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PO. 660-950
1981-1984

THE PRAGMA CORPORATION

Agricultural Sector Studies
Project 660-070
1981-1984

QUARTERLY REPORT

KINSHASA ZAIRE
April - June 1984

660-070-001-001

THE PRAGMA CORPORATION

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Established 1977

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TABLE OF CONTENTS

I. Introduction

II. Section I:

- A. Summary of Major Events of the Quarter
- B. Some Accomplishments of Zairian Project Personnel
- C. Progress Toward Project Objectives
- D. Main Problems and Constraints Encountered

III. Section II:

Individual Quarterly Reports by:

- A. George Frazier
- B. Georges Conde
- C. Chan Nguyen

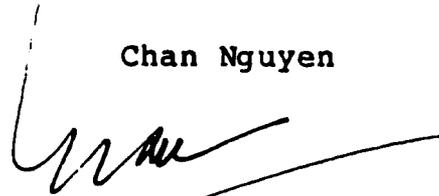
INTRODUCTION

This is the eleventh quarterly report of the PRAGMA Team to the Zairian Agricultural Sector Studies Project (USAID 660-0070) covering the activities of project implementation from April 1st to June 30th, 1984.

The report is divided into two sections. The first section is a summary of the major activities of the PRAGMA Team, the accomplishments of Zairian project personnel and the principal problems and constraints encountered during the quarter. The second section consists of three individual quarterly reports of the PRAGMA Team members who are currently assisting the Department of Agriculture's Planning and Studies Service.

Any comments from the reader will be greatly appreciated.

Chan Nguyen



PRAGMA TEAM

A. SUMMARY OF MAJOR EVENTS OF THE QUARTER

This quarter was a highly significant one for the Zaire Agricultural Sector Studies Project. There were a number of events and changes made relative to their personnel situation.

One of the possible candidates for the position of Chief of Party for Project 070 was approved of by the Government of Zaire and by USAID. Dr. David Shapiro, an economist currently teaching at Pennsylvania State University should be arriving sometime the first part of next quarter.

All three PRAGMA Team members presently working in Zaire started their vacations the month of June. George Frazier left for the States on June 3rd; Chan Nguyen on June 17th; and Georges Conde on June 29th.

The President of the PRAGMA Corporation, Mr. Jacques Defay arrived in Zaire on May 13th and left on May 15th, 1984. During his short stay, he discussed the worksopes and finalized work agreements for 1984-1985 with each one of the Team Members.

Henri Josserand and Dr. James Riordan arrived during this quarter to carry out a four week study on agricultural statistics.

On the Zairian side, six new professionals were hired for the Strategy and Planning Division, thus easing a serious personnel shortage. The hiring process was lengthy and time consuming but, it is felt that a well-qualified group was selected.

Several field trips were undertaken this quarter. Dr. Chan and Citoyen Imuine went to Kasai Oriental in order to verify the data collected for the regional planing report and to identify the possible zones open to agricultural development. The Team responsible for carrying out the regional planning study on Kasai Occidental left for Kananga this quarter. Georges Conde and Citoyen Singa went to Kivu to collect data for the reformation of OZACAF.

The final draft of two of the regional planning reports have been finished. The Bandundu Regional Planning report was published this quarter and will be available for distribution next quarter. The report of Shaba is finished and has been approved by Citoyen Singa. It still awaits, however, the final approval and/or corrections by the Director of Project 070.

The commodity report on tea was completed by the Economic Analysis Office under the guidance and coordination of Georges Conde. For most of this quarter, approximately half of the staff of this office was involved in collecting data for, and writing the preliminary draft of, the proposal for the OZACAF reformation program.

It should be noted that a concentrated effort has been made by the Government of Zaire to coordinate the activities of the various international donor organizations. The PRAGMA Team, along with UNDP, the Belgian Cooperation Mission, the German Technique Cooperation Mission and the World Bank, has been requested to participate in a series of meetings concerning the preparations needed to develop a five year agricultural development plan. The coordinator of these meetings is the Department of Plan with the assistance of the Department of Agriculture.

During this quarter the PRAGMA Team has met several times with the World Bank group which is working on the Technical Assistance Project of the Department of Agriculture. Continuing efforts will be made to coordinate the preparations of the five year agricultural development plan and the implementation of both projects.

The PRAGMA Team has continued to work very closely this quarter with the Department of Agriculture and USAID in preparing the briefing documents for the American Presidential Task Force due to arrive sometime next quarter.

The five microcomputers arrived this quarter. They will be installed next quarter upon George Frazier's return to Zaire.

B. SOME ACCOMPLISHMENTS OF THE ZAIRIAN STAFF OF THE SERVICE OF STUDY AND PLANNING

The Ministry of Agriculture continues to rely heavily upon the Service of Studies and Planning for technical advice.

Some of the activities in which this Service has been involved are:

- the collaboration with the Department of Plan in preparing a five year agricultural development plan

(Citoyen Mfinda, Yombo, and Imuine);

- the preparation of a project paper on agricultural production and marketing in haut Zaire at the request of the Secretary of State (Citoyen M'Pia);
- the preparation of an agricultural exhibit for the National Fair of 1984 (Citoyen M'pia);
- the analysis of the agropastoral development project ZAI/80/010 (Citoyen Yombo);
- the actualization of an agricultural project of the Catholic Church in Mbuji Mayi (Citoyens Mukuna and Kabongo);
- the evaluation of OZACAF (Citoyens Afifi, Mukuna, and Singa);
- the investigation of possible funding from FAO for various projects in Bandundu (Citoyen Bokisila);
- the evaluation of PMKO (Citoyen Imuine).

C. PROGRESS TOWARD PROJECT OBJECTIVES

Several of the events cited in the previous section indicate progress toward the accomplishments of project objectives as do other factors not specifically mentioned. The purpose of this section is to briefly examine the events of the past quarter as they relate to project objectives.

Two important steps were taken relative to enhancing the internal viability of the Service of Study and Planning and hence its ability to meet its objectives. These steps were the implementation of a housing allowance for the Zairian staff (which is essential to retaining trained technicians) and the hiring of new technicians to fill vacant positions.

The field trips undertaken by Zairian professionals for studies being undertaken in Kivu and in Kasai Occidental are important steps in on-the-job training and institutionalization of the indigenous capability in agricultural planning.

The specific project goal of improving data processing was considerably advanced by the arrival of five computers during this quarter.

It should be noted that there is continually increasing reliance upon the Zairian staff of the Service of Study and Planning by the top officials of the Department of Agriculture. For example, the majority of the members on the commission responsible for the proposal on the reformation of OZACAF come from the Service of Study and Planning. The key positions of the four special groups preparing the five year agricultural development plan are occupied either by members of the Service of Study and Planning or by former project participants.

D. MAIN PROBLEMS AND CONSTRAINTS ENCOUNTERED

Several of the problems mentioned in previous quarterly reports have been either partially or completely resolved this quarter.

The World Bank project provided the necessary funds to send the regional planning team to Kasai Occidental to collect data. Upon the return of this team to Kinshasa all the field research so essential to the seven regional planning reports will have been carried out.

The procurement of the new microcomputer system has been resolved. The computers have arrived in Kinshasa and will be installed next quarter.

The problem of no permanent chief of party was partially resolved. One of the candidates available for the position was chosen by the Department of Agriculture and USAID. He shall be arriving next quarter.

The decision to pay a housing allowance to the Zairian staff of Project 070 should permit for a partial solution to the problem of the lack of work discipline. Upon the arrival and the implementation of the buses for the transport of Project personnel, the rules and regulations concerning work discipline should be strictly enforced. At this time, the personnel of Project 070 will be among the better paid agents of the Government of Zaire.

The lack of enough qualified personnel within the Division of Strategy and Planning has been resolved with the hiring of six new Zairian professionals. Now it is question of on-the-job training for these individuals.

As the Service of Study and Planning is called upon more and more frequently to work on various studies and commissions the problem of trained typists has become more critical. The

majority of typists now working for the Service of Study and Planning are incompetent. The Director of Project 070 is well aware of this problem. Several proposals have been made to resolve it.

It is worth noting that the mobilization of personnel by the top officials of the Department of Agriculture and USAID presets a problem for the Division of Strategy and Planning as nearly its entire staff is being used to carry out the other studies and analysis. This leads to an interruption of regularly scheduled workplans. On the other hand, the utilization of the Service of Study and Planning in this manner indicates that Project 070 has been a tremendous success.

INDIVIDUAL TEAM MEMBERS QUARTERLY REPORT

PRAGMA Team to USAID PROJECT 070
Studies and Program Service
Department of Agriculture
Republic of Zaire

NAME: George D. Frazier

POSITION: Computer Bureau Advisor

PERIOD COVERED: April-June 1984

I. STATUS OF ACTIVITIES PLANNED FOR THE QUARTER (See Section IV of previous report)

The 1980 Pre-recensement: Cit. Kabongo, Tshialemba-Lemba completed the analyses of the pre-recensement data. A report was submitted to Cit. Mingiedi and the other chefs de Bureau. Although, the data was very inadequate and incomplete, Cit. Kabongo demonstrated the capability of the micro-ordinateur with respect to data reduction and data analyses. In spite of virtually no cooperation from the other departments within the Division of Statistics, it was a fine piece of work.

The Gestion du Personnel Project: Programming and systems development was completed early in the quarter and the data for previous months beginning in January 1984 has been entered and the weekly and monthly reports prepared up to date. This project was terminated as a project and now becomes a regular weekly production job in Operations. Early in the next quarter the application of the production statistics for the Bureau Informatique will be discussed with Cit. Kabongo T. for management planning purposes.

The Agricultural Data Bank Project: Efforts continued with this project. Cit. Bula Bula has made little progress and seems to have little understanding of BASE II programming. The master file for the administrative areas of Zaire has been prepared in final copy down through the Zone level and submitted to the Bureau Depouillement for their final approval. the documentation still lags because of the lack of computer time for testing concepts. Data entry for the Statistiques

Annuaire is being entered into the Data Bank. A major program for selecting data from the data files for analyses was completed and tested.

The Master Policy and Procedures Manual and Systems and Procedures Manual and the Data Bank Systems Manuals were not worked on during the quarter to any extent for the reasons already adequately stated in previous reports and because of a major new project which was commenced at the request of Cit. Mingiedi during the last half of the quarter--the computerization of the price data for the Division of Marches, Prix et Crédits de Campagne. A complete system was prepared in consultation with this Division including data entry, weekly price analyses, and monthly summaries for each of the nine markets in Kinshasa. This work should continue on a regular weekly basis in the future. It is likely that this project will continue in the future and that the Bureau Informatique will have the responsibility for data analyses for this Division. They want to expand the work to include the various interior markets, price reporting for producers' prices, a major study of agricultural shipments into Kinshasa and a "market basket" analysis for Kinshasa. The data is currently being considered for automatic entry into the Agricultural Data Bank for historical and future analytical purposes.

II. UNPLANNED ACTIVITIES DURING THE QUARTER

The major unplanned activity for the quarter was the implementation of the Price analyses for the Division of prices discussed above. I continue to spend approximately 10 percent of my time with the US/AID controller's office on a consulting basis. In addition, Mr. Henri Josserand, spent time with me discussing the present capabilities of the Division of Statistics and the Bureau Informatique and future plans for the use of the Bureau Informatique within the Division of Statistics. Other visitors were:

Dr. Abel Nkougourou, FAO Statistics Div. Rome who reported that the PAO has proposed to the GOZ the reorganization of the Division of Statistics at a higher level than is the case at the present.

Mr. David Leong, US/AID, Project 102 for discussions relative to the utilization of Bureau Informatique computer for their study.

Commission Statistiques Agricoles--I have attended the meetings of this group since having been placed on the committee. However, they continue to be very poorly structured and contribute very little to the improvement of the situation at the Division of Statistics.

Jacques Defay

Pragma Corporation.

III. COMMENTS AND SPECIAL PROBLEMS

It appears that the computers are now in Zaire. However, as of this date (May 31, 1984) they have not cleared customs. Because I will be on R and R beginning the 3rd of June, they will not be installed at the Division of Statistics until I return around the middle of July. The security construction work required at the Division of Statistics has not been completed as of this date; and thus far, Cit. Mingiedi has been unsuccessful in getting the Bureau Depouillement moved to provide the new space for the installation of the new computers. It now appears that all of the contract problems have been resolved with the result that I will be returning to Zaire after R and R.

IV. ACTIVITIES PLANNED FOR NEXT QUARTER

/The following activities are planned for the next quarter:

- o the installation fo the five Apple IIE computers and the Corvus 20 MB disc system.
- o the installation of the Apple IIE computer at the Service d'Etudes and Planification (Dr. Chan).
- o introduction of the new systems and training for the Bureau d'Informatique personnel.
- o training for Service d'Etudes and Planification in the use of the Apple IIE and software.

- o continuation of preparation of systems for price reporting and analyses for the Direction des Marchés, Prix et Crédits de Campagne.
- o continuation of preparation of manuals.
- o continuation of development of Agricultural Statistics Data Bank System and data entry.

INDIVIDUAL TEAM MEMBERS QUARTERLY REPORT

PRAGMA Team to USAID PROJECT 070
Studies and Program Service
Department of Agriculture
Republic of Zaire

NAME: GEORGES CONDE

POSITION: ADVISOR TO THE ECONOMICS ANALYSIS OFFICE

PERIOD COVERED: APRIL 1, 1984 TO JUNE, 1984

I. STATUS OF ACTIVITIES PLANNED FOR THE QUARTER (See Section IV of previous report)

The following activities were programmed for this quarter:

- a. finish the final drafts of the marketing and production reports on cocoa, manioc and tea;
- b. finish the preliminary draft of the report on the production and marketing of rubber;
- c. On-the job training for the Zairian professionals would have been considered an essential part of the writing and finalization of these reports.

In reality the only report that was nearly finished this quarter was the one on tea done by Citoyen Nbuyi. After the report was critiqued by the rest of the staff of the Economics Analysis Office, Citoyen Mbuyi was requested to make the necessary corrections.

The main reason for the in completion of the reports on manioc, cocoa and rubber is that most of the staff of this office was assigned to work on the OZACAF reformation program. Additionally the individual responsible for completing the manioc report, Citoyen Afifi, was sent to Shaba with Mr. DeVuyt to work on a feasibility study on a project in Kaniama Kasese.

II. UNPLANNED ACTIVITIES DURING THE QUARTER

Several unplanned activities were assigned to the Economics Analysis office during this quarter:

- a. Mr. DeVuyst, Citoyen Afifi and I were assigned to work on the reformation program for OZACAF. Mr. DeVuyst is working on property inventory; Citoyen Afifi has been assigned to the committee on finances; and I have been working on modifying OZACAF's "organigramme".
- b. Citoyen Afifif and Mr. DeVuyst have been on two field trips to SDahba to work on the agriproject for Gecamines.
- c. There were several meetings with the President of the PRAGMA Corporation to discuss my 1984-1985 workscope and contract.
- d. There were several discussions with Mr. Ross Wherry on my 1984-1985 workscope.
- e. Several meetings were held with Mr. Henri Josserand to talk about agricultural statistics.
- f. I met with Mr. Muzena of the American Embassy to talk about agricultural statistics.
- g. Citoyen Bokisila was called upon to work on various tasks assigned to him by the Director of Project 070.

III. COMMENTS AND SPECIAL PROBLEMS ENCOUNTERED

The main problems for this quarter were:

1. The interference of the reformation program of OZACAF and
2. The interference of the planning program prepared by Mr. Noudeu and for which he wants to be of outmost priority.

IV. ACTIVITIES PLANNED FOR NEXT QUARTER

1. vacation
2. finish the final reports on manioc and cocoa and rubber.
3. continuation of on-the-job training for the Zairian staff
4. carry out the various tasks that may be assigned by the Department of Agriculture.

INDIVIDUAL TEAM MEMBERS QUARTERLY REPORT

PRAGMA TEAM TO USAID PROJECT 070
Studies and Program Service
Department of Agriculture
Republic of Zaire

Name: Chan Nguyen
Position: Planning Bureau Advisor
Period Covered: April 1 to June 30, 1984

1. STATUS OF ACTIVITIES PLANNED FOR THE QUARTER L(See Section IV of previous report)

The field trip was carried out in spite of several unplanned activities during this quarter. Citoyen Imuine, the Planning Bureau Chief, and I left for Kasai Oriental on March 27, 1984 on Scibe Zaire. That same day in the MPKO headquarters, we held a meeting to discuss our itinerary and schedule with the local authorities and the staff of PMKO. The following day, we met with the Vice Governor of Kasai Oriental. We obtained his administrative and logistical support. We then departed for NGandajika. From Thursday March 29 until Tuesday April 3, 1984, we visited the following zones: Ngandajika, Kabinda Mwene Ditu, Tsilengo, Miabi, and Kabeya Kamwanga. I returned to Kinshasa on April 3rd after having a long discussion with the Inspector of the Regional Agriculture Service, the Regional Planning Bureau Chief, the INS representative and the Livestock Development chief to map out suitable areas for future agricultural development. It should be noted that in my contact with local authorities, corn growers, farmers and traders, everyone agreed that price liberalization has had a positive effect on increasing agricultural production. The commissioner of the Kabinda subregion stated that "since I have been here in this position for four years, this is the first time in which this area has not needed to import corn from Kongolo during the January to April period. This area now produces enough corn for its own use".

Citoyen Kalombo's thesis was finalized and copies given to Ross Wherry, Citoyen Mubenga, Dr. Aga Khan and Jack Thompson on May 7, 1984. The first draft of Matesso's thesis was almost completed in June, 1984.

The Bandundu report was published this quarter and will be available for distribution next quarter.

After receiving the necessary funds from the World Bank,

and authorization from the GOZ the Kawai Occidental team left for Kananga on May 18th to do a diagnostic survey. They will return on June 22, 1984.

I left on vacation on June 17, 1984.

II. UNPLANNED ACTIVITIES DURING THE QUARTER

Several unforeseen meetings and contacts were held with international experts to discuss agricultural development, marketing and pricing policy, and the preparation of the five-year national agricultural development plan. Following is a summary of the meetings and topics of discussion:

<u>Topics of Discussion</u>	<u>Participants</u>
Five-year agricultural development plan	Officials from the Departments of Plan, and of Agriculture, members of INS, World Bank and the German Cooperation Mission
Statistical collection and future plans	USAID staffers, Dr. Henri Josserand, Dr. James Riordan (TDY) 1
Project 070 progress, work plan and extension	Jacques Defay, Ross Wherry, USAID staff
Agricultural planning seminar (two sessions)	Service of Planning and Studies staffers
Marketing improvements and pricing policy	Mr. Vandeborgne and Mr. Creupelanat, FAO, Rome
Agricultural development in Zaire	Mr. Kevers, AGRE INGENIEURS CONSEILS, Brussels
Poultry development	Mr. Dini Paula (Hy Line Indian River Co.)
Job and skills program for Africa	Dr. Fatchamps, International Labor Organization

III. COMMENTS AND SPECIAL PROBLEMS ENCOUNTERED

There were no serious problems this quarter. The project has been making steady progress. Hopefully the agricultural-planning office will be equipped with a minicomputer to strengthen its planning capabilities.

IV. ACTIVITIES PLANNED FOR NEXT QUARTER

- a. Vacation: Return on August 23, 1984.
- b. Continue on-the-job training for the new Zairian staffers in the agricultural planning office.
- c. Assist the BOZ-DOA in the preparation of the five-year agricultural development plan.

During my vacation, I will spend five days in Washington for a debriefing and briefing with PRAGMA and five days in California attending a session on computer programming. This should take place the month of June.