PD-AAR-908 41562

AID 1.20-25 (10-70) REPORT U-446

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PROJECT APPRAISAL REPORT (PAR)

PROJECT NO.	PERIOD			PARAGRAPH NO.
932-13-950-061	3/1/75	TO 2/28/76	Worldwide	

5. PROJECT TITLE

YMCA

6. PROJECT DURATION: Began FY 75 Ends FY 77	7. DATE LATEST PROP	8. DATE LATEST P.P.	9. DATE PRIOR PAR
	4/3/75	N/A	NONE

10. U.S. FUNDING	a. Cumulative Obligation Thru Prior FY: $ 400,000	b. Current FY Estimated Budget: $ 400,000	c. Estimated Budget to completion After Current FY: $ 400,000

11. KEY ACTION AGENTS (Contractor, Participating Agency or Voluntary Agency)

a. NAME	b. CONTRACT, PASA OR VOL. AG. NO.
Young Men's Christian Association	AID/pha-G-1103
AID/W	
Host Country YMCA's	

I. NEW ACTIONS PROPOSED AND REQUESTED AS A RESULT OF THIS EVALUATION

A. ACTION BY USAID	AID W	HOST	B. LIST OF ACTIONS	C. PROPOSED ACTION COMPLETION DATE
	X		Convert the specific development program grant (DPG) to a general support grant.	6/1/76
YMCA		X	Determine need for telex or other communication system for the YMCA.	4/1/76
YMCA		X	Reschedule Asia area development and education seminars, and Asia Area Committee program responsibilities after holding Asia Area Committee conference.	6/1/76
YMCA		X	Begin planning and testing of institutionalized development education mechanism to focus on development management and administration for LDC YMCA project managers and development assistants.	12/31/76
YMCA		X	Develop revolving loan fund proposal in collaboration with the World Alliance of the YMCA.	8/1/76
YMCA		X	Replan and reschedule Latin American Confederation specific country training activities as a result of institutionalizing of Action Centers for Development Education.	9/1/76

D. REPLANNING REQUIRED

REVISED OR NEW ☐ PROP ☐ PIP ☐ PRO AG ☒ P.O.T. ☐ PIO C ☐ PIO P

E. DATE OF MISSION REVIEW January 22, 1976

PROJECT MANAGER: TYPED NAME, SIGNED INITIALS AND DATE

Harold J. Datta

MISSION DIRECTOR: TYPED NAME, SIGNED INITIALS AND DATE

John A. Ulinski, Jr.

Evaluation Officer

USAID/DRS

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II. PERFORMANCE OF KEY INPUTS AND ACTION AGENTS

A. INPUT OR ACTION AGENT — CONTRACTOR, PARTICIPATING AGENCY OR VOLUNTARY AGENCY	B. PERFORMANCE AGAINST PLAN — UNSATISFACTORY 1	2	SATISFACTORY 3	4	5	OUTSTANDING 6	7	C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE (X) — LOW 1	2	MEDIUM 3	4	HIGH 5
1. YMCA						X						X
2.												
3.												

Comment on key factors determining rating

1. Project purposes clearly understood and well implemented.
2. Personnel of high competence utilized.
3. Responsiveness to A.I.D. directions has been very good.
4. Relations with Cooperating Country nationals outstanding and development of host country institutions receives high priority.
5. Superior home office support provided.
6. Steady improvement of planning capability noted.

4. PARTICIPANT TRAINING	1	2	3	4	5	6	7	1	2	3	4	5
					X							X

Comment on key factors determining rating

1. LDC YMCA personnel directly involved in selection and training processes.
2. Superior receptiveness of trainees selected.
3. U.S. staff retrained in development management, administration and planning.

5. COMMODITIES	1	2	3	4	5	6	7	1	2	3	4	5

Comment on key factors determing rating

N.A.

6. COOPERATING COUNTRY		1	2	3	4	5	6	7	1	2	3	4	5
	a. PERSONNEL						X						X
	b. OTHER				X							X	

Comment on key factors determining rating

1. Competent and experienced local leadership available.
2. Personnel motivated to live and work in often remote rural areas.
3. High degree of acceptance of project objectives by local counterparts, including host governments.
4. Good dissemination of project benefits.
5. Physical resource inputs adequate.
6. Availability of reliable host country data/statistics not adequate.

7. OTHER DONORS	1	2	3	4	5	6	7	1	2	3	4	5
					X							X

(See Next Page for Comments on Other Donors)

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II. 7. Continued: Comment on key factors determining rating of Other Donors

1. High degree of recognition and understanding of project objective.
2. Superior contribution to project staffing and funding.
3. Satisfactory agreement on strategy and plans.
4. Satisfactory coordination on implementation.

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage, Rate, Amount)					
		CUMULATIVE PRIOR FY	CURRENT FY TO DATE	CURRENT FY TO END	FY 76	FY 77	END OF PROJECT
1) Additional personnel in management and for LDC operations.	PLANNED	-	13	13	-	-	13
	ACTUAL PERFORMANCE	-	13				
	REPLANNED						
2) Regional Seminars; Planning and Coordination Meetings	PLANNED	-	4	5	10	10	29
	ACTUAL PERFORMANCE	-	5				
	REPLANNED						
3) Travel in support of training and program planning and operations	PLANNED	-	100%	15%	100%	100%	100%
	ACTUAL PERFORMANCE	-	85%				
	REPLANNED						
	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						

B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS	COMMENT
1. Strengthening of International Division Capacity to organize & implement development activities.	a. World Development unit established as part of the Y's International Division and staff trained in development planning and operations; planning and evaluation is being integrated into world and LDC YMCA development programs.
2. Coordinated worldwide development program planning.	b. Major planning and Coordination meeting bringing together for the first time leaders of the Y's World Alliance and regional organizations to map worldwide development strategy. For first time, donor YMCA's of Japan, Europe & North America met to arrange Coordinated contributions based on development plans.
3. Organization of self help models for development projects.	c. Rural development model projects established in Ethiopia and Sri Lanka; pilot agricultural community development activities initiated in Ghana, Peru, Dominican Republic and Thailand to serve as basis for testing methods and procedures.

IV. PROJECT PURPOSE

A. 1. Statement of purpose as currently envisaged. 2. Same as in PROP? ☒ YES ☐ NO

To institutionalize the multiyear planning capability of the U.S. YMCA International Division, within a multinational network of YMCA's.

B. 1. Conditions which will exist when above purpose is achieved.

a. Development projects established and supported in areas such as health/nutrition/family management, vocational education and agriculture/community development.

b. The voluntary fabric of LDC's strengthened through lay involvement in education, planning, management and evaluation of these activities by LDC YMCA's.

c. A multinational network for delivery of development assistance to low income people established.

d. Commitment to development on a multinational level established.

2. Evidence to date of progress toward achievement

a. Development activities initiated in 30 LDC's with emphasis on agricultural/community development in rural areas.

b. Plans submitted by LDC YMCA's significantly improved education for development has begun to mobilize many YMCA's.

c. Multinational network for delivery of development assistance has been initiated.

d. Commitment to development on a multinational level has been accepted in U.S. and other YMCA's, with growing recognition of need for a strong world alliance unit.

e. Program work plan completed.

f. Handbook for YMCA Development Management and Administration published.

V. PROGRAM GOAL

A. Statement of program goal.

To improve the quality of life of poor people in lesser developed countries by increasing the capacity of YMCA's in LDC's to plan, design, implement, manage and evaluate development activities.

B. Will the achievement of the project purpose make a significant contribution to the program goal, given the magnitude of the national problem? Explain.

The development activities either currently planned or already in operation in 30 different countries represent a significant beginning toward achievement of the goal. These activities are particularly significant since they are broadly based, self help, mainly rural, community development projects designed with a high degree of replicability in mind. Impact should also be magnified when copied or assisted by activities of other PVO's operating in the field.

In working through world and regional structures, U.S. YMCA places major emphasis on the LDC YMCA's where the major steps toward development occur. Thus the intent is to leave a strong local YMCA structure which can effectively support national development activities and goals.