

UNCLASSIFIED

Annual Budget Submission

FY 1988

CAMEROON

**CENTRAL AFRICAN
REPUBLIC**

EQUATORIAL GUINEA

BEST AVAILABLE



June 1986

**Agency for International Development
Washington, D.C.**

UNCLASSIFIED

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**IT IS PREPARED ANNUALLY AND USED
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**IT DOES NOT REPRESENT
OFFICIAL AGENCY POLICY.**

USAID/CAMEROON

FY 1988 ANNUAL BUDGET SUBMISSION

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II. CENTRAL AFRICAN REPUBLIC

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I. C A M E R O O N - 631

FY 1988 ANNUAL BUDGET SUBMISSION
TABLE I - LONG RANGE PLAN BY APPROPRIATION ACCOUNT (\$000) ^{a/}

631 CAMEROON

	FY 1985	FY 1986	---FY 1987---		FY 1988	----- PLANNING PERIOD-----				
	ACTUAL	ESTIMATE	CP	ESTIMATE	AAPL	1989	1990	1991	1992	
AGRICULTURE, RURAL DEV. AND NUTRITION										
TOTAL	14,120	9,155	13,338	10,437	15,975	15,230	15,100	15,100	15,100	
GRANTS	10,515	9,155	13,338	10,437	14,975	14,230	10,100	13,100	10,000	
LOANS	3,605	---	---	---	1,000	1,000	5,000	2,000	5,100	
POPULATION PLANNING										
TOTAL	---	---	---	---	---	---	1,000	1,000	1,000	
GRANTS	---	---	---	---	---	---	1,000	1,000	1,000	
LOANS	---	---	---	---	---	---	---	---	---	
(CENT PROC COMMOD)					(---					
HEALTH										
TOTAL	---	400	2,000	2,000	2,000	3,000	---	2,000	2,000	
GRANTS	---	400	2,000	2,000	2,000	3,000	---	2,000	2,000	
LOANS	---	---	---	---	---	---	---	---	---	
EDUCATION										
TOTAL	5,502	11,195	6,357	6,357	4,125	4,500	5,000	5,000	5,000	
GRANTS	2,502	2,735	2,952	2,952	4,125	3,500	3,000	3,000	3,000	
LOANS	3,000	8,460	3,405	3,405	---	1,000	2,000	2,000	2,000	
SELECTED DEVELOPMENT ACTIVITIES										
TOTAL	---	40	195	3,096	2,000	2,000	4,000	2,000	2,000	
GRANTS	---	40	195	3,096	2,000	2,000	4,000	2,000	2,000	
LOANS	---	---	---	---	---	---	---	---	---	
SUBTOTAL FUNCTIONAL ACCOUNTS										
TOTAL	19,622	20,790	21,890	21,890	24,100	24,730	25,100	25,100	25,100	
GRANTS	13,017	12,275	18,485	18,485	23,100	22,730	18,100	21,100	18,000	
LOANS	6,605	8,460	3,405	3,405	1,000	2,000	7,000	4,000	7,100	
TOTAL DA ACCOUNT										
TOTAL	19,622	20,790	21,890	21,890	24,100	24,730	25,100	25,100	25,100	
GRANTS	13,017	12,275	18,485	18,485	23,100	22,730	18,100	21,100	18,000	
LOANS	6,605	8,460	3,405	3,405	1,000	2,000	7,000	4,000	7,100	

PL 480

TITLE II (4,560) --- --- --- --- --- --- --- --- ---

a/ Accounts inapplicable to Cameroon have been omitted (i.e., International Disaster Assistance, Economic Support Fund, and Housing Guarantees).

FY 1988 ANNUAL BUDGET SUBMISSION
 TABLE III - PROJECT OBLIGATIONS BY APPROPRIATION
 (\$000)

631 - CAMEROON

APPROPRIATION ACCOUNT			FY 86	FY 87	FY 88
PROJECT NO.	TITLE	L/G	ESTIMATE	ESTIMATE	AAPL
<u>AGRICULTURE, RURAL DEVELOPMENT AND NUTRITION</u>					
6310008	Agriculture Management and Planning	G	2,000	900	---
6310059	Agriculture Management and Planning II	G	-----	---	2,000
6310059	Agriculture Management and Planning II	L	-----	---	1,000
6310023	North Cameroon Seed Multiplication II	G	589	1140	---
6310031	Agriculture Education	G	2,400	4,000	2,460
6310052	National Cereals Research/Extension II	G	2,700	2,573	6,200
6310057	Credit Union Development II	G	566	1,224	710
631-0063	Agriculture Input and Marketing		---	---	3,005
631-0058	Tropical Roots and Tuber Research	G ^{1/}	694	(1,600)	(1,600)
6310510	Program Development and Support II	G	206	600	600
	APPROPRIATION TOTALS		9,155	10,437	15,975
	GRANTS		9,155	10,437	14,975
	LOANS		---	---	1,000
HEALTH					
631-0056	Maternal and child Health Support	G	---	2,000	2,000
631-0510	Project Development and Support	G	400	---	---
	APPROPRIATION TOTALS		400	2,000	2,000
	GRANTS		400	2,000	2,000
	LOANS		---	---	---
EDUCATION					
6310033	Support to Primary Education	G	2,000	1,850	3,014
6310033	Support to Primary Education	L	8,460	3,405	---
6310053	OICI Vocational Training (PVO)	G	665	1,102	---
6310062	General Training Support	G	---	---	1,000
6980433.8	AMDP (buy in and of Mission OYB)	G	55	---	---
6310510	Program Development and Support II	G	15	---	111
	APPROPRIATION TOTALS		11,195	6,357	4,125
	GRANTS		2,735	2,952	4,125
	LOANS		8,460	3,405	---

SELECTED DEVELOPMENT ACTIVITIES

6310060	Private Enterprise Support	G	---	1,500	1,000
6310061	PVO Support	G	---	1,401	1,000
6310510	Project Development and Support II	G	40	195	---
	APPROPRIATION TOTALS		40	3,096	2,000
	GRANTS		40	3,096	2,000
	LOANS		---	---	---
	DA ACCOUNT TOTALS		20,790	21,890	24,100
	GRANTS		12,275	18,485	23,100
	LOANS		8,460	3,405	1,000

1/ Per State 123464 Project will be centrally funded after FY86

FY1988 ANNUAL BUDGET SUBMISSION
TABLE IV PROJECT BUDGET DATA
(\$000)

PROGRAM: CAMEROON - 631

PROJECT TITLE	* L PROJECT / NUMBER	FY OF INITIATION	FY OF FINAL OBLIG	TOTAL PROJ COST	TOTAL OBLG THRU FY 85	PIPE-LINE AS OF FY 86	MORT-GAGE OBS	FY 86 EXP	FY 87 EST	FY 87 EXP	FY 88 PRO-POSED OBLIG	SPECIAL CODES	ITEM NUMBER
<u>AGRICULTURE, RURAL DEV. AND NUTRITION</u>													
NORTH CAMEROON LIVESTOCK AND AG DEV.	G 631-0004	78	84	6,200	5,100	5,100	123	---	---	123	---	---	---
				SUBCAT:FMAI	% PVO								
AGRICULTURAL MANAGEMENT AND PLANNING	G 631-0008	79	86	8,800	9,700	6,800	2,739	900	2,000	1,200	900	1,087	5,316
				SUBCAT:FMPA	% PVO								
NATIONAL CEREALS RESEARCH AND EXTENSION	G 631-0013	79	84	7,697	7,697	7,697	1,106	---	---	800	---	---	5,315
				SUBCAT:FMDS	% PVO								
SMALL FARMER LIVESTOCK/POULTRY DEV. (PVO)	G 631-0015	80	83	1,285	1,285	1,285	8	---	---	8	---	---	PVO
				SUBCAT:FINKD	% PVO	100							
SMALL FARMER FISH PRODUCTION	G 631-0022	80	83	858	757	597	102	---	---	102	---	---	PC 7,286
				SUBCAT:FMPD	% PVO								
NORTH CAMEROON SEED MULTIPLICATION II	G 631-0023	82	86	8,040	9,180	7,451	5,017	1,140	589	1,400	1,140	1,770	5,312
				SUBCAT:FMAI	% PVO								
NORTH CAMEROON SEED MULTIPLICATION II	L 631-0023	82	86	5,600	5,600	5,600	5,338	---	---	2,000	---	2,000	7,287
				SUBCAT:FMAI	% PVO								
NATIONAL FOOD CROP PROTECTION	G 631-0024	79	82	1,420	1,420	1,420	261	---	---	261	---	---	5,311
				SUBCAT:FNEEX	% PVO								
AGRICULTURAL EDUCATION	G 631-0031	82	85	16,670	16,670	7,810	4,816	6,460	2400	2,800	4,000	3,026	5,309
				SUBCAT:FNTE	% PVO								
AGRICULTURAL EDUCATION	L 631-0031	82	88	26,351	26,351	26,351	26,314	---	---	---	---	8,491	5,310
				SUBCAT:FNTE	% PVO								
CREDIT UNION DEVELOPMENT (PVO)	G 631-0044	80	83	1,600	1,600	1,600	375	---	---	375	---	---	PVO 7,289
				SUBCAT:FNIL	% PVO	100							

FY1988 ANNUAL BUDGET SUBMISSION
TABLE IV PROJECT BUDGET DATA

PROGRAM: CAMEROON - 631

PROJECT TITLE	* L PROJECT / NUMBER G	FY OF INITIATION OBLIG	FY OF FINAL OBLIG	TOTAL PRO-JECT AUTH.	TOTAL COST PLAN- MED	OBLG THRU FY 85 LINE AS OF FY 86	MORT- GAGE	FY 86 OBS	FY 86 EXP	FY 87 EST. OBLIG.	FY 87 EXP	FY 88 PRO-POSED OBLIG	SPEC CODE
NATIONAL CEREALS RESEARCH AND EXTENSION II	G 631-0052	85	93	35,422	35,422	2,950	2,931	2,700	800	2,573	1,500	6,200	---
					SUBCAT:FMS	% PVO							
NATIONAL CEREALS RESEARCH AND EXTENSION II	L 631-0052	85	87	3,605	3,605	3,605	3,605	---	---	---	1,000	---	---
					SUBCAT:FMS	% PVO							
CREDIT UNION DEVELOPMENT II (PVO)	G 631-0057	86	88	2,500	2,500	---	---	566	---	1,224	555	710	PVO
					SUBCAT:FMS	% PVO							
TROPICAL ROOTS AND TUBER/ RESEARCH	G 631-0058	86	88	---	5,800	---	---	694	---	(1,600)	(600)	(1,600)	---
					SUBCAT:FMS	% PVO							
AGRICULTURE MANAGEMENT AND PLANNING PHASE II	G 631-0059	88	91	---	10,000	---	---	---	---	---	---	2,000	---
	L 631-0059	88	89	---	3,000	---	---	---	---	---	---	1,000	---
					SUBCAT:FMS	% PVO							
AGRICULTURE INPUTS AND MARKETING	G 631-0063	88	92	---	30,000	---	---	---	---	---	---	3,005	PC
					SUBCAT:FMS	% PVO							
PROGRAM DEV. AND SUPPORT - CAMEROON	G 631-0510	85	C	---	---	---	---	206	206	600	600	600	---
					SUBCAT:FMS	% PVO							
TOTAL FOR ACCOUNT GRANTS				126,048	175,687	78,266	62, .5	45,312	9,155	10,437	20,029	15,975	
LOANS				90,492	137,131	42,710	17,478	45,312	9,155	10,437	8,538	14,975	
				35,556	38,556	35,556	35,257	---	---	---	11,491	1,000	

L/ P/L State 123464 funding beyond FY 86 to be from AFR regional sources.

Y1988 ANNUAL BUDGET SUBMISSION
TABLE IV PROJECT BUDGET DATA

PROGRAM: CAMEROON - 631

PROJECT TITLE	* L PROJECT / NUMBER	FY OF INITIATION	FY OF FINAL OBLIG	TOTAL PROJ- JECT AUTH.	TOTAL COST PLAN- MED	OBLG THRU FY 85	FY 85 PIPE- LINE AS OF FY 86	MORT- GAGE	FY 86 OBS	FY 86 EXP	FY 87 EST. OBLIG.	FY 87 EST. EXP	FY 88 PRO-POSED OBLIG	SPECIAL CODES
<u>HEALTH</u>														
NORTHERN WELLS PHASE II (PVO)	G 631-0051	84	84	820	820	820	738	---	---	468	---	270	---	WA
					SUBCAT:HEPV		% PVO							
MATERNAL AND CHILD HEALTH SUPPORT	G 631-0056	87	89	---	8,000	---	---	---	---	---	2,000	1,225	2,000	.IM
					SUBCAT:HEPV		% PVO							
PROGRAM DEV. AND SUPPORT - CAMEROON	G 631-0510	85	C	---	---	400	---	---	400	200	---	200	---	---
					SUBCAT:HEPP		% PVO							
TOTAL FOR ACCOUNT				820	8,820	1,220	738	---	400	668	2,000	1,695	2,000	
GRANTS				820	8,820	1,220	738	---	400	668	2,000	1,695	2,000	
LOANS				---	---	---	---	---	---	---	---	---	---	

FY1988 ANNUAL BUDGET SUBMISSION
TABLE IV PROJECT BUDGET DATA

PROGRAM: CAMEROON - 631

PROJECT TITLE	* L PROJECT / NUMBER	FY OF INITIAL OBLIG	FY OF FINAL OBLIG	TOTAL PROJECT AUTH.	TOTAL COST PLAN- MED	OBLG THRU FY 85	FY 85 PIPELINE AS OF FY 86	MORTGAGE AS OF FY 86	FY 86 OBS	FY 86 EXP	FY 87 EST. OBLIG.	FY 87 EXP	FY 88 PROPOSED OBLIG	SPECIAL I CODES M
SUPPORT TO PRIMARY EDUCATION	G 631-0033	84	88	11,364	11,364	4,345	3,779	5,019	2,000	1,500	1,850	2,500	3,014	PC
SUPPORT TO PRIMARY EDUCATION	L 631-0033	84	87	16,265	16,265	4,400	4,400	3,405	8,460	---	3,405	4,700	---	---
AID/M FUNDED UICI VOCATIONAL TRAINING (PVO)	G 631-0053	85	88	---	2,767	1,000	1,000	1,102	665	200	1,102	415	---	PVO
GENERAL TRAINING SUPPORT	G 631-0062	88	95	---	21,000	---	---	---	---	---	---	---	1,000	---
AIDP (BUY IN)	G 698-0433.08	-	-	---	---	---	---	---	55	---	---	55	---	---
PROGRAM DEV. AND SUPPORT-CAMEROON	G 631-0510	85	C	---	---	15	---	---	15	15	---	---	111	---
TOTAL FOR ACCOUNT				27,629	51,396	9,760	9,179	9,526	11,195	1,715	6,357	7,670	4,125	
GRANTS				11,364	35,131	5,360	4,779	6,121	2,735	1,715	2,952	2,970	4,125	
LOANS				16,265	16,265	4,400	4,400	3,405	8,460	---	3,405	4,700	---	

FY1988 ANNUAL BUDGET SUBMISSION
TABLE IV PROJECT BUDGET DATA

PROGRAM: CAMEROON - 631

PROJECT TITLE	* L PROJECT / NUMBER G	FY OF INITIATION OBLIG	FY OF FINAL OBLIG	TOTAL PROJ- JECT AUTH.	TOTAL COST PLAN- MED	OBLG THRU FY 85	FY 85 PIPE- LINE	MORT- GAGE AS OF FY 86	FY 86 OBS	FY 86 EXP	FY 87 EST. OBLIG.	FY 87 EXP	FY 88 PRJ- POSED OBLIG	SPECI CODES
PRIVATE ENTERPRISE	G 631-0060	87	91	---	2,500	---	---	---	---	---	1,500	100	1,000	PRZ
					SUBCAT:FNPE	% PVO								
PVO SUPPORT	G 631-0061	87	91	---	4,000	---	---	---	---	---	1,401	500	1,000	PVO
					SUBCAT:FNPV	% PVO 100								
PROGRAM DEVELOPMENT AND SUPPORT CAMEROON	G 631-0510	85	C	---	---	---	---	---	40	40	195	195	---	---
TOTAL FOR ACCOUNT				---	6,500	---	---	---	40	40	3,096	795	2,000	
GRANTS				---	6,500	---	---	---	40	40	3,096	795	2,000	
LOANS				---	---	---	---	---	---	---	---	---	---	
TOTAL APPROPRIATION TOTAL				154,497	242,403	89,518	62,652	54,838	20,790	12,498	21,890	30,189	24,100	
GRANT				102,676	187,582	49,562	22,995	51,433	12,330	10,498	18,485	13,998	23,100	
LOAN				51,821	54,821	39,956	39,657	3,405	8,460	2,000	3,405	16,191	1,000	

AFRICA BUREAU TABLE I
ACTUAL MANAGEMENT UNITS REQUIRED FOR MISSION AND PROJECT ADMINISTRATION - FY-86
(In person months per year)

	U.S. PERSONNEL		FOREIGN SERVICE NATIONALS		THIRD COUNTRY NATIONALS		TOTALS	
	USDH OE Funded	Project PSC	FSMDH OE Funded	Project PSC	TCMDH OE Funded	Project PSC	ADM	PORT
<u>Program Management</u>								
Director	XX						12	0
Deputy Director	XX						12	0
Director's Secretary	XX						12	0
Deputy Director Secretary		XX					8	0
Director's Chauffeur			XX				12	0
Regional Legal Adviser	XX						9	0
Program Officer	XX						10	2
Deputy Program Officer	XX						10	2
Program Economist	XX						12	0
Assistant Program Economist					XX		7	0
Program Specialist			XX				10	2
Program Secretary			XX				8	4
Program Clerk Typist				XX			9	2
Agric and Rural Dev Officer	XX						10	2
Deputy MUO	XX						9	3
Assistant MUO		XX					3	9
Administrative Assistant		XX					12	0
Administrative Assistant					XX		6	6
Assistant Project Manager					XX		3	9
Secretary					XX		3	9
Clerk/Typist					XX		3	9
EMU Officer							4	8
Secretary					XX		8	4
Clerk/Typist					XX		2	10
Clerk/Typist					XX		1	11
PUE Officer	XX						3	9
Assistant PUE Officer	XX						8	4
Assistant PUE Officer	XX						3	9

AFRICA BUREAU TABLE I
ACTUAL MANAGEMENT UNITS REQUIRED FOR MISSION AND PROJECT ADMINISTRATION - FY-86
(In person months per year)

	<u>U.S. PERSONNEL</u>		<u>FOREIGN SERVICE NATIONALS</u>		<u>THIRD COUNTRY NATIONALS</u>		<u>TOTALS</u>			
	<u>USDH</u>	<u>OE Funded</u>	<u>Project</u>	<u>PSC</u>	<u>FSNDH</u>	<u>OE Funded</u>	<u>Project</u>	<u>PSC</u>	<u>ADM</u>	<u>PORT</u>
Gen. Eng. Officer	XX								1	6
Asst. Gen. Eng. Officer							XX		3	8
Secretary				XX					3	9
Audio Visual Coord.							XX		6	6
Audio Visual Tech.				XX					6	6
Audio Visual Tech.				XX					6	6
Clerk/Typist				XX					0	0
<u>Financial Management</u>										
Contoller	XX								10	2
BAA Officer	XX								12	0
Finacial Analyst	XX								1	6
Chief Accountant				XX					2	10
Accountant				XX					6	6
Accountant				XX					6	6
Acct Technician							XX		2	10
Acct Technician							XX		10	2
Voucher Examiner							XX		10	2
Voucher Examiner							XX		6	6
Secretary							XX		10	2
Clerk Typist							XX		10	2
<u>Administrative Management</u>										
Management Officer	XX								12	0
Administrative Assistant				XX					10	0
Administrative Assistant				XX					12	0
Travel Assistant							XX		6	6
Many Supervisor								XX	12	0
Secretary							XX		12	0
C&R Supervisor							XX		9	3
Asst. C&R Supervisor							XX		9	3
Clerk Typist									9	3
Mail Clerk									9	3

AFRICA BUREAU TABLE I
ACTUAL MANAGEMENT UNITS REQUIRED FOR MISSION AND PROJECT ADMINISTRATION - FY-86
(In person months per year)

	<u>U.S. PERSONNEL</u>		<u>FOREIGN SERVICE NATIONALS</u>		<u>THIRD COUNTRY NATIONALS</u>		<u>TOTALS</u>	
	<u>USDH</u>	<u>OE Funded Project</u>	<u>FSMOH</u>	<u>OE Funded Project</u>	<u>TCMDH</u>	<u>OE Funded Project</u>	<u>ADM</u>	<u>PORT</u>
Telcom Spec. Svp					xx		6	6
Radio/Tel Opr			xx				3	9
Translator			xx				1	11
Translator					xx		1	11
Clerk Typist					xx		1	11
Librarian		xx					1	11
Dup Mach opr			xx				6	6
Dup Mach opr			xx				9	3
Receptionist			xx				12	0
Bldg Support Coord.		xx					9	3
Janitor			xx				12	0
Bldg Maint			xx				12	0
Janitor			xx				12	0
Janitor			xx				12	0
Dispatcher			xx				6	6
Driver			xx				6	6
Driver			xx				6	6
Driver			xx				6	6
Driver			xx				6	6
Driver			xx				6	6
Driver			xx				6	6
Driver			xx				6	6
Driver			xx				6	6
Driver			xx				6	6
Driver			xx				6	6
MCU ADM Officer		xx					0	12
Vehicle Syst Spec		xx					0	12

AFRICA BUREAU TABLE I
 ACTUAL MANAGEMENT UNITS REQUIRED FOR MISSION AND PROJECT ADMINISTRATION - FY-86
 (In person months per year)

	U.S. PERSONNEL		FOREIGN SERVICE NATIONALS		THIRD COUNTRY NATIONALS		TOTALS		
	USDH	OE Funded	FSNDH	OE Funded	TCNDH	OE Funded	REDSO	AID/M-TDY	ADM
<u>Bilateral Projects</u>									
631-0008	AG MGT & PLNG.	xx							2
631-0008	AG MGT & PLNG.		xx						0
631-0013	NCRE I		xx(PASA)						0
631-0013	NCRE I		xx						0
631-0015	SMALL FARM. LIVE-STOCK AND AG DEV.		xx						0
631-0022	SMALL FARM FISH PRODUCTION		xx						0
631-0023	MCSM II	xx							0
631-0031	AG EDUCATION	xx							2
631-0031	AG EDUCATION			xx					3
631-0033	SUPP TO PRIM EDU	xx							0
631-0044	CREDIT UNION DEV			xx					1
631-0051	NORTHERN WELLS II	xx							3
631-0052	NCRE II		xx(PASA)						0
631-0052	NCRE II		xx						2
631-0510	PU&S	xx							3
653-0001	E.G. AG DEV -	xx							0
653-0002	E.G. COOP DEV	xx							0
676-0015	CAR Rural DEV	xx							2
676-0016	CAR Pest Harvest Systems	xx							0

AFRICA BUREAU TABLE I
ACTUAL MANAGEMENT UNITS REQUIRED FOR MISSION AND PROJECT ADMINISTRATION - FY-86

(In person months per year)

	U.S. PERSONNEL		FOREIGN SERVICE NATIONALS		THIRD COUNTRY NATIONALS		TOTALS	
	USDH	PSC	FSM	PSC	ICMDH	PSC	ADM	PORT
	OE Funded	Project	OE Funded	Project	OE Funded	Project	ADM	PORT
<u>Regional Projects</u>								
698-0393		SAFGRAD	xx(PASA)				0	1
693-0393		SAFGRAD	xx				0	1
698-0408.01		Schistosomiasis	xx				0	1
698-0408.01		Schistosomiasis		xx			1	6
698-0433.8		AMDP II(CAM)	xx				2	5
698-0433.29		AM.P II (CAR)	xx				0	3
698-0433.34		AMDP II (E.G.)	xx				0	2
698-0506.31		SPAP (CAM)	xx				0	0
698-0506.76		SPAP (CAR)	xx				0	0
<u>Centally funded Projects</u>								
931-1310		CRSP-Beans/Compeas					0	2
932-0604.C3		JNPIEGO		xx			1	5
932-0537		Family Health Int'nal		xx			0	5
932-0955		Family planning Int'nal. Asst		xx			0	3
936-3017		RAPID II & CDDU		xx			0	1
936-5428		Wasting house A.T. Internat'ional II		xx			0	1
936-6542		Innovative Scientific Research		xx			0	1
936-5927		PRITECH: Child Survival		xx			0	1
		Activities		xx			0	2
		MFP(IFFLP)		xx			0	1
		Migration & Fertility Study		xx			0	1

FY 1988 ANNUAL BUDGET SUBMISSION
 MODIFICATIONS TO AUTHORIZED & PLANNED
 LIFE OF PROJECT COST & PROJECT COMPLETION DATE
 (\$000)

Project Number	Project Name	Date of Initial Obligation	Authorized		Current LDP	Proposed Amendment To LOP (\$)	Original PACD In Proj. Agrmt.	Current PACD	Proposed PACD
			LoP (\$)	Proj. Agrmt.					
<u>CAMEROON</u>									
631-0008	Agriculture Management and Planning	8/79	4,200	7,697	8,800	-	3/85	6/87	6/89 1/
631-0013	National Cereals Research and Extension I	8/79	7,697	7,697	7,697	-	6/85	12/86	---
631-0015	Small Farmer Livestock and Poultry Dev.	3/80	1,285	1,285	1,285	-	2/85	9/87	---
631-0022	Small Farmer Fish Production	8/80	858	858	757	-	3/84	6/86	---
631-0023	North Cameroon Seed Multiplication II	7/82	8,040	8,040	8,040	-	12/87	3/88	---
631-0023	North Cameroon Seed Multiplication II (Loan)	7/82	5,600	5,600	5,600	-	12/87	3/88	---
631-0031	Agricultural Education (Grant)	7/82	16,670	16,670	16,670	-	9/88	9/88	---
631-0031	Agricultural Education (Loan)	7/82	26,351	26,351	26,351	-	9/88	9/88	---
631-0033	Support to Primary Edu. (Grant)	3/84	11,364	11,364	11,364	-	1/89	6/90	---
631-0033	Support to Primary Edu. (Loan)	3/84	16,265	16,265	16,265	-	1/89	6/90	---
631-0044	Credit Union Development	8/80	1,600	1,600	1,600	-	8/80	12/86	---
631-0051	Northern Wells II	8/84	820	820	820	-	6/87	6/87	---
631-0052	National Cereals Research and Extension II (Grant)	2/85	35,422	35,422	35,422	-	2/95	2/95	---
631-0052	National Cereals Research and Extension II (Loan)	2/85	3,605	3,605	3,605	-	2/95	2/95	---
631-0050	Program and Dev. Support II (PDS)	1/85	---	---	---	---	Continuing	Continuing	---

AFRICA BUREAU TABLE 2
 FY 1988 ANNUAL BUDGET SUBMISSION
 MODIFICATIONS TO AUTHORIZED & PLANNED
 LIFE OF PROJECT COST & PROJECT COMPLETION DATE
 (\$000)

Project Number	Project Name	Date of Initial Obligation	Authorized Loy. (\$) In Proj. Agrmt.	Current LOP	Proposed Amendment To LOP (\$)		Original PACD In Proj. Agrmt.	Current PACD	Proposed PACD
<u>EQUATORIAL GUINEA</u>									
653-0001	Agriculture Development	1/81	2,000	2,000	-	-	6/83	8/87	-
653-0002	Cooperative Development	8/83	3,000	3,000	-	-	8/87	8/87	-
653-0004	Cooperative Development II	8/86	---	5,000	-	-	---	---	8/92
<u>CENTRAL AFRICAN REPUBLIC</u>									
631-0015	Rural Development	6/82	1,000	1,000	-	-	12/85	12/88	-
676-0016	Post Harvest Food Systems	8/84	3,700	3,700	-	-	9/89	9/89	-
676-0017	Rural Enterprise Development	8/86	---	5,000	-	-	-	-	8/90
676-0020	Civil Service Reform	8/87	---	600	-	-	---	---	8/88

AFRICA BUREAU TABLE 4
FY 1988 ANNUAL BUDGET SUBMISSION

PVO ACTIVITY
(\$000)

<u>Project #</u>	<u>Project Name*</u>	<u>PVO Name</u> <u>(US/Non US)</u>	<u>Functional</u> <u>Account</u>	<u>Span of</u> <u>PVO LOP</u>	<u>PVO LOP for</u> <u>Total project</u> <u>and % of Total</u>	<u>FY-86</u> <u>Obligations</u>	<u>FY-87</u> <u>Obligations</u>	<u>FY-88</u> <u>Obligations</u>
631-0057	CREDIT UNION DEVELOPMENT II - (B)	CUNA/US	ARDN	86-91	2,500 100%	566	1,224	710
631-0053	OICI VOCATIONAL TRAINING (B)	OICI/US	EHR	85-90	2,767 100%	665	952	150
631-0051	NORTHERN WELLS (B)	CARE/US	HRDN	84-87	820 100%	---	---	---
631-0061	PVO SUPPORT (B)	TO BE DETERMINED	SDA	87-92	4,000 100%	---	1,401	1,000
932-0955	UJOUNGOLO BIRTH SPACING CLINIC (C)	FPIA/US	P	Indefinite	277 100%	---	---	---

PRIVATE SECTOR ACTIVITIES
AFR TABLE 5
(\$000)

PROGRAM: CAMEROON

Project #	Project Name*	Implementing Organization (US/Non-US)	Functional Account	Private Sector LOP Span	Priv. Sect. LOP Total project and % of Total	FY-86 Obligations	FY-87 Obligations	FY-88 Obligations
<u>AGRICULTURE, RURAL DEV. AND NUTRITION</u>								
631-0004	NORTH CAMEROON LIVESTOCK AND AG DEV.	Experis Inc/US	ARDN	79-86	5,100 50%	---	---	---
631-0008	AGRICULTURAL MANAGEMENT AND PLANNING	USDA/PASA	ARDN	79-87	8,800 0%	2,000	900	---
631-0013	NATIONAL CEREALS RESEARCH AND EXTENSION	IITA/Non-US	ARDN	79-86	7,697 0%	---	---	---
631-0015	SMALL FARMER LIVESTOCK/POULTRY DEV. (PYO)	HPI/US	ARDN	80-86	1,285 75%	---	---	---
631-0022	SMALL FARMER FISH PRODUCTION	PC/US	ARDN	80-86	757 75%	---	---	---
631-0023	NORTH CAMEROON SEED MULTIPLICATION II	OAC/US	ARDN	82-88	8,040 (G) 10%	589	1,140	---
631-0023	NORTH CAMEROON SEED MULTIPLICATION II	OAC/US	ARDN	82-88	5,600 (L) 0%	---	---	---
631-0031	AGRICULTURAL EDUCATION	UNIV. OF FLORIDA	ARDN	82-88	16,670 (G) 0%	2,400	4,000	---
631-0031	AGRICULTURAL EDUCATION	UNIV. OF FLORIDA	ARDN	82-88	26,351 (L) 0%	---	---	---
631-0044	CREDIT UNION DEVELOPMENT (PYO)	CUMA	ARDN	80-86	1,600 (G) 100%	---	---	---
631-0052	NATIONAL CEREALS RESEARCH AND EXTENSION II	IITA/Non-US	ARDN	85-95	35,422 (G) 25%	2,700	2,573	---
631-0052	NATIONAL CEREALS RESEARCH AND EXTENSION II	IITA/Non-US	ARDN	85-95	3,605 (L) 0%	---	---	---
631-0057	CREDIT UNION DEVELOPMENT II (PYO)	CUMA/US	ARDN	86-91	2,800 100%	566	1,224	---
631-0059	AGRICULTURAL MANAGEMENT AND PLANNING, PHASE II	USDA/PASA	ARDN	88-93	10,000 (G) 0%	---	---	\$5,000
	AGRICULTURE MANAGEMENT AND PLANNING, PHASE II	USDA/PASA	ARDN	88/93	3,000 (L) ---	---	---	---

PRIVATE SECTOR ACTIVITIES
AFR TABLE 5
(\$000)

PROGRAM: CAMEROON

<u>Project #</u>	<u>Project Name*</u>	<u>Implementing Organization (US/Non US)</u>	<u>Functional Account</u>	<u>Private Sector LOP Span</u>	<u>Priv. Sect. LOP Total project and % of Total</u>	<u>FY-86 Obligations</u>	<u>FY-87 Obligations</u>	<u>FY-88 Obligations</u>
<u>HEALTH</u>								
631-0051	NORTHERN WELLS PHASE II (PVO)	CARE/US	H	84-87	820 100%	---	---	---
631-0056	MATERNAL AND CHILD HEALTH SUPPORT	TO BE DETERMINED/US	H	87-92	8,000 25%	---	2,000	2,000
<u>EDUCATION AND HUMAN RESOURCES</u>								
631-0033	SUPPORT TO PRIMARY EDUCATION	UNIV. SOUTHERN CALIF/US	EHR	84-94	11,364(G) 0%	2,000	2,000	---
631-0033	SUPPORT TO PRIMARY EDUCATION	UNIV. SOUTHERN CALIF/US	EHR	84-94	16,265 (L) 0%	8,460	3,405	---
631-0053	AID/M FUNDED OICI VOCATIONAL TRAINING (PVO)	OICI/US	EHR	85-90	2,767 100%	665	1,102	---
631-0062	GENERAL PARTICIPANT TRAINING	TO BE DETERMINED	EHR	88-98	21,767 25%	---	---	1,000
<u>SPECIAL DEVELOPMENT ACTIVITIES</u>								
631-0060	PRIVATE ENTERPRISE SUPPORT	TO BE DETERMINED	SDA	87-92	5,000 100%	---	1,500	1,000
613-0061	PVO SUPPORT	TO BE DETERMINED	SDA	87-92	4,000 100%	---	1,401	1,000
936-5428	AT INTERNATIONAL II	ATI	SDA (C)	84-88	304 100%	---	---	---
TOTAL FOR COUNTRY								
GRANTS								
LOANS								

AFRICA BUREAU TABLE 6
 FY 1988 ANNUAL BUDGET SUBMISSION
 (\$000)

REGIONAL AND CENTRALLY FUNDED ACTIVITIES

<u>Project #</u>	<u>Project Name*</u>	<u>Organization Implementing (US/Non US)</u>	<u>Functional Account</u>	<u>LOP (yrs.)</u>	<u>LOP (\$000)</u>	<u>FY-86 Obligations</u>	<u>FY-87 Obligations</u>	<u>FY-88 Obligations</u>
<u>I. Directly Related To Mission Portfolio:</u>								
698-UJ93	Seal-Arid Food Grain Research and Development (SAFURAD)	AFR/RA	ARDN	3	589	---	---	---
698-U408.01	Health Constraints to Rural Production	AFR/RA	H	6	7,353	---	---	---
698-U433.08	African Manpower Development Program II (AMDP)	AFR/RA	EH8D	CONTINUOUS	1,000	750	100	---
931-1310	Collaborative Research Support Program (CRSP) --BEANS AND CUMPEAS	S+T/AGR	FN	5	957	---	---	---
631-5605	PL 480 Emergency Food Assistance	OFDA	FN	1	4,560	---	---	---
936-5927	PRITECH: Child Survival Activities	ST/H	H	2	300	---	---	---
<u>II. Indirectly Related to Mission Portfolio:</u>								
932-0604.C3	Physicians Post-Graduate Training in Reproductive Health (JHPIEGO)	S+T/POP	D	CONTINUING	---	---	---	---
932-0956	Family Planning International Assistance (FPIA) Primary Health Care Technologies (PRITECH)	S+T/POP S+T/POP	P P	CONTINUING 2	---	---	---	---
936-5428	AT International II	ATI/US	SDA	4	304	---	---	---
932-0537	Family Health International	SF/POP	P	CONTINUING	85	---	---	---

AFRICA BUREAU TABLE 6
 FY 1988 ANNUAL BUDGET SUBMISSION

REGIONAL AND CENTRALLY FUNDED ACTIVITIES

<u>Project #</u>	<u>Project Name*</u>	<u>Organization Implementing (US/Non US)</u>	<u>Functional Account</u>	<u>LOP (yrs)</u>	<u>LOP (\$000)</u>	<u>FY-86 Obligations</u>	<u>FY-87 Obligations</u>	<u>FY-88 Obligation</u>
<u>III. Non Related To Mission Portfolio:</u>								
698-0506.31	Small Project Assistance Program (SPAP)	PEACE CORPS/US	SDA	4	160	---	---	---
936-5542	Innovative Scientific Research	SCI/US	SDA	4	244	---	---	---
631-9801	Human Rights	AMB/US	SDA CONTINUING		73	---	---	---
698-9901.31	Special Self Help	AMB/US	SDA CONTINUING		522	90	---	---
936-3017	RAPID/CCU	ST/POP	P	2	---	---	---	---
	Natural Family Planning (IFFLP)	ST/POP	P	2	---	---	---	---
	Migration and Fertility Study	ST/POP	P	2	---	---	---	---

TABLE 7 - LIST OF PLANNED EVALUATIONS
 FY 1988 ANNUAL BUDGET SUBMISSION
 COUNTRY/OFFICE, USAID/CAMEROON

Project Title (Project No. & Title)	Last Eval Completed (Mo./Yr.)	FY 1987		FY 1988		Reasons/Issues	Funding Source (\$000)	USAID Person Days	Collateral Assistance		
		Start (Qtr)	To (Qtr)	Start (Qtr)	End (Qtr)						
Agricultural Education (631-0031)	6/84	First	Second				Project 20 Mission OE 5	20	20	BIFAD will nominate an outside evaluator 18 days	
							PACD: 9/88 Threshold evaluation to examine implications of an extension of the project or a phase II. Special attention will be paid to the extent the Land Grant Model is being institutionalized.				
Support to Primary Education (631-0033)	2/86 USAID	Second	Third				PACD: 1/89 Implementation project evaluation to determine if project activities will lead to desired objectives. Particular attention will be paid to the quality of instruction teacher trainees are receiving.	Project 10 Mission 5	20	20	REDSO/MCA, EHR Officer
Health Constraints to Rural Production 690-0404.1	3/86 Internal review with Tulane team, GAC and two outside consultants			Second	Third		PACD 12/90 Mid-point evaluation: to determine if project activities will lead to desired objectives. Particular attention will be paid to 1) functioning of the lab 2) usefulness of snail collection 3) placement of trainees and 4) longitudinal studies on schistosomiasis.	Project 25 Mission OE 5	20	20	ST/Health; REDSO/MCA 18 days Regional Health Officer 18 days PSC Public Health Specialist 18 days.

TABLE 7 - LIST OF PLANNED EVALUATIONS
 FY 1988 ANNUAL BUDGET SUBMISSION
 COUNTRY/OFFICE, USAID/CAMEROON

Project Title (Project No. & Title)	FY 1987		FY 1988		Reasons/Issues	Funding		Collateral
	Last Eval Completed	Start To (Mo./Yr.)	Start To (Qtr)	Start To (Qtr)		Source (\$000)	Person Days	
Post Harvest Food Systems (676-0016) CAR	7/86		First	Second	PACD: 9/89 The project is designed to improve crop storage facilities in CAR. This evaluation will examine the results obtained from loss assessment studies and recommend follow up action	Project 10 Mission OE 5	12	IQC Grain Storage specialist 24 days REDSO - Agronomist 24 day
Cooperative Development (653-0002) EG	11/85		Fourth		PACD: 8/90 Second phase of project started. This evaluation will examine the effectiveness and future direction of training, marketing and transportation components of the projects.	Project 10 Mission OE 5	10	CLUSA contract representa 18 days REDSO Project Development Officer 18 da
North Cameroon Seed Multiplication II (631-0023)	7/86		Fourth		PACD: 3/88 End of project evaluation to determine the impact improved seeds have had on improving crop yields	Project 30 Mission OE 5	20	IQC Seed Multiplication specialist 24 days Extension Specialist 24 Agriculture Economist 24
National Cereals Research and Extension II (631-0052)	10/83		First	First	PACD: 2/95 This project is designed to establish a system for conducting adaptive research on cereals crops. The evaluation will examine quality of the research and the extent to which the system	Project 20 Mission OE 5	20	IQC Specialist in Institutional development 18 days. Research System Specialist 18 days.

TABLE 7 - LIST OF PLANNED EVALUATIONS
 FY 1988 ANNUAL BUDGET SUBMISSION
 COUNTRY/OFFICE, USAID/CAMEROON

Project Title (Project no. & (1111))	Last Eval Completed Start To (no./yr.) (qtr) (qtr)	FY 1988		Reasons/Issues	Funding Source (\$000)		Person	Collateral Assistance
		Start To (qtr) (qtr)	To (qtr) (qtr)		USAID	Days		
Agriculture Management and Planning (631-0088)	6/84 Second Second			PACD: 6/88 Threshold evaluation to determine progress made in phase I in developing a capacity to collect and analyse data in the Ministry of Agriculture.	PDS Mission OE 8	20	35	IQC Agriculture Economist 18 days. Systems Analysis 18 days. REDSO - Project Development Officer 18 days.

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AID PROGRAM IN FY 1988
ANNUAL BUDGET SUBMISSION
TABLE V - PROPOSED PROGRAM RANKING

DECISION UNIT 631 - CAMEROON

RANK	PROJECT	TITLE	NEW/ ON- GOING	LOAN/ GRANT	PROGRAM FUNDING (\$000)		
					APPROP	INCR	CUM
1	0031	Agricultural Education	0	G	ARDN	2,460	2,460
2	0052	National Cereals Research and Extension, Phase II	0	G	ARDN	6,200	8,660
3	0033	Support to Primary Education	0	G	EHRD	3,014	11,674
4	0049	Agriculture Management and Planning, Phase II	N	G	ARDN	2,000	13,674
5	0049	Agriculture Management and Planning, Phase II	N	L	ARDN	1,000	14,674
6	0056	Maternal and Child Health Support	0	G	HE	2,000	16,674
7	0057	Credit Union Development II (PYO)	0	G	ARDN	710	17,384
8	0062	General Training Support	N	G	EHRD	1,000	18,384
9	0060	Private Enterprise Support	0	G	SDA	1,000	19,384
10	0061	PYO Support	0	G	SDA	1,000	20,384
11	0063	Agriculture Input and Marketing	N	G	ARDN	3,005	23,389
12	0510	Program Development and Support II	0	G	ARDN	711	24,100

CAMEROON 698-0433.08

The mission is requesting a total of \$140,400 for the FY 87 AMDP program to train 26 persons. The general objective is to provide training for Cameroonians in skills and disciplines required for planning and implementing development activities, with special concern for institutional staff development.

Relationship to mission and country priorities: The areas of training selected for FY 87 reflect joint priorities as identified by the Cameroonian Government and USAID/Cameroon, spelled out below. Because the mission is proposing a new general participant training program for FY 88, no CTP for AMDP will be included here.

The following areas of training needs, listed in priority order, are requested for funding:

A. EHRD ACCOUNT

- From four to eight weeks each, up to seven scholarships in a variety of fields for training in Africa, U.S. and Free World countries: \$50,000.

B. ARDN

- Eight participants for fertilizer short courses in the U.S. These individuals work for the Ministries of Agriculture, Plan, Commerce, and Higher Education and Scientific Research and will be responsible for creating and implementing new policies for the national fertilizer program. \$5,000 per participant. Total:\$40,000.
- Three participants for short courses in the U.S. in agricultural policies. These individuals will come from the planning units of the Ministries of Agriculture and Plan. \$5,000 per participant. Total: \$15,000.
- Two participants for short courses in the U.S. in Agricultural Marketing. These individuals work in the technical services of the Ministries of Agriculture and Commerce. \$5,000 per participant. Total: \$10,000.
- One participant for short courses in the U.S. in Agricultural Credit from the Agriculture Credit section of FONADER. (FONADER is a parastatal rural credit institution). Total \$5,000.

C. Health Account

- Training for Demographers and Computer Programmers in the U.S. for the upcoming national census. Two persons up to 1 month each. \$6,800.
- Training for Policy Makers from the Ministry of Plan, Ministry of Health and Ministry of social Affairs in the Field of population planning and program design. Two persons 1.5 months each. \$10,200.
- Training for Ministry of Health Senior Policy Makers on the design and implementation of primary health care. 1 person, 1 month. \$3,400.

NEW PROJECT NARRATIVE

TITLE: AGRICULTURE MANAGEMENT AND PLANNING, PHASE II (631-0058)

LOP : FY 1988-1993

COST : LOP \$13,000,000 (\$10,000,000 Grant \$3,000,000 Loan) - ARDN
FY 88, \$3,000,000 Grant \$2,000,000 Loan

PROJECT PURPOSE:

The purpose of this project is to develop the Ministry of Agriculture's sector planning and policy analysis capability by strengthening the analytical capacity within the planning and statistics unit of the Ministry's Department of Studies and Project (DEP).

RELATIONSHIP TO MISSION STRATEGY:

The Mission's basic development objective is to increase food production in Cameroon. To this end a variety of projects in agriculture are funded; all of these projects depend on sound policies. In turn sound policies can only be generated if accurate information is available upon which to make policy decisions. This project, which is a follow-on to Agric Mgt & Plan I, will further strengthen the government's ability to obtain the necessary information.

POLICY DIALOGUE:

The Mission intends to take full advantage of the strengthened analytical capability of the Studies Department; the unit's reports will become the bases for policy dialogue. It is not intended that the agricultural analysis resulting from the project will eliminate the need for Mission analysis, but it is expected to reduce significantly the mission staff work and broaden the scope of the background analysis available. It is also expected that the improved analytical work done within the government will greatly improve the quality of their participation in the policy dialogue and reform process. Government positions will become more clearly defined, the implications of alternative policies will be better understood, and the requirements for implementation will be more accurately defined. In summary, the proposed project is visualized as a vital supporting institution for the continuation and improvement of policy dialogue.

DEVELOPMENT PROBLEM ADDRESSED:

The information available to the GRC on its agriculture sector is not adequate in either quality or quantity for development of a sophisticated agricultural policy. Phase I of this project, as indicated by the evaluations of 1982 and 1984, made an excellent start in establishing an information base. However, at this point, the capacity to collect and analyse relevant data has not been institutionalized.

PRELIMINARY PROJECT DESCRIPTION:

The Ministry of Agriculture, with the assistance of USAID, World Bank and FAO, is currently developing its capacity to collect, process and publish agricultural statistical data, design and evaluate agricultural projects and perform sub-sector and sector analyses to assist the several departments of the Ministry in planning, program development and policy formulation. By strengthening the institutional capabilities of the Ministry of Agriculture in sector planning and analysis, the project will serve as a basis for improving agriculture policy decisions. The threshold evaluation of the current project, scheduled for the second quarter of FY 1987, will determine needs for second phase assistance. Annual agricultural surveys, data processing and data analysis will continue to be the primary activities of the Department of Studies and Plans throughout Phase II.

Phase I established a sector monitoring capability in the Department of Studies and Project (DEP), through the improvement and introduction of statistical collection and analysis methods. The Department initiated informal collaboration with agricultural economists at the Agricultural University, the government/AID seed production project, the USAID Mission and other centers to become a focal point of information and studies on the agriculture sector. These linkages have thus brought DEP a key analytical role in policy dialogue related to the agriculture sector. An evaluation performed in June 1984 supported the view that DEP was having a positive impact on policy formulation. It also pointed out that the analytical capacity needed to be institutionalized.

Phase II will provide for the development of the staff resources, technical assistance by specialists in economic analysis, and infrastructure improvements such as data processing equipment and methods for micro and macro level analysis for the agricultural sector. The project will produce a cadre of professional and technical staff capable of collecting and analyzing data concerning the rural and agricultural economy and developing a solid framework from which to plan rural development strategy. To gain this capacity, the project will provide technical assistance, an expanded training program, appropriate commodity procurement, and construction of an office .

BUDGET:

Technical Assistance	\$6.5 million (Grant)
Training	\$2.0 million (Grant)
Commodities	\$1.5 million (Grant)
Construction	\$3.0 million (Loan)

TARGET GROUP:

The beneficiaries of this project will be the senior administrators of the Ministry of Agriculture who will gain a deeper insight into the policy questions facing the country. The sounder policy decisions that result will indirectly benefit the entire rural population throughout Cameroon. Although it is difficult to place a tangible value on this project, Phase II data collection, analysis and subsequent policy planning will serve as the basis for future agriculture and rural development programs in the country.

ALTERNATIVES:

This is the second phase of an ongoing project. Its objective is to develop the information required upon which sound governmental agricultural policies can be developed. Presently there is no alternative to obtaining Cameroonian agricultural data and performing the necessary analysis. Within the government, the Ministry of Agriculture is the best location for this function.

POLICY FACTORS:

The project is fully supportive of AID Policy directives supporting the development of the agriculture sector and policy dialogue.

DESIGN SCHEDULE

USAID Cameroon requests that authority for PID approval of this project be delegated to the Mission Director. This project is the second phase of an existing project which has been successful. No policy issues requiring AID/W resolution are anticipated. The PID will be drafted during the third quarter of FY87 with the PP to follow in the first quarter of FY88. An evaluation of phase I is scheduled for the second quarter of FY87.

NEW PROJECT NARRATIVE

TITLE: AGRICULTURAL INPUT AND MARKETING PROJECT (631-0063)

LOP: FY1988 - FY 1993

COST: LOP \$35,000,000 (\$30,000,000 GRANT \$5,000,000 LOAN) - ARDN
FY 88 \$3,005,000 - GRANT

PROJECT PURPOSE:

Restructuring of the agricultural input and marketing system in Cameroon in order to increase agricultural productivity.

RELATIONSHIP TO MISSION'S STRATEGY:

This project will build the supporting infrastructure which will enable the farmer to exploit improved production methods developed under current research projects which are now ready for extensive application. The Mission has supported a comprehensive study of the fertilizer subsector which was conducted by International Fertilizer Development Center and now forms the basic plan of action to be supported in this project. Major improvements in fertilizer supply are expected to directly benefit small farming enterprises which dominate the agriculture sector. Related economic analysis and continuing policy reform will integrate this project into the development strategy of the Mission.

POLICY DIALOGUE:

The Mission's policy dialogue has focused on the economic reform of the agricultural sector, particularly rationalization of prices for inputs and commodities. In this dialogue, there has been careful attention to institutional questions, particularly the progressive reform of the role of the public and parapublic sector in providing farm services, inputs and markets. A major objective of this project is to support this dialogue and bring about the institutional changes which will create an environment that fosters increased crop production.

This project will begin with a review of the current objectives in the areas of fertilizer supply and related agricultural support programs. The policy dialogue that will follow will include pricing policies, private sector marketing activities, and commodity monitoring systems. Specific future project interventions may be linked to each of these policy areas. The agenda for analysis in support of the policy dialogue will include the future consideration of other inputs and commodity marketing services in order to identify constraints which must be removed or reduced in order to improve the economic environment of the small farmer. The dialogue has been phased to make it more manageable, although it is recognized that all of these elements are interdependent and feedback will be needed from subsequent reforms in fine-tuning the early interventions and assistance activities.

MAJOR DEVELOPMENT PROBLEM ADDRESSED:

The diverse climatic zones of Cameroon enable it to produce a wide range of food and cash crops. In realizing its objective of maintaining food self-sufficiency and of improving its competitive position in world markets, the GRC has continuously sought ways to improve the productivity and efficiency of its agricultural sector. In recent years the GRC has made substantial strides in improving both agricultural research and education, but it realizes that efforts in the areas of input provision and marketing, have not kept pace with the medium and long-term sector objectives. New, high producing varieties of cereals and root crops are available. For these improved varieties to perform at their potential, modern agricultural inputs must be supplied to the farmers in a timely manner and at economical prices. The Agricultural Inputs and Marketing project will address the problems of improving the supply of fertilizer and associated inputs as the first phase in reform of the commercial infrastructure for the agricultural sector.

PRELIMINARY PROJECT DESCRIPTION:

The project will consist of two units. One element will support the improvement of the fertilizer marketing infrastructure; the second element will monitor the performance of input and marketing services and will also conduct studies to evaluate constraints in inputs, markets and small farmer services. The project will utilize a phased approach, starting from problem areas where research work already has been completed and an implementation plan already has been designed. The IFDC Study of the fertilizer supply system of Cameroon provides the basis for the initial intervention. The first field intervention, which will be defined in detail by the project design, will assist in the establishment of private enterprises for fertilizer marketing. Its objective will be to broaden farmer access to a wider variety of fertilizers for application on the common farming systems which produce both food and export crops. The fertilizer importation and distribution system in Cameroon will be revamped by four parallel actions:

- Restructuring of the present system to allow for bulk importation of fertilizer components and local custom blending of these components at a new fertilizer bulk blending plant in the port city of Douala.
- Increasing the efficiency and broadening the scope of the domestic fertilizer distribution system through a joint partnership arrangement between private sector Cameroonian and American firms.
- Decreasing the direct role of the Government of Cameroon in the fertilizer system by eliminating, over time, all present subsidy programs on fertilizers and creating alternative support programs to encourage agricultural production in economically favorable areas.
- Increasing fertilizer availability to certain disadvantaged groups of Cameroonian farmers through AID importations and private sector marketing of fertilizers at full-cost prices.

Additional studies may be defined as the work of the monitoring and research units progresses. The following is a list of studies this unit will initially undertake:

- Requirements for seeds, plant protection, tools and equipment and other inputs for increasing the productivity of the small farm enterprises.
- Marketing potential of various food crops in Cameroon.
- Constraints to improved private sector involvement in marketing of agricultural inputs and produce.

Further project field interventions will be geared to the results of these studies. Possible interventions include the following:

- Loan support programs for private sector entrepreneurs providing services in agricultural inputs and marketing
- Creation of an agricultural commodity monitoring unit in the GRC
- Economic feasibility studies for infrastructure improvements

TARGET GROUP:

The target group will be the small farming enterprises which are the dominant group in the production of Cameroon's food crops. The private sector entrepreneurial group that becomes established in supply of agricultural inputs and marketing will be a secondary target group of the project. Since women are engaged in both farming and marketing enterprises, they will be important beneficiaries of the project.

ALTERNATIVES:

The small farmer is not currently receiving adequate inputs to increase per unit production at a rate necessary to meet future demand. In order to provide the small farmer with the required inputs, changes in the supply system are required. The initial stages of this project will concentrate on examining what changes are required and how best to make them.

POLICY FACTORS:

This project essentially is a private sector initiative. Its objectives are to improve the performance of the Cameroonian farmer by increasing his/her access to inputs and marketing services. The project will foster private sector involvement in both input provision and agricultural marketing services and will lead to the elimination of many of the current costly but ineffective agricultural subsidy programs provided by the GRC.

DESIGN SCHEDULE:

A number of pre PID Studies need to be completed prior to beginning the final design phase. We anticipate the PID being drafted in mid to late FY87 with the PP scheduled for mid-FY88. Since a number of basic issues are involved, delegation of PID approval is not requested.

NEW PROJECT NARRATIVE

TITLE: General Participant Training (631-0062)

LOP: FY1988 - FY1998

COST: LOP \$21,000,000 (\$15,500,000 LOAN \$5,500,000 GRANT) - EHRD
FY88 - \$1,000,000 GRANT

PROJECT PURPOSE:

The purposes of the project are to (1) finance graduate level academic training in the U.S. as well as various technical courses in the U.S. and 3rd countries; (2) provide experts to conduct training needs analyses, evaluations of educational and training programs, and other studies; to design courses; and to conduct seminars, workshops and other instructional programs; (3) implement an effective follow-up program of Cameroonians who completed studies in earlier years; and (4) assist in establishing directed educational programs to meet special training needs, including computer training.

RELATIONSHIP TO MISSION STRATEGY:

In its CDSS, the Mission foresaw that Cameroon's continued development progress in great part would depend on the extent to which it could place significant numbers of managers, technicians, administrators, scientists and specialists in critical supporting areas of Cameroon's public and private sectors. Particularly in the health, education, and agriculture sectors, institution building requires advanced degree-training in disciplines not covered by current bilateral projects; for example, in mathematics, in certain physical and health sciences, in a variety of research specialties including the computer sciences, and in the organization and management of key agribusiness and other private-sector enterprises.

POLICY DIALOGUE:

By virtue of their training experiences in the United States, gradually increasing numbers of returning Cameroonians should positively influence relations between our two countries, open channels of communication in both the public and private sectors and increase interaction for successful policy dialogue with AID. In addition, the joint US/Cameroon Project Implementation Committee will present a unique opportunity to engage in dialogue at the Ministerial level on the educational needs of Cameroon and to place senior Cameroonian officials trained in the U.S. in key Government positions.

DEVELOPMENT PROBLEM ADDRESSED

Graduate-level training generally is not available in Cameroon; professional level education remains the province of foreign universities. Quality technician level training, sufficient to meet the growing demand for specialists in such fields as machinery operations and repair, computers and data processing and electronics equipment is not available in Cameroon.

However, the project will do more than treat the symptom. While sponsoring Cameroonians in a variety of training programs abroad, the project will provide funds for specialists in various fields to come to Cameroon to find ways to install, improve and enlarge indigenous training capabilities.

This will encompass actions ranging from helping to develop Cameroonian university graduate level programs to creating private sector training institutions at the technician level.

PROJECT DESCRIPTION.

First, the project will pay for graduate level training in the United States in disciplines critical to Cameroon's continuing development. There is strong interest in such training on the part of the Cameroon Government. At present, scholarships made available by USAID through existing bilateral projects and other programs such as AMDP, as well as those provided by other external assistance agencies, are unable to meet current demands.

The Mission is completing a review of Cameroon's projected needs for high level trained workforce through 1997. Based on this study, a list of critical disciplines will be identified with priority given to those fields which cannot be supplied through existing channels and without which progress in key development sectors will be retarded. Participants for training will be selected against criteria jointly established by USAID and the GRC.

Because of the anticipated size of the demand and the high costs of graduate study in the United States, the Mission proposes that the major portion of this training be loan-funded. Over a seven-year period, the Mission anticipates funding requirements for long-term graduate training for 150 Master's degrees and 50 Ph.D's.

Second, the project will provide funds for short-term, non-degree training in the United States, third countries and in Cameroon. Participants will be drawn from both the public and private sectors. It is expected that the portion of costs for training private sector candidates, unless sponsored by corporations and for profit institutions, will be grant-funded. Fields of study for short-term participants will also depend in large part on results of the training needs study. Over the 10-year life of the project, it is estimated that 36 Cameroonians will be supported per year for short-term training, up to 12 of whom will be private sector candidates.

Third, the project will make funds available for technical assistance by experts who will conduct training-related assessments and evaluations, set up special, tailored training programs, to advise private and public sector organizations concerning their needs for various kinds of training programs, and help establish firms that can develop and market training programs. Over the ten-year life of the project, it is estimated that 16 person-months of such services would be possible each year.

Fourth, in a follow-up dimension, the project will help individuals who have completed training programs to maintain technical skills and stay abreast of latest developments in their disciplines.

It is proposed that the project be carried out through a project implementation committee, composed of representatives from USAID, the private sector, the Presidency, the Ministry of Plan and perhaps the Ministry of Public Service. This committee will establish mechanisms for requesting training, identifying expert consultants, and other uses of funds. Partners for International Education and Training, the contractor available through ST/IT, will be used for programming of participants in the United States.

The project's daily operations will be carried out by a full-time coordinator and secretary whose services will be procured from project funds. The coordinator will report to the Chief of the Participant Training Division of the Office of Education and Human Resources Development of the Mission.

BUDGET:

Long term training	:	\$13,750,000 (loan)
Short term training	:	1,750,000 (loan)
		1,100,000 (grant)
Technical Assistance and other	:	4,000,000 (grant)
Contingency & Inflation:		400,000 (grant)

TARGET GROUP:

Participants will be recruited from all elements of Cameroon society. The work they do upon completion of their training should benefit all sectors or Cameroon's economy.

ALTERNATIVES:

There are no good alternatives to this kind of project, if stated purposes are to be achieved. The basic advantage of any general participant training program is that it affords a means to respond quickly to training needs that are difficult to fund from the usual funding sources available. Under normal circumstances, Government departments and private organizations must plan and budget training expenses far ahead. When an employee requires specialized training to meet an immediate, unforeseen organizational need, the money is usually not available. In addition, some individuals playing important roles in Cameroon need training experiences that do not fit neatly into other, existing training programs. Of special concern are private sector training needs, usually for short-term courses.

POLICY FACTORS:

The project will have a special component that will target on the development of proprietary training programs in the private sector. This will be an experimental program, initially focusing on the computer sciences field. The Mission will no longer participate in the African Manpower Development project after this project begins.

DESIGN SCHEDULE:

The PID will be prepared by April 1987. We propose that PID approval authority be delegated to the Mission. We estimate that the PP will be completed by October 1987.

NEW PROJECT NARRATIVE

TITLE: PRIVATE ENTERPRISE SUPPORT 631-0060

LOP: FY1987 - FY 1992

COST: LOP \$2,500,000 - SDA
FY 87 \$1,500,000 FY 88 \$1,000,000

PROJECT PURPOSE:

To stimulate the development of private enterprise in Cameroon with emphasis on encouraging the development of small and medium size enterprises that serve the rural sector. To assist the Government of Cameroon in its efforts to privatize its parastatal organizations, with emphasis on those enterprises that support the rural sector.

RELATIONSHIP TO MISSION STRATEGY:

AID's basic objective in Cameroon is to increase food production and encourage the development of the rural sector. Current Mission projects are providing assistance to those ends through activities carried out mostly through Government of Cameroon entities. These activities have largely taken the form of infrastructure and institutional development; important successes have been achieved in these areas to date. The Mission, nonetheless, believes its program has reached a point where it is necessary for a greater proportion of AID's development efforts to be generated through private sector initiatives.

POLICY DIALOGUE:

The Government of Cameroon recognizes the need to encourage its private sector to play an expanded role in the country's development. Already one of Africa's more liberal business climates, the President of Cameroon nonetheless has stated his Government's intention to place more emphasis on development of small and medium enterprises (SME) as vehicles for development. At the same time, the government also wants to develop an equity market to support the expansion of both existing businesses as well as the creation of new ventures. Lastly, the government has stated its goal to reduce the numbers of parastatal organizations that currently number almost 180. In discussions with the government, AID has supported the emphasis on SME's and privatization of parastatals. In support of this, we were successful in getting President Biya to discuss the subject during his recent official visit to Washington D.C. The government has let it be known they would welcome American expert assistance to study the questions involved and design suitable interventions. What is needed now is a mechanism to turn dialogue into policy and policy into implementable programs.

MAJOR DEVELOPMENT PROBLEM ADDRESSED:

The Government of Cameroon is a liberal, responsible government that is committed to meeting the needs of its people. To that end over the past twenty years it has initiated numerous public sector projects to improve general welfare and encourage national development. The limits of

governmental interventions, however, are acknowledged by the government which, in consequence, also wishes to encourage the development of private enterprise to meet the needs of the people.

PRELIMINARY PROJECT DESCRIPTION:

The project will address three activities in the private sector: (1) technical assistance to new and existing SME's to encourage expansion within a context of better management and financial practices; (2) establishment of an equity capital market mechanism to encourage development of new or expansion of existing SME's; and (3) privatization of parastatals.

Development of an equities market, or related capital market, is an area of keen government interest. AID has agreed to examine the feasibility of establishing a stock market. AID would provide assistance, largely technical, if the notion of a stock market proves to be advisable. On the banking side, the mission proposes to examine how Cameroon's capital formation institutions can better serve the needs of small and medium size enterprises.

Management assistance to small and medium size enterprises is projected to take three forms: Training in business and management skills, with emphasis on accounting; providing on-going businesses with advisory services; and, assistance in financial evaluation and loan application preparation. Implementation will be carried out through either the chamber of commerce, existing small/medium lending institution(s), or through a private organization. If examination of the banking sector reveals that lack of risk capital is also a constraint for small and medium size businesses we are prepared to consider setting up a small loan mechanism, or provide guarantees as appropriate; the loan fund would be specifically earmarked to emphasize SME activities beneficial to the rural sector. Thirdly we propose to provide to the government the outside expertise required to examine the question of how to most effectively privatize some of the government's parastatals. Initial emphasis, in conformance to our approved strategy, will be on parastatal organizations working in the agricultural sector. *

BUDGET:

Examination of Capital Market and possible creation of a Stock market	\$ 250,000
Business Advisory Services	\$ 750,000
Business Training	\$ 750,000
Small Business Loan Fund	\$ 500,000
Advisory Services on Privatization	\$ 250,000
TOTAL	\$2,500,000

TARGET GROUP:

The main target group is those individuals interested in starting their own businesses or expanding existing businesses. The premise is that successfully starting a business will be beneficial to the effected communities.

ALTERNATIVES:

The present course of development, i.e. providing development assistance through governmental institutions, has worked well. We now want to stimulate rural private initiatives and business ventures. Opportunities exist equally for stimulating the overall growth of the private sector, especially in small and medium enterprises, in all major sectors of the economy.

The major question concerning alternatives is not whether to use the private sector but what are the best alternatives for stimulating its growth. This project will carefully examine the avenues for promoting private enterprise and will then choose those which are most cost effective in reaching our intended goals.

POLICY FACTORS:

This project is fully supportive of AID policy of encouraging the development of private enterprise and private initiative.

DESIGN SCHEDULE

Preliminary studies of the private sector, to be conducted by contractor, will be completed in the first quarter of FY87. The PID is scheduled to be drafted in the second quarter of FY87 with the PP to follow in the third quarter. Since there are no policy issues requiring AID/W resolution and this is an area fully supported by AID policy we request authority to authorize the PID and PP in the field.

NEW PROJECT NARRATIVE

TITLE : Private Volunteer Organization Support (631-0061)

LOP : FY 1988 - FY 1993

COST : LOP \$4,000,000 - SDA
FY 87 - \$1,401,000 (GRANT); FY 88 - \$1,000,000

PROJECT PURPOSE:

This project is designed to achieve two primary purposes: 1) increase the involvement of U.S. PVO's in Cameroon 2) stimulate the growth of indigenous PVO's in development work and 3) stimulate rural private sector initiative in development.

RELATIONSHIP TO MISSION STRATEGY:

The focus of the AID program in Cameroon is to improve the well being of rural Cameroonians by financing programs to increase food production, and improve the performance of institutions providing basic services in the agriculture, education and health sectors. To this end, major projects in agriculture, education and health are being designed and implemented. AID projects in Cameroon are having a favorable development impact, particularly at the macro level. We now seek a mechanism to mobilize local resources at the village level.

U.S. Private Voluntary Organizations have been effective in development work in Cameroon. They have engaged in activities ranging from famine relief to providing basic health, nutrition, and education services. USAID/Cameroon annually receives numerous requests to assist PVO's. These requests are frequently for projects that are feasible, viable and in conformance with AID's long term strategy. However we do not have a mechanism to either fund these activities or to manage them without an inordinate drain on our administrative resources. This project will provide a financial and managerial mechanism that will permit PVO's to participate more fully in Cameroon's development.

POLICY DIALOGUE:

This project will contribute to the process of policy dialogue by supporting the development of an effective private sector mechanism to deliver development services at the village level. This project provides an alternative to direct government intervention or inaction and as such will be an effective tool to decrease dependence on the Government for all village level development needs.

PRELIMINARY PROJECT DESCRIPTION:

Problem: Over the past 25 years Cameroon has made impressive development progress. Indigenous resources now play a significant role in continuing this development. At the local level evaluations of past PVO efforts demonstrate

that when properly motivated local people will work together and will contribute their own resources on local projects. These same evaluations also indicate that an outside organization working with the local village structure can effectively stimulate the necessary motivation. PVOs also provide sound village level management. Thus, by providing the means to finance and manage increased PVO activity, AID can more effectively stimulate increased private development activity.

The project will have three elements: 1) financing, 2) resource development and 3) management.

Financing will involve funding activities with U.S. and indigenous PVO's for sub-projects ranging from \$200,000 to \$500,000 over two to three years. Criteria for project selection would be simplified to decrease the burden on PVO's but will be as rigorous as normal project criteria in terms of conformance to strategy, feasibility, benefits to beneficiaries, and return on investment. Resource development will involve developing the capability of U.S. and Cameroonian PVOs to effectively implement development projects. A lead PVO will be selected to provide management consultant services to other PVOs, where needed, in order to more fully and effectively mobilize existing resources. In the case of U.S. PVOs not currently operating in Cameroon, the lead PVO will also provide assistance in getting started. In the case of Cameroonian PVOs, this means encouraging their development and strengthening their management. Management is the third ingredient. It would involve the lead PVO working with AID on decisions regarding what PVO activities to fund, monitoring the implementation of those activities, and assisting the GRC to coordinate PVO activities. It would also involve a brokering function, i.e., bringing together the technical expertise of U.S. PVOs with the local experience of indigenous organizations to meet local needs. The relationship of the lead PVO to other participating PVOs would involve monitoring compliance to AID regulations and providing assistance in meeting them. However care will be taken to ensure that each PVO would maintain its own approach and style of operation.

Primary emphasis will be on activities involving either production or rural infrastructure development through community based projects, in such fields as reforestation, small enterprise development, agriculture marketing cooperatives, and water districts. PVOs such as CARE, OICI, CRS, HPI, and the Tree People are currently in Cameroon doing these or similar activities. Mission management will be provided by the PVO officer who normally is assigned to either the Program or Project Development Office. Because the lead PVO will handle most of the labor intensive elements of management such as site visits the time burden on the mission should not be excessive.

BUDGET:

1. Lead PVO	\$160,000 x 5 years =	\$ 800,000
2. Subactivities 8 x	\$400,000 =	3,200,000
TOTAL		\$4,000,000

TARGET GROUP:

The main target group is rural Cameroonians. We anticipate PVO sub-projects would be carried out at various locations throughout Cameroon.

ALTERNATIVES:

The basic alternative to using PVOs to work at the village level is to leave this type of work to the government. This has frequently led to the development of large, cumbersome and unresponsive organizations. Purely private business organizations provide a second alternative; however to date they have not been attracted to rural areas. One of the objectives of this project would be for PVOs to help rural groups establish businesses that can meet the needs of their areas.

POLICY FACTORS:

AID basic strategy in Cameroon is to increase production and build institutions. AID worldwide policy favors privatization and utilization of PVOs. This project will address these areas of interest. The project is targeted directly at increasing production. Through the use of PVOs it will build private institutions capable of delivering assistance at the local level.

DESIGN SCHEDULE:

The PID will be drafted in the first quarter of FY87 and reviewed during the second quarter. The PP would be drafted in the third quarter with approval and obligation scheduled for the fourth quarter of FY87. Per Policy Factors above, the project is consistent with both Mission strategy and AID policy. The project is feasible at two levels. First, the method we propose for financing and managing PVO activities has been successfully utilized by several other Missions within Africa. Second, prior to funding any sub-activities they will be subjected to a sufficiently rigorous analysis to ensure a reasonable chance of successful implementation. The level of funding we are proposing (LOP \$4.0 million) is consistent with our projected OYB.

Delegation to approve the PID in the field is requested. The mission has available all necessary technical expertise, i.e., legal, financial, economic and agricultural. The project itself is not controversial. AID has consistently supported PVOs and USAID/Cameroon has funded their activities. Further the Mission has had successful prior experience in approving PIDs; and PPs; in the field. In FY 86, four projects were approved and further delegations to the Mission for FY 86 are anticipated.

NEW PROJECT NARRATIVE

TITLE: NATIONAL AGRICULTURAL EXTENSION AND TRAINING PROJECT (631-0064)

LOP: FY1988 - FY1993

COST: LOP \$20,000,000 GRANT - ARDN - FY88 SHELF

PROJECT PURPOSE:

This project will assist in developing a system to transfer technology from agriculture research stations to the farmers.

RELATIONSHIP TO MISSION STRATEGY:

AID's basic objective in Cameroon is to increase food production. To that end the latest CDSS promulgated a strategy of "providing for agriculture extension services, supplying market information and strengthening other farmer service agencies to reach the majority of Cameroonian farmers". To implement this strategy an effective method of transferring technology from the research station to the farmers must be developed. The mission's portfolio currently is addressing both agricultural research and higher level agricultural education. New crop varieties and new technologies are being identified and the agricultural curriculum at Cameroon's agricultural university is being made more relevant to the needs of the country. In order for these efforts to achieve their maximum potential, the final links to the farmer call for an effective extension education and improved agricultural training to the farmer.

POLICY DIALOGUE:

The key policy question for the government in extension is the level and location of government activities in technology transfer. The present dispersion of extension activities within both government and parastatal organizations has proven to be inadequate to reach production objectives, particularly those set for the production of the food crops by small farmers. The government recognizes that better methods for getting improved technology to the farmers are required. Current policy dialogue is assisting the government in deciding on a strategy to obtain that objective.

An important element in the policy dialogue is the role of the rural service enterprises in furnishing technical information about new farming systems and commercial products. The government is reviewing the strategy for supplying fertilizer. An expanded role for small scale private enterprise is planned. Also, increasing attention is being given to price policy for agricultural commodities including the costs of inputs and services such as demonstrations, credit, and marketing. This project proposes turning dialogue into action.

DEVELOPMENT PROBLEM ADDRESSED:

The diverse climatic zones of Cameroon enable it to produce a wide range of food and cash crops. In realizing its need to both maintain its food self-sufficiency and to have its export sector remain competitive in world markets the government has continuously sought ways to improve the technology of its agricultural sector and to deliver this technology to the farmer. Beginning twenty years ago, the government introduced parastatal organizations to both mobilize farmer production and provide essential supporting infrastructure services including agricultural extension. While this approach has been reasonably successful with cash crops such as cotton, cacao, coffee, and rice, it has made limited progress in reaching the majority of the farmers who produce the traditional food crops. During this same period the field staff of the Ministry of Agriculture has mostly neglected the technology transfer function.

The government has realized that its extension efforts have been ineffective and that agricultural production is stagnating. Those increases which have been realized are largely the result of bringing new areas under production. Both parastatal and area development authorities realize that the government will not be able to sustain past growth rates unless a new approach is taken for the transfer of new technology to small farmers who collectively form the key rural sub-sector.

PRELIMINARY PROJECT DESCRIPTION:

Major studies completed by AID, the World Bank, and FAO formed the basis of discussion during a government conducted National Symposium on Agricultural Extension in December, 1985. The seminar considered many specific problems as well as a number of case studies which illustrated the magnitude of the task of reorganizing and integrating the national extension system. A series of recommendations were formulated which can form the basis for the project design. Common themes of the symposium were the need to redesign and adapt the extension services to the specific needs of Cameroon; to improve the application of research results to farmers' fields; to improve the ability of the farmer to market his produce through the private sector; to improve the availability and supply of agricultural inputs; to create farmers associations to facilitate diffusion of information and increase farmer participation in development efforts; and to decrease the number of official rural intervention services. The Minister of Agriculture is now studying these recommendations in the context of developing a reorganization plan for his Ministry.

It is intended that the project will encompass the following:

- It will be a multidonor effort, with major World Bank participation.
- A specialist support staff will be created, both at national and provincial level, to translate research results into packages applicable to the farmer and to train field agents.
- Agricultural services, including extension education, will be decentralized to the provincial level.
- The education level of extension agents will over time be significantly upgraded, with lower level staff gradually being replaced by staff with higher qualifications and better technical training.

- The project will begin in two or three selected provinces and will then expand, based upon the success of its interventions.
- The multitude of existing rural intervention services will be examined, redundancy eliminated, and extension services placed under the direct control of the provincial agricultural headquarters.
- Farmers' associations will be created to facilitate extension services reaching all farmers; a modified Training & Visitation system, used as the primary tool of the extension service, will be developed.
- Incentives will be provided to the private sector to encourage it to expand its ability to provide agricultural input and marketing services to the farmer.
- The agricultural information service, using appropriate and current methods and media, will be professionalized and expanded.
- A monitoring and evaluation unit will be initiated.

TARGET GROUP:

The target group will be small farmers who produce most of Cameroons food.

ALTERNATIVES:

The current model used by the government for agriculture extension is not working and seems unlikely to improve. The alternative to not finding a workable model is further stagnation. That is not acceptable. The design phase of the project will examine various alternative technology transfer systems. A role for both the private sector and government is envisioned.

POLICY FACTORS:

The project will revitalize the public sector extension service while encouraging the private sector to provide input supplies and marketing services. As in the United States, the new extension service will encourage the private sector in the transfer of products and services for increasing agricultural productivity. It is foreseen that the private sector will play an increasing role in complementing technology transfer services performed by government.

DESIGN SCHEDULE:

A joint Government of Cameroon/AID/World Bank/FAO design team is scheduled to begin work in Cameroon in the fall, 1986. Over the past four years a substantial amount of the background work for the design has been completed. However, given the several policy issues concerning project administration and reorganization of provincial extension services that must be resolved, PID completion is not expected until January, 1987, with PP completion in June, 1987.

TABLE VIII - FY 1986
Operating Expense Summary

<u>EXPENSE CATEGORY</u>	<u>FUNC. CODE</u>	<u>OBJECT CLASS</u>	<u>DOLLARS</u>	<u>TRUST FUNDS</u>	<u>TOTAL</u>
U.S. DIRECT HIRE	U100		1.846.0		1.846.0
U.S. CITIZENS BASIC PAY	U101	110	1.035.5		1.035.5
PT/TEMP U.S. BASIC PAY	U102	112	-0-		-0-
DIFFERENTIAL PAY	U103	116	138.1		138.1
OTHER AID/W FUNDED CODE 11	U104	119	-0-		-0-
OTHER MISSION FUNDED CODE 11	U105	119	-0-		-0-
EDUCATION ALLOWANCES	U106	126	117.7		117.7
RETIREMENT - U.S. DIRECT HIRE	U107	120	72.5		72.5
LIVING ALLOWANCES	U108	128	84.0		84.0
OTHER AID/W FUNDED CODE 12	U109	129	-0-		-0-
OTHER MISSION FUNDED CODE 12	U110	129	1.4		1.4
POST ASSIGNMENT - TRAVEL	U111	212	14.0		14.0
POST ASSIGNMENT - FREIGHT	U112	22	93.0		93.0
HOME LEAVE - TRAVEL	U113	212	41.6		41.6
HOME LEAVE - FREIGHT	U114	22	108.0		108.0
EDUCATION TRAVEL	U115	215	22.7		22.7
R AND R TRAVEL	U116	215	81.5		81.5
OTHER CODE 215 TRAVEL	U117	215	36.0		36.0
<u>FOREIGN NATIONAL DIRECT HIRE</u>	U200		144.8		144.8
BASIC PAY	U201	114	111.0		111.0
OVERTIME, HOLIDAY PAY	U202	115	4.6		4.6
ALL OTHER CODE 11 - FN	U203	119	7.6		7.6
ALL OTHER CODE 12 - FN	U204	129	21.6		21.6
BENEFITS FORMER FN PERSONNEL	U205	13	-0-		-0-
<u>CONTRACT PERSONNEL</u>	U300		440.9		440.9
PASA TECHNICIANS	U301	258	0.0		0.0
U.S. PSC - SALARY/BENEFITS	U302	113	42.6		42.6
ALL OTHER U.S. PSC COSTS	U303	255	12.0		12.0
F.N. PSC - SALARY/BENEFITS	U304	113	87.4		87.4
ALL OTHER F.N. PSC COSTS	U305	255	73.1		73.1
MANPOWER CONTRACTS	U306	259	225.8		225.8
JCC COSTS PAID BY AID/W	U307	113	-0-		-0-
<u>HOUSING</u>	U400		726.2		726.2
RESIDENTIAL RENT	U401	235	380.8		380.8
RESIDENTIAL UTILITIES	U402	235	97.5		97.5
MAINTENANCE AND RENOVATION	U403	259	47.0		47.0
QUARTERS ALLOWANCES	U404	127	-0-		-0-
RESIDENTIAL FURNITURE/EQUIP.	U405	311	30.0		30.0
TRANS./FREIGHT - CODE 311	U406	22	15.0		15.0
SECURITY GUARD SERVICES	U407	254	153.4		153.4
OFFICIAL RESIDENCE ALLOWANCES	U408	254	1.0		1.0
REPRESENTATION ALLOWANCES	U409	252	1.5		1.5

TABLE VIII - FY 1986
Operating Expense Summary

<u>EXPENSE CATEGORY</u>	<u>FUNC. CODE</u>	<u>OBJECT CLASS</u>	<u>DOLLARS</u>	<u>TRUST FUNDS</u>	<u>TOTAL</u>
OFFICE OPERATIONS	U500		1,794.0		1,794.0
OFFICE RENT	U501	234	389.2		389.2
OFFICE UTILITIES	U502	234	48.7		48.7
BUILDING MAINT./RENOVATION	U503	259	5.0		5.0
OFFICE FURNITURE/EQUIPMENT	U504	310	10.0		10.0
VEHICLES	U505	312	72.0		72.0
OTHER EQUIPMENT	U506	319	15.0		15.0
TRANSPORTATION/FREIGHT	U507	22	13.3		13.3
FURN/EQUIP/VEHICLE REPAIR/MAINT.	U508	259	25.0		25.0
COMMUNICATIONS	U509	230	34.5		34.5
SECURITY GUARD SERVICES	U510	254	14.7		14.7
PRINTING	U511	24	3.3		3.3
SITE VISITS - RIG PERSONNEL	U512	210	-0-		-0-
SITE VISITS-MISSION PERSONNEL	U513	210	134.0		134.0
SITE VISITS-AID/W PERSONNEL	U514	210	11.3		11.3
INFORMATION MEETINGS	U515	210	7.7		7.7
TRAINING ATTENDANCE	U516	210	22.0		22.0
CONFERENCE ATTENDANCE	U517	210	23.1		23.1
OTHER OPERATIONAL TRAVEL	U518	210	0.0		0.0
SUPPLIES AND MATERIALS	U519	26	24.8		24.8
FAAS	U520	257	405.8		405.8
CONSULTING SVCS. - CONTRACTS	U521	259	0.0		0.0
MGT./PROF. SVCS. - CONTRACTS	U522	259	11.0		11.0
SPEC. STUDIES/ANALYSES CONT.	U523	259	245.0		245.0
ALL OTHER CODE 25	U524	259	278.6		278.6
TOTAL O.E. BUDGET			4,951.9		4,951.9
RECONCILIATION			1,651.9		1,651.9
OPERATING BUDGET REQUIREMENTS			3,300.0		3,300.0
636C REQUIREMENTS	U600	32	-0-		-0-
TOTAL ALLOWANCE REQUIREMENTS	U000		3,300.0		3,300.0

LOCAL COST SUPPORT COST DATA

F.N. PSC - SALARY/BENEFITS	U304	113	42.6		42.6
ALL OTHER F.N. PSC COSTS	U305	255	73.1		73.1
MANPOWER CONTRACTS	U306	259	225.8		225.8
SITE VISITS - RIG PERSONNEL	U512	210	-0-		-0-
SITE VISITS-MISSION PERSONNEL	U513	210	134.0		134.0

DOLLARS REQUIRED FOR LOCAL CURRENCY EXPENSES 1,651.9
EXCHANGE RATE USED (MAY 31, 1986) 366

TABLE VIII - FY 1987
Operating Expense Summary

<u>EXPENSE CATEGORY</u>	<u>FUNC. CODE</u>	<u>OBJECT CLASS</u>	<u>DOLLARS</u>	<u>TRUST FUNDS</u>	<u>TOTAL</u>
<u>U.S. DIRECT HIRE</u>	U100		1,891.8		1,891.8
U.S. CITIZENS BASIC PAY	U101	110	1,037.9		1,037.9
PT/TEMP U.S. BASIC PAY	U102	112	-0-		-0-
DIFFERENTIAL PAY	U103	116	138.5		138.5
OTHER AID/W FUNDED CODE 11	U104	119	-0-		-0-
OTHER MISSION FUNDED CODE 11	U105	119	-0-		-0-
EDUCATION ALLOWANCES	U106	126	163.6		163.6
RETIREMENT - U.S. DIRECT HIRE	U107	120	72.7		72.7
LIVING ALLOWANCES	U108	128	30.2		30.2
OTHER AID/W FUNDED CODE 12	U109	129	-0-		-0-
OTHER MISSION FUNDED CODE 12	U110	129	2.1		2.1
POST ASSIGNMENT - TRAVEL	U111	212	13.5		13.5
POST ASSIGNMENT - FREIGHT	U112	22	102.0		102.0
HOME LEAVE - TRAVEL	U113	212	93.8		93.8
HOME LEAVE - FREIGHT	U114	22	142.1		142.1
EDUCATION TRAVEL	U115	215	19.8		19.8
R AND R TRAVEL	U116	215	36.7		36.7
OTHER CODE 215 TRAVEL	U117	215	38.9		38.9
<u>FOREIGN NATIONAL DIRECT HIRE</u>	U200		148.8		148.8
<u>BASIC PAY</u>	U201	114	115.8		115.8
OVERTIME, HOLIDAY PAY	U202	115	5.3		5.3
ALL OTHER CODE 11 - FN	U203	119	8.7		8.7
ALL OTHER CODE 12 - FN	U204	129	19.0		19.0
BENEFITS FORMER FN PERSONNEL	U205	13	-0-		-0-
<u>CONTRACT PERSONNEL</u>	U300		492.0		492.0
<u>PASA TECHNICIANS</u>	U301	258	-0-		-0-
U.S. PSC - SALARY/BENEFITS	U302	113	46.0		46.0
ALL OTHER U.S. PSC COSTS	U303	255	13.0		13.0
F.N. PSC - SALARY/BENEFITS	U304	113	100.5		100.5
ALL OTHER F.N. PSC COSTS	U305	255	84.1		84.1
MANPOWER CONTRACTS	U306	259	248.4		248.4
JCC COSTS PAID BY AID/W	U307	113	-0-		-0-
<u>HOUSING</u>	U400		664.7		664.7
<u>RESIDENTIAL RENT</u>	U401	235	268.1		268.1
RESIDENTIAL UTILITIES	U402	235	95.2		95.2
MAINTENANCE AND RENOVATION	U403	259	54.1		54.1
QUARTERS ALLOWANCES	U404	127	-0-		-0-
RESIDENTIAL FURNITURE/EQUIP.	U405	311	60.0		60.0
TRANS./FREIGHT - CODE 311	U406	22	42.0		42.0
SECURITY GUARD SERVICES	U407	254	142.8		142.8
OFFICIAL RESIDENCE ALLOWANCES	U408	254	1.0		1.0
REPRESENTATION ALLOWANCES	U409	252	1.5		1.5

TABLE VIII - FY 1987
 Operating Expense Summary
 (continued)

<u>EXPENSE CATEGORY</u>	FUNC. CODE	OBJECT CLASS	<u>DOLLARS</u>	<u>TRUST FUNDS</u>	<u>TOTAL</u>
OFFICE OPERATIONS	U500		2,172.2		2,172.2
OFFICE RENT	U501	234	447.5		447.5
OFFICE UTILITIES	U502	234	47.6		47.6
BUILDING MAINT./RENOVATION	U503	259	8.7		8.7
OFFICE FURNITURE/EQUIPMENT	U504	310	50.0		50.0
VEHICLES	U505	312	50.0		50.0
OTHER EQUIPMENT	U506	319	75.0		75.0
TRANSPORTATION/FREIGHT	U507	22	125.0		125.0
FURN/EQUIP/VEHICLE REPAIR/MAINT.	U508	259	27.5		27.5
COMMUNICATIONS	U509	230	39.7		39.7
SECURITY GUARD SERVICES	U510	254	11.1		11.1
PRINTING	U511	24	4.0		4.0
SITE VISITS-MISSION PERSONNEL	U512	210	154.1		154.1
SITE VISITS-AID/W PERSONNEL	U513	210	12.2		12.2
INFORMATION MEETINGS	U514	210	8.5		8.5
TRAINING ATTENDANCE	U515	210	24.2		24.2
CONFERENCE ATTENDANCE	U517	210	25.4		25.4
OTHER OPERATIONAL TRAVEL	U518	210	-0-		-0-
SUPPLIES AND MATERIALS	U519	26	27.2		27.2
FAAS	U520	257	401.4		401.4
CONSULTING SVCS. - CONTRACTS	U521	259	-0-		-0-
MGT./PROF. SVCS. - CONTRACTS	U522	259	12.1		12.1
SPEC. STUDIES/ANALYSES CONT.	U523	259	-0-		-0-
ALL OTHER CODE 25	U524	259	576.0		576.0
TOTAL O.E. BUDGET			5,324.5		5,324.5
RECONCILIATION			1,650.5		1,650.5
OPERATING BUDGET REQUIREMENTS			3,674.0		3,674.0
636C REQUIREMENTS	U600	32	-0-		-0-
TOTAL ALLOWANCE REQUIREMENTS	U000		3,674.0		3,674.0

DOLLARS REQUIRED FOR LOCAL CURRENCY EXPENSES
 EXCHANGE RATE USED (MAY 31, 1986)

1,757.4
366

Estimated Wage Increase - FY 1986 to FY 1987
 Estimated Price Increase - FY 1986 to FY 1987

15% for Cameroon
4% for U.S.; 15% for Cameroon

TABLE VIII - FY 1988
Operating Expense Summary

<u>EXPENSE CATEGORY</u>	<u>FUNC. CODE</u>	<u>OBJECT CLASS</u>	<u>DOLLARS</u>	<u>TRUST FUNDS</u>	<u>TOTAL</u>
<u>U.S. DIRECT HIRE</u>	U100	•	1,932.4		1,932.4
U.S. CITIZENS BASIC PAY	U101	110	1,128.3		1,128.3
PT/TEMP U.S. BASIC PAY	U102	112	-0-		-0-
DIFFERENTIAL PAY	U103	116	169.2		169.2
OTHER AID/W FUNDED CODE 11	U104	119	-0-		-0-
OTHER MISSION FUNDED CODE 11	U105	119	-0-		-0-
EDUCATION ALLOWANCES	U106	126	181.8		181.8
RETIREMENT - U.S. DIRECT HIRE	U107	120	79.0		79.0
LIVING ALLOWANCES	U108	128	114.0		114.0
OTHER AID/W FUNDED CODE 12	U109	129	-0-		-0-
OTHER MISSION FUNDED CODE 12	U110	129	6.8		6.8
POST ASSIGNMENT - TRAVEL	U111	212	7.8		7.8
POST ASSIGNMENT - FREIGHT	U112	22	16.8		16.8
HOME LEAVE - TRAVEL	U113	212	27.0		27.0
HOME LEAVE - FREIGHT	U114	22	15.1		15.1
EDUCATION TRAVEL	U115	215	11.6		11.6
R AND R TRAVEL	U116	215	136.1		136.1
OTHER CODE 215 TRAVEL	U117	215	38.9		38.9
<u>FOREIGN NATIONAL DIRECT HIRE</u>	U200		246.5		246.5
BASIC PAY	U201	114	147.2		147.2
OVERTIME, HOLIDAY PAY	U202	115	3.0		3.0
ALL OTHER CODE 11 - FN	U203	119	12.9		12.9
ALL OTHER CODE 12 - FN	U204	129	83.4		83.4
BENEFITS FORMER FN PERSONNEL	U205	13	-0-		-0-
<u>CONTRACT PERSONNEL</u>	U300		269.0		269.0
PASA TECHNICIANS	U301	258			
U.S. PSC - SALARY/BENEFITS	U302	113			
ALL OTHER U.S. PSC COSTS	U303	255			
F.N. PSC - SALARY/BENEFITS	U304	113			
ALL OTHER F.N. PSC COSTS	U305	255			
MANPOWER CONTRACTS	U306	259	269.0		269.0
JCC COSTS PAID BY AID/W	U307	113			
<u>HOUSING</u>	U400		884.7		884.7
RESIDENTIAL RENT	U401	235	570.8		570.8
RESIDENTIAL UTILITIES	U402	235	109.5		109.5
MAINTENANCE AND RENOVATION	U403	259			
QUARTERS ALLOWANCES	U404	127			
RESIDENTIAL FURNITURE/EQUIP.	U405	311			
TRANS./FREIGHT - CODE 311	U406	22			
SECURITY GUARD SERVICES	U407	254	201.6		201.6
OFFICIAL RESIDENCE ALLOWANCES	U408	254	1.3		1.3
REPRESENTATION ALLOWANCES	U409	252	1.5		1.5

TABLE VIII - FY 1988
Operating Expense Summary
(continued)

<u>EXPENSE CATEGORY</u>	FUNC. CODE	OBJECT CLASS	DOLLARS	TRUST FUNDS	TOTAL
<u>OFFICE OPERATIONS</u>	U500		1.625.8		1.625.8
OFFICE RENT	U501	234	457.0		457.0
OFFICE UTILITIES	U502	234	40.0		40.0
BUILDING MAINT./RENOVATION	U503	259			
OFFICE FURNITURE/EQUIPMENT	U504	310			
VEHICLES	U505	312			
OTHER EQUIPMENT	U506	319			
TRANSPORTATION/FREIGHT	U507	22			
FURN/EQUIP/VEHICLE REPAIR/MAINT.	U508	259			
COMMUNICATIONS	U509	230	45.7		45.7
SECURITY GUARD SERVICES	U510	254			
PRINTING	U511	24			
SITE VISITS-MISSION PERSONNEL	U512	210	110.0		110.0
SITE VISITS-AID/W PERSONNEL	U513	210			
INFORMATION MEETINGS	U514	210			
TRAINING ATTENDANCE	U515	210			
CONFERENCE ATTENDANCE	U517	210	10.0		10.0
OTHER OPERATIONAL TRAVEL	U518	210			
SUPPLIES AND MATERIALS	U519	26	20.0		20.0
FAAS	U520	257	360.8		360.8
CONSULTING SVCS. - CONTRACTS	U521	259			
MGT./PROF. SVCS. - CONTRACTS	U522	259			
SPEC. STUDIES/ANALYSES CONT.	U523	259			
ALL OTHER CODE 25	U524	259	582.3		582.3
TOTAL O.E. BUDGET			4.958.4		4.958.4
RECONCILIATION			1.078.4		1,078.4
OPERATING BUDGET REQUIREMENTS			3,880.0		3,880.0
636C REQUIREMENTS	U600	32	-0-		-0-
TOTAL ALLOWANCE REQUIREMENTS	U000		3,880.0		3,880.0

DOLLARS REQUIRED FOR LOCAL CURRENCY EXPENSES
EXCHANGE RATE USED (MAY:31,1986)

1.946.00
366

Estimated Wage Increase - FY 1987 to FY 1988
Estimated Price Increase - FY 1987 to FY 1988

15% for Cameroon
4% for U.S.; 15% for Cameroon

OPERATING EXPENSE NARRATIVE

MANAGEMENT IMPROVEMENTS

1. SUMMARY - Plans to reduce costs or achieve greater efficiency fall into four interrelated areas: a) cost savings and greater control over functional areas as a result of withdrawing from JAO/FAAS; b) analysis and reorganization of administrative support functions internally controlled by the Mission; and c) greater utilization of Foreign Nationals.

While every effort is being made to control costs, and other measures will be generated by the end of FY 86, essential management priorities will place heavy demands on our OE budget, which have the effect of cancelling the impact of savings described below. First, start-up costs in FY 87 to assume responsibility for Vehicle Maintenance is estimated to be \$60,000.

Secondly, the Mission's motor vehicle fleet has three (3) cars which have to be disposed of in FY 87 and three (3) cars in FY 88. Years of inadequate maintenance and make-do repairs has limited our capacity for field travel with any assurance of a safe trip. A third area is the Mission's inability to purchase real property. For security reasons, the Ambassador has limited USG leasing to one area in the city; as a result, we can exercise limited control over soaring lease costs.

2. FAAS Analysis and Action Plan: As a result of a cost analysis and responsiveness by JAO, the Mission plans to withdraw from three activities in FY 87. Analysis to date indicates that two of the three service functions can be performed with cost savings to the Mission: Travel Services - estimated cost in FY 86 under FAAS was \$41,791; savings realized by identifying underutilized Mission resource is \$20,000; Property Accountability - estimated cost in FY 86 under FAAS was \$40,000; projected cost in FY 87 is \$17,000; savings realized by better utilization of FSN staff and the purchase of a computerized property tracking system.

3. Reorganization/Redefinition of Selected Administrative Functions: Cost savings and/or increased responsiveness are projected in the following areas: a) Giving additional responsibilities to a FSN for the management and control of our expendable supply operation should save us \$2,000 per year; b) Curtailment of AID designated expeditor services in Douala to assist travelers may result in the deletion of the FSN's position.; c) By redefining scope of work to be performed under four building maintenance contracts, negotiated contracts and project per year Mission will save \$4,500 per year; d) During FY 86, the role of the Library was analyzed. As a result, the work of the librarian has been refocused to emphasize service to USAID project officers and reoriented to serve as a valuable source of institutional memory of projects; several non-essential subscriptions were allowed to expire, saving approximately \$1,700; e) By reducing the scope of work for field operations in North Cameroon we estimate that \$120,000 will be saved in FY 87; f) After establishing life span for certain household furnishings, Mission has decided not to procure new household furniture and substitute an allowance for reupholstering of existing items; g) Datel-Installed Datel and Paytrack systems of voucher payments.

4. Greater Utilization of Foreign National Staff: As described in paragraphs a and b above, many planned objectives involve greater use of PSN's. Our approach has been to identify PSN's who are underutilized and capable of performing additional responsibilities. Our second approach is to identify those functions currently performed by TCN's, expatriates or USDB, which can be performed by PSN a year or two years from now. The following actions in this area are planned or have been initiated in FY '86:

1) Plan to replace expatriate Translator in FY 88 with PSN Translator, promoted from within in FY 86, to assume full responsibility for the function in FY 88. The addition of the PSN Translator is a cost savings as we no longer have to contract for a second Translator for specialized tasks or to provide coverage during the summer.

2) Replace expatriate Information Systems Manager with PSN. Recruitment and selection were completed in FY 86.

3) Recruit and train PSN to replace USAID's Telecommunications TCN Technician.

4) Identify Mission PSN to serve as Property Accountability Clerk in FY 87.

5) Identify Mission PSN to serve as Vehicle Maintenance Specialist in FY 87.

6) Replace one USDB Project Manager with PSN in late FY '87.

7) Establish an in-house "intern" program for professional PSN's grade 9 and above to assume Project Manager roles. Mission will develop specially tailored development plans for each intern, based on identified weaknesses. Training, over a 2-3 year period will include formal training and rotational assignments in Mission.

5. Telecommunications -

a. The Telecommunications Unit now maintains a total of fifty (50) sets of VHP/FM transceivers in Yaounde and Ndjamen. Twenty eight (28) long distance HF/SSB transceivers have been installed and are being maintained; sixteen (16) sets are at USAID Cameroon project sites, three (3) sets in USAID/Ndjamen, four (4) sets in CARE Ndjamen, two (2) sets in Africare Ndjamen, and three (3) sets in Equatorial Guinea. USAID Cameroon maintains a communication net on a daily basis with the stations. The unit has also trained PSN's to become radiophone operators in the field who are now handling the message transactions between the main office and the project sites and between project stations and substations.

b. The unit has increased in-house maintenance with the added capability of programming and servicing the USAID telephone system with 144 telephone sets. This is saving considerable time and maintenance costs. A printer connected to the system allows the Mission to record and monitor all outgoing long distance calls indicating the calling/called numbers which provides the ability to bill for personal usage and minimizes the possibility of unauthorized long distance calls.

c. The unit has trained two FSN's to operate VTR's and projectors.

d. Future plans: We plan to establish a communications network for USAID/Bangui; three sets of HF/SSB transceivers will be procured, installed, and maintained for the National Cereals Research and Extension project; in order to increase the Mission's in-house capability for maintenance of equipment, we plan to send the Telecommunications Technician to a repair/maintenance course for Xerox equipment.

We do not project any constraints to achieving planned management cost control measures within established workforce ceilings. The task for assuming responsibilities for three new support functions can be done with existing human resources as a result of careful analysis of employee underemployment and underutilization.

FY 88 ANNUAL BUDGET SUBMISSION
 TABLE VIII(a) - Information on U.S. PSC Costs
 (\$000)

<u>JOB TITLE/POSITION DESCRIPTION</u>	<u>FY 1986</u>	<u>FY 1987</u>	<u>FY 1988</u>
ASST PROJECT OFFICER	19.5 (10/85-09/86)	1.9 (10/86-11/86)	-
ADM ASSISTANT	24.3 (12/85-9/86)	29.4 (10/86-9/87)	34.9 10/87-9/88)
	<u>43.8</u>	<u>31.3</u>	<u>34.9</u>

TABLE VIII (b) -

Section A - Uses of Mission's Automation Equipment

Word Processing
Program Documents
Budgeting
Mission Accounting
Property/Personnel Lists •
Library Catalogue

Section B - Mission's Current and Long-Range Information Plans

1. The word processing system was installed in 1983 and focus of activity has been training staff with limited program applications. Only one staff member had capability and interest in developing applications for using the personal computer.

Highest priority for Mission is to hire a Systems Manager with a computer background to work with (IRM) and for project officers to analyze our information needs. We also need to develop an acquisition plan. Efforts toward this end were delayed in FY 86 due to the absence of a trained Systems Manager.

2. Responsibility for the operation and management of the automation equipment is under the direction of the Management Officer. A systems manager will be hired in May, 1986; current day-to-day management of the system is handled by the Procurement Assistant in the Office of Management Services.

3. Training Program: Table I below summarizes the Mission's record of personnel trained to use the equipment; no training has been offered since July 1985 and many employees trained in 1983 and 1984 have left the post. Embassy personnel will no longer be trained since the Embassy has installed work stations on loan to the Mission. A needs assessment has been completed which indicates thirty-six staff members have received no training; obviously training will continue to be of major importance for the first six months of FY 87.

TABLE 1 - PERSONNEL TRAINED

	TOTAL	USDH	PSN	TCN
<u>AID/W Consultant (11/83)</u>	13	2	8	3
<u>Pinkerton Consultant (10/84)</u>				
Advanced Word Processing	-	-	-	-
Glossary and Decision Processing	2	-	1	1
List Processing	3	-	-	3
<u>In-House Training (4/84 - 1/86)</u>				
Professional Overview	19	5	13	1
Basic Word Processing	2	-	2	-
Advanced Word Processing	5	-	3	2
Glossary	2	-	1	1
Mathpak	2	-	1	1
Systems Management	3	1	1	1
<u>AID/W</u>	3	-	-	-
Overview	3	3	-	-
Word Processing	1	1	-	-
List Processing	1	1	-	-
Glossary	1	1	-	-

4. Initiatives to link information processing resources to implementation of the development assistance strategy: Mission continues to prepare basic listings (e.g., project, government entities, evaluation plans) for ready reference. Mission was only adequately staffed in the fall of 1985 and no new initiatives have been taken. 

5. Criteria to evaluate the effectiveness of the automation program:
Criteria have not been established.

Section C - Mission Acquisition Plan for Equipment, Software and Services:
Table 2 below summarizes the Mission's hardware acquisition plan from FY 86 through FY 92. In FY 86 five (5) workstations were ordered, one printer, three personal computers and three PC printers.

TABLE 2 - ACQUISITION SUMMARY

	1986	1987	1988	1989	1991	1992
<u>Item</u>						
Workstation	12	14	14	14	14	14
Archiving Workstation(OIS)	3	3	3	3	3	3
Operators	22	25	26	26	26	26
Ratio: User:Station	1.5	1.5	1.5	1.5	1.5	1.5
Printers	7	8	8	8	8	8
Ratio: User: Printer	3.1	3.1	3.1	3.1	3.1	3.1
Personal Computers	5	9	9	9	9	9
Operators	4	9	9	9	9	9
Ratio: User: PC	.8	1	1	1	1	1
PC Printers	4	8	8	8	8	8
Ratio: User:PC Printers	1	1.1	1.1	1.1	1.1	1.1
Supervisor	1.3	1	1	1	1	1
OVERALL BUDGET (\$000)*	75.8	98.8	82.4	84.0	86.0	88.0

*Includes software and supplies depending upon funds availability.

FY 1988 ANNUAL BUDGET SUBMISSION
 TABLE VIII(c)
 OBLIGATIONS FOR ACQUISITION, OPERATION
AND USE OF INFORMATION TECHNOLOGY SYSTEMS

<u>Item and Explanation</u>		Fiscal Years (\$000)		
		1986	1987	1988
1.	<u>Capital Investment</u>			
	A.			
				<u>Purchase of Hardware</u>
				Purchase of additional autom- tion equipment by Mission such as the WANG OIS, Personal Computers, and their associated workstations/terminals, printers, telecommunications modems & multi- plexers.
27.3	20.2	0.0		
	B.			
				<u>Purchase of Software or Other Equipment.</u>
				Purchase of software by the Mission to operate on existing or new automation equipment (hardware) --Lotus 1-2-3-, DBASE III, Multiplan, etc. Other equipment includes special purpose furniture
2.3	2.0	2.7		
	C.			
				<u>Site and Facility</u>
				Cost of propose site construction to prepare for setting up additional WANG OIS and Personal Computer automation system such as power line cables, coaxial cables, uninterruptible power supplies.
7.0	12.0	3.0		
<u>36.6</u>	<u>34.2</u>	<u>5.7</u>		

FY 1988 ANNUAL BUDGET SUBMISSION

TABLE VIII (c) (continued)

<u>Item and Explanation</u>	<u>Fiscal Years (\$000)</u>		
	<u>1986</u>	<u>1987</u>	<u>1988</u>
2. <u>Personnel</u>			
Mission will provide requirements below for the number of personnel involved in supporting the information technology functions according to the following categories:			
Number of Personnel engaged in			
Systems Management	1.9	4.1	4.3
Systems Operation	3.9	8.2	8.7
Systems Development	.5	.5	.5
Clerical Support	.5	.5	.5
(Personnel that use systems will not be included)			
A. <u>Total Compensation, Benefits and Travel</u>	6.8	13.3	14.0
B. <u>Total Workyears</u>	(1.05)	(1.5)	(1.5)
3. <u>Equipment Rental, Space and Other Operation-Costs</u>			
A. <u>Lease of Equipment</u>			
Obligations for lease and maintenance of non-government owned equipment (rented equipment) and software furnished as a part of the rental contract.	—	—	—
B. <u>Space</u>			
Obligations for lease of space or government furnished space to house automation equipment as well as office space for personnel (direct-hire and contractor) involved in the information technology function (see 2A & 2B) including basic utilities and housekeeping services.	15.0	15.0	15.0

TABLE VIII (c) (continued)

<u>Item and Explanation</u>	<u>Fiscal Years (\$000)</u>		
	1986	1987	1988
C. <u>Supplies and Other</u> Obligations for supplies and software rental (not included in a rental contract for equipment)	—	—	—
D. <u>Non-Commercial Training</u> Obligations for planning and conducting government operated training to prepare users to make effective use of automation resources.	—	2.0	2.0
SUBTOTAL	<u>15.0</u>	<u>17.00</u>	<u>17.00</u>
<hr/>			
4. <u>Commercial Services</u> This includes obligation for services where payments are made to private industry.			
A. <u>Computer Time</u> Obligations to fund contract with a private firm to provide computer time to the Mission.			
B. <u>Leased Telecommunications Services</u> Obligations for leased telephone lines and other telecommunication services to obtain data from other computers or to transmit data. For Mission, where applicable include, but identify separately, the lease of local telephone lines, modems, and other equipment to reach the American Embassy's office of Communications for the purpose of the transmission of data to and from AID/W.	—	10.0	15.0
<hr/>			

FY 1988 ANNUAL BUDGET SUBMISSION

TABLE VIII (c) (continued)

<u>Item and Explanation</u>	<u>Fiscal Years (\$000)</u>			
	<u>1986</u>	<u>1987</u>	<u>1988</u>	
C. <u>Operations and Maintenance</u>				
(1) <u>Operations</u>				
Include funds to be obligated for contractor services to operate a WANG VS computer or an OIS System (system administrator and staff, not workstation operators).	--	--	--	
(2) <u>Maintenance</u>				
Include obligations for contracts to maintain government-owned equipment (hardware) and software that is currently in place and that is to be acquired in 1A and IB above.	17.4	22.3	28.7	
D. <u>Systems Analysis and Programming</u>				
Obligations for contractor services to design and program new ADP or OIS application systems and to maintain existing application systems.				
E. <u>System Design and Engineering</u>	XXX	XXX	XXX	
(Do not complete - OMB requirement not applicable to AID.				
F. <u>Studies and Other</u>				
Obligations for management and feasibility studies, requirement definitions, and commercial training.				
	SUBTOTAL	<u>17.4</u>	<u>32.3</u>	<u>43.</u>
5. TOTAL				
Total Obligations	75.8	98.8	82.4	
Workyears (From Item 2A)	(1.05)	(1.5)	(1.5)	

FY 1988 ANNUAL BUDGET SUBMISSION

TABLE VIII(c) (continued)

<u>Item and Explanation</u>	<u>Fiscal Years (\$000)</u>		
	<u>1986</u>	<u>1987</u>	<u>1988</u>
6. <u>Special Breakout</u>			
A. Amounts included in Mission Allowances for <u>existing systems</u> . (Includes 2A, 3, and 4) (Services for equipment in place only.	39.2	52.6	59.7
B. Amounts included in Mission allowances for <u>new or expanded systems</u> . (Includes 1, 2A, 3 and 4.) (Equipment and services for new efforts beginning during the fiscal year).	36.6	46.2	2.7

TABLE VIII (d)- INFORMATION ON U.S. DIRECT HIRE STAFFING

<u>POSNO</u>	<u>POSITION TITLE</u>	<u>PROGRAM MANAGEMENT RESPON.</u>	<u>FY 1986</u>	<u>FY 1987</u>	<u>FY 1988</u>
6311005	Mission Director	ALL	1	1	1
6311009	Dep. Mission Dir.	ALL	1	1	1
6311013	Reg. Legal Adv.	ALL	1	.8	1
6311020	Contract Officer	ALL	.2	1	1
6311015	Executive Assistant	NONE	1	1	1
6312005	Executive Officer	NONE	1	1	1
6313006	Controller	ALL	1	1	1
6313011	Acct/Fin. Analyst	NONE	1	1	1
6313015	Financial Mgt. Officer	NONE	.7	.5	1
6314006	Sup. Program Officer	ALL	1	1	1
6314010	Program Officer	ALL	1	1	1
6314016	Program Economist	ALL	.7	1	1
6315003	Sup. Project Dvl. Officer	ALL	.1	1	1
-	Asst PDE Officer (NEW)	ALL	-	.9	-
6315020	Assist Proj Dvl. Off.	ALL	.5	-	-
14315015	Engineering Officer	ALL	.6	1	1
6317005	Sup. Agr. Dvl. Officer		.5	1	1
6317010	Agr. Dvl. Officer		1	1	1
6317051	Agr. Dvl. Officer		1	.5	1
6317055	Agr. Dvl. Officer		1	.1	1
6318006	Sup. Human Res. Officer		1	1	1
6318011	Human Res. Off.		1	1	1
6318015	Ed. Dvl. Officer		1	1	1
6316005	Health/Pop Dvl. Off.		1	1	1
6319905	IDI (AGR DVL)		1	-	-
6319910	IDI(PDE)		1	-	-
TOTAL WITH IDI			22.2	-	-
TOTAL USDH			20.2	19.9	22.0

TABLE VIII (e) - INFORMATION ON IDI STAFFING

BS CODE	TITLE	FY 86	FY 87	FY 88
95	Agr..Develop. (Training Completed 5/86)	.7	-	-
95	Project Development	1	-	-
	Total	1.7	0	<u>0</u>

TABLE VIII(f)- INFORMATION ON FOREIGN AND THIRD COUNTRY NATIONALS

<u>FSN/PSC</u>	<u>JOB TITLE</u>	<u>FY 86</u>	<u>FY 87</u>	<u>FY 88</u>
TCN PSC	Telecommunications Spe.	1	1	1
TCN PSC	Audio Visual Specialist	1	.5	-
TCN PSC	Asst Gen Eng	1	1	0
FSN DH	C & R supervisor	1	1	1
FSN DH	C & R Clerk	1	1	1
FSN DH	Chief Accountant	1	1	1
FSN DH	Accountant	1	1	1
FSN DH	Accounting Tech.	1	1	1
FSN DH	Voucher Examiner	2	2	2
FSN DH	Secretary	1	1	1
FSN DH	Procurement Agent	2	2	2
FSN DH	Program Specialist	3	3	3
FSN DH	Participant Trng Spec.	1	1	1
FSN DH	Chauffeur	1	1	1
	TOTAL FSN DH	<u>15</u>	<u>15</u>	<u>15</u>

II. CENTRAL AFRICAN REPUBLIC - 676

FY 1988 ANNUAL BUDGET SUBMISSION
TABLE I - LONG RANGE PLAN BY APPROPRIATION ACCOUNT (\$000) ^{a/}

676 CENTRAL AFRICAN REPUBLIC

	FY 1985	FY 1986	---FY 1987---		FY 1988	----- PLANNING PERIOD -----			
	<u>ACTUAL</u> b/	<u>ESTIMATE</u>	<u>CP</u>	<u>ESTIMATE</u>	<u>AAPL</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>
AGRICULTURE, RURAL DEV. AND NUTRITION									
TOTAL	2000	2000	2000	1400	2000	2000	2000	2000	2000
GRANTS	2000	2000	2000	1400	2000	2000	2000	2000	2000
LOANS	---	---	---	---	---	---	---	---	---
POPULATION PLANNING									
TOTAL	---	---	---	---	---	---	---	---	---
GRANTS	---	---	---	---	---	---	---	---	---
LOANS	---	---	---	---	---	---	---	---	---
HEALTH									
TOTAL	---	---	---	---	---	---	---	---	---
GRANTS	---	---	---	---	---	---	---	---	---
LOANS	---	---	---	---	---	---	---	---	---
EDUCATION									
TOTAL	---	---	---	---	---	---	---	---	---
GRANTS	---	---	---	---	---	---	---	---	---
LOANS	---	---	---	---	---	---	---	---	---
SELECTED DEVELOPMENT ACTIVITIES									
TOTAL	---	---	---	600	---	---	---	---	---
GRANTS	---	---	---	600	---	---	---	---	---
LOANS	---	---	---	---	---	---	---	---	---
SUBTOTAL FUNCTIONAL ACCOUNTS									
TOTAL	2000	2000	2000	2000	2000	2000	2000	2000	2000
GRANTS	2000	2000	2000	2000	2000	2000	2000	2000	2000
LOANS	---	---	---	---	---	---	---	---	---
TOTAL DA ACCOUNT									
TOTAL	2000	2000	2000	2000	2000	2000	2000	2000	2000
GRANTS	2000	2000	2000	2000	2000	2000	2000	2000	2000
LOANS	---	---	---	---	---	---	---	---	---

^{a/} Accounts inapplicable to the Central African Republic have been omitted (i.e., International Disaster Assistance, Economic Support Fund, and Housing Guarantees).

FY 1988 ANNUAL BUDGET SUBMISSION
 TABLE III - PROJECT OBLIGATIONS BY APPROPRIATION
 (\$000)

676 - CENTRAL AFRICAN REPUBLIC

APPROPRIATION ACCOUNT PROJECT NO. TITLE	L/G	FY 86 ESTIMATE	FY 87 ESTIMATE	FY 88 AAPL
AGRICULTURE, RURAL DEVELOPMENT AND NUTRITION				
6760016 Post Harvest Food Systems	G	1,500	---	700
6760017 Rural Enterprise Development	G	1,440*	1,400	1,300
6760020 Civil Service Reform	G	---	600	---
APPROPRIATION TOTALS		1,940	2,000	2,000
GRANTS		1,940	2,000	2,000
LOANS		---	---	---
DA ACCOUNT TOTALS		1,940	2,000	2,000
GRANTS		1,940	2,000	2,000
LOANS		---	---	---

*Transfer \$60,000 to 698-0433.29, AMDP II

FY 1988 ANNUAL BUDGET SUBMISSION
 TABLE IV (a) - NON-BILATERAL PROJECTS

<u>Number</u>	<u>Title</u>	<u>Date</u>	<u>Backstop</u>	<u>LOP</u>	<u>Priority</u>
CENTRAL AFRICAN REPUBLIC					
690-0421.76	Combating Childhood Communicable Diseases	05/84 - 05/88	AFR/RA	691	high
690-0433.29	African Manpower Development Program II	08/82 - 09/87	AFR/RA	1,000	high
690-0465	AFRAD III	FY 86 - FY 91	AFR/RA	500	high
690-0606.76	Small Project Assistance Program	06/83 - 09/86	AFR/RA	160	high
690-9901.76	Self Help	Continuing	STATE	599	high
690-9901.76	Human Rights	Continuing	STATE	16	high
690-0810.76	Program Development Support	Continuing	AFR/DP	93	high

AFRICAN MANPOWER DEVELOPMENT PROJECT III

CENTRAL AFRICAN REPUBLIC 698-0433.29

The AMDP program objectives for the CAR support the AID strategy for the country which calls for concentrating development resources in the agricultural sector. Increased food production and revitalization of agriculture is equally a priority of the government and is shown as such in the Five Year Plan.

For FY 87, four training programs are proposed, totalling \$152,000 in the ARDN account, as follows:

- 1 Forestry Resources Management - B.S. in the U.S.; 4.5 years.	\$80,000
- 1 Agronomist Economist - M.A. in the U.S; 2.5 years.	\$50,000
- 2 Agricultural Marketing and Extension specialists - M.A. at the University Center at Dschang, Cameroon; 2 years.	<u>\$22,000</u>
TOTAL	\$152,000

For FY 88, four training programs are proposed, totalling \$189,000: \$109,000 in the ARDN account and \$80,000 in the EHR account, as follows:

ARDN

- 1 Forestry Economist - B.S. in the U.S.; 4.5 years.	\$80,000
- 1 Agricultural Marketing and Extension specialists - M.A. at the University Center at Dschang, Cameroon; 2 years.	\$11,000
- 1 Food Production Specialist - M.A. Equivalent at the International Institute of Tropical Agriculture at Ibadan, Nigeria; 2 years.	\$18,000

EHR

- 1 Finance: Money and Banking - B.S. in the U.S.; 4.5 years.	<u>\$80,000</u>
TOTAL	\$189,000

NEW PROJECT NARRATIVE

TITLE: CIVIL SERVICE REFORM 676-0020

LOP: FY 1987 - FY 1990

COST: \$600,000 Grant (Obligation in FY 87)

PROJECT PURPOSE:

Make the civil service of the Central African Republic a more cost effective instrument of development.

RELATIONSHIP TO MISSION STRATEGY:

AID strategy in CAR is first to concentrate in the agricultural sector and secondly to pursue other opportunities in areas where maximum impact and visibility can be assured. The government is the single most visible institution in the CAR. Given that the majority of the government's budget goes to support the civil service, access to a modern civil service has the potential to effect a great impact on the country's development.

POLICY DIALOGUE:

The civil service is central to any policy dialogue. By financing a project to restructure the civil service one would be assured of an influential position in the councils of government. One could reasonably anticipate basic government policy favoring a contraction of total civil service employment, a development of a more efficient overall service, and promotion of a privatization policy coming about as a result of this project.

MAJOR DEVELOPMENT PROBLEM ADDRESSED:

The CAR economy has been in stagnation and decline for most of the recent past. The despotic rule of former Emperor Jean Rechel Bokassa was responsible for much of this. The current government is attempting to reverse the decline and has had some success. Agriculture production has increased significantly, with cotton production up appreciably. The GNP in 1984 increase by 8.5% while the budget deficit was reduced. However the civil service as it is now constituted is an impediment to development. Since independence the civil service has been the employer of virtually all Central African college graduates; as a result the civil service is seriously overstaffed. More importantly it is poorly managed and ineffective in implementing development programs. This needs to be changed if the current rate of progress is to be maintained. Some progress has already been made in reducing the size of the civil service and financial drain caused by the overstaffing. Between 1982 and 1985 the civil services share of the national budget dropped from 85% to 58%. However, much more remains to be done.

PRELIMINARY PROJECT DESCRIPTION:

The project has three initial objectives: (1) help the GOCAR compile a coherent civil service code; (2) provide support for the ongoing process of

defining objectives and staffing patterns to meet the needs of ministries, and 3) provide management training especially training of trainers, on a broad scale throughout the central administration.

Beginning in 1983 the GOCAR began to take action to identify and eliminate salary fraud and to reduce government salary expenditures. Within a year they had successfully eliminated 1081 salaried positions although 415 new persons were hired; on balance there was a net saving of approximately 500 million CPA (\$1 equals 360 CPA). Given this initial success a permanent council for administrative reform was established, tasked with establishing management and control mechanisms throughout the GOCAR. One element of the Council's mandate is to establish within each ministry a definition of objectives and a list of positions needed to carry them out. To date this has been done in the Ministry of Plan with impressive results. Jobs were cut from 150 to 50, which also resulted in increased efficiency.

The main objective of the government's campaign is to develop a comprehensive civil service code. This is a massive undertaking even in small country like the CAR. The second main objective is the creation of a mechanism to provide relevant management training to all levels of the civil services.

To help the CAR achieve these objectives we propose to provide technical assistance to the Permanent Council for Administrative Reform to draft the necessary code. As part of the process of drafting the code the council would be assisted in defining the objectives and the resources required to reach these objectives in the various ministries. The technical assistance team would also develop a system and program to provide the necessary, relevant training. This would emphasize the training of trainers for all elements of the government as well as training the civil service corps directly. To assist the TA team in performing its job, computer capability will be provided.

BUDGET:

Technical assistance	\$300,000
Training	\$200,000
Commodities	\$100,000

TARGET GROUP:

The target group includes those persons comprising the GOCAR civil service. Improvement in the civil service should in turn benefit most Central Africans.

ALTERNATIVES:

The only alternative is to not do anything and instead leave the reform effort exclusively to the GOCAR and other donors. The reform effort would be retarded. Civil service reform is likely in itself to be a successful effort because it is something the GOCAR itself is very keen on doing and the government already has some experience in reform. It will work with the vested political interests and can reasonably be expected to make the government more amenable to privatization of parastatals and other reform issues. Finally the project will provide an opportunity to significantly influence the thinking of the full range of GOCAR officials.

POLICY FACTORS:

AID has consistently supported administrative reform and management improvement throughout Africa. The purpose of this project is to address those two points within the Central African context.

DESIGN SCHEDULE

After completion of the ABS review the PID will be drafted in the first quarter of FY 87. The PP will follow in the third or fourth quarter. Because of the policy issue concerning support of bureaucratic reform delegation of PID approval authority is not sought.

III. EQUATORIAL GUINEA - 653

FY 1988 ANNUAL BUDGET SUBMISSION
TABLE I - LONG RANGE PLAN BY APPROPRIATION ACCOUNT (\$000)^{a/}

653 EQUATORIAL GUINEA

	FY 1985	FY 1986	--FY 1987--		FY 1988	----- PLANNING PERIOD -----			
	<u>ACTUAL</u>	<u>ESTIMATE</u>	<u>CP</u>	<u>ESTIMATE</u>	<u>AAPL</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>
AGRICULTURE, RURAL DEV. AND NUTRITION									
TOTAL	1000	1000	1000	1000	1000	1000	1000	1000	1000
GRANTS	1000	1000	1000	1000	1000	1000	1000	1000	1000
LOANS	---	---	---	---	---	---	---	---	---
HEALTH									
TOTAL	---	---	---	---	---	---	---	---	---
GRANTS	---	---	---	---	---	---	---	---	---
LOANS	---	---	---	---	---	---	---	---	---
EDUCATION									
TOTAL	---	---	---	---	---	---	---	---	---
GRANTS	---	---	---	---	---	---	---	---	---
LOANS	---	---	---	---	---	---	---	---	---
SELECTED DEVELOPMENT ACTIVITIES									
TOTAL	---	---	---	---	---	---	---	---	---
GRANTS	---	---	---	---	---	---	---	---	---
LOANS	---	---	---	---	---	---	---	---	---
SUBTOTAL FUNCTIONAL ACCOUNTS									
TOTAL	1000	1000	1000	1000	1000	1000	1000	1000	1000
GRANTS	1000	1000	1000	1000	1000	1000	1000	1000	1000
LOANS	---	---	---	---	---	---	---	---	---
TOTAL DA ACCOUNT									
TOTAL	1000	1000	1000	1000	1000	1000	1000	1000	1000
GRANTS	1000	1000	1000	1000	1000	1000	1000	1000	1000
LOANS	---	---	---	---	---	---	---	---	---

a/ Accounts inapplicable to Equatorial Guinea have been omitted (i.e., International Disaster Assistance, Economic Support Fund, and Housing Guarantees).

FY 1988 ANNUAL BUDGET SUBMISSION
 TABLE III - PROJECT OBLIGATIONS BY APPROPRIATION
 (\$000)

653 - EQUATORIAL GUINEA

APPROPRIATION ACCOUNT PROJECT NO. TITLE	L/G	FY 86 ESTIMATE	FY 87 ESTIMATE	FY 88 AAPL
AGRICULTURE, RURAL DEVELOPMENT AND NUTRITION				
6530004 Cooperative Development, Phase II	G	1,000	1,000	1,000
APPROPRIATION TOTALS		1,000	1,000	1,000
GRANTS		1,000	1,000	1,000
LOANS		---	---	---
DA ACCOUNT TOTALS		1,000	1,000	1,000
GRANTS		1,000	1,000	1,000
LOANS		---	---	---

AFRICAN MANPOWER DEVELOPMENT PROJECT III

EQUATORIAL GUINEA 698-0433.34

The AMPD program objective for Equatorial Guinea is to provide training for Equatoguineans in skills and disciplines required for planning and implementing development activities, as mutually agreed upon, with emphasis on the agricultural field.

For FY 87, six training programs are proposed, totaling \$240,300, as follows:

HEALTH

- 3 short-term programs in the U.S. for health managers in project design, implementation, and management - 1.5 months each. \$ 15,300

ARDN

- 3 M.S. level training programs in the U.S.: two in agronomy, and one in agricultural economics 4 to 4.5 years each. \$225,000
- TOTAL \$240,300

For FY 88, six short-term training programs are proposed, totaling \$82,000 in the ARDN account, as follows:

- 3 training programs in agricultural policy planning in either the U.S. or suitable other country. 1-3 months each. \$ 33,000
 - 2 training programs in the U.S. for agricultural statistics. Up to 5 months each. \$ 38,000
 - 1 training program in the U.S. in management of cooperatives including financial and accounting. 3 months. \$ 11,000
- TOTAL \$ 82,000