THIRD REPORT ON AN EMERGENCY PROGRAM
FOR THE REHABILITATION
OF DISABLED PEOPLE IN LEBANON

TRAINING AND OBSERVATION PROGRAM IN THE UNITED STATES
FOR A LEBANESE REHABILITATION TEAM
April 5-19, 1985

This Project supported in part by the U.S.
Agency for International Development
under Grant No. NEB-0342-G-SS-4071-00

Submitted April 30, 1985

The World Rehabilitation Fund, Inc.
Howard A. Rusk, Jr.
President
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ACKNOWLEDGMENTS

Special thanks are due the agencies and organizations and their staffs in New York City, Chicago and Washington, D.C. who assisted the World Rehabilitation Fund in planning and carrying out the two week (April 5-19, 1985) training and orientation program for the Lebanese rehabilitation team.

The agencies supplying trainers or visited by the Lebanese team in which their training and orientation took place at no cost to the AID supported training project were:

(a) In New York City: The World Rehabilitation Fund, Inc.; The Rusk Institute of Rehabilitation Medicine; the Department of Surgery and the Renal Dialysis Service of the New York University Medical Center; the rehabilitation, prosthetic and orthotic service of the Bellevue Hospital; the Federation of the Handicapped; United Cerebral Palsy; and the International Center for the Disabled.

(b) In Chicago, Illinois: The Joint Commission for the Accreditation of Hospitals and the Rehabilitation Institute of Chicago.

(c) In Washington, D.C.: The Agency for International Development; the World Rehabilitation Fund, Inc.; the Department of Ophthalmology of the George Washington University Medical Center; the President's Committee on Employment of the Handicapped; the National Institute of Handicapped Research; the Rehabilitation Services Administration; the American Physical Therapy Association; the Electronics Industries Foundation; and the Special Education Services of the Department of Education.

The Brotherhood of Electrical Workers provided gratis for three days their excellent conference room in which most of the Washington, D.C. Training Seminar took place.

Many members of the aforenamed organizations gave generously of their time and talents, conducting intensive individual group training sessions, geared, insofar as possible, to conditions in Lebanon to insure that the Rehabilitation Team's exposure to U.S. practices would be meaningful and result in enhancement of the rehabilitation effort in Lebanon.

The WRF wishes to thank these staff members and their organizations for their excellent presentations, demonstrations and discussions, and also for their gracious hospitality in arranging special luncheons and receptions for the visiting Lebanese Team.

Howard A. Rusk, Jr.
President
The World Rehabilitation Fund, Inc.
The Emergency Rehabilitation Project –
Background, Description, Goals

On July 11, 1984, the Agency for International Development approved and funded an emergency program, to be conducted by the World Rehabilitation Fund, Inc., for strengthening and expanding the capabilities of Lebanese rehabilitation and rehabilitation related institutions to provide restorative services to the thousands of disabled people in Lebanon who are not now being served or who have not at any time received rehabilitation services.

Armed conflicts over the past decade have increased by the thousands the number of people in the disabled population. It is estimated that the number of amputations and spinal cord injuries alone since 1982 is in excess of 2,200.

Facilities which could be expected to provide rehabilitation services to these disabled people plus the five to ten percent of the population disabled by disease, congenital conditions and home, highway and other accidents have been severely damaged or destroyed along with their essential equipment and supplies. As a result these facilities have been forced to close or severely curtail service delivery. Moreover, with the constant unrest, conferences, training sessions, seminars and other activities essential to the maintenance and improvement of rehabilitation techniques and skills have not taken place so that professional updating in all rehabilitation and rehabilitation related disciplines is a critical need.

In addressing these needs, the World Rehabilitation Fund, Inc. proposed an emergency rehabilitation program with the following facets:

1. The holding of a ten-day Leadership Training Seminar for Lebanese rehabilitation specialists in medicine, prosthetics/orthotics, nursing, physical therapy and rehabilitation administration.

2. The holding of a two-week training program in Orientation to Rehabilitation for Lebanese community workers and training specialists from cooperating rehabilitation institutions.

3. The development, in collaboration with each participating institution, of a list of essential equipment and supplies that will enable the institution to expand immediately its scope of service, arranging for procurement, delivery and installation and, where necessary, training in the use and maintenance of the equipment.

The first part of this project, the Leadership Training Seminar, was held in Nicosia from October 15 to 24, 1984. Thirty-three Lebanese in leadership and policy-making positions from sixteen organizations and agencies providing services to all confessional groups in all geographical areas of Lebanon participated in the Leadership Training Seminar. That Seminar is fully described in the WRF's first progress report to AID entitled "A REPORT ON AN EMERGENCY PROGRAM FOR THE REHABILITATION OF DISABLED PEOPLE IN LEBANON -- Report for the Project Period July 11 – November 21, 1984".
The second part of the project, the training course Orientation to Rehabilitation, was held in Nicosia, Cyprus, December 3-14, 1984. It was attended by twenty-eight workers from eighteen organizations in Lebanon providing rehabilitation or rehabilitation related services, also to all confessional groups. The attendees at this course were, for the most part, program implementers and trainers who will have major roles in expanding Lebanon's rehabilitation effort, principally through the establishment of a system of community based rehabilitation services which will function in close association with the rehabilitation centers, hospitals and other health facilities having rehabilitation units or services. The Orientation to Rehabilitation training course is described in WRF's second progress report to AID submitted on February 4, 1985.

At the Leadership Training Seminar it became evident that the services furnished by the various centers, hospitals and other health agencies in Lebanon lacked evenness and uniformity, and that one of the first steps that needed to be taken to upgrade the quality of care throughout the country was the establishment of relevant standards applicable to all facilities providing rehabilitation and restorative services. Both the rehabilitation facilities, particularly the newly emerging facilities of which there are many, and the government agencies supporting or overseeing rehabilitation and rehabilitation related services would use the standards to measure their level of performance and strengthen their programs.

Immediately following the Leadership Seminar, the Ministry of Health appointed a Standards Committee, made up of government and rehabilitation facility representatives to explore ways of establishing rehabilitation standards. The WRF was requested to assist in this effort. Since the funds allocated in the Emergency Rehabilitation Project for equipment were vastly insufficient to purchase the basic equipment required by the facilities, Part 3 of the Project, WRF asked AID for modification of the project to permit use of the equipment funds for training in the standards area with supplemental funds for equipment.

With approval of this request by AID, WRF arranged, as the first step in the standards setting area, to bring to the United States, April 5 - 19, 1985, a Lebanese rehabilitation team consisting of the four people in Lebanon who will share the key roles in the establishment of rehabilitation standards for the agencies and organizations in Lebanon.

The second step of WRF's effort in the standards setting area will be the holding of two one-week seminars in Nicosia, Cyprus, May 12-25, on the Development of Standards and Guidelines for Rehabilitation Facilities. This seminar will be conducted by WRF with the assistance of the staff from the Commission on Accreditation of Rehabilitation Facilities which is sponsored by the American Hospital Association and a group of leading national rehabilitation organizations in the United States. Each seminar will be attended by twenty-five persons from different disciplines (physicians, physical therapists, nurses, social workers, prosthetist/orthotists, counselors, board members and consumer groups) from the various facilities in Lebanon.
COMPOSITION OF THE VISITING TEAM

The Rehabilitation Team from Lebanon consisted of the following people:

<table>
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<th>Name</th>
<th>Profession and Education</th>
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<td>Ramez Aouad, M.D.</td>
<td>Orthopedic Surgeon. Medical Director, Cortbawi Rehabilitation Center and Al Kafaat Rehabilitation Institute, Beirut. Post graduate specialization in orthopedic surgery at University of Illinois, Chicago, 1959-1964.</td>
</tr>
<tr>
<td>Hicham Baroudy, M.D.</td>
<td>Physical Medicine and Rehabilitation. Medical Director, Ouzai Rehabilitation Center and Medical Director, Rehabilitation Service, Jerbir Hospital. Residency, Rusk Institute of Rehabilitation Medicine, New York University Medical Center, 1965.</td>
</tr>
<tr>
<td>Antoine Farjallah, M.D.</td>
<td>Pediatrician. Director of Hospitals and Medical and Rehabilitation Services, Ministry of Health. Medical and specialty training St. Joseph's Medical School, Beirut and various medical centers in France.</td>
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The program arranged for the visiting Lebanese Rehabilitation Team had several purposes. Among these were:

(a) To observe and discuss the development of rehabilitation standards in the United States.

(b) To observe and discuss the application of these standards at selected rehabilitation facilities in the United States.

(c) To observe and discuss various rehabilitation programs and activities in the United States which, with appropriate modifications, might be established in Lebanon looking toward expansion and enrichment of the Lebanese rehabilitation movement.

(d) To discuss and establish criteria for the selection of attendees at the Standards and Guideline Seminars to be held in Nicosia May 12-25, 1985.

(e) To meet with AID, WRF and staff of other organizations to exchange information and observations.

To carry out the above program, WRF secured the cooperation and assistance of a variety of organizations and institutions in New York, Chicago and Washington, D.C. The training agenda for each of the three cities are attached. Since details of the training are set forth in these agenda, only highlights of the programs in the three visited cities are discussed below.

In New York, the Team had opportunity to observe and discuss modern prosthetic/orthotic practice, the operation of a sheltered workshop for severely disabled people, rehabilitation and education of cerebral palsied children and adults, and vocational evaluation and employment of disabled adults.

In addition, a special meeting was arranged to discuss the care and rehabilitation of patients with renal problems, including kidney transplants and home dialysis. Over 750 people in Lebanon require dialysis which is provided in the hospitals at great expense to the patients and the government.

In Chicago, the Team reviewed with staff of the Joint Commission for the Accreditation of Hospitals, the establishment and application of standards to hospitals in the United States, including standards applicable to rehabilitation services provided by the hospitals. At the Chicago Rehabilitation Institute, the Team observed the application of standards as well as the full range of modern rehabilitation practices for people with all types of disability.

In Washington, D.C., the Team met with representatives of governmental and national voluntary agencies and with university personnel working in rehabilitation and related fields. The meeting with AID personnel enabled the Team to secure a picture of all AID supported programs in Lebanon and to consider how these programs
might include the handicapped or otherwise tie in with present and planned rehabilitation programs. Opportunity was provided to meet with a representative of the American Physical Therapy Association and to discuss with her the elements involved in setting up a university based physical therapy training program as well as training programs for other rehabilitation personnel; e.g., speech therapy, occupational therapy, etc. Data collection, legislation, rehabilitation research, rehabilitation engineering, education of the handicapped child in the least restrictive environment, and coordination of agencies were other subject matter areas to which there was exposure and discussion.

Criteria were established for the selection of personnel to attend the future Cyprus Seminars, especially the Seminars for Standards and Guidelines for Rehabilitation Facilities.

The Team recommended that between the Standards Seminars in May, 1985, a special rehabilitation seminar be held for the Directors General of the Ministry of Health and Social Affairs, Labor, and Education and for the Executive Officers of selected national organizations, such as the Lebanese Red Cross, the Council of Community Development, and the University of Lebanon, since these individuals with understanding of the nature, need and value of rehabilitation can be most supportive and instrumental in expanding and upgrading the rehabilitation effort in Lebanon.

All presenters and discussion leaders provided the Team members printed materials pertaining to their topic areas.
AGENDA -- LEBANESE MISSION

Mr. N. Shwayri
Dr. A. Farjallah
Dr. R. Aouad
Dr. H. Baroudi

April 8, 1985
10:00 a.m. World Rehabilitation Fund
400 East 34 Street, NYC, Room 600
Meeting: Howard A. Rusk, Jr.
Dr. S. A. Malafatopoulos
Joseph LaRocca
Dr. Jack Sokolow
Anthony Staros

12:00 noon Luncheon
Dr. Bruce Grynbaum

1:30 p.m. Tour -- Rusk Institute of Rehabilitation Medicine

3:00 p.m. Bellevue, 6th Floor South 3
Dr. Batra

6:00 p.m. Dinner
Dr. Howard A. Rusk
330 East 33 Street, Apt 21H

April 9, 1985
9:30 a.m. Federation of the Handicapped
211 West 14 Street, NYC
Mr. Milton Cohen

12:15 p.m. Luncheon
Leslie D. Park, Executive Director
United Cerebral Palsy of New York City
122 East 23 Street, NYC

3:00 p.m. International Center for the Disabled
340 East 24 Street, NYC
Miss Joan Russell, Director of Leadership
Miss Ann Brancato, Director of External Affairs

April 18, 1985
1:30 p.m. Bellevue Hospital -- Renal Department
Meeting: Dr. Kahallil and Staff

2:30 p.m. Bellevue Hospital -- Department of Rehabilitation Medicine
Meeting: Drs. Sokolow and Batra

6:30 p.m. Dinner: Howard A. Rusk, Jr. and Mrs. Rusk
MEMORANDUM

Date: April 9, 1985

To: John E. Affeldt, M.D.
James Dilley
Lawrence Hill
John Milton
Paul Mullen
Honora Mulligan
James Roberts, M.D.
Peter Van Schoonhoven, M.D.

From: Miranda Mikos

Subject: Itinerary for visitors, April 11, 1985

This is to confirm the arrangements that have been made for Dr. Antoine Farjallah, the Chief of Hospitals and Rehabilitation Services, Ministry of Health and Social Affairs, Beirut, Lebanon, and his colleagues, Dr. Ramez Aouad, Chief Medical Rehabilitation Officer, Cort Bowi and Al-Kafaat Rehabilitation Centers; Dr. Hicham Baroudi, Chief Medical Rehabilitation Officer, Berbir-Ouzai Rehabilitation Centers, and Mr. Nadim Shwayri, Director, Al-Kafaat Rehabilitation Center, all of Beirut, Lebanon. These gentlemen will be visiting the JCAH on Thursday April 11, 1985, to learn about the activities of JCAH and standards for health care.

The following schedule is planned; I have reserved conference room 2202 for the morning meetings. Please call me immediately in the event you are unable to participate as scheduled.

9:00 - 9:40 A.M. Marketing Department
9:45 - 10:50 A.M. Honora Mulligan, Department of Education
11:00 - 11:55 A.M. Paul Mullen, Department of Government Relations
12:00 - 1:30 P.M. Lunch
1:30 - 2:30 P.M. Peter Van Schoonhoven, M.D., Department of Standards
2:30 - 3:30 P.M. John Milton, Hospital Accreditation Program
3:30 P.M. John Affeldt, M.D.

Thank you for your willingness to be of assistance.

MM/mec

cc: Robert Barrigar
Toll free  
Miranda Mikos (312) 642-6061 (From out of IL: 800-621-8007)  
Joint Commission for the Accreditation of Hospitals (JCAH)  
875 N. Michigan Avenue (Hancock Building) 22nd Floor  
Chicago, Illinois 60611

Richmont Hotel (312) 787-3580 or 787-3100  
162 East Ontario Street  
Chicago, Illinois 4 single rooms for April 10 & 11

The Hotel is within walking distance of the JCAH.  
Walk over to Michigan Avenue (along the lake)  
then north to the Hancock Building 22nd Floor; ask for Miss Mikos

Thursday, April 11 at JCAH

9:00 - 9:40 am Department of Marketing  
Overview of JCAH

9:45 - 10:50 am Hospital Accreditation Program  
or  
Department of Education*

11:00 - noon Paul Mullen  
Director of Dept. of Government Relations

12:00-1:30 pm Luncheon:  
Dr. James Roberts, V.P., Accreditation  
Larry Hill, V.P., Corporate Planning  
James Dilley, Director of Standards and Survey Development

1:30 - 2:30 pm Dr. Peter Van Schoonhoven  
Associate Director, Dept. of Standards

2:30 - 3:30  
Hospital Accreditation Program  
or  
Department of Education  
(whichever was not scheduled in morning)

3:30 pm Dr. John Affeldt  
President, JCAH
April 12, 1985

Schedule for:  
Ramez Aouad, M. D.  
Ali Hicham Baroudi, M. D.  
Antoine Farjallah, M. D.  
Mr. Nadim Shwayri

Don A. Olson, Ph. D.  
Director of Academic Development  
9:30 a. m.

Ann Kerstetter  
Vice-President, Administration  
9:30 a. m.

Bonnie Buol  
Director, Physical Therapy  
12th floor  
10:00 a. m.

Edward M. Stein, Jr.  
President  
11:00 a. m.

President's Office, 15th floor

LUNCH - Dr. Olson  
11:30 a. m.

Ray Sakalas  
Director, Vocational Rehab  
11th floor  
1:00 p. m.

TOUR - Dr. Olson  
2:00 p. m.

Gary Yarkony, M. D.  
Director, Rehab RIC  
Spinal Cord  
7th floor  
3:00 p. m.

Henry B. Betts, M. D.  
Vice Chairman and Medical  
Director, RIC  
Director, Medical Administration  
15th floor  
4:00 p. m.
WASHINGTON, D.C. PROGRAM FOR LEBANESE REHABILITATION MISSION  
April 15 - 18, 1985

Members of Lebanese Rehabilitation Mission:

Dr. Antoine Farjallah, Director Medical and Rehabilitation Services, Ministry of Health and Social Affairs

Dr. Ramez Aouad, Director Medical Rehabilitation Services Cortbawi and Al Kafaat Rehabilitation Centers

Dr. Ali Hicham Baroudi, Director Medical Rehabilitation Services, Ouzai Rehabilitation Center and Berbir Medical Center

Mr. Nadim Shwayri, Founder and Director Al Kafaat Rehabilitation Center

Sunday, April 14, 1985

Arrive Washington, D.C. from Chicago -- Mayflower Hotel

Monday, April 15, 1985

Agency for International Development, Department of State, Room 6663

10:00 - 12:00 A.M.  Mr. Paul Hartenberger and Associates
  AID Programs in Lebanon

George Washington University Faculty Club

12:15 P.M.  Lunch.  Host: Dr. James Garrett, Executive Vice President, World Rehabilitation Fund

World Rehabilitation Fund Conference Room, 1125 15th Street, N.W., 8th Floor

1:30 - 5:00 P.M.  James Garrett, Ph.D., Executive Vice President, WRF
  Joseph M. LaRocca, Consultant, WRF

  Review of 1985 Training Seminars for Lebanese Rehabilitation Workers

  Establishment of Criteria for Selection of Participants in Cyprus Seminars May 11-17 and May 18-24 on Standards and Guidelines for rehabilitation facilities and hospitals with rehabilitation units

  Equipment for Rehabilitation Centers and Hospital Rehabilitation Units

  Other subjects as required

7:30 P.M.  Dinner -- Joseph and Margaret LaRocca
Tuesday, April 16, 1985

World Rehabilitation Fund Conference Room

9:15 - 10:45 A.M.  Mr. Bernard Posner, Executive Director, President's Committee on Employment of the Handicapped: The President's Committee Programs to Promote Employment Opportunities for the Handicapped

Group Discussion: Application in Lebanon

10:45 A.M.-12:15 P.M.  Ms. Helga Roth, Legislative Specialist, National Institute of Handicapped Research: Overview of Federal Legislation and Programs for Handicapped Children, Youth and Adults

Group Discussion: Application in Lebanon

12:15 - 1:30 P.M.  Lunch

1:30 - 3:00 P.M.  Rodney Pelton, Ph.D., Director Evaluation Services, Rehabilitation Services Administration: Program Evaluating, Data Collection and Use in Projection of Needs, Program Planning, Monitoring and Evaluation

Group Discussion: Application in Lebanon

3:00 - 4:30 P.M.  Rose Myers, Ph.D., Assistant Director of Education, American Physical Therapy Association: Education and Training Programs for Physical Therapists and Other Health Personnel

Group Discussion: Establishment of University Based Education Programs in Lebanon for Physical Therapists, Occupational Therapists, Speech and Hearing Therapists and other Rehabilitation Personnel--Different Consortia of American University Medical Center Beirut, St. Joseph's University Medical Center, Medical School of Lebanon University, Cortbawi, Ouzai, Al Kafaat and other rehabilitation centers in Lebanon

Department of Ophthalmology, George Washington University Medical Center, 2150 Pennsylvania Avenue, N.W., 2nd Floor

5:00 P.M.  Dr. Mansour Armaly, Chairman, Department of Ophthalmology

Discussion: Expanding Ophthalmological Services in Lebanon
Wednesday, April 17, 1985

World Rehabilitation Fund Conference Room


Group Discussion: Initiation of Similar Programs in Lebanon for Disabled Social Security Recipients and Injured Workers

10:45 A.M.-12:15 P.M. Richard Leclair, Acting Director National Institute of Handicapped Research: Coordination of Federal Agencies Having Programs for/or Affecting Handicapped People - Status of Rehabilitation Research

Group Discussion

12:15 - 1:30 P.M. Lunch

1:30 - 3:00 P.M. Joseph Traub, Director Rehabilitation Technology Programs National Institute of Handicapped Research: Role of the Engineer in Rehabilitation Practice and Research

Group Discussion: Application in Lebanon

3:00 - 4:30 P.M. Thomas Finch, Ph.D., Chief Program Innovation and Development, Special Education Services, Department of Education: The Education of Handicapped Children

Group Discussion: Application in Lebanon

The George Washington University Faculty Club, 3rd Floor Marvin Center, 800 21st Street, N.W.

5:30 P.M. Reception. Host: World Rehabilitation Fund

Thursday, April 18, 1985

7:30 A.M. Depart for New York for morning and afternoon Rehabilitation Medical Programs with Dr. Jack Sokolow and Dr. Narendra Batra, Department of Rehabilitation Medicine, Bellevue Hospital and with Dr. Kahallil, Surgeon, Kidney Transplants, and Staff, Renel Dialysis Service, Bellevue Hospital, New York University Medical Center.
EVALUATION OF U.S. PROGRAM BY VISITING TEAM

In accordance with standard WRF practice in relation to its training activities, the visiting Lebanese Rehabilitation Team was asked, at the conclusion of its training and observation program, to assess the value of the program in terms of applicability in Lebanon for program planning and extension and improvement of the Lebanon rehabilitation effort. The individual evaluation reports are attached.

Coming from different backgrounds and having primary interest in the different aspects and elements that comprise rehabilitation, the individual evaluations varied somewhat relative to the seminars and presentations given by the agencies in New York, Chicago and Washington, D.C.

For example, Mr. Shwayri, who has great interest in employment of handicapped people, found the sessions on employment to be most valuable, stimulating and broadening, and having immediate application in Lebanon.

Dr. Farjallah, who has responsibility for long range planning in his capacity as Chief of Hospitals and Rehabilitation in the Ministry of Health and Social Affairs, found great value in the sessions relating to standards, data collection, renal dialysis, coordinating agencies and ophthalmology for prevention and alleviation of sight impairment.

Drs. Aouad and Baroudi, who are responsible for medical rehabilitation prescription in their respective Centers, found the sessions dealing with patient care to be most valuable and applicable in Lebanon. They also expressed great interest in long term university training for physical therapists, occupational therapists, speech and hearing therapists, and short term rehabilitation orientation training for physicians.

While all pointed out the difficulties created by the political situation, all commented in one way or another about the unifying effect of the Cyprus Seminars among the representatives of the agencies identified with the different confessional groups and how this spirit has carried over in Lebanon in the various committees established by the Ministry of Health and Social Affairs to upgrade and expand rehabilitation services in Lebanon.
To: Dr. Ramez Aouad 
Dr. Ali Hicham Baroudi 
Dr. Antoine Farjallah 
Mr. Nadim Shwayri

From: James F. Garrett, PhD.

We are required to report to AID on your visit to the United States. We would deeply appreciate your assistance in helping us prepare that report. Would each of you please complete the following form either in English or French and mail to Joe LaRocca in the enclosed stamped envelope before you leave the States, preferably on Thursday when you arrive in New York.

1. In general, do you feel that your observation program in the United States will prove useful in your work with the rehabilitation committees and your activities geared to expansion and improvement of the rehabilitation program in Lebanon? Yes; we had an overview of how such a program could be adapted to Lebanon.

2. Will you be able to apply the information and data you secured in your New York program at the Rusk Institute of Rehabilitation Medicine, the Federation of the Handicapped, Institutional Center for the Disabled and Bellevue Hospital to your coordination, planning and training activities and to the provision of service to disabled people in Lebanon? Discuss briefly.

Part of these programs already exist in Lebanon. Some are missing. The task will be to start the missing ones to be coordinated all programs in the different centers.
3. Will you be able to apply the information and data you secured in your Chicago program at the Joint Commission for the Accreditation of Hospitals and the Chicago Rehabilitation Institute to your standard setting activities, staff training and to the provision of restorative services to disabled people? Discuss briefly.

The methods used at JCAH could be applied to a certain extent with some modifications according to local factors. CR7 which I visited 4 years ago seems now some more ideas about what could be most suitable for our set up in Lebanon.

4. Will you be able to apply to the Lebanon programs the information, documents and data secured in your discussions in Washington, relating to employment of the handicapped, legislation affecting the handicapped, data collection and evaluation, professional training of physical therapists and other health professionals, rehabilitation and employment of social security recipients, coordination of national programs affecting the handicapped, Rehabilitation Engineering and Education of handicapped children. Discuss briefly.

This would be the most difficult part to apply at present because it involves so many institutions and disciplines which have no functional status at present due to the political situation. However we could work in ways and means to develop this part of the program.
5. What further steps can WRF take to help you apply relevant U.S. programs or parts thereof that will improve and expand the Lebanon rehabilitation efforts?

We will be grateful if W.R.F. & A.I.D. continue their efforts in order to close the gaps in the rehabilitation program as a whole; to upgrade what is already present in a country where such program is so much needed.

6. General comments about your program in the U.S.

The visit to different centers in the U.S. was very helpful, to crystallize some of the ideas we already have; we thank you for the time & effort that made this trip worthwhile. With our deep appreciation & regard, [Signature]
To: Dr. Ramez Aouad  
Dr. Ali Hicham Baroudi  
Dr. Antoine Farjallah  
Mr. Nadim Shwayri

From: James F. Garrett, PhD.

We are required to report to AID on your visit to the United States. We would deeply appreciate your assistance in helping us prepare that report. Would each of you please complete the following form either in English or French and mail to Joe LaRocca in the enclosed stamped envelope before you leave the States, preferably on Thursday when you arrive in New York.

1. In general, do you feel that your observation program in the United States will prove useful in your work with the rehabilitation committees and your activities geared to expansion and improvement of the rehabilitation program in Lebanon?

   Yes, I do feel our program in the US will be highly useful.

2. Will you be able to apply the information and data you secured in your New York program at the Rusk Institute of Rehabilitation Medicine, the Federation of the Handicapped, Institutional Center for the Disabled and Bellevue Hospital to your coordination, planning and training activities and to the provision of service to disabled people in Lebanon? Discuss briefly.

   The information and data is not entirely applicable to Lebanon. It might serve as guidelines for future planning.
3. Will you be able to apply the information and data you secured in your Chicago program at the Joint Commission for the Accreditation of Hospitals and the Chicago Rehabilitation Institute to your standard setting activities, staff training and to the provision of restorative services to disabled people? Discuss briefly.

This is a possibility, but it requires the allocation of considerable time.

4. Will you be able to apply to the Lebanon programs the information, documents and data secured in your discussions in Washington, relating to employment of the handicapped, legislation affecting the handicapped, data collection and evaluation, professional training of physical therapists and other health professionals, rehabilitation and employment of social security recipients, coordination of national programs affecting the handicapped, Rehabilitation Engineering and Education of handicapped children. Discuss briefly.

To some extent, everything depends on the political situation in the country. Our efforts will be engaged towards the issues discussed earlier in meetings.
5. What further steps can WRF take to help you apply relevant U.S. programs or parts thereof that will improve and expand the Lebanon rehabilitation efforts?

I think the program developed so far is a good one.

All what is needed is to carry on.

6. General comments about your program in the U.S.

It was a good program well planned, constructive, and useful. We could advise things for the future with more understanding and confidence.

The people we met were very kind, and very friendly.

If the government was liberal, we

felt certain we and others—

they did sound so well and
We are required to report to AID on your visit to the United States. We would deeply appreciate your assistance in helping us prepare that report. Would each of you please complete the following form either in English or French and mail to Joe LaRocca in the enclosed stamped envelope before you leave the States, preferably on Thursday when you arrive in New York.

1. In general, do you feel that your observation program in the United States will prove useful in your work with the rehabilitation committees and your activities geared to expansion and improvement of the rehabilitation program in Lebanon?

   Yes - Le programme a été établi en vue de donner un minimum de temps. En outre, les maladies ont été choisies afin que d'une manière continue il y ait une unité de pensée.

2. Will you be able to apply the information and data you secured in your New York program at the Rusk Institute for Rehabilitation Medicine, the Federation of the Handicapped, Institutional Center for the Disabled and Bellevue Hospital to your coordination, planning and training activities and to the provision of service to disabled people in Lebanon? Discuss briefly.

   Certainement, car les informations recueillies ont été présentées par des personnes qualifiées qui ont su nous exposer les carences et les idées essentielles. Les réalisations recueillies seront élaborées en vue d'être adoptées en liban et conserveront même fonctionnellement le travail accompli par l'équipe même qui était présente aux États-Unis.
3. Will you be able to apply the information and data you secured in your Chicago program at the Joint Commission for the Accreditation of Hospitals and the Chicago Rehabilitation Institute to your standard setting activities, staff training and to the provision of restorative services to disabled people?

Discuss briefly.

4. Will you be able to apply to the Lebanon programs the information, documents and data secured in your discussions in Washington, relating to employment of the handicapped, legislation affecting the handicapped, data collection and evaluation, professional training of physical therapists and other health professionals, rehabilitation and employment of social security recipients, coordination of national programs affecting the handicapped, Rehabilitation Engineering and Education of handicapped children.

Discuss briefly.
5. What further steps can WRF take to help you apply relevant U.S. programs or parts thereof that will improve and expand the Lebanon rehabilitation efforts?

6. General comments about your program in the U.S.

1. Programme bien étudié en vue de leurs actes détails.

2. Récupération substantielle d'informations, de documentation et échanges. Il faudrait un certain temps pour les assimiler et les adopter en retour.

3. Établissement de relations profondes entre vous et les différentes organisations - personnalités - par ailleurs de collaboration future et permanente. (Ex.: foundation, J. C. BY, AID, etc.)

4. En dehors de programmes spécifiques, collaboration entre l'Université de Washington et l'École de Sorbonne pour un service d'épidémiologie avec l'assistance de la Banque de Japon.

5. Lors précédents avec le WRF. Merci pour cette visite si bien préparée et l'accueil chaleureux de tout le monde. (M. et Mmes)
To: Dr. Ramez Aquad  
Dr. Ali Hicham Baroudi  
Dr. Antoine Farjallah  
Mr. Nadim Shwayri

From: James F. Garrett, PhD.

We are required to report to AID on your visit to the United States. We would deeply appreciate your assistance in helping us prepare that report. Would each of you please complete the following form either in English or French and mail to Joe LaRocca in the enclosed stamped envelope before you leave the States, preferably on Thursday when you arrive in New York.

1. In general, do you feel that your observation program in the United States will prove useful in your work with the rehabilitation committees and your activities geared to expansion and improvement of the rehabilitation program in Lebanon?

   **Definitely.** The program helped me see the further steps needed to upgrade and diversify the vocational and rehabilitation schemes of al-Kafaat. At the same time, it made me more aware of the interdependence of vocational with the other aspects of rehabilitation in the Federal and comprehensive approach.

2. Will you be able to apply the information and data you secured in your New York program at the Rusk Institute of Rehabilitation Medicine, the Federation of the Handicapped, Institutional Center for the Disabled and Bellevue Hospital to your coordination, planning and training activities and to the provision of service to disabled people in Lebanon? Discuss briefly.

   The valuable and precious information acquired at the above centers and schemes would help a lot, provided they are well assimilated and then adapted to the conditions of Lebanon. I'm in admiration of the medical approach carried in the field of assessment, training and placement by the Federation of the Handicapped. This year I visited some excellent Ford clinics which were further applied at al-Kafaat. The present visit gave me other new benefits of tremendous value.
3. Will you be able to apply the information and data you secured in your Chicago program at the Joint Commission for the Accreditation of Hospitals and the Chicago Rehabilitation Institute to your standard setting activities, staff training and to the provision of restorative services to disabled people? Discuss briefly.

The big contribution of the visit to the JCAH visit, fitting us to the big needs for proper definitions of goals, values and ways to achieve the specific goals of rehabilitation. De-finitively the standards we need to set for Lebanon should not be "copied," but made relevant to our socio-economic structure. For some, we need to upgrade our services, but in light of our means. On the other hand, the classification should be extended to cover our socio-economic, vocational & employment fields.

4. Will you be able to apply to the Lebanon programs the information, documents and data secured in your discussions in Washington, relating to employment of the handicapped, legislation affecting the handicapped, data collection and evaluation, professional training of physical therapists and other health professionals, rehabilitation and employment of social security recipients, coordination of national programs affecting the handicapped, Rehabilitation Engineering and Education of handicapped children. Discuss briefly.

The overview of legislation given by Dr. Roth was very useful: (1) in showing the comprehensiveness required of legislation to cover simultaneously: approximately the different aspects of rehab. (2) in showing that employment of the handicapped is to be secured through proper training, implementation, and not the artificial "guest system."

The information acquired about training of PT/OT helps in expanding the existing PT training in Lebanon, first to other clients, through the D.T.P. Program (in C.P.S. others), and also include D.T. Discussions made me realize the necessity of insisting to incorporate home training (PT) of Lebanon within teaching hospitals related to University. I was further thrilled with the new occupation: not about P.W.I. Program activities as carried by the Electric Vocational Foundation. I definitely got new ideas to include in the P.W.I. Program carried by Al Kafaat in Lebanon.
5. What further steps can WRF take to help you apply relevant U.S. programs or parts thereof that will improve and expand the Lebanon rehabilitation efforts?

I would really like that WRF after being successful in bringing together the different centers of Lebanon, gets now together Lebanese labor & industry, is an exclusive German to sensitiz both to the tremendous labor potential of handicapped the life saving in all respects to their rehabilitation the way to fund to promote "W.I. projects in Lebanon. The start made by N.K.S. its margin is very promising, WRF is called upon to fulfill this gap.

6. General comments about your program in the U.S.

Excellent. You can judge from the results. The 1980 visit has set its fruits with 320 trainees on lines inspired from what I saw in the different centers by then. The present visit will bear its fruits in upgrading & expanding the services given. What is of paramount importance is the "togetherness" brought forward & accepted now by people working in rehab. in Lebanon which has been made possible with the visits, the seminars & the planned encounters.

The program in the U.S. helped me realize the real brotherhood of people & oneness of man; is saying to U.S. taxpayers care in responsibility about their brother behind miles away. The encounters constituted my friendship with people whom I consider to be real members of my spiritual family.