

PD-AAM-655

AID 1350-1 (10-79) PIO/T	UNITED STATES INTERNATIONAL DEVELOPMENT COOPERATION AGENCY AGENCY FOR INTERNATIONAL DEVELOPMENT	1. Cooperating Country Africa Regional	Page 1 of 1 Pages
	PROJECT IMPLEMENTATION ORDER/TECHNICAL SERVICES	2. PIO/T No. 698-0445-3-6124002	3. <input checked="" type="checkbox"/> Original or Amendment No. _____
		4. Project/Activity No. and Title 698-0445 ISNAR - Strengthening Mgt. of Ag. Research	

DISTRIBUTION	5. Appropriation Symbol 72-1121021.3		6. Allotment Symbol and Charge 243-61-698-00-69-21 GDAA-82-31698-AG-12		
	7. Obligation Status <input checked="" type="checkbox"/> Administrative Reservation <input type="checkbox"/> Implementing Document		8. Project Assistance Completion Date (Mo., Day, Yr.) 9/30/85		
	9. Authorized Agent CM/ROD/AFR		10. This PIO/T is in full conformance with PRO/AG N/A Date _____		
	11a. Type of Action and Governing AID Handbook <input type="checkbox"/> AID Contract (HB 14) <input type="checkbox"/> PASA/RSSA (HB 12) <input checked="" type="checkbox"/> AID Grant (HB 13) <input type="checkbox"/> Other			11b. Contract/Grant/PASA/RSSA Reference Number (if this is an Amendment)	
	12. Estimated Financing (A detailed budget in support of column (2) is attached as attachment no. _____)				
			(1) Previous Total	(2) Increase	(3) Decrease
Maximum AID Financing	A. Dollars	-	500,000	-	500,000
	B. U.S.-Owned Local Currency				

13. Mission References

14a. Instructions to Authorized Agent
 CM/ROD/AFR is requested to prepare a grant with the International Service for National Agricultural Research (ISNAR) for the activities and services described in the attached project paper. Initial grant funding of \$500,000 is for the life-of-project costs. Principal ISNAR contact for this project is Dr. Byron Mook. Dr. Mook is located at ISNAR Headquarters, Bezuidenhoutseweg 52, 2549 AW, The Hague, Netherlands (tel: 070-472991).

FUNDS RESERVED BY
 - KT 4190
 POSTED 8/17/82

14b. Address of Voucher Paying Office
 SER/FM/CSD/
 AID/W AFR/RA:JSlattery

15. Clearances—Include typed name, office symbol, telephone number and date for all clearances.

A. The project officer certifies that the specifications in the statement of work are technically adequate	Phone No. 28531	B. The statement of work lies within the purview of the initiating and approved agency programs	Date 8/13/82
AFR/RA:MGWentling <i>M. Wentling</i>	Date 7/23/82	AFR/RA:EEButler <i>EB</i>	
C. AFR/RA:JWDawson <i>J. Dawson</i>	Date 7/26/82	D. Funds for the services requested are available	
AFR/RA:REGray <i>R. Gray</i>		FM/PAD:KTaylor	
E. AFR/DR:NCohen <i>N. Cohen</i>	Date 8/13/82	AFR/RA:MLSebsibe <i>mls</i>	
AFR/DR:NACaticchio <i>N. Caticchio</i>			

16. For the cooperating country: The terms and conditions set forth herein are hereby agreed to	17. For the Agency for International Development
Signature _____ Date _____	Signature <u><i>Edward E. Butler</i></u> Date <u>8/13/82</u>
Title _____	Title AFR/RA, Acting Director

Approved 8.13.82.

ACTION MEMORANDUM FOR THE ASSISTANT ADMINISTRATOR FOR AFRICA

From: AFR/PD, Norman Cohen

Subject: ISNAR - Strengthening Management of Agricultural Research
- An Unsolicited Application (Project No. 698-0445)

Problem: Your approval is required to execute a grant in an amount not to exceed \$500,000 from the Agriculture, Rural Development and Nutrition Appropriation (Section 103 of the Foreign Assistance Act) to the International Service for National Agricultural Research (ISNAR) in support of a Strengthening the Management of Agricultural Research Project in selected African countries. The entire authorized amount will be obligated in FY 1982. This project is part of the agricultural research strategy endorsed by the Cooperation for Development in Africa (CDA) donor group at its February 17-18 meeting in Paris. Funds identified to implement this strategy in the FY 1982 Africa Regional OYB under the Strengthening African Agricultural Research Project (698-0435) will, therefore, be used to fund this project.

Discussion:

1. Background: Per capita food production has declined in the majority of Sub-Saharan African countries over the past two decades. It is apparent that this trend will continue and current food scarcity conditions will therefore become intolerable unless African agriculture can be made more productive. Thus, a major issue facing African governments is how to increase the productivity of African agriculture.

One important means of increasing food production in Africa is the more efficient use of existing agricultural research resources. In this regard, the shortage of qualified agricultural research managers has been identified as a major constraint to agricultural development in Africa. The lack of qualified managers has resulted in the weak organization and management of research resources, thus impeding the development and transfer of new technology needed by farmers to increase their productivity. The project will provide ISNAR - one of the International Agricultural Research Centers recognized by A.I.D. - with the funds to begin addressing the high priority need for short-term training programs for African agricultural research managers.

2. Project Description:

The major activities to be supported under this 32 month project will involve undertaking studies in four or five of the selected CDA Phase I countries to determine specific management development needs and then using the results of these studies to develop and conduct appropriate training workshops for research managers. The studies will assess the "in-career" management training needs of personnel managing agricultural research programs and recommend appropriate training programs which can be organized and supported in Africa. This effort will also include the identification and support of one or more African training institutions capable of conducting agricultural research management programs as a regular and permanent part of their curricula.

The workshops mentioned above will normally be of 5-6 days duration and will concentrate on providing training to research directors and scientists responsible for the planning and implementation of research programs oriented toward the needs and priorities of small-scale farmers. A predominant theme of these workshops will be the promotion of agricultural research management as a field of study which should be included in the on-going training programs of African regional and national research and educational institutions. A critical step in the development of these training workshops and their adoption by African institutions will be the production of appropriate teaching materials, especially case studies, which relate to actual African conditions and needs. Currently, such materials are almost non-existent.

3. Relation of Project to A.I.D. Strategy:

This project contributes to A.I.D.'s major goal of helping Africans increase agricultural production by increasing the effectiveness of national agricultural research systems through the improved management of research organizations. More specifically, the project is an important initial step in implementing the CDA-African agricultural research strategy of strengthening national research systems in five agro-climatic zones of Africa. A.I.D., as lead donor for this Africa-wide initiative, has been designated as the coordinator of work to be carried out in two agro-climatic zones, the Sahel and Southern Africa, and will contribute to the efforts of other donors in the three remaining zones. The training of agricultural research managers is essential to the successful implementation of the CDA agricultural research strategy. Thus the work initiated under this project will be continued and expanded under the Strengthening African Agricultural Research Project (698-0435).

4. Financial Summary:

Life-of-Project A.I.D. financing is \$500,000, of which about \$315,000 will be for local costs incurred for in-country training workshops and per diem for ISNAR personnel. The estimated budget is as follows:

	(\$ thousands) Life-of-Project			
	<u>A.I.D. FY 82</u>	<u>Other CDA Donors</u>	<u>ISNAR</u>	<u>TOTAL</u>
Personnel (55 pm's)	140.0	71.0	72.3	283.3
Training (50 pm's)	240	122.0		362.0
Other Costs (ISNAR travel and per diem, evaluations, publica- tions, overhead and contingency)	120	69.35	104.05	293.4
TOTAL	500.0	262.35	176.35	938.7

It is expected that the participating African countries will provide training facilities, some local personnel and support services. The United Kingdom is already committed to providing \$160,000 to the project and it is expected that other CDA donors, probably Canada and the Federal Republic of Germany, will provide an additional \$100,000.

5. Environmental Review

The Africa Bureau Environmental Officer concurs with the findings of the Director of AFR/RA that this project meets the criteria for Categorical Exclusion in accordance with Section 216.2 (c)(2)(i) of the FAA and therefore does not require further environmental review.

6. Review Actions: The Africa Bureau's committee for the Strengthening African Agricultural Research Project met on March 31, 1982 to review the ISNAR proposal submitted at the February 17-18 meeting of the CDA Technical Committee on Agricultural Research. A number of questions were raised and issues identified in this meeting and the proposal was returned to ISNAR for revision. In consultation with AFR/RA and AFR/TR/ARD, ISNAR subsequently revised and re-submitted the proposal. A project committee review of this revised proposal was held on May 19, 1982, and it was recommended that the proposal should be approved and authorized for FY 1982 funding as an unsolicited application following some further minor modification to the proposal. The ISNAR representative at the May 19 meeting agreed to make the requested modifications and on June 18, 1982, an acceptable proposal was submitted.

7. Conditions precedent and Covenants:

A. There are no conditions precedent.

B. It is proposed that the agreement between A.I.D. and ISNAR contain a covenant restricting the use of project funds to those countries which receive direct United States bilateral assistance except as A.I.D. may agree otherwise in writing. While there is no anticipation that assistance will be provided to a currently ineligible country, we wish to retain the right to preclude such assistance should the question arise.

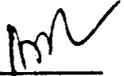
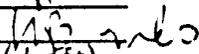
8. Congressional Notifications: This new project was not included in the FY 1983 Congressional Presentation. Therefore, the required Congressional Notification was prepared and forwarded to the Congress on July 14, 1982. The required fifteen day waiting period elapsed on July 29, 1982. No objections or questions were received from the Congress during the period.

9. Responsible Officers: The A.I.D. project officer responsible for this project is John Slattery, AFR/RA. Robert Gray, AFR/RA, and William Judy, AFR/TR/ARD, will collaborate in providing technical backstopping to the project. The grantee's project officer will be Byron Mook, Senior Research Officer, based at ISNAR's headquarters in The Hague, Netherlands.

10. Recommendation: That you sign the attached project authorization and thereby approve a grant and FY 1982 obligation of \$500,000 from the ARDN appropriation to the International Service for National Agricultural Research in support of a Strengthening Management of Agricultural Research Project in selected countries in Africa.

Attachment: Copy of ISNAR Application and Annexes

Clearances:

DAA/AFR:ARLove 
AFR/RA:EEButler 
AFR/TR:LHoldcroft (draft)
AFR/TR/ARD:DSchaer (draft)
AFR/DR/CCWAP:GHazel (draft)
AFR/DP/PAB:GCauvin (draft)
GC/AFR:EADragon (draft)

cc: DAA/AFR:FCorrel
DAA/AFR:GPatterson
All Africa Bureau Geographic Office Directors
S&T/Agr

MGWentling:jd AFR/RA 7/22/82 X28531

PROJECT AUTHORIZATION

Name of Entity: International Service for National Agricultural Research (ISNAR)

Name of Project: ISNAR - Strengthening Management of Agricultural Research

Project Number: 698-0445

1. Pursuant to Section 103 of the Foreign Assistance Act of 1961, as amended, I hereby authorize the ISNAR - Strengthening Management of Agricultural Research Project for the International Service for National Agricultural Research ("grantee") involving a FY 1982 obligation of not to exceed Five Hundred Thousand (\$500,000) Dollars in grant funds, subject to the availability of funds and in accordance with the A.I.D. OYB/allotment process, to assist in financing certain foreign exchange and local currency costs for the Project.

2. The Project consists of financing technical assistance, training programs and related support costs to assist ISNAR (one of the International Agriculture Research Centers recognized by A.I.D.) in the implementation of a Strengthening the Management of Agricultural Research Project in selected African countries. Major activities will include: a study to determine specific management development needs and the development and conduct of short-term training programs to address these needs; the preparation of relevant teaching materials and case studies which can be used in these programs; and identifying and assisting African institutions capable of conducting agricultural research management training programs.

3. The Agreement, which may be negotiated and executed by the officer(s) to whom such authority is delegated in accordance with A.I.D.'s regulations and Delegations of Authority, shall be subject to the following essential terms and covenants and major conditions, together with such other terms and conditions as A.I.D. may deem appropriate:

A. Source, Origin and Nationality of Goods and Services:

The source, origin and nationality of goods and services financed by A.I.D. under the Project shall be determined in accordance with the policies and rules set forth in Handbook 1, Supplement B, Chapter 16 B, 1c(4).

B. Covenants

The Agreement between A.I.D. and ISNAR will contain a provision which provides, in substance, that activities financed under the Project may be pursued only with respect to those countries which receive direct United States bilateral assistance, except as A.I.D. may agree otherwise in writing.

Date: JUL 29 1982

F. S. Ruddy
Assistant Administrator for Africa

AGENCY FOR INTERNATIONAL DEVELOPMENT PROJECT DATA SHEET	1. TRANSACTION CODE <input type="checkbox"/> A = Add <input type="checkbox"/> C = Change <input type="checkbox"/> D = Delete	Amendment Number _____ DOCUMENT CODE 3
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2. COUNTRY/ENTITY Africa Regional	3. PROJECT NUMBER 698-0445
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4. BUREAU/OFFICE AFR	5. PROJECT TITLE (maximum 40 characters) ISNAR-Strengthening Mgt. of Ag. Research
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6. PROJECT ASSISTANCE COMPLETION DATE (PACD) MM DD YY 09 30 85	7. ESTIMATED DATE OF OBLIGATION (Under 'B.' below, enter 1, 2, 3, or 4) A. Initial FY 82 B. Quarter <input type="checkbox"/> C. Final FY 82
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8. COSTS (\$000 OR EQUIVALENT \$1 =)						
A. FUNDING SOURCE	FIRST FY 82			LIFE OF PROJECT		
	B. FX	C. L/C	D. Total	E. FX	F. L/C	G. Total
AID Appropriated Total	185	315	500	185	315	500
(Grant)	(185)	(315)	(500)	(185)	(315)	(500)
(Loan)	()	()	()	()	()	()
Other						
U.S.						
Host Institution			53			176
Other Donor(s)			55			263
TOTALS	185	315	608	185	315	939

9. SCHEDULE OF AID FUNDING (\$000)									
A. APPROPRIATION	B. PRIMARY PURPOSE CODE	C. PRIMARY TECH. CODE		D. OBLIGATIONS TO DATE		E. AMOUNT APPROVED THIS ACTION		F. LIFE OF PROJECT	
		1. Grant	2. Loan	1. Grant	2. Loan	1. Grant	2. Loan	1. Grant	2. Loan
(1) FN	181	080		-	-	500	-	500	-
(2)									
(3)									
(4)									
TOTALS				-	-	500	-	500	-

10. SECONDARY TECHNICAL CODES (maximum 6 codes of 3 positions each) 070 690 790 872 910 977	11. SECONDARY PURPOSE CODE 669
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12. SPECIAL CONCERNS CODES (maximum 7 codes of 4 positions each) A. Code TNG B. Amount 500
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13. PROJECT PURPOSE (maximum 480 characters)

To assist the International Service for National Agricultural Research (ISNAR) provide the technical assistance and other support required to develop and conduct short-term training programs for African agricultural research managers.

14. SCHEDULED EVALUATIONS Interim MM YY MM YY Final MM YY 01 84 03 85	15. SOURCE/ORIGIN OF GOODS AND SERVICES <input type="checkbox"/> 000 <input checked="" type="checkbox"/> 941 <input type="checkbox"/> Local <input type="checkbox"/> Other (Specify) _____
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16. AMENDMENTS/NATURE OF CHANGE PROPOSED (This is page 1 of a _____ page PP Amendment)

17. APPROVED BY	Signature  Title Edward E. Butler Acting Director, AFR/RA	Date Signed MM DD YY 07 23 82	18. DATE DOCUMENT RECEIVED IN AID/W, OR FOR AID/W DOCUMENTS, DATE OF DISTRIBUTION MM DD YY 06 18 82
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