

PD: AAU-937

48518

USAID/JAMAICA

QUARTERLY REPORT

JULY - SEPTEMBER 1983

TABLE OF CONTENTS (for all Quarterly Reports)

	<u>Page</u>
<u>AGRICULTURAL &amp; RURAL DEVELOPMENT OFFICE</u>	
Agricultural Marketing Development Project (532-0060)	1
Small Farmer Production/Marketing (OPG) (532-0097)	13
Fish Production System Development Project (532-0059)	19
Agricultural Planning Project (532-0061)	26
Jamaica Broadcasting Corporation Radio Central (931-1109)	33
Agricultural Education Project (532-0082)	38
Integrated Rural Development Project (532-0046)	41
Agro-Industrial Development (Component I) (532-0081)	50
Agro-Industrial Development (Component II) (532-0081)	55
Incomes/C.R.S.	59
<u>OFFICE OF PROGRAM &amp; PROJECT DEVELOPMENT</u>	
Jamaica Agricultural Development Foundation (532-0105)	60
<u>PROJECT DEVELOPMENT DIVISION</u>	
Board of Revenue Assistance (532-0095)	61
Power Barge Impedance	66

	<u>Page</u>
Production & Employment Loan II (532-0089)	70
CBI Supplemental Balance of Payments Loan (532-0092)	73
Production & Employment Loan III (532-0093)	76
Production & Employment Loan III (Supplement) (532-0096)	79
 <u>PROGRAM OPERATIONS DIVISION</u>	
PL 480 Title I FY 1983	82
 <u>OFFICE OF PRIVATE ENTERPRISE DEVELOPMENT</u>	
National Development Foundation (OPG) (532-0080)	84
Technical Consultations & Training Grant (532-0079)	89
Expansion & Development of the Small Businesses Association of Jamaica (OPG) (532-0076)	96
Private Sector Investment Fund Development Finance Institution (532-0091)	102
Statistics & Data Processing Development Project (532-0102)	104
 <u>OFFICE OF HUMAN RESOURCES DEVELOPMENT</u>	
<u>HEALTH, NUTRITION &amp; POPULATION DIVISION</u>	
Health Management Improvement (532-0064)	106
Population & Family Planning Services (532-0069)	118

	<u>Page</u>
<u>EDUCATION AND HUMAN RESOURCES DIVISION</u>	
Operation Friendship Vocational Skills Project (532-0070)	127
Jamaica Western New York Partners (PAVTAS) (532-0086)	132
Rural Service Development for Special Children (532-0094)	135
Voluntary Sector Development (532-0085)	139
LAC Training Initiatives (598-0622)	142
Other Training Activities	146
Special Development Activity Fund (532-0029)	157
Basic Skills Training (532-0083)	160

QUARTERLY STATUS REPORT (July - Sept., 1983)

1. PROJECTS IN IMPLEMENTATION PHASE ARDO  
Agricultural Marketing Developemnt Project 532-0060  
Loan Number 532-T-013)

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:	Richard Mangrich
Host Country Implementing Agency	:	Marketing and Credit Division, MOA
Host Country Project Manager	:	Fred Zenny
Proposed LOP Funding	:	
AID	:	Loan \$13,800,000
Host Country	:	15,830,000
Total	:	<u>29,630,000</u>
Cumulative Authorizations	:	A.I.D. 13,800,000
Cumulative Obligations	:	A.I.D. 13,800,000
Obligations this FY	:	-
Date Authorized	:	12/03/80 (Amended 3/31/82)
Date Agreement Signed	:	12/11/80 (Amended 3/31/82)
PACD	:	3/31/87
Scheduled Dates for Completing	:	
Evaluations	:	11/31/83 Mid term - 4/87 final

(2) SUMMARY PROJECT DESCRIPTION:

The project is designed to improve the living standards of farmers, consumers and market intermediaries (higglers) by reducing post harvest losses, increasing farmers' share of the final price for their product, cutting intermediary costs, and providing larger and regular supplies of higher quality, differentiated food to consumers. This project will help achieve the stated goals through the development of improved agricultural marketing practices and upgrading the marketing system. Phase I of the project is designed to establish a Marketing Division within the Ministry of Agriculture capable of providing services such as (a) marketing development, (b) market information, (c) market research, (d) marketing training and extension, and (e) quality assurance (grades and standards and enforcement of the same). Phase II of the project is designed to establish a network of approximately 25 Assembly and Grading Stations to be operated by Producer Marketing Organizations, and 4 subterminal Wholesale Distribution Markets to be managed by a Limited Liability Company with space leased to private wholesalers.

(3) SERVICES CONTRACT:

<u>Contractor</u>	<u>Date Signed</u>	<u>Type of Services</u>	<u>D or H</u>	<u>Estimated or Actual Contract Price</u>
Ronco Consulting	3/11/83	Tech. Asst.	D	\$2,535,150 (Active)
T. O'Connor	4/06/82	Tech. Asst.	HC	\$50,580 (Active)
Tom Bennett	5/28/82	Tech. Asst.	HC	\$58,065 (Terminated)
USDA	5/12/81	Tech. Asst.	D	\$837,172 (Terminated)

(4) CONDITIONS PRECEDENT:

<u>Pro Ag Section and Action</u>	<u>T.D. for Satisfaction</u>	<u>Date Satisfied</u>
Section 5.4 Construction of each AGS - through LOP		
(a) Socio economic feasibility		(a) 2 approved
(b) Formally established farmers' group and agreement between MOA and PMO on terms of purchase or lease of facility		(b) 3 submitted in draft
(c) Clear title		
Section 5.5 Construction of each SWDM		
(a) Clear title		
(b) Letters of Intent from potential wholesalers to rent at least 50% of space.		

(5) COVENANTS:

<u>Pro Ag Section and Action</u>	<u>Issue</u>
Section 6.2	N/A
(a) Yearly implementation schedule due	
(b) Training plan is due within 3 months after arrival to Training Advisor.	

(6) BORROWER/GRANTEE REPORTS:

- a. Quarterly Progress reports from MOA and monthly reports from contractors.
- b. Sept. 30, 1983.
- c. October 14, 1983.
- d. Both reports together give a good overall picture of progress.

B. IMPLEMENTATION STATUS:

(3) SUMMARY OF PROGRESS AND ACHIEVEMENT OF OBJECTIVES:

- a. Policy papers have been prepared on Praedial Larceny, price stabilization, the livestock industry, deregulation of commodity boards, etc.
- b. Quality Assurance:

The Marketing Division is undertaking a comprehensive program to improve the quality of agricultural produce through the promotion of appropriate storage, post-harvest and distribution technology, development, promotion, and enforcement of grades and standards and improvement of legislation relating to marketing performance of producer and intermediaries. A Quality Assurance Branch has been developed consisting of an Inspection Unit and Quality Standards, Licensing and Enforcement Unit. The Inspection Unit has established a program for continually inspecting premises for relicensing. The Unit inspected 36 million pounds of produce last year, and is doing a good job at helping to promote a standard of quality. However, enforcement of standards needs to be strengthened. The Quality Standards Unit has prepared preliminary standards for 14 products including yams, pumpkins, onions, sweet peppers, lettuce, anthuriums, gerbera daisies, sweet potatoes, ground beef, and carcass beef. Sixteen products are scheduled to have completed quality standards by October. The Unit is to also develop an educational program on the implementation and enforcement of grades and standards. They have already embarked on a program to educate farmers on storage and drying of onions using structures designed by the Marketing Division.

Fumigation and Certification facilities are to be established at the International Airport and seaport with grant funded assistance from USAID. The facilities will serve as a USDA preclearance station for agricultural products bound for the U.S. market. A site for the fumigation chambers at the airport have been identified, and plans have been approved by the USDA. The USDA and AID have also entered into a PASA to provide USDA/APHIS technician for one year to supervise the operations, provide training, and certify use of Ethylene Dibromide (EDB) made September 30, 1983 may negate much if not all the long term value of this investment. We are awaiting additional information requested.

c. Marketing Information and Research:

The Marketing and Credit Division has established the Marketing Economics, Information and Research Branch which is comprised of a Market Information and Commodity Monitoring Unit, a Market Economics and Credit Unit, and Market Research Unit. The economic and Credit Unit is charged with the responsibility for credit policy, monitoring the credit system, and coordinating with the Public Sector Agencies involved with agricultural production incentives, agricultural stabilization, and a farmers' register. The Market Information Unit has established a Market News Service to provide timely information on price, supply and demand of agricultural produce. Reports have been prepared on a daily, weekly, monthly and quarterly basis for fruits, vegetables, tubers, condiments, pulses and meats and are currently being distributed to over 50 agencies and individuals. Market news broadcasts are being aired on JBC Radio Central and arrangements have been made for other radio stations and newspapers to broadcast or publish reports on a regular basis. This component of the project began slowly but is proceeding well now. Training of reporters and technical assistance is still needed to strengthen the Unit in the areas of analysis and publication of timely news reports. The Unit is also planning to publish more extensive bulletins, studies on various topics, seminar materials and situation and outlook reports on the current status and future outlook of major commodities. The Unit also monitors and supports performance of commodity boards. The Marketing Research Unit has been involved mainly with conducting feasibility studies for potential Producer Marketing Organizations/Assembly and Grading Stations, establishing an export information system, establishing an export information system, establishing an import monitoring system and miscellaneous research. Feasibility studies have been conducted in Bushy Park, South St. Elizabeth, Dias and Guys Hill. The export information (volume, destination, value, price, market share, etc.) on non-traditional crops has been instituted. The Unit has tested marketed cultivated mangrove oysters and has conducted studies on topics such as the Coronation Market in Kingston, seasonal patterns of production and prices of selected crops, and a major Urban Market Study conducted in conjunction with UDC and a consulting firm. It is also assisting with performance testing of cattle under feed lot conditions and studying the feasibility of upgrading abattoirs. The Research Unit has been performing some valuable services on the project with capabilities, especially with the feasibility studies of the PMO/AGSs.

- vii. Mooretown - PMO has been identified. A site could be leased from the Banana Company.
- viii. Jamaica Livestock Company - The MOA has been studying the feasibility of developing a livestock auction center to be operated by JLA. The MOA is also considering a milk collection and fish marketing center.

The MACD is also in the process of developing a manual on development of AGS.

The Marketing Division has not been able to successfully promote the Subterminal Wholesaler Markets. They have also not been able to successfully organize and establish PMOs. This is further discussed under issues.

e. Training:

The Marketing Division has been working with the Training Division of MOA to incorporate marketing training into the Training Division. The Ronco Training Advisor's major counterpart is in the Training Division for the present. Up to now, due to lack of a master training plan, training has been done on an adhoc basis with approximately 50 staff members receiving some training (local and foreign). To date 20 person months of training has been in country in such areas as extension, administration, management, livestock, marketing, microcomputers, and general marketing. Nineteen person months of short term overseas training in the areas of post harvest technology, quality assurance, meat processing, livestock marketing, and fumigation has been offered.

C. IMPLEMENTATION STATUS

A I D (US\$000s)

1) Project Inpuc	LOP Total AID Budget	Earmarked		Committed		Disbursed		Accrued Disbursements		Planned Accrued Disbursements		Pipe-line	HOST COUNTRY (J\$000s)		
		Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.		Value LOP Total	Planned thru Qrtr.	Value provided thru Qrtr.
Technical Assist.	3931	16	3245	575	3726	257	907	251	939	90	1090	2819	-	-	-
Participant Trng.	563	9	45	8	53	6	47	5	48	9	49	493	100	5	5
Commodities: Mrkt. Division	133	-	137	-	137	-	102	-	102	-	133	31	-	-	-
AGS	1053	3	603	3	603	256	256	256	256	220	420	802	-	-	-
SWDM	2042	-	-	-	-	-	-	-	-	-	-	2042	-	-	-
Construction: AGS	1040	-	-	-	-	-	-	-	-	40	270	1040	1458	600	-
AWDM	2781	-	-	-	-	-	-	-	-	400	400	2781	4278	1000	-
A&E	-	-	-	-	-	-	-	-	-	-	-	-	445	200	-
Operating Expenses	-	-	-	-	-	-	-	-	-	-	-	-	5139	250	1800
Contingency	2279	8	96	8	96	7	95	7	95	-	100	2183	4411	-	-
<b>TOTALS</b>	<b>13800</b>	<b>36</b>	<b>4126</b>	<b>594</b>	<b>4615</b>	<b>526</b>	<b>1407</b>	<b>519</b>	<b>1440</b>	<b>759</b>	<b>2462</b>	<b>12191</b>	<b>15831</b>	<b>4055</b>	<b>1852</b>

2)

Project Output	Planned (Quantity)			Accomplished (Quantity)			% of Planned
	Total	Cum thru Quarter	Quarter	Quarter	% of Planned	Cum. Total	
Mkt. Division Personnel	96	96	0	8	0	72	75
AGS Construction	25	6	3	0	0	0	0
SWDM Construction	4	0	0	0	0	0	0
See attached for non-quantifiable outputs.							
Training (person months)							
<u>External</u>							
Long	240	108	12	0	0	0	0
Short	60	27	3	9	100	19	31
<u>Internal</u>							
Short	416	184	20	0	0	20	.5

C. ISSUES/MAJOR EVENTS:

1. Resolution of Issues from Previous Report and Major Events During the Quarter:

a. Yam Line - Coleyville:

American Conveyor Corporation (ACC) agreed to provide equipment/materials to modify the line if the MOA would pay freight and labor. Payment of \$2339 to ACC was arranged from the Loan.

b. Socio-Economic Feasibility Studies:

No additional Socio-economic feasibility studies were received during the quarter so recommended improvement of quality cannot be judged at this time. More attention must be given to estimating costs and payments to be made by the PMOs over a longer time span and discussed in detail with the membership. This should lead to a greater appreciation of the need for adequate membership to share the cost burden a key if viability is to be achieved.

c. AGS Equipment and Buildings:

Increased attention is being given to procurement of equipment and buildings that will service the needs at the most economical level possible. A line previously ordered has been reduced \$180,075 by removing a hydro-cooler, deemed unnecessary.

d. Transportation:

Nothing to report.

e. Technical Assistance Team:

The six man Ronco team appears to be of good quality and enthusiastically performing their duties. Their effectiveness may be less than their potential due to the current environment of too much government and not enough performance by the private sector which is shackled by government regulations and policies.

Documentation has been completed to extend the Marketing/Packing House advisor to 29 months and the Cooperative Management advisor to 12 months. The contract is with ACDI and the incremental increase of \$170,000 will be charged to the Agricultural Marketing Project. Initial funding was provided by the IRDP.

- f. All conditions precedent for two AGSs as planned were not completed. PMOs are not satisfied with the wording of agreements which lack hard figures relative to the costs they are expected to undertake in support of the AGSs. Lacking costs of construction and in some situations costs of equipment prevent making reliable estimates of repayment levels.

The feasibility studies need to be expanded and refined to show the level of production necessary to be viable and the MOA should seek to minimize annual repayment levels by PMOs.

- g. The three feasibility studies anticipated were not presented. A visit to the U.S. was made to study livestock auctions but the local proposal has not been completed to date.
- h. Construction of fumigation facilities at the airport are behind schedule and the equipment was not ordered. The MOA presented one quotation from a broker in Florida for equipment fabricated in Mexico. The MOA recommended deletion of some items and the fabricator required a 90% advance and payment by Letter of Credit rather than by Letter of Commitment. Receiving only one quotation is becoming too common to the MACD and USAID requested information as to other suppliers contacted. The potential value of the fumigation facilities will be discussed in the issues section.
- i. The master training plan was submitted along with an annual implementation plan.

2. Major Events Expected During Next Quarter:

1. Bushy Park and Southfield AGSs under construction.
2. Two more feasibility studies submitted for approval.
3. Mid term project evaluation and subsequent modifications made.
4. Grant to the National Union of Cooperative Societies made by A.I.D. to assist in developing marketing cooperatives.
5. Long Term ACDI cooperative advisor for Christiana Potato Growers and surrounding areas due to arrive.
6. A replacement for Fred Zenny to be named by the MOA.

7. Project Coordinator selected.

8. Fumigation facility completed.

3. Outstanding Issues and New or Anticipated Problems and Proposed Solutions:

- a. The poor performance of the MACD in establishing PMOs, AGSs and SWDMs as reported previously, remains valid. The proposal of utilizing the National Union of Cooperative Societies (NUCS) as a non-governmental mechanism for strengthening the PMOs is being investigated. A preliminary proposal prepared by CLUSA and the World Organization of Cooperative Credit Unions in cooperation with NUCS to strengthen the entire cooperative movement was submitted but was very nebulous and needs significant improvement. Emphasis needs to be placed on specific planned achievements. A technician from ACDI is now in country assisting NUCS to prepare a proposal for assisting with development and strengthening of PMOs. This area will receive careful attention by the up-coming evaluation team.
- b. As previously reported, the expansion of the MACD into a wide array of activities beyond their capacity to service remains a problem. Some proposed functions properly belong in other MOA divisions or the information should be available from them. The project evaluation scheduled for November should address this problem in detail.
- c. The lack of telephone service remains a constraint for the T.A. team but also for the MOA in general.
- d. Excess AGS equipment will be stored and hopefully used elsewhere. Alternative uses will continue to be explored.
- e. Adequate water at Southfield appeared assured upon completion of the new water line and energizing of the pumps which was scheduled for September 15.
- f. The long term value of the proposed fumigation chamber at the airport was raised with the decision of the EPA to discontinue the use of Ethylene Dibromide effective September 30, 1984. Additional information has been requested from APHIS and AID/W. The EPA decision will adversely impact all tropical fruit from Hawaii as well as from Mexico, the CB and other areas having fruit flies. Methyl Bromide can be used on yams but alternatives such as low temperature and irradiation sterilization represent procedures Jamaica cannot likely adopt for years to come.

- g. Fred Zenny still does not have an assistant who can coordinate the project for him. The Permanent Secretary assured us that there would be an Agricultural Marketing Project Manager. Mr. Zenny is too busy to devote the necessary time. USAID will continue to pressure the MOA on this issue.

4. Audit/Evaluation Follow-Up.

No audit or evaluation completed to date.

QUARTERLY STATUS REPORT (July - Sept., 1983)

1. PROJECTS IN IMPLEMENTATION PHASE ARDO  
Small Farmer Production/Marketing (OPG) 532-0097

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:	Richard Mangrich
Host Country Implementing Agency	:	Partnership for Productivity
Host Country Project Manager	:	Andrew Oerke
Proposed LOP Funding	:	
AID Grant	:	331,000
Host Country	:	119,000 (Trust Fund)
Total	:	450,000
Cumulative Authorizations	:	250,000
Cumulative Obligations	:	250,000
Obligations this FY	:	250,000
Date Authorized	:	March 25, 1983
Date Agreement Signed	:	March 30, 1983
PACD	:	July 31, 1985
Scheduled Dates for Completing Evaluations	:	To be determined

(2) SUMMARY PROJECT DESCRIPTION:

This project is funded by a grant of \$450,000 to Partnership for Productivity International (PFI). It is planned that a total of US\$250,000 will be obligated in FY 1983, of which US\$200,000 will be from AID appropriated funds, and J\$130,000 (US\$50,000) will be from the USAID/GOJ Trust Fund. The overall goal of the project is to increase production of non-traditional crops for the export and domestic markets. The project is complementary to the Agricultural Marketing Project which is working with farmers in the project areas.

The principal purposes of the project are:

- (a) to assist groups of farmers in two pilot areas of Jamaica (Bushy Park and Rhymesbury) to increase the volume and improve the quality of fruit and vegetable production;
- (b) to develop Producer Marketing Organizations (PMOs), of which the farmers will be members, to market the produce;

A I D (US\$000s)

1) Project Input	LOP Total AID Budget	Earmarked		Committed		Disbursed		Planned Accrued Dis- bursements		Accrued Dis- bursements		Pipe- line	TRUST FUND Value Planned		(J\$000s) Value provided thru Q
		Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.		LOP Total	thru Qrtr.	
<i>Agribusiness</i> Business Council (S. connection)	109	11	11	45	45	-	-	8	8	11	11	101	26	-	-
<i>Puters:</i> Training	22	-	-	8	8	-	-	-	-	-	-	22	-	-	-
Technical Asst.	17	3	3	11	11	-	-	2	2	3	3	15	-	-	-
<i>DFP:</i> Technical Asst.	170	16	16	73	73	-	-	14	14	16	16	154	93	9	5
Commodities	13	10	10	13	13	<u>10</u>	<u>10</u>	8	8	10	10	3	-	-	-
<b>TOTALS</b>	<b>331</b>	<b>40</b>	<b>40</b>	<b>150</b>	<b>150</b>	<u>10</u>	<u>10</u>	<i>40.27</i> 32	32	<i>40.27</i> 40	<i>87.2</i> 40	<i>157.7</i> 295	119	9	5

Project Output	Planned (Quantity)		Accomplished (Quantity)				% of Planned
	Total	Cum thru Quarter	Quarter	Quarter	% of Planned	Cum. Total	
Marketing Assoc. established	2	0	0	0	0	0	0
Farmers enrolled in associations	200	1 <sup>3</sup> / <sub>4</sub>	12	8	33%	8	6%
Tons of produced marketed							
Farmers assisted							

- (c) to help establish a well functioning interface between the small growers and the marketing organization;
- (d) to facilitate penetration by the PMOs of the U.S. market, develop relationships with U.S. importers and distributors and monitor the performance of these U.S. business contacts; and
- (e) to provide technical assistance and training to the PMOs in areas such as organization, production, distribution and financial management.

(3) CONDITIONS PRECEDENT:

<u>Proag Sect. and Action</u>	<u>T.D. for Satisfaction</u>	<u>Date Satisfied</u>
Schedule G.2 Implementation Plan for 2nd Disbursement	3/30/84	

(4) COVENANTS:

<u>ProAg Sect. and Action</u>	<u>Issue</u>
Schedule G.2 Implementation Plan (1st year -- within 45 days of signing).	Not submitted yet
Schedule G.3 Use of Peace Corps	Explore appropriate role for Peace Corps.

(5) SERVICES CONTRACTS:

None as yet.

(6) MONTHLY REPORT:

Latest - August 1983  
Received - September 13, 1983 (initial report)  
Quality - good.

B. IMPLEMENTATION STATUS:

(3) SUMMARY OF PROGRESS AND ACHIEVEMENT OF OBJECTIVES

- (a) Bushy Park Producer Marketing Organization is in the process of incorporating and entering into an agreement with MOA for the establishment of an Assembly and Grading Station. The group current has 9 members with 4 more potential members. The membership is limited to 20 for

the type of company being established with a minimum membership fee of J\$600. The 9 members have agreed to put in J\$1000 each. The PMO is now called the St. Catherine Vegetable Producers Association.

- (b) The long term Partnership for Productivity advisor has arrived, and has been engaged in settling in, project and country orientation, and establishing contacts with the Marketing and Extension Divisions of the MOA, Land Authority, JNEC, Jamaica Agricultural Society, Grace Kennedy, has purchased a project car, found a house and office in Old Harbour. He has also been having numerous meetings with farmers and providing technical advise on production and marketing, and promoting organizations.
- (c) A Jamaican, Mr. Lawson has been employed as the Assistant Agriculturalist.
- (d) Export Markets: The Agribusiness Council (ABC) of New York has been subcontracted by PFP to help the PMOs in this project to penetrate the U.S. Market with their produce. ABC has identified a U.S. importer interested in purchasing pickles from the Bushy Park PMO and an importer interested in buying chinese vegetables from the PMO.

(C) ISSUES/MAJOR EVENTS

1. Resolution of Issues from Previous Report and Major Events During Quarter:

- (a) PFP is attempting to arrange an agreement between AID/W and Rutgers University to retain the services of Dr. Bernard Pollack on the project. (Not resolved to date).
- (b) The long term PFP advisor, Eugene McAvoy, has arrived and is doing all of the necessary groundwork on the project.
- (c) The Advisor has begun to promote organization of farmers and to provide technical advise on production and marketing. Twenty small farmers in Clarendon are organized and have signed a formal contract to produce tomatoes for processing.
- (d) ABC has identified two potential U.S. buyers for produce from the Bushy Park PMO.

2. Major Events Expected During Next Quarter:

- (a) Project Implementation Plan to be prepared.

- (b) Preparation of data base for profile of farmer's group.
  - (c) Production packages emphasizing appropriate technology prepared. Soy beans and/or beans may be a good summer rational crop.
  - (d) Procedures for incorporating new members into the St. Catherine Vegetable Producers Association.
  - (e) The St. Catherine Vegetable Producers Association to enter into contract with MOA on establishment of AGS. Construction should begin soon. Tentative agreement - not signed.
- (3) Outstanding Issues/Anticipated Problems:
- (a) The issue concerned with the high cost of equipment for the AGS at Bushy Park has not been resolved.
  - (b) The problem concerned with a shortage of water has resulted in reducing the fall crop area to about 50% of the planned acreage. Canals serving the area have been poorly maintained and sections flood out if maximum flow is provided. Sugar lands have priority due to location and appear to have plenty of water. Also fish farmers are pumping to ponds during daylight hours which has curtailed the quantity of water available for vegetable producers who need daylight to irrigate (furrow/surface). One producer proposed he would clean 6 miles of canal if they would credit his water fees. It was reported as not acceptable. Solution may be construction of holding ponds and pump irrigation, drip or sprinkler. Whether producers can or will be willing to undertake such an investment is unknown.
  - (c) The reduction in acreage will reduce the volume of anticipated produce sufficiently to probably abort export plans for the fall crop.
  - (d) The shortage of water and subsequent reduced acreage will postpone another problem which the group was facing, that of credit for export packing materials. They reported contacting the ACB twice but received a very cool reception. Additional details have been requested.
- (4) Status of Evaluation and Audit Follow-Up  
No evaluation or audit to date.

QUARTERLY STATUS REPORT (July - Sept., 1983)

PROJECTS IN IMPLEMENTATION PHASE

ARDO

Fish Production System Development Project & Grant No.532-0059  
Loan No. 532-T-012

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:	Fitz Bartley
Host Country Implementing Agency:	:	Ministry of Agriculture
Host Country Project Manager	:	Roy Moo Young
Proposed LOP Funding	:	
AID	:	Loan US\$2.740 Million
	:	Grant US\$1.36 Million
Host Country	:	\$4.858 Million
Total	:	\$8.965 Million
Cumulative Authorizations	:	Loan 2.740M; Grant 1.367M
Cumulative Obligations	:	Loan 2.740M; Grant 1.175M
Obligations this FY	:	-
Date Authorized	:	June 27, 1979
Date Agreement Signed	:	June 27, 1979
PACD	:	Aug. 31, 1984
Scheduled Dates for Evaluation	:	
Completion	:	April, 1984.

(2) SUMMARY PROJECT DESCRIPTION:

This 4 year project (extended for 1 year) was designed to increase food production, income and employment, improve rural nutrition, and to assist the GOJ to mitigate its foreign exchange problems. It builds on the accomplishments of the A.I.D.-funded fisheries development grant (532-0038) which established a knowledge base for fresh water fish production activities in Jamaica. This operation is designed to put the agriculturally marginal lands into productive use, thus earning income in the order of J\$2,000 - J\$3,000 per acre per annum. It will also encourage regional cooperation within the Caribbean, by serving as a model for similar programs.

(3) SERVICES CONTRACTS:

<u>Contractor</u>	<u>Date Signed</u>	<u>Type of Services</u>	<u>D, or HC</u>	<u>Estimated or Actual Contract Price</u>
Auburn Univ. (Extended)	7/7/76	T.A. and Training	D	954,000

B. IMPLEMENTATION STATUS

A I D (US\$000s)

1) Project Inputs (Loan)	LOP Total AID Budget	Earmarked		Committed		Disbursed		Accrued Dis- bursements		Planned Accrued Dis- bursements		Pipe- line	HOST COUNTRY (J\$000s)			
		Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.		Value Planned LOP Total	Value Planned thru Qrtr.	Value provided thru Qrtr.	
Training:																
Long term 250																
Short term 150	400	30	400	30	400	14	151	64	215	60	340	199	82	82	6	
Commodities:	1260	-	1150	31	1150	2	627	60	687	60	1090	463	-	-	-	
Vehicles 429																
Equipment 726																
Feeds 105		-	105	25	105	-	6	25	31	74	31	99	-	-	-	
Facility Improvements: -													800	800	800	
Twickenham Park	194	-	194	14	194	14	142	40	182	26	168	52	-	-	-	
Mithcell Town	100	-	100	19	100	19	76	19	95	24	76	24	-	-	-	
Myersfield	400	-	400	31	400	31	179	31	210	50	359	190	-	-	-	
Salaries	-	-	-	-	-	-	-	-	-	-	-	-	263	188	2575	
Maint & Operation	-	-	-	-	-	-	-	-	-	-	-	-	2946	2437	2437	
Contingency	82	-	-	-	-	-	-	-	-	-	-	-	824	-	-	
Inflation	309	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	2740	30	2349	141	2349	80	1181	239	1378	294	2055	1027	6272	3507	6361	

B. IMPLEMENTATION STATUS

1(A) Project Inputs (GRANT)	LOP Total AID Budget	A I D (US\$000s)										HOST COUNTRY (J\$000s)			
		Earmarked		Committed		Disbursed		Accrued Dis- bursements		Planned Accrued Dis- bursements		Pipe- line	Value Planned LOP Total	Value Planned thru Qtrr.	Value provided thru Qtrr.
		Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.				
Technical Assistance	954	47	800	47	800	53	588	45	-	47	588	339	-	-	-
Training	107	-	82	-	82	-	57	-	57	-	57	50	-	-	-
Commodities	75	-	-	-	-	-	-	-	-	-	-	75	-	-	-
Contingency	66	-	-	-	-	-	-	-	-	-	-	66	-	-	-
Inflation	165	-	-	-	-	-	-	-	-	-	-	165	-	-	-
<b>TOTALS</b>	<b>1367</b>	<b>47</b>	<b>882</b>	<b>47</b>	<b>882</b>	<b>53</b>	<b>645</b>	<b>45</b>	<b>57</b>	<b>47</b>	<b>645</b>	<b>695</b>	<b>-</b>	<b>-</b>	<b>-</b>

B. Implementation Status

2)

Total Project Outputs (Loan & Grant)	Planned (Quantity)		Accomplished (Quantity)		% of Planned for Quarter	% of Planned Cum.	
	Total LOP	Cum thru Quarter	Quarter	Quarter			Cum. Total thru Quarter
Fingerlings	2.3 million	2,000,000	200,000	500,000	150	2.05 million	89
IFU Staff	160 personnel	126	1	1	100	127	78
Regional Program	2	1	-	-	50	1	50
Farmers trained	600	210	-	10	50	230	36
Extension agents trained	90	65	5	0	0	65	72
Students trained	45	45	-	-	100	45	100
Farmers Part.	600	200	20	0	0	250	0
Acreage Ponds	580	192	50	40	80	240	50%
Foodfish	1.2 million	1.2 million	80,000	100,000	125	560,000	50%
*	REVISED	OUTPUTS	AS PER	IMP LETTER NO.21			

- (4) Conditions Precedent: N/A
- (5) Covenants : N/A
- (6) Type of Report : Progress Status
  - Frequency : Quarterly
  - Date Last Report Due: 6/30/83
  - Date Last Report Received 7/31/83
  - Adequacy of Report : Production data conflicts at times, otherwise adequate.

B. (3) SUMMARY OF PROGRESS & ACHIEVEMENT OF OBJECTIVES

As a result of the October 1982-July 1983 revision of the Project's Financial Plan and approval of one year's extension of the PACD (see Imp.Ltr. 21), the changes in the inputs and outputs are shown below:

a)	<u>AID Loan Inputs</u>	<u>'79 Original</u> (US\$000)	<u>'83 Revision</u>
	Long Term Training	250	No change
	Short term Training	150	" "
	Vehicles	564	429
	Equipment	241	726
	Feeds	900	105
	Twickenham Park Improvements	Unknown	194
	Mitchell Town Imprvmts.	"	100
	Mylersfield Imprvmts.		400
	Contingency	111	82
	Inflation	440	309
b)	<u>AID Grant Inputs</u>	<u>'79 Original</u>	<u>'83 Revision</u>
	Technical Assist.	954	954(Unchanged)
	Training	52	107
	Commodities	40	75
	Contingency	53	66
	Inflation	268	165
		<u>1367</u>	<u>1367</u>
c)	<u>Total LOP Outputs</u>	<u>'79 Original</u>	<u>'83 Revision</u>
	Fingerling Production	13 million	2.3 million
	IFU Staff	160	No change
	Regional Programs	-	2
	Farmers Trained	920	600

c) <u>Total LOP Outputs</u>	<u>'79 Original</u>	<u>'83 Revision</u>
Exten. Agents Trained	90	No change
Students Trained	45	" "
Farmers Participating	1280	600
Pond Acreage	1100	580
Foodfish	6 million	1.2 million

Food fish now being produced at the rate of 350,000 lbs/annum showing a 50,000 lbs/annum increase over last quarter. The revised project, (Imp. Letter No. 21) is 1.2 million pounds/annum by August 31, 1984. Although this projection represents a four fold increase within one year, out-puts from an enthusiastic private sector involvement assured this level of production. 500,000 male fingerlings were produced this quarter. 200 farmers out of projected 580 are in production on 300 out of projected 600 acres of ponds.

Two participants departed for long term training; one to Tuskegee the other at Auburn University. This brings the total to 9 out of 9.

The T.A. contract with Auburn University has been extended for one year through August 31, 1984. This extension required an increased level of effort of 15 1/2 mm at an additional cost of US\$28,000 reprogrammed from already obligated funds. Two consultants will remain with the Project through the PACD. The third departs December 8, 1983.

One hundred and twenty four (124) out of 160 IFU staff are now on board. Three more project vehicles are being procured; the approval of specifications for additional project equipment is still incomplete.

Project subsidies have now been reduced substantially and the farmers are moving in the direction of more independence in all areas of fish farming.

Technical assistance in site selection, soil testing and pond construction was provided by the project to the on-going Israeli Aquaculture Project (Aqualapia Ja. Ltd.).

C. ISSUE/MAJOR EVENTS:

(1) Resolution of Issues from Previous Report and Major Events During Quarter:

- (a) A Letter of Commitment for US\$ was issued for the procurement of three (3) project vehicles. The project

subsidy to farmers on repeat purchase of fingerlings is now removed. The cost of fingerlings to the farmer is 20¢; the cost of production is 17¢. Still no date yet announced for the opening of the Western Facility due to discovery of faults in the construction. Grass carp was spawned, producing 500,000 fry.

(2) Major Events Expected Next Quarter:

- a. Completion of specs and procurement of additional equipment estimated at \$300,000;
- b. Local training of two participants by the University of the West Indies;
- c. Two acres of Rice/Fish Culture project initiated at Elim in Brumdec;
- d. Spawning of Mirror Carp;
- e. Delivery/receipt of 3 vehicles.

(3) Outstanding Issues, New or Anticipated Problems and Proposed Solutions:

The issue of slow cash flow to the Project due to the GOJ's warrant system is still unresolved. Discussion with the MOA on this problem continues.

(4) Status of Evaluation and/or Audit Follow-up:

None

QUARTERLY STATUS REPORT (July - Sept., 1983)

- 1. PROJECTS IN IMPLEMENTATION PHASE : ARDO
- Agricultural Planning Project : 532-0061

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer : Cyril Buchanan  
 Host Country Implementing Agency : Ministry of Agriculture  
 Host Country Project Manager : Trevor Clarke  
 Proposed LOP Funding : \$2,878,000  
 AID (Grant) : \$2,878,000  
 Host Country : \$3,013,700  
 Total : \$5,891,700

Cumulative Authorizations : \$2,648,000  
 Cumulative Obligations : \$2,648,000  
 Obligations this FY : 630,000  
 Date Authorized : March 28, 1979  
 Date Agreement Signed : June 28, 1979  
 PACD : June 30, 1984  
 Scheduled Dates for Completing Evaluations : March 31, 1984.

(2) SUMMARY PROJECT DESCRIPTION:

The primary objective is to help the GOJ to upgrade its capability to collect, process, store and analyze statistical data in order to generate effective development projects. This is to be accomplished through training in data collection and management, systems analysis and computer programming, policy planning and implementation, training, administration and management, and evaluation methodology.

(3) SERVICES CONTRACT:

<u>Contractor</u>	<u>Date Signed</u>	<u>Type of Services</u>	<u>D or H</u>	<u>Estimated or Actual Contract Price</u>
A. L. Nellum & Associates	12/1/80	Impl. Asst. to MOA.	D	\$1,072,429
USDA/Michigan State Univ.	8/83	Impt. Asst. to MOA.	D	238,275

(4) CONDITIONS PRECEDENT:

(5) COVENANTS:

(6) BORROWER/GRANTEE REPORTS:

(a) Shipping Report

- i. Frequency - Quarterly, date last report due - Unknown.
- ii. Date last report due - February 29, 1980.
- iii. Date last report received - Not received.
- iv. Adequacy of report - N/A.

b. Quarterly Progress Report (including financial report):

- i. Frequency - quarterly.
- ii. Date last report due - July 15, 1983.
- iii. Date last report received - September 1983.
- iv. Adequacy of Report - very detailed.

It is unfortunate that the PIL No. 1 allows the MOA 30 days after the end of the quarter for submitting their reports while presently we are requesting them to produce it in 10 days.

c. Auditor's Report:

- i. Frequency - quarterly.
- ii. Date last report due - October 27, 1982.
- iii. Date last report received - August 10, 1982.
- iv. Adequacy of Report - acceptable.

d. Receiving Report:

- i. Frequency - quarterly.
- ii. Date last report due - February 29, 1980.
- iii. Date last report received - not received.
- iv. Adequacy of report - ?

e. Technical Assistance Report:

- i. Frequency - Monthly.
- ii. Date last report due - August 1983.
- iii. Date last report received - July 1983.
- iv. Adequacy of report - Not sufficiently analytical.

B. IMPLEMENTATION STATUS.

- 1). N/A.
- 2). N/A.

3. SUMMARY OF PROGRESS AND ACHIEVEMENT OF OBJECTIVES:

a. The Policy Formulation Unit has convened the Task Force Organization and has produced draft policy alternatives papers for the following subsectors:

- |                 |                                         |
|-----------------|-----------------------------------------|
| i. Livestock,   | ii) land                                |
| iii. crops, and | iv) training, research and development. |

The task forces of the above have begun projections and analysis of production data.

b. The Data Bank and Evaluation Division completed Phase I of the Household Consumption survey and have completed the following surveys:

- i. Phase I Special Dwelling Survey;
- ii. Cattle Survey;
- iii. Data Collection for Evaluation of IRDP;
- iv. IDB/IFAD Credit Survey (baseline).

In addition the following publications have been completed:

- i. Monthly and Three monthly crop forecasts;
- ii. Agricultural input situation;
- iii. Estimates of Domestic Crop Production and acreage of Domestic Food crops, second quarter, 1983;
- iv. Farmgate prices, second quarter, 1983;
- v. Market prices, second quarter, 1983;
- vi. Meat statistics, (1972 - 1982);
- vii. Evaluation Report, soil conservation projects in Southern Trelawny.

c. The Electronic Data Processing Unit (EDPU) has completed computerization of the Farmer Register, Cost/Benefit data on the Second Integrated Rural Development Project, Skills Inventory - Production and Extension Division, IDB/IFAD Credit Study Baseline Survey.

IMPLEMENTATION STATUS

A I D (US\$000s)

1) Project Input	LOP Total AID Budget	Earmarked		Committed		Disbursed		Accrued Dis- bursements		Planned Accrued Dis- bursements		Pipe- line	HOST COUNTRY (J\$000s)		
		Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.		Value Planned LOP Total	thru Qrtr.	Value provided thru Qrtr.
U.S. Personnel	1521	337	1154	337	1154	251	927	238	970	146	1116	551	-	N/A	N/A
Local Personnel	-	-	-	-	-	-	-	-	-	-	-	-	1604	N/A	N/A
Participant	472	138	412	138	412	114	313	128	328	40	368	144	8	N/A	N/A
Commodities	635	44	475	44	475	18	379	111	472	160	362	163	195	N/A	N/A
Other Contin- gency	20	15	15	15	15	0	0	7	7	-	-	13	1208	N/A	N/A
<b>TOTALS:</b>	<b>2848</b>	<b>534</b>	<b>2056</b>	<b>534</b>	<b>2056</b>	<b>383</b>	<b>1619</b>	<b>484</b>	<b>1777</b>	<b>346</b>	<b>2116</b>	<b>871</b>	<b>3015</b>	<b>N/A</b>	<b>N/A</b>

TOTALS

They also completed programming for the MOA's Projects/Programs Inventory, Forestry Project and the Veterinary Project. Discussions were held concerning the requirements of systems for monitoring tuberculosis, brucellosis and leptospirosis for the Veterinary Division.

- d. The Financial Administration Division introduced their new reporting system by producing (a) the Monthly Financial Reports for Marketing and Production and Extension Divisions, (b) Monthly expenditure reviews and cash flow updated, and (c) Quarterly analysis and review of all capital programmes and projects for the period April to June 1983.
- e. The Rural Physical Planning Unit begun land capability analyses for the parishes of Clarendon and St. Catherine.
- f. The Economic Planning Unit completed (a) the Ministry's Public Sector Investment program that was submitted to the National Planning Agency, (b) the Cost of Production schedules for price-fixing exercise for the following product - milk, beef, eggs, broiler meat and pork, and (c) the appraisal of the Japanese Coffee Project at Claverty Cottage, Portland.
- g. The Training Division conducted a "Needs Assessment" Seminar attended by all the Ministry's Directors. In an effort to ensure full participation in the Skills Inventory and Needs Assessment the Production and Extension Division as a pilot effort, has been completed. The FAO, as a pre-condition to their proposed project, has completed an Equipment and Manpower Audit. This division processed 4 participants for overseas training and 102 local participants in 3 overseas and 7 local courses during the quarter. The courses included interviewing techniques, time management, fundamental principles of economic forecasting, case study in survey methods, establishing data bases and analytical systems for agriculture, control in D. P. systems, SPSS, programming logic and techniques, RPG and documentation format in the Data Processing Unit. The Ministry responded to 110 data requests from 21 organizations and GOJ departments.
- h. General:
  - (a) The increased institutional capabilities of the Ministry is being addressed mainly by training. The accomplishments as far as actual training of staff is concerned, is commendable. Unfortunately, the Planning Unit in the Ministry still does not participate fully in the training program. In addition, complaints have been directed to the Project Directorate concerning the under-utilization of the few persons who have received training. To date still little is being done to

fully utilize their expertise. One particular case involved the issue of officers exposed to land policy analyses being neglected in preference for having the land policy paper done at the FAO headquarters.

- b. The MOA submitted reimbursement requests No. 4 and 5. The back-up information has been reviewed and found to contain numerous ineligible items. A summary report is being prepared to be forwarded to the MOA.

C. ISSUES/MAJOR EVENTS:

1. Resolution of Issues from Previous Report:

None

2. Major Events Expected During Next Quarter:

- a. A meeting will be held on October 13, 1983 to discuss the reimbursement requests submitted and the MOA requested to resubmit after eliminating ineligible costs.
- b. Receipt of 1983 Auditors Report (11/83).
- c. Receipt and approval of 1983/84 Implementation and Training Plans.
- d. Resolution of the Computer issue through dialogue in-house and with AID/W. (10/83).
- e. Preparation, review and final submission of all 8 policy papers. (11/83).
- f. Computerization of skills inventory. (11/83).
- g. ERDA's computer to be installed at the Rural Physical Planning Unit by Michigan State University. (11/83).
- h. Review of demographic data and development of food strategy for 5 Year Agricultural Plan. (12/83).
- i. Phase II Food Consumption Survey. (12/83).
- j. Arrival of CRIES TA team. (11/83).
- k. A.I.D. will remind MOA of their obligation to provide shipping reports.
1. A.I.D. will prepare revised ProAg for \$230,000 after consultation with MOA.

- m. A.I.D. to determine position on extension of project request to MOA.
- n. A.I.D. to determine extent of modification of the A. L. Nellum contract.

3. ISSUES AND ANTICIPATED PROBLEMS:

- a. A polarization is threatening to develop around the issue of the utilization of micro-computers versus the utilization of larger computer systems.

Proposed Solution:

After careful review of Project funding and MOA needs allow MOA to rent System 38 on condition that A.I.D. is assured of interfacing among the several components of the system.

- b. Economic planning Branch has still not acquired a truly holistic, "multi-project" outlook to supercede the present fragmented, "bushfire" approach. This could have repercussions for the usefulness of the Five Year Plan and also for the present duplication of duties that is evident in the MOA.

Proposed Solution:

Both MOA and USAID top management could seek ways to promote greater COMMUNICATION about the structure and distribution of work load among, at least the major units involved viz; Economic Planning, Policy Formulation, Marketing and Rural Physical Planning.

4. Status of Evaluation and Audit Follow-Up.  
N/A.

QUARTERLY STATUS REPORT (July - Sept., 1983)

PROJECTS IN IMPLEMENTATION PHASE	ARDO
Jamaica Broadcasting Corporation	931-1109
Radio Central	

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:	Fitz Bartley
Host Country Implementing Agency	:	Jamaica Broadcasting Corporation
Host Country Project Manager	:	Marguerite Newland
Proposed LOP Funding		
AID	:	582,345 (Grant)
Host Country	:	154,000
Total	:	<u>736,345</u>
Cumulative Authorizations	:	582,345
Cumulative Obligations	:	582,345
Obligations this FY	:	0
Date Authorized	:	Aug. 31, 1979
Date Agreement Signed	:	Aug. 31, 1979
PACD	:	Aug. 31, 1983 (new ext.)
Scheduled Dates for Completing Evaluations	:	October 1, 1983

(2) SUMMARY PROJECT DESCRIPTION:

This centrally funded sub-project was designed to test the effectiveness of Radio as a development tool, and support the on-going USAID/GOJ Integrated Rural Development Project in the Pindars River/Two Meetings Watersheds area of North Central Jamaica. Its main components are commodities, technical assistance and training.

(3) SERVICES CONTRACTS:

<u>Contractor</u>	<u>Date Signed</u>	<u>Type of Services</u>	<u>D or HC</u>	<u>Estimated or Actual Contract Price</u>
P.C.	2/28/80	Procurement	D	225,000
Stanford University	12/1/81	Training & TA	D	175,000
U.W.I.	1/81	Process Eval.	D	32,575

BEST  
AVAILABLE

B. IMPLEMENTATION STATUS

A I D (US\$000s)

1) Project Input	LOP Total AID Budget	Earmarked		Committed		Disbursed		Accrued Dis- bursements		Planned Accrued Dis- bursements		Pipe- line	HOST COUNTRY (J\$000s)		
		Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.		Value LOP Total	Planned thru Qrtr.	Value provided thru Qrtr.
P.A. and Training	176	-	176	-	176	-	176	-	176	-	176	-	-	-	-
Commodities	225	-	225	-	225	-	225	-	225	-	225	-	-	-	-
valuation	32	-	32	-	32	-	18	-	14	-	-	18	-	-	-
Local Training	28	-	28	-	28	-	18	-	18	-	-	10	-	-	-
Salaries	-	-	-	-	-	-	-	-	-	-	-	-	114	114	114
Operating Expenses	-	-	-	-	-	-	-	-	-	-	-	-	40	40	40
Balance Accounted for by AID/W	121	-	-	-	-	-	-	-	-	-	-	121	-	-	-
	582		461		461		437		433		401	149	154	154	154

BEST  
AVAILABLE

B.  
2)

Project Output	Planned (Quantity)		Quarter	Quarter	Accomplished (Quantity)		% of Planned Cum.
	Total <i>LOP</i>	Cum thru Quarter			% of Planned Quarter	Cum. Total	
Trans. Station	1	1	-	-	-	1	100
Audio	1	1	-	-	-	1	100
RT Links	1	1	-	-	-	1	100
Trained Staff No. of Persons	9	9	-	-	-	9	100

(4) CONDITIONS PRECEDENT

N/A

(5) N/A

(6) Status Report	Quarterly
9/30/83	Date last report due
7/30/83	Date last report received

B. (3) SUMMARY OF PROGRESS AND ACHIEVEMENT OF OBJECTIVES

- (1) Station now broadcasting development communication to target audience three hours per day, Monday to Friday at 930 Kz on the FM band.
- (2) All project commodities ordered initially have arrived.
- (3) Proposed staff training completed, except for the Station Manager who was scheduled for May, 1983.
- (4) The procurement of additional project commodities was initiated this quarter, however, due to internal problems at the JBC, delays in completing this action developed, necessitating a further request for the extension of the PACD. Washington's approval has been sought, and is anticipated.

C. ISSUES/MAJOR EVENTS:

(1) Resolution of Issues from Previous and Major Events During Quarter:

No issues from previous report.

Major Events this Quarter

- (a) Procurement list prepared for additional commodities.
- (b) Source waiver prepared awaiting PACD extension.
- (c) Cable request for Washington's approval of PACD. No response yet.

(2) Major Events Next Quarter

- (a) The procurement of vehicles and studio transmission station spare parts.
- (b) Extension of PACD to 2/28/84.

(3) Outstanding Issues

The JBC has been operating without a management board since April 1983, which causes delays in approvals of project actions.

An A.I.D. intervention here will be helpful.

Anticipated Problems:

Inability of JBC to support the station to function as designed and implemented. This station has potential for viability but would require additional staff to achieve this viability. Current JBC financial constraints oppose additional staff.

Solution:

1. A proposal is being developed for A.I.D.'s assistance through HNPDP which will use the station in its publicity and education work.
2. A request for staff support from ESF local currency generations.
4. Status of Evaluation and Audit Follow-Up:  
N/A.

QUARTERLY STATUS REPORT (July - Sept., 1983)

NEW PROJECT DEVELOPMENT

ARDO

Agricultural Education Project

532-0082

A. SUMMARY INFORMATION

SUMMARY DATA:

Project Officer : William H. McCluskey  
Project Paper Approval Authority: Washington  
Proposed USAID Contribution : \$8.8 Million (Loan)  
: \$3.0 Million (Grant)  
Proposed GOJ Contribution : \$5,600,000  
Proposed PID Submission Date : November 15, 1983  
PID Approval Date : December 15, 1983  
Proposed Project Paper Submission :  
Date : April 20, 1984  
Proposed Project Authorization :  
Date : May 20, 1983  
Proposed Date of Pro Ag Signing : June 30, 1984  
Outside Assistance Needs : PID: No additional.  
PP: An estimated  
4 people for 4 weeks  
to coordinate with  
the GOJ Project  
Committee.  
Date Required : Not determined  
Mechanism to acquire and status : PD&S, on hold

B. Progress/Issues:

1. A draft PID was prepared and reviewed by the GOJ Project Committee, the USAID Project Committee and MOE officials. Upon return to post, the draft was reviewed by the Project Officer and three meetings held with Dr. Ed Thomas and staff representatives of the College of Agriculture (COA) to clarify selected points. The points were submitted to the USAID Project Committee for comments and a meeting scheduled but aborted for lack of attendance. As a result of the discussions, the draft PID was revised and at this time is being placed on the WANG, an exercise that is requiring excessive time due to the high demand and competition for access to the limited equipment. Upon completion of the revised draft, it will be circulated to the USAID Project Committee and with their inputs, revised and presented to the Executive Committee.

2. Review of the draft indicated inconsistencies between the text and estimated costs. As a result, the proposed Grant element for support of Title XII T.A. was reduced from \$4,199,000 to \$3.0 million and the Loan component increased from \$8,358,000 to \$8.0 million. The total estimated AID assistance would be \$11.8 million rather than the \$12.577 million original estimate.
3. The Dean of the COA has obtained the services of five Ph. Ds of Jamaican extraction and/or citizenry under two year contracts. Three are from staff of U.S. College/Universities, one a recent graduate of Stanford and one who has been Principal at Elim, a graduate of Cornell.

He has been able to procure people despite relatively low salaries, by offering other incentives such as low cost housing. Unfortunately, he now has more staff than houses which presents a serious constraint to retention of those already recruited as well as constraining any expansion until staff housing is in place. The Dean was very hopeful that the JCC candidate, Dr. James Scanlon, could reside at the College as well as any Title XII T.A. Housing of acceptable quality and rental costs is reported as not available in the area. Also, the college faces several other physical constraints to undertaking a viable operation at this time. The most pressing, in addition to housing, involves the construction of shelters and installation of three stand-by generators to ensure refrigeration for food, water supply and security/safety/emergency lights during power outages. Other facilities necessary for undertaking instructional-operational activities include completion of the hatchery, abattoir, feed mill and covering open drains in front of the classrooms and dormitories to eliminate a safety hazard.

The above are all LC costs and could be financed from counterpart generations. The cost of the housing units, six of which are needed immediately and another six before any loan funds can flow, could be deducted from the estimated loan component and reduce the level of requested project funds. It is recommended that USAID negotiate ASAP for the the release of J\$1.5 million of counterpart generations to meet these immediate needs.

4. The JCC candidate, Dr. J. Scanlon is reported by AID/W to be available o/a November. Due to the housing situation at the COA, it will be necessary for him to be housed in Kingston and adequate transportation and per diem budgeted to permit him to spend time each week at the COA.
5. It is recommended that the JCC candidate be made the USAID Project Officer.

6. The draft PID does not recommend using the Collaborative Mode for procurement of Title XII assistance. Rather, 3 or 4 short-term specialists from the U.S. will be procured using PD&S funds to provide inputs into preparation of the PP.
  
7. A number of the issues identified in the past Quarterly Report for more indepth consideration during PP preparation have been discussed with Dean Thomas. A number of them appear theoretically desirable but of questionable pragmatic value given the scarcity of hard data and past decisions of the GOJ. Relative to a manpower demand analysis, the value or benefit of such an activity would likely have minimal value since in great part it would have to be based on soft data. Additionally, the proposed output of the COA appears modest and reasonable relative to the magnitude of Jamaican needs. A large increase in the number of graduates could easily exceed demand and lessen the incentive to attend. A less than optimum number would yet represent a major improvement in number and quality and a later expansion could be justified on the basis of demand.

QUARTERLY STATUS REPORT (July - Sept., 1983)

1. PROJECTS IN IMPLEMENTATION PHASE ARDO

Integrated Rural Development Project : 532-0046  
Loan No. 532-T-010

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:	William H. McCluskey/ Patricia McCalla (Act)
Host Country Implementing Agency	:	Ministry of Agriculture
Host Country Project Manager	:	Vacant (D. B. Irving Act)
Proposed LOP Funding		
AID	:	Loan \$13,000,000
	:	Grant 2,000,000
Host Country	:	\$11,200,000
Total	:	\$26,200,000

Revised per Implementation Letter No. 35, 12/15/82*		
A.I.D. Loan	:	10,690,000
A.I.D. Grant	:	2,000,000
Host Country	:	9,265,000
Total	:	21,955,000

Cumulative Authorizations	:	15,000,000
Cumulative Obligations	:	15,000,000
Obligations this FY	:	0
Date Authorized	:	Sept. 30, 1977
Date Agreement Signed	:	Grant 9/30/77
	:	Loan 2/28/78
PACD	:	2/28/83 for most inputs
	:	2/28/84 for selected
		Inputs Approved in
		Imp. Letter No. 35.

Scheduled Dates for Completing Evaluation	:	Not Applicable.
-------------------------------------------	---	-----------------

\* Deobligated \$2.3 Million

(2) SUMMARY PROJECT DESCRIPTION:

The project proposed to increase agricultural production on the small hillside farms in the Pindars River and Two Meetings watersheds and strengthen the capacity of the Ministry of Agriculture through the following activities: soil conservation, reforestation, road construction and rehabilitation, provision of training and credit, assistance to farmers organizations, agricultural extension, and provisions of electricity, potable water, and housing to small farmers.

In November, 1982, following an unsuccessful attempt to develop a project strategy which would contribute to significant progress toward these objectives, the MOA and AID agreed to extend the PACD for a few selected activities, to terminate AID participation in all other activities by February 28, 1983, and to decrease the amount of the project loan to \$10,690,000. Implementation Letter No. 35, dated December 15, 1982, limited activities after February 28, 1983 to: (1) provision of technical assistance to the Christian Potato Growers Cooperative Association (CPGCA), (2) purchase of commodities for the CPGCA, (3) completion of long term training for one participant due to complete training by December 31, 1983, (4) continuation of data collection and processing under the evaluation component, (5) provision of technical assistance to assist the MOA in developing a strategy for hillside agriculture, and (6) provision of up to \$500,000 for AID's share (62%) of road construction and maintenance costs.

3 SERVICES CONTRACTS:				
Contractor	Date Signed	Type of Services	D or H	Estimated or Actual Contract Price
Develop. Alterns.	4 /7/78	Develop. Mgt. Info. System for MOA	D	28,852
Develop. Alterns.	6/30/78	Ext. Trng.	D	20,517
Pacific Conts.	6/30/78	Imp. Assist. for MOA and Procurement	D	1,206,254
Cornell Univ.		Monitoring Assistance		16,237 + S
Cornell Univ.		Monitoring Assistance		10,000 + S
Dev. Alterns.	5/81	Mgt. Assts.		6,596 + S
Ronco	10/6/81	Imp. Assts.		856,383
ACDI	1/26/83	Admin. & Mkt. Asst. to CPGCA		113,000
Dev. Altens.	4/83	Develop Hillside Agric. Strategy		100,106.50
Touche, Ross, Thorburn		A/C Asst. to MOA		9,350.43

B (1)

## 1. IMPLEMENTATION STATUS

A I D (US\$000s)

1) Project Input	LOP Total AID Budget *	Earmarked		Committed		Disbursed		Accrued Dis- bursements		Planned Accrued Dis- bursements		Pipe- line	HOST COUNTRY (J\$000s)		
		Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.	Qrtr.	Cum.		Value LOP Total	Planned thru Qrtr.	Value provided thru Qrtr.
Watershed MGT.	4318	0	4318	0	2799	-	2555	243	2798	0	4318	1520	3423	3423	3469
Engineering Works	1498	0	1498	0	902	-	873	29	902	0	1498	596	1625	0180	1394
Training	847	0	735	0	674	-	651	22	673	5	735	174	214	214	357
Farmer Organ. & Services	200	0	200	-	196	-	175	20	195	0	200	5	1157	1157	1282
Credit	-	-	-	-	-	-	-	-	-	-	-	-	890	890	909
Commodities	2545	166	2545	166	2175	39	1954	61	1976	0	2545	569	-	-	-
Salaries	-	-	-	-	-	-	-	-	-	-	-	-	7210	7210	8764
Operating Expenses	-	-	-	-	-	-	-	-	-	-	-	-	901	901	901
Electricity, Hous- ing, & Water	-	-	-	-	-	-	-	-	-	-	-	-	1162	1162	1162
Evaluation and Replication	162	0	162	-	162	-	-	31	161	-	162	1	-	-	-
Technical Assistance	3120	0	1232	0	1232	55	1036	115	1096	100	1232	2024	-	-	-
* Reduced 2310 by PIL No. 35															
1/ Revised Financial Plan per PIL No. 44 d/d 5/12/83. Combined AID Loan and Grant.															
TOTAL	12690	166	10690	166	8140	94	7244	521	7801	105	10690	4889	16492	15947	19429

TOTALS BY SECTION (1/ AID CONTROLLER) AND GOV PROJECT DIRECTOR'S REPORTS AS AT 9/30/83 &amp; 2/28/83, RESPECTIVELY.

BEST  
AVAILABLE

2)

B (2)

Subject Output	Planned (Quantity)			Accomplished (Quantity)			
	Total	Cum thru Quarter	Quarter	Quarter	% of Planned	Cum. Total	% of Planned
Water Tanks built	-	-	0	0	-	14	-
Field Days	-	-	-	0	-	219	-
Additional Land cultivated	-	-	-	0	-	945	-
PT. P&F Land Cap. Out of Cul- tivation	-	-	-	0	-	140 acres	-
Compost, piles established	-	-	-	0	-	169	-

B (2 Cont'd)

2)

Project Output	Planned (Quantity)			Accomplished (Quantity)		% of Planned	
	Total	Cum thru Quarter	Quarter	Quarter	% of Planned		Cum. Total
Plans submitted	4,000	4,400	0	0	-	4535	113
Farm Plans Impl.	3,200	3,200	0	0	-	869	27
Soil Conservation	8,500 acres	8,500	0	0	-	5519	65
Afforestation	5,000 "	5,000	0	0	-	2181	44
Intensified cropping	4,630 "	4,630	0	0	-	679	15
Waterways	16,190 chns	16,190	0	0	-	5214	32
Checkdams	1,000-	1,000	0	0	-	291	29
River draining	500 "	500	0	0	-	10	2
Individual basins	500,000	500,000	0	0	-	194,000	39
Demon. Centers	5	5	0	0	-	5	100
Subcenters	50	50	0	0	-	34	68
Marketing Collection Stations	20	20	0	0	-	10	50
Water Systems	1	1	0	0	-	0	0
Feeder Roads (miles)	22	22	0	0	-	2.7	12
Houses Built	200	200	0	0	-	150	75
Houses Improved	35	35	0	0	-	0	0
Electric Line (miles)	94	94	0	0	-	71	75
Springs Developed	20	20	0	0	-	12	60

(4) CONDITIONS PRECEDENT:

N/A

(5) COVENANTS:

Pro Ag. Section and Action	Issue
Sect. 6.1 Project Evaluation	See Jan - March 1983 report
Sect. 6.2 Employment of Agri. cultural personnel	See Jan - March 1983 report
Annex 2 Section B. 1 Consultation	See Jan - March 1983 report
Section B.2 Execution of the Project	See Jan - March 1983 report
Section B.3 Utilization of Goods and Services	See Jan - March 1983 report
Section B.5 Reports, Records Inspections, Audit	See April - June 1983 report

(6) BORROWER/GRANTEE REPORTS:

Project Director's Monthly Status Report due February 1983 (final report) and received May 26, 1983. Report appeared to be adequate.

B. (3) SUMMARY OF PROGRESS AND ACHIEVEMENT OF OBJECTIVES:

Due to serious design faults, faulty early implementation strategy which went uncorrected despite AID's repeated efforts; a series of management problems; problems with the first major technical assistance contractor; etc., the project made unsatisfactory progress toward meeting its objectives and accomplishing its purposes. Development Alternatives Inc. (DAI) was contracted, in 1982, to design an implementation strategy which would be more likely to lead to the accomplishment of the project purpose and goal. Since the alternatives suggested by DAI, not greatly difference from suggestions which had been made repeatedly by AID during the previous 2 - 3 years, were not acceptable to MOA officials, AID and the MOA agreed to terminate the project, with the exception of a few activities, on its PACD, 2/28/83.

An illustrative example of the errors of the MOA's implementation strategy is that while the objective of 4000 farm plans submitted was exceeded, the more important objectives of implementation of farm plans, afforestation, establishment of soil conservation measures, activities designed to promote production, approval and dispersal of credit, etc. fell far short of objectives which were

revised downward during the life of the project. Funding was not adequate to accomplish even the revised objectives, but more importantly project planning, administration, and commitment were inadequate to accomplish objectives. Despite AID's entreaties the MOA continued, throughout the life of the project, to emphasize preparation of farm plans over implementation of such plans and development of appropriate production and conservation technologies.

An extreme case, but nevertheless typical of implementation of this project, is the GOJ funded water systems component which was to expand the water system for Christiana and Spauldings. The only expenditure under this component is an advance which was made to the National Water Commission in 1979 or 1980. In 1980 the MOA requested that funding allocated for this component be increased and in 1981 and 1982 reserved funds in its budget for this purpose. Throughout 1982 the IRDP Project Director and MOA officials (including the Permanent Secretary) attempted to obtain from the Water Commission (1) a report of the expenditure of the funds (J\$150,000) which had been advanced and (2) a schedule for carrying out the work. No response was received to phone calls or letters and no work was ever done on the water system. Today Christiana and Spauldings are suffering, unnecessarily, from a lack of water. One impact on other project activities is that adequate water is not available at Coleyville for assembly and grading equipment purchased by the project for the Christiana Potato Growers Cooperative Association (CPGCA).

C. ISSUES/MAJOR EVENTS

1. Resolution of Issues from Previous Report:

- a. An agreement was reached between the Coleyville Potato Growers Cooperative Association (CPGCA) and the MOA relative to the assignment of the three vehicles (2 trucks).
- b. The potato and kidney bean (red peas) lines are scheduled for delivery in October and preparation for installations are underway.
- c. A meeting of four USAID personnel with nine MOA personnel was held to review reimbursement requests 36 and 37 and to reach agreement relative to approval of these as well as over a dozen others.
- d. A letter of commitment was issued to pay for shipping and installation of equipment to be provided by American Conveyor Corporation for modification of the yam line. Arrival is scheduled for October.
- e. The CPGCA provided a letter expressing their concurrence for assignment of Cooperative Management/Administrative advisor, T. Carr who is scheduled to arrive in October. This position has been extended to 12 months and that of the Processing Advisor to 29 months with the additional funds provided by the Agriculture Marketing Project.
- f. Ronco submitted its final report. It has not been reviewed to date.
- g. The AID engineer inspected ten feeder roads and reported work completed on all but four of those planned.

2. Major Events Expected Next Quarter:

- a. The contract for Mr. A. Fleming who has been collecting farm production and evaluation data will terminate during the quarter.
- b. DAI to initiate planning for 2 - 3 day workshop on hillside agriculture, tentatively planned for mid to late January, if the MOA will support the proposal. The draft document "A Strategy for Jamaican Hillside Agriculture Development" will serve as the basis for discussion.
- c. Installation of the potato kidney bean line and modification of the yam line should be completed.
- d. The only participant on long term training pursuing a B.S. degree in Agronomy will return at the end of the quarter.

- e. Arrival of the Cooperative Management/Administrative advisor.
- f. Approval of prior reimbursement requests is expected.

3. Outstanding Issues:

At this stage of the project, the only significant issues concern agreement on reimbursement requests, completion and inspection of three feeder roads and two other larger planned roads.

4. Status of Evaluation and Audit Follow-up:

Nothing to report.



sources to assist them in carrying out the installation and start up of new operations and the trouble-shooting of process technology and management problems of on-going operations; and (d) training for public sector agribusiness staff of selected Jamaican financial institutions in agribusiness investment development and promotion.

(3) SERVICES CONTRACT:

A contract with Checchi & Co. was signed on July 5, 1983, for services of two long-term technical assistants and several short-term T.A.

The total estimated cost of the contract plus fixed fee is US\$1,072,134.00.

(4) CONDITIONS PRECEDENT:

All CPs met.

(5) COVENANTS:

No issue.

(6) BORROWER/GRANTEE REPORT:

Type of Report (Frequency): Quarterly  
Date Last Report Due : October 1983 (second week)  
Date Last Report Received : October 1983 (second week)  
Adequacy of Report : The financial summary provides only the total for both quarterly and cumulative expense. It does not give the detailed breakdown. I have asked for a detailed breakdown of the quarterly financial reports.

B. IMPLEMENTATION STATUS

A I D (US\$000s)

1) Project Input	LOP Total AID Budget	Earmarked		Committed		Disbursed		Accrued Dis- bursements		Planned Accrued Dis- bursements		Pipe- line	HOST COUNTRY (J\$000s)		
		Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.		LOP Total	Planned thru Qtrr.	Value .. provided thru Qtrr.
Loan and Grantee Fund	5000	-	-	-	-	-	-	-	-	-	-	5000	3300	-	-
Pre-Investment Studies	900	-	-	-	-	-	-	-	-	-	-	900	2800	-	-
Training and Advisory Assist.	2300	-	1132.1	1132.1	1132.1	64	64	89	89	-	-	2236	-	-	-
Agro-Industrial Development Unit	-	-	-	-	-	-	-	-	-	-	-	-	2360	95.8	-
Commodities	100	-	47	-	47	-	47	-	47	-	-	53	-	-	-
Travel	200	-	-	-	-	-	-	-	-	-	-	200	-	-	-
<b>TOTALS</b>	<b>8.5</b>	<b>-</b>	<b>1179.1</b>	<b>1132.1</b>	<b>1179.1</b>	<b>64</b>	<b>111</b>	<b>89</b>	<b>136</b>	<b>-</b>	<b>-</b>	<b>8.389</b>	<b>8640</b>	<b>95.8</b>	<b>-</b>

B. IMPLEMENTATION STATUS

A.I.D. (US\$000)

2)

Project Output	Planned (Quantity)			Accomplished (Quantity)		% of Planned	
	Total	Cum thru Quarter	Quarter	Quarter	Cum. Total		
Credit	0	0	-	-	N/A	0	N/A
Pre-Investment Studies	0	0	-	-	-	0	-
Training & Advisory Asst. (Long term)	2 TA	2	2	2	100%	2	100%
ADU Establishment	1	4	-	-	80%	4	80%
Vehicle Procurement	4	4	-	-	100%	4	100%

B. IMPLEMENTATION STATUS

(3) Summary of Progress and Achievement of Objectives

(a) All CPs met; (b) Vehicles procured, long term TAs on board, ADU is staffed with the head of the Unit and three other Jamaican professionals, roll over advance procedure established.

C. ISSUES/MAJOR EVENTS

(1) Resolution of Issues for Previous Report and Major Events During Quarter

(a) The final selection of a proposal from a consulting firm (Checchi & Co.) for the provision of TAs both at a residency and short-term level has been made. Two long-term TAs from Checchi & Co. have been on board since July, 1983;

(b) Two short-term TAs hired to provide training to ADU staff and staff of several commercial banks and related parastatals; the training started at the Administrative Staff College on October 3, and is scheduled to end on October 21;

(c) One short-term TA hired to review loan proposals.

(2) Major Events Expected During Next Quarter

(a) Finalizing the credit manual by the Checchi TAs.

(b) Reviewing loan applications from agro-industrial firms (sub-borrowers), commencing pre-investment studies, and start providing credit.

(3) Outstanding Issues and New or Anticipated Problems and Proposed Solutions

(a) Due to a recent adoption of parallel foreign exchange rates, an agreement will have to be reached as to which foreign exchange rate(s) is to be used on repayment of loans. ACB also has to decide as to how the sub-loan amounts will be set up in the Bank's books (at the official rate or the parallel rate).

(b) Mrs. Vivienne Logan replaced Mr. Vivian Chin as the Project Manager, ADB, in May 1983. However, Mrs. Logan soon might leave this position to work for the P.M. Such a rapid turnover of project Managers, ADU, is likely to cause problems for the project implementation. Mrs. Logan's departure date not yet certain and her replacement not announced yet. As the Director of Operations, Mr. Chin will continue to supervise the ADU unit, however.

(4) Status of Evaluation and Audit Follow-up:

N/A

QUARTERLY STATUS REPORT (July - Sept., 1983)

PROJECTS IN IMPLEMENTATION PHASE

ARDO

Agro-Industrial Development (Component II)  
Loan No. 532-T-019B

532-0081

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:	Tridib Mukherjee
Host Country Implementing Agency:		Agricultural Credit Bank
Host Country Project Manager	:	Vivian Chin
Proposed LOP Funding		
AID	:	Loan \$1,989,000
Host Country	:	\$1,907,800
Total	:	\$3,896,800
Cumulative Authorizations	:	\$500,000
Cumulative Obligations	:	\$1,489,000
Obligations this FY	:	
Date Authorized	:	
Date Agreement Signed	:	Aug. 29, 1982
PACD	:	Aug. 31, 1988
Scheduled Dates for Completing Evaluations	:	10/85, 9/87, 9/88.

(2) SUMMARY PROJECT DESCRIPTION:

The purpose of the Component II is primarily to provide funding for strategic planning, promotional activities, and prefeasibility studies intended to greatly accelerate the investment by large private sector agribusinesses, both foreign and domestic, in agricultural activities which measurably increase the production of non-traditional crops for export.

Component II will significantly augment the strategic planning program within Agro 21 which will identify subsector and commodity groups with international competitive potential. Secondly, a foreign industry targeting program will be established within the JNIP for the identification of specific foreign companies which have technology and market access, which Jamaican firms lack, in products which have been identified in the strategic planning program as internationally price competitive for Jamaica. Finally a prefeasibility study fund will be administered by ACB under the authority of Agro 21 which will

provide modest grant funds to companies which have an established reputation, have a demonstrated access to investment capital, and have shown a willingness to seriously consider an investment in agribusiness in Jamaica.

(3) SERVICES CONTRACT:

None.

(4) CONDITIONS PRECEDENT:

A Legal Opinion on the Loan Agreement from the Attorney General's Office has been requested.

(5) COVENANTS:

No issue.

(6) BORROWER-GRANTEE REPORT:

None yet. The Quarterly Financial Reports will be submitted by the ACB quarterly during the second week of April, July, October, January, respectively. The same frequency and schedule are followed for the AIDP - Component I.

C. IMPLEMENTATION STATUS

A I D (US\$000s)

1) Project Input	LOP Total AID Budget	Earmarked		Committed		Disbursed		Accrued Dis- bursements		Planned Accrued Dis- bursements		Pipe- line	HOST COUNTRY (J\$000s)		
		Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.		Qtrr.	Value Planned LOP thru Total Qtrr.	Value provided thru Qtrr.
Prefeasibility fund	9250	-	-	-	-	-	-	-	-	-	9250	-	2000	-	-
Strategic Planning Program	720	-	-	-	-	-	-	-	-	-	720.0	-	620.0	-	-
Foreign Industry Targetting Prog.	107.0	-	-	-	-	-	-	-	-	-	107.0	-	560.9	-	-
Agro-Industry Dev. Unit	-	-	-	-	-	-	-	-	-	-	162.3	-	261.3	-	-
Training	70.0	-	-	-	-	-	-	-	-	-	70.0	-	17.5	-	-
Commodities	92.0	-	-	-	-	-	-	-	-	-	92.0	-	30.0	-	-

B. IMPLEMENTATION STATUS

(3) Summary of Progress and Achievement of Objectives

- (a) Implementation Letter No. 1 in the process of being finalized.
- (b) ACB is to forward the Legal Opinion as a C.P.

C. ISSUES/MAJOR EVENTS

(1) Resolution of Issues for Previous Report and Major Events During Quarter

None.

(2) Major Events Expected During Next Quarter

- (a) Few strategic planning studies started.
- (b) Few prefeasibility studies commenced.

(3) Outstanding Issues and New or Anticipated Problems and Proposed Solutions

None.

QUARTERLY STATUS REPORT (July - Sept. 1983)

NEW PROJECT DEVELOPMENT:

ARDO

A. SUMMARY DATA

Project Title and No.	:	INCOMES/C.R.S.
Project Officer	:	Richard Mangrich
Project Paper Approval Authority	:	Mission
Proposed USAID Contribution	:	\$500,000 (Grant)
Proposed GOJ Contribution	:	-----
Proposed Project Submission Date	:	July 14, 1983
Proposed Authorization Date	:	January 15, 1984
Proposed Date of Grant Agreement Signing	:	February 15, 1984
Outside Assistance Needs	:	None

B. PROGRESS/ISSUES:

1. The Catholic Relief Service proposal entitled "Income Through a National Network of Cultivation, Organization, Marketing and Employment for Small Farmers (Incomes)" was submitted June 8 to the Health and Nutrition Office. It has since been determined that the Agriculture Office would be responsible for the Project. A copy of the proposal was submitted to ARDO on July 14, 1983.
2. The OPG proposal has been reviewed several times already so that the current revised edition should probably be the final draft.
3. The final review should take place next quarter and be authorized by January 15, 1984.
4. The major issues which were yet to be resolved concerns the type of cash crop to be promoted, and consolidation of the project area and scope. AID has stipulated that since the project will concentrate its efforts in hilly areas that perennial instead of annual crops should be promoted as a soil conservation effort. The project committee also determined that the project was too ambitious so that the target areas and beneficiaries should be reduced, and concentrated geographically.
5. This proposal has been and will likely remain in abeyance until staff complement returns to strength and reorganization is initiated.

QUARTERLY REPORT (July - Sept. 1983)

NEW PROJECT DEVELOPMENT

OPPD

A. SUMMARY DATA

Project Title and No. : Jamaica Agricultural Development  
Foundation 532-0105  
Project Officer : Robert L. Friedline  
Project Paper Approval Authority: Food Aid Sub-Committee,  
Development Coordination Committee  
Proposed USAID Contribution : Grant, L/C equivalent of \$ 49,808  
(Specify Loan and Grant) Reimbursable Grant, L/C  
equivalent of \$196,537  
(from Trust Fund)  
Proposed AID/W Contribution : Grant, \$56,824  
Title II Food Commodities  
Proposed GOJ Contribution : Loan, \$311,963 (from TC & TG)  
PID Submission Date : not applicable  
PID Approval Date : not applicable  
Proposed Project Paper : October 12, 1983  
Submission Date  
Proposed Project Authorization : October 28, 1983  
Date  
Proposed Date of Pro Ag Signing : November 4, 1983  
Outside Assistance Needs : RLA, in mid October (O.E.)  
: Expert from Council on  
: Foundations, mid-November,  
(PD&S or TC & TG)

B. NARRATIVE

Provisional USAID/J Executive Committee approval has been given to this unsolicited proposal from Land O'Lakes. Submission of the proposal to Washington for approval is anticipated on or before October 14, depending upon the timeliness and outcome of three private sector comments on the proposal solicited by USAID/J.

Following DCC/FAS-C approval, a grant agreement (prepared by the RLA and negotiated by A/CONTR) will be signed with Land O'Lakes for preliminary work required to establish the "Foundation" and carry out certain start-up Technical Assistance activities.

QUARTERLY STATUS REPORT - (July - Sept. 1983)

I. PROJECTS IN IMPLEMENTATION PHASE: PDD  
Board of Revenue Assistance 532-0095  
Loan No. 532-V-023

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:	Dennis Darby
Host Country Implementing Agency	:	Revenue Board
Host Country Project Manager	:	Canute Miller
Proposed LOP Funding	:	
AID	:	US\$3,554,000 (Loan)
GOJ	:	US\$1,458,000
Total	:	US\$5,012,000
Cumulative Authorizations	:	\$1.5 Million
Cumulative Obligations	:	\$1.5 Million
Obligation this FY	:	\$1.5 Million
Date Authorized	:	5/13/83
Date Agreement Signed	:	6/7/83
PACD	:	5/18/86
Scheduled dates for completing evaluations	:	9/84; 1/85; 7/85; 1/86

(2) SUMMARY PROJECT DESCRIPTION:

To provide technical assistance to help the Government of Jamaica to (a) redesign the tax system along lines that fit its objective of achieving stable economic growth through a private sector led, export oriented, development program; (b) improve the administration of the tax system; and (c) initiate the implementation of the activities designed to achieve (a) and (b) above.

(3) SERVICES CONTRACT

<u>Contractor</u>	<u>Date Signed</u>	<u>Type of Service</u>	<u>D/HC</u>	<u>Estimated or Actual Contract Price</u>
Syracuse Univ.	6/10/83	Provision of short-term and long-term technical assistance advisors to the Revenue Board	Direct	Up to \$1.5 million (estimated)

(4) CONDITIONS PRECEDENT

<u>PROAG Section and Action</u>	<u>T. D. for Satisfaction</u>	<u>Date Satisfied</u>
Section 5.2 - A training plan for overseas training	Prior to any disbursement for overseas training	

(5) COVENANTS:  
N/A

(6) Borrower Reports

Apart from Section B.5(a) of the Project Loan Standard Provisions Annex which provides that the GOJ is required to furnish AID such information and reports relating to the project and the Loan Agreement as AID may reasonably request, the GOJ is not required to furnish AID with any specific reports. This situation is being changed as an Implementation Letter calling for reports on a quarterly basis is being prepared. The Contractor is, however, under an obligation to furnish AID with copies of the nine studies of various areas of GOJ taxation which they will undertake under the Project.

1) Financial Status

B. IMPLEMENTATION STATUS

A I D (US \$000s)

HOST COUNTRY (J\$000s)

Project Input	LOP Total AID Budget	Earmarked		Committed		Disbursed		Accrued Expenditures plus disbursement		Planned Accrued Expenditures		Pipe-line	Value Planned		Value provided thru Qtr
		Qrtr.	Cum. Thr Qrtr.	Qrtr.	Cum. thru Qrtr.	Qrtr.	Cum. thru qtr.	Qrtr.	Cum. thru Qrtr.	Qrtr.	Cum. thru Qrtr.		LOP Total	thru. Qtr.	
Long term & short term technical assistance	3,266		1,360	100	100	22	22	22	22			2,944	2,595	24	\$200,000
Commodities Motor Vehicles	90	30	30	30	30	29	29	30	30			60.00			
Training		50										350			
Contingency	148											148			
<b>TOTALS</b>	<b>3,514</b>	<b>30</b>	<b>1,390</b>	<b>130</b>	<b>130</b>	<b>51</b>	<b>51</b>	<b>52</b>	<b>52</b>			<b>3,502</b>	<b>2,595</b>	<b>24</b>	<b>\$200,000</b>

B. IMPLEMENTATION STATUS

(3) Summary of Progress and Achievement of Objectives

Two of the three long-term resident technical advisors, in the TAX Administration and Income TAX areas, have arrived in Jamaica and have begun working, while the Resident Customs advisor will be arriving in Jamaica by January 9, 1984. The resident advisors are assisted at periodic intervals by various short-term technical assistance team members. During the life of the project the Resident Advisors, with the help of these short-term technical assistance members, will produce nine studies and analyses of different aspects of the Jamaican tax system, work on which has already been started. Alternative proposals for comprehensive tax reform, integrating the findings and recommendations of the analyses will also be produced.

Two of the three vehicles to be used for the official transportation of the technical assistance team members and Revenue Board counterpart personnel are now operational. A third vehicle which was also procured for the above purposes has been re-shipped to Miami because an Import Licence could not be obtained from the GOJ on the grounds that the engine capacity of the vehicle exceeded the GOJ's restrictions on engine capacity. Arrangements have been completed to obtain a vehicle with a smaller engine capacity which should arrive in Jamaica by the end of December, 1983.

Syracuse University is actively engaged in the process of purchasing six microcomputers to be used for analyzing the data gleaned from the studies under the project.

C. ISSUES/MAJOR EVENTS

(1) Resolution of Issues from Previous Report and Major Events During Quarter

All issues from the previous report have been resolved. Major events during the Quarter were the arrival of the resident technical advisors to the Project, the establishment of a Project Office, with necessary support staff at the Revenue Board, the assignment of counterpart staff at the Revenue Board and in the Revenue Departments to the advisors, and the completion of preliminary studies in various areas of the tax system. The technical advisors also have official transportation from the Project at their disposal.

(2) Major Events Expected During Next Quarter

Major events expected during the next quarter are the arrival of the two year resident customs advisor, the purchase and installation in the Revenue Board of two micro-computers which will be used to process data in conjunction with two computers at Syracuse University, the beginning of the overseas participant training of personnel from the various Jamaican revenue departments and the arrival of a third project vehicle for the Revenue Board.

(3) Outstanding Issues and New or Anticipated Problems and Proposed Solutions

N/A.

(4) Status of Evaluation and Audit Follow-Up

N/A

QUARTERLY STATUS REPORT  
for July, August, September '83

I. PROJECTS IN IMPLEMENTATION PHASE: PDD

Power Barge Impedance (PBI)

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:	Charles R. Mathews
Host Country Implementing Agency	:	Jamaica Public Service Co. Ltd.
Host Country Project Manager	:	Mr. E.C. Williams (JPS)
Proposed LOP Funding	:	
AID	:	N/A
Host Country	:	US\$6,538,000
Total	:	US\$6,538,000
Cumulative Authorizations	:	N/A
Cumulative Obligations	:	---
Obligations this FY	:	---
Date Authorized	:	6/14/82
Date Agreement Signed	:	6/14/82
PACD	:	:2 years from completion of training
Scheduled Dates for Completing Evaluations	:	N/A.

(2) SUMMARY PROJECT DESCRIPTION:

Power Barge Impedance, a marine vehicle with a rated output of 25 megawatts at 50 cycles current, was brought to Jamaica in October, 1982 as U.S.G. response to a GOJ request for assistance in alleviating power generation crisis.

(3) SERVICES CONTRACTS:

<u>Contractor</u>	<u>Date Signed</u>	<u>Type of Services</u>	<u>D/HC</u>	<u>Estimated or Actual Price</u>
U.S. Corps of Engineers (C of E)	6/10/82	Mgmt. of auxiliary power source	D	\$6,538,000
China Sea Co.	8/10/82	Trng/Operation Support Services	sub.	493,600 (as amended)

China Sea Co.	6/83	Preparation for tow	sub.	\$ 108,843
Tugboat & Pilot (Texas)		Assistance to tow termination and moving	D	\$ 3,000

B. IMPLEMENTATION STATUS

(1)

<u>Inputs</u>	<u>Costs (\$000)*</u>		
	<u>One-Time</u>	<u>Recurring</u>	
Preparation for initial Tow	:\$125		
Tow to Jamaica	: 850		
Mooring	: 250		
Mobilization	: 35		
Vehicles	: 25		
Contingencies (5%)	: <u>108</u>		
		\$1,393	
Training of JDF:			
China Sea Co. Contract	:\$395		
increase for (overtime)	: 16.8		
increase for (30 day extension)	: <u>83.8</u>		
		\$ 495.6**	
Preparation for final tow	: 141.2		
Tugboat and pilot services	: <u>3</u>		
		\$ 144.2	
		<u>\$2,032.8</u>	
Supplies, Materials, Quarters		\$250	
Personnel		153.5	
Inspection - Technical Support		15	
Contingencies (5%)		<u>20.5</u>	
		\$439.0	
<u>Disbursements</u>			
	<u>US\$</u>	<u>L/C</u>	<u>TOTAL</u>
Installment No. 1 (6/82)	1,832	--	\$1,832
Installment No. 2 (1/83)	339	100	439
Amendment No. 1 (6/83)	133	11.2	144.2
Special disbursement (7/83)	3	-	<u>3</u>
Total disbursed to date			\$2,418.2

\* Budgeted costs

\*\* Actual tow cost was \$451,000. Balance of budget amount allocated to training costs. Thirty day increase cost shared 50% by C of E.

(2) Planned output is up to 25 megawatts of power delivered to the Jamaica electrical grid as called for by JPS power dispatcher.

(3) Summary of Progress

At the beginning of the quarter, preparation for final tow was in full progress with expected completion and final inspection for tow by U.S. Navy inspector by July 14th. U.S. Navy ocean-going tug APACHE arrived on schedule and final inspection completed July 14. A final disbursement by JPSCo. of US\$3000 to defray expenses of pilotage and dockage at the destination port was received on July 14th.

The tow was initiated at 0715 July 15 without the assistance of the Kingston harbor tug which arrived late. The tow was completed upon the arrival of the APACHE and PBI in Orange, Texas, on July 22nd, 1983.

Following departure of the PBI, all property purchased for support of the PBI mission was inventoried and turned over to JPSCo. except for one vehicle still in the repair shop.

C. Issue/Major Events

1. No issues outstanding at end of quarter.
2. Actions anticipated during the next quarter are the delivery of the remaining vehicle and final settlement of accounts.

(4) CONDITIONS PRECEDENT: No formal C.P.'s in Agreement other than payment of initial installment. A de facto C.P. to power generation as the primary mission of the PBI is an adequately trained Jamaican crew.

(5) COVENANTS: N/A

QUARTERLY STATUS REPORT: July - Sept. 1983

I. PROJECTS IN IMPLEMENTATION PHASE:	PDD
Production and Employment Loan II	532-0089
Loan No. 532-K-017	

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:	Arthur V. Patrick
Host Country Implementing Agency	:	Ministry of Finance
Host Country Project Manager(s)	:	Lorna Halls/H.Milner
Proposed LOP Funding	:	
AID (ESF cash transfer	:	
loan)	:	US\$38 million
Cumulative Authorizations	:	US\$38 million
Cumulative Obligations	:	US\$38 million
Obligations this FY	:	--
Date Authorized	:	12/24/81
Date Agreement Signed (Time	:	
Lapse)	:	12/29/81 (18 Mo.s)
AID's Loan Disbursement Date	:	1/11/82
BOJ's Counterpart Funding Date	:	11/29/82, No.201480
Counterpart Disbursements	:	J\$62.6 million (92%)
Scheduled Dates for Evaluation	:	
Completion	:	None

(2) SUMMARY PROJECT DESCRIPTION:

This is the second of 5 ESF cash transfer loans, each of which was to provide (1) immediate balance of payments support to permit critically needed imports of U.S. spare parts, capital goods, industrial and agricultural inputs, and (2) to stimulate production, exports and employment.

(3) SERVICES CONTRACT:

None.

(4) CONDITIONS PRECEDENT:

N/A

(5) COVENANTS:

N/A

(6) Borrower Reports:	Quarterly	Counterpart
	Disbursements	
Due :	15 October 1983	
Received :	6 October 1983	
Adequacy :	Reflected Differences	from
	the approved amounts	

B. IMPLEMENTATION STATUS

(3) Summary of Progress and Achievement of Objectives

- (a) The second Joint Quarterly Review was held at Bank of Jamaica on July 7. No delinquent reports were available.
- (b) Of the 34 projects previously agreed upon in the Counterpart Programming Agreement, the 9/83 quarterly report revealed that J\$4.56 Million remains to be expended on AID's Agr. Marketing Project and J\$0.5 Million for AID's Trust Fund.
- (c) USAID received two, J\$1 Million incremental releases of its \$2.5 M. balance of USAID Trust Funds starting with J\$1M on July 8 and J\$1 Million on 11 August.
- (d) BOJ's 12-month report of US\$38 Million loan-related, eligible US imports was finally received on 22 September from Bank of Jamaica for US\$38.024 Million.
- (e) The P.O. proposed a revised format for Min. Fin. Quarterly Reports and issued Implementation Letter accepting 3/83 Quarterly Report and approving GOJ's requested reprogramming of final \$1.15 Million counterpart Program expenditures.

C. ISSUES/MAJOR EVENTS EXPECTED

- (1) The required third Joint Quarterly ESF Loans' Review has been proposed for 31 October, 1983.
- (2) Min. Fin. to make final J\$0.5 Million payment to USAID's FY83 Trust Fund o/a October 17, 1983.
- (3) ARDO's Project Manager for the Ag. Marketing Project will continue efforts to have Ministry of Agriculture confirm receipt and use of J\$5.44 million for the Ag. Marketing project from the counterpart funds generated from this ESF Loan per Item B-3(b) above.
- (4) No Evaluations or Audits are pending or scheduled.

STATUS REPORT

PRODUCTION & EMPLOYMENT LOAN NO. II FOR QUARTER ENDED 30TH SEPTEMBER 1983

Rec'd 10-6-83 P.

PROJECT TITLE	38000 ORIGINAL APPROVED	38000 ADJUSTED ALLOCATION	EXPENDITURE FOR THIS QUARTER	ACCUMULATED EXPENDITURE TO DATE	BALANCE TO BE EXPENDED PER ADJUSTED ALLOCATION **
(1) Livestock Research	0.500	0.500	-	365,471.73 -	-
(2) Crop Research	0.830	0.830	-	603,190.92 -	-
(3) Livestock Improvement	1.100	0.700*	-	37,095.77 -	-
(4) Veterinary Services	0.140	0.140	-	202,715.29 +	-
(5) Crop Care Protection	1.200	1.200	-	1,157,904.54 -	-
(6) Plant Protection	0.100	0.100	-	100,000.00 ✓	-
(7) Soil Conservation	2.000	2.000	-	1,884,945.28 -	-
(8) Forestry Department	2.700	2.700	-	2,592,588.56 -	-
(9) Fisheries Development (Offshore)	1.470	1.470	-	1,470,000.00 ✓	-
(10) Subsidy Assistance Programme	2.500	2.500	-	2,993,291.01 +	-
(11) Fertilizer Subsidy	2.500	2.500	-	2,350,675.44 -	-
(12) Small Farmers Loan Programme	4.500	2.500	-	2,446,017.26 -	-
(13) Citrus Expansion Scheme	0.500	0.500	-	280,730.27 -	-
(14) Improvement to Training Centres	0.270	0.270	-	350,548.60 +	-
(15) Tobacco Industry Authority	0.540	0.540	-	506,805.00 -	-
(16) All Island Banana Association	0.520	0.480	-	413,673.87 -	-
(17) Nursery production	3.300	3.300	-	3,766,078.03 +	-
(18) ADC Rice Expansion	0.300	0.300	-	130,000.00 -	-
(19) Seed Farm Project	1.000	1.000	-	828,282.09 -	-
(20) Agricultural Skills Training	4.000	4.000	-	3,471,316.00 -	-
(21) Temporary Agricultural Aides	3.400	3.400	-	3,957,237.05 +	-
(22) Land Lease	2.700	2.700	-	2,765,799.94 +	-
(23) Development of Land Settlements	3.000	3.000	-	2,838,211.80 -	-
(24) Aided Self Help Scheme	1.300	1.300	-	1,300,000.00 ✓	-
(25) National Library of Jamaica	0.106	0.100	-	94,000.00 -	-
(26) Primary Schools	4.000	3.000	-	2,846,969.00 -	-
(27) Hospital Improvement (General)	7.020	8.170*	1,153,592.84	9,346,452.00 +	-
(28) Energy and Development	0.220	0.220	-	220,000.00 ✓	-
(29) Primary School Community Project	0.674	0.674	-	674,073.19 ✓	-
(30) Basic Skills Training (HEART)	1.000	1.000	-	1,000,000.00 ✓	-
(31) Agricultural Marketing	10.000	10.000	-	5,438,265.00 OK	4,561,735.00
(32) Energy Sector Assistance	0.900	0.900	-	900,000.00 ✓	-
JBC Radio	0.200	0.200	-	200,000.00 ✓	-
USAID Trust fund	5.500	5.500	2,000,000.00	5,000,000.00 OK	500,000.00
<b>GRAND TOTAL</b>	<b>69.790</b>	<b>67.694.074</b>	<b>3,153,592.84</b>	<b>62,632,339.00</b>	<b>5,061,735.00</b>

QUARTERLY STATUS REPORT - July - Sept. 1983

I. PROJECTS IN IMPLEMENTATION PHASE:

PL 480 Title I FY 1983

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:	Grace Simons
Host Country Implementing Agency	:	Jamaica Commodity Trading Co. Ltd. Ministry of Finance and Planning Min. of Agriculture
Host Country Project Manager	:	Andree Nembhard, CTC Lorna Halls, MOF Trevor Clarke, MOA
Proposed LOP Funding	:	\$20 Million
A.I.D.	:	\$20 Million
Host Country	:	None
Total	:	\$20 Million
Cumulative Authorizations	:	\$20,000,000
Cumulative Obligations	:	\$20,000,000
Obligation this FY	:	\$20,000,000
Date Authorized	:	February, 1983
Date Agreement Signed	:	February 24, 1983
PACD :	:	N/A
Scheduled Dates for Completing Evaluations	:	N/A

(2) SUMMARY PROJECT DESCRIPTION:

The program provides for the credit sale of U.S. agricultural commodities, e.g., wheat, flour, rice, soybean oil, corn and blended/fortified foods, to the Government of Jamaica. The blended/fortified foods are used in the GOJ's School and Maternal/Child Health Feeding Programs, while the other commodities are used to support regular commercial retail operations. Local counterpart funds generated by the commercial sale of these commodities are programmed for the support of mutually agreed upon development activities.

(3) SERVICES CONTRACTS:

N/A

- (4) CONDITIONS PRECEDENT:  
N/A
- (5) COVENANTS:  
NA
- (6) REPORTS:  
Quarterly Compliance Reports - All, except the last quarter report, have been submitted.

B. IMPLEMENTATION STATUS

- (3) Summary of Progress and Achievement of Objectives

All the commodities being provided under the agreement have now arrived in the country.

C. ISSUES/MAJOR EVENTS

- (1) Resolution of Issues from Previous Report and Major Events During Quarter

USAID/J and the GOJ have not yet negotiated on the programming of the counterpart funds being generated by the agreement.

- (2) Major Events Expected During Next Quarter

Possible signing and implementation of the FY 1984 Program.

- (3) Outstanding Issues and New or Anticipated Problems and Proposed Solutions

Mission has received from the Ministry of Finance the Self-Help Progress Report as well as a Supplementary Report from the Prime Minister. These are being reviewed with a view to assessing progress under the Self-Help Conditions, in order to make the appropriate recommendation to AID/W in respect of the proposed FY 1984 Program.

- (4) Audit/Evaluation Follow-Up

N/A.

QUARTERLY STATUS REPORT - July - Sept. 1983

I. PROJECTS IN IMPLEMENTATION PHASE

OPED

National Development Foundation (OPG) \* 532-0080

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:	Roberta Matthies
Host Country Implementing Agency	:	National Development Foundation of Jamaica
Host Country Project Manager :	:	Justin Vincent
Proposed LOP Funding	:	\$500,000
AID (Grant)	:	500,000
Host Country	:	150,000
PADF	:	40,000
Total	:	700,000
Cumulative Authorizations	:	500,000
Cumulative Obligations	:	500,000
Obligation this FY	:	None
Date Authorized	:	August 31, 1981
Date Agreement Signed	:	August 31, 1981
PACD	:	December 31, 1983
Scheduled Dates for Completing Evaluations	:	October, 1983

(2) SUMMARY PROJECT DESCRIPTION:

This 2-year OPG with PADF was designed to establish a National Development Foundation (NDF) in the private sector of Jamaica to respond to the acute need for technical assistance and create jobs and raise incomes for marginal entrepreneurial groups. One of the NDF's major objectives and services is the creation and administration of a revolving loan fund (targetted to reach US\$200,000 at the end of Year II) for micro-businesses without access to traditional credit sources. Trained loan extension officers help identify viable productive projects, design credit requests, and expand the small businessman's entrepreneurial skills while advising on project implementation.

(3) SERVICES CONTRACTS:

<u>Contractor</u>	<u>Date Signed</u>	<u>Type of Services</u>	<u>Estimated or Actual Price</u>
Partners for Productivity	4/12/82	15 month training program for NDF Loan Officers	US\$31,365

\*This is partially funded from ESF/CBI Loan 532-K-018 Counterpart Funds.

AID (US\$000s)

B. IMPLEMENTATION STATUS

(1)

Project Input	LOP Total AID Budget	Advances		Liquidated Advances		Estimated charges against Advances		Planned Expenditures		Pipeline	
		Qrt.	Cum.	Qrt.	Cum.	Qrt.	Cum.	Qrt.	Cum.		
External Technical Assistance	140.	n/a	n/a	21.1	96.4	20.6	117.0	16.25	140	23	KEX N/A : Not available
Org'n. and start-up operational costs	230.	n/a	n/a	25.9	200.1	10.4	210.5	31.25	230	19.5	
Revolving loan Fund	130.	n/a	n/a	15.0	112.5	15	127.5	26.25	130	2.5	
TOTALS	500	90.5	500.0	62.0	409.0	46	455.0	73.75	500	45	

HOST COUNTRY (J\$000s)

US\$1 = J\$1.78

	LOP Total	Planned Through Quarter	Value Provided Through Quarter
Operational and local costs	231.4	231.4	257.6
Revolving loan Fund	124.6	124.6	337.8
Totals	356.0	356.0	595.4

- (4) CONDITIONS PRECEDENT: N/A
- (5) COVENANTS: N/A
- (6) REPORTS:
  - Type: Status of operations
  - Frequency: Quarterly
  - Date last report due: July 1982
  - Date last report received: August 1983
  - Adequacy of report: Covered NDF operations from May 1982 - May 1983 fully and concisely.

B. (3) SUMMARY OF PROGRESS AND ACHIEVEMENT OF OBJECTIVES

Since its inception in September 1981, the project has operated smoothly and efficiently under the guidance of the PADF. The NDF has been fully established with a capable staff of 12 full-time members, including 3 Peace Corps Volunteers and one HEART trainee; and a strong Board of Directors. Loan operations began in August 1982 after careful staff training and the selection of credit eligibility criteria, lending policies and procedures. One hundred and ninety seven (197) loans have been processed in 14 months, totalling J\$979,000, with 370 jobs created as a result, at an average cost of J\$2,650 per job. Approximately 58% of the loans made to date were to female entrepreneurs. The loans are being repaid on a timely basis and NDF is expected to become self-sufficient within 5 years.

C. ISSUES/MAJOR EVENTS

(1) Resolution of Issues and Major Events during Quarter

Local Currency Reflows

The GOJ has agreed to provide J\$6 million from local currency funds generated by the CBI for the NDF over the next three years to assist with its proposed expansion program. This will consist of a \$3 million grant for local operating expenses and technical assistance and a J\$3 million concessional loan to increase the revolving loan fund

Extension of OPG Completion Date

An amendment to the Grant Agreement extending the completion date from September 30, 1983 to December 31, 1983 to allow for the completion of the evaluation and additional training of new staff, has been prepared and signed by USAID/Jamaica. All other terms and conditions of the original grant remain unchanged.

PVO Certification

NDF's application for certification as a local private voluntary organization (PVO) is currently under consideration by USAID/Jamaica.

(2) Major Events expected during Next Quarter

NDF/J Expansion Program

The expansion of the NDF/J credit program into the rural areas of Jamaica is the major new activity for the next quarter. The first branch office in Mandeville will be opened on October 3, 1983. Staff have been identified and a site selected.

Relocation of NDF's Kingston Offices

Space needs have been a top priority of the NDF for some time. Offices are cramped, creating counter productive working conditions. The NDF will be moving to a new, more spacious location in October which should ease this situation.

OPG II

The NDF expects to submit the OPG proposal to expand its present credit, TA and training program to small-scale non-farming enterprises in rural Jamaica for USAID review and approval early in October. Signing of the Grant Agreement is anticipated to take place in early December 1983.

(3) Outstanding Issues and Anticipated Problems

Tax Exempt Status

NDF is still experiencing difficulty in obtaining tax-exempt status due to the income earned from its credit program.

Bridge Financing

NDF has requested a grant of US\$30,000 to cover commodity purchases over the next 3 months. The funds are urgently needed to purchase vehicles, office equipment, etc. for the operation of the newly-opened Mandeville office. Funds for operations and commodities budgetted for this OPG have been exhausted and there will be a gap of approximately 3 months until the second OPG is signed in December.

(4)

Status of Evaluation

Mr. Paul Prentice arrived in Jamaica on September 19 to conduct a 3-week evaluation of the NDF project. He will examine the goals and objectives of the NDF and the extent to which these have been achieved and present a draft report to the interested parties for comment on his departure.

I. PROJECTS IN IMPLEMENTATION PHASE

OPED

Technical Consultations & Training Grant      532-0079  
 (TCTG)

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:David M. Rybak
Host Country Implementing Agency:	Jamaica National Investment Promotions Ltd.
Host Country Project Manager	:Corrine McLarty
Proposed LOP Funding	:
AID Grant	9.46M
Host Country	-----
Total	:9.46M
Cumulative Authorizations	:9.46M
Cumulative Obligations	:9.46M
Obligations this FY	:5.0 M
Date Authorized	:9/30/83 & 3/24/83
Date Agreement Signed	:9/30/83 & 3/28/83
PACD	:11/15/84
Scheduled Dates for Completing Evaluations	:7/83

(2) SUMMARY PROJECT DESCRIPTION:

The Technical Consultations & Training Grant project has been utilized to finance foreign exchange and some local currency costs of short term activities in the private and public sectors to assist Jamaica's economic recovery through the alleviation of constraints to economically productive activity. Constraints to be alleviated have been addressed by short-term technical assistance, consultancies, study tours and observational visits, support for skills training, and expertise to prepare and to develop new projects which focus on Jamaica's private sector.

(3) SERVICES CONTRACTS: (on-going)

<u>Contractor</u>	<u>Date Signed</u>	<u>Type of Services</u>	<u>D/HC</u>	<u>Estimated or Actual Price</u>
Gov. of Puerto Rico	10/21/82	Investment Prom & Trng	D	100,196

<u>Contractor</u>	<u>Date Signed</u>	<u>Type of Services</u>	<u>D/HC</u>	<u>Estimated or Actual Price</u>
First Wash. Associates	1/28/83	Natl. Dev. Bank	HC	41,500
World Trade Inst.	2/14/83	Mkt. Re- search & Intel.-Kgn. Free Zone	HC	55,000
RONCO	3/10/83	Operation AG-21	HC	775,000
EMME	5/18/83	Prom. Stra- tegy for aqua. ind.	HC	15,000
Doris Oliveira	5/31/83	Goat dis. & Mgt. spec- ialist	HC	23,000
Bechtel	6/1/83	MIS for HEART	HC	97,900
PR's Department of Education	5/31/83	Constr. sector skills trn. project	HC	322,000
BUCEN/Dept. of Commerce	1/28/83	Ja. Stat. Assessment & Support	PASA	197,100
BuCustoms	5/6/83	TA to Ja. Board of Revenue	PASA	40,700
USDA	5/31/83	USDA Fumig. facility & services	PASA	99,220
D. Sederholm	7/27/83	Advisor to <u>PSOJ</u>	HC	40,000
N. McMullen		Ec. Strategy Paper	HC	21,000
Bud Reed	8/1/83	Advisor to JNIP	HC	80,000

<u>Contractor</u>	<u>Date Signed</u>	<u>Type of Services</u>	<u>D/HC</u>	<u>Estimated or Actual Price</u>
J. Whitfield	8/29/83	KSAC Mgt. Audit	D	32,905
Bill Fisher	8/1/83	Strat. & Action Plan for JNIP	HC	44,475
CACRA	9/6/83	Workshop on Agr. Credit	HC	17,400
Donald Lubeck	10/30/83	Furniture and Woodwork	HC	49,000
Bradley	9/10/83	Solar Salt	D	7,500

(4) CONDITIONS PRECEDENT: Satisfied.

(5) COVENANTS: No Issues.

(6) BORROWER/GRANTEE REPORTS: None

## 1) Financial Status

AID (US\$000s)

ACTIVITY	EARMARKED		COMMITTED		DISBURSED		ACCRUED EXPS. PLUS DISB.		PLANNED ACCRUED EXPENDITURE		PIPELINE
	QTR.	CUM.	QTR.	CUM.	QTR.	CUM.	QTR.	CUM.	QTR.	CUM.	
<b>A. INVESTMENT PROMOTION</b>											
<u>ONGOING (4)</u>											
1) WTI Mktg/Prom prog.		55.0		55.0	27.5	27.5		27.5			
2) Audio-visual equip.		1.5									
3) KFZ Prom. visits		11.5		.7	.7	.7		.7			
4) Strat. & Action Plan		44.5		44.5	4.5	4.5		4.5			
COMPLETED (10)		999.1		999.1		916.6		916.6			
TOTAL		1,111.6		1,099.3		949.3		949.3			
<b>B. EXPORT DEVELOPMENT</b>											
<u>ONGOING (10)</u>											
1) Op. Ag-21	450	1,120.0		975.0		230.0	165.0	295.0			
2) USDA Fumig. Facil.		174.5		99.2				15.0			
3) Aquacult. prom. strat		15.0		15.0							
4) Heliconia mktg.		3.5		3.2							
5) Furn. & woodwork TA		49.0		49.0							
6) Solar wood dry. kiln		9.6		9.6							
7) Plastic bag biodi- gestor demo. units		10.0		10.0		4.5		4.5			
8) Aluminium sulphate		75.0									
9) Solar Salt		19.5		9.5							
10) Calcium Carbonate		43.0									
COMPLETED (5)		125.7		125.7		123.6		123.6			
TOTAL		1,644.8		1,296.2		358.1		438.1			
<b>C. INSTITUTIONAL DEV.</b>											
<u>ONGOING (7)</u>											
1) JNIP - PR's EDA		100.2		100.2		100.0		100.0			
- Bud Reed		80.0		80.0		14.4		14.4			
2) NPA - Dept. of Stat.	27.1	222.4		189.3		136.5	51.8	188.3			
3) Board of Revenue	17.0	40.7	17.0	40.7		8.7	15.0	23.7			
4) Nat. Dev. Bank		50.0		41.5		8.5		8.5			
5) JIM/IMP/MCS		90.0		75.0		50.0	20.0	70.0			
6) PSOJ - Sederholm		43.0		42.0		8.5	6.0	14.5			
- McMullen		21.0		21.0				12.0			
7) Ja. Bur. of Stndrds.		2.5		2.5							
COMPLETED (11)		346.2		346.2		284.6		284.6			
TOTAL		996.0		938.4		611.2		716.0			

ACTIVITY	EARMARKED		COMMITTED		DISBURSED		ACCRUED EXPS. PLUS DISB.		PLANNED ACCRUED EXPENDITURE		PIPELINE
	QTR.	CUM.	QTR.	CUM.	QTR.	CUM.	QTR.	CUM.	QTR.	CUM.	
<b>D. INFRASTRUCTURAL DEV.</b>											
ONGOING (2)											
1) Port Auth. Study		300.0									
2) KSAC Mgt. Audit		200.0		200.0		10.8		10.8			
COMPLETED (4)		308.8		308.8		283.1		283.1			
TOTAL		808.8		508.8		293.9		293.9			
<b>E. SKILLS TRAINING</b>											
ONGOING (6)											
1) Harvard Instit. for Intl. Dev.		4.6		4.6		4.6		4.6			
2) Brd. of Rev. Trg.		82.2		80.3		75.3	5.0	80.3			
3) Construction sector skills training		322.0		322.0				22.0			
4) Agr. Credit Workshop		17.4		17.4							
5) Goat Health & Husbandry		23.0		23.0		12.5	7.5	20.0			
6) CED Workshop		3.7		1.7		2.7		2.7			
COMPLETED (22)		160.3		160.3		146.5	3.8	150.3			
TOTAL		613.2		610.3		95.1		279.9			
<b>F. PROJ. DEV. &amp; IMP.</b>											
ONGOING (3)											
1) Ceramic Sanitary Wares		17.5									
2) MIS for HEART		100.0		97.9		17.8	26.7	44.5			
3) Fin. Incentives Study		21.5		21.5		12.0		12.0			
COMPLETED (10)		230.5		230.5		230.5		230.5			
TOTAL		369.5		349.9		260.3		287.0			
<b>G. LABOUR RELATIONS</b>											
ONGOING (1)											
1. JTURDC		43.5									
COMPLETED (3)		78.9		78.9		78.9		78.9			
TOTAL		122.4		78.9		78.9		78.9			

ACTIVITY		EARMARKED		COMMITTED		DISBURSED		ACCRUED EXPS. PLUS DISB.		PLANNED ACCRUED EXPENDITURE		PIPELINE
		QTR.	CUM.	QTR.	CUM.	QTR.	CUM.	QTR.	CUM.	QTR.	CUM.	
	LOP TOTAL AID BUDGET											
100 Activities	9,460		5,660		5,250		2,560		380		2,940	

(3) SUMMARY OF PROGRESS AND  
ACHIEVEMENT OF OBJECTIVES

The Evaluation Report emphasized the fact that "both USAID and GOJ rate the TCTG overall as a very useful instrument which is particularly well suited to Jamaica's current stabilization and development problems. We (the Evaluation Team) share that view, and we do not believe that there are any good alternatives to the TCTG in the current Jamaican setting".

C. ISSUES/MAJOR EVENTS

1. The TCTG Project Evaluation was completed in July, 1983 and the report is most useful to the project manager and the OPED staff in considering possible adjustments to correct and re-focus the program on activities which are related more directly to development of Jamaica's private sector.
2. On September 30, 1983, additional FY83 ESF Supplemental Funds of US\$3.0 million were authorized and obligated for the continuation of TCTG private sector activities. The total amount of funding for this project since its inception in June, 1981 is now US\$9,460,000.
3. The GOJ representative responsible for approving all uses of TCTG funds, has expressed concern that her role has become little more than a "rubber stamp" for the project activities with somewhat limited participation in the approval process. It has been suggested that the GOJ representative or her designee at JNIP be allowed to participate at the Grants Committee monthly meetings. The Evaluations Team alluded to this issue in their report and it is one that must be resolved without further delay.
4. The Special Committee at the Port Authority of Jamaica has completed their analysis and review of the pre-qualification submittals by firms interested in the contract to be funded under TCTG for the Five Year Development Plan for the Port of Kingston. It is expected that the RFTP will be prepared within a few weeks and requests will be made by means of a short list of approximately five firms to submit proposals.

QUARTERLY STATUS REPORT - JULY - SEPT. 1983

I. PROJECTS IN IMPLEMENTATION PHASE:

PSO

Expansion and Development of the Small  
Businesses Association of Jamaica (OPG)

532-0076

A. SUMMARY INFORMATION

(1) SUMMARY DATA

Project Officer	:	David M. Rybak
Host Country Implementing Agency	:	Small Businesses Association of Jamaica (SBAJ)
Host Country Project Manager	:	Garth Rose, Executive Director
Proposed LOP Funding	:	
AID Grant	:	350,000
Host Country (Private Sector):	:	230,000
Total	:	580,000
Cumulative Authorizations	:	350,000
Cumulative Obligations	:	350,000
Obligations this FY	:	170,000
Date Authorized	:	5/5/83
Date Agreement Signed	:	5/6/82
PACD : 5/6/85	:	
Scheduled Dates for completing Evaluations	:	12/83

(2) SUMMARY PROJECT DESCRIPTION:

This project has been designed to improve the institutional capabilities of the Small Businesses Association of Jamaica to provide services that will foster, encourage and develop small businesses throughout Jamaica. This is expected to result in helping to create jobs, raise incomes, and provide goods and services for people in the lower half of the economic spectrum. The goal of the three-year project is to create sound and effective operations in the SBA, provide more services to a significantly larger number of small businesses, and generally improve the climate for small businesses in Jamaica.

IMPLEMENTATION STATUS

Project Input	LOP Total AID Budget	Expenditure Budget Year 1 June '82 - May '83 (Planned Exp.)	Committed Year 1 June '83 - May '83 (Actually Disbursed)	Exp. Bdgt. June '83 - May 84 (Planned Exp.)	Committed Year 2 June '83 - Sept. '83 (Actually Disbursed)	Total Commitment (Disbursement) Yr.1&2 June '82 - Sept. '83	(J\$000) HOST COUNTRY Value Planned		
							Pipeline	LOP total	Thru Qrtr.
Personnel	151	66.8	29.6	48.8	9.1	38.7	76.3	306.1	38.5
Technical Assistance & Training	144	57.9	52.9	64.6	28.5	81.4	62.6	-	-
Commodities	35	27.6	14.5	7.4	5.0	19.5	15.5	11.0	16.0
Other Costs	20	5.6	2.7	6.7	2.5	5.2	14.8	91.9	43.9
<b>TOTAL</b>	<b>350</b>	<b>157.9</b>	<b>99.7</b>	<b>127.5</b>	<b>45.1</b>	<b>144.8</b>	<b>169.2</b>	<b>409.0</b>	<b>98.4</b>

(3) SERVICES CONTRACTS:

<u>Contractor</u>	<u>Date Signed</u>	<u>Type of Services</u>	<u>D/HC</u>	<u>Estimated or Actual Price</u>
Trans Systems Int'l Inc.	2/18/83	Info Systems/ Data Base	HC	67,880

(4) CONDITIONS PRECEDENT: Satisfied

(5) COVENANTS: No issues.

(6) BORROWER/GRANTEE REPORTS:

type and frequency - Quarterly Report  
date last report due - September, 1983  
date last report received - October, 1983  
adequacy of report - Report covers all activities conducted by SBAJ during the quarter, future activities and outstanding problems; report is generally adequate for USAID's quarterly reporting needs.

B. IMPLEMENTATION STATUS

(3) Summary of Progress and Achievement of Objectives:

During this reporting period, the SBAJ suffered from a turnover of staff and the fact that certain key positions such as Information Specialist, Marketing Manager and Field Officer were not filled until March and May, 1983 resulted in a setback in meeting established targets. In spite of these difficulties, the full complement of staff is now on board and staff morale has picked up especially with the assignment of a new Executive Director.

Membership in the SBAJ has lagged over the period, and at the end of September, approximately 775 businesses were registered across the island as members of the SBAJ. However, 112 members of the 775 businesses registered have given up their membership due to closure of their businesses. This is due mainly to financial constraints

namely lack of funds for expansion and foreign exchange to purchase raw materials. Therefore current membership in SBAJ totals 661 members in the following areas:

Handicraft	46
Footware	18
Metal	35
Garments	150
Services	221
Misc. Traders	80
Woodwork	<u>111</u>
Total	<u>661</u>

One hundred and fifty new members joined the SBAJ during the quarter. The recent SBAJ-sponsored Expo-21 Trade Fair was an important motivating factor in the membership drive. Since Expo-21, a daily average of fourteen businesses have contacted the SBAJ to seek information on membership..

Plans are being implemented to ensure improvement in the quality of members' products particularly in garments, crafts and woodwork, as well as assisting members to meet consumer demands locally and overseas. A great deal of interest has been shown in advantages to be derived from the CBI.

Bulk purchasing is continuing particularly in the area of lumber where J\$150,000 is sold monthly. Although there is significant demand in metals, textiles and other materials, the lack of foreign exchange to purchase these materials has been a negative factor. Assistance is being sought from Government and USAID has been apprised of the seriousness of the situation.

Two hundred quotas for approximately US\$4 million have been allocated from the US\$5 million provided by the Government to assist the small business sector. Of this amount, US\$1.7 million was allocated during the quarter.. US\$982,580 of this 1.7 million has been taken up in licenses. The wide gap between quotas allocated and licenses granted is a result of foreign exchange shortages which have placed tighter constraints on the granting of import licenses.

The development and expansion of the SBAJ library is on target and was recently relocated to a more spacious area. Trans Systems International continues to provide assistance to the SBAJ in developing coding procedures for an automated

data system. Data gathering for input is almost completed and a Data Coder/Operator has been hired to begin the coding of material. Specifications for computer hardware have been received from Trans Systems so that the purchase of hardware can be started.

Training of SBAJ members continued during the quarter at the Institute of Management and Production (IMP), the Jamaica Institute of Management (JIM) and other specially tailored training programs for specific industries. Due to limitations in staffing, in-house training programs were difficult to implement during the quarter, but should begin again in the next quarter.

C. ISSUES/MAJOR EVENTS

(1) Major Events during Quarter

- a. The SBAJ launched its Expo-21 Trade Fair at the National Arena which ran from October 3-9, 1983. Over seventy-five small businesses were represented at the Trade Fair, including exhibits for ladies garments, furniture, metal crafts, solar heaters, handicrafts, etc. The purpose of Expo-21 was to make the Jamaican public more aware of the significant role small businesses play in Jamaica's economic recovery.
- b. Mr. Garth Rose is the new Executive Director of SBAJ and he was approved by the President and Board of Directors in late August. Mr. Rose has been orienting himself to the structure and functions of the SBAJ. Mr. Rose observed that unity by the members of SBAJ is essential if the Association is to realize its objectives. He hopes to develop public relations strategies in order to bring about unity of the memberships.

(2) Major Events Expected during Next Quarter

- a. Work has commenced on the refurbishing and restructuring of the Danny Williams Trade Centre. It is expected that the Centre will be reopened in October, but aimed to function, not only as a sales outlet, but as the showroom for members' product. Arrangements will be made to meet local and overseas consumer demands.

- b. A Board of Directors' Seminar has been scheduled for October 20 with the Jamaica Institute of Management. The purpose of the seminar is to thoroughly familiarize SBAJ Board members with the operations of SBAJ and the strategies being employed by management staff to achieve the goal of strengthening the organization.
- c. The Annual National Awards Dinner is scheduled for Saturday, November 26, 1983. A committee has been established for the planning of this social function with the Awards Committee to make selections of the top entrepreneurs manufacturing specific products in a variety of categories. Three hundred and fifty persons are expected to attend the dinner. The Deputy Prime Minister, Rt. Hon. Hugh Shearer, has been invited to be the Keynote speaker for the function to be held at the Pegasus Hotel.

(3) Outstanding Issues and New or Anticipated Problems and Proposed Solutions

Advances in Jamaican dollars are made by the USAID Controller's Office at the official market rate to SBAJ for the conduct of its activities. These advances in Jamaican dollars are charged to the U.S. dollar grant and credited as Other Costs in dollars by our Controller's Office in their financial reports. The Controller at SBAJ must maintain accurate records of expenses funded under the Grant for operational and administrative expenses including the purchase of equipment. I have discussed this subject with the SBAJ controller and advised him of the necessity to maintain accurate financial books. This will require follow-up by the Project Officer.

(4) Status of Evaluation and Follow-up

Quarterly reports are required to be submitted to USAID by SBAJ. These reports have been submitted on a regular basis by SBAJ. The project paper for the SBAJ grant calls for SBAJ to hire an outside evaluator at the end of the second year of the project to participate with USAID in a joint evaluation of the project. This evaluation will be scheduled for May, 1984.

I. NEW PROJECT DEVELOPMENT

OPED

A. SUMMARY DATA

Project Title and No. : Private Sector Investment Fund  
Development Finance Institution  
Project Officer : Talbot Penner  
Project Paper Approval Authority: Washington  
Proposed USAID Contribution : Loan - US\$20,000,000  
Proposed GOJ Contribution : -  
Proposed Private Sector  
Contribution : Approx. J\$9,000,000 in equity  
Proposed PID Submission Date : December, 1983  
PID Approval Date : January, 1984  
Proposed Project Paper  
Submission Date : May, 1984  
Proposed Project Authorization  
Date : June, 1984  
Proposed Date of ProAg Signing : July, 1984  
Outside Assistance Needg : Mr. John Pershing, V.P. of  
Chase Manhattan Bank, and on  
loan by the U.S. Business  
Committee, has agreed to  
devote half time for the next  
four months to push this  
project along.  
Type :  
Date required :  
Mechanism to acquire & status :

B. NARRATIVE

1. Major Events during Quarter: A Steering Committee has been formed under the leadership of Mr. Ron Sasso, President of the Jamaica Bankers Association. The Steering Committee includes:

Mr. R. Sasso, Royal Bank Chairman and President of the Jamaica Bankers Association  
Mr. O. Clarke, Chairman of the Gleaner Co. Ltd.  
Mr. T. Williams, President of Jamaica Manufacturers Assoc.(JMA)  
Mr. R. Collister, President of Private Sector Organization of Jamaica (PSOJ) and Managing Director of Geddes Grant Ltd.  
Mr. M. Facey, Chairman of Pan-Jamaican Group of Companies and Pan-Caribbean Development Bank  
Mr. G. Messado, President of Jamaica Exporters Association (JEA)  
Mr. C. Alexander, Managing Director, Grace Kennedy

The Steering Committee pledged individually to raise J\$35,000 to defray the initial cost of incorporation and have engaged the services of a lawyer, Mr. Charles Vendryes, who is currently putting together the necessary documents to form the Private Development Bank of Jamaica. USAID has pledged J\$15,000 to assist this initial effort and has also undertaken to meet the expenses of a chartered accountant should such services become necessary.

2. Major Events during Next Quarter: The Steering Committee will presumably be incorporated by early November. OPED has requested TDY assistance from AID/W and anticipates putting together the PID during the latter part of November and early December. It is anticipated the PID will be sent to Washington prior to Christmas.
3. Anticipated Problems and Solutions: Jamaican investors are being asked to put up a fairly significant sum for initial capitalization of the bank. Depending on the demand analysis, which Mr. John Pershing has undertaken to perform, this amount may be as large as J\$9,000,000. This will be the single largest capitalization of any private corporation in Jamaica. It is anticipated that we will be able to arrange for the capitalization to be paid for over a period of time, thus lessening the initial hardship. It is not clear that Chase Manhattan Bank will take a part in this Private Development Bank, but we have received assurances that Chase is still keenly interested. The PID has been prepared in draft by First Washington Associates, but clearly needs much work. We have therefore requested TDY assistance from LAC/DR.

QUARTERLY REPORT (July - Sept. 1983)

II. NEW PROJECT DEVELOPMENT: OPED

Statistics and Data Processing  
Development Project 532-0102

A. SUMMARY DATA

Project Officer : Dan Rathbun  
Project Paper Approval Authority: To be determined  
Proposed USAID Contribution : US\$2,000,000 (Loan)  
Proposed GOJ Contribution : To be determined  
Proposed PID Submission Date :  
PID Approval Date :  
Proposed Project Paper Submission  
Date :  
Proposed Project Paper Authorization  
Date :  
Proposed Date of ProAg Signing :  
Outside Assistance Needs :  
Type : BUCEN team to draft PP  
Project Development  
Officer, AID/W  
Date Required :  
Mechanism to Acquire and Status PASA  
Cable request to AID/W  
Neither action has  
been taken yet

B. NARRATIVE

1. Resolution of issues:

N/A

2. Major Events expected during next quarter:

An Executive Committee review of the draft PID for the project was held on September 23 to determine whether or not design work should be actively pursued at this time and whether the project should be included in our FY 1985 Congressional Presentation.

The Executive Committee decided that design work should be curtailed for the time being. The project is to be held in abeyance, but included in the FY 1985 Congressional Presentation.

A copy of the draft PID is to be provided, with a transmittal letter to the NPA, the Office of the Prime Minister, the DOS and the CDFU. The USAID/J position to be indicated in the letter is that A.I.D. will consider financing this project after U.S. FY 1984, if adequate GOJ commitment, interest and resources have been demonstrated.

3. Discussion of Problems and Solutions

N/A.

QUARTERLY REPORT

July - September 1983

I. PROJECTS IN IMPLEMENTATION PHASE

Health Management Improvement 532-0064

Loan No. 532-U-015

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:	Francesca Nelson
Host Country Implementing Agency	:	Ministry of Health
Host Country Project Manager	:	Dr. Christine Moody
Proposed LOP Funding	:	
AID	:	Grant - 1,017,000
	:	Loan - 8,554,000
Host Country	:	2.6 Million
Total	:	
Cumulative Authorizations	:	8,554,000 (L) 1,017,000 (G)
Cumulative Obligations	:	8,146,000 (L) 813,000 (G)
Obligation this FY	:	408,000 (L) 214,000 (G)
Date Authorized	:	September 1981
Date Agreement Signed	:	September 1982
PACD	:	September 30, 1985
Evaluation Schedule	:	March 1983 & August 1985

(2) SUMMARY PROJECT DESCRIPTION:

The Health Management Improvement Project seeks to improve the management and delivery of primary health care services provided by the Ministry of Health. This will be achieved through a variety of activities which focus on management training, development of management procedures, improved working conditions for health professionals in primary health care facilities, and opportunities for better planning through development of a comprehensive health information system. A nutrition surveillance system will also be put in place for improved food and nutrition planning. A Project Implementation Unit, headed by the Project Manager acts as a coordinating body for the following chief components within HMIP: Nutrition, Construction and Renovation, Planning and Evaluation, Manpower Development and Training, Health Information Systems and Supply Management.

(5) COVENANTS:

<u>Covenants</u>	<u>T.D.</u>	<u>Date Satisfied</u>
1. Revise and refine, annually construction and renovation plans.	10/83	Outstanding
2. Improve and maintain physical quality of borrower rented primary health care centers.	satisfied	8/83
3. Budget funds for recurring project costs for primary health care centers at end of project.	4/85	Not due

Improvement and maintenance of rented primary health care facilities was addressed superficially in the Five-Year Maintenance Plan. A revised lease form is suggested by the Ministry requiring Maintenance by landlords. Because of the delapidated condition of many centers and a very low rental fee, possibilities for necessary maintenance by landlords are poor. USAID will not require further compliance with this covenant beyond the agreed upon revisions of current lease arrangements.

Borrower/Grantee Reports

Monthly:	Steering Committee Report	Completed
Quarterly:	Financial Expenditure Statement	Delinquent
	Contractor's Report	Completed
	PIU Report to MOH	Completed
Bi-Annually:	PIU Report to Field	Completed
Annual:	GOJ Project Audit	Completed

B. IMPLEMENTATION STATUS

1) Project Input	A I D (US\$000s)								HOST COUNTRY (J\$000s)					
	LOP Total AID Budget	Earmarked		Committed		Disbursed		Accrued Ex- penditure		Planned Accrued Dis- bursements		Pipe- line	Value Planned LOP Total	Value provided thru thru Qtr
		Qtr.	Cum.	Qtr.	Cum.	Qtr.	Cum.	Qtr.	Cum.	Qtr.	Cum.		Qtr.	Qtr
Comm.	2,190	-	276	-	276	50	236	-	236	94	1,252	1,954	291	
Trg.	443	17	36	17	36	17	35	-	35	51	261	408	83	
T.A.	1,329	-	1,028	17	1,028	146	630	65	695	324	1,643	634	-	
O/Cost														
S/Cost	702	27	27	27	27	27	27	-	27	-	-	675	1,715	
Inf/All	159	-	-	-	-	-	-	-	-	-	-	159	537	
Ren/Const.	3,564	304	807	304	807	168	335	180	515	179	2,089	3,049	308	
Reser. Cont	88	-	-	-	-	-	-	-	-	-	-	88		
Contingency	79	-	3	-	3	-	2	-	2	-	-	77	166	
Eval.	-	-	-	-	-	-	-	-	-	-	-	-	90	
	8,554	348	2,177	365	2,177	245	1,263	408	1,510	648	5,245	7,044	3,190	

B. IMPLEMENTATION STATUS

A I D (US\$000s)

HOST COUNTRY (J\$000s)

1) Project Input	LOP Total AID Budget	Earmarked		Committed		Disbursed		Accrued Ex- penditure		Planned Accrued Dis- bursements		Pipe- line	Value Planned		Value provided thru Q
		Qtr.	Cum.	Qtr.	Cum.	Qtr.	Cum.	Qtr.	Cum.	Qtr.	Cum.		LOP Total	thru Qtr.	
US Per	1,017	-	130	-	130	43	92	66	115	-	-	902			
	1,017	-	130	-	130	43	92	66	115	-	-	902			

BEST  
AVAILABLE

2) Project Output	Planned (Quantity) Cumulative through Quarter			Accomplished (Quantity)			Percentage of Planned	Comments
	Total	Quarter	Quarter	Quarter	% of Planned	Cum. Total		
<u>Construction &amp; Renovation</u>								
1. Media Training Center renovated	1	1	1	1	100	100	100%	
2. Major Renovations/Primary Health Care Center	3	0	2	0	0	0	0	
3. Minor Renovations/Primary Health Care Centers	63	41	9	0	0	14	0	
4. Primary Health Care Clinic Maintenance Plan Opera- tional	5 staff	0	5	0	0	0	0	plan approved 8/8
<u>Nutrition</u>								
1. Improved management of central office & parish level	n/a	n/a	.50	.50	100%	100	100	base activities completed
2. Nutrition Surveillance System/Developed, tested and implemented	1	n/a	.20	.20	100%	80	75%	activities have been expand
3. Copper sulfate screening program/evaluated and improved	1	1	.20	0	0	50%	0	procurement of CuSO <sub>4</sub> delayed
4. Revision of Supplementary Feeding Program								deleted from pro
5. Public Education Program/ Implemented								deferred until J
<u>Planning &amp; Evaluation</u>								
1. Training Seminars held at Parish level	3	3	3	3	100	100	100%	this component terminates 10/30

2) Project Output	Planned (Quantity)			Accomplished (Quantity)			Percentage of Planned	Comments
	Total	Cumulative through Quarter	Quarter	Quarter	% of Planned	Cum. Total		
<u>Health Information Systems</u>								
1. Monthly Clinic Reporting System/Implemented	1	.20	.20	0	0	50%	0	required training delayed
2. Standardized Patient Records used in Primary Health Care Clinics	373 clinics	0	.75	0	0	25%	50%	expanded to include casualty departments
3. Semi-annual sampling of Patient Records Instit'd.	4 bi-annually	1	1	0	0	0	0	
4. Health Data Collection System Institutionalized	n/a	.10	.10	.10	25	.30	25%	
<u>Supply Management</u>								
1. Primary Health Care Supply System computerized (including drugs) and functioning efficiently								required training delayed due to freeze
a) staff trained	900	450	0	0	0	0	0	
b) manuals developed and in use	1	1	1	0	0	0	0	manual draft inadequate requires complete r
c) standardized drug list developed and in use	1	1	1	0	0	.5	0	
2. Supply Management Specialist trained	1	1	1	0	0	0	0	counterpart not on board

2) Project Output	Planned (Quantity)			Accomplished (Quantity)			Percentage of Planned	Comments
	Total	Cumulative through Quarter	Quarter	Quarter	% of Planned	Cum. Total		
<u>Manpower Development &amp; Training</u>	info on 14,000							
1. Manpower Inventory System operational.	MOH staff	14,000	10,000	15	100%	100%	100%	data collection completed
2. Needs Assessments produced yearly	3	0	2	0	0	0	0	
3. Training Plans produced	3	2	1	1	100%	2	100%	
4. Training branch serving as secretariat of MOH training committee	n/a							deferred until 3

(3) CONTRACTS:

A. TECHNICAL/PROFESSIONAL SERVICES CONTRACTS

<u>Contractor</u>	<u>Date Signed</u>	<u>Type of Services</u>	<u>D/HC</u>	<u>Estimated or Actual Price</u>
Development Associates Inc. (DAI)	3/82	Health Management t.a.	HC	\$ 650,000
Bureau of the Census (BUCEN)	3/82	health information systems t.a.	D	233,000 (PASA)
Westinghouse	1/83	private sector study	D	96,000
Dr. Charles Teller	6/82	nutrition surveillance t.a.	D	S&T
Joyce King	3/82	nutrition evaluation t.a.	D	S&T
Herbert Ohlman	4/83	health communications t.a.	D	S&T
Arthur Mathisen	4/83	procurement t.a.	D	14,761.
John Alden	4/83	evaluation/re-design t.a.	D	15,868 (PD&S)
Catherine Overholt	9/82	private sector study	D	12,750 (IQC)
James Becht	2/83	evaluation t.a.	D	9,000
John Alden	2/83	evaluation t.a.	D	9,000
John Alden	4/83	re-design t.a.	D	15,000
Nils Doulaire	8/83	re-design t.a.	D	12,000

B. CONSTRUCTION CONTRACTS:

<u>Contractor</u>	<u>Sub-project</u>	<u>D/HC</u>	<u>Cost (A) Actual (E) Estimated</u>
David Lawes	Hagley Park	HC	J\$60,783.97 (A)
Labour Johnson	Edna Manley	HC	49,572.31 (A)

Electro-Mech. Systems Ltd.	Lawrence Tavern	HC	J\$59,777.74 (A)
A. R. Barret	Stony Hill	HC	69,711.48 (A)
Lloyd A. Gilzene	Rollington Town	HC	54,706.20 (A)
Walter Lodge	Yallahs	HC	53,374.58 (A)
V. O. Watson	Cedar Valley	HC	32,510.00 (A)
Brighton Engineers, Ltd.	Guys Hill	HC	44,888.00 (A)
B. H. Green	Kellits	HC	54,299.89 (A)
Aubrey Burns	Higate	HC	38,400.00 (A)
Ransford Williams	May Pen	HC	33,545.50 (A)
Maurice O'Connor	Old Harbour	HC	39,978.98 (A)
W. A. McKenzie	Thompson Town	HC	40,988.00 (A)
Cecil Wilson	Cross Keys	HC	57,562.10 (A)
E. G. Gabay Const. Ltd.	Media Center	HC	583,696.39 (A)

(4) CONDITIONS PRECEDENT:

	<u>Condition Precedent</u>	<u>T.D.</u>	<u>Date Satisfied</u>
1.	5-Year Maintenance Plan for Primary Health Care Facilities approved by USAID	waived	8/83
2.	18 month Project Evaluation and subsequent redesign exercise	12/15/83	outstanding
3.	Design of Procurement Plan by MOH	waived	not required
4.	C.P.'s to 1, 2 & 3		

(3). SUMMARY OF PROGRESS

a. Nutrition

- the data from the special studies in malnutrition have been tabulated and a report was produced.
- S&T Nutrition's Surveys and Surveillance Project has reserved US\$10,000 to provide additional t.a. for the improvement of the nutrition surveillance system.
- the next training session on the nutrition surveillance system has been delayed due to the freeze.

b. Construction and Renovation

- there have been no new starts on renovations during this quarter due to the freeze.
- the Training Media Center was completed and handed over to MOH.
- the 5-Year Maintenance Plan was completed and approved by AID.

c. Health Information Systems

- a GOJ audit has indicated what appear to be inordinately high home office costs charged by the BUCEN team to the Project. A detailed account has been requested through AID/Washington.
- all t.a. to this component has been suspended until the unit is 80% staffed.
- training continues in the parishes to phase-in the new medical records systems.

d. Supply Management

- there has been no progress in this component due to the freeze and pending re-design issues.

e. Manpower Development and Training

- the Chief of the Training Branch and a Senior Training Officer have been appointed.
- field training continues at a limited pace due to the freeze.

f. Planning and Evaluation

- the external consultant has lacked an adequate counterpart and therefore has been prematurely terminated. She will depart 10/30/83, by request of the MOH.
- the Project revision recommended that this component be deleted beginning 11/83.

g. Project Evaluation and Redesign

- proposed revised project revisions were submitted to USAID by MOH.

C. ISSUES/MAJOR EVENTS

A detailed issues paper was developed by USAID. Following MOH review of this document a series of lengthy meetings were held between teams from USAID and MOH to resolve these outstanding issues. A team from USAID then collaborated with MOH to produce a final revised project document reflecting:

- 1) resolution of outstanding issues (see Issues Page).
- 2) reconciliation of budgetary deficiencies which had developed due to undocumented rebudgeting of funds.
- 3) redesign of component structure for improved compatibility with MOH functional structure.
- 4) addition of two new components: Management Services and Primary Health Care Field Support and deletion of the Planning and Evaluation Component.

The reconciliation of the budget reflected an increased GOJ contribution totaling US\$2,300,000. The proposed eighteen month life of project extension and a previous lack of counterpart funds budgeted to compliment the October 1982 \$1,800,000 AID amendment to the Project account for this. Due to the significance of this additional commitment the Minister of Finance's approval is required on the revised document. The anticipated date of decision is December 15, 1983.

1. Major Events During Quarter:

- a waiver was received from AID Washington on the conditions precedent to disbursement:
  - 5.2 - requiring a life of Project Procurement procedures prepared by the MOH, submitted to USAID 180 days from the start of the Project.
  - 5.3 - completion of a 5-Year Maintenance Plan by September 30, 1982.

- the 5-Year Maintenance Plan was completed and approved by USAID 8/83.
- MOH requested the external consultant Ms. Robinson (Planning and Evaluation) be terminated 10/30/83. USAID agreed due to lack of development capacity within this project area.
- the Nutrition Advisor completed fourteen month consultancy.
- renovation of the Media Center was completed.
- the revised project document was completed, however MOH concurrence remains outstanding.
- the remaining Development Associates Inc. (DAI) team members have indicated reluctance to continue on the Project. The Chief of party has informally advised USAID he will depart circa 12/83. The MOH has requested the Training Advisor be extended six months, however his contract needs to be renegotiated.

## 2. Major Events Expected Next Quarter

- MOH will complete their review of the revised Project Document.
- A representative of DAI will visit Kingston to clarify the contractors' tours of duty and submit a budget for amendment of the DAI contract.
- The Division of Nutrition and Dietetics will work with a CDC consultant to develop a program and budget for the US\$10,000 reserved under S&T/Nutrition's "Surveys and Surveillance Project" (central funds).
- The Planning Advisor will complete her tour of duty.
- USAID will revise Annex I to reflect the changes in the revised Project Document to describe the sequence of events on the Project thus far in greater detail.

## 3. Outstanding Issues

- The revised Project Document has not been approved by MOH.
- Several key counterpart positions remain vacant.
- Although USAID understood the revised document was final (with the exception of minor corrections) the MOH has indicated the Minister anticipates a second negotiation process with USAID. This will delay resumption of full disbursement still further.
- The MOH's longstanding tendency to focus on project re-design rather than implementation activities continues.

QUARTERLY REPORT

July - September 1983

I. PROJECTS IN IMPLEMENTATION PHASE

Population & Family Planning Services

Project No. 532-0069

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer : John P. Coury  
Host Country Implementing Agency : National Family Planning Board  
Host Country Project Manager : Mrs. June Rattray  
Proposed LOP Funding  
    AID (Grant) : \$5 million  
    Host Country : 12.442 million  
    Total : 17.442 million  
Cumulative Authorizations : 5 million  
Cumulative Obligations :  
Obligation this FY :  
Date Authorized : March 24, 1982  
Date Agreement Signed : March 31, 1982  
PACD : March 31, 1986  
Scheduled Dates for Completing Evaluations : September 1983

(2) SUMMARY PROJECT DESCRIPTION:

The Project purpose is to expand the coverage and increase the effectiveness of the contraceptive services delivery system. The quantitative target is to increase the rate of contraceptive prevalence from 58% of women now-in-a-union to 70% by the end of 1986, thereby reducing the total fertility rate by 1986. There are three major areas of activity:

- a) strengthening and expanding the family planning services delivery systems;
- b) development of a population policy and plan and the institutionalizing of the policy, planning and monitoring capabilities of the population related agencies; and
- c) expanding family planning motivational and educational network.

(3) SERVICES CONTRACTS:

<u>Contractor</u>	<u>Date Signed</u>	<u>Type of Services</u>	<u>D/HC</u>	<u>Estimated or Actual Price</u>
Population Council	8/26/83	Demographic	D	\$150,000
National Center for Health Statistics (NCHS)	9/8/82	Statistical & Evaluation	D	\$ 71,200

(4) CONDITIONS PRECEDENT:

All C.P.'s met - August 25, 1982

(5) COVENANTS:

Not Appropriate.

(6) BORROWER/GRANTEE REPORT:

NFPB is requested to submit a report every quarter. The First Quarterly Report for 1983 covering period January - March 1983 was submitted in June 1983. All other quarterly reports for 1983 are outstanding.

(7) EVALUATIONS:

The first year evaluation was completed in September 1983 and the final report will be submitted during the next quarter. NFPB/USAID review meeting is also scheduled during the next quarter.

BEST  
AVAILABLE

B. IMPLEMENTATION STATUS

1). Project Input	LOP Total AID Budget	A I D (US \$000s)		Disbursed		Accrued Expen. plus Disbursement		Planned Accrued Expenditure		Pipe- line	HOST COUNTRY (J\$000s)				
		Earmarked Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.		Value Planned LOP Total	Value Planned thru Qtrr.	Value provide thru Qr		
.A.	227	-	222	-	222	9	36	9	36	18	110	191	67	29	11
Particip- ant.	55	-	25	6	23	8	19	11	23	3	19	32	-		
Commo- dities	860**	-	476	7	341	91	164	143	216	36	357	644	1,319	1,415	427
Other costs	2,287	-	727	-	560	244	460	344	560	182	1,100	1,727	11,036	1,486	1,448
TOTALS	3,429†	-	1,450	13	1,146	352	679	507	835	239	1,586	2,504	12,442	1,930	1,886

\*\* Excluding 1,571 for centrally procured commodities. Does not include locally-procured commodities from advances to NFPB.

2) Project Output	Planned (Quantity) Cumulative thru:		Quarter	Quarter	Accomplished % of Planned	Accomplished (Quantity) Cum. Total	Percentage of Planned
	Total	Quarter Planned					
<b>1. Training</b>							
a) overseas training for family planning administrators	16	4	3	3	75	3	75%
b) local training for selected family planning personnel from NFPB, MOH and all sub-projects in selected areas.	13,817	3,454	1,700	500	30%	1,200	35%
<b>2. F/P Services</b>							
Increased availability of family planning services through							
a) MOH Hospitals and clinics	370	0	0	0	-	0	0
b) Sterilization procedures	32,000	8,000	2,000	1,800	90	7,800	90
c) Commercial Distribution of contraceptive program outlet	450	112	28	50	179%	200	179%
<b>( ) Commodities</b>							
to provide the NFPB with							
a) Condoms	15,500	9,002	5,000	1,500	30%	4,002	44.46%
b) Orals	1,950	1,753	900	296	32%	637	36%

(3) SUMMARY OF PROGRESS

COMPONENT A

Personnel Services - Technical Assistance:

- (1) Population Council's consultant Dr. Tomas Frejka continued to provide technical assistance to the National Planning Agency on the development of a framework and implementation plan for the National Population Policy.
- (2) National Center for Health Statistics consultant Sam Notzon provided technical assistance to the Registrar General's Department (RGD) to improve the vital statistics registration system, and assist RGD with publication of annual reports.

COMPONENT B

Training

(a) Overseas

During the last quarter three participants were trained in Family Planning Management and Education programs. These were the first of the sixteen participants scheduled for the life of project.

(b) Local

NFPB submitted the training plan for year one. Inservice training for NFPB staff is in progress. NFPB conducted a seminar for private physicians on contraceptive technology. The Family Planning Clinical Seminar for 30 physicians was held under the auspices of JHPIEGO and the NFPB.

COMPONENT C

Commodities

(a) Centrally procured orals and condoms

Mr. Jack Graves, consultant from the Center for Disease Control, assisted in preparation of the Contraceptive Procurement Tables for the FY 1985 Annual Budget Submission. Additional funds must be allocated for centrally procured orals and condoms in order to meet ongoing needs and to introduce a new condom and a low-dose oral into the commercial program.

(b) Overseas

The procurement of the two NFPB mobile clinics for the first and second years of the Project is still awaiting decision of the MOH Family Planning Coordinating Committee.

The micro personal computer and most of the software for the National Planning Agency have been ordered through the local IBM office. The spinwriter printer, NEC 3500, which is used with the computer being ordered, is a Japanese made printer. It is our understanding that this is the only spinwriter printer that can be obtained locally that is compatible to the IBM Personal Computer. Therefore plans are underway to seek a waiver to procure the Japanese NEC 3500 printer. The other two printers that are equivalent to the NEC 3500 are not sold locally therefore these printers could not be serviced and spare parts will not be easily available.

The National Family Planning Board has received the majority of the equipment and drugs ordered under the first year's funding. A few items that were no longer available had to be cancelled. The PIO/C needs an additional \$16,000, due to the fact that some items cost more than the 5% that had been allowed for price increases.

(4) COMPONENT D

Sub-Projects (Other)

(1) Mobile Units/Ministry of Agriculture

Three completely equipped mobile units are functioning in the Western, Southern and Northern Regions. The fourth mobile unit is now being equipped for work in the Central Region.

(2) Family Life Education/Ministry of Education

Plans are underway for a workshop on Curriculum Planning which is geared to preparing Ministry of Education guidance counsellors to integrate Family Life Education/Family Planning into the school system.

(3) Ministry of Health - Teen Scene

The plan for training the Teen-Counsellors was developed. So far 21 Teen-Counsellors, selected mainly from the schools in the community, were trained in counselling skills and Family Life Education. Implementation of the family planning and medical services components are awaiting the appointment of a mid-wife and part-time physician.

(4) Ministry of Health - ACOSTRAD

Educational programs are on-going. A 4-day training workshop was held for 27 Health Educators in which all 14 parishes participated. ACOSTRAD also provided training to NFPB staff members during one of their in-service training sessions. Project evaluation is being planned for November.

(5) Family Life/Family Planning (MYCD)

Project implementation is on schedule. Ten of the 18 Youth Development Centers; 11 of the 22 Industrial Training Centers and 5 of the 26 Child Care Institutions have been integrated into the project, and there are plans to include the HEART Academies.

The three Nurse Counsellors received their initial training and are providing bi-monthly service visits to a target population of about 2,500 youth in 22 centers.

(6) Vital Statistics Information and Evaluation Project (RGD)

The Registrar General's Department (RGD) was transferred to the Ministry of the Public Service.

Plans are underway for the publication of the first Vital Statistics Annual Report since 1962. Training of District Registrars is still in progress; recent training sessions were held in the parish of St. Mary.

(7) Population Unit (Department of Statistics)

Project has not been implemented due to the difficulty in identifying a suitable Project Director. The NFPB Board (without prior consultation with USAID) withdrew funding of this project. HNPB plans to meet jointly with DOS and NFPB on this matter.

(8) NPA - Population Unit Development

The Population Policy was endorsed by Parliament in July. During his visit in September, Dr. Frejka assisted Barbara Bowland in preparing a draft proposal for the Population Policy Implementation Plan.

(9) Population Unit (UWI)

a) Research

The two research projects are underway: (1) Women's Family and Work Roles and Fertility; and (2) Survey of Internal Migration and Occupational Mobility. Preliminary findings are due in December 1983.

C. Resolution of Issues from Previous Report

In August, the NFPB was advised that the budget support for FY 83-84 from GOJ would be reduced to \$2.5 million. The issue of the NFPB budget cut has not yet been resolved and the NFPB is reviewing its budget in order to determine priority program areas.

Major Events Expected During Next Quarter

- Submission of the first year Evaluation Report for the Population and Family Planning Services Project, prepared by UWI consultant Hermione McKenzie.
- Joint USAID/NFPB Evaluation review meeting.
- Preliminary report of the Contraceptive Prevalence Survey to be submitted.
- NFPB/USAID quarterly review committee meeting.

New or Anticipated Problems

NFPB has requested a meeting with USAID since August to discuss whether USAID would provide additional funds in the program areas outlined in the attached document. NFPB should be informed as to USAID's position regarding the meeting.

The funding problems discussed in the attached paper should also be addressed.



(3) SERVICES CONTRACTS:

<u>Contractor</u>	<u>Date Signed</u>	<u>Type of Services</u>	<u>D/HC</u>	<u>Estimated or Actual Price</u>
Mattis Demain Beckford & Associates	1/18/80	Consulting Engr. for Construction	HC	US\$15,257.80
Mike Marquardt (OEF/USDA)	9/ 1/79- 8/31/82 1/15/82	Evaluation	HC	5,272.00

(4) CONDITIONS PRECEDENT:

All C.P.s met.

(5) COVENANTS:

Not appropriate.

(6) BORROWER/GRANTEE REPORTS:

N/A.

B.

(1) FINANCIAL STATUS OF PROJECT VOCATIONAL SKILLS TRAINING PVO - (OPG) - Project No. 532-0070 - GRANT

From AUGUST 1979 To SEPTEMBER 30, 1983

FINANCIAL PLAN	CUMULATIVE OBLIGATION	CUMULATIVE DISBURSEMENT	UNLIQUIDATED OBLIGATIONS (Pipeline)	COMMITMENT or SUB-OBLIGATION	UNEARMARK AMOUNT	ACCRUALS	ACCRUED EXPENDITURE
Under Budget Line Item:							
U.S. Personnel	14,676.39	1,886.00	12,790.39	1,886.00	12,790.39	-0-	1,886.00
Local & TCN	95,390.60	95,390.60	-0-	95,390.60	-0-	-0-	95,390.60
Participant	-0-	-0-	-0-	-0-	-0-	-0-	-0-
Commodities	161,588.52	65,944.90	95,643.62	161,588.52	-0-	-0-	65,944.90
Other Costs	228,344.49	186,069.82	42,274.67	228,344.49	-0-	7,303.00	193,372.82
	500,000.00	349,291.32	150,708.68	487,209.61	12,790.39	7,303.00	356,594.32

Percentage disbursed: 70%

(2) OUTPUTS: N/A

3. Summary of Progress and Achievement of Objectives

All the goals and objectives of this project as stated in the Project description have so far been met. Operation Friendship now has the capability to train a minimum of 100 men and women a year in the areas of trade, service and life skills. Over the four-year life of the project a total of 390 students have been trained in the areas of auto-mechanics, metal work, woodwork and industrial sewing. All these students have been placed with the help of the Placement and Counselling officer. The recruitment of students for the trade skills areas of air-conditioning, refrigeration and electrical installation and small appliance repair began in February 1983.

The newly-constructed building which houses these trade skills is now fully equipped and all classes are now finally underway. There are 40 students currently pursuing training in these areas and all the instructors have been permanently recruited.

C. ISSUES/MAJOR EVENTS

1. Resolution of Issues from nPrevious Report and Major Events During Quarter

N/A.

2. Major Events Expected During Next Quarter

1. The official Opening Handing Over of the New Trade Skills Centre and the Equipment is being scheduled for early December 1983.

2. The final project evaluation will be scheduled for late January 1984.

3. N/A.

4. See A (1) "Summary Information".

QUARTERLY STATUS REPORT

(July - September 1983)

OHRD

I. PROJECTS IN IMPLEMENTATION PHASE

Jamaica Western New York Partners 532-0086  
(PAVTAS)

A. SUMMARY INFORMATION

1. SUMMARY DATA:

Project Officer	:	Joe Carney
Host Country Implementing Agency	:	Jamaica
Host Country Project Manager	:	
Proposed LOP Funding	:	\$500,000
AID (Grant)	:	500,000
PAVTAS	:	215,000
TOTAL	:	<u>715,000</u>
Cumulative Authorizations	:	290,000
Cumulative Obligations	:	290,000
Obligation this FY	:	290,000 - FY 82
	:	210,000 - Sept. 83
Date Authorized	:	30/9/82
Date Agreement Signed	:	30/9/82
PACD	:	30/9/85
Scheduled Dates for Completing Evaluations	:	30/5/84 and 30/9/85

2. SERVICES CONTRACTS:

<u>Contractor</u>	<u>Date Signed</u>	<u>Type of Services</u>	<u>D or HC</u>	<u>Estimated or Actual Contract Price</u>
Western N.Y.	30/9/82	TA & Fund Raising		\$459,458

3. SERVICES CONTRACTS: N/A

4. CONDITIONS PRECEDENT: Satisfied

5. COVENANTS: N/A

6. GRANTEE REPORTS: N/A

B. SUMMARY PROJECT DESCRIPTION

The principal objective of PAVTAS is to help strengthen selected social and educational institutions to better equip them to make a measurable impact upon the improvement of the lives of the beneficiaries whom they serve. The Agencies on which PAVTAS will focus during the term of this proposal, will be private voluntary organizations seeking to strengthen their ongoing programs of voluntary technical assistance. Special emphasis will be placed on agencies involved in agriculture, arts and culture, education, small businesses, the handicapped and women in development.

B. IMPLEMENTATION STATUS

3) Summary of Progress and Achievement of Objectives

The following workshops took place:

1. May 14, 1983
2. September 6, 1983

Approximately J\$66,000 was withheld in advance request from the April - June and July - September quarters until a thorough examination of PAVTAS' financial management and accounting procedures could take place. USAID staff (Johnson, Carney, Pat & Roberta Jacobs and Berrios) have met with the PAVTAS staff on several occasions. The request for the \$66,000 advance was forwarded by USAID in late September. The Controller's Office is preparing a final memo to the files on PAVTAS' financial management procedures for this USAID OPG. Mrs. Roberta Jacobs is working closely with the new PAVTAS accountant and will visit their office each quarter to examine their books prior to PAVTAS' submittal of the next quarter's advance/reimbursement request.

C. ISSUES/MAJOR EVENTS

1) Resolution of Issues from Previous Report and Major Events During Quarter

N/A.

2) Major Events Expected During Next Quarter

Western Partners/New York Jamaica Partners and USAID have agreed to attend an annual review of the first year of the Project on November 4-5, (Agenda attached) to examine and reach a final agreement on the nature of the Project and the relationships within it.

If a mutual solution is not found, USAID must investigate and decide if:

- a) the nature of a PARTNERS OPG is vitiated, and the Project therefore be cancelled and the funding be deobligated in a prompt and timely fashion,

b) the Project is viable in an amended and solely Jamaican orientation as a vehicle of technical and institutional support to select PVOs in the fields of the handicapped, women in development, small businesses, basic education, agriculture and arts and culture.

USAID and MYCD should explore together if USAID might support the Mooney and Huffman PVO mapping proposal in Jamaica under a dual sponsorship of the PAVTAS & VSD projects. Both have different and unique resources, contracts and targeted audiences. Both view the exercise as needed and are willing to sponsor it as a priority need in Jamaica. Costs could be shared on an equal basis.

3) Outstanding Issues and New or Anticipated Problems and Proposed Solutions

Western New York/Partners clarified by phone in September that Alan Rubin of Partners America never should have withheld WP/NY's letter of July 21, in response to USAID's PIL #1. In a letter during September 1983, the Mission clarified to all parties concerned the one grantee nature of the Project, yet the trilateral relation between WP/NY, Jamaica Partners and USAID which are necessary, if the Project is to be a success.

4) Status of Evaluation and Audit Follow-up:

N/A

QUARTERLY STATUS REPORT

(July - September 1983)

OHRD

I. PROJECTS IN IMPLEMENTATION PHASE

Rural Service Development  
for Special Children

532-0094-G-00-2002-00

532-0094

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:	Yvonne Johnson
Host Country Implementing Agency	:	Private Voluntary Organizations Ltd.
PVO Project Manager	:	Delores Henry
Proposed LOP Funding	:	
AID - Grant	:	\$500,000
PVO Ltd.	:	204,000
Total	:	<u>704,000</u>
Cumulative Authorization	:	500,000
Cumulative Obligations	:	200,000
Obligation this FY	:	300,000
Date Authorized	:	March 18, 1982
Date Agreement Signed	:	March 18, 1982
PACD	:	September 18, 1985
Scheduled dates for completing Evaluations	:	August 1984

(2) SUMMARY PROJECT DESCRIPTION:

The Rural Service Development for Special Children Project is designed to: (a) initiate the expansion of present Kingston-based services for handicapped children and their families to the rural areas where existing referral facilities are inadequate; (b) to provide some new, and strengthen present rural community services in the areas of health, special education and vocation development; (c) to act as a link to other relevant programs for handicapped children in the rural and urban areas; and (d) promote and develop new rural community based programs serving the handicapped.

(3) SERVICES CONTRACTS:

N/A

(4) CONDITIONS PRECEDENT:

All satisfied September 1982.

(5) COVENANTS:

N/A.

(6) GRANTEE REPORTS:

N/A

(3) Summary of Progress and Achievement of Objectives

(a) The mobile unit is completed and is currently being assembled. The Project Manager will visit Medical Coaches Inc., Oreonta, New York on or about October 25, 1983 to inspect the Mobile Unit prior to shipment at the start of November 1983.

(b) Four Specialists joined the local Project Team in July 1983 and are already heavily involved in the program. They are Jeff Moore (Asst. Project Manager), Carolyn Stanfield (Audiometrist), Martha Seyler (Psychologist) and Janet Adams (Special Educationist). These are all Peace Corps Volunteers. During the period July - September 1983 the routes for the parishes of St. James, St. Elizabeth and Hanover, have been plotted. Sixty (60) children were screened in the parish of St. Elizabeth, sixty-four (64) children in the parish of St. James and five hundred and forty-eight (548) in the parish of Hanover. The response from community volunteers from these parishes has reportedly been very enthusiastic.

C. ISSUES/MAJOR EVENTS

1. Issues

(a) The cost of the provision of accommodation facilities from Peace Corps Volunteers while working in the rural areas on the mobile unit, needs to be addressed. Other volunteers who are affiliated to PVO Ltd. are paid for by their organizations, as their contribution to the project. The Peace Corps Volunteers however already have their financial constraints. Given this factor USAID has been requested to finance the PCVS cost from the Project funds.

(b) The Project Vehicle will definitely need a security guard while it is stationed in Kingston. Should this be paid from Project funds?

2. Major Events Expected Next Quarter

The Mobile Unit should be delivered and officially handed over by late December 1983.

The Project Vehicle - a Ford Escort Station Wagon - will also be handed over at the same time.

3. N/A.

4. See "Summary Information" in A(1) of Report.

B.

(1) FINANCIAL STATUS OF PROJECT

Project No. 532-0094 - GRA

RURAL SERVICES DEVELOPMENT FOR SPECIAL CHILDREN

As At September 30, 1983

FINANCIAL PLAN	CUMULATIVE OBLIGATION	CUMULATIVE DISBURSEMENT	UNLIQUIDATED OBLIGATIONS (Pipeline)	COMMITMENT or SUB-OBLIGATION	UNEARMARK AMOUNT	ACCRUALS	ACCRUED EXPENDITURE
Under Budget Line Item:							
Unearmarked	300,000	-0-	300,000.00	-0-	300,000.00	-0-	-0-
U.S. Personnel	-						
Local & TCN	-						
Participant	-						
Commodities	-						
Other Costs	200,000.00	54,778.91	145,221.09	200,000.00	-0-	123,923.00	178,710.91
	500,000.00	54,778.91	445,221.09	200,000.00	300,000.00	123,923.00	178,710.91

Percentage disbursed: 11%

(2) OUTPUTS: N/A

QUARTERLY STATUS REPORT

(July - September 1983)

OHRD

I. PROJECTS IN IMPLEMENTATION PHASE

Voluntary Sector Development 532-0085

A. SUMMARY DATA:

Project Officer	:	Yvonne Johnson
Project Paper Approval Authority (Mission or Washington)	:	June 28, 1983
Proposed USAID contribution Grant	:	\$3,000.00
Proposed GOJ contribution	:	2,222.00
Proposed PID submission Date	:	October 21, 1982
PID approval Date	:	October 21, 1982
Proposed Project Paper Submission Date	:	
Proposed Project Authorization Date	:	July 29, 1983
Proposed Date of ProAg Signing	:	July 29, 1983
Outside Assistance Needs	:	None

B. DESCRIPTION OF THE PROJECT:

This five-year project will strengthen the institutional capacity of the Council of Voluntary Social Services to help PVOs provide appropriate development assistance. It will also assist a minimum of 20 PVOs to improve their viability as development organizations and enable them to attract and efficiently utilize funds from world-wide donors.

The concept of the project is that A.I.D. will make one grant for the entire project to the Board of Directors of CVSS and that the VSD Grants Committee will make sub-grants to the PVO participants. These sub-grants will be primarily in the development areas of agriculture, vocational training, day care and basic schools, and health. This approach relieves AID of the administrative burden of processing the sub-grants.

C. IMPLEMENTATION STATUS:

3) Summary of Progress and Achievement of Objectives

The first draft of Implementation Letter Number 1 was submitted to the CVSS Board in August and they have already taken steps to fulfill a number of the CPs. (e.g. advertising the positions of the local professional hires and applying for duty-free status from the Ministry of Finance.)

The position description of the expatriate VSD Director has been submitted for advertisement in the Washington Post, The Commerce Business Daily, The Big Brothers Foundation, The National Association of Social Workers, the Council of Federated Social Services and United Way.

The CVSS Board has approached USAID for an initial disbursement of US\$500,000 which is needed to meet the basic requirements for getting the project off the ground. However, with the delay in the issuance of the initial implementation letter, no funds can be released as all financial transactions impinge on the Board meeting certain conditions precedents.

Plans are currently afoot to arrange a meeting between representatives of the Sister Cities Organization, CVSS and Western New York Jamaica Partners with a view to determining the "need" for an official survey of existing private voluntary organizations in Jamaica. The meeting is being planned for early November 1983.

D. ISSUES/MAJOR EVENTS

1. The CVSS is now in search of new offices. The present building which they own and which should be refurbished under the grant can no longer be used to house the project. The reason is that the Town Planning Department has delineated the area from which CVSS operates, as residential. This poses a serious problem for the implementation of the project.
2. Major Events Expected During the Next Quarter
  - a) Implementation Letter will be signed.
  - b) Conditions Precedent will be met and initial disbursement made.
  - 3) Recruitment of VSD Director and support staff as well as Project Accountant.
  - 4) Alternate office space to be identified as the present locale for the CVSS office has been classified "residential".

**B. IMPLEMENTATION STATUS**

**1) Financial Status**

A.I.D. (US \$000s)

HOST COUNTRY (J\$000s)

Project Input	LOP Total AID Budget	Earmarked		Committed		Disbursed		Accrued Expenditures plus disbursement		Planned Accrued Expenditures		Pipe-line	Value Planned		
		Qrtr.	Cum. thru Qrtr.	Qrtr.	Cum. thru Qrtr.	Qrtr.	Cum. thru Qrtr.	Qrtr.	Cum. thru Qrtr.	Qrtr.	Cum. thru Qrtr.		LOP Total	thru Qrtr.	Value provided thru Qrtr.
Personnel	150		142									150			
Training	5		5									5			
Other Costs	200 145		200	200		40		159	99			41 145			
Personnel													350	25	64
<b>TOTALS</b>	<b>500</b>		<b>347</b>	<b>200</b>		<b>40</b>		<b>159</b>	<b>99</b>			<b>341</b>	<b>350</b>	<b>25</b>	<b>64</b>

-141-

2) Outputs: N/A

QUARTERLY STATUS REPORT

(July - September 1983)

OHRD

I. PROJECTS IN IMPLEMENTATION PHASE

LAC Training Initiatives 598-0622

Grant Agreement Nos: 82-11 and 83-11

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:	Nola Mignott
Host Country Implementing Agency	:	National Planning Agency (and Private Sector Reps)
Host Country Project Manager	:	Not Applicable
Proposed LOP Funding	:	3 years (FY 1982-84)
AID Grant	:	\$1,050,000
Host Country/Private Sector	:	50,000 (Int'l Travel)
Host Country/Private Sector	:	100,000 (FY83 partial funding-28%)*
Host Country/Private Sector	:	70,000 (Projected FY84 partial funding-20%)
TOTAL	:	\$1,270,000
Cumulative Authorizations	:	\$ 716,000
Cumulative Obligations	:	\$ 716,000
Date Authorized	:	May 21, 1982
Date Agreement Signed	:	FY82: 8/31/82 FY83: 7/15/83
PACD	:	March 1985
Scheduled Dates for Completing Evaluations	:	March 20, 1983

\* Partial Funding is the system whereby candidates who personally or through their Companies can afford it, are required to provide a portion of the overall training costs, and this contribution averaged 28%.

(2) SUMMARY PROJECT DESCRIPTION:

This project was designed and is being implemented in a manner to supplement the Mission's project-related training programs by affording the Mission flexibility to select and train middle and top-level managerial personnel in the public and the private sector but especially in the private sector. Such candidates should have already had considerable training and experience in key developmental areas but may need additional training that

will equip them with the necessary management tools and techniques so that they can use the knowledge to either improve their business ventures or administer public policies more effectively.

Candidates are selected by a nine-member Committee comprising representatives from the private sector (3), the public sector (2), ICA (1), Peace Corps (1), and USAID (2).

- (3) SERVICES CONTRACTS: N/A
- (4) CONDITIONS PRECEDENT: N/A
- (5) COVENANTS: N/A
- (6) GRANTEE REPORTS: N/A

B. IMPLEMENTATION STATUS

FINANCIAL STATUS OF PROJECT - Project No. 598-0622 - Grant

As at September 30, 1983

FINANCIAL PLAN	CUMULATIVE OBLIGATION	CUMULATIVE DISBURSEMENT	UNLIQUIDATED OBLIGATIONS (Pipeline)	COMMITMENT or SUB-OBLIGATION	UNEARMARK AMOUNT	ACCRUALS	ACCRUED EXPENDITURE
Under budget line item:							
Participant Training	716,000.00	321,149.64	394,850.36	588,060.00	127,940.00	89,361.00	410,510.64
Commodities							
Other							
	716,000.00	321,149.64	394,850.36	588,060.00	127,940.00	89,361.00	410,510.64

Percentage disbursed: 45%

B. IMPLEMENTATION STATUS

AID (US\$000s)

1) Project Input	LOP Total AID Budget	Earmarked		Committed		Disbursed		Accrued Dis- bursements		Planned Accrued Dis- bursements		Pipe- line	HOST COUNTRY (J\$000s)		
		Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.		Value LOP Total	Planned thru Qtrr.	Value provided thru Qtrr.
Training	1,000		588		588		321		411			395			

QUARTERLY STATUS REPORT

(July - September 1983)

OHRD

OTHER TRAINING ACTIVITIES

PARTICIPANT TRAINING - GENERAL

<u>Project-Related Programs</u>	-	<u>59*</u>
Long-term FY 83	-	4
Short-term FY 83	-	55
Male	-	42
Female	-	17
<u>Sector</u>		
Agriculture	-	13
Health/Family Planning	-	10
Energy	-	21
Private Sector (Including Tax Admin.)	-	15

\* Figure includes all participants from October 1982 to September 1983.

Note: The figures reflected in this report are in relation to the number of participants funded during the fiscal period.

Invitational Travel

Also these figures do not include the 55 Jamaicans who travelled to the U.S. and other countries as "Exchange Visitors" to participate in seminars/workshops or to observe certain developments that are relevant and applicable to Jamaica's own goal. This category of training during FY 83 alone totalled \$51,000.

Prepared by: Nola Mignott  
Training Officer  
USAID/Jamaica

QUARTERLY STATUS REPORT

Participant Training

(A) LAC Training Initiatives Project (598-0622)

No. of Participants: FY 82 - 31  
 (male) - (21)  
 (female) - (10)

Long-term -12

<u>Candidate</u>	<u>Course</u>	<u>Public/Private Sector</u>
Evelt Odwin-Hinds	M.A. in Public Policy & Management at Harvard (1 year)	Statutory
Hopeton Morrison	Distributive Edu. at W. Carolina B.A. (2 years)	Private
Clive Broomfield	Architecture - Morgan State (2 years)	Statutory
Yvonne Allen	Packaging Technology at Rochester Institute (1 year)	Statutory
Dawn Johns	Microbiology, USDA - 10 months	Statutory
Steve Edwards	Civil Engineering - Masters at Michigan (1 year)	Statutory
Ruth Wilson	National Economics Accounting at U.S. Department of Commerce (9 months)	Statutory
Rannant Campbell	Postponed (Social Security)	Public
Geneva Hibbert	MSc Urban Planning (9 months)	Private
Maria Jackson	MSc Nutrition (7 months)	Public
David Lee	B.S.A. Ornamental Horticulture University of Florida (1 year)	Public
Glendon Cross	BSc Agri-business Florida A&M (1 year)	Public

Short-term - 19

<u>Candidate</u>	<u>Course</u>	<u>Public/Private Sector</u>
George Rattray	Housing/Shelter Workshop	Public
Carlton Cunningham	Housing/Shelter Workshop	Public
Enid Wells	Personnel Management - University of Pittsburgh (6 weeks)	Public
Jerusa McLune	Food Testing at USFDA (4 weeks)	Statutory
Conrad McCook	Legal Metrology - Franklin University, Ohio	Statutory
Myrtle Haase	Thermal Testing - American Can Company	Statutory
Vilma Morgan	Educ. Planners Workshop Univ. of Pittsburgh (4 weeks)	Public
Arthur Brown	Vocational Educ. Workshop Univ. of Pittsburgh (4 weeks)	Public
Winston Wallace	Labor Union Seminar (4 weeks)	Private
Barrington Gray	Budgeting/Financial Management Univ. of Pittsburgh (8 weeks)	Public
Cutford Simpson	Upholstering (wooden and metal furniture) (3 months)	Private
Samuel Cameron	Foundry Techniques (3 months)	Private
Noel Cowell	Labor Seminar	Private
Patricia Williams	Human Resource Dev. Workshop Utah University (3 months)	Joint
Morin Seymour	Policy for Public Enterprise Workshop at Harvard (6 weeks)	Statutory
Donald Amiel, Dr.	Livestock Workshop in Miami (1 wk)	Public
George Hylton, Dr.	"	"
Nigel Kittow, Dr.	"	"
Lynden Bryan, Dr.	"	"

(B) LAC Training Initiative Project (598-0622)

No. of Participants: FY 83 - 30  
(male) - (22)  
(female) - ( 8)

Long-term - 14

<u>Candidate</u>	<u>Course</u>	<u>Public/Private Sector</u>
Audley Jones	MBA - at Harvard University (2 years)	Private
Patricia Scott	MBA - Finance and Agri-business, USDA Graduate School (1 year)	Private
Kingsley Robotham	Architecture/Urban Planning (Ph.D.) at M.I.T.	Private
Marguerite Orane	MBA at Harvard (2 years) (partial funding)	Private
Ryan White	MBA at University of Miami (12-15 months)	Private
Yvonne Johnson	M.A. Business Management - University of Florida (12-15 mths)	Private
Grethel Hamilton	B.Sc Packaging Techniques Michigan S. University (2 years)	Public
Charmaine Beckford	B.A. Food Services Mgt. at Tuskegee Institute (2 years)	Private
Laurence Chin-Shue	B.Sc Mechanical Engineering University of S. Florida (2 years)	Private
Claude Oakley	Project Management at Syracuse University (3 months)	Private
Albert Ramsay	M.S. Industrial Engineering at University of South Florida (1 year)	Private
Raymond Agnant	Architectural Degree at Howard University (16 months)	Private
Bryan Morris	Architectural Degree at Howard University (16 months)	Private
Henry Chamberlain	(Pending) Mechanical Engineering (2 years)	Private

Short-term - 16

<u>Candidate</u>	<u>Course</u>	<u>Public/Private Sector</u>
Michael Shaw	Advanced Management at Harvard (13 weeks)	Private
Winston Bayley	Marketing Mgt. at Harvard (6 weeks)	Private
Fitz Donald Shaw	Policy for Public Enterprise Workshop at Harvard (6 weeks)	Statutory
Jennifer Green	"Collective Bargaining" Workshop (3 weeks)	Private
Pauline Knight	Labor Statistics Program	
Errol Beckford	Human Resources Management Seminar at Pennsylvania S. Univ.	Private
Owen Smith	International Shelter Workshop at George Washington University	Statutory
Egerton Chang	International Shelter Workshop at George Washington University	Statutory
Carlton Cunningham	Housing Seminar at M.I.T.	Private
Osril Dixon	Cattle Production at Cornell University	Private
Susan Samaroo	Marine and Atmospheric Science, at Miami University	Private
Roy Lawrence	Welding Technology Workshop at Hobart Schort, Ohio (6 weeks)	Private
Fitz Douglas	Pewter Casting & Moulding Techniques (2 months)	Private
Vernon Allen	Management Dynamics at Syracuse University (6 weeks)	Private
Audley Roberts	International Procurement Seminar in Barbados (3 weeks)	Private
Ken Morris	Student Loan Administration US Department of Education, Washington (2 weeks)	Private

B. (3) SUMMARY OF PROGRESS AND ACHIEVEMENT OF OBJECTIVES

Under FY82 funding of \$366,000: Thirty-one (31) scholarships were awarded. These scholarships were "fully funded", i.e., AID bore all costs except international travel. Of the 31 awards, only 25 of these persons have been placed; and of the 25, seven (7) are still in the U.S. on long-term training. Of the remaining six (6), the Training Office is either still trying to place them or may have to reallocate the funds.

Under FY83 funding of \$350,000: Thirty (30) persons have been awarded grants, totalling \$350,000. Of the 30 awardees, 25 have left for training and of the 25, 12 are pursuing long term degree programs. The other five are being processed and should start training before the end of October; but there is one long-term "partially funded" award that may have to be reallocated.

Difference Between FY82 and FY83

Although the total number of trainees for both years are the same, in FY 82 only two persons had 2-year grants, while in FY 83, 8 persons were in 2-year programs.

Special Achievement

As mentioned earlier, the FY 83 allocation was subjected to the introduction of a new system of award, called the "partially funded" system. The figures for the year show that in addition to the \$350,000, the awardees pledged a contribution of \$100,000 or 28 percent of the cost, thereby bringing the total to \$450,000 for the year's program.

Under the partially funded system, participants are requested to provide funds for their living expenses, which covers lodging, meals and other personal expenses. While AID pays almost all direct costs to the training institution, especially tuition fees.

The effect of the "cost sharing" effort, was an increase in an initial number of 17 proposed awardees at full scholarship to the new number of 30 (14 long term and 16 short term), under the partially funded system.

If the participants live up to their expectations in terms of providing their share of the expenses, then at least the cost-benefit aspect of the program would have been a success.

C. ISSUES/MAJOR EVENTS

- 1) No previous issues to be resolved
- 2) The award of a contract (possibly to Keene, Monk and Associates) for the continuation of the regionally funded LAC Project specifically for short term training for the Jamaican private sector.
- 3) Just about one year now, OIT/AID/W entered into a contract with PARTNERS, a Contractor, to provide services for Participant Training in the LAC region.

The average cost of such services is \$2,200 per year per student/participant (long term or short term). This cost is repeated for each year that the participant is in training. As a matter of fact it is expected to increase by \$500 for FY 84.

USAID/J Training Office, feels that this charge is high and should be re-negotiated, especially for the continuing years since the services required of the Contractor are drastically reduced, except for the occasional situation.

The Training Office has on several occasions brought this matter to the attention of OIT/Washington, but to date no positive action has been taken, or communicated in response to this issue. USAID awaits AID/Washington's response.

- 4) Status of Evaluation and Auid Follow-up: N/A

OFFICE GOALS - July - September, 1983

AREA	ACTION	ACCOMPLISHMENTS/REMARKS	DATES
1. LAC Training Initiatives Project (0622)	To award scholarships under the FY83 under the FY 83 Allotment of \$350,000.	Meetings held 3/11/83 and 5/5/83 at which 17 candidates were proposed under "fully funded" basis for the \$350,000.	As at 5/5/83
	To reconsider scholarships for FY 83 allotment under the "partially funded" basis.	Personal interviews were conducted by the Project Officer, and a meeting of the Selection Committee held on 8/16/83 to approve a new list of candidates. Under the partially funded basis the number of awardees increased from 17 to 33.	As at 9/30/83
2. LAC Training Project Evaluation	To request copy of report from Evaluation contractors for the LAC project, Miranda and Associates, who carried out an evaluation 3/20-3/25/83, (on LAC 0622 Mission funded).	Received cable from AID/W 10/12/83 advising that draft report had been submitted to LAC/DR/EST, and also requesting USAID/J's reaction prior official review in AID/W. Mission awaits arrival of draft report.	10/14/83

AREA	ACTION	ACCOMPLISHMENTS/REMARKS	DATES
3. LAC Training Initiatives (0622 AID/W Contract)	The Contractors (Keene, Monk & Associates) for the LAC (AID/W) contract project sponsored 28 business executives to the U.S. for a 9-week program.  Mr. Paul White of the LAC Bureau, AID/W is expected to return to Jamaica late November to continue the evaluation of this contract project.	This activity is presently under review by the LAC Bureau in AID/W, with a view to evaluating its success and deciding whether the FY 84 allotment should be administered by the same contractor.	
4. CBI Contract with Institute of International Education (IIE)	Contractor, in cooperation with USAID/J to select candidates for scholarship.	IIE selected, and awarded fully-funded scholarships to three (3) Jamaicans to study in the fields of: Educational Technology; Business Administration; and Beef Cattle Production.	
5. CBI - Contract with LASPAU	Contractor, in cooperation with USAID/J and USIS to award scholarships to applicants from EXED, CAST, MICO Teachers College, and UWI.	The contractor's representative, Mr. Ned Strong is scheduled to visit Jamaica between Oct. 24-26 to interview and select the candidates.	

AREA	ACTION	ACCOMPLISHMENTS/REMARKS	DATES
------	--------	-------------------------	-------

CBI - Contract with Florida International University (FIU)

The Selection Committee including the UWI Secretariat, ExEd Director, and a Voluntary educationist met on 9/30/83.

Twelve (12) applicants for one-year mid-career courses were approved by the Committee and these applications have been sent to Dr. Lisa Lekis, at the Florida International University for final approval and placement. These grantees should start their training in January 1984.

CBI - Contract with PARTNERS (Jamaica)

Training Office to work closely with PARTNERS for the selection of suitable candidates for scholarship.

PARTNERS had one meeting on Aug. 17, 1983, and one long-term candidate was selected to pursue a B.Sc. program in Industrial Arts and Technology at State University College of New York.

Implementation of this program seems to be lagging behind.

3. CBI - Contract with OAS

The OAS Jamaica office working in cooperation with the National Planning Agency and USAID/J will administer the project.

In August, 1983, after final review of applications from Jamaica, OAS/Washington awarded 17 scholarships to Jamaican students (4 one-year, and 13 two-year) who needed financial assistance to complete their undergraduate work.

OAS/W is currently reviewing applications for the award of a few more scholarships to Jamaicans who would start their training in January 1984.

---

AREA	ACTION	ACCOMPLISHMENTS/REMARKS
9. Participant Training - Total	To prepare Follow-up Report on total Training Activities for FY 83 for submission to AID/W.	Report has not yet been completed but should be sent to AID/W by week ending 10/29/83.

---

QUARTERLY STATUS REPORT

(July - September 1983)

OHRD

I. PROJECTS IN IMPLEMENTATION PHASE

Special Development Activity Fund 532-0029

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:	Yvonne Johnson
Host Country Implementing Agency	:	USAID/J
Host Country Project Manager	:	Numerous PVOs
Proposed LOP Funding	:	
AID (Grant)	:	Continuing
Host Country (PVO)	:	
Total	:	
Cumulative Authorization	:	\$965,000
Cumulative Obligations	:	812,220
Obligation this FY	:	150,000
Date Authorized	:	FY 1966
Date Agreement Signed	:	(PROAG signed individually each FY)
PACD	:	Continuing
Scheduled Dates for Completing Evaluations	:	N/A

(2) SUMMARY PROJECT DESCRIPTION

The Special Development Activity Fund is designed to provide limited financial resources to complete constructive community self-help projects. Proposals considered for financing must have an immediate impact, benefit many people and must have the complementary inputs needed to complete the project. Each proposal financed must be apolitical and non-discriminatory in respect of religion. Sixteen projects totalling \$150,000 and covering 10 parishes were financed during this quarter.

(3) SERVICES CONTRACTS: N/A

(4) CONDITIONS PRECEDENT: SDAF Criteria

(5) COVENANTS: N/A

(6) BORROWER/GRANTEE REPORTS: N/A

(3) SUMMARY OF PROGRESS AND ACHIEVEMENT OF OBJECTIVES

During FY 1983 16 projects totalling US\$150,000 were visited, reviewed and financed. Personnel attending site visits were drawn from EHRD, HNPd, ARDO, OPPD and OPED divisions. The projects financed are:

The Friends of Oberlin Agricultural & Health Project	US\$12,000 - St. Andrew
The Goshen Citizens Water Supply Project	US\$12,000 - St. Ann
The Lyndhurst Basic School and Day Care Center	US\$ 7,500 - Kingston
The ACTTRAP Skills Training Project	US\$10,000 - St. Ann
The Northeast Area Jamal Graduates Variety Craft Project	US\$ 9,000 - St. Ann, St. Mary, Portland
The Lions Club of Kingston Mobile Eye Clinic	US\$10,000 - All 14 parishes
The Barbican Basic School and Community Centre	US\$ 7,000 - St. Andrew
The Friends of the National Chest Hospital Energy Project	US\$15,000 - St. Andrew
The DeCarteret Practical Workshop Project	US\$ 5,000 - Manchester
The Hyacinth Lightbourne Home for the Aged	US\$ 5,000 - St. Andrew & St. James
The VOUCH Triple Day Care Centre	US\$15,000 - Kingston
The Jamaica Cancer Society Citizens Service Project	US\$10,000 - St. Andrew
The Kiwani's Club of Kingston, West Kgn. Maternity Centre	US\$12,000 - Kingston
The Christ Temple Basic School and Community Centre	US\$ 7,500 - St. Catherine
The Kingston Jaycees Save the Children Project	US\$ 5,000 - Kingston

Presentation Ceremonies have already been held for two of these projects.

C. ISSUES AND MAJOR EVENTS

1) The procurement of SDAF commodities overseas needs to be addressed. Should commodities that can be obtained for as low as 30% of the local cost be procured locally, given the constraint of the Management and Contractor's offices?

2) Major Events Expected during the Next Quarter:

Presentation ceremonies will be held for 8 of these projects during the next quarter.

Audits will be completed on the remaining 10 FY 82 projects.

Six projects already visited will be circulated for review and approval by mid-November 1983. These are:

- a) The St. Simon's Community Centre
- b) The North Clarendon Craft and Vegetable Project
- c) The Waltham Park Cooperative Shoe Project
- d) The Allsides Workroom Embroidery Project
- e) The West Kingston Poly-Project
- f) The S.O.S. Children's Village Dormitory Project.

3) Outstanding Issues and New or Anticipated Problems and Proposed Solutions:

N/A

4) Status of Evaluation and Audit Follow-up

N/A

QUARTERLY STATUS REPORT

(July - September 1983)

OHRD

I. PROJECTS IN IMPLEMENTATION PHASE

Basic Skills Training

Loan - 532-V-024

Grant - 532-0083

A. SUMMARY INFORMATION

(1) SUMMARY DATA:

Project Officer	:	Audrey Tomlin
Host Country Implementing Agency	:	H.E.A.R.T. Trust
H.E.A.R.T. Trust Project Manager	:	Joyce Robinson
Proposed LOP Funding	:	
AID - Grant	:	\$4,900,000
- Loan	:	8,500,000
TOTAL	:	<u>13,400,000</u>
GOJ	:	46,500,000
Total	:	<u>59,900,000</u>
Cumulative Authorizations	:	13,400,000
Cumulative Obligations	:	5,950,000
Obligation this FY	:	-
Grant	:	950,000
Loan	:	5,000,000
Date Authorized	:	July 29, 1983
Date Agreement Signed	:	August 5, 1983
PACD	:	August 1, 1989
Scheduled dates for completing Evaluations	:	August 5, 1984

(2) SUMMARY PROJECT DESCRIPTION

The project design pursues a focussed and internally integrated approach to meeting the long and short term training requirements of Jamaica's private sector, without comprehensive involvement in all the GOJ's activities concerned with the establishment of a system. Project activities will focus on four areas: (a) assist the institutional development of the Human Employment and Resources Training (H.E.A.R.T.) Trust, which will regulate, evaluate, fund, promote and coordinate new and existing skill training programs included in the GOJ's desired skills training system; (b) upgrade and expand the non-formal skill training programs and services within the

Ministry of Youth and Community Development (c) upgrade and expand the formal technical level skill training services and programs within the Ministry of Education; and (d) establish a revolving loan/grant fund, administered by the HEART Trust, to enable the private sector organizations to obtain supplementary resources to carry out skill training programs of particular interest to the HEART Trust.

(3) SERVICES CONTRACT:

RFP in preparatory stage.

(4) CONDITIONS PRECEDENT:

Not yet met.

(5) COVENANTS:

Not yet met.

(6) BORROWER'S REPORT: Quarterly Progress Status  
Due : 2 weeks following end of quarter -  
1st report  
Received : N/A  
Adequacy : N/A

1) Financial Status

B. IMPLEMENTATION STATUS

A I D (US\$000s)

1) Project Input	LOP Total AID Budget	Earmarked		Committed		Disbursed		Accrued Dis- bursements		Planned Accrued Dis- bursements		Pipe- line	HOST COUNTRY (J\$000s)	
		Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.	Qtrr.	Cum.		Value Planned LOP Total	Value thru Qtrr.
Personnel	656											656	116	
T.A.	4900											4900	209	
Commodities	3457											3457	849	
Other Costs	2270											2270	33875	
Contingency	668											668	1714	
Inflation	2307											2307	10572	
<b>TOTALS</b>	<b>16338</b>											<b>16338</b>	<b>46544</b>	

C. SUMMARY OF PROGRESS & ACHIEVEMENT OF OBJECTIVES

1. The PROAG was signed on August 5, 1983.
2. A first draft of Imp. Letter No. 1 was prepared in August.
3. Consultants Dale Debutts and David Evans prepared RFP in the last 2 weeks of September. It has been reviewed by Mr. Wes Hawley, Dr. Joseph Carney, Ms. Joyce Burton and Mrs. Audrey Tomlin and will be presented to Dr. Ray San Giovanni on October 18, 1983.
4. The Ministry of Finance has submitted letters to meet the two first C.P.'s. The EHRO and the OPPD are examining them for acceptance.

D. ISSUES/MAJOR EVENTS

2. Major Events Expected During the Next Quarter

- a. The first training program funded under the project will be an international conference on Vocational Education to be held in December 1-6, 1983. Those attending are the P.S., Mr. Cedric McCulloch and the Project Manager, Mr. Quince Francis from Ministry of Youth, Mrs. Elsie Webber, Project Manager, Ministry of Education, Mr. Karl Lewin and Mr. Headley Brown from the HEART Trust and Dr. Carney from EHRD, USAID/J. A study tour of two JOB Corps Centers, the Remediation, Training Institute and LAC/DR and DS/ED in Washington, D.C., will follow the conference.
- b. Mr. Morris Allen is expected in the Mission to conduct the Scope of Work which involves the preliminary preparations for setting up the Revolving Loan/Grant Fund.
- c. No evaluations, audits nor follow-up scheduled until one year after Agreement signed.