

PROJECT APPRAISAL REPORT (PAR)

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1. PROJECT NO. 698-11-995-154	2. PAR FOR PERIOD: July 1, 1970 TO Jan. 31, 1974	3. COUNTRY Africa Regional	4. PAR SERIAL NO.
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5. PROJECT TITLE
Regional Organizations Development (African Training and Research Center in Administration for Development - CAFRAD).

6. PROJECT DURATION: Began FY 1970 Ends FY 1978	7. DATE LATEST PROP None	8. DATE LATEST PIP None	9. DATE PRIOR PAR None
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10. U.S. FUNDING	a. Cumulative Obligation Thru Prior FY: \$ 128,000	b. Current FY Estimated Budget: \$ 30,000	c. Estimated Budget to completion After Current FY: \$ 120,000
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11. KEY ACTION AGENTS (Contractor, Participating Agency or Voluntary Agency)

a. NAME	b. CONTRACT, PASA OR VOL. AG. NO.
African Training and Research Center in Administration for Development (CAFRAD)	Grant Agreement 1-7-1972 No. 612-3083

I. NEW ACTIONS PROPOSED AND REQUESTED AS A RESULT OF THIS EVALUATION

A. ACTION (X)			B. LIST OF ACTIONS	C. PROPOSED ACTION COMPLETION DATE
USAID	AID/W	HOST		
			None required, except continued monitoring of CAFRAD's implementation of AFR/W grant funds by USAID/Rabat and AFR/W.	

D. REPLANNING REQUIRES
 REVISED OR NEW: PROP PIP PRO AG PRO/T PRO/C PRO/P

E. DATE OF MISSION REVIEW

PROJECT MANAGER: TYPED NAME, SIGNED INITIALS AND DATE
 L. Murray Mould *L. Murray Mould* 2/28/74

MISSION DIRECTOR: TYPED NAME, SIGNED INITIALS AND DATE
Mont L. James 2/28/74

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II. 7. Continued: Comment on key factors determining rating of Other Donors

During CAFRAD's early formative years (1965-68) ad hoc financial aid from non-African sources hindered program/financial planning: the UNDP guaranteed substantial support for Phase I (CAFRAD's initial institutional development) for the years 1969-1974. Without this support, CAFRAD would not have been able to mobilize its present staff and training programs.

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					
		CUMU- LATIVE PRIOR FY	CURRENT FY 74		FY 75	FY 76	END OF PROJECT
			TO DATE	TO END			
AID-assisted conferences, seminars and workshops conducted by CAFRAD.	PLANNED	7	3	2	5	5	Open
	ACTUAL PERFORM- ANCE	5	3				
	REPLANNED						
Overall conferences, seminars, and workshops conducted by CAFRAD.	PLANNED	N/A	7	7	15/ year average		Open
	ACTUAL PERFORM- ANCE	26	7				
	REPLANNED						
Participants	PLANNED	N/A	208	219	400/year average		Open
	ACTUAL PERFORM- ANCE	N/A	193				
	REPLANNED						
Membership (African member countries = 40 potential).	PLANNED	NA	-	-	-	-	40
	ACTUAL PERFORM- ANCE	15	20				
	REPLANNED						
B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS		COMMENT:					
1. Contracting relationships.		Whereas in prior years' extensive AID/W operational assistance was required to implement the provision and compensation of U.S. consultant experts, this FY CAFRAD has undertaken this function with minimal AID/W input.					
2. Program Planning.		COMMENT: At a special meeting of CAFRAD's Governing Board in September 1973, the Board approved a long-range program strategy for the period 1974-78 which clearly delineates training and research parameters.					
3. Financial Planning		COMMENT: CAFRAD's Governing Board in September 1973 adopted and membership has approved, a financial plan for 1974-78 which sees gradual phase-out of UNDP and donor support in relation to increased member-state contributions to the point of self-financing by 1978.					

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IV. PROJECT PURPOSE

A. 1. Statement of purpose as currently envisaged.

2. Same as in ~~FORM~~ YES NO

Logframe

To provide U.S. development and public administration consultant/experts to CAFRAD in order both to strengthen CAFRAD's planning capacity and to assist in the design and implementation of specialized training programs for senior-level personnel of African governments and institutions.

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B. 1. Conditions which will exist when above purpose is achieved.	2. Evidence to date of progress toward these conditions.
<p>1. CAFRAD's development of institutional/contracting relationships with U.S. organizations which provide required consultant expertise to CAFRAD.</p> <p>2. CAFRAD self-financing from membership dues.</p> <p>3. CAFRAD capable of designing and implementing a broad-range of advanced training programs in the field of development and public administration.</p>	<p>1. Prior to FY 1973, AFR/W and TAB had to search, recruit, and assure payment of U.S. contractors who participated in CAFRAD programs. Beginning in FY 1973 to the present, CAFRAD has assumed the major share of operational contracting actions.</p> <p>2. CAFRAD has agreed to gradual phase-out of UNDP support by FY 1978 in relationship to increased dues receipts and expanding membership.</p> <p>3. Prior to CY 1972, CAFRAD implementation of vaguely-developed work programs fell far short of planning targets. Noticable improvement in meeting planned targets has occurred during CY's 1972 and 1973, and the range of programs offered has expanded.</p>

V. PROGRAMMING GOAL

A. Statement of Programming Goal

To assist CAFRAD in the provision of high-level training in development and public administration to senior-level personnel of African governments and institutions and to strengthen the capacity of CAFRAD to carry-out such training programs.

B. Will the achievement of the project purpose make a significant contribution to the programming goal, given the magnitude of the national problem? Cite evidence.

CAFRAD's continued solicitation of A.I.D. financial and technical guidance and utilization of U.S. consultant experts for its training programs indicate the importance that CAFRAD and CAFRAD participants attach to proven U.S. institutional expertise in the field of development and public administration.

**A.1. Purpose - Note: Prior to FY 1972, AFR/W assistance to CAFRAD was limited to the provision of one senior-level U.S. expert on local government administration who helped CAFRAD develop its research and publications program and assisted in the design of training courses on government administration. He served at CAFRAD for two years, 10/70 - 9/72 at a total cost to AFR/W grant funds of \$76,000 of total \$128,000 provided through FY 1973.