

PROJECT COMPLETION REPORT
USAID/GHANA

Project Title : Managed Input Delivery and Agricultural Services (MIDAS II)

Project Number : 641-0067

Functional Account : Food and Nutrition (FN)

Date Authorized : March 31, 1976

Authorized By : AID/W

Amount Authorized : \$5,470,000 (Grant) \$10,000,00 (Loan)

Amount Obligated During LOP : \$5,264,000 (Grant) \$7,705,000 (Loan)

Obligating Documents : (PROAG, PGA and/or Loan Numbers)
PROAG 641-0067-TQ-4 as amended
LOAN NO. 641-T-019

Original PACD : September 30, 1979

Revised PACD : September 30, 1982

Project Pipeline At PACD : \$27,000 (Grant) Fully Disbursed (loan)

1. Summary of Project Inputs:

A. Technical Assistance:

Specialists in Credit Training/Administration; Seed Production and Processing; Farm Systems Agronomy and Land Management and Extension/Demonstration as required by long and short term consultants.

B. Commodities:

Vehicles, seed drying/processing/testing/storage equipment, fertilizer bagging equipment; office/laboratory equipment/supplies; farm machinery and small farm implements/tools, and teaching aids.

C. Participant Training:

Long and Short term training in U.S. and host country in the area of credit, seed improvement and extension.

D. Other:

Contingency purchases of supplies for project studies/surveys.

E. Host Country Inputs:

- i) Land, buildings and demonstration materials
- ii) Office space and supplies
- iii) Counterparts to project technicians
- iv) Contribution towards housing for technical assistance.

II. Status of Project at PACD:

A. Constuction:

In view of anticipated lack of construction materials, in-country project construction was limited to seed facilities. As at end of project, the proposed project construction was only one third complete.

Construction was continued under the MIDAS II follow-on project.

B. Delivery of Commodities:

All commodity orders were delivered by the Project Assistance Completion Date (PACD) although commodity deliveries were generally characterized by long delays.

C. Delivery of Technical Assistance:

Quality and timelines of technical services provided by Experience Inc. and Clapp and Mayne with respect to the Seed and Credit components were satisfactory. Delays in concluding agreements for placement of technicians from International Institute of Tropical Agriculture (IITA) Ibadan, Nigeria under the Research Component placed implementation behind schedule. Unsatisfactory quality of technicians recruited initially for extension component resulted in similar delays with respect to that component.

III. To What Extent Has the Project Purpose Been Achieved:

Progress in strengthening the capacity of implementing agencies to deliver agricultural inputs/services was only moderately successful. The continued deterioration of the economic situation caused rapid decapitalization of the working capital available for small farmer credit and made foreign exchange with which to purchase such inputs as fertilizer and pesticides extremely scarce. The scope of the project, therefore, was narrowed somewhat in the MIDAS II design and the geographical limitations of the project were narrowed to the Brong-Ahafo Region.

IV. What Additional Inputs Are Required By A.I.D., the Host Country or Other Donors to Assure Achievement of Project Purpose:

Project completed, September 30, 1982. AID or host country inputs not required. Instead, a revised project paper, MIDAS II, prepared and approved as a continuation project.

V. Recommendations:

- A. What further Monitoring is Required by A.I.D.? What Staffing Implications Does this Raise:

Project monitoring of MIDAS I inputs is continuing in conjunction with MIDAS II implementation.

- B. Is a Follow-on Project Anticipated? Why?

MIDAS II is itself a follow-on to MIDAS I. Pending the findings of a MIDAS II evaluation in October, 1983, a follow-on Ghana Seed Company project may be undertaken.

- C. Has this Project Produced Any Developmental Lessons or Experience Which Would Warrant it Being Presented to AID/W as a Replicable Project:

Lessons learned include: (1) Projects such as MIDAS should focus on strengthening existing rather than creating new institutions. (2) Thorough appraisal of economic and political constraints must be performed at outset, and special evaluation/redesign efforts should be initiated as appropriate to compensate for rapidly evolving social and economic environment.

- D. Is an End-of-Project Evaluation Recommended? Why?"

EOP evaluation completed and Project Evaluation Summary (PES) submitted on December 17, 1979 in preparation for the MIDAS II design exercise.

- E. Other Comments:

None.

Report Prepared By:

Augustus Chibuah
Augustus Chibuah, Agricultural Economist; and

John Thomas
John Thomas, Acting Agricultural Development Officer

Date Prepared:

February 7, 1983

Clearances:

A/DIR *(initials)* PRM *(initials)* CON *R* EXO *(initials)*