND												
2780643	G 85	165549	165549	101361	60000	66960	0	5/6/88	0	94401	0	2909
Commodity Import Program												
Local Costs Support												
2780206	L 79	7500	7500	401	0	226	0	12/31/87	0	0	0	2394
Aqaba Sewerage												
2780208	G 77	2875	2875	63	0	63	0	11/30/85	0	0	0	3449
Health Mgmt and Services Development												
2780233	G 80	2500	2500	629	0	600	0	3/31/88	0	29	0	2132
Irbid Water and Sewerage												
2780234	L 80	21000	21000	7239	---	4800	0	3/31/88	0	2439	0	2133
Zarqa Ruseifa Water and Wastewater												
2780241	G 81	5620	6420	1076	800	1076	0	9/30/88	0	574	0	2134
Jordan Valley Agricultural Services												
2780243	L 82	10000	10000	8132	0	3800	0	9/30/88	0	4332	0	2135
Groundwater Resources Investigation												
2780245	G 80	830	830	175	0	175	0	9/30/88	0	0	0	2137
Health Education												
2780247	G 81	2000	2000	295	0	295	0	3/31/87	0	800	0	2138
Income Tax Assistance												
2780255	G 87	3000	3000	0	3000	0	0	12/31/85	0	0	0	2139
Small Enterprise Development												
L 87	87	2000	2000	0	2000	0	0	6/30/87	0	0	0	2402
Income Tax Assistance												
L 87	87	2000	2000	0	2000	0	0	6/30/87	0	0	0	2405
Small Enterprise Development												
L 87	87	2000	2000	0	2000	0	0	6/30/87	0	0	0	2406

PROJECT NUMBER AND TITLE		ESTIMATED U.S. DOLLAR COST (\$000)										SPECIAL CODES		ITEM				
OBLIG DATE	INIT FIN	PLAN AUTH	TOTAL COST	OBLIG FY 85	PIPE THRU FY86	LINE	EXPEND-ITURES	EXPEND-ITURES	OBLIG-ATIONS	MORTGAGE	FY 1988	EXPEND-ITURES	AAPL	---	---	---		
G	L																NC	
2780257				Development Administration Training III														
G 83	84	3000	3000	3000	615	0	615	0	0	0	0	0	0	0	0	0	2493	
				SUECAT: EHM PACD: 8/1/88 PVO: 88% NONE 89% NONE														
2780258				Tech Services and Feasibility Studies III														
G 82	82	5000	5000	532	0	532	0	0	0	0	0	0	0	0	0	0	2140	
				SUBCAT: SDPP PACD: 6/30/87 PVO: 88% NONE 89% NONE														
2780259				Water Systems and Services Management														
G 83	64	4000	4000	2272	0	200	0	1500	0	0	0	0	0	0	0	0	2141	
				SUBCAT: FNWD PACD: 8/30/89 PVO: 88% NONE 89% NONE														
L 83	84	17000	17000	9716	0	500	0	4000	0	0	0	0	0	0	0	0	1817	
				SUBCAT: FNWD PACD: 8/30/89 PVO: 88% NONE 89% NONE														
2780260				Tech Services and Feasibility Studies IV														
G 84	86	7150	7150	2264	0	500	0	1764	0	0	0	0	0	0	0	0	2408	
				SUBCAT: SDPP PACD: 6/30/88 PVO: 88% NONE 89% NONE														
2780261				Management Development														
G 84	84	5000	5000	4631	0	600	0	1500	0	0	0	0	0	0	0	0	2409	
				SUBCAT: EHSP PACD: 12/31/91 PVO: 88% NONE 89% NONE														
2780264				Highland Agricultural Development														
G 85	89	20500	12000	11877	2700	500	5800	2800	2000	0	0	0	0	0	0	0	2411	
				SUBCAT: FNMC PACD: 9/30/92 PVO: 88% NONE 89% NONE														
L 85	87	7000	7000	5000	2000	100	0	1500	0	0	0	0	0	0	0	0	1816	
				SUBCAT: FNMC PACD: 9/30/92 PVO: 88% NONE 89% NONE														
2780265				Industrial Development														
G 85	87	9500	9500	4000	5500	100	0	2000	0	0	0	0	0	0	0	0	2499	
				SUBCAT: SDFE PACD: 9/30/92 PVO: 88% NONE 89% NONE														
2780266				Tech Services and Feasibility Studies V														
G 86	90	16000	16000	6723	1630	750	7647	2800	800	2847	0	0	0	0	0	0	2500	
				SUBCAT: SDPP PACD: 6/30/90 PVO: 88% 2.0 89% 2.0														
2780267				Development Admin. Training IV														
G 86	89	7500	7500	1600	1500	550	4400	1400	1200	1400	0	0	0	0	0	0	2501	
				SUBCAT: EHMA PACD: 8/30/91 PVO: 88% NONE 89% NONE														
2780270				Primary Health Care Nursing Development														
G 86	87	6500	6500	2000	4500	581	0	1073	0	0	0	0	0	0	0	0	2851	
				SUBCAT: EHSP PACD: 6/30/92 PVO: 88% 7.0 89% 8.3														
2780271				Amman-Na'ur-Dead Sea Road														
G 86	87	25000	15000	15000	10000	1500	0	10000	0	0	0	0	0	0	0	0	2913	
				SUBCAT: SDRT PACD: 9/23/91 PVO: 88% NONE 89% NONE														
2780272				Private Services Sector Development														
G 87	90	10000	10000	0	3000	0	7000	1500	500	2200	0	0	0	0	0	0	3216	
				SUBCAT: SDEM PACD: --- PVO: 88% TO BE 89% TO BE														
				DETERMINED DETERMINED														
				PRZ PRZ														

FY 1989 ANNUAL BUDGET SUBMISSION
TABLE IV ATTACHMENT 1
FORESTRY

APPROPRIATION ACCOUNT	LIFE	FY 87	FY 88	FY 89
PROJECT NO. TITLE	L/G OF	ESTIMATE	ESTIMATE	AAPL
	PROJECT			

N O N E

FY 1989 ANNUAL BUDGET SUBMISSION
TABLE IV ATTACHMENT 2
INTEGRATED RESOURCE MANAGEMENT

APPROPRIATION ACCOUNT	LIFE	FY 87	FY 88	FY 89
PROJECT NO. TITLE	L/G OF	ESTIMATE	ESTIMATE	AAFL
	PROJECT			

N O N E

TABLE IV
ATTACHMENT 3
BIOLOGICAL DIVERSITY

APPROPRIATION ACCOUNT PROJECT NO. TITLE	L/G	LIFE OF PROJECT	FY 87 ESTI- MATE	FY 88 ESTI- MATE	FY 89 AAPL
278-0264 Highland Ag. Development	G	20,500	0	0	0
	L	7,000	0	0	0
Sub Activity: Pilot Range Improvement Demonstration (co- financed by UNEP & AGFUND)	G	400	75	200	125
Country Total - Sub Activity		400	75	200	125

TABLE IV
ATTACHMENT 4
CHILD SURVIVAL

APPROPRIATION ACCOUNT PROJECT NO. TITLE	L/G	LIFE OF PROJECT	FY 87 ESTI- MATE	FY 88 ESTI- MATE	FY 89 AAPL
<u>ECONOMIC SUPPORT FUND</u>					
<u>Health</u>					
278-0270 PHC Nursing Development	G	5,458	230	700	1,298
278-0275 Maternal and Child Health - Child Spacing	G	<u>2,000</u>	<u>0</u>	<u>300</u>	<u>800</u>
SUB-TOTAL Health		7,458	230	1000	2,098
<u>Child Survival</u>					
278-0270 SCF-1 Child Survival in Urban and Rural Jordan	G	504	202	153	149
278-0270 CRS Training of village Health Educators	G	538	149	220	169
278-0266 TSFS Public Health Communications for CS	G	<u>300*</u>	<u>150*</u>	<u>150</u>	<u>0</u>
SUBTOTAL CS		1,342	501	523	318
Country TOTAL		8,800	731	1,523	2,416
Health		(7,458)	(230)	(1,000)	(2,098)
Child Survival		(1,342)	(501)	(529)	(318)

* Central funds in the amount of \$250,000 are being provided for this project during the first year.

TABLE IV
Attachment 5
Dollar and Local Currency Generations Commitments
for Micro and Small Enterprise activities and
PVOS/NGOs
(US\$000)

	FY 86 Actual	FY87 Est.	FY88 Plan.	FY89 Proposed
<u>ESF DIRECT DOLLAR COMMITMENTS FOR PVOS - NGOS</u>				
A. ESF Dollar commitment	54	987	691	400
1. For U.S. PVOS	54	677	691	200
2. For Indigenous PVOS-NGOS	0	310	0	200
B. DA Dollar Commitments	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
T O T A L	54	987	691	400
<u>ESF Dollar Commitments for Micro and Small Enterprise Programs</u>				
A. For Micro Enterprise	0	0	750	
1. For Credit	0	0	500	
2. For TA/Training	0	0	250	
B. For Small Enterprise	0	0	1,000	
1. For Credit	0	0	500	
2. For TA/Training	0	0	500	
C. For Small Farmer	0	300	500	600
1. For Credit	0	50	200	250
2. For TA/Training	<u>0</u>	<u>250</u>	<u>300</u>	<u>350</u>
T O T A L	0	300	2,250	600
<u>ESF Local Currency Generations for use by PVOS-NGOS</u>				
A. From ESF Generations (CIP)	0	0	500*	500*
1. For use by U.S.PVOS	0	0	300	300
2. For use by Indigenous PVOS-NGOS	0	0	200	200
B. From DA Generations	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
T O T A L	0	0	500	500

* Subject to negotiation with the Government of Jordan

AID PROGRAM IN FY 1989

TABLE V - PROPOSED PROGRAM RANKING
(US\$000)

PROJ. NO.	R A N K TITLE	NEW/ CONT	LOAN/ GRANT	PROGRAM FUNDING(\$000)		
				----- APPROP	INCR	CUM
278-0275	MCH - Child Spacing	O	G	ESF	1000	1000
278-0274	Ag. Marketing Devel.	O	G	ESF	2553	3553
278-0267	Devel. Admin. Trg.	O	G	ESF	1400	4953
278-0266	TSFS V	O	G	ESF	2847	7800
278-0272	Private Services Sector Development	O	G	ESF	2200	10000
278-0283	Financial Market Improvement	N	G	ESF	2000	12000

IV. LOCAL CURRENCY USE PLAN

In programming local currency from the special account, priority will be given to budget items which contribute directly to the development process. This would include counterpart local cost financing for USAID funded activities, internationally funded multilateral projects; Other Donor bilaterally funded activities support for PVO and NGO activities; and other expenditures for water, schools, vocational training, etc. where AID has made significant contributions in the past and our strategy still supports. There will also be allocations for Trust Funds expenditures to assist in Operating Expense Costs. USAID has discussed preliminary procedures for making these allocations with the Ministries of Finance and Planning. Both are aware of USAID's overall criteria for support in the above subject areas. When the special account is sufficiently capitalized detailed joint programming, will begin, policy dialogues on private sector development will form an integral part of the programming exercise. For example, any GOJ activity which is considered pre-emptive of private investment and/or pre-market entry will not be eligible for local currency support under the program.

LOCAL CURRENCY USE PLAN - WEST BANK/GAZA PROGRAM

SOURCE OF GENERATED FUNDS	AMOUNT (\$ Million)	INTENDED USES
1. CIP amend. (No. 3 Corn) - FY 86	4.5	Municipal Devel. sub-projects
2. Cash Transfer (West Bank/Gaza FY 87 PAAD)	7.0	Municipal Devel. sub-projects
3. Cash Transfer, PAAD Amend.	30.0	\$15.0 for municipal devel projects \$5.0 for corpo- ration/fund \$10.0 selected development targets

NARRATIVE

The Municipal Development program directly supports improvement in the quality of life in the West Bank and Gaza. The program provides local funding for a wide range of sub-projects in the sectors of health education, roads, electricity, water and social development. This is a "grass roots" program in which sub-project proposals are initiated by the local mayors and/or civic groups. The proposals are vetted at the regional development committee level before being forwarded to the Jordan Ministry of Occupied Territories Affairs for technical and financial analysis. Projects approved by the GOJ will be assigned to the corresponding Jordanian development institutions for implementation, supervision and monitoring.

Depending on the availability of funds and approval of a \$30.0 million cash transfer in late FY 87, the USAID/Jordan Mission would allocate \$15.0 million for the Municipal Development program. The remaining \$15.0 million would be allocated to the establishment of a Development Corporation (\$5.0 million) to support private sector activities in the West Bank/Gaza and selected Development Targets (\$10.0 million) to include larger scale capital projects , e.g. Gaza port technical services and feasibility studies.

Table VI
Illustrative Expenditures of Local Currency Generations
(All in the U.S. dollar equivalents, and in US\$000)

<u>SOURCE/PURPOSES</u>	1986 Actual	1987 EST.	1988 PLANNED	1989 PROP.
I. <u>Economic</u>				
A. Public Dev. Activities				
1. Ag. Research/extension	0,000	1,500	1,500	1,500
2. Water Systems/Distribu- tion Infrastructure	0,000	3,000	5,000	2,000
3. Transportation Infrastructure	0,000	3,000	5,000	5,000
4. Health Intervention	0,000	0,500	1,000	1,000
B. Private Sector Programs				
1. PETRA	0,000	0,500	1,500	1,500
2. Industrial Development	0,000	0,000	3,000	2,000
3. Small Enterprise	0,000	0,000	1,500	2,500
4. Public Services Sector	0,000	0,000	1,500	0,500
C. Private Sector Recurrent Budget				
	0,000	3,000	10,000	20,000
D. AID Operating Expenses				
	<u>0,000</u>	<u>0,050</u>	<u>1,075</u>	<u>1,500</u>
T O T A L	0,000	11,550	31,075	37,500

FY-87

Organization USAID/JORDAN
 Budget Plan Code COEA-87-27273-0000

TABLE VIII
 (\$000)

<u>Expense Category</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Units</u>
<u>U.S. Direct Hire</u>	<u>U100</u>	<u>1,538.2</u>	<u>-0-</u>	<u>1,538.2</u>	
* U.S. Full time Basic Pay	U101	868.7		868.7	16.6
* U.S. Part time Basic Pay	U102	68.9		68.9	2.0
Differential Pay	U103	121.0		121.0	
Other AID/W Funded Code 11	U104	32.5		32.5	
Other Mission Funded Code 11	U105	0		0	
* Education Allowances	U106	168.6		168.6	24.0
Retirement	U107	60.8		60.8	
Cost of Living Allowances	U108	15.9		15.9	
Other AID/W Funded Code 12	U109	26.6		26.6	
Other Mission Funded Code 12	U110	3.2		3.2	
* Post Assignment Travel	U111	34.0		34.0	8.0
* Post Assignment Freight	U112	71.0		71.0	8.0
* Home Leave Travel	U113	14.5		14.5	4.0
* Home Leave Freight	U114	9.5		9.5	4.0
* Education Travel	U115	5.0		5.0	2.0
* R & R Travel	U116	33.0		33.0	30.0
* Other Code 215 Travel	U117	5.0		5.0	2.0
<u>Foreign National Direct Hire</u>	<u>U200</u>	<u>145.5</u>	<u>284.4</u>	<u>429.9</u>	
* F.N. Basic Pay	U201	98.4	284.4	382.8	14.0
* Overtime/Holiday Pay	U202	7.8		7.8	1.0
All Other Code 11 - F.N.	U203	0		0	
All Other Code 12 - F.N.	U204	39.3		39.3	
Benefits - Former F.N. Pers.	U205	0		0	
<u>Contract Personnel</u>	<u>U300</u>	<u>92.5</u>	<u>467.1</u>	<u>559.6</u>	
* PASA Technicians	U301	0		0	0
* U.S. PSC Salaries/Benefits	U302	92.5		92.5	0.8
All Other U.S. PSC Costs	U303	0		0	
* F.N. PSC Salaries/Benefits	U304	0	467.1	467.1	26.3
All Other F.N. PSC Costs	U305	0		0	
* Manpower Contracts	U306	0		0	0
<u>Housing</u>	<u>U400</u>	<u>72.5</u>	<u>446.0</u>	<u>518.5</u>	
* Residential Rent	U401	0	334.5	334.5	19.0
Residential Utilities	U402	0	88.5	88.5	
Maintenance & Renovation	U403	0	23.0	23.0	
* Quarters Allowances	U404	0		0	
Residential Furniture/Equip	U405	57.3		57.3	
Trans/Freight - Code 311	U406	12.0		12.0	
* Security Guard Services	U407	0		0	0
Official Residence Allowance	U408	1.0		1.0	
Representation Allowance	U409	2.2		2.2	

* Unit data must be provided.

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Organization USAID/JORDAN
 Budget Plan Code COEA-87-27278-U000

TABLE VIII
Continued
 (\$000)

<u>Expense Category</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Units</u>
Office Operations	U500	241.3	207.3	449.1	
Office Rent	U501	0	80.6	80.6	
Office Utilities	U502	0	24.0	24.0	
Building Maint/Renovation	U503	0		0	
Office Furniture/Equipment	U504	0	12.5	12.5	
Vehicles	U505	0		0	
Other Equipment	U506	0		0	
Transportation/Freight	U507	0		0	
Furn/Equip/Veh Repair/Maint	U508	0		0	
Communications	U509	0	10.8	10.8	
* Security Guard Services	U510	0	63.9	63.9	4.3
Printing	U511	0		0	
* Site Visits - Mission	U513	0		0	0
* Site Visits - AID/W	U514	45.6		45.6	14.0
* Information Meetings	U515	0		0	0
* Training Attendance	U516	0		0	0
* Conference Attendance	U517	0		0	0
* Other Operational Travel	U518	0		0	0
Supplies & Materials	U519	0		0	
FAAS	U520	195.7		195.7	
Contract Consulting Services	U521	0		0	
Contract Mgt/Prof. Services	U522	0		0	
Special Studies/Analyses	U523	0		0	
All Other Code 25	U524	0	16.0	16.0	
TOTAL OPERATING EXPENSE BUDGET		2,090.0	1,405.3	3,495.3	
Reconciliation		1,374.2	-	1,374.2	
Operating Budget Requirements		715.3	1,405.3	2,121.1	
636(c) Requirements	U601	-			
TOTAL ALLOWANCE REQUIREMENTS	U000	715.3	1,405.3	2,121.1	

OTHER INFORMATION

Dollar Requirements for Local Currency Purchases 235.8
 Exchange Rate Used (Average rate for FY 86/87) \$1.00=JD .0335
 Estimated Inflation Rate 3 %

NOTE: FUNCTION CODE U512 (RIG OPERATIONAL TRAVEL) IS NO LONGER A VAILD CODE.
ALL RIG OPERATICNAL TRAVEL WILL BE CHARGED TO FUNCTION CODES U513
THROUGH U518 AS APPROPRIATE.

* Unit data must be provided.

FY 87

Organization USAID/JORDAN
 Budget Plan Code CDPA-87-27278-U000

TABLE VIII
 (\$000)

<u>Expense Category</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Units</u>
<u>U.S. Direct Hire</u>	<u>U100</u>	<u>- 0 -</u>	<u>- 0 -</u>	<u>- 0 -</u>	
* U.S. Full time Basic Pay	U101				- 0 -
* U.S. Part time Basic Pay	U102				- 0 -
Differential Pay	U103				
Other AID/W Funded Code 11	U104				
Other Mission Funded Code 11	U105				
* Education Allowances	U106				- 0 -
Retirement	U107				
Cost of Living Allowances	U108				
Other AID/W Funded Code 12	U109				
Other Mission Funded Code 12	U110				
* Post Assignment Travel	U111				- 0 -
* Post Assignment Freight	U112				- 0 -
* Home Leave Travel	U113				- 0 -
* Home Leave Freight	U114				- 0 -
* Education Travel	U115				- 0 -
* R & R Travel	U116				- 0 -
* Other Code 215 Travel	U117				- 0 -
<u>Foreign National Direct Hire</u>	<u>U200</u>	<u>- 0 -</u>	<u>- 0 -</u>	<u>- 0 -</u>	
* F.N. Basic Pay	U201				- 0 -
* Overtime/Holiday Pay	U202				- 0 -
All Other Code 11 - F.N.	U203				
All Other Code 12 - F.N.	U204				
Benefits - Former F.N. Pers.	U205				
<u>Contract Personnel</u>	<u>U300</u>	<u>- 0 -</u>	<u>- 0 -</u>	<u>- 0 -</u>	
* PASA Technicians	U301				- 0 -
* U.S. PSC Salaries/Benefits	U302				- 0 -
All Other U.S. PSC Costs	U303				
* F.N. PSC Salaries/Benefits	U304				- 0 -
All Other F.N. PSC Costs	U305				
* Manpower Contracts	U306				- 0 -
<u>Housing</u>	<u>U400</u>	<u>- 0 -</u>	<u>- 0 -</u>	<u>- 0 -</u>	
* Residential Rent	U401				- 0 -
Residential Utilities	U402				
Maintenance & Renovation	U403				
* Quarters Allowances	U404				- 0 -
Residential Furniture/Equip	U405				
Trans/Freight - Code 311	U406				
* Security Guard Services	U407				- 0 -
Official Residence Allowance	U408				
Representation Allowance	U409				

* Unit data must be provided.

FY 87

Organization USAID/JORDAN
 Budget Plan Code CDPA-87-27278-U000

TABLE VIII
Continued
 (\$000)

<u>Expense Category</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Units</u>
<u>Office Operations</u>	<u>U500</u>	<u>52.5</u>	<u>- 0 -</u>	<u>52.5</u>	
Office Rent	U501			0	
Office Utilities	U502			0	
Building Maint/Renovation	U503	6.3		6.3	
Office Furniture/Equipment	U504	-		0	
Vehicles	U505			0	
Other Equipment	U506			0	
Transportation/Freight	U507			0	
Furn/Equip/Veh Repair/Maint	U508	1.5		1.5	
Communications	U509			0	
* Security Guard Services	U510	21.4		21.4	1.5
Printing	U511	0		0	
* Site Visits - Mission	U513	2.2		2.2	3.4
* Site Visits - AID/W	U514			0	0
* Information Meetings	U515			0	0
* Training Attendance	U516			0	0
* Conference Attendance	U517			0	0
* Other Operational Travel	U518			0	0
Supplies & Materials	U519	1.3		1.3	
FAAS	U520			0	
Contract Consulting Services	U521			0	
Contract Mgt/Prof. Services	U522			0	
Special Studies/Analyses	U523			0	
All Other Code 25	U524	19.3		19.3	
TOTAL OPERATING EXPENSE BUDGET		<u>52.5</u>	<u>-</u>	<u>52.5</u>	
Reconciliation		-	-	-	
Operating Budget Requirements		52.5	-	52.5	
636(c) Requirements	U601	-	-	-	
TOTAL ALLOWANCE REQUIREMENTS	U000	<u>52.5</u>	<u>-</u>	<u>52.5</u>	

OTHER INFORMATION

Dollar Requirements for Local Currency Purchases 52.5
 Exchange Rate Used (Average rate for FY 86/87) $3 \text{ 1.00} = \text{JD } 0.335$
 Estimated Inflation Rate 3 %

NOTE: FUNCTION CODE U512 (RIG OPERATIONAL TRAVEL) IS NO LONGER A VALID CODE.
ALL RIG OPERATIONAL TRAVEL WILL BE CHARGED TO FUNCTION CODES U513
THROUGH U518 AS APPROPRIATE.

* Unit data must be provided.

FY 87

Organization USAID/JORDAN
 Budget Plan Code GES7-87-27278-U000

TABLE VIII
 (\$000)

<u>Expense Category</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Units</u>
<u>U.S. Direct Hire</u>	<u>U100</u>	<u>- 0 -</u>	<u>- 0 -</u>	<u>- 0 -</u>	
* U.S. Full time Basic Pay	U101				
* U.S. Part time Basic Pay	U102				
Differential Pay	U103				
Other AID/W Funded Code 11	U104				
Other Mission Funded Code 11	U105				
* Education Allowances	U106				
Retirement	U107				
Cost of Living Allowances	U108				
Other AID/W Funded Code 12	U109				
Other Mission Funded Code 12	U110				
* Post Assignment Travel	U111				
* Post Assignment Freight	U112				
* Home Leave Travel	U113				
* Home Leave Freight	U114				
* Education Travel	U115				
* R & R Travel	U116				
* Other Code 215 Travel	U117				
<u>Foreign National Direct Hire</u>	<u>U200</u>	<u>- 0 -</u>	<u>- 0 -</u>	<u>- 0 -</u>	
* F.N. Basic Pay	U201				
* Overtime/Holiday Pay	U202				
All Other Code 11 - F.N.	U203				
All Other Code 12 - F.N.	U204				
Benefits - Former F.N. Pers.	U205				
<u>Contract Personnel</u>	<u>U300</u>	<u>- 0 -</u>	<u>- 0 -</u>	<u>- 0 -</u>	
* PASA Technicians	U301				
* U.S. PSC Salaries/Benefits	U302				
All Other U.S. PSC Costs	U303				
* F.N. PSC Salaries/Benefits	U304				
All Other F.N. PSC Costs	U305				
* Manpower Contracts	U306				
<u>Housing</u>	<u>U400</u>	<u>- 0 -</u>	<u>- 0 -</u>	<u>- 0 -</u>	
* Residential Rent	U401				
Residential Utilities	U402				
Maintenance & Renovation	U403				
* Quarters Allowances	U404				
Residential Furniture/Equip	U405				
Trans/Freight - Code 311	U406				
* Security Guard Services	U407				
Official Residence Allowance	U408				
Representation Allowance	U409				

* Unit data must be provided.

FY 87

Organization USAID/JORDAN
 Budget Plan Code CES7-87-27278-U000

TABLE VIII
Continued
 (\$000)

<u>Expense Category</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Units</u>
Office Operations	U500	370.0	-0-	370.0	
Office Rent	U501			0	
Office Utilities	U502			0	
Building Maint/Renovation	U503	14.3		14.3	
Office Furniture/Equipment	U504	18.8		18.8	
Vehicles	U505	101.8		101.8	
Other Equipment	U506			0	
Transportation/Freight	U507			0	
Furn/Equip/Veh Repair/Maint	U508	47.7		47.7	
Communications	U509	37.6		37.6	
* Security Guard Services	U510			0	-0-
Printing	U511	2.0		2.0	
* Site Visits - Mission	U513	10.3		10.3	41.6
* Site Visits - AID/W	U514			0	0
* Information Meetings	U515	20.1		20.1	13.0
* Training Attendance	U516	29.1		29.1	12.0
* Conference Attendance	U517	25.4		25.4	10.0
* Other Operational Travel	U518	6.1		6.1	35.0
Supplies & Materials	U519	54.8		54.8	
FAAS	U520			0	
Contract Consulting Services	U521			0	
Contract Mgt/Prof. Services	U522			0	
Special Studies/Analyses	U523			0	
All Other Code 25	U524	2.0		2.0	
TOTAL OPERATING EXPENSE BUDGET		370.0	-0-	370.0	
Reconciliation		-	-	-	
Operating Budget Requirements		370.0	-	370.0	
636(c) Requirements	U601	-	-	-	
TOTAL ALLOWANCE REQUIREMENTS	U000	370.0	-	370.0	

OTHER INFORMATION

Dollar Requirements for Local Currency Purchases	334.6
Exchange Rate Used (Average rate for FY 86/87)	\$1.00 = JD 0.335
Estimated Inflation Rate	<u>3%</u>

NOTE: FUNCTION CODE U512 (RIG OPERATIONAL TRAVEL) IS NO LONGER A VALID CODE.
ALL RIG OPERATIONAL TRAVEL WILL BE CHARGED TO FUNCTION CODES U513
THROUGH U518 AS APPROPRIATE.

* Unit data must be provided.

FY 88

Organization USAID/JORDAN
 Budget Plan Code _____

TABLE VIII
 (\$000)

<u>Expense Category</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Units</u>
<u>U.S. Direct Hire</u>	<u>U100</u>	<u>1,618.2</u>	<u>-0-</u>	<u>1,618.2</u>	
* U.S. Full time Basic Pay	U101	923.4		923.4	18.0
* U.S. Part time Basic Pay	U102	69.0		69.0	2.0
Differential Pay	U103	129.5		129.5	
Other AID/W Funded Code 11	U104	35.5		35.5	
Other Mission Funded Code 11	U105	0		0	
* Education Allowances	U106	183.9		183.9	25.0
Retirement	U107	64.7		64.7	
Cost of Living Allowances	U108	17.9		17.9	
Other AID/W Funded Code 12	U109	28.0		28.0	
Other Mission Funded Code 12	U110	1.4		1.4	
* Post Assignment Travel	U111	18.0		18.0	4.0
* Post Assignment Freight	U112	48.0		48.0	4.0
* Home Leave Travel	U113	33.0		33.0	8.0
* Home Leave Freight	U114	23.5		23.5	8.0
* Education Travel	U115	5.0		5.0	2.0
* R & R Travel	U116	32.4		32.4	27.0
* Other Code 215 Travel	U117	5.0		5.0	2.0
<u>Foreign National Direct Hire</u>	<u>U200</u>	<u>111.8</u>	<u>329.7</u>	<u>441.5</u>	
* F.N. Basic Pay	U201	63.2	329.7	392.9	14.0
* Overtime/Holiday Pay	U202	7.8		7.8	1.0
All Other Code 11 - F.N.	U203	0		0	
All Other Code 12 - F.N.	U204	40.8		40.8	
Benefits - Former F.N. Pers.	U205	0		0	
<u>Contract Personnel</u>	<u>U300</u>	<u>150.0</u>	<u>612.9</u>	<u>762.9</u>	
* PASA Technicians	U301	-		0	
* U.S. PSC Salaries/Benefits	U302	150.0		150.0	1.0
All Other U.S. PSC Costs	U303	0		0	
* F.N. PSC Salaries/Benefits	U304	0	612.9	612.9	31.0
All Other F.N. PSC Costs	U305	0		0	
* Manpower Contracts	U306	0		0	
<u>Housing</u>	<u>U400</u>	<u>91.6</u>	<u>445.5</u>	<u>537.1</u>	
* Residential Rent	U401	0	339.0	339.0	19.0
Residential Utilities	U402	0	91.1	91.1	
Maintenance & Renovation	U403	0	15.4	15.4	
* Quarters Allowances	U404	0		0	
Residential Furniture/Equip	U405	64.4		64.4	
Trans/Freight - Code 311	U406	24.0		24.0	
* Security Guard Services	U407	0		0	0
Official Residence Allowance	U408	1.0		1.0	
Representation Allowance	U409	2.2		2.2	

* Unit data must be provided.

FY 88

Organization USAID/JORDAN
 Budget Plan Code _____

TABLE VIII
Continued
 (\$000)

<u>Expense Category</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Units</u>
<u>Office Operations</u>	<u>U500</u>	<u>654.8</u>	<u>247.6</u>	<u>902.4</u>	
Office Rent	U501	0	80.6	80.6	
Office Utilities	U502	0	47.4	47.4	
Building Maint/Renovation	U503	6.0		6.0	
Office Furniture/Equipment	U504	57.3	25.0	82.3	
Vehicles	U505	24.0		24.0	
Other Equipment	U506	0		0	
Transportation/Freight	U507	6.0		6.0	
Furn/Equip/Veh Repair/Maint	U508	60.4		60.4	
Communications	U509	0	52.5	52.5	
* Security Guard Services	U510	86.5	42.1	128.6	8.4
Printing	U511	2.0		2.0	
* Site Visits - Mission	U513	15.0		15.0	50.0
* Site Visits - AID/W	U514	42.0		42.0	12.0
* Information Meetings	U515	19.5		19.5	15.0
* Training Attendance	U516	29.0		29.0	12.0
* Conference Attendance	U517	20.5		20.5	8.0
* Other Operational Travel	U518	9.0		9.0	50.0
Supplies & Materials	U519	64.1		64.1	
FAAS	U520	176.3		176.3	
Contract Consulting Services	U521	0		0	
Contract Mgt/Prof. Services	U522	0		0	
Special Studies/Analyses	U523	0		0	
All Other Code 25	U524	37.2		37.2	
TOTAL OPERATING EXPENSE BUDGET		<u>2,626.4</u>	<u>1,635.7</u>	<u>4,262.1</u>	
Reconciliation		1,426.4	-	1,426.4	
Operating Budget Requirements		1,200.0	1,635.7	2,835.7	
636(c) Requirements	U601				
TOTAL ALLOWANCE REQUIREMENTS	U000	<u>1,200.00</u>	<u>1,635.7</u>	<u>2,835.7</u>	

OTHER INFORMATION

Dollar Requirements for Local Currency Purchases 590.2
 Exchange Rate Used (Average rate for FY ~~86/87~~) \$ 1.00= JD 0.335
 Estimated Inflation Rate 87/88 3%

NOTE: FUNCTION CODE U512 (RIG OPERATIONAL TRAVEL) IS NO LONGER A VALID CODE.
ALL RIG OPERATIONAL TRAVEL WILL BE CHARGED TO FUNCTION CODES U513
THROUGH U518 AS APPROPRIATE.

* Unit data must be provided.

FY 89

Organization USAID/JORDAN
 Budget Plan Code _____

TABLE VIII
 (\$000)

<u>Expense Category</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Units</u>
<u>U.S. Direct Hire</u>	<u>U100</u>	<u>1,748.9</u>	<u>-0-</u>	<u>1,748.9</u>	
* U.S. Full time Basic Pay	U101	923.6		923.6	18.0
* U.S. Part time Basic Pay	U102	69.0		69.0	2.0
Differential Pay	U103	129.2		129.2	
Other AID/W Funded Code 11	U104	35.2		35.2	
Other Mission Funded Code 11	U105	0		0	
* Education Allowances	U106	244.4		244.4	31.0
Retirement	U107	64.7		64.7	
Cost of Living Allowances	U108	19.1		19.1	
Other AID/W Funded Code 12	U109	28.0		28.0	
Other Mission Funded Code 12	U110	3.5		3.5	
* Post Assignment Travel	U111	46.0		46.0	11.0
* Post Assignment Freight	U112	116.0		116.0	11.0
* Home Leave Travel	U113	17.0		17.0	4.0
* Home Leave Freight	U114	12.0		12.0	4.0
* Education Travel	U115	5.0		5.0	2.0
* R & R Travel	U116	31.2		31.2	28.0
* Other Code 215 Travel	U117	5.0		5.0	2.0
<u>Foreign National Direct Hire</u>	<u>U200</u>	<u>48.6</u>	<u>392.8</u>	<u>441.4</u>	
* F.N. Basic Pay	U201	0	392.8	392.8	14.0
* Overtime/Holiday Pay	U202	7.8		7.8	1.0
All Other Code 11 - F.N.	U203	0		0	
All Other Code 12 - F.N.	U204	40.8		40.8	
Benefits - Former F.N. Pers.	U205				
<u>Contract Personnel</u>	<u>U300</u>	<u>150.0</u>	<u>637.1</u>	<u>787.1</u>	
* PASA Technicians	U301	0	0	0	
* U.S. PSC Salaries/Benefits	U302	150.0		150.0	1.0
All Other U.S. PSC Costs	U303	0		0	
* F.N. PSC Salaries/Benefits	U304	0	637.1	637.1	31.0
All Other F.N. PSC Costs	U305	0		0	
* Manpower Contracts	U306	0		0	
<u>Housing</u>	<u>U400</u>	<u>92.8</u>	<u>460.6</u>	<u>553.4</u>	
* Residential Rent	U401	0	349.1	349.1	19.0
Residential Utilities	U402	0	95.7	95.7	
Maintenance & Renovation	U403	0	15.8	15.8	
* Quarters Allowances	U404	0		0	0
Residential Furniture/Equip	U405	65.6		65.6	
Trans/Freight - Code 311	U406	24.0		24.0	
* Security Guard Services	U407	0		0	0
Official Residence Allowance	U408	1.0		1.0	
Representation Allowance	U409	2.2		2.2	

* Unit data must be provided.

FY 89

Organization USAID/JORDAN
 Budget Plan Code _____

TABLE VIII
Continued
 (\$000)

<u>Expense Category</u>	<u>Func. Code</u>	<u>Dollars</u>	<u>Trust Funds</u>	<u>Total</u>	<u>Units</u>
Office Operations	U500	628.4	245.7	874.1	
Office Rent	U501	0	80.6	80.6	
Office Utilities	U502	0	48.8	48.8	
Building Maint/Renovation	U503	6.0		6.0	
Office Furniture/Equipment	U504	47.6		47.6	
Vehicles	U505	12.0		12.0	
Other Equipment	U506	0		0	
Transportation/Freight	U507	4.0		4.0	
Furn/Equip/Veh Repair/Maint	U508	0	62.2	62.2	
Communications	U509	0	54.1	54.1	
* Security Guard Services	U510	132.5		132.5	8.4
Printing	U511	2.0		2.0	
* Site Visits - Mission	U513	15.0		15.0	50.0
* Site Visits - AID/W	U514	42.0		42.0	12.0
* Information Meetings	U515	19.5		19.5	15.0
* Training Attendance	U516	29.0		29.0	12.0
* Conference Attendance	U517	20.5		20.5	8.0
* Other Operational Travel	U518	9.0		9.0	50.0
Supplies & Materials	U519	66.0		66.0	
FAAS	U520	185.0		185.0	
Contract Consulting Services	U521	0		0	
Contract Mgt/Prof. Services	U522	0		0	
Special Studies/Analyses	U523	0		0	
All Other Code 25	U524	38.3		38.3	
TOTAL OPERATING EXPENSE BUDGET		2,668.7	1,736.2	4,404.9	
Reconciliation		1,434.7	-	1,434.7	
Operating Budget Requirements		1,234.0	1,736.2	2,970.2	
636(c) Requirements	U601	-	-	-	
TOTAL ALLOWANCE REQUIREMENTS	U000	1,234.0	1,736.2	2,970.2	

OTHER INFORMATION

Dollar Requirements for Local Currency Purchases		512.8
Exchange Rate Used (Average rate for FY 88/89)	\$ 1.00=JD 0.335	
Estimated Inflation Rate	83/89	3%

NOTE: FUNCTION CODE U512 (RIG OPERATIONAL TRAVEL) IS NO LONGER A VALID CODE.
ALL RIG OPERATIONAL TRAVEL WILL BE CHARGED TO FUNCTION CODES U513 THROUGH U518 AS APPROPRIATE.

* Unit data must be provided.

V. OPERATING EXPENSE NARRATIVE - TABLE VIII (a)

A. Management Improvements and Other Pertinent Comments

We absorbed the procurement, travel and personnel functions, previously provided by FAAS, during the past fiscal year. This was accomplished without any staff increases. The transition was smooth, and the services provided more efficient. We will analyse FAAS costs further in FY 88 to determine if any additional functions could be absorbed by USAID.

During FY 87, USAID obtained a WANG VS 90 (redundant equipment transferred from Morocco) and procured the related peripheral equipment. As the equipment was operational only in March, MACS installation was limited to projects. Operating Expenses will be inputted beginning October 87 or FY 88. This we believe will free up the time of the Controller's Office employees by automatically generating monthly and quarterly reports required by AID/W. This will enable the accounting staff to spend more time on financial analysis, self audit etc. which have heretofore been restricted due to work force constraints.

The computerized system has provided project officers and Mission management with better and more timely reports with which to monitor and implement projects and the project portfolio. In summary, the VS system has provided us with the means of doing more with limited staff increases.

Workforce and program levels

The projected program and workforce levels are shown in Table 1. The FNPSC levels in particular are predicated on the basis of current program levels and are subject to change.

USDH FTEs saw a reduction in FY 87 due to an inability to fill vacant DH positions in a timely manner. We anticipate that all positions will be filled in FY 88. We have followed the guidance provided by AID/W in preparing the workforce tables, but point out that under normal conditions these levels will be exceeded due to currently projected USDH rotation schedules and positions filled. There is little if any flexibility in being able to reduce our FTEs based upon current staff projections. This has been brought to AID/W's attention and they are aware of the situation. The USDH PT ceilings are also those provided by AID/W. The Mission had been informed that we would have 2.5 USDH PT FTEs for FY 88 and up to 3 USDH PT FTEs in the out years. We have planned against those levels and strongly urge AID/W to take that into account while reviewing FTEs allocated for USDH PT positions.

Even though the US Dollar has depreciated against the Jordanian Dinar we do not anticipate any shortfalls in FY 88 or FY 89 as the majority of the local costs will be funded through the trust fund.

B. Trust Fund

On May 28, 1986 the Government of Jordan and AID entered into a Trust Account Agreement providing for deposits into a Trust Account, subject to the availability of deposits into a Special Account established under a Commodity Import Grant Agreement dated September 17, 1985. The original Trust Account Agreement provided for deposits in the total amount of \$1,625,000 in 4 payments from July 1, 1986 through April 1, 1987. These initial deposits have been delayed because of the lag time between CIP Letter of Credit issuance and their corresponding local currency generations into the Special Account. Deposits in the total amount of \$600,000 have been made into the Trust Account as of April 1, 1987. Amendment No. 1 to the Trust Account Agreement was signed on May 21, 1987. This Amendment calls for an additional deposit into the Trust Account in the total amount of \$2,500,000 in 4 payments from September 1, 1987 through June 1, 1988. This represents an increase from 3.25% to 5.0% of the total second tranche generations that will be available for the trust fund purposes.

A second amendment to the Trust Account Agreement will be prepared and executed sometime in FY 88 which will provide for the third and final series of Trust Account deposits.

As noted above deposits into the Trust Account are behind because of the lag time between Letter of Credit issuances and their corresponding currency deposits into the Special Account. These deposits are beginning to flow at a more regular and dependable pace, thus the Mission is confident that the overdue deposits will be paid in a timely manner and that the proposed deposits will be made as scheduled.

The Mission is about to obligate the last tranche (FY 87) of \$60 million of the Jordan CIP. This tranche should generate deposits into the Trust Account through May 1989 which will take the Mission through FY 89.

Organization USAID/JORDAN

TABLE VIII(b)
Information on U.S. PSC Costs

<u>Job Title/Description</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>
1. FINANCIAL MANAGEMENT AND ADMIN OFFICER	35.2 06/04/87 - 08/20/87	-	-
2. PRIVATE SECTOR ADVISOR	50.0 6/1/87-9/30/87	150.0 10/1/87-9/30/88	150.0 10/1/88-9/30/89
3. PROGRAM SPECIALIST/PUBLIC RELATION OFFICER	7.3 1/18/87 - 4/30/87		

Organization USAID/JORDAN

TABLE VIII(c)
All Other Code 25 Detail

<u>Description</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>
1. OFFICE BUILDING CLEANING AND JANITORIAL SERVICES (ELECTROLUX CONTRACT)	24.7 10/1/86-9/30/87	25.4 10/1/87-9/30/88	26.2 10/1/88-9/30/89
2. OTHER ITEMS LESS THAN \$ 10,000	12.6	11.8	12.1
TOTALS	<u>37.3</u>	<u>37.2</u>	<u>38.3</u>

Organization USAID/JORDAN

TABLE VIII(d)
Manpower Contract Detail

<u>Description</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>
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(NOT APPLICABLE)

NO FUNDS ARE BUDGETED FOR FUNCTION CODE U-306

Organization USAID/JORDAN

TABLE VIII(e)
OBLIGATIONS FOR ACQUISITION, OPERATION
AND USE OF INFORMATION TECHNOLOGY SYSTEMS
(\$000)

<u>ITEM AND EXPLANATION</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>
1. Capital Investment:			
A. Purchase of Hardware	34.5	25.0	20.0
B. Purchase of Software INCLUDING FURNITURE	15.0	15.0	15.0
C. Site Facility	14.0	25.0	5.0
SUBTOTAL Section 1	<u>63.5</u>	<u>65.0</u>	<u>40.0</u>
2. Personnel:			
A. Compensation, Benefits and Travel	30.0	37.0	48.0
B. Workyears	2.0	2.0	2.0
3. Equipment Rental, Space and Other Operating Costs:			
A. Lease of Equipment	0.0	0.0	0.0
B. Space	4.0	4.0	4.0
C. Supplies and Other Material	10.0	15.0	15.0
D. Non-Commercial Training	5.0	5.0	5.0
SUBTOTAL Section 3	<u>19.0</u>	<u>24.0</u>	<u>24.0</u>

Organization _____

TABLE VIII(e)
(Continued)

<u>ITEM AND EXPLANATION</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>
4. Commercial Services:			
A. Computer Time	0	0	0
B. Leased Telecommunications Services	0	5.0	7.0
C. Operations and Maintenance	0	0	0
(1) Operations			
(2) Maintenance:			
Other than WANG equipment	0	0	0
WANG equipment (Local maintenance)	40.0	0	0
WANG equipment (A.I.D./W maintenance)	0	50.0	50.0
D. Systems Analysis and Programming:	0	0	0
E. System Design and Engineering	0	0	0
F. Studies and Other	0	0	0
SUBTOTAL Section 4	<u>40.0</u>	<u>55.0</u>	<u>62.0</u>
5. TOTAL DOLLARS			
TOTAL WORKYEARS (From item 2A)	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>
6. MISSION ALLOWANCE LEVELS:			
A. Existing systems 2A, 3, & 4	<u>89.0</u>	<u>116.0</u>	<u>134.0</u>
B. New or expanded systems: 1,2A, 3, & 4	<u>152.5</u>	<u>181.0</u>	<u>174.0</u>

INFORMATION TECHNOLOGY SYSTEMS NARRATIVE

A. In priority order uses for automation equipment within the mission can be summarized as follows:

1. Word Processing
2. Spread Sheeting
3. Project Monitoring and Budgeting (MACS)
4. Pipeline analysis (MACS)
5. Participant training monitoring (PTMS) (DB III)
6. Cable traffic monitoring (WANG DATA BASE)
7. Country development strategy statement (WP and LOTUS 1-2-3)
8. ABS. (all offices) (WP & LOTUS 1,2,3)
9. Annual work plan (all offices)
10. Payroll PSC, FSN (LOTUS 1-2-3)
11. Engineering Library Organization, and Management (WANG DATA BASE).
12. property/Personnel Lists (WP, and Wang Data Base)
13. Quarterly project implementation status reports (WP)
14. Planning, and projecting yearly CIP disbursements of \$50,000,000 and subsequent generations of local currency (CIP) (LOTUS, MACS)
15. Commodity import analysis, and Tracking (LOTUS, MACS)
16. Private Sector evaluation (WP, LOTUS 1,2,3)
17. C&R library indexing (Wang Data Base)
18. Fiscal reports (LOTUS, MACS)
19. PP (WP)
20. PID (WP)
21. Accounting for commodity loans and recuperation of claims (CIP) (LOTUS)
22. Commodity tracking from beginning of L/C opening to reception of goods by importer (LOTUS)
23. Mass mailing for CIP advertising. (WP)

B. ADP RESPONSIBILITIES

The two major changes that have taken place in the ADP area during FY 87 were:

1. The installation of a Wang VS 90 Computer System, and;
2. The Hiring of an FSN assistant ADP Specialist.

The mission acquired the Wang VS-90 System from AID/Rabat where it had been their redundant system. Peripherals, such as disk drives which were procured by USAID/AMMAN directly from Wang/U.S.

In the period Jan 87 to April 87, the VS-90 and MACS Accounting System were installed, and all of the mission's projects were entered into the system.

On the personnel side, the addition of the new FSN Employee was done in time for him to assist in the input of project data into the automated accounting system, and provided orientation and training for the functions within the accounting system, a process would have otherwise taken much longer time to accomplish. Involvement of the A.D.P. specialist in projects where Data Processing elements are involved will continue depending upon mission needs.

C. TRAINING

As of Oct. 1, 1986, Most mission employee had had training upon one or more Software packages depending upon their responsibilities, and their office needs. Most uses within the mission have been on personal computers utilizing such packages as Wang Word Processing, Lotus 1-2-3, Wang Data Base, and some DBase III application. After the Wang VS was installed - Training has included use of the VS system (MACS) the mission accounting and control system, and VS Word Processing.

On the accounting and voucher examining side all staff are familiar with the process and steps that projects, and operating expences go through; from obligation of funds, to that of disbursing them. The automation of the accounting system, and training of the staff has not therefore been time consuming. As for in-house support, ADP personnel are on call to assist users in their specific automation needs.

D. ADP LINKAGE TO THE IMPLEMENTING STRATEGY

The use of automation equipment in the creation of necessary outputs, has clearly improved the capacity of analysis, design, and implementation of the appropriate projects, and activities. Project tracking, and management has improved the efficiency of project officers in the context of having timely information when it is needed. The recent installation of MACS, will increase the effectivness of Controls over projects funding, and accounting activities Dates, and will provide project officers with more timely information.

E. MISSION ACQUISITION PLAN FOR AUTOMATION EQUIPMENT

In addition to the installation of the Wang VS-90 System, and linking all the Wang PC'S and workstations (Total of 16 PCS and Workstation) to it, the mission's current and future plans are as follows:

- Increase the number of Terminals wihtin the Controller's Office, so as to make the system available at all times to all accountants, voucher examiners, and secretaries.

- Increase the number of Terminals in all other USAID offices, such as the projects office to allow project officers the option of getting involved in the MACS, and having up to date picture of their projects' progress.
- Finalization of the telecommunication link with AID/W.
- Development of a general, in mission Data Base.

At this time in the mission's automation plans, the mission is almost fully automated. The mission will soon enter its operating expenses accounts into the MACS accounting system. There is also a need for a few additional software packages, and hardware peripherals, before the mission is fully automated.

The current needs consist of the following:

1. VS memory upgrade from 1 mega byte to 2 mega bytes.
2. 7 (seven) VS workstation for Controller's Office, Program office, Projects Office and Director's Office. As this office prepares all of the classified material for the Mission, we feel that there is an urgent need for a tempest system to facilitate preparation of classified material.
3. 2 Daisy wheel printers for the VS system, to be used by all system users for printing cables, and other letter quality printables.
4. Mission will also purchase a plotter for plotting color graphs - (general use).
5. There as also need for a UPS (Uninterruptable power supply) that is scheduled for FY 88.

Software Needs in 87

VS:

1. 20/20 spread sheet program.
2. A Data Base Program, (eg, Oracle).
3. A VS/PC file sharing Software.
4. Telecommunication Software.

PC:

1. the Regional Economist's office has requested a specific statistical program called (Micro TSP), for use in forecasting, developing seasonal adjustments, and carrying out multiple regression analysis.

2. The Mission needs a utility program for transferring files from PC to VS and vice versa.
3. Mirage - A Software Capable of plotting graphs made by VS application programs.

The criteria which the mission has used to evaluate its automation program has not been pre-set, however the mission has, and will continue to use the following measures as criteria:

1. Increased efficiency of available personnel, and other available resources;
2. Availability of timely information when needed;
3. Efficient, and timely accounting system;
4. Achieving a better level of productivity by allowing office managers to manage more office activities more effectively and with less effort.

Services (personnel)

With the expansion of automation within the mission in February 1987 an FSN employee was hired as an assistant to the ADP specialist. The assistant ADP specialist responsibilities consist of VS operations, occasional system programming and in house PC support. Responsibilities of the ADP specialist are System Administration, automation planning, procurement and acceptance, personnel training, special contribution to in-house system studies.

Equipment Services

In the past, USAID had held a maintenance contract for its equipment with the Local Wang Dealer (Comcent). This contract includes parts, and labor. To this date this maintenance and service contract has been satisfactory. In January 87 the mission renewed its maintenance contract with Comcent, adding the new VS-90 system and all the new peripherals. Maintenance was renewed locally because it proved more cost effective. It saved the mission approximately ten thousand dollars. State/W later signed a new contract with Wang Lowell, which may offer better maintenance rates for FY 88. The mission is investigating the possibility of joining the State/Wang contract for maintenance next year.

USER TO PC/Workstation

With the Wang VS-90 system, there has been an increase in demand on all the computer equipment within the mission, however, with the intended installation of seven more workstations, the ratio of users to PC/Workstation will remain at approximately 3.5:1.

TABLE VIII(f) - 1

TABLE VIII(f)1

Report on Motor Vehicle Operations

<u>ITEM AND EXPLANATION</u>	<u>FY 1987</u>	<u>FY 1988</u>	<u>FY 1989</u>
<u>Numbers of Vehicles:</u>			
<u>1. Purchased Vehicles:</u>			
(a) Number of vehicles on-hand at start of year	12	9	9
(b) Plus Number of vehicles to be purchased during the year	-	2	1
(c) Less Number of vehicles to be disposed of during the year	3	2	1
(d) Number of vehicles on hand end of year	<u>9</u>	<u>9</u>	<u>9</u>
<u>2. Leased Vehicles:</u>			
Average number of leased vehicles in use during year	-	-	-
<u>Estimated Obligations:</u>			
1. Vehicle Purchases	-	28000	14000
2. Special modifications (such as armor plating)	-	-	-
3. Transportation of purchased vehicles	-	4000	2000
4. Vehicle Leases	-	-	-
5. Vehicle Maintenance/Repairs	2000	2500	2500
6. Salaries/Benefits of Drivers/Dispatchers	70000	72100	73000
7. Supplies/Materials/Gas/Oil	12000	12000	12000
8. Rental of Warehouse/Garage space	-	-	-
9. Other Miscellaneous Costs	1100	1200	1200
10. Total Obligations	<u>85100</u>	<u>119800</u>	<u>104.700</u>
<u>Estimated Disbursements:</u>			
1. Vehicle Purchases	-	28000	14000
2. Special modifications (such as armor plating)	-	-	-
3. Transportation of purchased vehicles	-	4000	2000
4. Vehicle Leases	-	-	-
5. Vehicle Maintenance/Repairs	2000	2500	2500
6. Salaries/Benefits of Drivers/Dispatchers	70000	72000	73000
7. Supplies/Materials/Gas/Oil	12000	12000	12000
8. Rental of Warehouse/Garage space	-	-	-
9. Other Miscellaneous Costs	1100	1200	1200
10. Total Obligations	<u>85100</u>	<u>119800</u>	<u>140.700</u>

Vehicles included in (A) above owned by A.I.D. but operated/maintained by JAO/Embassy motor pool:

(1) On-hand at start of year	6	3	2
(2) To be purchased during the year	-	1	-
(3) To be disposed of during the year	3	2	2

VI. PRIVATIZATION PLAN

A. Progress in Privatization Activities

1. Royal Jordanian Airline

In March 1987 the Center for Privatization completed an initial assessment of the prospects for privatizing Royal Jordanian (RJ), the nation's flag carrier; the report concluded the RJ was a prime candidate for privatization. It also warned that with the current trend towards deregulation in the airline industry, RJ faced the alternatives of either privatization and improved productivity, or continued Government of Jordan (GOJ) ownership and increasing subsidies for operating costs. RJ recently publically reaffirmed its intention to go partially private before the end of 1987 by selling 10% of its stock to employees and another 30% to Jordanian private sector investors; additional sales of 45-50 percent would be made the following year to both local private and foreign investors. Apparently the government's intention is to reduce its ownership to not more than 10-15 percent by the end of 1988.

It is expected that by this summer the consultants who prepared the initial assessment of RJ will conduct a more in-depth study of the company's competitiveness. In addition, a consultant with investment banking experience will explore the market for RJ securities as well as the type of instrument(s) that should be used.

2. Public Transportation Corporation

In December 1986 consultants from the Center for Privatization completed a detailed assessment of the public transportation system in the Amman metropolitan area and the feasibility of privatizing the Public Transportation Corporation (PTC). The study not only provided recommendations on how to privatize the PTC, but also on how to improve the entire public transport system in the area. The latter was an important prerequisite of the GOJ. The study concluded that major improvements in public transport and the effective privatization of the PTC could only take place if: 1) current routes were restructured to offer an attractive package for private investors to bid on; and 2) a new public transit authority were created to oversee the PTC and other private sector operators, which now account for about 80% of passengers. The study proposed that privatization of the PTC take place once the new routes and transit authority were in place, a process which was estimated to take 6 months from the completion of route changes.

In April 1987 the consultants presented to the GOJ and AID a comprehensive route restructuring plan for the PTC busses and other modes of public transit. The plan was well received by the GOJ. USAID/Jordan is now following up with various GOJ officials to ensure that recommendations for privatization are implemented.

3. Government Contracting for Services

As part of the three year, \$150 million Commodity Import Program, USAID/Jordan has been closely examining equipment procurements proposed by the GOJ to determine whether the services to be made possible by the equipment might be better performed on a contractual basis with the private sector.

4. Privatization Training

Since February 1986 USAID/Jordan has sent the following GOJ officials to seminars on privatization: the economic advisor to the Prime Minister and the economic advisor to the Minister of Finance to the February 1986 conference in Washington (the former has since become the executive secretary to a high level GOJ committee on privatization); the executive assistant to the chairman of Royal Jordanian Airline to a seminar on state owned enterprise and privatization at the International Development Law Institute in Rome; two officials from the Ministry of Planning to the April 1987 regional conference in Tunis.

B. Targets of Opportunity for FY 88 and Beyond

USAID/Jordan has identified a number of privatization opportunities for the coming years. Among the more promising possibilities are the following:

1. Fruit and Vegetable Processing Centers in the Jordan Valley: As part of the Agricultural Marketing Project scheduled for obligation in FY 88, the Mission is exploring the possibility of the GOJ selling at least one of two modern but idle processing centers to an international food processing company. The latter would take full responsibility for marketing its output, primarily in export markets, and would contract with farmers in the Jordan Valley to provide required produce.

2. Telecommunications Corporation (TCC): The GOJ initially announced its intention to privatize the TCC in 1984. At the current time local consultants are putting in place new financial and management systems, which the GOJ believes are a necessary prerequisite for successful privatization. It now appears as though the TCC will be requesting technical assistance from AID to help expedite this process.
3. Government Contracting for Services: USAID/Jordan will continue to closely review all proposed CIF transactions for privatization opportunities.
4. Privatization Training: USAID/Jordan will continue to sponsor GOJ and private sector officials in seminars and courses on privatization.

C. Mission Strategy

As expressed in the Mission's FY 88 CDSS and the FY 89 Action Plan, one of the objectives of the Mission's private sector program is to "Privatize Government enterprises and functions that can be undertaken by the private sector." In consonance with AID Policy Determination 14 we are striving to be involved in at least two new specific privatization activities each fiscal year. The following methods will be used to achieve these objectives:

1. Technical Assistance for specific enterprises;
2. Increase GOJ awareness of the benefits and methods of privatization: Awareness will be generated in by the following:
 - Dialogue with public and private sector officials on privatization.
 - Seminar(s) on the respective roles of the private and public sectors, the first of which will be held during calendar 1987. The precise forum and participants have yet to be determined.
 - Sponsorship of key private and public sector officials in seminars and courses on privatization in the US and third countries.
3. Technical assistance in developing a COJ strategy.

D. Timeframe and Financial Resources:

1. Technical Assistance for Specific Enterprises:

- Royal Jordanian Airline
Targeted Completion Date: End 1988;
Required AID Financing: \$150,000 (12 person months of TA)
- Public Transportation Corporation
Targeted Completion Date: end 1988;
Required AID Financing: \$50,000 (4 person months of TA)
- Others to be identified
Targeted Completion Date: Various;
Required AID Financing: \$200,000 per year (16 person months per year)

2. Increased GOJ Awareness:

- Seminar(s) on respective roles of public and private sectors:
Targeted Completion Date: End 1987
Financed Resources: \$100,000 over five year period to be financed from the general training project. (3 persons per year).

3. GOJ Strategy:

Targeted Completion Date: To be determined;
Financed Resources: \$25,000 (2 person months)

Total financial resources over five years: \$1,225,000