

PD-AAJ-839

UNCLASSIFIED

INTERNATIONAL DEVELOPMENT
COOPERATION AGENCY

AGENCY FOR INTERNATIONAL DEVELOPMENT

Washington, D.C. 20523

REGIONAL TRAINING II PROJECT

298-0044

AMERICAN UNIVERSITY OF BEIRUT

LEBANON

COOPERATIVE AGREEMENT

1981

UNCLASSIFIED

BEST AVAILABLE COPY

AGENCY FOR INTERNATIONAL DEVELOPMENT PROJECT DATA SHEET	1. TRANSACTION CODE <input type="checkbox"/> A = Add <input type="checkbox"/> C = Change <input type="checkbox"/> D = Delete	Amendment Number _____	DOCUMENT CODE 3
2. COUNTRY/ENTITY Near East Regional	3. PROJECT NUMBER <input type="text" value="298-0044"/>		
4. BUREAU/OFFICE Near East Bureau <input type="text" value="03"/>	5. PROJECT TITLE (maximum 40 characters) <input type="text" value="AUB Regional Training II Project"/>		

6. PROJECT ASSISTANCE COMPLETION DATE (PACD) MM DD YY <input type="text" value="1"/> <input type="text" value="2"/> <input type="text" value="3"/> <input type="text" value="0"/> <input type="text" value="8"/> <input type="text" value="8"/>	7. ESTIMATED DATE OF OBLIGATION (Under 'B.' below, enter 1, 2, 3, or 4) A. Initial FY <input type="text" value="81"/> B. Quarter <input type="text" value="3"/> C. Final FY <input type="text" value="85"/>
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8. COSTS (\$000 OR EQUIVALENT \$1 =)						
A. FUNDING SOURCE	FIRST FY			LIFE OF PROJECT		
	B. FX	C. L/C	D. Total	E. FX	F. L/C	G. Total
AID Appropriated Total	1,790		1,790	13,790		13,790
(Grant)	(1,790)		(1,790)	(13,790)		(13,790)
(Loan)						
Other U.S.						
1. AUB	81		81	1,023		1,023
2.						
Host Country						
Other Donor(s)						
TOTALS	1,871		1,871	14,813		14,813

9. SCHEDULE OF AID FUNDING (\$000)									
A. APPROPRIATION	B. PRIMARY PURPOSE CODE	C. PRIMARY TECH. CODE		D. OBLIGATIONS TO DATE		E. AMOUNT APPROVED THIS ACTION		F. LIFE OF PROJECT	
		1. Grant	2. Loan	1. Grant	2. Loan	1. Grant	2. Loan	1. Grant	2. Loan
(1) EH	660	720				13,790		13,790	
(2)									
(3)									
(4)									
TOTALS						13,790		13,790	

10. SECONDARY TECHNICAL CODES (maximum 6 codes of 3 positions each)	11. SECONDARY PURPOSE CODE
12. SPECIAL CONCERNS CODES (maximum 7 codes of 4 positions each) A. Code _____ B. Amount _____	

13. PROJECT PURPOSE (maximum 480 characters).

To support the American University of Beirut's (AUB) efforts to become an educational service center addressing the development needs of the countries in its area by providing it with scholarship funds for undergraduate and graduate training of students from countries in the region.

14. SCHEDULED EVALUATIONS Interim MM YY MM YY Final MM YY <input type="text" value="1"/> <input type="text" value="2"/> <input type="text" value="8"/> <input type="text" value="2"/> <input type="text" value="1"/> <input type="text" value="2"/> <input type="text" value="8"/> <input type="text" value="3"/> <input type="text" value="1"/> <input type="text" value="2"/> <input type="text" value="8"/> <input type="text" value="8"/>	15. SOURCE/ORIGIN OF GOODS AND SERVICES <input type="checkbox"/> 000 <input type="checkbox"/> 941 <input type="checkbox"/> Local <input type="checkbox"/> Other (Specify) _____
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16. AMENDMENTS/NATURE OF CHANGE PROPOSED (This is page 1 of a _____ page PP Amendment.)

17. APPROVED BY	Signature: Title: Director, Office of Technical Support	18. DATE DOCUMENT RECEIVED IN AID/W, OR FOR AID/W DOCUMENTS, DATE OF DISTRIBUTION Date Signed: MM DD YY <input type="text" value="0"/> <input type="text" value="7"/> <input type="text" value="1"/> <input type="text" value="4"/> <input type="text" value="8"/> <input type="text" value="1"/> MM DD YY <input type="text" value="0"/> <input type="text" value="1"/> <input type="text" value="1"/> <input type="text" value="4"/> <input type="text" value="8"/> <input type="text" value="1"/>
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Project Review Committee

NE/TECH/HRST	Elmer G. Fales, Chairperson
NE/PD/SJIL	Charles Shorter
GC/NE	Bruce Janigian
NE/DP/PR	Geraldine Donnelly
NE/JLS/L	Tom Miller
CM/ROD/NE	Paul DiRenzo
NE/TECH/SA	Mona Hamman
DS/IT	Leila Mogannam
AFR/RA	Norman Green
PDC/ASHA	Nan Frederick
ASIA/TR	Frank Mann

Proposed AID/AUB Cooperating Agreement
for Training at AUB

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I. Recommendation:

The Near East Bureau recommends that AID/W approve this project activity and thereby approve the negotiation and execution, subject to all applicable A.I.D. procurement procedures, of a new grant agreement between the American University of Beirut (AUB) and A.I.D. to provide \$13,789,912 to fund academic study programs for students from the Near East, Africa and South Asia Regions; in accordance with the project summary and description below. The AUB, as part of its undertaking, will arrange for or otherwise provide \$1,023,167 to meet the remaining costs of those students who will undertake programs over the next five years beginning with the 1981-82 school year on October 1, 1981. This project also includes funding for the Summer non-degree programs beginning July 1, 1981.

II. Project Summary:

The American University of Beirut has for decades served the Middle Eastern region by providing quality undergraduate and graduate level education to students from that area. Some countries during this period have developed their own universities and hence, students of some Middle Eastern nations no longer rely on AUB for undergraduate programs. Other countries, Cyprus, North Yemen, Maldives and Djibouti, for example, have no or inadequate universities. Most countries in the region still lack adequate masters' level programs in many subject areas and to a large extent rely on AUB as a source for MA level training. This five-year project provides funds to support mostly graduate study and some limited undergraduate training at AUB. Support for undergraduate study will be limited and allowed only in specific areas where no program is available or where no university exists in the participating country.

The masters' and bachelors' level students will be drawn from both the public and private sectors of Middle Eastern and nearby countries.* The areas of study supported under the AUB grant, although related to development concerns of the participating countries, will draw upon AUB's acknowledged expertise in the Middle East area generally and its specialized knowledge of development of individual Middle Eastern countries. More specifically AUB will be expected to utilize its knowledge of interlinked development problems to transmit to students meaningful concepts and approaches to national development based upon the regional experience. The proposed agreement with the AUB implementing the project will give AUB discretion to initiate and conduct programs which it deems suited to achieve the project purpose.

* See Annex K for Hoelscher/White letter dated January 23, 1981 which outlines AUB's current policy regarding access of private sector students to A.I.D. sponsored scholarships.

A.I.D.'s role, other than to set forth in the agreement with AUB the general parameters within which AUB will operate in fulfilling the project purpose, will be that of monitoring AUB performance, including participation in a joint annual evaluation of AUB activities. AUB through its Bursary Office will be funded to fully administer the program, including all liaison with the participating country government agencies who nominate candidates for support. During the five year life of the project AUB will be responsible for obtaining funds to provide for part of the students' costs. By the end of the project, AUB will be responsible for obtaining funds or otherwise meeting at least 20% of the costs for all of the students receiving support under the project.

III. Detailed Project Description:

A. Background.

The AUB Regional Training Project began in 1951 as part of the Point-4 Program under the Technical Cooperation Administration. The purpose then, as now, was to provide financial support to AUB for a program to provide graduate, undergraduate degree and non-degree training in fields of study contributing to social and economic development such as agriculture, architecture, business administration, education, engineering, nursing, public administration, and public health for students from the Near East Region and surrounding areas.

In so doing, the project supported AUB's efforts to become an educational service center addressing the development needs of the Middle Eastern area countries. The project initially supported 122 students from Aden, Cyprus, Ethiopia, Iraq, Jordan, Lebanon, Liberia, Libya, and Syria. The students pursued programs of study in Public Health, Business Administration, Education, Technical Vocational Education, Agriculture and Nursing.

The project gradually expanded and in 1958 an A.I.D. predecessor agency, the International Cooperation Administration, provided a grant which provided annual funding for AUB to train a maximum number of 665 students from 15 countries in 8 fields of specialization. That year there were 645 students from the following participating countries: Afghanistan (42), Ethiopia (111), Greece (59), Iran (85), Iraq (1), Jordan (110), Lebanon (73), Libya (11), Nepal (10), Pakistan (119), and Sudan (24). The fields of study were Agriculture, Business Administration, Education, Engineering, Nursing, Pharmacy, Public Administration and Public Health. The contract also provided funding for short-term summer programs for a maximum of 130 educators.

The project continued, by means of A.I.D. grants, to provide funding for training a maximum of 665 regular students and a maximum of 150 special short-term summer students through the 1966-67 school year. The quota was changed to 475 for the 1967-68 year and remained relatively constant through the 1975-79 school year, fluctuating between 470 and 485. In the 1976-77 year the grant was amended to terminate the maximum/minimum quota funding arrangement and instituted the arrangement of paying for only the actual number of students enrolled in regular programs of

study. Overall country limits were established beginning with the 1977-78 school year. Fund availabilities limited new student starts to 100. Subsequent funding permitted the new starts of 130 in 1978-79 and 100 in the 1979-1980 school year.

The level of funding made available from the first year of the project has covered all direct and indirect costs of instruction, hospital insurance, and costs for textbooks and supplies for each student attending AUB under terms of the contract. Costs of maintenance allowances, international travel for student trips to Beirut and return to home countries were paid for by non-contract sources (PIO/Ps funded and issued by Washington) and were not included in the grant until the 1978-79 academic year.

A Regional Training office (RTO) in Beirut (located in the American Embassy), headed by a Regional Training Officer (RTO), served as the coordinating center for the various A.I.D. missions, the AUB, and AID/W in working out the training program provided under the AID/AUB contract. The specific subject and country quotas were established on the basis of needs and requests from the A.I.D. missions. The RTO maintained close relations with the various country missions and participating governments through annual visits at which time was discussed needs, procedures, problems, and programs with all interested parties. The RTO consulted with AUB officials as was appropriated about the needs, problems, and programs of the sponsored students. One section of the Regional Training Office, the Academic Counselor's Office, was responsible for assisting and working with A.I.D. supported students as was needed and requested. The RTO provided certain types of social activities and experiences. The RTO also maintained close liaison with AID/W in regard to policy, quota determinations, and any problems which arose that were related to the project. The payment of students' maintenance allowances, arrangements for joining professional societies in the U.S., and arrangements for travel and shipping students' materials were handled by the Regional Training Office.

The policy of the RTO was to leave the selection process largely up to the USAID Missions or American Embassies in the participating countries. The local mission personnel worked directly with government officials and established selection procedures. The academic standards of the AUB were clearly stated and known, and candidates who conformed to those standards and passed the locally administered AUB English and/or other admission examinations were considered for admission by AUB officials. The AUB officials advised the RTO then advised the Missions, who in turn contacted the participating government officials and the students and then completed arrangements for the students' arrival at Beirut to commence their programs.

The current grant with AUB, AID/NESA-C-1173, was signed on May 30, 1975, and was due to expire on March 31, 1981. However, this grant was extended through March 31, 1986 to fully fund to completion the programs of students begun under this grant which had been only partially funded. The grant provides funds directly to AUB for all project costs. This grant also terminated the quota arrangement, and paid expenses for students actually enrolled.

Effective with the 1977-78 school year, the grant was amended to transfer responsibility for managing and implementing all aspects of the project to AUB. 1977-78 was a transition year and in 1978-79 school year AUB assumed full responsibility. All functions formerly performed by the RTO and the A.I.D. Representative in Beirut and by Missions and Embassies in connection with the project were transferred to AUB. AUB still continues using the Embassy's communications service in special cases and emergencies with approval by the A.I.D. Representative in Beirut or the Embassy in the participating country. AUB is relying primarily on commercial services in most instances. The A.I.D. Representative in Beirut continues to discourage use of official U.S. communication services by participating countries to keep U.S. inputs to a minimum.

As part of the management and implementation functions, AUB, under terms of the present grant, is responsible for the following:

1. Establishing and maintaining in each participating country, contacts and working relationships with appropriate officials of the government and other organizations in the country responsible for manpower training and study programs.
2. Developing individual recruitment systems in each participating country. Recruiting activity includes: (a) dissemination of information concerning programs for study and curricula offerings; (b) provision of application information and forms; (c) processing of admission materials; (d) selection and testing procedures; (e) issuance of notifications of acceptance; (f) issuance of airline transportation tickets to eligible students; and (g) advising appropriate participating countries' officials of each student's progress after enrollment.
3. Upon completion of each student's program of study, AUB arranges for those students so desiring to become a member of an American professional society and provides funding or makes necessary arrangements for each terminating student to ship to his/her country books and supplies relating to his university studies.

B. Project Description.

1. Administration and Management

As noted above, the method of project implementation was changed with the 1977-78 school year. Prior to this date USAIDs in participating countries and USAID/Beirut played major management roles.

In this grant, AUB will now be fully responsible for managing and implementing the entire training program with the sole exception of the provision of communication service in emergency and special circumstances where agreed to by the individual USAID or Embassy involved.

a. AUB will maintain a Bursary Office responsible for all students funded by outside funds, public or private. Within the Bursary Office the present grant supports staff necessary to service A.I.D. funded participants. The new grant will support:

- 60% of cost of the Bursary Office Director,
- 75% of cost of a counselor,
- 75% of cost of an accounting manager,
- 75% of cost of a senior clerk,
- 75% of cost of a secretary/typist, and
- Miscellaneous casual hires during peak periods.

b. The proposed program management and administration budget for 1981-82 is as follows:

	<u>U.S. Dollars</u>
- Personnel	\$102,730.00
- Travel for Officials	33,000.00
- Equipment	3,650.00
- Supplies	2,500.00
- Communication	10,000.00
- Local Travel	<u>1,500.00</u>
Total	\$153,380.00

c. Brief job descriptions of personnel in the Bursary are as follows:

- The Director - administers programs and maintains contacts by correspondence with and visits to appropriate officials of participating countries. Establishes and updates mechanisms for recruitment and selection with each participating country.
- Student Counselor - provides individual and collective counseling for A.I.D. participants concerning personal, family and academic problems to help concerned students solve their problems and improve academic achievement. Keeps regular contact with the various departments of the University where concerned students are studying. Assists the director with other aspects of the program and serves in his place during director's absence.
- Accounting Manager - assists the director in planning, costing and budgeting the annual program. Prepares requested financial reports and cost analyses. Authorizes book acquisitions, thesis allowances, membership subscriptions, medical expenses, maintenance allowances, etc.
- Two Assistants - assist with the preparation of materials and forms regarding applications of participants. Receive and process applications. Prepare student grade reports and other reports. Assist with registration, course changes, follow-up on student's performance, arrange for new students' performance, arrange for new students' reception at airport, help students find suitable living accommodations, etc.

- Senior Clerk - provides necessary information and material for the correspondence of the director and provides follow-up on such matters, supervises the filing system, prepares statistical data and assists students with their various questions and refers them to the proper person in the Bursary Office. Types the annual and other important reports.
 - Secretary/Typist - types all correspondence, answers telephone and helps in filing.
 - Casuals - assist during registration period, assist students in filling out forms, answering questions, giving directions, etc., completing such forms and grouping them after registration for proper establishment of students files.
- d. The function of the Bursary Office in managing the training program funded by the old and new grant is to:
- Maintain a competent counseling staff adequate to carry out an appropriate counseling program for the students financed under the grant. Since many of the students come from countries that are economically and socially much less advanced and many of which are non-Arab, they have special needs for guidance beyond that routinely available to all students. Guidance and counseling requirements are of two types: academic counseling to ensure that the student reaches his academic objectives in a timely manner, and personnel guidance. The latter counseling need is not being adequately met with the present staff. Therefore, an additional person in the Bursary Office will be supported under this grant to provide more adequate personal guidance.
 - Correspond with participating countries to request extensions of program, notification of AUB termination of student, annual report of student progress, notification of graduation, and notification if student leaves AUB before completion of his studies. Extensions of programs require participating country approval. A request from the participating country for termination of an individual student does not necessarily result in that student's expulsion from AUB. However, such termination may be considered by AUB as sufficient reason for terminating that student's participation under this program.
- Termination for academic reasons shall be the prerogative of the Grantee. Termination for non-academic reasons shall be in accordance with regulations and procedures applicable to all students.
- Arrange for health insurance for all students supported under the grant.
 - Arrange for payment of maintenance allowance. Lebanese currency to cover room, board and incidental expenses. Lebanese students from Beirut shall receive a smaller allowance. Payments will be made based on a Bursary Office prepared list of students regularly attending class.

- Make necessary travel arrangements and purchasing economy class fares on American carriers when available from the students' home country to Beirut and return. Necessary arrangements will be made for students to secure air tickets in their home countries to allow them to arrive in Beirut to register for classes in a timely manner. In cases where no summer program is available for a student, the Grantee may pay for round trip transportation to the student's home country during the summer up to, but not to exceed, the cost of maintenance payments due the student during the same summer period.
- Arrange for shipment of books and other graphic technical material relating to their training program.
- Make necessary arrangements for graduating students who qualify to join a U.S. professional society or subscribe to a professional journal, for a period of three years.
- Preparation, duplication and distribution of the reports called for in this grant. (See Annex H).

2. Linkages with Participating Countries and USAIDs.

The Grantee is responsible for establishing and maintaining in each participating country contacts and working relationships with appropriate officials of the government and other organizations in the country responsible for study abroad.

It is through these contacts that the recruitment and screening of students will be carried out. The recruitment and screening activities to be carried out will include the following:

- a. dissemination of information concerning program of study and curricula offerings;
- b. provision of application information and forms;
- c. processing of admission material;
- d. initial selection and testing procedures (final admittance to a program is the prerogative of the individual college within the AUB); and
- e. issuance of notification of acceptance and airline tickets.

Through these same contacts the grantee will advise the appropriate participating countries' officials of each student's progress after enrollment and their graduation.

AUB has established linkages directly with participating governments in all but two countries, Lebanon and Cyprus. In Cyprus the contact, because of political sensitivities, remains with Fulbright Commission and U.S. International Communication Agency. In Lebanon an independent scholarship board reviews applications and selects individual students to receive support under the project. The A.I.D. Representative in Beirut is a member of the board.

In all other cases the contact is in the participating government structure. The contact is either in the central planning office, the ministry of education (usually the office concerned with foreign scholarships); the ministry of higher education or the office of the President or Prime Minister.

3. Selection of Students

The students to be supported under this grant are to be nominated by the governments of the participating countries or independent selection committees established with the approval of the participating country. The Grantee will decide which candidates are qualified to enter AUB and at what level they will be placed. Final acceptance is determined by the individual college of the university. It is understood by AUB that AID/W will set "country limits" on the number of students to be accepted from each participating country based on funds available for new starts and AUB recommendation. Within these limits the grantee will strive to obtain an equitable representation from the participating countries. The total of all country limits will exceed the total number of new students to be supported for the year and hence will give the Grantee some flexibility to adjust to varying situations.

A number of changes in student selection procedures will be instituted in the new five-year grant:

- a. Undergraduate students will be supported only from countries that have no undergraduate university or where a participating country has no undergraduate program in its universities in a particular specialty, such as public health or nursing. Three participating countries have no university, Maldives, Djibouti and Cyprus. It is felt that in the case of Cyprus, though it has no university, at least one-half of all students should be at the graduate level because of the relatively large number of Cypriots who already possess an undergraduate degree. It is significant that experience thus far has shown that all MA level students selected by participating governments have been government employees. This helps to ensure that the countries' needs are being met and that graduates will return on completion of their studies.
- b. The percentage of total funds spent on studies of various sorts prior to entering a degree program is to be more closely monitored and reduced. This will be done by placing a limit of one year on the total length of time any particular student can spend in the University Orientation Program (UOP), one of the non-degree programs described more fully below, or another English program at AUB before entering a degree program. Further, the total of all such study cannot exceed an average of one-half year per new student in any particular year.

If, for example, 40 new students are admitted in 1980, only 20 students years of UOP can be funded for that group. Each can attend for a half year of 20 can attend for a year each. However, none can attend more than one year.

AUB admits students from some countries directly into a degree program. Those requiring some English will have to be carefully screened to ensure that none will require more than one year.

- c. During the 1978-79 school year, 27% of A.I.D. supported students were women. Given sex distribution in lower level of schooling, this figure is encouraging. The figure is somewhat better if one eliminates Yemen from the group, where virtually no qualified women are available to participate. The female participation then rises to 34%. The proportion of women students supported will be continually monitored. AUB, through its contacts with nominating officials in the participating countries, will continue to make certain that a representative number of women will be nominated for scholarships. AID/W will examine this question each year when country quotas are set.

4. Full Funding at Outset

In the past, the project has been funded on a current year basis funding each student for one year at a time. Because of this, a large unfunded obligation was built up totaling almost \$7,000,000. That \$7,000,000 is the amount required to fund the completion of the studies of those students already admitted under A.I.D.'s sponsorship under the existing grant.

In addition to funds available in pipeline, a further \$2,210,088 has been obligated from the \$4 million which the Agency has budgeted for support of AUB during this fiscal year. By this obligation, the Agency has now fully funded all those students whose programs were heretofore funded incrementally. Remaining in this year's operating budget for AUB is \$2,789,912, i.e., the difference between \$2,210,088 and the \$4 million budgeted for FY 81.

This amount will be used to fund in full A.I.D.'s obligation at the outset to all those A.I.D. supported students entering during the 1981-82 academic year.

5. AID/AUB Cost Sharing

The new grant will contain an agreement whereby AUB assumes increasing responsibility for obtaining funds for students supported under the grant. The University agrees to assume responsibility for 10% of its direct and indirect costs per participant in the first and second year of the five year program, 15% in the third year, and 20% in the fourth and fifth year. Over the five years, AUB's contribution will total \$1,023,167 from non-government unrestricted funds available to it. Such cost sharing will multiply the effectiveness of A.I.D.'s limited resources. It is not proposed that any specific aspect of the cost be met by AUB while A.I.D. meets other specific aspects. To allow AUB maximum flexibility in raising funds or obtaining items in kind, such as air transportation, fee remission scholarships, etc., this program will require only that a certain percentage of direct and indirect costs per student will be met by AUB.

Because neither A.I.D. nor AUB has experience with cost sharing schemes as described above, there will be comprehensive evaluation of the grant after eighteen months. AUB will then have enough experience with the new grant to predict long-range fund-raising possibilities.

The financial implications of the cost sharing scheme are presented in the financial analysis section.

6. Non-Degree Programs

Limited support as noted in Annex J will be provided for non-degree programs. These will include:

a. Summer institutes in the field of education

These institutes will emphasize problems related to social and economic development in the participating countries. Three institutes of from two to six weeks will be conducted each summer. The general topics and anticipated types of participants will be submitted to A.I.D. for review and concurrence prior to the institutes.

b. The Grantee shall also conduct a summer orientation program, University Orientation program (UOP), of approximately two months duration. This program will include instruction in English and remedial academic studies for students entering in the succeeding fall semester.

c. The Grantee will explore with participating countries their need for other non-degree programs. Proposals for such programs will be submitted to A.I.D. for approval before grant funds are used to meet expenses of such programs. As the grant period progresses, it may be advisable to substitute non-degree programs for some of the anticipated degree programs.

IV. Project Analyses:

A. Economic Analysis.

No extensive economic analyses have been attempted.

It is not practical to attempt a cost benefit analysis for a project of this nature. However, it is easily established that AUB represents a very low if not the least cost alternative for graduate and undergraduate study at an essentially U.S. institution of higher education.* Current ST/IT estimates for the cost to A.I.D. of a year of study at a university in the U.S. is \$22,200. The 1981-82 cost of a year of study at AUB is \$10,826. Both estimates include transportation and administrative costs. Even paying full costs, the AUB alternative costs on 48.7% of the U.S. alternative. The project stipulates that scholarships will be awarded only for those fields of study not available in the participating country. In these instances, AUB is the only institution available outside the U.S. that provides U.S. higher education.

* AUB is chartered in the State of New York and is accredited by the North Central Accrediting Association.

With respect to assurances that the investment in the training will have some impact, it is noted that the return rate is high because most participants (virtually all the graduate level participants) are selected from Civil Service roles. The participant not only has the usual two years work for one of study obligation, he has his own personal stake in the government service corps of his country.

A detailed follow-up evaluation of participants has not been conducted. Given the long history of the project, the number of countries who have participated in the wide range of fields of specialty, a longitudinal study, if possible at all, would be extremely time-consuming and expensive. As an alternative, AUB staff have been systematically identifying the positions now held by former participants. Because of the generally tight community of the educated in LDCs and the civil service and academic communities in particular, this is not as difficult a task as it may seem. Approximately 33% of the total graduates have been traced through government and universities contacts.

The table on page 13 presents the distribution over levels and types of positions held of those thus far identified. Appendix G provides a more detailed list of positions held. Follow-up is continuing. AUB expects to be able to identify the present positions of a considerable large number of additional graduates.

B. Social Soundness

There are no social soundness issues. The AUB provides higher education in a setting and with a staff that offers probably the least social and cultural variance possible from that of the participating countries. The staff and student body are predominantly Arabic speaking and Muslim. The setting is more Arabic in flavor than any other available U.S. oriented institution.

This project will shift its emphasis to support of graduate levels in predominantly technical and development related areas. The content of the higher level programs is less socially and culturally determined than the undergraduate programs emphasized in the past. The shift in level is appropriate also because the participating countries have or are developing undergraduate programs of their own which one can assume are more relevant to their social and cultural milieu.

An advantage of training at AUB can be seen in the pronounced efforts of the University to meet the special needs of the Middle Eastern Region and the students from that region and surrounding area. Both the program offerings and course content strongly reflect a recognition of problems in the developing countries throughout the region. It should be noted that the majority of AUB instructors and professors are native to the Middle East. They have an intimate understanding of the region's problems and the psychology of the students who attend their classes.

AID/AUB GRADUATES BY POSITIONS

(A sample of 594 out of a total of 1860 Graduates)

<u>Country</u>	<u>(1)</u>	<u>(2)</u>	<u>(3)</u>	<u>(4)</u>	<u>(5)</u>	<u>(6)</u>	<u>(7)</u>	<u>(8)</u>	<u>(9)</u>	<u>TOTAL</u>
Afghanistan	26	19	3	-	7	6	28	15	2	106
Bangladesh	33	25	9	-	12	17	-	-	-	96
Cyprus	7	1	17	-	3	2	1	-	-	31
Jordan	14	25	6	1	3	3	-	-	-	52
Lebanon	23	25	1	1	26	18	25	-	2	121
Nepal	2	-	1	-	-	6	-	-	-	9
Pakistan	15	38	-	-	10	56	-	2	2	123
Sudan	12	19	12	4	4	4	1	-	-	56
TOTAL	132	152	49	6	65	112	55	17	6	594
	22%	26%	8%	1%	11%	19%	9%	3%	1%	

- (1) Top Government Administrators and Department Directors
- (2) University Professors, Administrators and Researchers
- (3) School Principals and Teachers
- (4) Diplomatic Corps (Ambassadors and Attaches)
- (5) Owner and/or Operators of Private Firms
- (6) Specialists in various Government Departments
- (7) Work outside his country
- (8) Study outside his country
- (9) Deceased

While lack of contact with American life and culture is considered by some as a disadvantage of training in Beirut, the American character of AUB is apparent in its administration, its curricula, methods of teaching and research, and in its athletic activities. Approximately one-fourth of its faculty is American, and most of the remaining faculty members have earned advanced degrees from the universities in the U.S.

For decades, AUB has been considered a top quality institution by educators and others who are familiar with higher education institutions and programs of study in the Middle East. Many of those persons look upon AUB as the best institution in the region for the kind of instruction and programs of study offered.

Although AUB is located in the heart of Beirut, it has managed to remain in operation throughout the recent series of crises. Both the PLO and Lebanese groups remain committed to allowing AUB to function. Enrollment has climbed steadily from its low of 1,800 during the early days of the crisis and now approaches full capacity of 4,500.

AUB's responsibility in improving participation of women has been discussed earlier. As stated there, the enrollment ratio will be monitored and if steady increases are not observed, AUB will formulate firmer guidelines.

C. Technical Feasibility.

There are no technical feasibility issues. The University recently went through a periodic accreditation review and has retained, without reservation, its accreditation in the State of New York. AUB's long and continuing history of providing quality graduate and undergraduate education is accepted in the region without question. An example of the magnitude of its contribution to education of leaders in the area is that more graduates from AUB signed the UN charter than from any university in the world.

D. Administrative Feasibility.

AUB through its Bursary Office has demonstrated its ability to manage and administer the past grant. No new procedures or administrative/management tasks are being introduced by the new grant. The additional person to be added to the Bursary staff will ease somewhat the counseling load on the present administrative staff.

Linkages have already been established with participating countries and visits to each one have been made. Procedures and mechanisms for testing and selecting participants from nominees are in place.

As stated earlier, the management procedures introduced and gradually instituted over the last three years have relieved the USAIDs in most participating countries of management and liaison responsibilities. The exceptions are Cyprus, where the Fulbright Commission participates in the selection nominees, and in Lebanon, where the A.I.D. Representative sits on the selection panel and occasionally communicates through embassy channels in cases of emergency.

E. Environmental Concern.

There are no environmental issues. A threshold determination has been reached that an environmental assessment is not needed.

V. Financial Plan

An amount of \$1,789,912 is available for the year 1981/82 to fully fund the students beginning their studies under this grant. The remaining \$2,210,088 from the proposed FY 81 obligation of \$4 million has been used to fully fund to the completion of their training the students now enrolled under G-1173.

It is expected that the amount available from A.I.D. sources for support of new students over the five year contract here discussed with be as follows:

	\$
1981 - 82	1,789,912
1982 - 83	3,000,000
1983 - 84	3,000,000
1984 - 85	3,000,000
1985 - 86	3,000,000

The financial breakdown on page 16 shows total funds available, students costs, and the number of students to be supported with the proposed funding.

Fees at AUB vary between colleges. The enrollment estimates presented in Annex C are based on average student costs and the distribution between colleges during the 1979-80 school year. A further assumption was that the average student would require three years to complete a degree. This is a best guess estimate allowing for variation between graduate and undergraduate study and in the variation in the amount of English language instruction required. It will be the responsibility of the Grantee to balance the distribution of students between colleges, graduate and undergraduate, and amount of English required to keep the cost of fully funding new students within the total amount per year available.

AUB is required to provide as estimate of fees to be charged per student prior to each school year. The estimate and backup computation for the 1979-80 school year is presented in Annex C-1. The estimate covers direct and indirect fees, maintenance allowances, summer and non-degree programs and administrative costs. All future year cost projections are based on these 1979-80 cost estimates and a 15% per year inflation factor. Annex C-2 shows budget for 1980/81 which is used as basis for future year cost projections of continuing and new starts with a 15% per year inflation factor.

Proposed Sharing of Direct and Indirect Fees
on a Percentage Basis Under the New AID/AUB Training Grant

Academic Year	Amount Provided By AID	Adminis. & Management	Non-Degree Summer Programs	Total Funds Available		Net Amount Available Now Starts	Number of New Starts
				Net Available	Total Direct & Indirect Fees		
981-82	1,789,912	153,380	134,275	1,502,257	770,357	1,579,293	42
82-83	3,000,000	176,390	153,589	2,670,021	1,369,107	2,806,940	65
83-84	3,000,000	202,850	171,101	2,626,049	1,346,638	2,828,045	57
84-85	3,000,000	233,275	196,861	2,569,861	1,317,826	2,833,429	50
85-86	3,000,000	268,266	218,987	2,512,747	1,288,537	2,770,454	42
	<u>13,789,912</u>	<u>1,034,161</u>	<u>874,813</u>	<u>11,880,938</u>	<u>6,092,545</u>	<u>12,818,161</u>	<u>256</u>

Student Costs

Academic Year	Full Cost of 3 yrs Study	Total Direct & Ind. Fees (\$.5128) 3 yrs	AUB Share Direct & Ind. 3 yrs	Average Annual Full Cost	Annual Dir./ Ind. Fees (.5128%)	Annual AUB share Dir./Ind. Fees		
						10%	15%	20%
981-82	37,732	19,349	1,935	(10)	10,866	5,572	557	
82-83	43,391	22,251	2,225	(10)	12,496	6,408	641	
83-84	49,899	25,588	3,838	(15)	14,370	7,369	737	1,105
84-85	57,384	29,427	5,885	(20)	16,525	8,474	847	1,271
85-86	65,992	33,841	6,768	(20)	19,004	9,745		1,462
86-87					21,855	11,207		
87-88					25,133	12,888		

Number of Students Supported

Academic Year	Number of New Starts	Total Students	AUB Full Contribution (3 yrs)	AUB Annual Contribution
1981-82	42	42	81,270	23,394
82-83	65	107	144,625	68,587
83-84	57	164	218,766	141,844
84-85	50	172	294,250	212,252
85-86	42	149	284,256	262,642
86-87		92		206,172
87-88		42		108,276
	<u>256</u>	<u>768</u>	<u>1,023,167</u>	<u>1,023,167</u>

January 14, 1981

VI. Implementation Highlights

<u>Prior Actions</u>	<u>Responsi- bility</u>	<u>Project Month</u>	<u>Completion Date</u>
PP approved	AID		4/81
Project authorized	AID		5/81
Agreement executed	AID/AUB		5/81

Implementation

Admission materials disseminated			
Examinations administered			
Selection of students for 1981-82 year	AUB	1,2,3,4	9/81
Students begin 1981-82 year	AUB	5	6/84
Admission materials disseminated			
Examinations administered			
Selection of students for 1982-83 year	AUB	11,13,15	
Students begin 1982-83 year	AUB	17	6/84
Admission materials disseminated			
Examinations administered			
Selection of students for 1983-84 year	AUB	23,25,27	
Students begin 1983-84 year	AUB	29	6/86
Admission materials disseminated			
Examinations administered			
Selection of students for 1984-85 year	AUB	35,37,39	
Students begin 1984-85 year	AUB	41	6/87
Admission materials disseminated			
Examinations administered			
Selection of students for 1985-86 year	AUB	47,49,51	

Implementation Highlights, Cont'd

	<u>Responsibility</u>	<u>Project Month</u>	<u>Completion Date</u>
<u>Implementation (Cont'd)</u>			
Students begin 1984-85 year	AUB	53	6/88
EOP		91	12/88
<u>Evaluation</u>			
Interim Evaluation	AID/AUB	18	12/82
Interim Evaluation	AID/AUB	30	12/83
External Evaluation	PSC/AID	38,39	8/84
Interim evaluation	AID/AUB	54	12/85
Interim Evaluation	AID/AUB	66	12/86
Interim Evaluation	AID/AUB	78	12/87
External Evaluation	PSC	89	3/89

VII. Evaluation Arrangements

The project outcome -- mostly graduate-level education for students in and around the Near East Region -- is not particularly appropriate for periodic evaluation. Continual monitoring of participants and "alumni" on the other hand provides a far more suitable way to calibrate project progress. Such monitoring will permit an assessment of how well AUB training is allowing trainees to meet crucial manpower needs in their native (or other third) countries; by establishing an on-going alumni monitoring system as an integral part of this project AUB's management information needs will be met more easily and reliably than by intermittent tracking through the various participating governments. Systematic and direct monitoring, as well as the fostering of country or professionally based alumni associations, may remedy a frequent complaint in other Near East region training projects (Egypt, Jordan, Syria, Yemen) over a lack of adequate university of professional follow-up or other communications upon completion of training.

AUB will be expected to budget funds for the maintenance of a systematic communications effort between the University and its former participants and the stimulating of alumni associations. Funds are to be earmarked for such purposes from the "administration and management" account to the extent these are available. These should be supplemented as

appropriate from amounts reserved for new starts, should a case be made for this added funding during subsequent annual financial reviews of project performance. Given the network of communications that AUB has already established with participating countries, such a monitoring/communications system would not seem to place an unduly large or costly burden on project administrators.

Regular audit activities and monitoring of the project will serve to assess AUB's management of the grant and its satisfaction of the cost sharing obligations.

AID 1000-10 (7-79)
SUPPLEMENT 1PROJECT DESIGN SUMMARY
LOGICAL FRAMEWORK(INSTRUCTION: THIS IS AN OPTIONAL
FORM WHICH CAN BE USED AS AN AID
TO ORGANIZING DATA FOR THE PAR
REPORT. IT NEED NOT BE RETAINED
OR SUBMITTED.)Life of Project: 81 to 86
From FY 81 to FY 86
Total U.S. Funding: 13,789,912
Date Prepared: _____Project Title & Number: Regional Training Project - AUB 29R-0015

PAGE 1

NARRATIVE SUMMARY	OBJECTIVELY VERIFIABLE INDICATORS	MEANS OF VERIFICATION	IMPORTANT ASSUMPTIONS
<p>Program or Sector Goal: The broader objective to which this project contributes:</p> <p>Strengthen the overall development of the Region by meeting crucial manpower needs. Maintain a bridge between the U.S. and the Middle East through student support at the American University of Beirut.</p>	<p>Measures of Goal Achievement:</p> <p>The percentage of AUB graduates that assume positions of leadership in the Region.</p>	<p>Records from ministries, government agencies, AUB and USAIDs.</p>	<p>Assumptions for achieving goal targets:</p> <p>Graduates are used by member countries.</p>

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AUG 1980-10 17-211
SUPPLEMENT 1PROJECT DESIGN SUMMARY
LOGICAL FRAMEWORKLife of Project:
From FY 1980 to FY 86
Total U.S. Funding \$13,789,912
Date Prepared:

Project Title & Number: Regional Training Project - AUB 298-0015

PAGE 2

NARRATIVE SUMMARY	OBJECTIVELY VERIFIABLE INDICATORS	MEANS OF VERIFICATION	IMPORTANT ASSUMPTIONS
<p>Project Purpose:</p> <p>Provide mostly graduate level training opportunities, not available in the participating countries, that are crucial to meet development goals of countries of the Eastern Mediterranean, the Horn of Africa and South Asia.</p> <p>Sub-Purpose: Assist to maintain the established role and to further develop the operating linkages and the capability of AUB as the major higher education resource in the Middle East.</p>	<p>Conditions that will indicate purpose has been achieved: End of project status.</p> <p>(a) Recipients of training complete their study programs and return to countries of the Region to utilize their skills.</p> <p>(b) AUB is functioning as a regional resource providing quality education in areas of crucial need.</p> <p>(c) Linkages between AUB and countries in the Region are active and students from those countries are studying at AUB.</p>	<p>(a) Records from ministries, government agencies, AUB and USAIDa.</p> <p>(b) On site visits to AUB and discussions with relevant officials of the countries in the Region.</p>	<p>Assumptions for achieving purpose:</p> <p>(a) Trainees will not encounter insurmountable academic or personal obstacles.</p> <p>(b) Trainees will return to countries of the region and will be able to use their training skills.</p> <p>(c) AUB will continue offering high quality programs of study and will continue to attract top professional personnel.</p>

AID 1980-10 (7-71)
SUPPLEMENT 1PROJECT DESIGN SUMMARY
LOGICAL FRAMEWORKLife of Project:
From FY 1980 to FY 1987 *8*
Total U.S. Funding \$ 13,789,912
Date Prepared:

Project Title & Number: Regional Training Project - AUB 298-0015

PAGE 3

NARRATIVE SUMMARY	OBJECTIVELY VERIFIABLE INDICATORS	MEANS OF VERIFICATION	IMPORTANT ASSUMPTIONS
<p><i>Outputs:</i></p> <p>(a) Institutional capacity to manage a participant training program in AUB and to provide the necessary support to students.</p> <p>(b) Operating linkages to elements of the participating countries responsible for the out-of-country training programs.</p> <p>(c) MA and BA degree graduates from the participating countries.</p> <p>(d) Short term summer training programs for senior level officials of the participating countries.</p>	<p><i>Magnitude of Outputs:</i></p> <p>(a) Bureau Office functioning effectively.</p> <p>(b) Operating linkages with each participating country.</p> <p>(c) Over the life-of-project approximately 250 individuals are expected to receive academic degrees at AUB, the majority at the master's level for a total of approximately 770 student years of study.</p> <p>(d) At least three special short term workshops/programs will be given each summer term for approximately 50 professionals representing countries of the Region.</p>	<p>(a) On-site visits to AUB plus records.</p> <p>(b) Participating countries, and AUB records.</p> <p>(c) Participating countries, and AUB records.</p> <p>(d) AUB records.</p>	<p><i>Assumptions for achieving outputs:</i></p> <p>Political and military situation in Lebanon allows AUB to continue operation.</p>

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AID 1000-20 10-711
SUPPLEMENT 1

PROJECT DESIGN SUMMARY
LOGICAL FRAMEWORK

Life of Project: 80
From FY 1981 to FY 1986
Total U.S. Funding \$13,789,912
Date Prepared: _____

Project Title & Number: Regional Training Project - AUB 298-0015

NARRATIVE SUMMARY	OBJECTIVELY VERIFIABLE INDICATORS	MEANS OF VERIFICATION	IMPORTANT ASSUMPTIONS
<p>Inputs:</p> <p>See attached sheet</p>	<p>Implementation Target (Type and Quantity)</p> <p>See attached sheet</p>	<p>(a) A.I.D. and AUB records.</p> <p>(b) A.I.D. and AUB records.</p>	<p>Assumptions for providing inputs: AUB can make necessary inputs to student support.</p>

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PROJECT DESIGN SUMMARY
LOGICAL FRAMEWORK

Life of Project:
From FY 81 to FY 85
Total US Funding: \$13,789,912
Date Prepared:

Project Title & Number: Regional Training Project - AIB 298-0015

NARRATIVE SUMMARY	OBJECTIVELY VERIFIABLE INDICATORS							
	Implementation Target (Type & Quality)	Academic Year	Amount Provided By AID	Adminis. & Management	Non-Degree Summer Programs	Not Available	Total Direct & Indirect Fees	Net Amount Available New Starts
AID - Financing \$13,789,912 for: Student Educational Expenses; Management and Student Services by AIB; Student Selection and Liaison Activities by AIB Staff in Participating Countries; and Short-term Programs.	1981-82	1,789,912	153,380	134,275	1,502,257	770,357	1,579,293	42
	82-83	3,000,000	176,390	153,589	2,670,021	1,369,187	2,806,940	65
	83-84	3,000,000	202,850	171,101	2,626,049	1,346,638	2,828,045	57
	84-85	3,000,000	233,275	196,861	2,569,864	1,317,826	2,833,429	50
	85-86	3,000,000	268,266	218,987	2,512,747	1,288,537	2,770,454	42
		13,789,912	1,034,167	874,813	11,880,938	6,092,545	12,818,161	256
AIB will assume responsibility for 10% of its direct and indirect costs per participant in the first and second year of the five year program, 15% in the third year, and 20% in the fourth and fifth year. Over the five years, AIB's contribution will total \$1,023,167.	STUDENT COSTS							
	Academic Year	Full Cost 3 Years Study	Total Direct & Ind. Fees (\$ 5128)	AIB Share Direct 3 yrs & Ind. 3 yrs	%	Average Annual Full Cost	Annual Dir./Ind. Fees (\$ 5128)	Annual AIB Share Dir/Ind Fees: 10% 15% 20%
	1981-82	37,732	19,349	1,935	(10)	10,866	5,572	557
	82-83	43,391	22,251	2,225	(10)	12,496	6,408	641
	83-84	49,899	25,588	3,838	(15)	14,370	7,369	737 1,105
	84-85	57,384	29,427	5,885	(20)	16,525	8,474	847 1,271 1,695
	85-86	65,992	33,841	6,768	(20)	19,004	9,745	1,462 1,949
	86-87					21,855	11,207	2,241
	87-88					25,133	12,888	2,578
	NUMBER OF STUDENTS SUPPORTED							
Academic Year	Number of New STARTS	Total Students	AIB Full Contribution (3 yrs)	AIB Annual Contribution				
1981-82	42	42	81,270	25,394				
82-83	65	107	144,625	68,587				
83-84	57	164	218,766	141,844				
84-85	50	172	294,250	212,252				
85-86	42	149	284,256	262,642				
86-87		92		206,172				
87-88		42		108,276				
	256	768	1,023,167	1,023,167				

January 14, 1981

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The American University of Beirut:
Background Information from their Current
Catalogue

The American University of Beirut (AUB) is a private, non-sectarian institution of higher learning, founded in 1866, which functions under a charter from the State of New York. It is administered by a private, autonomous Board of Trustees.

The University has five Faculties: the Faculty of Arts and Sciences, the Faculty of Medicine, the Faculty of Health Sciences which includes the Divisions of Nursing, Public Health and Allied Health Sciences, the Faculty of Engineering and Architecture, and the Faculty of Agricultural and Food Sciences. The institution is coeducational and women are admitted to all Faculties. The language of instruction is English.

The University presents a program in international education which is unique among the universities of the world. The students, numbering 4,823 in the first semester of 1974-1975, came from 72 countries. Over 80% of the students were from Arab countries of the Middle East and North Africa; 63% of the Faculty were from the Middle East, 16% from the United States and Canada, and 21% from other countries. During the 1975-1976 civil war, enrollment fell, but as the stability of the country improved, enrollment increased with 4,100 students registered during 1978-1979 school year.

AUB, as a private institution, depends upon several sources of financial support. Tuition, income from endowment, and contributions from individuals, industry, and business in the United States and the Middle East provide partial funding. Grants from foundations and governments, especially the education programs of the United States Agency for International Development, have supplied a major share in recent years. The University is now engaged in a planned campaign for long-term financing.

The purpose of the American University of Beirut, as an institution of higher learning, is to share in the education of the youth of the Middle East, in the service of its peoples, and in the advancement of knowledge.

The university emphasizes scholarship which enables students to think for themselves. It stresses high academic standards and high principles of character. It aims to produce men and women who not only are technically competent in their professional fields but who also have breadth of vision, a sense of civic and moral responsibility, and devotion to the fundamental values of human life. In its service to students, the University strives to realize the ideal of its motto: That they may have life and have it more abundantly."

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The University has been dedicated since its foundation, and continues to be dedicated, to the cultivation of high ethical, moral, and spiritual values.

The University believes in and encourages freedom of thought and expression. It expects, however, that this freedom be enjoyed in a spirit of integrity and with a full sense of responsibility.

The University believes that each member of its community - students, faculty, staff, and administration - has the right to individual self-expression; it has not taken, and will never take, any action to infringe upon the proper exercise of this right. It must insist, however, that inherent in this right is an obligation: the obligation of each member of the AUB community to give his colleagues the same right. Each has the right of peaceful dissent, but no one has the right to prevent those who disagree with him from pursuing their proper activities.

All members of the University are expected to conduct themselves in accordance with the spirit of this declaration of policy, the regulations of the University, and the laws of the Republic of Lebanon, whose hospitality gives the institution the privilege of carrying out its educational activities within the framework of academic freedom.

History

In 1862, American missionaries in Lebanon and Syria, under the American Board of Commissioners for Foreign Missions, asked Dr. Daniel Bliss to withdraw from the evangelical work of the Mission in Lebanon in order to found a college of higher learning which would include medical training. It was felt that this college should have an American educational character, should be administered independently from the Mission, and should be maintained by its own funds. Dr. Bliss sailed for the United States in the summer of 1862 to solicit funds for the new enterprise. By August, 1864, he had raised \$100,000, but because of inflation during the Civil War it was decided that he should raise a sterling fund in England in order to start the operations of the college, leaving the dollar fund to appreciate in value. After collecting L 4,000 in England, he sailed for Beirut in March, 1866.

While Dr. Bliss was raising money for the new school, the State of New York, on April 24, 1863, granted a charter under the name of the Syrian Protestant College.

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The College opened with its first class of 16 students on December 3, 1866.

The cornerstone of College Hall, the first building on the present campus in Ras Beirut, was laid on December 7, 1871, by the Honorable William E. Dodge, Sr., then Treasurer of the Board of Trustees, at a ceremony during which President Daniel Bliss expressed the guiding principle of the College in these words:

"This College is for all conditions and classes of men without regard to colour, nationality, race or religion. A man, white, black, or yellow, Christian, Jew, Mohammedan or heathen, may enter and enjoy all the advantages of this institution for three, four or eight years; and go out believing in one God, in many Gods, or in no God. But it will be impossible for anyone to continue with us long without knowing what we believe to be the truth and our reasons for that belief."

College Hall and the first Medical Building were completed and occupied in 1873. The bell in the tower of College Hall pealed for the first time on March 14, 1874.

The School of Medicine opened in 1867; the Preparatory School (which was then part of the College) and the School of Pharmacy, in 1871; the School of Commerce (later incorporated into the Faculty of Arts and Sciences), in 1900; the School of Nursing and the Hospital, in 1905; the Faculty of Engineering and Architecture, in 1951; the Faculty of Agricultural Sciences, in 1952; and the School of Public Health, in 1954. A School of Dentistry existed between 1910 and 1940.

On November 18, 1920, the Board of Regents of the State University of New York changed the name of the institution from Syrian Protestant College to American University of Beirut; other charter amendments expanded the functions of the University.

AUB has had eight presidents. The founder, Dr. Daniel Bliss, remained in charge from 1866 until 1902, when he resigned after 36 years of service. His son, Dr. Howard S. Bliss, was President from 1902 until his death in 1920. For three years Dean Edward F. Nickoley served as Acting President until Dr. Bayard Dodge was appointed President in 1923. Dr. Dodge resigned from active service in 1948 and was elected President Emeritus by the Board of Trustees in January, 1949. Dr. Stephen B.L. Penrose, Jr., assumed the

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presidency in September, 1948, and continued until his sudden death on December 9, 1954. Dr. Costi K. Zurayk, appointed Vice President in 1947, served as Acting President from December 9, 1954, until July 1, 1957. Dr. J. Paul Leonard served as President from July 1, 1957, until January 1, 1961. Dr. Norman Burns assumed the presidency in September, 1961, and served through July, 1965. Dr. Samuel B. Kirkwood then served as Acting President from August, 1965, until his appointment as President on November 20, 1965. He remained in office until June, 1976. Dr. James Cowan acted as Interim President until July, 1977, and Dr. Harold E. Hoelscher then assumed the presidency on August 1, 1977. Marquand House, completed and occupied in 1879, has been the residence of all presidents of the University.

At the end of July, 1978, the total number of degrees granted by the University was 20,074 and the diplomas and certificates was over 14,755.

Academic Services

The University Library System consists of the Central Jafet Memorial Library, the Saab Memorial Medical Library, the Science and Agriculture Library, the Engineering and Architecture Library, and the Farm Library. The Library at first occupied rooms in College Hall; in 1925 the medical books were moved to the Medical Library in Van Dyck Hall. The construction of the Jafet Library was made possible by a generous donation from the family of the Lebanese-Brazilian industrialist Nami Jafet; it was opened in 1951. By this time the University had acquired some 80,000 volumes - 53,000 in the Jafet Library, 21,000 in the Medical Library, and the rest in International College (which became independent in 1960).

Since then the growth of the University's research and graduate programs has necessitated rapid expansion. The Engineering Library was opened in 1953 and transferred under the new title of Engineering and Architecture Library to larger premises in 1971. The Agriculture Technical Reference Room and the Farm Library were opened in 1958. The Jafet Library was enlarged and altered extensively in 1959-1960 and the Science and Agriculture Library, incorporating the Agriculture Technical Reference Room, was opened in 1962. The Saab Memorial Medical Library dedicated on July 10, 1975, forms part of the Medical Center. This new facility contains 75,122 bound texts and periodicals and subscribes to 1,083 medical journals annually, qualifying it as one of the most complete library facilities of its kind in the Middle East. The Saab Memorial Medical

Library is dedicated to the memory of Dr. Nicolas Saab, who graduated from the AUB School of Medicine in 1959, and is the generous gift of his parents, the late Mr. and Mrs. George Saab.

By June 30, 1978, the University Library System contained 416,900 volumes, 4,500 current periodicals, and 1,200 manuscripts. The reference and general collections, mainly housed in the Jafet Library, are especially rich in material concerning the Arab World and include over 45,000 volumes and 300 periodicals in the Arabic language. Reference and loan services are provided in all Libraries and lists of Arabic language and medical acquisitions are issued regularly.

The University Museum, in Post Hall, brings together distinctively Near Eastern archaeological collections, which are arranged with a view to their educational use for students and scholars in the archaeology of the Near East. The geological collection is displayed in the same building.

The University Computer Center, which began operation in 1964, is equipped with a full range of punched card machines and key-to-diskette machines for data collection, as well as two computer systems: an IBM-370-125 with 128 K main storage, four disk drives (275 million bytes), two magnetic tape units using the DOS-VS operating system, and four programming languages (ASSEMBLER, COBOL, RPGIL, and FORTRAN) and an IBM-3 model 10 with 24 K main storage, four disk drives (10 million bytes), and two magnetic tape units (for Hospital patient accounting).

This equipment and a trained supporting staff are available for academic, research, and administrative data processing.

The University Hospital, containing 407 beds, was opened in 1970. More than 100,000 patients per year are cared for in the Hospital and its related Outpatient Clinics and Emergency Room. A medical staff of 150 highly qualified physicians, assisted by 900 professional and auxiliary personnel and aided by the latest scientific equipment, provides a broad spectrum of health care. The Hospital, which is accredited by the Joint Commission on Accreditation of Hospitals in the United States, is the major teaching facility of the Faculty of Medicine and the Faculty of Health Sciences.

A. L. D.

Cost per student in various schools for
1979-80 based on 1979-80 budget

	TUITION & FEES			(1) Calculate		(2)	(3)	Shipment	(6)	Total
	Direct	Indirect	Total	HIP	Books	Maint. All'ce	Profess. Member	of Books	Prog. Mgt & Adm.	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Agriculture	4,090	1,566	5,656	107	372	3,680	150	250	544	10,771
Engineering & Architecture	2,094	1,566	3,660	107	372	3,680	150	250	544	8,775
Public Health	5,565	1,566	7,131	107	372	3,680	150	250	544	12,246
Nursing	1,990	1,566	3,556	107	372	3,680	150	250	544	8,671
Arts & Sciences	1,911	1,566	3,477	88	313	2,944	150	250	415	7,639
Regular Sem.	478	392	870	40	59	736	150	250	137	2,244
Sec. Teachers Institute	637	522	1,159	40	55	640(5)	150		137	2,183
Sch. Adm. Work. Colloquium	637	522	1,159	40	55	640	150		137	2,183
Coll. on univ. Educ. & Adm.	318	261	579	40	55	774(4)	150		137	1,737
Orientation	478	392	870	40	55	736	150	250	137	2,240
Medicines & Med. Fac.	11,055	1,566	12,621	107	372	3,680	150	250	544	17,736

Annex C-1

- 1- 57 L.L. / Sem. + Accidental (\$50/Std.)
- (2- 970 L.L. / month.
- (3- 40 L.L. / month .
- (4- \$38 / day for 18 days + \$ 90 RR
- 5- \$50 / year for 3 years.
- 6- 110,000 for 325 std.

May 5, 1980

KK & GS:tm

Best Available Document

Annex C-1

AMERICAN UNIVERSITY OF BEIRUT

A.I.C.

Travel cost based on 1979-80 budget

<u>Country</u>	<u>Cost of round ticket</u> \$
Afghanistan	900
Bangladesh	1,200
Cyprus	
Djibouti	500
Jordan	
Lebanon	
Maldives	1,200
Nepal	1,200
Pakistan	1,100
Somalia	500
Sudan	700
Syria	
Yemen	500

Cost of tickets might increase 15% effective September 1, 1979

May 7, 1980

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AMERICAN UNIVERSITY OF BEIRUT

Exhibit A

ESTIMATE OF TOTAL PROGRAM COST
FOR THE PERIOD OF OCTOBER 1, 1980 THROUGH SEPTEMBER 30, 1981

	First Semester Oct. 1, 80-Jan. 30, 80	Second Semester Feb. 1 - June 30, 81	Summer Session July 1 - Sept. 30, 81	Academic Year 1980-81
	\$	\$	\$	\$
Fees Direct & Indirect (Schedule 7)	500,607	500,607	186,029	1,187,243
Hospital Insurance Premiums	13,159	6,290	4,620	24,069
Textbooks, Supplies & Hand Calculators	95,860	-	-	95,860
Monthly maintenance allowance	328,280	410,350	180,150	918,780
Thesis students maintenance Allowance	16,960	-	-	16,960
International Travel	62,100	-	-	62,100
Professional membership	5,000	-	-	5,000
Shipment of Training materials	5,000	-	-	5,000
Total cost of program	1,026,966	917,247	370,799	2,315,012

Annex C-2

June 30, 1980

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22

Exhibit A

AMERICAN UNIVERSITY OF BEIRUT

Exhibit B

PROPOSED ~~ESTIMATE COST OF~~ DIRECT AND INDIRECT FEES
FOR THE PERIOD OCTOBER 1, 1980 THROUGH SEPTEMBER 30, 1981

<u>Program</u>	<u>No. of FTE. Students</u>	<u>Proposed Fee</u>			<u>Total proposed Fees</u>
		<u>Direct</u>	<u>Indirect</u>	<u>Total</u>	
		\$	\$	\$	\$
Agriculture	42.60	4,787	1,963	6,750	287,550
Engineering & Architecture	42.20	1,748	1,963	3,711	156,604
Public Health	9.60	3,644	1,963	5,607	53,827
Nursing: Degree I, II & III	4.00	2,786	1,963	4,749	18,996
Degree IV	3.00	2,229	1,963	4,192	12,576
Arts & Sciences	139.00	2,047	1,963	4,010	557,390
<u>Summer Degree Program</u>					
Arts & Sciences	100.00*	512	491	1,003	100,300
	TOTAL				1,187,243

* Not FTE

June 30, 1980

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Annex C-2

Exhibit B

PROPOSED FEES
FOR THE PERIOD OF OCTOBER 1, 1980 THROUGH SEPTEMBER 30, 1981

Program	FEE			Allocation of Direct Fees	
	Direct \$	Indirect \$	Total \$	Per Semester	Summer
Agriculture	4,787	1,963	6,750	1,914.80	957.40
Business Administration	2,047	1,963	4,010	1,023.50	-
Education	2,047	1,963	4,010	1,023.50	-
Engineering & Architecture	1,748	1,963	3,711	699.20	349.60
Public Administration	2,047	1,963	4,010	1,023.50	-
Public Health (I)	3,644	1,963	5,607	1,457.60	728.80
Pre-Agric., Pre-Eng'g., Pre-Pub.Hlth.	2,047	1,963	4,010	1,023.50	-
Regular Summer Session	512	491	1,003		512.--
Secondary Teachers Institute	682	654	1,336		682.--
School Administrators Workshop	682	654	1,336		682.--
Colloquium on University Education and Administration	341	327	668		341.--
Summer Orientation Program	512	491	1,003		512.--
Nursing					
Graduate Program	2,786	1,963	4,749	1,114.40	557.20
Diploma Program	2,786	1,963	4,749	1,114.40	557.20
Degree Program					
I, II & III	2,786	1,963	4,749	1,114.40	557.20
IV	2,229	1,963	4,192	1,114.50	-

Annex C-2

Exhibit C

(1) This fee is only for training taken in the Division of Public Health. If training is requested in related health services, a separate fees will need to be negotiated as such training would be given by members of the Faculty of Medicine using the physical facilities of that Faculty and/or the hospital

June 30, 1980

KK: tm

WORKSHEET FOR COMPUTATION OF PROPOSED FEES
FOR THE PERIOD OCTOBER 1, 1980 THROUGH SEPTEMBER 30, 1981

Exhibit D

	1980-81 Budget (1)	Sundry	Equipment purchases	Develop. Office	Interest Expense	Bad Debts	Alloc. of Nurs. School	Educ. &Ext.	Alloc. of Gen.Adm. to Aux.	AID Bursary Office	Adjust. Exp.
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Agriculture	1,495,000		(38,000)								1,457,000
Arts & Sc.	5,414,000		(261,000)				(43,000)	618,000			5,728,000
Engineering	1,420,000		(125,000)								1,295,000
Medicine	2,864,000		(10,000)				(12,000)				2,842,000
Pub.Health	497,000		(10,000)				(22,000)				465,000
Nursing	345,000		(5,000)				79,000				419,000
Sp. Res.	300,000	(300,000)									-
DEEP	862,000	(134,000)						(728,000)			-
RADAC	108,000	(108,000)									-
	<u>13,305,000</u>	<u>(542,000)</u>	<u>(449,000)</u>				<u>2,000</u>	<u>(110,000)</u>			<u>12,206,000</u>
Libraries	1,243,000										1,243,000
Std. Serv.	792,000		(12,000)				(2,000)	110,000		(133,000)	755,000
Op. Maint. of ph.pl.	3,277,000		(94,000)								3,183,000
Gen.adm. & Int'l.	3,910,000		(47,000)	(75,000)	(250,000)	(80,000)			(24,000)		3,434,000
Std. Aid-Unfun- ded	390,000	(390,000)									-
Funded	160,000	(160,000)									-
Health Serv.	21,935,000	(21,935,000)									-
Aux. Enterp.	2,589,000	(2,413,000)							24,000		-
Tot. oper. Exp.	<u>47,401,000</u>	<u>(25,440,000)</u>	<u>(602,000)</u>	<u>(75,000)</u>	<u>(250,000)</u>	<u>(80,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(133,000)</u>	<u>20,821,000</u>
N.Y.	645,000	-	-	(75,000)							570,000
Tot. oper. Exp.	<u>48,046,000</u>	<u>(25,440,000)</u>	<u>(602,000)</u>	<u>(150,000)</u>	<u>(250,000)</u>	<u>(80,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(133,000)</u>	<u>21,391,000</u>

- (1) June 25, 1980 approved budget
- (2) Rounded to the nearest thousand dollars.

June 30, 1980

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Exhibit D

AMERICAN UNIVERSITY OF BEIRUT

Exhibit E

COMPUTATION OF PROPOSED DIRECT FEES PER STUDENT
FOR THE PERIOD OF OCTOBER 1, 1980 THROUGH SEPTEMBER 30, 1981

	Investments In Plant Funds June 30, 1979	Use	Use Charge	Adjusted Expend.	Total	Sales of Services	Net Expend.	Full-Time St. Equiv.	Estimated Cost per Student (10)
	\$	\$	\$	\$	\$	\$	\$		\$
Agriculture	867,556	6.667	57,800	1,457,000	1,514,800	164,000	1,350,800	282.20	4,787
Engineering & Architecture	1,266,011	6.667	84,400	1,295,000	1,379,400	9,000	1,370,400	784.00	1,748
Public Health	261,298	6.667	17,400	465,000	482,400		482,400	132.40	3,644
Nursing	75,968	6.667	5,100	419,000	424,100		424,100	152.20	2,786 (5)
Arts & Sciences	2,866,750	6.667	191,100	5,728,000	5,919,100	20,000	5,899,100	2,881.40	2,047 (1)
Regular Summer									512 (2)
Sec. Teach. Inst.									682 (3)
Sch. adm. work. & coll.									682 (3)
Colloq. on univ. educ. and administration									341 (4)
Orientation program									512 (2)
Medicine and medical fac. (not included above) (8)	2,571,484	6.667	171,400	2,842,000	3,013,400	16,000	2,997,400	302.40	9,912
	<u>7,909,067</u>		<u>527,200</u>	<u>12,206,000</u>	<u>12,733,200</u>	<u>209,000</u>	<u>12,524,200</u>	<u>4,534.60(7)</u>	<u>2,762</u>
			(9)	(6)					

- NOTES: 1. Include the following training programs: Business Administration, Education, Public Administration, pre-agriculture, pre-engineering, pre-nursing and pre-public health.
- Based on 1/4 of fees for arts and sciences
 - Based on 1/3 of fees for arts and sciences
 - Based on 1/6 of fees for arts and sciences
 - Fees for nursing: degree I, II, III and diploma degree IV \$2,786
 - See Exhibit D for reconciliation \$2,229
 - Based upon total enrollment
 - Medicine and medical faculty includes X-ray
 - Rounded to nearest hundred
 - Rounded to the nearest dollar.

June 30, 1980

K:tm

Exhibit E

AMERICAN UNIVERSITY OF BEIRUT

Exhibit F

COMPUTATION OF PROPOSED INDIRECT FEES PER STUDENT
FOR THE PERIOD OCT. 1, 1980 THROUGH SEPT. 30 1981

	<u>Adjusted Expenditures</u> \$	<u>Sales of Services</u> \$	<u>Net Expenditures</u> \$	<u>Full-Time Student Equivalent</u>	<u>Estimated Cost per Student</u> \$
Libraries	1,243,000	56,000	1,187,000		
Student service	755,000	27,000	728,000		
Operation of physical plant	3,183,000	315,000	2,868,000		
General administration & Institutional	3,434,000	230,000	3,204,000		
New York Office	570,000		570,000		
	<u>9,185,000 (1)</u>	<u>628,000</u>	<u>8,557,000</u>	4,534.60	1,887
Use of plant					
Investment in plant as of June 30, 1979					
Buildings \$10,894,639 @ 2%			217,900		
Improvements \$ 1,775,250 @ 2%			35,500		
Equipment \$ 1,359,946 @ 6.667%			90,700		
			<u>344,100</u>	4,534.60	76
				<u>1,963</u>
				

(1) See Exhibit D for reconciliation

June 30, 1980

KK:tm

Exhibit F

AMERICAN UNIVERSITY OF BEIRUT

Schedule I

SUPPORTING SCHEDULE TO EXHIBIT A

	FALL 1980			SPRING 1981			SUMMER 1981		
	No. of AID	Fees	Amount(1)	No. of AID	Fees	Amount(1)	No. of AID	Fees	Amount(1)
	Students	\$	\$	Students	\$	\$	Students	\$	\$
Agriculture	44	2,700.00	118,800	44	2,700.00	118,800	37	1,350.00	49,950
Engineering and Architecture	45	1,484.40	66,798	45	1,484.40	66,798	31	742.20	23,008
Public Health	10	2,242.80	22,428	10	2,242.80	22,428	8	1,121.40	8,971
Nursing: Degree II & III	4	1,899.60	7,598	4	1,899.60	7,598	4	949.80	3,800
Degree IV	3	2,096.00	6,288	3	2,096.00	6,288	-	-	-
Arts and Sciences	139	2,005.00	278,695	139	2,005.00	278,695	-	-	-
Regular (degree courses)							100	1,003.00	100,300
	245		500,607	245		500,607	180		186,029

Annex U-2

(1) Rounded to the nearest dollar

June 30, 1980

KK:fm

Schedule I

COMPUTATION OF FULL TIME STUDENT EQUIVALENT
FOR THE PERIOD OF OCTOBER 1, 1980 THROUGH SEPTEMBER 30 1981

<u>Program</u>	<u>AID Students</u>	<u>Non AID Students</u>	<u>Total</u>	<u>Weighting Factors</u> %	<u>Full-Time AID</u>	<u>Full-Time Equivalent Total</u>
<u>Agriculture</u>						
1st Semester	44	268	312	40	17.60	124.80
2nd Semester	44	268	312	40	17.60	124.80
Summer	37	126	163	20	7.40	32.60
					<u>42.60</u>	<u>282.20</u>
<u>Engineering and architecture</u>						
1st Semester	45	760	805	40	18.00	322.00
2nd Semester	45	755	800	40	18.00	322.00
Summer	31	673	700	20	6.20	140.00
					<u>42.20</u>	<u>784.00</u>
<u>Public Health</u>						
1st Semester	10	148	158	40	4.00	63.20
2nd Semester	10	148	158	40	4.00	63.20
Summer	8	22	30	20	1.60	6.00
					<u>9.60</u>	<u>132.40</u>
<u>Nursing</u>						
<u>Graduate</u>						
1st Semester		2	2	40		0.80
2nd Semester		2	2	40		0.80
Summer				20		1.60
<u>Diploma I, II and III</u>						
1st Semester		26	26	40		10.40
2nd Semester		26	26	40		10.40
Summer				20		20.80
<u>Degree I, II & III</u>						
1st Semester	4	84	88	40	1.60	35.20
2nd Semester	4	84	88	40	1.60	35.20
Summer	4	83	87	20	0.80	17.40
					<u>4.00</u>	<u>87.80</u>

Annex C-2

Schedule 2, Page 1

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SUPPORTING SCHEDULE FOR EXHIBIT A
FOR THE PERIOD OF OCTOBER 1, 1980 THROUGH SEPTEMBER 30, 1981

(1) HIP = 77 LL./Std./Semester

I Sem.	$245 \times 77 = 18,865 \div 3.0 = 6,288 + 6,871 (1) =$	\$13,159	
II Sem.	$245 \times 77 \div 3.0 =$	6,290	
SS	$180 \times 77 \div 3.0 =$	4,620	
	TOTAL	<u>24,069</u>	\$24,069

(2) Textbooks, supplies & hand calculators

Textbooks & Supplies	\$368/Student/Year		
Hand calculator	\$75 each		
	$245 \times 368 =$	\$90,160	
	$76 \times 75 =$	5,700	
	TOTAL	<u>95,860</u>	\$95,860

(3) Monthly maintenance allowance (2)

80/81 off campus	LL. 350/Student/month		
80/81 on campus	LL. 1,060/Student/month		
I Sem.	$(226 \times 1,060 + 19 \times 350) \times 4m \div 3.0 =$	\$328,280	
II Sem.	$(226 \times 1,060 + 19 \times 350) \times 5m \div 3.0 =$	410,350	
Summer	$(165 \times 1,060 + 15 \times 350) \times 3m \div 3.0 =$	180,150	
	TOTAL	<u>918,780</u>	\$918,780

(4) Thesis students maintenance allowance

80/81	one semester		
	$1,060 \times 12 \times 4 \div 3.0 =$		\$16,960

- (1) Cost of medical and hospital care not covered by HIP.
 (2) Note that out of 58 Lebanese students 39 are living on campus due to security situation.

June 30, 1980

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AMERICAN UNIVERSITY OF BEIRUT

Schedule 4

SUPPORTING SCHEDULE FOR EXHIBIT A
FOR THE PERIOD OCTOBER 1, 1980 THROUGH SEPTEMBER 30, 1981

International Travel

	<u>Std. travel between academic years or field work 2 way ticket</u>	<u>One way Graduating Students</u>	<u>No. of Tickets One way Total</u>	<u>Cost One way Ticket</u> \$	<u>Total</u> \$
Afghanistan	4 x 2 = 8	9	17	500	8,500
Bangladesh	5 x 2 = 10	27	37	670	24,790
Djibouti	1 x 2 = 2	1	3	280	840
Maldives	2 x 2 = 4	4	8	670	5,360
Nepal	1 x 2 = 2	1	3	670	2,010
Somalia	1 x 2 = 2	2	4	280	1,120
Sudan	2 x 2 = 4	14	18	460	8,280
Yemen	<u>14 x 2 = 28</u>	<u>12</u>	<u>40</u>	280	<u>11,200</u>
	30 x 2 = 60	70	130		<u>62,100</u> -----

June 30, 1980

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AMERICAN UNIVERSITY OF BEIRUT

Schedule 5

PROGRAM MANAGEMENT AND ADMINISTRATION BUDGET
FOR THE PERIOD OF OCTOBER 1, 1980 THROUGH SEPTEMBER 30, 1981

a.	Personnel Budget U.S. Dollars	\$	84,374.00
b.	Travel for Officials	\$	34,000.00
c.	Equipment	\$	2,000.00
d.	Supplies	\$	2,500.00
e.	Communication	\$	10,000.00
f.	Local Travel	\$	<u>4,500.00</u>
	TOTAL	\$	133,374.00

Explanation of Budget

1. The personnel budget covers: one director 60% FTE, one counsellor 75% FTE, one accounting manager 75% FTE, two assistants each 75% FTE, one senior clerk 75% FTE, one secretary typist 75% FTE and some casuals (rush periods).

June 30, 1980

KK:tm

AMERICAN UNIVERSITY OF BEIRUT

Schedule 6

SUPPORTING SCHEDULE TO EXHIBIT D

<u>Allocation to School of Nursing</u>	<u>\$</u>
Arts & Sciences	(43,000)
Medicine	(12,000)
Public Health	(22,000)
Nursing	79,000
Students Services	(2,000)
	<u> </u>
	- 0 -

<u>Allocation of Education and Extension</u>	<u>\$</u>
Arts and Sciences	618,000
DEEP	134,000
Office of Tests & Measurements	<u>110,000</u>
	862,000

Rounded to thousand

June 30, 1980

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CUMULATIVE NUMBER OF GRADUATES IN DEGREE PROGRAMS
SPONSORED BY AID/ADB TRAINING GRANT BY COUNTRY AND
FIELD OF STUDY FOR THE PERIOD 1952-1979

	<u>A & Sc.</u>	<u>Agric.</u>	<u>Eng'g.</u>	<u>Nurs.</u>	<u>Pharm.</u>	<u>Pub. Hlth.</u>	<u>TOTAL</u>
Afghanistan	61	42	15	-	-	-	118
Bahrain	4	-	-	-	-	-	4
Bangladesh	15	0	1	-	-	1	23
Cyprus	60	24	16	-	7	-	107
Ethiopia	70	2	3	17	4	3	105
Eritrea	4	-	-	-	-	-	4
Greece	25	2	3	-	-	-	30
Iran	65	67	54	2	3	9	220
Iraq	12	1	-	-	-	1	14
Jordan	310	88	59	2	15	11	485
Kenya	38	1	-	-	2	-	41
Lebanon	282	118	148	21	28	13	610
Libya	5	1	-	-	-	-	6
Maldives	3	-	-	-	-	1	4
Morocco	24	11	4	-	-	-	39
Nepal	10	12	6	-	3	-	31
Pakistan	154	279	20	1	3	15	472
Sudan	55	13	2	-	5	-	75
Syria	10	1	3	1	-	-	15
Tunisia	1	2	-	-	-	-	3
Turkey	18	17	1	-	1	1	38
Yemen	12	-	-	-	-	-	12
TOTAL	1264	687	335	44	71	55	2456

ANNEX E

CUMULATIVE NUMBER OF PARTICIPANTS IN NON-DEGREE
PROGRAMS SPONSORED BY AID/AUB TRAINING GRANT BY
COUNTRY AND FIELD OF STUDY FOR THE PERIOD 1952-1979

	<u>Pub. Hlth.</u>	<u>Eng'g.</u>	<u>Agric.</u>	<u>A & Sc.</u>	<u>Nurs.</u>	<u>Summer Instit.</u>	<u>TOTAL</u>
Aden	2	-	-	-	-	-	2
Afghanistan	16	4	65	2	2	84	173
Bahrain	5	-	-	-	-	15	20
Bangladesh	-	-	-	-	-	9	9
Cyprus	24	-	7	-	-	72	103
Djibouti	-	-	-	-	-	2	2
Egypt	7	-	-	-	-	-	7
Eritrea	5	-	1	-	-	-	6
Ethiopia	63	-	90	-	25	1	179
Iran	158	-	28	11	4	67	268
Iraq	44	-	8	4	1	136	193
Jordan	125	13	13	5	6	321	483
Lebanon	202	20	3	-	3	262	490
Liberia	7	-	-	-	-	-	7
Libya	29	-	21	-	-	135	185
Morocco	-	-	4	-	-	268	272
Nepal	53	-	37	9	8	1	108
Pakistan	189	4	52	40	4	127	416
Somalia	-	-	-	-	-	2	2
Sudan	4	-	27	-	-	57	88
Syria	13	-	-	-	-	91	104
Turkey	3	-	-	-	-	21	24
Tunisia	-	-	3	-	-	12	15
Yemen	2	-	-	1	-	73	76
TOTAL	951	41	359	72	53	1756	3232

ANNEX F

AID/AUB GRADUATES BY POSITIONS
(A sample of 594 out of a total of 1060 Graduates)

<u>Country</u>	<u>(1)</u>	<u>(2)</u>	<u>(3)</u>	<u>(4)</u>	<u>(5)</u>	<u>(6)</u>	<u>(7)</u>	<u>(8)</u>	<u>(9)</u>	<u>TOTAL</u>
Afghanistan	26	19	3	-	7	6	20	15	2	106
Bangladesh	33	15	9	-	12	17	-	-	-	96
Cyprus	7	1	17	-	3	2	1	-	-	31
Jordan	14	25	6	1	3	3	-	-	-	52
Lebanon	23	25	1	1	26	18	25	-	2	121
Nepal	2	-	1	-	-	5	-	-	-	9
Pakistan	15	36	-	-	10	50	-	2	2	123
Sudan	12	19	12	4	4	4	1	-	-	56
TOTAL	132	152	49	6	65	112	55	17	6	594
	22%	26%	8%	1%	11%	19%	9%	3%	1%	

- (1) Top Government Administrators and Department Directors
(2) University Professors, Administrators and Researchers
(3) School Principals and Teachers
(4) Diplomatic Corps (Ambassadors and Attaches)
(5) Owner and/or Operators of Private Firms
(6) Specialists in various Government Departments
(7) Work outside his country
(8) Study outside his country
(9) Deceased

AID/AUB Graduates by positions in Afghanistan
from 1968 to 1977

<u>Name</u>	<u>Year of Graduation</u>	<u>Position Held</u>
Aziz, Abdul Hadi	1976)
Wardek, Mohammad Alem	1976)
Haider, Ghulam	1975) Professors in Kabul University
Nalik Khawn Bashir A.	1974) In Agriculture Department
Aziz, Pir Mohammad	1972) Kabul, Afghanistan
Mojaddadi, Ziauddin	1977)
Niaz, Noor	1977)
Senzai, Mohammad Daud	1968)
Sarwar, Behaaddin	1975	Vice President of Project Kanalningirehar (Government Project for Olive and Citrus); Ministry of Agriculture
Pirzada, Mohammad Said	1975	General Director of Information in Ministry of Agriculture
Sarsam, Abdul Ahad	1975	Deputy Minister in Ministry of Agriculture
Faiz, Fazluddin	1974	Chairman of Economics, Depart- ment of Agriculture in Kabul University
Bahram, Ghulam Moh.	1972	Assistant Dean in the School of Agriculture, Kabul University
Jonaid, Lutfur Rahman	1972	Professor in Education Dept. Kabul University
Dindar, Mohammad	1971	General Director in Department of Extension in Ministry of Agriculture
Ayubi, Abdul Hadi	1968	Director of Planning Department in Ministry of Agriculture
Mahmud, Sommar		Minister of Higher Education
Hashimi, Mansour		Minister of Energy and Water Resources.

AID/AUB Graduates by positions in Bangladesh

from 1968 to 1977

<u>Name</u>	<u>Year of Graduation</u>	<u>Position Held</u>
Hussain, Md. Mokarram	1974	Assistant Professor Mymensingh College Ministry of Education
Chowdhury, Obaidul Islam	1977	Assistant Director Horticulture Development Board Ministry of Agriculture
Mofizuddin, Mohammad	1977	Chairman, Economics Dept. B. L. Govt. College, Daulatpur Ministry of Education Khulna, Bangladesh
Ali, Mohammad Hazrat	1977	Instructor, Bangladesh Academy for Rural Development, Ministry of L. G. R. D. and Cooperation Comilla, Bangladesh
Pathan, Md. Muniruzzaman	1977	Business (Construction engineer)
Rekabder, Md. Nabiul Hoque	1970)
Mian, Md. Sekandar Ayenuddin	1970)
Mian, Md. Qurban Ali	1971) Deputy Director of Agriculture
Munim Syed, Abdul Syed	1971) Agriculture Extension Director
Rouf Md, Abdur Dewan	1971) State, Ministry of Agriculture
Huq, Moh. Mazharul	1973) Dacca, Bangladesh
Sharif, Mohammad	1973)
Alam, Khundkar Nurul	1969)
Taher, Muhammad	1970	Principal Scientific Officer, Bangladesh Agriculture Research Institute, Shere Bangla, Nager
Ahmed, Hafizuddin	1970	Principal Scientific Officer, Sara, Tejgonon,
Haq, Muhammad Nurul	1971	Director, Regional Academy for Rural Development, Sogra, Bangladesh
Sarker, Miss Ful Rani	1973	Head Mistress, Government Girls High School, Sogra, Bang.

AID/AUB Graduates by positions in Bangladesh (CONT'D)

from 1968 to 1977

ANNEX G-3

<u>Name</u>	<u>Year of Graduation</u>	<u>Position Held</u>
Iqbal, Shahryar	1969	Private Secretary to the Minister of State for Health Government in Bangladesh
Hassanullah, Md. Mofizuddin	1969	Principal Extension Officer Bangladesh Sugar Mill Corporation
Huq, Mohammad A.	1972	Training Coordinator Bangladesh Academy for Rural Development, Comilla, Bangl.

AID/AUB Graduates by positions in Cyprus

from 1968 to 1977

<u>Name</u>	<u>Year of Graduation</u>	<u>Position Held</u>
Talman, Adrian	1975	Manager for food processing in Ministry of Agriculture
Christofides, Kyriacos	1969	Assistant Director of Planning Bureau in Nicosia
Charalambides, Georges	1975	1st Grade Government minimum official in the Planning Bureau
Loizides, Charis E	1972	Principal for Secondary School in Government
Camalaris, Georges	1969	1st Grade Officer in Ministry of Agriculture
Hadjihamis, Panos	1973	} Assistant Principal of Government Secondary School.
Pyros, Antonios	1972	
Charitou, Andreas	1972	
Pantelides, Theodoros	1972	
Polinos, Constantinos	1973	
Kilias, Angelika	1973	
Constantinos, Adonis	1973	

Best Available Document

AID/AUB Graduates by positions in Jordan
from 1968 to 1977

<u>Name</u>	<u>Year of Graduation</u>	<u>Position Held</u>
Abu Huwayj, Burhan	1970	Director of Office Technology in the Ministry of Agriculture
Rawajifah, Zahir	1968	Professor in Agriculture, Jordan University
Murabit, Walid	1976	Cultural Counsellor in Ankara, Turkey
Mohammad Rabah Ali	1974	English Supervisor on Secondment in Abu Dhabi
Hasanallah, Ibrahim	1974	Professor in Yarmouk University Jordan
Faruk, Badran	1974	Head Planning Division, Ministry of Education
Diyab, Abdul Ghani	1974	Teacher's Training Division Ministry of Education Ministry of Education
Khanji, Rajal	1974	Professor in Aramco School Saudi Arabia
Kaylani, LMajid	1974	Associate Deputy of Ministry of Endowment
Esra		
Duwayri, Mahmud	1968	Professor in Agriculture in Jordan University and Director of Field Crops in Ministry of Agriculture

Best Available Document

AID AUB Agriculture Graduates from Lebanonwith positions held

<u>Name</u>	<u>Degrees</u>	<u>Present Position</u>
Samir Badawi	1956	Animal Breeding Specialist Food and Agriculture Organization Tripoli, Libya
Kamal Daouk	1956	Lecturer at AUB (part-time) and private business
Nasri Kapar	1956	Professor at AUB
Sami Labban	1956	Head of Agriculture Section ARAMICO, Saudi Arabia
Salah Abu Shakra	1957	Professor at AUB
Ibrahim Alkawi	1957	Animal Production Board Beirut, Lebanon
Sabbah al-Haj	1957	Vice-President Council for Development and Reconstruction, Lebanon
Abdallah Daghir	1957	Private Business Aljabor Trading Co. P. O. Box 295 Doha, Qatar
Musa Freiji	1957	Private Business (Poultry Production) in Lebanon and Saudi Arabia
Joseph Fuleihan	1957	Deputy General Manager National Bank for Industrial and Touristic Development
Wahid Khayrallah	1970	Plant Breeding Specialist DRC, Algeria
Samir Mubtar	1971	Farm Manager ICARDA, Aleppo, Syria
Khalid Rashid	1971	Graduate Student Canada
Riyad Mufarrrij	1971	Science Teacher

<u>Name</u>	<u>Degrees</u>	<u>Present Position</u>
May Kurban	1972	Research Assistant Faculty of Agriculture and Food Science, Beirut, Lebanon
Randa Jarudi (Saadeh)	1973	Dietitian American University Hospital Beirut, Lebanon
Hanan Abi Asi	1974	Private firm Beirut, Lebanon
Thana Masarrab (Abu Hayder)	1974	Graduate Student U.C. Davis, California
Raja Jiba	1957	Agriculture Section ARABICO, Saudi Arabia
Abdur Rahman Saghir	1957) Professor at AUB) Beirut, Lebanon
Adib Saad	1957	
Samir Abu Jawdeh	1958	Head of Section Green Plan Project Beirut, Lebanon
Shehadeh Ma'luf	1958	Private Business Poultry feed industry Lebanon
Sami Musa	1958	Elanco Co. Rome, Italy
George Battikhah	1960	Private business Expert in landscaping and orna- mentals, Beirut, Lebanon
Faydal Abu Izzeddin	1963	Specialist in wildlife preservation Bahrain
Ghannas Aji	1967	Private agricultural firm Lebanon and Syria
Mahmud Sakh	1968	Plant Breeding Specialist ICARDA, Aleppo, Syria

AID/AUB Graduates by positions in NEPAL

from 1963 to 1977

ANNEX G-7

<u>Name</u>	<u>Year of Graduation</u>	<u>Position Held</u>
Bhatt, Prem-Raj	1973	Second Class Undersecretary in Agricultural Development Department in Ministry of Agriculture
Jha, Dukhan A.	1973	Second Class District Agricultural Development Officer in Ministry of Agriculture
Lekhak, Hem Raj	1974	High School Supervisor, Third Class Officer level Ministry of Education
Joshee, Pre Sagar	1969	Junior Technician in Agrin Ministry of Agriculture
Pandey, Dambar D.	1970	High School Teacher District Baitadi, Nepal

AID/AUB Graduates by positions in Pakistan
from 1963 to 1977

<u>Name</u>	<u>Year of Graduation</u>	<u>Position Held</u>
Fakhar Moh. Ramzan	1970	Horticulturist District Mirpurkhas, Sind, Pakistan.
Khan, Nazhar Ali	1970	Agricultural Chemist, Ministry of Agriculture Punjab, Pakistan.
Ahro, Ghulam Mustafa	1972	Agroonomist in Agricultural Research Institute Jamshor, Sind, Pakistan
Saleem, Umar Khan	1969	Director of Research, Agriculture Development Council.

Best Available Document

Reporting Requirements

1. Enrollment Reports

Within four weeks of the final registration date for each regular semester and the summer session, the Grantee will furnish to AID/W a report of all students enrolled for the applicable period under the terms of this grant. Such reports shall contain enrollment figures in tabular form by country and field of study. These reports shall also contain lists of those students by country giving their names, sex, class and major, starting date of training and expected completion date. Such reports shall constitute the official enrollment figures of record for the purposes of this grant.

2. Annual Report

The Grantee shall, not later than October 1 of each year, submit an overall report on the operation of this grant. This annual report shall include (a) general information about the University's activities and accomplishments during the preceding school year; (b) progress and plans relating to the administration and management of the grant program; (c) general evaluative findings on the operation of the program; (d) evaluation of the A.I.D. program by departments and subject matter areas; (e) statistical data including number of A.I.D. students enrolled at AUB by country and field of study since inception of program, A.I.D. student enrollment along with the percentage of total student body, and total enrollment of A.I.D. students by programs along with the total enrollment figures of total student body and list of students giving name and country who received degrees during the school year with major field of study and kind of degree conferred; and (f) an analysis of the grant program, its utility and its strengths and weaknesses with particular emphasis on suggestions/recommendations for improvement.

3. Summer Institutes in the field of Education

In relation with the three short-term institutes given during the summer session, the general topics and anticipated types of participants will be submitted to AID/W for review and comment prior to the conduct of the institutes.

4. Grade Reports

The Grantee shall furnish, within a reasonable time after the completion of each term, at least two copies of each student's routine grade reports to participating country officials. These procedures are to be worked out and agreed upon during visits of AUB officials to the participating countries.

-2-

5. Financial

(a) On or before March 1 of each year, a detailed budget estimate of all program costs for the following school year, beginning in October, shall be submitted to AID/W.

(b) Financial Status Report, on SF-269, quarterly shall also be submitted.

In addition to the above, the Grantee shall report any significant developments to the Grant Officer, as they become evident.

STANDARD ITEM CHECKLIST

A. Procurement

- | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|
| <p>1. <u>FAA Sec. 602.</u> Are there arrangements to permit U.S. small business to participate equitably in the furnishing of commodities and services financed?</p> | <p>AID regulations will apply.</p> |
| <p>2. <u>FAA Sec. 604(a).</u> Will all procurement be from the U.S. except as otherwise determined by the President or under delegation from him?</p> | <p>Yes; in accordance with AID regulations.</p> |
| <p>3. <u>FAA Sec. 604(d).</u> If the cooperating country discriminates against U.S. marine insurance companies, will commodities be insured in the United States against marine risk with a company or companies authorized to do a marine insurance business in the U.S.?</p> | <p>Yes.</p> |
| <p>4. <u>FAA Sec. 604(e).</u> If offshore procurement of agricultural commodity or product is to be financed, is there provision against such procurement when the domestic price of such commodity is less than parity?</p> | <p>There will be no offshore procurement of agricultural commodities.</p> |
| <p>5. <u>FAA Sec. 608(a).</u> Compliance with requirement in section 901(b) of the Merchant Marine Act of 1936, as amended, that at least 50 per centum of the gross tonnage of commodities (computed separately for dry bulk carriers, dry cargo liners, and tankers) financed shall be transported on privately owned U.S.-flag commercial vessels to the extent that such vessels are available at fair and reasonable rates.</p> | <p>Project will comply with 608a of FAA.</p> |
| <p>6. <u>FAA Sec. 621.</u> If technical assistance is financed, to the fullest extent practicable will such assistance, goods and professional and other services from private enterprise, be furnished on a contract basis? If the facilities of other Federal agencies will be utilized, are they particularly suitable, not competitive with private enterprise, and made available without undue interference with domestic programs?</p> | <p>Implementation will be by means of Grant to AUB. ^{from Agency} No Federal Agency will be utilized.</p> |

7. International Air Transport. Fair Competitive Practices Act, 1974. If air transportation of persons or property is financed on grant basis, will provision be made that U.S.-flag carriers will be utilized to the extent such service is available? Yes.
8. FY 79 App. Act Sec. 1057. Does the contract for procurement contain a provision authorizing the termination of such contract for the convenience of the United States? Yes, Standard AID Grant provisions will be used.
- B. Construction**
1. FAA Sec. 601(d). If a capital (e.g., construction) project, are engineering and professional services of U.S. firms and their affiliates to be used to the maximum extent consistent with the national interest? This is not a capital construction project.
2. FAA Sec. 611(c). If contracts for construction are to be financed, will they be let on a competitive basis to maximum extent practicable? No construction will be financed as part of this activity.
3. FAA Sec. 620(k). If for construction of productive enterprise, will aggregate value of assistance to be furnished by the U.S. not exceed \$100 million? Project does not involve construction of a private enterprise.
- C. Other Restrictions**
1. FAA Sec. 122(b). If development loan, is interest rate at least 2% per annum during grace period and at least 3% per annum thereafter? N.A.
2. FAA Sec. 301(d). If fund is established solely by U.S. contributions and administered by an international organization, does Comptroller General have audit rights? N.A.
3. FAA Sec. 620(h). Do arrangements exist to insure that United States foreign aid is not used in a manner which, contrary to the best interest of the United States, promotes or assists the foreign aid projects or activities of the Communist-bloc countries? The agreements regarding conduct of the Project activity will contain provisions to insure compliance with 620(h) of the FAA.

4. FAA Sec. 636(i). Is financing not permitted to be used, without waiver, for purchase, sale, longterm lease, exchange or guaranty of motor vehicles manufactured outside the U.S.?
5. Will arrangements preclude use of financing:
- a. FAA Sec. 104(f). To pay for performance of abortions as a method of family planning or to motivate or coerce persons to practice abortions; to pay for performance of involuntary sterilization as a method of family planning, or to coerce or provide financial incentive to any person to undergo sterilization?
- b. FAA Sec. 620(g). To compensate owners for expropriated nationalized property?
- c. FAA Sec. 660. To provide training or advice or provide any financial support for police, prisons, or other law enforcement forces, except for narcotics programs?
- d. FAA Sec. 662. For CIA activities?
- e. FY 79 App. Act Sec. / 104 /. To pay pensions, etc., for military personnel?
- f. FY 79 App. Act Sec. / 106 /. To pay U.N. assessments?
- g. FY 79 App. Act Sec. / 107 /. To carry out provisions of FAA section 209(d) (Transfer of FAA funds to multilateral organizations for lending.)
- h. FY 79 App. Act Sec. / 112 /. To finance the export of nuclear equipment, fuel, or technology or to train foreign nationals in nuclear fields?
- i. FY 79 App. Act. Sec. / 601 /. To be used for publicity or propaganda purposes within U.S. not authorized by Congress?

Yes, arrangements will preclude use of financing described in 5a - 5i

PROJECT CHECKLIST

A. GENERAL CRITERIA FOR PROJECT

1. FY 79 App. Act Unnumbered; FAA Sec. 634A; Sec. 653(b). (a) Describe how authorizing and appropriations Committees of Senate and House have been or will be notified concerning the project; (b) is assistance within (Operational Year Budget) country or international organization allocation reported to Congress (or not more than \$1 million over that figure)?

(a) FY 1980 Congressional Presentation contained description of ongoing project and the FY 1981 Congressional presentation describes the new project;
(b) The intended obligation is within the level of funds appropriated for FY 1980.
2. FAA Sec. 611(a)(1). Prior to obligation in excess of \$100,000, will there be (a) engineering, financial, and other plans necessary to carry out the assistance and (b) a reasonably firm estimate of the cost to the U.S. of the assistance?

(a) Yes.
(b) Yes.
3. FAA Sec. 611(a)(2). If further legislative action is required within recipient country, what is basis for reasonable expectation that such action will be completed in time to permit orderly accomplishment of purpose of the assistance?

Not Applicable; however no legislative action in Lebanon is necessary.
4. FAA Sec. 611(b); FY 79 App. Act Sec. 1017. If for water or water-related land resource construction, has project met the standards and criteria as per the Principles and Standards for Planning Water and Related Land Resources dated October 25, 1973?

N.A.
5. FAA Sec. 611(e). If project is capital assistance (e.g., construction), and all U.S. assistance for it will exceed \$1 million, has Mission Director certified and Regional Assistant Administrator taken into consideration the country's capability effectively to maintain and utilize the project?

N.A.
6. FAA Sec. 209. Is project susceptible of execution as part of regional or multi-lateral project? If so, why is project not so executed? Information and conclusion whether assistance will encourage regional development programs.

Project is a regional project.

7. FAA Sec. 601(a). Information and conclusions whether project will encourage efforts of the country to: (a) increase the flow of international trade; (b) foster private initiative and competition; (c) encourage development and use of cooperatives, credit unions, and savings and loan associations; (d) discourage monopolistic practices; (e) improve technical efficiency of industry, agriculture and commerce; and (f) strengthen free labor unions.
- N.A.
8. FAA Sec. 601(b). Information and conclusion on how project will encourage U.S. private trade and investment abroad and encourage private U.S. participation in foreign assistance programs (including use of private trade channels and the services of U.S. private enterprise).
- Will only indirectly encourage U.S. private trade and investment abroad and encourage private U.S. participation in foreign assistance programs.
9. FAA Sec. 612(b); Sec. 636(h). Describe steps taken to assure that, to the maximum extent possible, the country is contributing local currencies to meet the cost of contractual and other services, and foreign currencies owned by the U.S. are utilized to meet the cost of contractual and other services.
- N.A. This is a regional project.
10. FAA Sec. 612(d). Does the U.S. own excess foreign currency of the country and, if so, what arrangements have been made for its release?
- U.S. owned local currency will not be used in Project Activity.
11. FAA Sec. 601(e). Will the project utilize competitive selection procedures for the awarding of contracts, except where applicable procurement rules allow otherwise?
- Competitive selection procedures will not be used. AUB is the only U.S. accredited institution located in the Middle East that offers the kind of academic programs required for the project. The activity will build upon an existing closely related grant-funds activity.
12. FY 79 App. Act Sec. 7608 7. If assistance is for the production of any commodity for export, is the commodity likely to be in surplus on world markets at the time the resulting productive capacity becomes operative, and is such assistance likely to cause substantial injury to U.S. producers of the same, similar or competing commodity?
- Project does not furnish assistance for the production of any commodity for export.

B. FUNDING CRITERIA FOR PROJECT1. Development Assistance Project Criteriaa. FAA Sec. 102(b); 111; 113; 281a.

Extent to which activity will (a) effectively involve the poor in development, by extending access to economy at local level, increasing labor-intensive production and the use of appropriate technology, spreading investment out from cities to small towns and rural areas, and insuring wide participation of the poor in the benefits of development on a sustained basis, using the appropriate U.S. institutions; (b) help develop cooperatives, especially by technical assistance, to assist rural and urban poor to help themselves toward better life, and otherwise encourage democratic private and local governmental institutions; (c) support the self-help efforts of developing countries; (d) promote the participation of women in the national economies of developing countries and the improvement of women's status; and (e) utilize and encourage regional cooperation by developing countries?

Project will not directly contribute to objectives (a), (b) and (c).

(d) Participating countries in the project will be encouraged to select women for some of the available scholarships.

(e) The project involves 12 participating countries in this regional training project.

b. FAA Sec. 103, 103A, 104, 105, 106, 107.

Is assistance being made available: (include only applicable paragraph which corresponds to source of funds used. If more than one fund source is used for project, include relevant paragraph for each fund source.)

N.A.

(1) 103 for agriculture, rural development or nutrition; if so (a) extent to which activity is specifically designed to increase productivity and income of rural poor; 103A if for agricultural research, full account shall be taken of the needs of small farmers, and extensive use of field testing to adapt basic research to local conditions shall be made; (b) extent to which assistance is used in coordination with programs carried out under Sec. 104 to help improve nutrition of the people of developing countries through encouragement of increased production of crops with greater nutritional value, improvement of planning, research, and education with respect to nutrition, particularly with reference to improvement and expanded use of indigenously produced food-stuffs; and the undertaking of pilot or demonstration programs explicitly addressing the problem of malnutrition of poor and vulnerable people; and (c) extent to which

N.A.

activity increases national food security by improving food policies and management and by strengthening national food reserves, with particular concern for the needs of the poor, through measures encouraging domestic production, building national food reserves, expanding available storage facilities, reducing post harvest food losses, and improving food distribution.

N.A.

(2) [104] for population planning under Sec. 104(b) or health under Sec. 104(c); if so, (a) extent to which activity emphasizes low-cost, integrated delivery systems for health, nutrition and family planning for the poorest people, with particular attention to the needs of mothers and young children, using paramedical and auxiliary medical personnel, clinics and health posts, commercial distribution systems and other modes of community research.

N.A.

(3) [105] for education, public administration, or human resources development; if so, extent to which activity strengthens nonformal education, makes formal education more relevant, especially for rural families and urban poor, or strengthens management capability of institutions enabling the poor to participate in development; and (b) extent to which assistance provides advanced education and training of people in developing countries in such disciplines as are required for planning and implementation of public and private development activities.

The project will provide participating countries with trained personnel in various fields of study including agriculture, Public Health, Education and Public Administration thereby increasing the countries' capability to enable the poor to participate in development.

(4) [106] for technical assistance, energy, research, reconstruction, and selected development problems; if so, extent activity is: (i) (a) concerned with data collection and analysis, the training of skilled personnel, research on and development of suitable energy sources, and pilot projects to test new methods of energy production; and (b) facilitative of geological and geophysical survey work to locate potential oil, natural gas, and coal reserves and to encourage exploration for potential oil, natural gas, and coal reserves.

N.A.

(ii) technical cooperation and development, especially with U.S. private and voluntary, or regional and international organizations;

(iii) research into, and evaluation of, economic development processes and techniques;

(iv) reconstruction after natural or manmade disaster;

N.A.

(v) for special development problems, and to enable proper utilization of earlier U.S. infrastructure, etc., assistance;

(vi) for programs of urban development, especially small labor-intensive enterprises, marketing systems, and financial or other institutions to help urban poor participate in economic and social development.

c. [107] is appropriate effort placed on use of appropriate technology? (relatively smaller, cost-saving, labor using technologies that are generally most appropriate for the small farms, small businesses, and small incomes of the poor.)

N.A.

d. FAA Sec. 110(a). Will the recipient country provide at least 25% of the costs of the program, project, or activity with respect to which the assistance is to be furnished (or has the latter cost-sharing requirement been waived for a "relatively least developed" country)?

N.A. Regional Project; But some of the participating countries pay transportation costs of the participants to AUB. All countries continue payment of salaries of government officials during their programs of study.

e. FAA Sec. 110(b). Will grant capital assistance be disbursed for project over more than 3 years? If so, has justification satisfactory to Congress been made, and efforts for other financing, or is the recipient country "relatively least developed"?

N.A. This is not a 3 year activity.

f. FAA Sec. 281(b). Describe extent to which program recognizes the particular needs, desires, and capacities of the people of the country; utilizes the country's intellectual resources to encourage institutional development; and supports civil education and training in skills required for effective participation in governmental processes essential to self-government.

The project utilizes the intellectual capacity of personnel of the participating countries by providing training in development areas, thereby providing the countries with personnel necessary to implement their development projects.

g. FAA Sec. 122(b). Does the activity give reasonable promise of contributing to the development of economic resources, or to the increase of productive capacities and self-sustaining economic growth?

The participants complete training programs and upon return to their respective countries are then able to contribute to the economical growth of those countries.

2. Development Assistance Project Criteria
(Loans Only)

a. FAA Sec. 122(b). Information and conclusion on capacity of the country to repay the loan, at a reasonable rate of interest.

N.A.

b. FAA Sec. 620(d). If assistance is for any productive enterprise which will compete with U.S. enterprises, is there an agreement by the recipient country to prevent export to the U.S. of more than 20% of the enterprise's annual production during the life of the loan?

N.A.

3. Project Criteria Solely for Economic Support Fund

a. FAA Sec. 531(a). Will this assistance promote economic or political stability? To the extent possible, does it reflect the policy directions of section 102?

N.A.

b. FAA Sec. 531(c). Will assistance under this chapter be used for military, or paramilitary activities?

N.A.

AMERICAN UNIVERSITY OF BEIRUT

BUDGET FOR NON-DEGREE PROGRAM
SUMMER 1981

Non-Degree Programs	Fees		HIP	Books	Total per Std.	Maint. Allow.	Total per Student	No. of Stds.			Total Cost
	Direct	Indirect						Leb.	Oth.	Total	
	↓	↓	↓	↓	↓	↓	↓	(f)	(g)		↓
Colloquium on higher education (2 Wks)	341	327	45	60	773	900 (a)	1,673	2	8	10	14,930
Institute for teachers of English as a foreign language (4 Wks)	682	654	45	60	1,441	950 (b)	2,291	3	12	15	31,815
Institute for elementary educators (2 Wks)	341	327	45	60	773	450 (c)	1,223	1	4	5	5,665
Workshop for secondary school administrators (4 Wks)	682	654	45	60	1,441	950 (b)	2,291	1	14	15	33,515
Summer orientation program (8 Wks)	512	491	45	60	1,103	1,060 (d)	2,163	-	5	5	10,840
								7	43	50	96,765
International travel for participants (e)											37,510
Total Budget - Summer 1981 Non-Degree Programs.											134,275

Footnotes

- a) \$ 9/day for 18 days
- b) L.L.40/day for 35 days plus \$150 room rent
- c) L.L.60/day for 18 days plus \$90 room rent
- d) Regular L.L.1060/month or \$353.33/month maintenance allowance for 3 months
- e) (1980 summer travel cost: average = \$31,700 ÷ 35 part = \$905.75/part.)
36 foreign participant at 15% increase of \$905.75 = \$ 37,510
- f) Lebanese participants don't receive per diem and travel allowance
- g) Lebanese (7), Cypriot (3), Jordanian (4) participants don't receive travel allowance

June 30, 1980

KK:tm

Annex J-1

AMERICAN UNIVERSITY OF BEIRUT

BUDGET FOR NON-DEGREE PROGRAM - (TUITION ONLY)
SUMMER 1981

<u>Non-Degree Programs</u>	<u>Fees</u>			<u>No. of Std.</u>	<u>Total Fees</u>
	<u>Direct</u>	<u>Indirect</u>	<u>Total</u>		
	\$	\$	\$		\$
Colloquium on higher education (2 Wks)	341	327	668	10	6,680
Institute for teachers of English as a Foreign language (4 Wks)	682	654	1,336	15	20,040
Institute for Elementary Educators (2 Wks)	341	327	668	5	3,340
Workshop for secondary school administrators (4 Wks)	682	654	1,336	15	20,040
Summer Orientation Program (8 Wks)	512	491	1,003	5	5,015
			Total Fees		55,115

N.B. Total Direct Fees \$ 28,135
 Total Indirect Fees \$ 26,980
 \$ 55,115
 \$

July 17, 1980

KK:tm

Annex J-1A

AMERICAN UNIVERSITY OF BEIRUT

BUDGET FOR NON-DEGREE PROGRAM
SUMMER 1982

Non-Degree Programs	Direct and Indirect Fees	HIP	Books	Total Per Std.	Maint. Allow.	Total Per Student	No. of Stds.			Total Cost
							Leb. (1)	Oth. (9)	Total	
Colloquium on higher education (2 Wks)	769	52	69	890	1,044(a)	1,934	2	8	10	17,252
Institute for teachers of English as a foreign language (4 Wks)	1,536	52	69	1,657	977(b)	2,634	3	12	15	36,579
Institute for elementary educators (2 Wks)	769	52	69	890	518(c)	1,408	1	4	5	5,632
Workshop for secondary school administrators (4 Wks)	1,536	52	69	1,657	977(b)	2,634	1	14	15	38,533
Summer orientation program (8 Wks)	1,153	52	69	1,274	1,219(d)	2,493	-	5	5	12,465
							7	43	50	110,461

International travel for participants (e)										43,128
Total Budget - Summer 1982 Non-Degree Programs.										153,589

Footnotes

- a) \$58/day for 18 days
- b) L.L.69/day for 35 days plus \$172 room rent
- c) L.L.69/day for 18 days plus \$104 room rent
- d) Regular L.L.1,219/month of \$406.33/month maintenance allowance for 3 months
- e) (1981 summer travel cost: average/Std. = \$1,042 for 36 participants at 15% increase = \$43,128
- f) Lebanese participants don't receive per diem and travel allowance
- g) Lebanese (7), Cypriot (3), Jordanian (4) participants don't receive travel allowance

August 8, 1980

KK: tm

AMERICAN UNIVERSITY OF BEIRUT

BUDGET FOR NON-DEGREE PROGRAM - (TUITION ONLY)
SUMMER 1982

<u>Non-Degree Programs</u>	<u>Fees (1)</u>			<u>No. of Std. (2)</u>	<u>Total Fees</u>
	<u>Direct</u>	<u>Indirect</u>	<u>Total</u>		
	\$	\$	\$		\$
Colloquium on higher education (2 Wks)	393	376	769	10	7,690
Institute for teachers of english as a Foreign language (4 Wks.)	784	752	1,536	15	23,040
Institute for Elementary Educators (2 Wks)	393	376	769	5	3,845
Workshop for secondary school administratots (4 Wks)	784	752	1,536	15	23,040
Summer Orientation Program (8 Wks)	589	564	1,153	5	<u>5,765</u>
					<u>63,380</u>

(1) Summer 1981 fees increased by 15%

(2) Same distribution as Summer 1981

August 5, 1980

N.B. Total Direct Fees \$ 32,360
Total Indirect Fees \$ 31,020
63,380
.....

KK: tm

Annex J-2A

AMERICAN UNIVERSITY OF DETROIT
 BUDGET FOR NON-DEGREE PROGRAM
 SUMMER 1983

Non-Degree Programs	Direct and Indirect Fees	IIIIP	Books	Total Per Std.	Maint. Allow.	Total Per Student	No. of Stds.			Total Cost
	\$	\$	\$	\$	\$	\$	Leb. (f)	Oth. (g)	Total	\$
Colloquium on higher education (2 Wks)	884	60	79	1,023	1,206(a)	2,229	2	8	= 10	19,878
Institute for teachers of English as a foreign language (4 Wks)	1,767	60	79	1,906	1,119(b)	3,025	3	12	= 15	42,018
Institute for elementary educators (2 Wks)	884	60	79	1,023	594(c)	1,617	1	4	= 5	7,491
Workshop for secondary school administrators (4 Wks)	1,767	60	79	1,906	1,119(b)	3,025	1	14	= 15	44,256
Summer orientation program (8 Wks)	1,525	60	79	1,464	1,402(d)	2,866	-	5	= 5	14,330
							7	43	= 50	127,973

International travel for participants (e)										43,128
Total Budget - Summer 1983 Non-Degree Programs.										171,101

Footnotes

- a) \$67/day for 18 days
- b) L.L.69/day for 35 days plus \$198 room rent
- c) L.L.79/day for 18 days plus \$120 room rent
- d) Regular L.L.1,402/month or \$467.28/month maintenance allowance for 3 months
- e) 1982 summer travel cost: average/std. = \$1,198 for 36 participants is \$43,128
- f) Lebanese participants don't receive per diem and travel allowance
- g) Lebanese (7), Cypriot (3), Jordanian (4) participants don't receive travel allowance

August 8, 1980

KK:tm

AMERICAN UNIVERSITY OF DETROIT

BUDGET FOR NON-DEGREE PROGRAM - (TUITION ONLY)
 SUMMER 1983

Non-Degree Programs	Fees (1)			No. of Std. (2)	Total Fees \$
	Direct \$	Indirect \$	Total \$		
Colloquium on higher education (2 Wks)	452	432	884	10	8,840
Institute for teachers of English as a Foreign language (4 Wks)	902	865	1,767	15	26,505
Institute for Elementary Educators (2 Wks)	452	432	884	5	4,420
Workshop for secondary school administrators (4 Wks)	902	865	1,767	15	26,505
Summer Orientation Program (3 Wks)	677	648	1,325	5	6,625
				Total Fees	72,895

(1) Summer 1982 Fees Increased by 15%

(2) Same distribution as Summer 1981

N.B. Total Direct Fees \$ 37,275
 Total Indirect Fees \$ 35,670
 72,895

August 8, 1980

KK:lm

Annex J-3 R

AMERICAN UNIVERSITY OF BEIRUT

BUDGET FOR NON-DEGREE PROGRAM
SUMMER 1984

<u>Non-Degree Programs</u>	Direct and Indirect Fees \$	HIP \$	Books \$	Total Per Std. \$	Maint. Allow. \$	Total Per Student \$	No. of Stds.			Total Cost \$
							Leb. (f)	Oth. (g)	Total	
Colloquium on higher education (2 Wks)	1,017	69	91	1,177	1,386(a)	2,563	2	8	10	22,858
Institute for teachers of English as a foreign language (4 Wks)	2,032	69	91	2,192	1,290(b)	3,482	3	12	15	48,360
Institute for elementary educators (2 Wks)	1,017	69	91	1,177	684(c)	1,861	1	4	5	8,621
Workshop for secondary school administrators (4 Wks)	2,032	69	91	2,192	1,290(b)	3,482	1	14	15	50,940
Summer orientation program (8 Wks)	1,525	69	91	1,685	1,612(d)	3,297	-	5	5	16,485
							7	43	50	147,264

International travel for participants (e)										49,597
Total Budget - Summer 1984 Non-Degree Programs										196,861

Footnotes

- a) \$77/day for 18 days
- b) L.L.91/day for 35 days plus \$228 room rent
- c) L.L.91/day for 18 days plus \$138 room rent
- d) Regular L.L.1,612/month or \$537/month maintenance allowance for 3 months
- e) (1982 summer travel cost: average/std. = \$1,198 for 36 participants at 15% is \$49,597
- f) Lebanese participants don't receive per diem and travel allowance
- g) Lebanese (7), Cypriot (3), Jordanian (4) participants don't receive travel allowance

August 8, 1980

KK: tm

Annex J-4

AMERICAN UNIVERSITY OF BEIRUT

BUDGET FOR NON-DEGREE PROGRAM - (TUITION ONLY)
SUMMER 1984

<u>Non-Degree Programs</u>	<u>Fees (1)</u>			<u>No. of Std. (2)</u>	<u>Total Fees</u>
	<u>Direct</u>	<u>Indirect</u>	<u>Total</u>		
	\$	\$	\$		\$
Colloquium on higher education (2 Wks)	520	497	1,017	10	10,170
Institute for teachers of English as a Foreign language (4 Wks)	1,037	995	2,032	15	30,480
Institute for Elementary Educators (2 Wks)	520	497	1,017	5	5,085
Workshop for secondary school administrators (4 Wks)	1,037	995	2,032	15	30,480
Summer Orientation Program (8 Wks)	779	746	1,525	5	7,625
			Total Fees		83,840

(1) Summer 1983 fees increased by 15%

(2) Same distribution as Summer 1981

N.B. Total Direct Fees \$ 42,805
 Total Indirect Fees \$ 41,035
 \$ 83,840
 =====

August 8, 1980

KK: tm

AMERICAN UNIVERSITY OF DETROIT

BUDGET FOR NON-DEGREE PROGRAM
SUMMER 1985

Non-Degree Programs	Direct and Indirect Fees	HIP	Books	Total Per Std.	Maint. Allow.	Total Per Student	No. of Stds.			Total Cost
	\$	\$	\$	\$	\$	\$	Leb. (f)	Oth. (g)	Total	\$
Colloquium on higher education (2 Wks)	1,170	79	105	1,354	1,584(a)	2,938	2	8	10	26,212
Institute for teachers of English as a foreign language (4 Wks)	2,337	79	105	2,521	1,487(b)	4,008	3	12	15	55,659
Institute for elementary educators (2 Wks)	1,170	79	105	1,354	789(c)	2,143	1	4	5	9,926
Workshop for secondary school administrators (4 Wks)	2,337	79	105	2,521	1,487(b)	4,008	1	14	15	58,633
Summer orientation program (8 Wks)	1,754	79	105	1,938	1,854(d)	3,792	-	5	5	18,960
							7	43	50	169,390

International travel for participants (e)										49,597
Total Budget - Summer 1985 Non-Degree Programs.										218,987

Footnotes

- a) \$88/day for 18 days
- b) L.L.105/day for 35 days plus \$262 room rent
- c) L.L.105/day for 18 days plus \$159 room rent
- d) Regular L.L.1,854/month or \$618/month maintenance allowance for 3 months
- e) (1984 summer travel cost: average/Std. = \$1,378 for 36 participants is \$49,597
- f) Lebanese participants don't receive per diem and travel allowance
- g) Lebanese (7), Cypriot (3), Jordanian (4) participants don't receive travel allowance

August 8, 1980

KK:tm

AMERICAN UNIVERSITY OF DETROIT

BUDGET FOR NON-DEGREE PROGRAM - (TUITION ONLY)
SUMMER 1985

<u>Non-Degree Programs</u>	<u>Fees (1)</u>			<u>No. of Std. (2)</u>	<u>Total Fees</u>
	<u>Direct</u>	<u>Indirect</u>	<u>Total</u>		
Colloquium on higher education (2 Wks)	598	572	1,170	10	11,700
Institute for teachers of English as a Foreign language (4 Wks)	1,193	1,144	2,337	15	35,055
Institute for Elementary Educators (2 Wks)	598	572	1,170	5	5,850
Workshop for secondary school administrators (4 Wks)	1,193	1,144	2,337	15	35,055
Summer Orientation Program (8 Wks)	896	858	1,754	5	8,770
			Total Fees		96,430

(1) Summer 1984 fees increased by 15%

(2) Same distribution as Summer 1981

N.B. Total Direct Fees \$ 49,240
Total Indirect Fees \$ 47,190
\$ 96,430

August 8, 1980

KK:tm



ANNEX K

ACTION

American University of Beirut

407
Oct: 20/11/81
as appo
10/1/81
univ. of Beirut

NEW YORK OFFICE • 380 MADISON AVENUE, NEW YORK, NEW YORK 10017 • (212) 490-8740

January 23, 1981

Mr. Alfred D. White
Acting Assistant Administrator
Bureau for Near East
Agency for International Development
U. S. International Development
Cooperation Agency
Washington, D. C. 20523

Dear Mr. White:

This is in response to the last paragraph of your letter dated August 14, 1980 addressed to the Chairman of the University's Board of Trustees which raised the question as to how AUB's selection process might be redesigned to insure full access of private sector students to AID sponsored scholarships.

Since its inception in 1951, the AID/AUB Training Grant has placed emphasis upon training and manpower development in areas directly related to social and economic developmental activities of the various Governments; consequently, AID Missions in participating countries established contacts with the appropriate Government Ministries, i. e., Ministry of Planning and Ministry of Education, to recruit potential or actual government employees for training at AUB through Governmental selection procedures. When AUB assumed full responsibility for the administration of the program in 1977, appropriate mechanisms were also established with individual Governments, congruent with the earlier procedures of AID Missions.

Under present procedures for selection of students, Governments may entertain nominations from the private sector, especially for undergraduate study, but such candidates may not be considered on exactly the same basis as Government employees. It is possible to ask the Ministries to assign a certain percentage of their scholarships for private sector students. However, such a request may be objectionable to some Governments on the basis of their own priorities for development.

It would definitely be hazardous for AUB or any other institution to by-pass Ministries and establish a non-Governmental selection procedure in any country, for obvious reasons.

Since the present orientation of the Grant is toward graduate training, it will be extremely difficult to attract persons already employed in the private sector for graduate study on the understanding that those selected for study must make a commitment to work for the Government for a specific number of years following completion of their study.

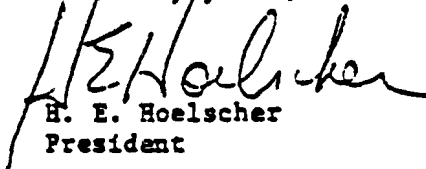
r. Alfred D. White
January 23, 1981

2.

Finally, with the recent drastic reduction in numbers of scholarships alloted to individual countries (3 to 6 scholarships per country per year) the program is only able to meet a fractional part of the public sector needs of cooperating countries for training and manpower development.

We realize, however, that the matter of reaching the private sector is important and the University will use its excellent rapport and working relationships with participating countries to encourage the concerned Governments to allocate some of their scholarships for private sector students, if the Agency for International Development so desires. We will await your advice on this matter.

Sincerely yours,



H. E. Hoelscher
President

memorandum

DATE: May 11, 1981

REPLY TO
ATTN OF: NE/PD/PDS, Stephen F. Lintner *SFL*
Bureau Environmental Coordinator

SUBJECT: REGIONAL-American University of Beirut-Regional
Training Project (298-0015)-Environmental clearance

TO: NE/TECH/HRST, Elmer G. Fales,
Project Chairperson

The subject proposed project is exempted from environmental analysis by the provisions of 22 CFR 216.2 (c) Categorical Exclusions (2)(i), "A.I.D. Environmental Procedures."

cc: GC/NE, B. Janigian



Buy U.S. Savings Bonds Regularly on the Payroll Savings Plan

JUN 29 1981

ACTION MEMORANDUM FOR THE ADMINISTRATOR

THRU : ES

THRU : A-AA/PPC, Mr. Charles Paolillo

FROM : A-AA/NE, Mr. Alfred D. White

SUBJECT: Near East Bureau - Project Authorization for the American University of Beirut (AUB) Regional Training Project (298-0044)

Problem: Your authorization is required for AID to grant AUB \$13,789,912 under the subject project.

Discussion: The proposed funding will be used for scholarship and summer programs in FYs 1981 through 1985. Planned yearly obligations are \$1,789,912 in FY 1981 and \$3 million per year in FY 1982 through FY 1985.

AID and its predecessor organizations have provided funding for the support of students at AUB through a regional project since 1951. The purpose of the project from its inception has been to assist AUB to develop into a higher educational resource center capable of addressing the development needs of countries of the Middle East region and surrounding areas by providing training relevant to crucial manpower requirements. The proposed new grant sharpens the focus on moving AUB more rapidly toward this objective and on increasing AUB's self-reliance in a number of ways discussed below:

For decades, AUB has been considered a top quality institution by educators and others who are familiar with educational institutions in the Middle East. Many look upon AUB as the best institution in the region for the kinds of instruction and programs offered. An example of the magnitude of its contribution to education of leaders in the area is that more graduates from AUB signed the UN charter than from any other university in the world.

Although AUB is located in the heart of Beirut, it has been able to remain in operation through the civil war. The various groups and factions in Lebanon remain committed to allowing AUB to function normally in spite of the prevailing civil strife.

From the start of the project through the 1978-79 school year, 2,456 AID-funded students have completed degree programs: 1,264 in Business Administration, Public Administration and Education; 687 in Agriculture; 335 in Engineering; 44 in Nursing; 71 in Pharmacy; and 55 in Public Health. An additional 3,232 students have completed special non-degree programs: 951 in Public Health; 41 in Engineering; 359 in Agriculture; 72 in Education; 53 in Nursing; and 1,756 in Summer Institutes. A total of twenty-four countries have participated in the project by sending students to AUB for training programs. Some 218 students are now being funded under the existing grant.

-2-

AID has progressively reduced its support to AUB as a percentage of its total budget and has encouraged AUB to seek increased support from its client countries. Arab donors have assigned the proceeds of several sizeable trust funds to AUB, which makes available \$500,000 annually toward the support of the basic medical sciences program and \$450,000 annually toward the support of graduate business and management programs. In addition, Qatar has established an endowed chair of Petroleum Studies and the ruler of Abu Dhabi has endowed a chair of Islamic Studies.

Beginning with the 1978-79 school year, AUB at AID's behest assumed full responsibility for managing and implementing the project. All functions relating to the selection and processing of students, formerly performed by the AID Representative in Beirut and the USAIDs in the participating countries, were transferred to AUB. These responsibilities include establishing and maintaining, in each participating country, contacts and working relationships with government officials and other organizations responsible for manpower training and scholarship programs, and developing and maintaining recruitment systems. This assumption of responsibility by AUB has greatly enhanced the regional emphasis of the project.

The proposed new five-year grant to AUB will have the same policy purpose as the earlier grant, but the following changes will be instituted in order to accelerate progress toward our objectives for AUB and to achieve other efficiencies and policy objectives:

(a) More stringent ceilings will be placed on the number of AID-funded scholarships from certain countries in order to spread the scholarships more broadly among friendly countries with the greatest need;

(b) Undergraduate students will be supported only from countries that have no undergraduate university or in programs where a participating country has no undergraduate program in a particular area, e.g., public health or nursing;

(c) A limit of one year will be established on the total length of time any individual student can spend in English language preparation courses before entering a degree program;

(d) AUB will seek to increase the participation of women students;

(e) AID will provide full funding of students at the outset of their studies;

(f) AUB will be expected to mount a formal and on-going follow-up program. This includes the maintenance of frequent and systematic communications between the university and its former students as well as the fostering of alumni associations; and

(g) AUB will contribute to the funding of the project.

-3-

For the last mentioned item above, the new grant will contain an agreement whereby AUB will assume a progressively increasing amount of responsibility for arranging for and/or providing funding to students' programs. AUB has agreed to provide funds or services in kind sufficient to meet 10% of its direct and indirect costs per participant in the first and second year of the five-year program, 15% in the third year, and 20% in the fourth and fifth year. In monetary terms this equates to a contribution of \$1.023 million over the life of the five year project.

Mindful of the policy emanating from the Senate Appropriations Committee's desire that more AID-funded participants be selected from the private sector using non-governmental selection procedures, we earlier requested AUB to assess how it might be responsive to that interest. While President Hoelscher has indicated that there are hazards and difficulties in recruiting students from the private sector (see Annex K to the Project Paper), he has agreed to allocate some scholarships for such purposes if AID so desires. He will be exploring ways to accomplish this.

This authorization contains a statement approving reimbursement of costs incurred by AUB prior to this authorization which represent reasonable, allocable and allowable costs in accordance with the standard terms and conditions of AID grants to educational institutions. These costs may amount to \$250,000 and are necessary mobilization and preparation expenses incurred by AUB to locate students and develop curricula for the commencement of training under the grant.

A Congressional Advice of Program Change was submitted to Congress on June 15 and the waiting period will expire COB June 29. In order that funds may be obligated by June 30, your authorization is requested now with the understanding that funds will not be obligated before expiration of the waiting period. Since this is a regional project, there are no human rights issues under Section 116 of the Foreign Assistance Act that would preclude provision of this assistance to AUB.

Recommendation: That you sign the attached Project Authorization.

Attachments: 1. Project Data Sheet
2. Project Paper
3. Project Authorization

Clearances:

GC/NE:BJanigian JJK Date 6/29

U.S. AID PROJECTS AND PROGRAMS OF THE DEPARTMENT OF AGENCY
FOR INTERNATIONAL DEVELOPMENT
OFFICE OF PROJECTS

PROJECT AUTHORIZATION

Name of Entity: American University of Beirut Name of Project: American University of Beirut Regional Training Project

Number of Project: 298-0044

1. Pursuant to Section 105 of the Foreign Assistance Act of 1961, as amended, (Education and Human Resources Development) I hereby authorize the American University of Beirut Regional Training Project involving planned obligations of not to exceed Thirteen Million Seven Hundred Eighty-nine Thousand, Nine Hundred Twelve United States ("U.S.") dollars (\$13,789,912) in grant funds over a five year period from the date of authorization, subject to the availability of funds in accordance with the A.I.D. OYB/allotment process to help in financing foreign exchange and local currency costs for the Project.

2. The Project consists of assistance to the American University of Beirut (A.U.B.) to enable development of A.U.B. as a higher educational resource center capable of addressing the development needs of countries of the Middle East region and surrounding areas. The Project in providing relevant graduate and undergraduate training to meet regional crucial manpower requirements will stimulate a regional perspective within the American University of Beirut and among participating students.

3. The Project shall be implemented by means of a grant agreement to be executed by A.I.D. and the American University of Beirut. That agreement shall be subject to the following essential terms and covenants and major conditions, together with such other terms and conditions as A.I.D. may deem appropriate.

a. Goods and services, except for ocean shipping financed by A.I.D. under the Project, shall have their source and origin in the United States or Lebanon except as A.I.D. may otherwise agree in writing. Ocean shipping financed by A.I.D. under the Project shall, except as A.I.D. may otherwise agree in writing, be financed only on flag vessels of the United States.

b. The grant agreement with A.U.B. shall provide that, except as A.I.D. may otherwise agree in writing, A.U.B. shall provide, or cause to be provided, funds, or services in-kind of equivalent value, sufficient to meet 10% of its direct and indirect costs per participant in the first and second year of the five year program, 15% in the third year, and 20% in the fourth and fifth year.

I hereby authorize the reimbursement by A.I.D. of certain mobilization and preparation costs for this activity incurred by A.U.B. prior to the date of authorization which costs are reasonable, allocable and allowable for the authorized activity in accordance with governing A.I.D. regulations.

M. Peter McPherson
M. Peter McPherson


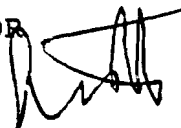
Aug 11, 81
Date

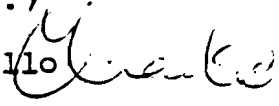
Clearance:
GC:JBolton *KCK* Date *6/29/81*
for

13

14 JUL 1981

MEMORANDUM FOR THE ADMINISTRATOR

THRU: ES 
A/AID, R. T. Rollis, Jr. 

FROM: A-AA/PPC, Charles Paolillo 

SUBJECT: Project Authorization for the American University
of Beirut (AUB) Regional Training Project (298-0044)

This project authorization would commit the United States to provide \$13,789,912 of Development Assistance (section 105, education) funds to AUB over a period of five years.

This amount, which is mainly for long-term degree training, would be in addition to the amounts provided by A.I.D. under the ASHA program and any amounts we may decide to provide under ESF for budget support. (As you will remember, AUB has just come in with a request for multiyear emergency assistance--see attached memo.)

Given the importance of AUB both developmentally and politically, we suggest that you approve DA funding as proposed for FY 1981. However, rather than commit the Agency at this point to several more years of DA funding, we suggest that you request a study of AUB's financial needs and recommendations on how to meet them in the future.

We make this suggestion for two reasons: (1) it may or may not make sense for A.I.D. to use three different funding mechanisms to support this one institution; (2) we are not sure that substantial amounts of section 105 DA funds ought to be used to support high-level training where the trainees and the kind of training they receive are determined by the training institution without specific guidelines approved by the Agency that relate the training closely to high priority development problems and assessed training needs.

Attachment: July 5, 1981, WLHoffman to PHabib re Emergency Assistance to AUB

PPC:PDPR:FMethod;A-AA/PPC:CPaolillo:cg:7/9/81

M E M O R A N D U M

To: Phillip Habib

Fr: William L. Hoffman
AUB Washington Representative

Re: Emergency Assistance to AUB

Da: July 5, 1981

Najeeb Halaby asked that I provide you further information on the American University of Beirut's (AUB) financial situation and the justification we see for seeking the President's support for special emergency assistance to save the University.

Financial Situation

AUB now projects a three million dollar deficit both this year and next, largely as a direct result of the fighting in Lebanon, which has been severely aggravated by the Syrian missile crisis and the Israeli attack on Iraq's nuclear reactor. Many of our increased costs and revenue losses are linked to the functioning of American University Hospital, which serves all parties to the conflict without distinction or discrimination. Expenses associated with maintaining adequate hospital personnel during the fighting, coupled with institutional subsidies for surgery and treatment of wounded patients, have been running approximately \$100,000 per month. We also anticipate revenue losses to the hospital of half a million dollars because patients are not coming in for elective surgery and regular treatment as a result of the crisis atmosphere. In addition, the hospital sustained yet undetermined thousands of dollars of damage when a gun battle between two warring factions recently erupted in the emergency room (see attached New York Times article).

AUB also has lost \$250,000 in expected revenue because the war-time atmosphere forced the cancellation of this summer's non-degree program. Additional, but not yet pinpointed, losses from other university operations are expected. For instance, all crops at our farm, which is located in the middle of the Bekaa Valley fighting, will be lost. Finally, the tense atmosphere now seems to make it impossible for AUB to raise tuition by the 40 percent approved by the Board of Trustees just last March. A smaller increase will perhaps be politically tolerable, but it will be sufficiently reduced that we expect an additional deficit of three quarters of a million dollars.

Contribution to the Region

AUB has never closed its doors in more than 114 years of operation, but it simply cannot keep going with three million

45

Emergency Assistance to AUB
Page Two

dollar deficits. If it goes under it will hasten the deterioration of other institutions in Lebanon, and its demise will be seen throughout the Arab world as a failed U.S. commitment. On the other hand, if AUB can be helped through the present situation, which is in no way of its own making, United States interests in the region stand to benefit significantly. The university provides visible and meaningful evidence to states in the Arab world that the U.S. is concerned about their future and attaches importance to its relationship with them.

AUB's reputation in the Middle East is legendary, and if its doors can be kept open it will continue to play out its role as the trusted American presence which day in and day out contributes to the development of the region. Some examples, by country, of developmental work in which AUB has been engaged are:

1) Saudi Arabia

- a) AUB assisted in establishing and now staffs and provides leadership for the Regional Agriculture and Water Research Center.
- b) Through its Division of Education and Extension Programs AUB's Faculty of Arts and Sciences has for ten years been engaged in writing Saudi textbooks in science and mathematics.

2) Bahrain

- a) AUB helped establish and is involved in the on-going management of the College of Health Sciences, which trains health paraprofessionals.
- b) Under the Bahrain Ministry of Health AUB participates in the management of the Office of Professional Standards and Systems Analysis.

3) Qatar

AUB is working with the government to establish a national system of primary and secondary education.

4) United Arab Emirates

AUB is engaged in a national project to develop improved school curricula.

Emergency Assistance to AUB
Page Three

An analysis of AUB graduates over the last 25 years reveals that more than 600 of them are now serving the Middle East in such key societal roles as (1) Prime Minister (2) Minister of Government (3) Director General of government departments (4) President of university or college (5) Dean of university or college and (6) President of major public or private corporation. These regional leaders all have been profoundly influenced by Western cultural values and the benefits of the free enterprise system through their education at AUB. Through them the university is truly providing the link between East and West.

It is worth noting that AUB is bringing an American education to the Middle East at a cost considerably less than what is required to educate a student from the region in the U.S. AID's Participant Training program educates foreign students in the United States at an average cost of \$17,000 per student year. AUB can educate the same student for approximately half the cost, at \$9,600 per student year. Moreover, the student at AUB participates in research programs on his home territory, where his learning experience is geared to the developmental needs of his own society rather than those appropriate primarily to industrial economies which are carried out at U.S. institutions.

Emergency Assistance

AUB projects deficits of \$3 million for both FY 1982 and FY 1983. Since it has only \$1.7 million in unrestricted capital assets, riding out the present crisis in Lebanon by cannibalizing those assets is not a feasible alternative. The political turmoil in Lebanon also virtually precludes corporate assistance. AUB appears too risky an investment, especially if there is no firm American Government commitment to preserve the institution. Likewise, hope of any substantial increase in assistance from governments in the region appears futile given the unhappiness of these governments with U.S. policy.

Special emergency assistance from the Government of the United States of \$3 million this year and \$3 million next is the only real alternative if AUB is to remain operational. And this must be additional assistance, over and above what AUB would ordinarily receive through programs administered by AID. Specifically, for FY 1982 this means AUB requires \$3 million in addition to the \$3.5 million it expects to receive through the American Schools and Hospitals Abroad (ASHA) program and the \$375,000* it expects from the Participant Training program.

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Emergency Assistance to AUB
Page Four

AUB has no hope of receiving the governmental assistance it needs in the absence of a high-level Administration decision to help. We have made our pleas on the Hill and within the agencies, and though we are received sympathetically, it is apparent that with the present mood favoring budgetary austerity, we will not have a chance of receiving the necessary assistance unless the President makes a favorable decision. With such a decision, however, there is little likelihood of any real opposition in the Congress, with the possible exception of Congressman Clarence Long, whose interest in seeing funds go to Israeli institutions has in the past made him more sympathetic to their needs than to AUB's.

Although our knowledge of the options is limited, it seems to us a good way to obtain emergency funds for AUB would be to earmark \$3 million of Economic Support Fund (ESF) monies for that purpose for both FY 1982 and FY 1983. For FY 1982 the Administration requested a total of \$2.5815 billion in ESF funds, of which \$5 million was designated for Lebanon. The Senate Foreign Relations Committee authorized a \$2.4735 billion total, with the requested \$5 million earmarked for Lebanon. The House Foreign Affairs Committee authorized a \$2.538 billion total, earmarking \$7 million for Lebanon, with committee report language indicating the additional \$2 million over the Administration request for that country was to be used for humanitarian purposes. The Senate bill could go to the floor as early as July 8. The House bill will be taken up sometime later in the month. No amendment to these bills would be necessary in order to provide Lebanon \$8 million in ESF funds in FY 1982 because both contain provisions allowing the Administration to reprogram part of the total--up to \$100 million in the House bill and up to \$50 million in the Senate version.

The House Appropriations Subcommittee on Foreign Operations approved \$2.463 billion for total ESF in FY 1982, designating \$5 million for Lebanon. The full House Appropriations Committee could act on this measure as early as the week of July 6, but it probably will not. It is possible that the full House will not consider it until after the August recess. The Senate Appropriations Subcommittee on Foreign Operations will await action by the House as a whole before proceeding with its mark-up. It therefore appears that an Administration request for a change in the ESF allocation for Lebanon would not need to be made to the Congress before late July at the earliest and could probably be made as late as early September and still catch Senate floor action.

The rough timetables explained above would of course apply to alternative funding devices as well, should it be decided not to go the ESF route.

Emergency Assistance to AUB
Page Five

* Note

Although bookkeeping procedures used by the Middle East Bureau will show that AUB will receive \$3 million for Participant Training in FY 1982, this is a misrepresentation of what will actually be received by the university. Approximately half the \$3 million, although administered by AUB, is simply passed through for student maintenance allowances, insurance, etc. Furthermore, the \$1.5 million actually available to AUB for educating students in the program is dispersed on a monthly basis over an average of four years. Therefore, the actual dollars the program will make available to AUB in FY 1982 is approximately \$375,000.

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War Invades a Beirut Hospital, A Haven for Victims of All Sides

Continued From Page A1

Dhahran for X-rays and blood tests. Interns would come from as far away as Istanbul and Islamabad for training because graduates of A.H., as the hospital was widely known, were in great demand.

It was essentially a teaching hospital that turned out medical personnel for the Middle East. But it was also an internationally recognized medical center, with some 450 beds and a first-class staff.

What is generally called "the Lebanese civil war," the violence from 1975 to 1977, did curb some of A.H.'s plans to expand its research and training programs. But the hospital came out of the war with its reputation enhanced because it had carried out its mission with the utmost impartiality, never closing its doors to anyone of any faction.

There had been bad moments, of course. Although there was a rule banning all firearms inside the hospital, it was well known that some doctors had to operate under gunpoint and some nurses have even been held up for morphine. And people remember cases such as that of the Kurdish boy who went berserk after his mother died on the operating table and threatened to kill everyone in sight so all had to hole up for the night in the intensive care ward.

Patients a Sturdy Lot

But there were good times too, as when a leftist Moslem gunman would not let his Christian doctor dress his gunshot wound "because its Easter and you should be celebrating with your own people."

The patients were usually a sturdy lot, used to living in danger. When the shelling came close to the hospital, the pregnant women and other patients would move their beds into the central corridor out of the line of fire.

Throughout the postwar period, which has been more a state of anarchy than peace, even worse than the war, the hospital has tried to keep its standards high.

But there have been personnel problems. Many Lebanese gave up hope and went away. There was a serious shortage of nurses, particularly with the exodus of Armenians who had tried to remain neutral in the Christian-Moslem conflicts. The hospital imported some 50 bright young Philippine nurses who had heard of its high standards and considered it a steppingstone to the United States.

Even the Beaches Are Unsafe

They came on two-year contracts but were hardly prepared for Beirut's hard realities. Most have not ventured beyond the city limits because of the security situation.

"We'd like to go to the beach but even that's not safe anymore so all we do in our time off is play Scrabble," one said without complaint.

The big trouble began last weekend

when for some unknown reason rival Christian and Moslem gunmen started shelling the beaches. The halls of the hospital's emergency ward were crowded with young people — boys in bathing trunks, girls in sundresses, little children clinging to beach toys, all covered with blood. The casualties taken in by A.H., not including Beirut's half-dozen other hospitals, numbered 50 wounded and eight dead.

There followed some meaningless ceasefires, mutual pledges not to hit residential areas, more shelling and then, on Thursday, the attack on the hospital itself.

19 Are Wounded in Hospital

It began with one of the usual gunfights between Kurds and a leftist group called Mourabitoun. When Mourabitoun brought its wounded to the hospital, the Kurds followed and the two groups resumed their battle inside the emergency ward.

There was general panic. At least 10 people were wounded in the random firing and the hospital facilities were badly damaged. Arab security forces threw a cordon around the hospital, blocking patients and visitors for several hours. The emergency ward closed for repairs and the hospital administration issued an urgent appeal to all parties "to keep the violence away from the hospital and let it carry on its humanitarian mission."

As a security measure, two battle-green armored personnel carriers sporting portraits of President Hafez al-Assad of Syria and the Libyan leader, Muammar el-Gaddafi, were stationed at the hospital approaches by the Syrian peacekeeping force. Inside the main lobby, several Syrian soldiers armed with Kalashnikovs checked all hospital visitors.

At week's end it was announced that the emergency ward would be reopened. The hospital administration thanked everybody for condemning the violence and expressed the hope that the new security cordon set up by the Lebanese Internal Security Forces and the Arab Peacekeepers would "avoid such future tragedies."

The Show Must Go On

"Do you think with my experience I could get a job in the United States?" a Lebanese surgeon who has worked at the hospital the six years asked in a moment of depression.


But then with typical Lebanese spirit he rallied and went off to see the musical comedy put on annually by the interns and medical students.


It was a hilarious satire on life at A.H., appropriately titled "The show must go on."

Best Available Document

JUL 20 1981

INFORMATION MEMORANDUM FOR THE ADMINISTRATOR

THRU : ES 

FROM : A-AA/NE, Mr. Alfred D. White 

SUBJECT: Near East Bureau Comments on the Memorandum by Mr. Paolillo
Concerning DA Funding for the American University of Beirut

Mr. Paolillo recommends that the Bureau's Development Assistance scholarship program at AUB be funded for only one year and that during that period a study be made of AUB's financial needs and recommendations made on how to meet these needs in the future. We strongly oppose PPC's recommendation of only one year's funding for the training project.

The proposed five year AUB Regional Training Project is a redesign of a training program at AUB which has been continuing since the early 50's. It has always been Development Assistance funded. It is fully consistent with the current Development Assistance authorization, and has received full Congressional support. The five year funds that we are requesting represent a decrease from prior year levels and are fully covered by the existing Bureau Development Assistance planning levels for that five year period. The funds will be used to support non degree and undergraduate and masters degree training in developing countries in the Near East, Asia, and Africa Bureau. The participant selection process is run by AUB and seeks to strengthen AUB's relationships with the educational communities in these countries and in this way strengthens AUB's institutional capacity and responsiveness to the development needs of these countries. Contrary to PPC's assertion both the countries from which the participants come and the fields of training which AUB makes available with our financing are set forth in guidelines approved by the Bureau and relate to the priority development needs of the countries being served. In this project we are asking AUB to take on an increasing financial responsibility for the scholarships. They have argued that to do so they need a commitment of support from us over a transition period. A one year grant as proposed by PPC is not an adequate commitment. In addition AID's relationship with AUB spanning some 30 years is a mature one, and virtually unique in the annals of institution building. We have attempted to foster during these years a capacity within AUB to perceive developmental issues in human resource terms and to respond to them accordingly. We feel this project design using private institutions operating within a policy framework set out by AID which requires no field staff and minimal AID/Washington backstopping is the kind which the Agency should seek to support and replicate.

Finally we feel your consideration of this project should be on its merits. It is not relevant to AUB's financial problems in that it will not solve them and even were a decision to be made to help AUB over its current financial problems we would not recommend that this scholarship be used as the instrument of that help.

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Independent from this project we have no objection to a task force to look at AUB's financial problems. However, tactically that may not be the right step now. AUB has not given us an assessment of their problems, the options available, and the actions they would propose taking to insure that any new aid was in fact temporary. Our analysis should not get ahead or substitute for AUB's own serious consideration of its problem.

June 15, 1981

SEE ATTACHED DISTRIBUTION

We wish to inform you of a proposed action
in the Agency's program during Fiscal
Year 1981:

Upper Volta - Small Economic Activity Development
Near East - American University of Beirut II — # 290

Marianne O'Sullivan
Program Presentation Division
Office of Legislative Affairs

The attached notifications were sent to the Hill on June 15, 1981.
Obligation may be incurred on June 30, 1981.

AGENCY FOR INTERNATIONAL DEVELOPMENT
ADVICE OF PROGRAM CHANGE

DATE: JUNE 15, 1981

Country: DA Regional

Project Title: American University of Beirut II

Project Number: 298-0044

Data Base Reference: None

Appropriation Category: Education and Human Resources Development

Life-of-Project Funding: \$13,790,000

Intended FY 1981 Obligation: \$1,790,000

This is to advise that A.I.D. plans to obligate \$1,790,000 in FY 1981 for a new grant to the American University of Beirut (AUB). Both the FY 1981 Congressional Presentation and the Data Base show this new grant as a continuation of activities under project 298-0015. At the time the Data Base was prepared this new grant was not fully developed. However, because all participants entering training under earlier grants have now been funded to the completion of their studies, and because this new grant marks the beginning of a relationship with AUB different in many respects from the earlier one, we are initiating a new project.

Attachment: Revised Activity Data Sheet

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TITLE American University of Beirut		FUNDS Education and Human Resources	PROPOSED OBLIGATION (in thousands of dollars)		
NUMBER 298-0044		PRIOR REFERENCE None	FY 81 1,790		LIFE OF PROJECT 13,790
GRANT <input checked="" type="checkbox"/> LOAN <input type="checkbox"/>	NEW <input checked="" type="checkbox"/> CONTINUING <input type="checkbox"/>		INITIAL OBLIGATION FY 81	ESTIMATED FINAL OBLIGATION FY 85	ESTIMATED COMPLETION DATE OF PROJECT FY 88

Purpose: To support the American University of Beirut's (AUB) efforts to become an educational service center addressing the development needs of the countries in its area, by providing scholarship funds for undergraduate and graduate training of students from selected countries in the region.

Background: AUB has played a special role in the educational development of the region. Over the last three decades, with A.I.D. funding, the university has trained 2,600 degree students in development-related fields and 3,330 non-degree students who were funded under earlier regional grants through the 1979-80 academic year. AUB has also trained hundreds of participants under various bilateral assistance projects. In recent years AUB has assumed full responsibility for implementation of A.I.D. grants, including those managerial duties and responsibilities formerly carried out by A.I.D. Missions.

Project Description: Beginning in FY 1981, A.I.D. and AUB will enter a new five-year agreement under which A.I.D. will provide \$1.79 million in FY 1981 and \$3 million in each of the four subsequent years for approximately 50 new students per year. The distinguishing feature of this new grant is that, in addition to assuming full management responsibility for the program, AUB will also be assuming a portion of the financial support. AUB will assume responsibility for 10% of its direct and indirect costs per participant in the first and second years of the five-year program, 15% in the third year, and 20% in the fourth and fifth year. The new grant is also in various ways focussing more sharply the role of AUB as a regional institution in meeting the region's higher education needs.

Relation of Project to A.I.D. Strategy: The United States has had a long-standing interest, both economic and political, in providing scholarships to AUB. The scholarship program enhances pros-

pects for stability and cooperation among the region's countries, and between them and the United States, by bringing together the countries' future leaders in a university where American cultural and educational values are prevalent. Conversely, the program helps maintain and develop AUB as a western-oriented center of excellence in the Near East, capable of providing high-quality education in a growing number of development-related fields.

Beneficiaries: Direct beneficiaries are the students trained at AUB. More importantly, the participating countries benefit when the students return and use their new knowledge in teaching or in social and economic development activities.

Host Country and Other Donors: Participating countries pay the salaries of government employees while they are pursuing training programs. Some of the countries also pay for travel expenses. Arab donors have assigned the proceeds of several sizeable trust funds to AUB for medical sciences, graduate business and management programs, and for hospital operating costs. In addition, three academic chairs have been endowed in various disciplines and several Arab countries fund approximately 200 full scholarships to AUB.

Major Outputs:	All Years
Students receiving degree training	256
Students receiving non-degree training	250

A.I.D.-Financed Inputs:	(\$ Thousand) Life-of-Project
Degree training (768 p.y.)	11,881
Specialized summer students (250 p.m.)	875
Administrative costs	1,034
Total	13,790

U.S. FINANCING (in thousands of dollars)				PRINCIPAL CONTRACTORS OR AGENCIES
	Obligations	Expenditures	Unliquidated	
Through September 30, 1979				
Estimated Fiscal Year 1980				
Estimated through September 30, 1980				
		Future Year Obligations	Estimated Total Cost	
Proposed Fiscal Year 1981	1,790	12,000	13,790	

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NE/TECH/HRST:EFales:fjh:6/15/81 *COZ*

Clearances:

NE/TECH/HRST:EHeyman	<i>Byt</i>	Date	<i>6/15/81</i>
NE/TECH:LPReade	<i>LP</i>	Date	<i>6/15/81</i>
GC/LPFM:RLester	<i>RL</i>	Date	<i>6/15/81</i>
NE/DP:BLangmaid	<i>BL</i>	Date	<i>6/16/81</i>
A-AA/NE:AWhite	<i>A</i>	Date	<i>6/16/81</i>

UNCLASSIFIED
Department of State

OUTGOING
TELEGRAM

PAGE 01 STATE 233294 2120 063945 AID3935
ORIGIN AID-20

ORIGIN OFFICE CTR-02
INFO NEDP-02 NETC-04 NEJL-03 CMGT-02 RELO-01 7T-00 ANNEX O
/014 A0

INFO OCT-00 AMAD-01 /021 R

DRAFTED BY AID/CM/ROD/NE: PDIRENZO: BH
APPROVED BY AID/CM/ROD/NE: KCUNNINGHAM
AID/EN/TECH/HRST: EFALES (INFO)

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R 010408Z SEP 81
FM SECSTATE WASHDC
TO AMEMBASSY BEIRUT

UNCLAS STATE 233294

ADM AID

E. O. 12065: N/A

TAGS:

SUBJECT: SPECIFIC SUPPORT GRANT NO. NEB-0044-G-55-1061-00,
THE AMERICAN UNIVERSITY OF BEIRUT (AUB), PROJECT NO.
298-0044

1. SUBJECT GRANT EFFECTIVE DATE AUGUST 17, 1981; ESTIMATED
COMPLETION DATE AUGUST 17, 1986; GRANT ESTIMATED OVER
FIVE YEARS AT DOLS 13,789,912; DOLS 1,789,912 OBLIGATED
FROM AUGUST 17, 1981 - AUGUST 17, 1982; REMAINDER OF FUNDS
TO BE OBLIGATED ANNUALLY.

2. COPIES OF GRANT DOCUMENT AND PIO/T TO BE POUCHED UPON
COMPLETION OF PRE-VALIDATION OF FUNDS.

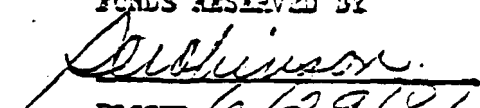
3. FYI PIO/T NO. 298-044-3-6214001; ALLOTMENT NO. 145-62-
298-00-69-11; APPROPRIATION NO. 72-1111021.5 UTILIZED AS
FINANCIAL DATA. HAIG

UNCLASSIFIED

AID 1350-1 (10-79)	UNITED STATES INTERNATIONAL DEVELOPMENT COOPERATION AGENCY AGENCY FOR INTERNATIONAL DEVELOPMENT PROJECT IMPLEMENTATION ORDER/TECHNICAL SERVICES	1. Cooperating Country Near East Regional	Page 1 of 22 Pages
		2. PIOT No. 298-044-3-6214001	3. <input checked="" type="checkbox"/> Original or Amendment No. _____
		4. Project/Activity No. and Title: 298-0044 American University of Beirut Regional Training II	

DISTRIBUTION	5. Appropriation Symbol 72-1111021.5		6. Allotment Symbol and Charge 145-62-298-00-69-11	
	7. Obligation Status <input checked="" type="checkbox"/> Administrative Reservation <input type="checkbox"/> Implementing Document		8. Project Assistance Completion Date (Mo., Day, Yr.) 12/31/88	
	9. Authorized Agent AID/W		10. This PIOT is in full conformance with PRO/AG N/A Date _____	
	11a. Type of Action and Governing AID Handbook <input type="checkbox"/> AID Contract (HB 14) <input type="checkbox"/> PASA/RSSA (HB 12) <input checked="" type="checkbox"/> AID Grant (HB 13) <input type="checkbox"/> Other		11b. Contract/Grant/PASA/RSSA Reference Number (if this is an Amendment) N/A	
	12. Estimated Financing (A detailed budget in support of column (2) is attached as attachment no. _____)			

Maximum AID Financing	A. Dollars	(1) Previous Total	(2) Increase	(3) Decrease	(4) Total to Date
					1,789,912
	B. U.S.-Owned Local Currency				

13. Mission References	14a. Instructions to Authorized Agent SER/CM/ROD/NE is requested to negotiate and execute a Specific Support Grant with the American University of Beirut (AUB), 380 Madison Avenue, New York, N.Y. 10017, Telephone No. (212) 490-8730. SER/CM should be guided in its negotiations by the "Program Description" attached to this PIOT.
	FUNDS RESERVED BY  POSTED 6/29/81 SER/FA/CSB
	14b. Address of Voucher Paying Office AID/W: FM/PAD

15. Clearances—include typed name, office symbol, telephone number and date for all clearances.

A. The project officer certifies that the specifications in the statement of work are technically adequate NE/TECH/HRST, E Fales <i>E F</i>	Phone No. 28164	B. The statement of work lies within the purview of the initiating and approved agency programs NE/TECH/HRST, B Heyman <i>BH</i>	Date 6/25/81
C. NE/TECH, TPatterson <i>TP</i>	Date 6/25/81	D. Funds for the services requested are available NE/DP, LAllen <i>LA</i>	
E.	Date		

16. For the cooperating country: The terms and conditions set forth herein are hereby agreed to	17. For the Agency for International Development
Signature _____ Date _____	Signature <i>[Signature]</i> Date 6/26/81
Title _____	Title Director, NE/TECH

ds

PROGRAM DESCRIPTION

A. Purpose of Grant

The purpose of this grant is to provide financial assistance to support the American University of Beirut's (AUB) efforts to become an educational service center addressing the development needs of the countries in its area by providing it with scholarship funds for undergraduate and graduate training of students from countries in the Middle East Region and surrounding areas. Students will begin programs of study during the period July 1, 1981 through July 1, 1985. Terminal disbursement date is December 31, 1988.

B. Specific Objectives

The specific objectives of this grant are as follows:

1. To provide degree and, in some cases, non-degree training at the undergraduate and graduate levels in the fields of Agriculture, Business Administration and Economics, Education, Engineering, Nursing, Public Administration, Public Health and other development related fields contributing to the social and economic development of the region which are approved by AID/W and the appropriate University authorities. Master's degree programs will be emphasized to the greatest possible extent. Bachelor's degree programs will be supported only from countries that have no undergraduate university or no undergraduate program in its universities in a particular area, e.g., Public Health or Nursing.
2. Approximately 256 individual scholarships will be awarded for the school years 1981-82 through 1985-86: 42 in 1981-82; 65 in 1982-83; 57 in 1983-84; 50 in 1984-85; and 42 in 1985-86. A.I.D. intends to provide, subject to the availability of funds, up to \$13,789,912 of a total of \$14,813,079, which has been estimated as the amount required to cover all educational and maintenance costs for 256 scholarships, each one based on an average length of time of three years. AUB has agreed to arrange for or contribute up to \$1,023,167 to the support of the scholarships.

During the 1981-82 and 1982-83 school years, AUB will be responsible for obtaining the funds to meet 10% of the costs of the scholarships. During the 1983-84 year, AUB will arrange for 15% of the cost of the scholarships. And during the 1984-85 and 1985-86 school years, AUB will arrange for 20% of the cost of the scholarships.

The following is a schedule of the number of scholarships to be financed under the grant and the A.I.D./AUB yearly funding contributions:

<u>Academic Year</u>	<u>No. of New Full Funded Scholarships</u>	<u>Total Students</u>	<u>AID Funding</u>	<u>AUB Full Funding (3 yrs)</u>	<u>AUB Annual Contributions</u>
81-82	42	42	\$ 1,789,912	\$ 81,270	\$ 23,394
82-83	65	107	3,000,000	144,625	68,587
83-84	57	167	3,000,000	218,766	141,844
84-85	50	172	3,000,000	294,250	212,252
85-86	42	149	3,000,000	284,256	262,642
86-87	-	92	-	-	206,172
87-88	-	42	-	-	108,276
			<u>\$13,789,912</u>	<u>\$1,023,167</u>	<u>\$1,023,167</u>

It will be the responsibility of the Grantee to balance the distribution of students between colleges, graduate and undergraduates, and to keep the cost of fully funding new students within the total amount available each year.

3. Training grants will be provided to approximately 42 students, who will begin programs during the 1981-82 school year on October 1, 1981. Following is the estimated enrollment figures for the 1981-82 year:

<u>Country</u>	<u>Estimated No. of New Starts</u>
Bangladesh	5
Cyprus	5
Djibouti	3
Jordan	3
Lebanon	5
Maldives	5
Nepal	3
Somalia	3
Sudan	5
Syria	3
Yemen	2
Total	42

Above are target numbers not to be exceeded in any case by more than 50%. Total number of students shall not exceed 42 from all participating countries without prior approval from A.I.D.

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4. The grantee shall also provide short-term non-degree summer programs for up to 50 students during each of the five years, 1980-81 through 1984-85. These programs will include summer institutes in the field of education and an orientation program for students entering in the fall semester.

C. Implementation

1. Administration and Management

Grantee will be fully responsible for managing and implementing this training project with the sole exception of the provision of communications service being provided in emergency and special circumstances, where agreed to by the A.I.D. Representative in Beirut and the individual USAID or Embassy in the participating country. The Grantee's management and implementation responsibilities will include:

- a. Establishing and maintaining in each participating country contacts and working relationships with appropriate officials of the government and other organizations in the country responsible for manpower training and study abroad programs.
- b. Developing individual recruitment systems in each participating country. Recruiting activity will include: (A) dissemination of information concerning programs of study and curricula offerings; (B) provision of application information and forms; (C) processing of admission materials; (D) selection and testing procedures; (E) issuance of notifications of acceptance; (F) issuance of airline transportation ticket(s) to eligible students; and (G) advising appropriate participating countries' officials of each student's progress after enrollment.
- c. Upon completion of each student's academic program of study, the Grantee will arrange for students so desiring to become a member of one of the approved U.S. professional societies for a maximum period of three years. If membership is not obtainable, a three-year subscription to a professional journal of an approved society may be substituted. The Grantee also will provide funding or make necessary arrangements for each departing student to ship to his/her country, books and supplies relating to student's program, which have been purchased under terms of this grant.
- d. Maintain up to date records on participant program accessible to A.I.D.

2. Training Program

Training which is provided by the Grantee shall

be those regular academic courses and programs which the Grantee offers in its capacity as a degree granting university. The specific fields of study shall be:

- a. **Agriculture:** Training in this area will include basic agriculture, agricultural sciences and related subjects, with special attention to the agricultural conditions and problems prevailing in the participating countries sending students in this discipline.
- b. **Business Administration:** Training in business administration will include instruction in accounting; marketing; business finance; economics; commercial law; business management; insurance and foreign trade. The program shall be designed to help satisfy the growing need in the region for entrepreneurs, business administrators and managers, accountants and auditors, and specialists in fields of business activity.
- c. **Education:** Training in this area will include teacher education and school administration at elementary, secondary and advanced levels.
- d. **Engineering and Architecture:** This program will include professional education and training in engineering and environmental design with major studies in the field of civil, electrical and mechanical engineering, architecture and urban planning.
- e. **Nursing:** Three programs in nursing will be offered as follows: a course leading to the degree of Bachelor of Science in Nursing; a certificate program for graduate nurses preparing for leadership positions; and a program leading to a diploma in nursing.
- f. **Public Administration:** This program will train potential government administrative personnel with emphasis on practical solutions to fundamental problems, basic public administration principles, public personnel administration, and public fiscal management.
- g. **Public Health and Preventive Medicine:** Training will be offered in public health, preventive medicine and related health sciences, with special attention to the health conditions and problems prevailing in the participating countries sending students for study in this discipline.

3. Other Training Programs

In addition to the above programs, the Grantee shall conduct:

- a. Summer institutes in the field of education emphasizing educational problems related to social and economic development in the participating countries. Three institutes of from two to six weeks will be conducted each summer. The general topics and anticipated types of students will be submitted to A.I.D. prior to conducting the institutes.

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- b. The Grantee shall also conduct a summer orientation program (S.O.P.) of approximately two months duration. This program will include instruction in English and remedial academic studies for students entering in the succeeding fall semester.
- c. To help carry out purposes of this Grant, the Grantee shall offer during the regular school year a University Orientation Program (U.O.P.). This is a program of intensive English and general orientation available to both AID sponsored and general admission students. This program shall be designed to raise the level of English language capability of students enrolled in it to that level required to begin regular academic work in the program for which the respective student was selected and accepted. Entry into this program will be restricted. Only candidates who have been properly selected and who are otherwise fully qualified and acceptable to AUB in all academic respects except English will be enrolled. There is a limit of one year on the total length of time any particular student can spend in the U.O.P. or another English program at AUB before entering a degree program. Further, the total of all such study cannot exceed an average of one-half year per new student in any particular year. If, for example, 40 new students are admitted in a given year, only 20 student years of U.O.P. can be funded for that group. Each student can attend for a half year or 20 can attend for a year each. However, none can attend for more than one year.

4. Number of Students Expected to Pursue Programs

As set forth in B.2., this grant will provide funding to support programs for approximately 256 students. The following shows an approximately yearly break down of new starts:

1981-82	-	42
1982-83	-	65
1983-84	-	57
1984-85	-	50
1985-86	-	42

On or before December 1 of each year, the Grantee shall submit to AID/W its plans for allocating the number of yearly training grants to be awarded for the next school year beginning October 1. The recommendations will include the number planned for each participating country. The numbers of students for a particular country will be based on the same percentages as shown in B.3., "Estimated No. of New Starts."

The Grantee may also make recommendations regarding additional "participating countries" to be considered for inclusion in the grant.

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5. Selection of Students

Students financed under this grant shall be nominated by the governments of the participating countries and/or independent selection committees established with the approval of the participating country. It is understood that Grantee officials are responsible for establishing contacts in each country with the appropriate officials and mutually establishing a selection system for identifying candidates for training. The Grantee will decide which candidates are qualified to enter AUB and at what level those entering will be placed. It is expected that the best qualified applicants will be selected for training and that the Grantee will strive to obtain an equitable representation from the participating countries. The Grantee will include among its selection criteria pre-university and university preparation, scholastic achievement, field of study desired, English language competence and the educational resources available at AUB. Fields of study will be limited to those of direct developmental benefit to the participating country. Undergraduate students will be selected only from countries that have no undergraduate university or no undergraduate program in its universities in a particular field. Each student admitted for training will be afforded the opportunity to complete either the bachelor's degree or the master's degree program, provided he/she meets all AUB standards. No successive degree or non-degree program will be financed for any student under the terms of this grant.

The Grantee, through its contacts with nominating officials in each participating country, will make certain that a representative number of women candidates will be nominated and selected for scholarships.

As part of the selection process, the Grantee will arrange and carry out an agreed upon schedule with participating country officials. Such schedule will encompass an annual selection system, which will include visits by AUB personnel to administer appropriate English and/or other entrance examinations, as may be required. The Grantee also, at least once a year, or more often if deemed desirable, will send a representative(s) familiar with the grant and with the programs offered by the university to each participating country. The purpose of such visits will be to discuss current and future training prospects

under this grant and to familiarize participating country officials with the full range of training available under this grant. If the objective of such visits can be better accomplished through occasional visits to the AUB Campus by an official of a participating country, such travel is authorized for reimbursement from grant funds.

6. Counseling and Guidance, and Tutoring

The Grantee shall at all times maintain a competent counseling staff adequate to carry out an appropriate counseling program for students. Since most of the students financed under this grant come from countries other than Lebanon, many of which are non-Arab, they may have special needs for guidance beyond services routinely available to all students. This grant finances 75% of the cost of a full time counselor who will be assigned to work with students receiving scholarships under this grant. Tutoring services will also be provided, as appropriate, but within funding limits set forth in E.L.e.

7. Extending Period of Training and Changes in Fields of Study

Recognizing that most graduate level students enrolled under this grant are on study leaves of specific duration and undergraduates are likewise expected by their sponsoring governments to finish their programs in a specific time, the Grantee shall, in all cases where extensions for some reason become necessary, request such an extension from the participating country in writing in a timely manner. Extensions require participating country approval.

8. Termination of Students

Termination of students for academic reasons shall be the prerogative of the Grantee. When such termination becomes necessary, the Grantee shall notify the student and the participating country in writing of such termination, giving background and details of the case. Terminations will be made in timely manner, in order to minimize the hardship on the individual and to insure that no unnecessary expenses are incurred as a result of the termination.

Termination of a student for non-academic reasons by the Grantee shall be in accordance with the rules, regulations, and procedures applicable to all students at the University. The participating country shall be notified in writing of such termination giving background and details of the case.

It is understood that a written request from the participating country for termination of an individual constitutes defacto termination from sponsorship under this Grant, but not necessarily expulsion from AUB.

9. Textbooks and Supplies

The Grantee shall furnish each student with those textbooks, supplies and where appropriate, special tutoring, needed to complete his training program.

If a student is enrolled in a program where the use of small slide rule type calculators is required, the Grantee may provide such calculators for students upon the written certification of that student's advisor. Such calculators are to be of American manufacture; the basic cost of each calculator shall not exceed \$50, unless approved in writing by the Grant Officer.

10. Health Insurance Program

The Grantee shall enroll each sponsored student in its health insurance program. Rates charged shall be those applicable to regular non-sponsored students. Where a student needs medical treatment for an illness or injury not covered by HIP the Grantee should take the position that the cost of such treatment is the responsibility of the individual or his participating country. If after investigation the Grantee determines in writing that it is not reasonable for either of these parties to be charged for the treatment, then the Grantee may charge the cost to the grant in an amount not to exceed \$5,000 for any single illness or injury. In all cases such treatment done outside the terms of HIP must be judged by the Grantee's medical authorities to be non-cosmetic in nature and essential to allow the student to conduct his studies.

11. Payment of Maintenance Allowance

The Grantee shall pay each student a monthly sum in local currency which is to cover his room, board and incidental expenses. Lebanese students identified as coming from Beirut shall receive a proportionately smaller amount. Changes in monthly rates shall be at the recommendation of the Grantee, with the approval of the Grant Officer. Payments shall be made as close to the first of each month as practicable and shall be based on a Bursary Office prepared list of students regularly attending class.

12. Payment of International Travel Costs

In those cases where the cost of international travel, including incidental cost enroute, cannot be paid by the student, his/her participating government or other sponsor, the Grantee shall be permitted to use grant funds to pay one round-trip airline fare utilizing economy class, and

U.S. carriers when available, from student's home country capital city to Beirut and return. The Grantee is responsible for purchasing such transportation and making necessary arrangements for students to secure the tickets in their home countries in order to allow them to arrive in Beirut to register for classes in a timely manner. In cases where no summer program is available for a student, the Grantee may pay for round trip transportation to the student's home country during the summer, up to but not to exceed, the cost of maintenance payments due to the student during the same summer period.

13. Shipment of Materials

The Grantee shall, upon completion of students' training programs, ship to their home countries books and other printed graphic technical material related to their training programs. Grant funds shall be utilized for this purpose. Cost for shipment of such materials shall not exceed \$120 without prior approval of grantor.

14. Professional Society Membership

Students financed under this grant may be given membership in one of the approved U.S. professional societies for a maximum period of three years, provided the student successfully completes his/her academic program of study. A three-year subscription to a professional journal of an approved society may be substituted if membership is not obtainable. Grant funds are available to cover such costs. The Grantee shall make all necessary arrangements for each student who qualifies and requests membership. AID/W will provide the Grantee with approved list of U.S. professional societies.

15. Thesis - Only Graduate Students

For those graduate level students who in order to complete the writing of their theses remain at AUB during all or part of a semester or summer session after completing all of their course requirements, the Grantee shall register those students at the applicable rate for non-sponsored thesis-only students. The Grantee shall also enroll those students in HIP and pay their regular monthly maintenance allowance.

D. Reporting Requirements.

1. Enrollment Reports

Within four weeks of the final registration date for each regular semester and the summer session, the Grantee will furnish to AID/W a report of all students enrolled for the applicable period under the terms of this grant. Such

reports shall contain enrollment figures in tabular form by country and field of study. These reports shall also contain lists of those students by country giving their names, sex, class and major, starting date of training and expected completion date. Such reports shall constitute the official enrollment figures of record for the purposes of this grant.

2. Annual Report

The Grantee shall, not later than October 1 of each year, submit an overall report on the operation of this grant. This annual report shall include (a) general information about the University's activities and accomplishments during the preceding school year; (b) progress and plans relating to the administration and management of the grant program; (c) general evaluative findings on the operation of the program; (d) evaluation of the A.I.D. program by departments and subject matter areas; (e) statistical data including number of A.I.D. students enrolled at AUB by country and field of study since inception of program, A.I.D. student enrollment along with the percentage of total student body, and total enrollment of A.I.D. students by programs along with the total enrollment figures of total student body and list of students giving name and country who received degrees during the school year with major field of study and kind of degree conferred; and (f) an analysis of the grant program, its utility and its strengths and weaknesses with particular emphasis on suggestions/recommendations for improvement.

3. Summer Institutes in the field of Education

In relation to the short-term non-degree institutes given during the summer session, the general topics and anticipated types of participants will be submitted to AID/W for review and comment prior to the conduct of the institutes.

4. Grade Reports

The Grantee shall furnish, within a reasonable time after the completion of each term, at least two copies of each student's routine grade reports to participating country officials. These procedures are to be worked out and agreed upon during visits of AUB officials to the participating countries.

5. Recommendations for Allocating Number of Training Grants

On or before December 1 of each year, the Grantee shall submit to AID/W its plans for allocating the number of yearly training grants to be awarded for the next school year beginning October 1. The recommendations will include the number planned for each participating country. The number of students for a

particular country will be based on the same percentages as shown in B.3., "Estimated No. of New Starts." The Grantee may also make recommendations regarding additional "participating countries" to be considered for inclusion in the grant.

6. Financial

- (a) On or before October 1 of each year, a detailed budget estimate of all program costs for that school year, beginning in October, shall be submitted to AID/W. The budget shall include a projection of the total costs of education for each student admitted.
- (b) Financial Status Report , on SF-259, quarterly shall also be submitted.

In addition to the above, the Grantee shall report any significant developments to the Grant Officer, as they become evident.

7. Fees

- 1. The following shall be deemed to be fees payable or reimbursable by A.I.D. in United States dollars.

a. Direct Fees

(1) Basis of Payment

Direct fees of a student shall be paid in lieu of direct costs for training programs under this grant in the regularly established courses of the Grantee. Such fees as set forth in Schedule I shall be payable at the beginning of each semester or summer session in an amount computed according to the total enrollment of students carrying a full course load as defined by the Grantee in each program. If the University officially closes, or suspends classes for the balance of an interrupted semester, if such period of interruption is greater than (3) five weeks, A.I.D. shall be refunded a pro rata amount for all students whose schooling has been interrupted.

(2) Student Withdrawal

A.I.D. shall not be billed for students who have registered but do not attend classes and withdraw from the University for any reason.

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whatsoever before the last day of late registration. A.I.D. shall be billed for students who withdraw for any reason after the last date of late registration except when the Grantee fails to notify A.I.D. in due time of any existing conditions which prevent the registration of a student.

b. Indirect Fees

Notwithstanding the provisions of Standard Provision 5A Negotiated Overhead Rates - Predetermined, indirect fees for each student shall be paid in lieu of indirect costs related to training programs under this grant in the regularly established courses of the Grantee. Such fees as set forth in Schedule I shall be payable at the beginning of each semester or summer session in the amount of the total student enrollment. Pro rata refunds shall be required under the same circumstances as defined in subparagraph a, (1) above.

c. Summer Session

Fees for summer session participants enrolled in Business Administration, Education, Nursing and Public Administration and Freshmen in pre-Agriculture, pre-English, pre-Public Health and pre-Nursing shall be paid at the rate of 25% of the direct fee plus 25% of the indirect fee as established per school year for Arts and Sciences in Schedule I for the school year in which the summer session is attended. Such rates shall be payable for the number of students actually enrolled in such summer session.

d. Institutes, Workshops, and Orientation

Fees for students enrolled in summer institutes, summer workshops and summer orientation programs shall be paid at the rates derived as follows:

1. Institutes and Workshops

33 1/3% of the direct fee established for Arts and Sciences for the period beginning October 1 of each year in which the Institutes and/or Workshops are conducted plus 33 1/3% of the indirect fee established for the same period. Such rates shall be payable according to the number of students actually enrolled in the Institutes and Workshops.

2. Summer Orientation

25% of the direct fee established for Arts and Sciences, for the orientation program beginning

July 1 of each year in which the orientation program is conducted, plus 25% of the indirect fee established for the same period. Such fees shall be payable in an amount computed according to the total enrollment of students in the Summer Orientation Program.

e. Textbooks and Supplies, Tutoring and Health Insurance

The Grantee shall be reimbursed for the costs of textbooks and supplies for each student as required by his training program. The Grantee shall also be reimbursed for the cost of special tutoring provided for a student so designated by the Grantee with the understanding that the cost per student not be in excess of \$200. The Grantee shall provide health insurance for regularly enrolled or program financed students under its regular Hospitalization Insurance Plan and will be reimbursed for the costs of such insurance at the same premium rates charged by the Grantee to all other students covered by its regular Hospitalization Insurance Plan.

f. Administration and Management Costs

Expenditures made in performing the administrative and managerial services specified in Section C-1 shall be reimbursed quarterly on the basis of actual cost incurred. Expenditures shall be limited to the total approved budget for "Management and Operational Budget for A.I.D. Bursary Office."

g. Establishment and Adjustment of Fees

The direct and indirect fees authorized in this section above shall be based on an analysis and evaluation by AID/W of audit reports submitted by the Grantee's Certified Public Accountants, covering AUB operations during preceding fiscal periods, together with budgets prepared by the Grantee for each fiscal year, representing Grantee's estimated and/or actual costs, both direct and indirect, attributable to the training of students under this Grant.

On or before October 1 of each year such fees shall be fixed in the ensuing year. Having thus been established, such fees shall not be subject to retroactive renegotiation. However, it is understood and agreed that in fixing fees prospectively the parties hereto shall reflect any excess payments or deficits resulting from payments by A.I.D. of any previously established fixed fees.

When fixed direct and indirect fees for each program have been established for each academic year, such fees shall be set forth in Schedule I.

F. Budget

The funds provided herein shall be used to finance the following items:

Management and Administration Budget for Summer 1981 Non-degree and the period 10/1/81 - 9/30/82

1. Personnel Budget	\$ 97,030
2. Travel for Officials	39,100
3. Equipment	1,150
4. Supplies	2,875
5. Communications	11,500
6. Local Travel	<u>1,725</u>
Total	\$153,380

The Grantee maintains a Bursary Office responsible for all students funded by outside funds, public or private. Within the Bursary Office this grant will support:

60% of cost of the Bursary Office Director

75% of cost of a counselor

75% of cost of an accounting manager

75% of cost of a senior clerk

75% of cost of a secretary/typist, and Miscellaneous casual hires during peak periods.

Academic Year	Amount Provided By AID	Adults. & Management	Non-Degree Summer Programs	Total Funds Available		Net Amount Available	Total Direct & Indirect Fees	Net Amount Available New Starts	Number of New Starts
1981-82	1,789,912	153,380	134,275	1,502,257	770,357		1,579,293	42	
82-83	3,000,000	176,390	153,589	2,670,021	1,369,107		2,806,940	65	
83-84	3,000,000	202,850	171,101	2,626,049	1,346,630		2,870,045	57	
84-85	3,000,000	233,275	196,861	2,569,864	1,317,826		2,833,429	50	
85-86	3,000,000	260,266	218,987	2,512,747	1,200,537		2,770,454	42	
	<u>13,789,912</u>	<u>1,034,161</u>	<u>674,813</u>	<u>11,800,930</u>	<u>6,092,545</u>		<u>12,010,161</u>	<u>256</u>	

Student Costs

Academic Year	Full Cost of 3 yrs Study	Total Direct & Ind. Fees (\$5120) 3 yrs	Aid Share Direct & Ind. 3 yrs	Average Annual Full Cost	Annual Dir./Ind. Fees (5120%)	Annual Aid share Dir./Ind. Fees		
						10%	15%	20%
1981-82	37,732	19,349	1,935	10,866	5,572	557		
82-83	43,391	22,251	2,225	12,496	6,400	641		
83-84	49,899	25,500	3,030	14,370	7,369	737	1,105	
84-85	57,304	29,427	5,805	16,525	8,474	847	1,271	1,695
85-86	65,992	33,841	6,760	19,004	9,745		1,462	1,949
86-87				21,855	11,207			2,241
87-88				25,133	12,808			2,578

Number of Students Supported

Academic Year	Number of New Starts	Total Students	Aid Full Contribution (3 yrs)	Aid Annual Contribution
1981-82	42	42	81,270	23,394
82-83	65	107	144,625	40,507
83-84	57	164	210,766	141,044
84-85	50	172	294,250	212,252
85-86	42	149	284,256	262,642
86-87		92		206,172
87-88		42		100,276
	<u>256</u>	<u>760</u>	<u>1,023,167</u>	<u>1,023,167</u>

January 14, 1981

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G. Evaluation Arrangements

The attempt to trace and keep track of graduates will continue through two mechanisms, the formal government contacts and emerging "alumni" associations in participating countries. AUB is working to establish these kinds of associations in the participating countries. When fully developed, they will provide a mechanism to trace, contact and evaluate the contribution of graduates.

A second evaluative aspect is that of AUB's management of the grant. This will be carried out by the AID/W project manager through periodic visits to the AUB campus and to participating countries.

The third aspect of assessment necessary is that of AUB's capability to meet its obligation in providing its portion of the support for students. As that obligation accelerates rapidly this will be necessary after 18 months and each year thereafter. This will be a joint effort between the Grantee and AID/W.

H. Special Provisions

1. The following provision entitled "Close Out" is made a part hereof:
 - a. Upon completion of this grant the Grantee shall:
 - (1) Immediately refund any balance of unobligated (unencumbered) funds; that have been advanced or paid by A.I.D. that are not authorized by agreement with A.I.D. to be retained by the Grantee, in accordance with Standard Provision 3.
 - (2) Submit, within 90 calendar days after the completion of the grant period, all financial, performance, and other reports required as a condition of this grant. (An extension to the 90 day limit may be authorized by the Grant Officer.)
 - (3) Account for any property supplied by A.I.D. or acquired with Federal funds in accordance with Standard Provision 12.
 - b. In the event a final audit has not been performed prior to the close-out of this grant, A.I.D. shall retain the right to recover an appropriate amount after fully considering the recommendations on disallowed costs resulting from the final audit; in accordance with Standard Provision 2.
2. The following paragraph d, to be added to Standard Provision 14, "Termination," is made a part hereof:

- "d) Suspension: Termination for Changed Circumstances.
If at any time
- i) an event occurs that A.I.D. determines to be an extraordinary situation that makes it improbable either that the purpose of the grant will be attained or that the Grantee will be able to perform its obligations under the grant agreement, or
 - ii) any disbursement by A.I.D. would be in violation of legislation governing A.I.D., then A.I.D. may following notice to the Grantee, suspend the grant agreement and prohibit the Grantee from incurring additional obligations chargeable to the grant other than necessary and proper costs the Grantee cannot reasonably avoid during the period of suspension.. If the situation causing the suspension continues to pertain for 60 days or more, then A.I.D. may terminate the grant agreement on written notice to the Grantee and cancel that portion of the grant which has not been disbursed or irrevocably committed to third parties. Financial settlement of the grant shall be governed by the termination procedures specified in clause (c) above."
3. Delete the following Standard Provisions as not applicable: 5B, 7B and C, and 12B and C.
4. In Standard Provision 20, Regulations Governing Employees Outside the United States, delete "(This provision is applicable only to the Grantee's U.S. and third country national employees; it is not applicable to the Grantee's cooperating country national employees.)" and in lieu thereof insert "(This provision is applicable only to the Grantee's U.S. and third country national employees specifically assigned to work under this grant, who receive direct salaries paid, in whole or in part, from funds made available by this grant; it is not applicable to the Grantee's cooperating country national employees.)"

Schedule I

A. Direct Fees for 1980-81 Academic Year*

Direct fees per participant have been established as follows, which fees shall be fixed for the period October 1, 1980, through September 30, 1981.

1. Agriculture

\$1,914.80 per semester and \$957.40 per summer session, not to exceed a total of \$4,787 per school year.

2. Business Administration, Public Administration and Education

\$1,023.50 per semester, not to exceed a total of \$2,047 per school year.

3. Engineering and Architecture

\$699.20 per semester and \$349.60 per summer session, not to exceed a total of \$1,748 per school year.

4. Public Health

\$1,457.60 per semester and \$728.80 per summer session, not to exceed a total of \$3,544 per school year. This fee is for training only in the School of Public Health. If training is requested in fields of "related health services" conducted by faculty members and in facilities outside the School of Public Health, a separate fee will be negotiated.

5. Nursing

a. Graduate Program

\$1,114.40 per semester and \$557.20 per summer session, not to exceed a total of \$2,786 per school year.

b. Four Year Degree Program

Nursing I - \$1,114.40 per semester and \$557.20 per summer session, not to exceed a total of \$2,786 per school year.

Nursing II and III - \$1,114.40 per semester and \$557.20 per summer session, not to exceed a total of \$2,786 per school year.

Nursing IV - \$1,114.50 per semester, not to exceed \$2,229 per school year.

* This schedule is attached for illustrative purposes. As indicated in the program description, the fees for each academic year will be submitted prior to October 1 of the pertinent academic year, i.e., the direct and indirect fees for the 1981-82 school year will be submitted prior to October 1, 1981.

Schedule I - Cont'd.c. Diploma Program

\$1,114.40 per semester and \$557.20 per summer session, not to exceed a total of \$2,786 per school year.

6. Pre-Agriculture, Pre-Engineering, Pre-Nursing and Pre-Public Health

\$1,023.50 per semester, not to exceed a total of \$2,047 per school year.

7. Secondary Teachers' Institute

\$682 per regular session.

8. School Administrator's Workshop and Colloquium

\$682 per regular session.

9. Colloquium on University Education and Administration

\$341 per regular session.

10. Summer Orientation Program

\$512 per regular session.

11. Regular Summer Session

\$512 per regular summer session.

It is understood that an academic year is composed of the following:

- a. For Agriculture, Engineering, Architecture, Public Health, and Nursing Programs - two semesters plus one summer session.
- b. For Business Administration, Education and Public Administration Programs - two semesters.

3. Indirect Fees for 1980-81 Academic Year

Indirect fees per participant for the period October 1, 1980 through September 30, 1981, have been established and fixed at \$1,963 per school year, for all programs except Secondary Teachers' Institute, and School Administrators' Workshop and Colloquium, which fee is fixed at \$654 per school year for each such regular session; for Summer Orientation Program and Regular Summer Session which fee is fixed at \$491 per school year for each such regular session; and for Colloquium on University Education and Administration, which fee is fixed at \$327 per school year for each regular session.

AMERICAN UNIVERSITY OF BEIRUT
 BUDGET FOR NON-DEGREE PROGRAMS
 SUMMER 1981

<u>Non-Degree Programs</u>	<u>Fees</u>		<u>HIP</u>	<u>Books</u>	<u>Maint. Allow.</u>	<u>Total per Student</u>	<u>No. of Students</u>	<u>Total Cost</u>
	<u>Direct</u>	<u>Indirect</u>						
Workshop on instructional materials	341	327	45	60	540(a)	1,313	15	19,695
Workshop for school administrators	512	491	45	60	750(n)	1,858	15	27,870
Institute for teachers of English as a foreign language	682	654	45	60	960(n)	2,401	15	36,015
Summer orientation program	512	491	45	60	1,060(b)	2,168	5 50	10,840 94,420
International travel for participants from other than Lebanon								37,580
Total Budget - Summer 1981 Non-Degree Programs								132,000

Footnotes:
) \$30/day per diem
) Regular maintenance allowance of L.L. 1060/month for 3 months

BUDGET FOR NON-DEGREE PROGRAM - TUITION ONLY
SUMMER 1981

<u>Degree Programs</u>	<u>Fees</u>			<u>No. of Std.</u>	<u>Total Fees</u>
	<u>Direct</u>	<u>Indirect</u>	<u>Total</u>		
	<u>\$</u>	<u>\$</u>	<u>\$</u>		<u>\$</u>
Shop on Instructional Materials	341 (a)	327	668	15	10,020
Shop for school administrators	512 (b)	491	1,003	15	15,045
Tuition for teachers of English as a foreign language	682 (c)	654	1,336	15	20,040
Orientation Program	512 (b)	491	1,003	5	5,015
				<u>50</u>	<u>50,120</u>
				----	-----

6-2/3% of fixed fee for 1980-81 program in Education as established in Amendment No. 14, AID/NESA-G-1173
 5% of fixed fee for program in Education
 3-1/3% of fixed fee for program in Education

August 17, 1981

Mr. William F. Rice, Vice President
American University of Beirut
380 Madison Avenue
New York, New York 10017

Subject: Grant No. NEB-0044-G-SS-1061-00, Lebanon -
Project No. 298-0044

Dear Mr. Rice:

Pursuant to the authority contained in the Foreign Assistance Act of 1961, as amended, the Agency for International Development (hereinafter referred to as "AID" or "Grantor") hereby grants to The American University of Beirut (hereinafter referred to as "AUB" or "Grantee") the sum of One Million, Seven Hundred and Eighty Nine Thousand and Nine Hundred and Twelve dollars (\$1,789,912.00) to provide partial support for an AID-sponsored program as further described in Attachment I to this Grant entitled "Project Description".

This Grant is effective and obligation is made as of the date of Grant Officer's signature and shall apply to commitments made by the Grantee during the period August 17, 1981 through August 17, 1982.

It is recognized that the total value of AID estimated contributions under this Grant will be Thirteen Million, Seven Hundred and Eighty Nine Thousand, Nine Hundred and Twelve dollars (\$13,789,912) during the Grant period August 17, 1981 through August 17, 1986. This Grant is made on condition that funds will be administered in accordance with terms and conditions, all of which have been agreed to by your organization, as set forth in:

Attachment 1: "Project Description"

Attachment 2: "Specific Support Grant, Sept. 1977
(EI) U.S. Grantees and U.S. Subgrantees:
Index of Standard Provisions

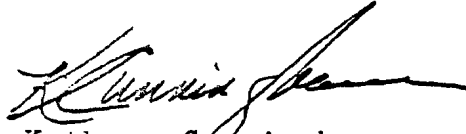
Please sign the Statement of Assurance of Compliance, enclosed herein, and the original and eight (8) copies of this letter to acknowledge your acceptance of the conditions under which these funds have been granted.

Mr. William Rice

August 17, 1981

Please return the Statement of Assurance of Compliance and the original and seven (7) copies of the Grant to this office.

Sincerely yours,



Kathryn Cunningham
Grant Officer
Regional Operations Division/NE
Office of Contract Management

ACCEPTED:

BY: William Rice

TITLE: Grant Officer

DATE: 8/25/81

PIO/T No: 298-044-3-6214001
Allotment No.: 145-62-298-00-69-11
Appropriation Symbol: 72-1111021.5
Project No: 298-0044, Regional Training II
Project Office: NE/TECH/HRST
Payment Office: Office of Financial Management
SER/FM/PAD
Agency for International Development
Washington, D.C. 20523

Attachment: a/s

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ASSURANCE OF COMPLIANCE WITH THE AGENCY FOR
INTERNATIONAL DEVELOPMENT REGULATION UNDER TITLE VI
OF THE CIVIL RIGHTS ACT OF 1964

The American University of Beirut (AUB) (hereinafter called the "Grantee")
(Name of Grantee)

HEREBY AGREES THAT it will comply with title VI of the Civil Rights Act of 1964 (P.L. 88-352) and all requirements imposed by or pursuant to the Regulation of the Agency for International Development (22 CFR Part 209, 30 FR 317) issued pursuant to that title, to the end that, in accordance with title VI of that Act and the Regulation, no person in the United States shall, on the ground of race, color, religion, sex or national origin, be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under a program or activity for which the Grantee receives Federal financial assistance from the Agency; and HEREBY GIVES ASSURANCE THAT it will immediately take any measures necessary to effectuate this agreement.

If any real property or structure thereon is provided or improved with the aid of Federal financial assistance extended to the Grantee by the Agency, this assurance shall obligate the Grantee, or in the case of any transfer of such property, any transferee, for the period during which the real property or structure is used for a purpose for which the Federal financial assistance is extended or for another purpose involving the provision of similar services or benefits. If any personal property is so provided, this assurance shall obligate the Grantee for the period during which it retains ownership or possession of the property. In all other cases, this assurance shall obligate the Grantee for the period during which the Federal financial assistance is extended to it by the Agency.

THIS ASSURANCE is given in consideration of and for the purpose of obtaining any and all Federal grants, loans, contracts, property, discounts or other Federal financial assistance extended after the date hereof to the Grantee by the Agency, including installment payments after such date on account of applications for Federal financial assistance which were approved before such date. The Grantee recognizes and agrees that such Federal financial assistance will be extended in reliance on the representations and agreements made in this assurance, and that the United States shall have the right to seek judicial enforcement of this assurance. This assurance is binding on the Grantee, its successors, transferees, and assignees, and the person or persons whose signatures appear below are authorized to sign this assurance on behalf of the Grantee.

The American University of Beirut (AUB)
(Grantee)

BY (Signature) [Handwritten Signature]

TITLE [Handwritten Title]

TYPED NAME [Handwritten Name]

DATE [Handwritten Date]

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ATTACHMENT I

Grant No: NEB-0044-G-SS-1061-00

PROJECT DESCRIPTION

A. Purpose of Grant

The purpose of this grant is to provide financial assistance to support the American University of Beirut's (AUB) efforts to become an educational service center addressing the development needs of the countries in its area by providing it with scholarship funds for undergraduate and graduate training of students from countries in the Middle East Region and surrounding areas. It is estimated that students will begin programs of study during the period August 17, 1981 through August 17, 1985. Terminal disbursement date is estimated at December 31, 1988.

B. Specific Objectives

The specific objectives of this grant are as follows:

1. To provide degree and, in some cases, non-degree training at the undergraduate and graduate levels in the fields of Agriculture, Architecture, Business Administration and Economics, Education, Engineering, Nursing, Public Administration, Public Health and other development related fields contributing to the social and economic development of the region which are approved by AID/W and the appropriate University authorities. Master's degree programs will be emphasized to the greatest possible extent. Bachelor's degree programs will be supported only from countries that have no undergraduate university or no undergraduate program in its universities in a particular area, e.g., Public Health, Nursing, etc.
2. Approximately 260 individual scholarships will be awarded for the school years 1981-82 through 1985-86: 46 in 1981-82; 65 in 1982-83; 57 in 1983-84; 50 in 1984-85; and 42 in 1985-86. A.I.D. intends to provide, subject to the availability of funds, up to \$13,789,912 of a total of \$14,820,819, which has been estimated as the amount required to cover all educational and maintenance costs for 260 scholarships, each one based on an average length of time of three years. AUB has agreed to arrange for or contribute up to \$1,030,907 to the support of the scholarships.

During the 1981-8 and 1982-83 school years, UB will be responsible for obtaining the funds to meet 10% of the direct and indirect educational costs of the scholarships. During the 1983-84 year, AUB will arrange for 15% of the direct and indirect educational costs of the scholarships. During the 1984-85 and 1985-86 school years, AUB will arrange for 20% of the direct and indirect educational costs of the scholarships.

The following is a schedule of the number of scholarships to be financed under the grant and the AID/AUB yearly funding contributions:

<u>Academic Year</u>	<u>No. of New Scholarships</u>	<u>Total Students</u>	<u>AID Financing</u>	<u>AUB Funding 3 Years</u>	<u>AUB Contributions Annualized</u>
81-82	46	46	\$1,789,912	\$89,010	\$ 25,622
82-83	65	111	3,000,000	144,625	71,151
83-84	57	168	3,000,000	218,766	114,792
84-85	50	172	3,000,000	294,250	212,252
85-86	42	149	3,000,000	284,256	262,642
86-87	-	92	-	-	206,172
87-88	-	42	-	-	108,276
			\$ 13,789,912	\$1,030,907	\$ 1,030,907

It will be the responsibility of the Grantee to balance the distribution of students between the various fields of study, graduate and undergraduate, and to keep the cost of fully funding new students within the total amount available each year.

3. Training grants will be provided to approximately 46 students, who will begin programs during the 1981-82 school year which is scheduled to open on or about October 1, 1981. Following is the estimated enrollment figures for the 1981-82 year:

<u>Country</u>	<u>Estimated No. of New Starts/Scholarships</u>
Bangladesh	5
Cyprus	5

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Djibouti	3
Jordan	5
Lebanon	5
Maldives	5
Nepal	3
Somalia	3
Sudan	5
Syria	3
Yemen	4
Total	<u>46</u>

Above are target numbers not to be exceeded in any case by more than 50%. Total number of students shall not exceed 46 from all participating countries without prior approval from A.I.D.

4. It is estimated that the grantee shall also provide short term non-degree summer programs for up to 50 students during each of the four years 1982 through 1985. These programs will include summer institutes in the field of education and an orientation program for students entering in the fall semester.

C. Implementation

1. Administration and Management

Grantee will be fully responsible for managing and implementing this training project with the sole exception of the provision of communications service being provided in emergency and special circumstances, where agreed to by the A.I.D. Representative in Beirut and the individual USAID or Embassy in the participating country. The Grantee's management and implementation responsibilities will include:

- a. Establishing and maintaining in each participating country contacts and working relationships with appropriate officials of the government and other organizations in the country responsible for manpower training and study abroad programs.

- b. Developing individual recruitment systems in each participating country. Recruiting activity will include: (A) dissemination of information concerning programs of study and curricula offerings; (B) provision of application information and forms; (C) processing of admission materials; (D) selection and testing procedures; (E) issuance of notifications of acceptance; (F) issuance of airline transportation ticket(s) to eligible students; and (G) advising appropriate participating countries' officials of each student's progress after enrollment.
- c. Upon completion of each student's academic program of study, the Grantee will arrange for students so desiring to become a member of one of the approved U.S. professional societies for a maximum period of three years. If membership is not obtainable, a three-year subscription to a professional journal of an approved society may be substituted. The Grantee also will make necessary arrangements for each departing student to ship to his/her country, books and supplies relating to student's program, which have been purchased under terms of this grant.
- d. Maintain up-to-date records on participant program accessible to A.I.D.

2. Training Program

Training which is provided by the Grantee shall be those regular academic courses and programs which the Grantee offers in its capacity as a degree granting university. The specific fields of study shall be:

- a. Agriculture: Training in this area will include basic agriculture, agricultural sciences and related subjects, with special attention to the agricultural conditions and problems prevailing in the participating countries sending students in this discipline.
- b. Business Administration: Training in business administration will include instruction in accounting; marketing; business finance; economics; commercial law; business management;

insurance and foreign trade. The program shall be designed to help satisfy the growing need in the region for entrepreneurs, business administrators and managers, accountants and auditors, and specialists in fields of business activity.

- c. Education: Training in this area will include teacher education and school administration at elementary, secondary and advanced levels.
- d. Engineering and Architecture: This program will include professional education and training in engineering and environmental design with major studies in the field of civil, electrical and mechanical engineering, architecture and urban planning.
- e. Nursing: Three programs in nursing will be offered as follows: a course leading to the degree of Bachelor of Science in Nursing; a certificate program for graduate nurses preparing for leadership positions; and a program leading to a diploma in nursing.
- f. Public Administration: This program will train potential government administrative personnel with emphasis on practical solutions to fundamental problems, basic public administration principles, public personnel administration, and public fiscal management.
- g. Public Health and Preventive Medicine: Training will be offered in public health, preventive medicine and related health sciences, with special attention to the health conditions and problems prevailing in the participating countries sending students for study in this discipline.

3. Other Training Programs

In addition to the above programs, the Grantee shall conduct:

- a. Summer institutes in the field of education emphasizing educational problems related to social and economic development in the participating countries. Three institutes of from two to six weeks will be conducted each summer. The general topics and anticipated types of students will be submitted to A.I.D. prior to conducting the institutes.

- o. The Grantee shall also conduct a summer orientation program (S.O.P.) of approximately two months duration. This program will include instruction in English and remedial academic studies for students entering in the succeeding fall semester.
- c. To help carry out purposes of this Grant, the Grantee shall offer during the regular school year a University Orientation Program (U.O.P.). This is a program of intensive English and general orientation available to both AID sponsored and general admission students. This program shall be designed to raise the level of English language capability of students enrolled in it to that level required to begin regular academic work in the program for which the respective student was selected and accepted. Entry into this program will be restricted. Only candidates who have been properly selected and who are otherwise fully qualified and acceptable to AUB in all academic respects except English will be enrolled. There is a limit of one year on the total length of time any particular student can spend in the U.O.P. or another remedial English program at AUB before entering a degree program. Further, the total of all such study cannot exceed an average of one-half year per new student in any particular year. If, for example, 40 new students are admitted in a given year, only 20 student years of U.O.P. can be funded for that group. Each student can attend for a half year or 20 can attend for a year each. However, none can attend for more than one year.

4. Number of Students Expected to Pursue Programs

As set forth in B.2., this grant will provide funding to support programs for approximately 260 students. The following shows an approximate yearly breakdown of new starts:

1981-82	-	46
1982-83	-	65
1983-84	-	57
1984-85	-	50
1985-86	-	42

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On or before December 1 of each year, the Grantee shall submit to AID/W its plans for allocating the number of yearly training grants to be awarded for the next school year beginning October 1. The recommendations will include the number planned for each participating country.

The Grantee is expected to make recommendations regarding additional "participating countries" to be considered for inclusion in the grant.

5. Selection of Students

Students financed under this grant shall be nominated by the governments of the participating countries and/or independent selection committees established with the approval of the participating country. It is understood that Grantee officials are responsible for establishing contacts in each country with the appropriate officials and mutually establishing a selection system for identifying candidates for training. The Grantee will decide which candidates are qualified to enter AUB and at what level those entering will be placed. It is expected that the best qualified applicants will be selected for training and that the Grantee will strive to obtain an equitable representation from the participating countries. The Grantee will include among its selection criteria pre-university and university preparation, scholastic achievement, field of study desired, English language competence and the educational resources available at AUB. Fields of study will be limited to those of direct developmental benefit to the participating country. Undergraduate students will be selected only from countries that have no undergraduate university or no undergraduate program in its universities in a particular field. Each student admitted for training will be afforded the opportunity to complete either the bachelor's degree or the master's degree program, provided he/she meets all AUB standards. No successive degree or non-degree program will be financed for any student under the terms of this grant.

The Grantee, through its contacts with nominating officials in each participating country, will make certain that a representative number of women candidates will be nominated and selected for scholarships.

As part of the selection process, the Grantee will arrange and carry out an agreed upon schedule with participating country officials. Such schedule will encompass an annual selection system, which will include visits by AUB personnel to administer appropriate English and/or other entrance examinations, as may be required. The Grantee also, at least once a year, or more often if deemed desirable, will send a representative(s) familiar with the grant and with the programs offered by the university to each participating country. The purpose of such visits will be to discuss current and future training prospects under this grant and to familiarize participating country officials with the full range of training available under this grant. If the objective of such visits can be better accomplished through occasional visits to the AUB Campus by an official of a participating country, such travel is authorized for reimbursement from grant funds.

6. Counseling, Guidance and Tutoring

The Grantee shall at all times maintain a competent counseling staff adequate to carry out an appropriate counseling program for students. Since most of the students financed under this grant come from countries other than Lebanon, many of which are non-Arab, they may have special needs for guidance beyond services routinely available to all students. This grant finances 75% of the cost of a full time counselor who will be assigned to work with students receiving scholarships under this grant. Tutoring services will also be provided, as appropriate, but within funding limits set forth in E.l.e.

7. Extending Period of Training and Changes in Fields of Study

Recognizing that most graduate level students enrolled under this grant are on study leaves of specific duration and undergraduates are likewise expected by their sponsoring governments to finish their programs in a specific time, the Grantee shall, in all cases where extensions for some reason become necessary, request such an extension from the participating country in writing in a timely manner. Extensions require participating country approval.

8. Termination of Students

Termination of students for academic reasons shall be

in accordance with the rules, regulations, and procedures applicable to all students at the University. The participating country shall be notified in writing of such termination giving background and details of the case.

9. Textbooks and Supplies

The Grantee shall furnish each student with those textbooks, supplies and where appropriate, special tutoring, needed to complete his training program.

If a student is enrolled in a program where the use of small electronic calculators is required, the Grantee may provide such calculators for students upon the written certification of that student's advisor. Such calculators are to be of American manufacturer; the basic cost of each calculator shall not exceed \$75, unless approved in writing by the Grant Officer.

10. Health Insurance Program

The Grantee shall enroll each sponsored student in its health insurance program. Rates charged shall be those applicable to regular non-sponsored students. Where a student needs medical treatment for an illness or injury not covered by HIP the Grantee should take the position that the cost of such treatment is the responsibility of the individual or his participating country. If after investigation the Grantee determines in writing that it is not reasonable for either of these parties to be charged for the treatment, then the Grantee may charge the cost to the grant in an amount not to exceed \$5,000 for any single illness or injury. In all cases such treatment done outside the terms of HIP must be judged by the Grantee's medical authorities to be non-cosmetic in nature and essential to allow the student to conduct his studies.

11. Payment of Maintenance Allowance

The Grantee shall pay each student a monthly sum in local currency which is to cover his room, board and incidental expenses. Lebanese students identified as coming from Beirut shall receive a proportionately smaller amount. Changes in monthly rates shall be at the recommendation of the Grantee, with the approval of the Grant Officer. Payments shall be made as close to the first of each month as practicable and shall be based on a Bursary Office prepared list of students regularly attending class.

12. Payment of International Travel Costs

In those cases where the cost of international travel, including incidental cost enroute, cannot be paid by the student, his/her participating government or other sponsor, the Grantee shall be permitted to use grant funds to pay one round-trip airline fare utilizing economy class, and U.S. carriers when available, from student's home country capital city to Beirut and return. The Grantee is responsible for purchasing such transportation and making necessary arrangements for students to secure the tickets in their home countries in order to allow them to arrive in Beirut to register for classes in a timely manner. In cases where no summer program is available for a student, the Grantee may pay for round trip transportation to the student's home country during the summer, up to but not to exceed, the cost of maintenance payments due to the student during the same summer period.

13. Shipment of Materials

The Grantee shall, upon completion of students' training programs, ship to their home countries books and other printed graphic technical material related to their training programs. Grant funds shall be utilized for this purpose. Cost for shipment of such materials shall not exceed \$120 without prior approval of the Grant Officer.

14. Thesis - Only Graduate Students

For those graduate level students who in order to complete the writing of their theses remain at AUB during all or part of a semester or summer session after completing all of their course requirements, the Grantee shall register those students at the applicable rate for non-sponsored thesis-only students. The Grantee shall also enroll those students in HIP and pay their regular monthly maintenance allowance.

D. Reporting Requirements

1. Enrollment Reports

Within four weeks of the final registration date for each regular semester and the summer session, the Grantee will furnish to AID/W a report of all students enrolled for the applicable period under the terms of this grant. Such reports shall

contain enrollment figures in tabular form by country and field of study. These reports shall also contain lists of those students by country giving their names, sex, class and major, starting date of training and expected completion date. Such reports shall constitute the official enrollment figures of record for the purposes of this grant.

2. Annual Report

The Grantee shall, not later than October 1 of each year, submit an overall report on the operation of this grant. This annual report shall include (a) general information about the University's activities and accomplishments during the preceding school year; (b) progress and plans relating to the administration and management of the grant program; (c) general evaluation findings on the operation of the program; (d) evaluation of the A.I.D. program by departments and subject matter areas; (e) statistical data including number of A.I.D. students enrolled at AUB by country and field of study since inception of program, A.I.D. student enrollment along with the percentage of total student body, and total enrollment of A.I.D. students by programs along with the total enrollment figures of total student body and list of students giving name and country who received degrees during the school year with major field of study and kind of degree conferred; and (f) an analysis of the grant program, its utility and its strengths and weaknesses with particular emphasis on suggestions/recommendations for improvement.

3. Summer Institutes in the field of Education

In relation to the short-term non-degree institutes given during the summer session, the general topics and anticipated types of participants will be submitted to AID/W for review and comment prior to the conduct of the institutes.

4. Grade Reports

The Grantee shall furnish, within a reasonable time after the completion of each term, at least two copies of each student's routine grade reports to participating country officials. These procedures are to be worked out and agreed upon during visits of AUB officials to the participating countries.

5. Financial

- (a) On or before October 1 of each year, a detailed budget estimate of all program costs for that school year, beginning in October, shall be submitted to AID/W. The budget shall include a projection of the total costs of education for each student admitted.
- (b) Financial Status Report, on SF-269, quarterly shall also be submitted to: AID/W, Office of Financial Management, Washington, D.C. 20523.

In addition to the above, the Grantee shall report any significant developments to the Grant Officer, as they become evident.

E. Fees

- 1. The following shall be deemed to be fees payable or reimbursable by A.I.D. in United States dollars.

- a. Direct Fees

- (1) Basis of Payment

- Direct fees of a student shall be paid in lieu of direct costs for training programs under this grant in the regularly established courses of the Grantee. Such fees as set forth in Schedule I shall be payable at the beginning of each semester or summer session in an amount computed according to the total enrollment of students carrying a full course load as defined by the Grantee in each program. If the University officially closes, or suspends classes for the balance of an interrupted semester, if such period of interruption is greater than (5) five weeks, A.I.D. shall be refunded a pro rata amount for all students whose schooling has been interrupted.

- (2) Student Withdrawal

- A.I.D. shall not be billed for students who have registered but do not attend classes and withdraw from the University

for any reason whatsoever before the last day of late registration. A.I.D. shall be billed for students who withdraw for any reason after the last date of late registration except when the Grantee fails to notify A.I.D. in due time of any existing conditions which prevent the registration of a student.

b. Indirect Fees

Notwithstanding the provisions of Standard Provision 5A Negotiated Overhead Rates - Predetermined, indirect fees for each student shall be paid in lieu of indirect costs related to training programs under this grant in the regularly established courses of the Grantee. Such fees as set forth in Schedule I shall be payable at the beginning of each semester or summer session in the amount of the total student enrollment. Pro rata refunds shall be required under the same circumstances as defined in subparagraph a, (1) above.

c. Summer Session

Fees for summer session participants enrolled in Business Administration, Education, and Public Administration and Freshman in pre-Agriculture, pre-English, pre-Public Health and pre-Nursing shall be paid at the rate of 25% of the direct fee plus 25% of the indirect fee as established per school year for Arts and Sciences in Schedule I for the school year in which the summer session is attended. Such rates shall be payable for the number of students actually enrolled in such summer session.

d. Institutes, Workshops, and Orientation

Fees for students enrolled in summer institutes, summer workshops orientation programs shall be paid at the rates derived as follows:

1. Institutes and Workshops

33 1/3% of the direct fee established for Arts and Sciences for the period

beginning October 1 of each year in which the Institutes and/or Workshops are conducted plus 33 1/3% of the indirect fee established for the same period. Such rates shall be payable according to the number of students actually enrolled in the Institutes and Workshops.

2. Summer Orientation

25% of the direct fee established for Arts and Sciences, for the period beginning October 1 of each year in which the orientation program is conducted, plus 25% of the indirect fee established for the same period. Such fees shall be payable in an amount computed according to the total enrollment of students in the Summer Orientation Program.

e. Textbooks, Supplies, Tutoring and Health Insurance

The Grantee shall be reimbursed for the costs of textbooks and supplies for each student as required by his training program. The Grantee shall also be reimbursed for the cost of special tutoring provided for a student so designated by the Grantee with the understanding that the cost per student not be in excess of \$200 per academic year. The Grantee shall provide health insurance for regularly enrolled or program financed students under its regular Hospitalization Insurance Plan and will be reimbursed for the costs of such insurance at the same premium rates charged by the Grantee to all other students covered by its regular Hospitalization Insurance Plan.

f. Administration and Management Costs

Expenditures made in performing the administrative and managerial services specified in Section C-1 shall be reimbursed quarterly on the basis of actual cost incurred. Expenditures shall be limited to the total approved budget for "Management and Operational Budget for A.I.D. Bursary Office."

g. Establishment and Adjustment of Fees

The direct and indirect fees authorized in this section above shall be based on an analysis and evaluation by AID/W of audit reports submitted by the Grantee's Certified Public Accountants, covering AUB operations during preceding fiscal periods, together with budgets prepared by the Grantee for each fiscal year, representing Grantee's estimated and/or actual costs, both direct and indirect, attributable to the training of students under this Grant.

On or before October 1 of each year such fees shall be fixed in the ensuing year. Having thus been established, such fees shall not be subject to retroactive renegotiation. However, it is understood and agreed that in fixing fees prospectively the parties hereto shall reflect any excess payments or deficits resulting from payments by A.I.D. of any previously established fixed fees.

When fixed direct and indirect fees for each program have been established for each academic year, such fees shall be set forth in Illustrative Schedule I.

Schedule IA. Direct Fees for 1980-81 Academic Year*

Direct fees per participant have been established as follows, which fees shall be fixed for the period October 1, 1980, through September 30, 1981.

1. Agriculture

\$1,914.80 per semester and \$957.40 per summer session, not to exceed a total of \$4,787 per school year.

2. Business Administration, Public Administration and Education

\$1,023.50 per semester; not to exceed a total of \$2,047 per school year.

3. Engineering and Architecture

\$699.20 per semester and \$349.60 per summer session, not to exceed a total of \$1,748 per school year.

4. Public Health

\$1,457.60 per semester and \$728.80 per summer session, not to exceed a total of \$3,644 per school year. This fee is for training only in the School of Public Health. If training is requested in fields of "related health services" conducted by faculty members and in facilities outside the School of Public Health, a separate fee will be negotiated.

5. Nursinga. Graduate Program

\$1,114.40 per semester and \$557.20 per summer session, not to exceed a total of \$2,786 per school year.

b. Four Year Degree Program

Nursing I - \$1,114.40 per semester and \$557.20 per summer session, not to exceed a total of \$2,786 per school year.

Nursing II and III - \$1,114.40 per semester and \$557.20 per summer session, not to exceed a total of \$2,786 per school year.

Nursing IV - \$1,114.50 per semester, not to exceed \$2,229 per school year.

* This schedule is attached for illustrative purposes. As indicated in the program description, the fees for each academic year will be submitted prior to October 1 of the pertinent academic year, i.e., the direct and indirect fees for the 1981-82 school year will be submitted prior to October 1, 1981.

Schedule I - Cont'd.c. Diploma Program

\$1,114.40 per semester and \$557.20 per summer session, not to exceed a total of \$2,786 per school year.

6. Pre-Agriculture, Pre-Engineering, Pre-Nursing and Pre-Public Health

\$1,023.50 per semester, not to exceed a total of \$2,047 per school year.

7. Secondary Teachers' Institute

\$682 per regular session.

8. School Administrator's Workshop and Colloquium

\$682 per regular session.

9. Colloquium on University Education and Administration

\$341 per regular session.

10. Summer Orientation Program

\$512 per regular session.

11. Regular Summer Session

\$512 per regular summer session.

It is understood that an academic year is composed of the following:

- a. For Agriculture, Engineering, Architecture, Public Health, and Nursing Programs - two semesters plus one summer session.
- b. For Business Administration, Education and Public Administration Programs - two semesters.

B. Indirect Fees for 1980-81 Academic Year

Indirect fees per participant for the period October 1, 1980 through September 30, 1981, have been established and fixed at \$1,963 per school year, for all programs except Secondary Teachers' Institute, and School Administrators' Workshop and Colloquium, which fee is fixed at \$654 per school year for each such regular session; for Summer Orientation Program and Regular Summer Session which fee is fixed at \$491 per school year for each such regular session; and for Colloquium on University Education and Administration, which fee is fixed at \$327 per school year for each regular session.

F. Budget

The funds provided herein shall be used to finance the following items:

Management and Administration Budget for the period 8/17/81 - 9/30/82

a.	Personnel Budget	\$ 97,030*
b.	Travel for Officials	39,100
c.	Equipment	1,150
d.	Supplies	2,875
e.	Communications	11,500
f.	Local Travel	1,725
	Total:	\$ 153,380

The remaining budget, \$1,636,532, in partial support of 46 scholarships, estimated to commence on October 1, 1981, is further defined on Page 21, Schedule II.

* The grantee maintains a Bursary Office responsible for all students funded by outside funds, public or private. Within the Bursary Office it is estimated that this grant will support:

60% of cost of the Bursary Office Director

75% of cost of a counselor

75% of cost of an accounting manager

75% of cost of two (2) office assistants

75% of cost of a senior clerk

75% of cost of a secretary/typist, and
Miscellaneous casual hires during peak periods.

G. Evaluation Arrangements

The attempt to trace and keep track of graduates will continue through two mechanisms, the formal government contacts and emerging "alumni" associations in participating countries. AUB is working to establish these kinds of associations in the participating countries. When fully developed, they will provide a mechanism to trace, contact and evaluate the contribution of graduates.

A second evaluative aspect is that of AUB's management of the grant. This will be carried out by the AID/W project manager through periodic visits to the AUB campus and to participating countries.

H. Special Provisions

1. The following provision entitled "Close Out" is made a part hereof:
 - a. Upon completion of this grant the Grantee shall:
 - (1) Immediately refund any balance of unobligated (unencumbered) funds, that have been advanced or paid by A.I.D. that are not authorized by agreement with A.I.D. to be retained by the Grantee, in accordance with Standard Provision 3.
 - (2) Submit, within 90 calendar days after the completion of the grant period, all financial, performance and other reports required as a condition of this grant. An extension to the 90 day limit may be authorized by the Grant Officer.)
 - (3) Account for any property supplied by A.I.D. or acquired with Federal funds in accordance with Standard Provision 12.
 - b. In the event a final audit has not been performed prior to the close-out of this grant, A.I.D. shall retain the right to recover an appropriate amount after fully considering the recommendations on disallowed costs resulting from the final audit; in accordance with Standard Provision 2.
2. The following paragraph d, to be added to Standard Provision 14, "Termination," is made a part hereof:

- "d) Suspension: Termination for Changed Circumstances. If at any time
- 1) an event occurs that A.I.D. determines to be an extraordinary situation that makes it improbable either that the purpose of the grant will be attained or that the Grantee will be able to perform its obligations under the grant agreement, or
 - ii) any disbursement by A.I.D. would be in violation of legislation governing A.I.D., then A.I.D. may following notice to the Grantee, suspend the grant agreement and prohibit the Grantee from incurring additional obligations chargeable to the grant other than necessary and proper costs the Grantee cannot reasonably avoid during the period of suspension. If the situation causing the suspension continues to pertain for 60 days or more, then A.I.D. may terminate the grant agreement on written notice to the Grantee and cancel that portion of the grant which has not been disbursed or irrevocably committed to third parties. Financial settlement of the grant shall be governed by the termination procedures specified in clause (c) above."
3. Delete the following Standard Provisions as not applicable: 5B, 7B and C, and 12B and C.
 4. In Standard Provision 20, Regulations Governing Employees Outside the United States, delete "(This provision is applicable only to the Grantee's U.S. and third country national employees)" and in lieu thereof insert "(This provision is applicable only to the Grantee's U.S. and third country national employees specifically assigned to work under this grant, who receive direct salaries paid, in whole or in part, from funds made available by this grant; it is not applicable to the Grantee's cooperating country national employees.)"
 5. The Grantee is authorized up to a maximum of \$7,000 in pre-grant expenditures retroactive from April 1, 1981 through August 17, 1981 for costs incidental to the recruitment of students under the Grant.

Composite Budget for 260 Scholarship Students
 Grant No. NEB-0044-G-SS-1061-00
 Project No. 298-0044

(Schedule II)

Academic Year	Allocation of AID Funds				AUB Contribution for New Scholarships	Total Amount Available for New Scholarship
	Amount Provided By AID	Administration and Management	Non-Degree Summer Programs	Available for New Scholarships		
	\$	\$	\$	\$	\$	\$
1981-82	1,789,912	153,380	- 0 -	1,636,532	89,010	1,725,542
82-83	3,000,000	176,390	153,589	2,670,021	144,625	2,814,646
83-84	3,000,000	202,850	171,101	2,626,049	218,766	2,844,815
84-85	3,000,000	233,275	196,861	2,569,864	294,250	2,864,114
85-86	3,000,000	268,266	218,987	2,512,747	284,256	2,797,003
	<u>13,789,912</u>	<u>1,034,161</u>	<u>740,538</u>	<u>12,015,213</u>	<u>1,030,907</u>	<u>13,046,120</u>

Per Student Costs

Academic Year	Average Annual Full Cost	Full Cost of 3 yrs Study	Total Direct/ Ind. Fees 3 yrs. (51.28%)	AUB Share		Annual Direct/ Indirect Fees Funded over 7 yrs. (51.28%)	Annual AUB share Dir./Ind. Fees/Student		
				Direct/Indirect Fees (3 yrs.)	%		\$	\$ 10%	15%
	\$	\$	\$			\$			
1981-82	10,866*	37,732	19,349	(10)	1,935	5,572	557		
82-83	12,496	43,391	22,251	(10)	2,225	6,408	641		
83-84	14,370	49,899	25,588	(15)	3,838	7,369	737	1,105	
84-85	16,525	57,384	29,427	(20)	5,885	8,474	847	1,271	1,695
85-86	19,004	65,992	33,841	(20)	6,768	9,745		1,462	1,949
86-87	21,855					11,207			2,241
87-88	25,133					12,888			2,578

Scholarships to be Funded

Academic Year	Number of New Scholarships	Cumulative Enrollment	Costs Shared by AUB	
			Annual AUB Contribution for New Scholarships - Funded over 5 yrs.	Annual AUB Contribution for New Scholarships - Funded over 7 yrs
			\$	\$
1981-82	46	46	89,010	25,622
82-83	65	111	144,625	71,151
83-84	57	168	218,766	144,792
84-85	50	172	294,250	212,252
85-86	42	149	284,256	262,642
86-87		92		206,172
87-88		42		108,276
	<u>260</u>		<u>1,030,907</u>	<u>1,030,907</u>

1980-81 Base Year Figure: \$9,449.

August 17, 1981
 FR:wnh

[Schedule II]