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PURDUE UNIVERSITY

**International Education and Research
International Programs in Agriculture**



**PORTUGAL UNIVERSITY
INSTITUTES
DEVELOPMENT PROJECT**

(Contract AID/NE-C-1701)

**END-OF-TOUR REPORT ON
LONG-TERM STAFF ASSIGNMENT**

**Submitted by
PROF. JOHN R. FOLEY
Cooperative Extension Service
Purdue University**

August 20, 1980 - November 20, 1982

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at the

Instituto Universitario de Tras-os-Montes e Alto Douro
Vila Real, Portugal

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Cooperative Extension Service
Purdue University
West Lafayette, Indiana

PORTUGAL UNIVERSITY INSTITUTES DEVELOPMENT PROJECT

END-OF-TOUR REPORT

John R. Foley
Long-Term Advisor at the
Instituto Universitario de Tras-os-Montes e
Alto Douro, Vila Real Portugal

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DEFINITION OF BASIC PROBLEM

This project was designed to help three small universities in the interior of Portugal to develop along the lines of the land grant college system in the U.S. The university at Vila Real was the specific area of operation in this case. It is only about seven years old and started out as a vocational school with a three year course. It has now gained institute university status, and needed to develop all the aspects of teaching, research, and extension required of a university. There was a lack of funding, manpower, buildings, classrooms, laboratory facilities, space for research, transportation, and everything else but courage and enthusiasm.

GOALS AND TARGETS FOR THE TOUR

The objective of this tour was to help in every way possible to support and implement the growth of this new institution. This was to include program implementation of the project goals as outlined and whatever else that needed to be done to nurture the developing organization. This included working with existing Ministry of Agriculture research and extension, and other groups that could help.

*Monthly reports during time of assignment were submitted to
USAID/Lisbon and AID/W

STRATEGY

The approach to the task was simple. It was to fit into the existing program and help as much as possible, in any way possible, and to advise on changes or problems as necessary to help and speed up the growth and expansion of IUTAD.

SPECIAL PROBLEMS

It took a long time to get the project in gear. In-country funds were slow to be available. We did not get started to identify and send participants to the U.S. and receive short-term advisors soon enough. We turned back short-term advisors because of lack of funds. As a result the program was delayed. When we were ready to move, we ran out of PL 480 funds again and had to curtail our program again. It has taken five to six months from the time our Director asked for these approved funds until we received them. We are in the same situation again, right now!

We were not able to do the kind of extension work that was needed until after July of 1981. There were no field workers to train until after that time. Our first training was for regional and subregional specialists. We had to get special permission for the region to do its own training.

SPECIFIC RESULTS

During our two years here, we have completed most of the project objectives outlined for us and have exceeded expectations in many cases. There are still two years to go and we have no doubt that the rest of

the objectives will be met. There was delay in some areas, but we do not see this as serious to completion of the project goals.

The two week extension training at Covilha in June of 1981 was held as scheduled. The follow-up trip of six weeks to the U.S. started on September 23. It is being financed for travel by PROCALFER. A follow-up training course in extension methodology was held in Tras-os-Montes in May-June-July of 1982.

We have identified, counseled, and motivated a high percentage of the staff members to complete their training. Some of these will go to the U.S. and some to other countries. Many will study in Portugal. We have made use of all the funds provided for this purpose. All of the long-term study grants had been committed before we arrived, but we managed to get financial support for programs for one of the extension staff members to work on his Master's Degree at Wisconsin, one of our Forestry staff from Oregon and a couple (each working on their M.S.) to Purdue. The project had originally included three trainees from IUTAD. This extra four made it seven (and there will be more). We encouraged two staff members to go to Holland (one for a Doctorate and one for a Master's). Several others are working on programs who might not have done so if we had not been there to encourage them.

We have worked with both the University and Regional Direction staff to promote University growth and inter-agency cooperation. We believe we have been quite useful in this role especially since both would like us to stay on a while longer. We appreciate this.

We have helped coordinate the affairs of IUTAD, USAID/Lisbon, and Purdue's Division of International Programs, and this has taken a considerable amount of time. We have helped to secure laboratory

equipment, books, and articles for staff members here. We have helped various staff members to get ready to go to the U.S. on long and short term study grants. After Professor Atkinson left in December 1981, we served as Chief of Party for the Project.

In all other aspects, we believe we have done a good job of adhering to the project goals. The University is moving along well, is growing, is healthy, and under excellent leadership. We believe we have made a contribution to this progress.

RECOMMENDATIONS

We have not been able to get the specialist for Teaching Learning Centers over here yet. We still believe that Professor Edward Ferringer is the one to do this. He should help PROCALFER and DRTM while he is here.

This project would be much stronger if the long term advisors were available until the end of the project. There should be a means of extending the project over a longer period of time. The system of local support with PL480 funds is not working as it should in getting funds to the universities when they need them.

GENERAL

This tour has been two very pleasant years for us in Vila Real. We have been received with warmest friendship and positive cooperation on every hand. In a word, Portugal is a lovely country and the people are a pleasure to know. We have been happy here and would have stayed longer if it had been possible.

We want to thank the members of the Purdue staff who have given us such excellent back-up support in our project, and the specialists they have selected to help us here (and for the excellent job they have done). We want to thank them for the careful planning and help they have given to the people we have sent there for training. The whole staff at Purdue International Programs has been involved in helping us from Dr. Woods Thomas and Dr. James Collom on down, but we would like to express a special thanks to Mrs. June Lang and Mrs. Vivian Rider. We also wish to express our appreciation for the cooperation and support given by Professor Julian Atkinson, Professor James Ahlrichs, and Dr. John Sanders. It has been a pleasure to work with you.

We want to thank the members of the DRTM staff for all their cooperation and many kindnesses during our stay here. We regret that we did not dedicate more time to the extension program, but there just didn't seem to be enough of us to go around.

We wish to thank the members of the IUTAD staff at all levels for making our stay so meaningful and productive. We can't even start a listing because we would have to put down the whole staff. Two years have passed so rapidly that it doesn't seem possible that they are gone.

We appreciate the cooperation from AID/Lisbon and PROCALFER. We especially appreciate the extra two months we were given to wind up our affairs and help get the Animal Science course started.

We leave behind so many friends that we won't even be able to say "Good-Bye" to most of them. We hope they will not feel hurt by this, but will remember us as we met them day by day, and as we will always keep them in our memories.