

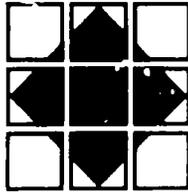
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REPUBLIC OF ZAIRE  
DEPARTMENT OF AGRICULTURE  
STUDIES AND PLANNING SERVICE

**QUARTERLY REPORT**  
**OCTOBER-DECEMBER 1986**  
**NO. XXII**

USAID/ZAIRE AGRICULTURAL SECTOR  
STUDIES PROJECT (660-0070)

CONTRACT NO. AFR-0070-C-00-5003-00



# THE PRAGMA CORPORATION

116 EAST BROAD STREET  
FALLS CHURCH, VA. 22046

Tel. 703-237-9303 • Telex 203507 PRAGMA FSCH UR  
FAX 703-237-9326

President  
**Jacques Defay**

Established 1977

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## I. INTRODUCTION

This quarterly report covers the twenty-second quarter of activities of the Pragma Team, which provides technical assistance to the Studies and Planning Service (Service d'Etudes et Planification, or SEP) of the Zairian Department of Agriculture and Rural Development under USAID/ZAIRE Project 660-0070. The report covers the fourth quarter of 1986.

There are four substantive sections to this report. The following section provides an overview of the major events of the quarter, while Section III reviews progress toward project objectives. Following a section on the major problems and constraints encountered, the report concludes with the individual reports of Pragma Team members.

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## II. MAJOR ACTIVITIES OF THE QUARTER

During this quarter three members of the Project team have ensured continuity in the implementation of the Project: Mr. Barton at BI. Dr. Yeboah at Research Bureau and Mr. Conde at Bureau of Economic Analysis. The supervision of the works at Project Bureau has been ensured by Prof. Lumpungu.

During this quarter, despite the numerous difficulties, which will be explained further in this report, the activities have been developed in a relatively satisfactory way.

During this quarter, the Project Bureau assumed numerous activities: Regarding the agricultural project, several drafts of projects have been prepared, which include the Integrated Project for Gemena, the installation of a small oil-works in Bandundu. The Projects Bureau Members have also participated in missions such as the Mbanza-Ngungu mission for a new agricultural project and the survey of the farm households with the Japanese, in such studies such as Makutano Project study, in evaluations of such studies as Makutano Project, dairy-farm project and begetters center in Shaba, and the evaluation of financial and fiscal rate of the Projects which have been retained for the five year Plan 1986-1990. Among other activities of the Department of Agriculture: the Projects Bureau Members have contributed to the preparation of issues and tables for the Southern Band Survey, participated in consultation meetings with AID concerning the

geographic separation between PNS, Central Shaba, and attended the workshop on the Agricultural Statistics, which has been on hold at the Department of Foreign Affairs. Besides certain work-meetings, the Project Bureau has also participated in research on typology and definition of the developments' focuses.

In the absence of the short-term consultant, the Planification Bureau continued to work on preparation of the monographs and participated in review activities. A regional report for Kivu was finalized; this report will be published next quarter. Editing of the preliminary work for the Haut-Zaire and Kasai Occidental studies has been completed.

With regard to the field works, all activities related to the development targets (exploratory visits on the selected fields, followed by the examination and analysis of the data, agricultural extension (a data collecting mission and study of the agricultural extension system of Zaire), and agricultural statistics (data collection and participation in relevant seminars). During the quarter, the Projects Bureau Members supported several international experts visiting Zaire such as BIT (developments targets) and FAO (Ag. extension). The Department of Planning has also asked for our help in the evaluation of the Maize National Program. The Planification Bureau prepared a document on the agricultural politics in Zaire. This report focuses on the use of physical and human resources, as it relates to the national food strategy. The report provides a solid frame work for the joint committee conference in

Harare/Zimbabwe.

The Bureau of Economic Analysis, under the supervision of Mr. Conde, carried out the activities foreseen for the quarter. Review and comments on quinquina and cotton reports have been finalized. The report on quinquina is complete and will be presented for publication. The second (cotton) is being finalized. The third and last report (manioc), is in the Cit. Mubenga's office for his review. Among the other tasks, are participation in missions in the field (Bas-Zaire) with a Japanese team, participation in a work shop on the palm-tree production in the Ivory Coast, and technical assistance to the DFMCC in Shaba in marketing and commercialization. Finally, a member of the Bureau of Economic Analysis has been assigned the preparation of the Palm oil seeds report; and the work has been initiated.

The Computer Bureau and BDep have been working together on the data collection and the preparation of the tables in the framework of the Southern Band activities, FAO surveys, and the Data Bank. Concerning the Southern Band, the BI has almost completed the programs of tabulated data for the preliminary report, prepared the programs for the tabulated data of the preliminary report, prepared the programs for the data output of the second round and started with the data analysis, as asked by John Gold and Dr. Shapiro.

Concerning the FAO studies, the BI has completed the coding system in order to start the data collection of the village

surveys. The Data Bank processed the new data and corrected the existing data. The collection of Import-Export data, as well as that of the markets continues.

Mr. Barton has prepared a maintenance program for the computer center which will be followed by a local company, chosen by adjudication. Mr. Barton has prepared a report on the future equipment needs and has put the Corvus system in working order. The revision of the procedure handbook has been postponed because of the priority given to the preparation of data tables for the Southern Band. Mr. Barton also arranged for the Computer Bureau members to participate in a one day seminar of data processing and visit the exhibits of computer equipment.

Under the supervision of Dr. Yeboah, the Research Bureau has been working on the preparation of theses. This work consists of the revision of the preliminary text of Cit. Lukusa's thesis and the questionnaires to be given in the field for the second round of Cit. Lukusa and Tonyemba, presently in the field. Dr. Yeboah has helped Cit. Kamukenji to write questionnaires on the maize survey in Kasai Oriental. Due to a lack of funds of Project 070, Dr. Yeboah was unable to accompany Cit. Pezo in Bas-Zaire for this survey. During the quarter, the Research Bureau was visited by Dr. Robbins, who with the help of Dr. Yeboah, has reviewed Cit. Mara's thesis and proposed minor amendments. Dr. Robbins also worked on the thesis proposals and read chapters written by Cit. Lukusa and Tonyemba. Dr. Yeboah continues to work on the questionnaires of Cit. Pezo and Cit. Kamukenji to ensure the

liaison between the Zairian participants and the academic authorities in the USA. During this quarter, Dr. Yeboah, Mr. Daniel and Mrs. Mary Reynolds met to discuss Dr. Yeboah's work.

### III. PROGRESS TOWARD ACHIEVING PROJECT OBJECTIVES

Despite the difficulties encountered during this quarter, especially the lack of funds, progress has been made. It is clear that the project's objectives will be reached by reached:

- Progress has been made toward improving relations between the Study and Planification Service (SEF), and the Division of Agricultural Statistics (DSA). At present, the DSA has moved to the SEF premises and work relations are much easier. In the 1987 program, funds have been allocated to finance the surveys which will be done by the DSA with the Strategy and Planification Division, for the study of products or regional monographs. Moreover, the Bureau Chiefs of Strategy and Planification Division and those of the Agricultural Statistics Division have been working together on the elaboration of tasks. This collaboration is also continuing on the work being done on the Southern Band for the final report.

- Progress has also been made in the Institutional Agricultural Statistics Collection with the placement of data collection structures in Bandundu, Bas-Zaire and Equateur.

- The computerization of the files is also going well. The Corvus disk has been received, but Mr. Barton has postponed for the moment, the recommendation for No. 15, concerning the safeguard of the fixed disk because of the impending transfer of BI to the SEP building.

- The reports on commodities are nearing completion. Only the report on manioc is still being reviewed; all other reports are being readied for publication.

#### IV. MAJOR PROBLEMS AND CONSTRAINTS ENCOUNTERED

The major problem encountered by Project 070 has been the lack of funds. This has hindered our activities greatly.

The Research Bureau was not able to complete the work planned by Yeboah and those of its members. Without Mr. Daniel's timely assistance, the participants concerned would not have been able to travel at the end of the quarter, make surveys, and salaries would have remained unpaid.

An even more important problem was the unexpected transfer of the Agricultural Statistics Division into the SEF Building. This transfer disrupted work in SEP, as people had to move to other offices to make space for the newcomers. The second problem is the separation of BI, since the staff remained in the same place as before. This increases the difficulty of transportation and obtaining office supplies. Also, small conflicts remain between the Administrative personnel and the staff.

Finally, another related problem should be mentioned: the lack of funds hindered the progress in the work of several bureaus.

## V. INDIVIDUAL TEAM MEMBERS' QUARTERLY REPORTS

NAME Georges Conde  
POSITION Economic Analysis Bureau Advisor  
PERIOD COVERED: October - December 1986

### I. STATUS OF ACTIVITIES PLANNED FOR THE QUARTER (see section IV of previous individual quarterly report)

Among the activities planned for this quarter were:

1. Assume role of team leader
2. Publication of the following reports:
  - a. Current Situation of Zairian Agriculture
  - b. Banana
  - c. Cacao
  - d. Tea
  - e. Tubers
  - f. Quinquina
  - g. Cotton
  - h. Manioc
3. Supervise the tasks of Zairian professionals
4. Specific tasks of the Department of Agriculture and Rural Development

#### A. Team Leader's Role

During the quarter, from October to December 1986, I ensured the participation of the team leader as the liaison between Project 070 and the USAID Project Manager, Mr. Daniel. I also ensured the coordination between the team members and oversaw the daily activities at the Bureau of the Strategy, Planification Division, Statistics and Computer Divisions.

As team leader, I helped with the voucher preparation, ensured the liaison with Pragma and helped consultants working with Cenacof and Research Bureau.

I also helped the members of the evaluation team of the Department du Plan, for a few days, to accomplish their work.

Finally, I participated in the FAO day at Kinkole, the workshop on Agricultural Statistics, at Foreign Affairs and in numerous Project 070 meetings.

#### B. Reports

During these last three months, most of the aforementioned reports were sent to Pragma for editing.

Two reports are remaining. The report on Cotton which has been received by the Director and the author, Cit. Bokisila, is now correcting it. The report on Manioc is being read by the Chief of Strategy and Planification Division.

As soon as these reports have been corrected they will be sent to Pragma.

C. Supervision of the tasks of Zairian Professionals

The Chief of Party has continued to supervise the completion of the commodity reports to improve the quality of the reports and complete them as planned.

1. Cit. Ngemba : Manioc
2. Cit. Mputu : Banana
3. Cit. Bokisila: Cotton
4. Cit. Kassenga: Quinquina and USDA report on Palm Oil-seeds

C. Specific tasks of the Department of Agriculture

At Director Mubemga's request and under his supervision, we prepared correspondence on the preliminaries for Project 119, especially the part that describes the Agricultural Statistics Division.

## II. UNPLANNED ACTIVITIES DURING THE QUARTER

During this quarter we have been devoting our time to several unplanned activities:

1. Documentary and logistic support to consultants on mission in Zaire.
2. Documentary support to CPA concerning imposed crops in Zaire.
3. Participation in meetings with Mr. Daniel, Mr. Babilot, Cit. Mubenga and Mr. Kangulu of FAO (Rome) on the Southern Band Survey.
4. FAO day in Kinkole, at invitation of the Ministry of Agriculture.
5. Took steps to find funds to pay the salaries.
6. Preparation of the 1987 budget, with the members of Economic Analysis Bureau.
7. Participation on missions of 3 members of the Economic Analysis Bureau.

## III. COMMENTS AND SPECIAL PROBLEMS ENCOUNTERED

The two major problems during this quarter were:

1. The lack of funds which has hindered the project.  
Funds were not readily available.

2. The transfer of the Agricultural Statistics Division to SEP. This transfer before the completion of the new building has interrupted the work of the Project, as we had to relocate the personnel as well as the archives of this Division. This transfer happened after the separation of the Department of Agriculture and Rural Development.

#### IV. ACTIVITIES PLANNED FOR NEXT QUARTER

1. Continue team leadership
2. Completion of the Cotton and Manioc reports
3. Supervision of the works of the Economic Analysis Bureau (on-the-job-training).
4. Supervise specific tasks of the Department of Agriculture

NAME : John Barton  
POSITION : Computer Bureau Advisor  
PERIOD COVERED : October - December 1986

I. STATUS OF ACTIVITIES PLANNED FOR THE QUARTER (see section IV of previous quarterly report)

1. Southern Band Study

- a. Complete the computerization of the preliminary report output tables.

All but two of the Chapter 5, Report Number One, tables have been computerized and sent to BD for distribution. Seven tables, using Round One data were prepared as well as six tables using Round Two data. This effort involved the writing of over 30 separate dBase programs. The two remaining tables will not be computerized as they involve data that was not part of the original data entry.

- b. Write programs for output tables proposed by the Report Committee for the Round Two Report.
- c. Begin computer analysis of data as requested by John Gold and Dr. Shapiro.

Fifteen of the sixteen tables requested by the Report Committee, John Gold, and Dr. Shapiro have been completed and submitted to BD for preliminary verification and distribution. In addition, a master summary table has been prepared to facilitate verification. John Gold and this technical advisor agreed that the sixteenth table, given its complexity and questionable value, would be postponed for the immediate future. Over 60 separate dBase programs have been written to complete these tables.

## 2. FAO Study

### a. Complete coding system for data.

Coding of ten of the 23 zones in Bandundu have been completed. Note that six of the 10 remaining zones are urban zones and will require much less time for coding than the rural zones.

### b. Prepare programs for and begin data entry of village surveys.

Data entry programs have been completed for village, menage, and exploitation traditional. Data entry has been completed for three zones. Output tables have been completed for the village survey. Village tables for the three completed zones have been sent to FAO for verification.

## 3. Data Bank

### a. Complete corrections of existing data.

Corrections have been completed and verified for the years 1959 to 1984, and 1986. The corrections for 1985 have been completed and sent to BD for verification.

### b. Continue routine entries of import-export data and market price data.

The monthly import-export reports are completed through the month of September, 1986. Continuation of this task has been delayed due to a dispute on whether the data should be presented in tons or kilograms and to what level of rounding should be used.

#### 4. Equipment

- a. Prepare a preventative maintenance program for the equipment including obtaining bids from various companies for maintenance of computers and printers.

Bids have been requested from three companies. Bids have been received from two of the three (one was sent to the department but has not yet been forwarded to BI). The report is being prepared.

- b. Prepare a report on the future computer needs of the Bureau.

Bids have been requested and the report is being prepared.

- c. Get all of the Corvus Hard Disk System and backup systems working.

This has been postponed until the BI moves into its new facilities.

#### 5. Master Policy and Procedure Manual

- a. Prepare a report of the status of the manual and its usefulness.

This has been postponed due to the increased efforts to complete the Southern Band Study output tables before the end of the year.

## II. UNPLANNED ACTIVITIES DURING THE QUARTER

The second annual computer fair occurred this quarter. Four members of BI attended one day's sessions and all of the members spent half a day attending sessions and visiting exhibits.

To our great surprise, on 30 December Kafalongo informed us that he was leaving on the December 31 for training in the U.S.A. for 6 months to one year. This training is reported to be paid for by FAO.

## III. COMMENTS AND SPECIAL PROBLEMS ENCOUNTERED

### 1. Southern Band Survey

The BD notified us that all data was entered and correct around the end of September. However, in the course of preparing output tables we continued to find and correct data through the middle of December. Each output table enabled us to cross-check data on a level that simple manual verification of such a complex study would not permit. Future surveys of this type should be carefully designed to simplify the questionnaires and data entry programs written to allow computerized verification of data where possible.

Many of the requested output tables involved calculations of the area "emblavée" yet this term was never clearly defined. A great deal of time was spent in trying to arrive at a definition of this term and a method of calculating the area using available data. Had all terms

been defined at the start of the survey a better questionnaire could have been developed. This would ensure more accurate data collection, easier and more accurate data entry and verification, and speedier production of output tables.

## 2. FAD Study

The entry of data and production of output tables has almost become a matter of routine. BI is delayed in this project because of a slowness in the coding process and an apparent lack of commitment on the part of the various committees assigned these tasks. Verification, for example, is often returned in a matter of hours for data that one would expect to take two or three days for verification. Output tables have shown great differences between computer generated tables and hand calculated tables of the same data. Despite repeated requests we have received no comments on these differences.

## 3. General Comments

The physical separation of the BI from the rest of the service seems to have increased the BI's feeling of not being a part of the team. Moral is very low in this office. Requests for supplies, transport, personal problems, etc. often go unanswered.

The unexpected departure of Kafalongo causes considerable problems of BI, he was assigned most of the work for the Data Bank and he did not leave detailed instructions. The work on the Data Bank will be delayed, as we determine what needs to be done and select and train his replacement. This, coupled with the loss of two others for training, leaves BI shorthanded. It is unfortunate that BI was not informed of Kafalongo's departure in time to prepare a smoother transition.

#### IV. ACTIVITIES PLANNED FOR NEXT QUARTER

##### 1. Southern Band Study

Work with John Gold and the Report Committee on corrections to the output tables and prepare additional tables as requested.

##### 2. FAO Study

Continue to input data and output tables.

##### 3. Data Bank

Complete corrections to existing data and continue routine entries of import-export data and market price data.

##### 4. Equipment

Order materials and begin implementation of preventative maintenance program. Complete pricing of new equipment and order. Install Corvus and backup systems in new facilities.

5. Master Policy and Procedures Manual

Prepare a report on the status of the manual and its usefulness.

NAME : Anthony Yeboah  
POSITION : Field Thesis Advisor (Research Bureau Advisor)  
PERIOD COVERED : October - December 1986

I. STATUS OF ACTIVITIES PLANNED FOR THE QUARTER (see section IV of previous individual quarterly report)

Activities planned for this quarter were closely followed as much as possible. Below is a summary of these activities.

1. Continue with supervision of theses writing by the returned participants.

This supervisory work consisted mainly of routine thesis advisory activities, and reading of thesis drafts and reviewing questionnaires for primary data collection in the field. I read and commented on the first four chapters of Cit. Lukusa's thesis. In addition, I reviewed the questionnaires of Cit. Lukusa and Cit. Tonyemba for their second round of primary data collection. This data collection activity had been scheduled for the month of October but due to unavailability of funds, the participants have not as yet been able to go to the field. This will undoubtedly cause a delay in completing their theses. Concerning Cit. Lukusa's data sent to Georgia, we are still awaiting the results of the computer programming.

Cit. Katende Kamukenji returned to SEP, after two months vacation, during the month of November. I assisted him in developing a questionnaire to survey maize farmers in Kasai Oriental.

2. Travel to Bas-Zaire with Cit. Pezo to pretest his questionnaire and supervise the initial collection of primary data.

This trip which was scheduled for early October was delayed until the end of November due to lack of funds. For the same reason, I was unable to travel with the participant as planned.

3. Co-ordinate the visit of Dr. Richard D. Robbins to Kinshasa.

Dr. Robbins arrived in Kinshasa on October 26th and stayed until November 12th. During this period I worked closely with him to review Cit. Mara's thesis and to give the participant his thesis defense which he passed except for minor changes. These changes were done by the participant and reviewed by Dr. Robbins before his departure.

In addition, we worked together on the thesis proposals and draft chapters of Cit. Lukusa and Cit. Tonyemba. We also did extensive work on the questionnaires of Cit. Pezo and Cit. Kamukenji.

4. Continue to perform a liaison function for project participants in Zaire and in the U.S.

As usual this function consisted mainly of corresponding with the students and their academic advisors at the participating U.S. universities and also with DICD in Washington, D.C.

5. Continue to work with the project's part-time Administrative Assistant to maintain files on participants.

Again, this activity is closely tied in with the fourth activity in the sense that most of it is concerned with working with Mrs. Beverly Duke, the Administrative Assistant, to keep track of all correspondence and filing them appropriately.

## II. UNPLANNED ACTIVITIES DURING THE QUARTER

I met with Ms. Mary Reynolds USAID, Abidjan, Mr. Ron Daniel and Dr. Richard Robbins to discuss some contractual issues pertaining to Project 070. For the same reason, I met with Dr. Robbins and Mr. Max Walton of USAID, Kinshasa.

## III. COMMENTS AND SPECIAL PROBLEMS ENCOUNTERED

The major problem still facing the "Research Bureau is the lack of funds for the participants, namely, Cit. Katende Kamukenji, "Cit. Lukusa and Cit Tonyemba to go to the field to collect data required for their theses.

It is hoped that funds will soon be available for them to travel during my vacation period which became effective on the 1st of December 1986.

#### IV. ACTIVITIES PLANNED FOR NEXT QUARTER

1. Continue with supervision of theses writing by the returned participants.
2. Co-ordinate the expected visit of Dr. Glenn Ames of the University of Georgia, to Kinshasa.
3. Continue to perform a liaison function for project participants in Zaire and in the U.S.
4. Continue to work with the project's Administrative Assistant to maintain files on participants.

PROJET 070  
RAPPORT TRIMESTRIEL SUR LE PROGRES DANS L'APPLICATION DES RECOMMANDATIONS DE L'U.S.A.I.D.

RECOMMANDATIONS	RESPONSABLE	DATE LIMITE PREVUE	SITUATION ACTUELLE 31 décembre 1986
1. Dès qu'un étudiant est accepté pour une formation post-universitaire par une université américaine, l'USAID/Kinshasa devrait demander à l'université un programme d'études post-universitaires. Tout ceci devrait être examiné par l'administrateur du projet d'USAID, le Directeur du SEP et le Chef d'Equipe Pragma. L'USAID devrait rester en contact avec l'université pour garantir que l'étudiant suit un programme d'études relatif à son futur travail au SEP. Cette mesure devrait être prise pour les étudiants qui sont partis aux Etats-Unis en Août 1985.	USAID	Juin 86	Les participants ont reçu leurs inscriptions provisoires. Les programmes d'études post-universitaires ne seront établis qu'après que les étudiants auront leurs inscriptions définitives.
2. USAID/KINSHASA devrait demander des rapports d'études trimestriels ou semestriels auprès des universités dans lesquelles la formation des participants se déroule. Ces rapports devraient être transmis au Chef d'Equipe et au Directeur du SEP. Si un participant éprouve des problèmes académiques, des solutions pour y remédier devraient être recherchées.	Dr. Shapiro et Dir. Mubenga	En cours	
3. Des cours brefs dans la planification et l'évaluation des projets, la planification régionale et l'analyse régionale devraient continuer à être donnés si possible avec la collaboration de la Banque Mondiale, de la FAO, de l'USDA et d'autres institutions.	PRAGMA	Décembre 1986	Pendant tout le mois de juin, Dr Shapiro a donné un cours introductoire à la micro-économie à 14 techniciens de la Division de Stratégie et Planification. Au programme du Projet 119 des cours sont prévus.
4. Un effort devrait être fait pour garder les techniciens formés présentement employés par le SEP. La mission devrait augmenter les primes payées aux employés du SEP jusqu'au même niveau que les paiements faits au personnel travaillant avec d'autres projets de l'USAID. Les primes devraient être payées en rapport avec la responsabilité, la formation, l'expérience et le rendement au travail.	USAID/SEP	Septembre 86	Ce qui a été prévu dans le précédent rapport a été réalisé à partir du mois de janvier. Cette recommandation est alors exécutée sauf que l'augmentation des primes jusqu'au même niveau que les primes données aux personnels prestant leur service dans d'autres projets de l'USAID se fera à travers trois ans au lieu de tout d'un coup.
5. La série en cours des rapports sur les produits devraient être terminée	M. S. Conde  Cit. Ngeba	Décembre 86	Textes prêts pour publication:  Il reste seulement le rapport janvier non encore prêt pour publication.

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6. Les micro-ordinateurs devraient être disponibles pour chacun des bureaux et une formation au sein du service devrait être donnée concernant leur utilisation. Le Bureau Informatique devrait prendre la charge de cette formation.	USAID, Cit. Kabongo T. Mr. Barton	Décembre 85	Mr. Gray a initié au mois de juin un cours sur l'utilisation de micro-ordinateur. 15 agents de la Direction d'Etudes et de Planification ont suivi ce cours pendant deux semaines. Monsieur Barton continuera dès le transfert du Bureau au SEP.
7. Le BPE devrait concentrer ses efforts sur l'évaluation des projets en cours.	Cit. Mukuna B. Dr. Shapiro Pr. Lupuegu	En cours	Le Bureau Projets a participé à l'atelier d'évaluation et de suivi des projets du Plan Quinquennal 1986-1990. Après concertation avec la DAGP, le Projet Agricole de Moanza-Ngungu sera évalué bientôt. Le Projet de laitier et Centre de géniteurs a été élaboré au Shaba.
8. La gestion financière et technique du projet devrait être améliorée. La situation actuelle est que les Chefs de Bureau et de Division ne sont pas impliqués suffisamment dans la préparation des budgets. Ils devraient participer à la préparation des budgets et les budgets devraient être liés au programme de travail.	USAID/PRAGMA/ SEP	Décembre 85	La recommandation a été exécutée.
9. Les chefs de Bureau devraient travailler avec les chefs de Division pour le développement des plans de travail et de budget pour l'année à venir. Ceci devrait comprendre (un catalogue) une liste du matériel et de l'équipement nécessaire. Ces rapports devraient être utilisés dans tout le processus d'élaboration des budgets pour le SEP.	USAID/PRAGMA	Décembre 85	La recommandation a été exécutée.
10. Il devrait y avoir un contrôle financier du projet.	USAID	Septembre 86	Le contrôle a eu lieu, et on a reçu le rapport vers la fin du mois de juin.
11. Un Zairois devrait être engagé pour aider l'Assistante Administrative dans la gestion des aspects logistiques du Projet.	USAID/SEP	Juin 86	La recommandation a été exécutée.
12. B.D. devrait augmenter ses archives des données secondaires. Les documents et les données devraient être soigneusement classifiés et une liste des ressources avec des mots clés devrait former une partie de la Banque des Données informatisées.	Cit. Nsavar + Mr. Gold	En cours	Pendant ce trimestre, on a informatisé les données.

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13. B.D. devrait continuer à développer les procédures de codification du projet de la Banque des Données. Le Bureau devrait vérifier les données une fois qu'elles sont introduites dans l'ordinateur.	Cit. Msavar + Mr. Gold	En cours	Les deux fichiers en préparation (démographie, exports- tions/importations) sont terminés, on a commencé la phase de saisie des données. Une grande partie d'information se trouve déjà dans la Banque des Données.
14. Une copie de la Banque des Données des Statistiques Agricoles devrait être incluse dans le système de l'ordinateur qui sera installé dans le bâtiment principal du SEP.	Mr. Barton + Cit. Kabongo T.	Décembre 85	Le système Crvs 45 a B est arrivé. Dès l'installation de l'appareil la recommandation sera exécutée.
15. Le système pour sauvegarder le disque fixe CORVUS devrait être immédiatement mis en oeuvre.	Mr. Barton + Cit. Kabongo	Décembre 86	Puisque le disque fixe CORVUS n'est pas entièrement installé, le système pour le sauvegarder n'est pas encore mis en oeuvre. Le B.I. sera transféré au SEP
16. Un système pour la sécurité des dossiers devrait être développé et appliqué aussitôt que possible dans le but d'assurer l'intégrité des dossiers.	Mr. Gray + Cit. Kabongo	Décembre 85	La recommandation a été exécutée.
17. La Banque des Données des Statistiques Agricoles devrait être élargie.	Cit. Mingiedi + M. Condé	En cours	On réalise des fichiers sur les prix des produits agrico- les, des entités administratives et de production, ainsi que sur la démographie et les exportations et importations.
18. Le personnel du SEP devrait recevoir une formation sur l'utilisation du système de la Banque des Données.	Mr. Barton + Cit. Kabongo	En cours	C'est difficile à réaliser pour le moment, puisqu'on n'a pas encore installé le système de la Banque des Données à la DSP/SEP. Sera généralisé dès le transfert du B.I. au
19. Le niveau du personnel du centre informatique devrait être élevé. Une formation supplémentaire devrait être donnée au personnel présent au sein même du service. Cette formation devrait comprendre les opérations, l'entretien, la programmation, l'utilisation de la Banque des Données des Statistiques Agricoles, et l'utilisation des logiciels.	Cit. Kabongo + Mr. Barton	En cours	Mr Gray a dispensé des cours sur les systèmes de Supercalc, de Statpak. et de Qbase II.
20. Il ne faudrait plus acheter des nouveaux ordinateurs Apple IIe. Ceux qui sont déjà là ne devraient pas être remplacés et des sommes minimales devraient être dépensées pour leur entretien.	USAID	En cours	La recommandation a été exécutée.

!21. Des logiciels supplémentaires pour les Agoles devraient être achetés d'après les besoins constatés.	USAID/PRAGMA	Décembre 86	! On avait commandé des logiciels, mais on a reçu les Supercalcs qui ne conviennent pas à nos ordinateurs. Sera exécuté avec l'arrivée des nouveaux ordinateurs.
!22. Dans le but d'obtenir des données pour analyser, la DSPA devrait développer une collaboration plus poussée avec la DSA sur le plan du travail. L'équipe PRAGMA devrait prendre l'initiative d'encourager cette collaboration.	Cit. Mingiedi Cit. Singa et M.Shapiro	En cours	! Des progrès ont été réalisés surtout avec le deuxième passage de la Bande Sud, on avait incorporé les agents de la Division des Statistiques Agricoles. La collaboration se poursuit pour le rapport définitif sur la Bande Sud. Dans le cadre du Projet 119, les enquêtes sur les produits et monographies seront réalisées avec le concours de la DSA.
!23. Au terme de chaque année fiscale, chaque Chef de Bureau devrait soumettre à son Chef de Division le bilan des activités proposées et réalisées, le niveau des dépenses dans le bureau et les problèmes et contraintes rencontrés. Ces bilans devraient être utilisés pour la préparation d'un rapport annuel pour le SEP et l'ASSP.	Dir. Mubenga M.Condé et Cit. Nzungu	En cours	! Réalisé, sauf l'aspect niveau des dépenses dans le bureau.
!24. Le personnel du centre informatique devrait être spécialisé dans différents logiciels.	Cit. Kabongo T. et M. Barton!	En cours	! En suspens.
!25. Le SEP devrait fournir des rapports annuels à l'USAID de Kinshasa.	Dr. Shapiro et Dir. Mubenga	En cours	! La recommandation a été exécutée.
!26. L'USAID devrait fournir à temps à l'Equipe PRAGMA des renseignements sur des questions concernant les contrats et l'expiration des contrats.	USAID	Septembre 86	! L'USAID a décidé de prolonger le contrat de PRAGMA jusqu'au 31 Mars 1987, pour faciliter l'achèvement de certains rapports et pour assurer la continuité de l'assistance technique au SEP. Cette recommandation a été alors exécutée.
!27. Tous les bureaux de la Division des Statistiques devraient fournir une définition claire de leurs responsabilités et de leurs fonctions au sein de la Division et du Projet.	Dr. Shapiro + Cit. Mingiedi	Juin 86	! Une liste des activités et fonctions de chaque bureau au sein de la Division a été confectionnée sous la supervision du Cit. Mingiedi. Par lettre au Directeur de l'USAID, le Directeur du SEP a fixé les responsabilités et les fonctions.
!28. Le comptable du SEP devrait fournir aux Chefs de Division et de Bureau des rapports trimestriels sur la situation financière.	Cit. Nzungu	En cours	! Le rapport du premier trimestre sur la situation financière était fourni pendant ce dernier trimestre.

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