

PD-AAJ-429

ISN 930

931-1302/15
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CLASSIFICATION
PROJECT EVALUATION SUMMARY (PES) - PART I

Report Symbol U-447

1. PROJECT TITLE Small Farmer Technology and Marketing Analysis for Rural Development (311d - No. Carcinoma A+T)			2. PROJECT NUMBER 931-1302	3. MISSION/AID/W OFFICE S&T/AGR/EPP
5. KEY PROJECT IMPLEMENTATION DATES			4. EVALUATION NUMBER (Enter the number maintained by the reporting unit e.g., Country or AID/W Administrative Code, Fiscal Year, Serial No. beginning with No. 1 each FY) <u>22-10</u> Management Review <u>3/17/82</u> <input type="checkbox"/> REGULAR EVALUATION <input type="checkbox"/> SPECIAL EVALUATION	
A. First PRO-AG or Equivalent FY <u>77</u>	B. Final Obligation Expected FY <u>77</u>	C. Final Input Delivery FY <u>82</u>	6. ESTIMATED PROJECT FUNDING A. Total \$ <u>750</u> B. U.S. \$ <u>750</u>	
			7. PERIOD COVERED BY EVALUATION From (month/yr.) <u>January, 1981</u> To (month/yr.) <u>December, 1981</u> Date of Evaluation Review <u>January 15, 1982</u>	

B. ACTION DECISIONS APPROVED BY MISSION OR AID/W OFFICE DIRECTOR

A. List decisions and/or unresolved issues; cite those items needing further study. (NOTE: Mission decisions which anticipate AID/W or regional office action should specify type of document, e.g., airgram, SPAR, PIO, which will present detailed request.)	B. NAME OF OFFICER RESPONSIBLE FOR ACTION	C. DATE ACTION TO BE COMPLETED
1. Maintain continuity in professional staff over project and ensure their continued participation after project.	Mahatta	September, 1981
2. Increase efforts at interdepartmental cooperation in development programs.	Mahatta	Continuous
3. Improve access to development library.	Mahatta	June, 1982
4. Complete analysis of Phase I farm management study in central Tanzania, and initiate Phase II.	Mahatta	June, 1982
5. Keep N.C.A.&T.S.U. grant officer advised of upcoming projects.	Appleby	Continuous
6. If the above items have not been accomplished by May 1982 and it appears that additional time is required to complete the scope of work, that the project manager will prepare a PIO/T for an unfunded extension for 12 months.	Appleby	June, 1982

9. INVENTORY OF DOCUMENTS TO BE REVISED PER ABOVE DECISIONS

<input type="checkbox"/> Project Paper	<input type="checkbox"/> Implementation Plan e.g., CPI Network	<input type="checkbox"/> Other (Specify) _____
<input type="checkbox"/> Financial Plan	<input type="checkbox"/> PIO/T	_____
<input type="checkbox"/> Logical Framework	<input type="checkbox"/> PIO/C	<input type="checkbox"/> Other (Specify) _____
<input type="checkbox"/> Project Agreement	<input type="checkbox"/> PIO/P	_____

10. ALTERNATIVE DECISIONS ON FUTURE OF PROJECT

A. Continue Project Without Change

B. Change Project Design and/or Change Implementation Plan

C. Discontinue Project

11. PROJECT OFFICER AND HOST COUNTRY OR OTHER RANKING PARTICIPANTS AS APPROPRIATE (Names and Titles)

Gordon Appleby, S&T/AGR/EPP, Project Manager GA

Clearances:

S&T/AGR/EPP, Richard Suttor YES

S&T/AGR, Mary Mozynski MEM 3/16/82

S&T/PO, Arthur Silver
F. CAMPBELL

12. Mission/AID/W Office Director Approval

Signature _____

Typed Name Donald Fiester

Date 3/2/82

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PROJECT EVALUATION SUMMARY (PES) - PART II

13. SUMMARY

The purpose of this strengthening grant to North Carolina Agricultural and Technological State University (NCA&TSU) is to develop "institutional response capabilities" for international development needs. This aim entails building a cadre of faculty with international experience, developing courses with an international component, and establishing linkages with other development institutions. NCA&TSU has made notable gains in these areas, which will greatly benefit the school and the international development community, in large part because the program is based in an academic department, the Department of Agricultural Economics, which already has a permanent faculty.

14. Evaluation Methodology

This annual management review was conducted by the project officer on the basis of project documents, including an annual report from NCA&TSU (attached) and conversations with the 211(d) staff at NCA&TSU.

15. EXTERNAL FACTORS

Much of the administration at NCA&TSU changed in the last year. The new administrators have yet to indicate their strong commitment to an international development program. (See attached report.)

16. INPUTS

There are no problems with the provision of inputs NCA&TSU has, however, used its inputs more slowly than originally anticipated.

17. OUTPUTS

NCA&TSU has now instituted a M.S. program in agricultural economics, with an international component. Its faculty have conducted several studies abroad, most notably the continuing farm management study in central Tanzania. The school has developed a small development library, and has held several conferences on international development. NCA&TSU faculty, however, have not been offered as many consultative opportunities as might be desired. To help remedy this situation, a NCA&TSU faculty member is presently on the ST/AGR staff with an IPA appointment.

18. PURPOSE

See Section 13

19. GOAL

See Section 13

20. BENEFICIARIES

See Section 15

PES PART II (continued)

21. UNPLANNED EFFECTS

None

22. LESSONS LEARNED

See Section 13

23. SPECIAL COMMENTS

Attachment: Annual Report from NCA&TSU on Project Activities.

North Carolina A&T State University

The 211(d) grant to North Carolina A&T State University "Small Farmer Technology and Marketing Analysis for Rural Development" aims to increase institutional capacity to participate in and contribute to international development activities. This aim is to be accomplished by carrying out domestic and foreign research activities, supporting education and training programs for faculty and students, building information capacity, providing advisory and consultation services, and developing domestic and foreign linkages.

The University is making significant progress toward increasing its institutional capability. Faculty members participated in workshops and seminars, designed and taught new courses, and conducted field research. Although the grant is located in the Department of Agricultural Economics and Rural Sociology, faculty and students, from other disciplines are involved in 211(d) activities. Moreover, activities of the Strengthening Grant are coordinated with the 211(d) grant in order to avoid unnecessary duplication.

NCATSU still have to address the permanent tenure problem. Although one faculty member returned to the University on a tenure track position, other faculty members supported by the grant remain on "soft money". It is extremely important that more "hard" positions be made available to the Department, so that expertise developed under this project not be lost when the grant terminates. Faculty participation on design and evaluation teams have yet to occur with desired frequency. It is highly desirable that participation on such teams occur during the final year of the grant.

NCATSU underwent several changes in administrative personnel during the 1980-81 academic year. The positions of Chancellor, Vice Chancellor of Academic Affairs, and Vice Chancellor of Fiscal Affairs became open by virtue of retirements. An interim Chancellor was appointed and the Vice Chancellors both served until the end of the academic year. All positions have now been filled. It is important that the new Administration give its commitment to international activities. This commitment should be in the form of resources (including permanent positions) and procedures to allow faculty to participate on short-term assignments during the academic year.

Each of the component parts of the grant will be highlighted below.

1. Education: The MS degree in Agricultural Economics is now firmly established. Its first two students completed their requirements this year; both are now in Ph.D programs, one at Cornell and one at Iowa State. Twenty five students are enrolled in the graduate program, six of whom are currently supported by the Grant (four U.S. and two foreign students.)

The 211(d) Grant funded participation in professional meetings, conferences, seminars, and a symposium. Conferences attended included International Conference on US Asia Economic Relations, International Food Policy Conference, Appalachian Studies Conference Project Design and Evaluation Seminar as well as AAEA, Sociological Association and Southern Association for Agricultural Economist annual meeting. Certainly the experiences gained from these conferences add to their capability. A schedule of the seminars is attached.

A symposium was held on Small Farm Food Production Systems and Nutrition in Rural Development. It featured discussions and workshops on major policy issues bearing on small farms, including the role of small farms in world food production, the conflict between rural and urban interests over land use, national agricultural programs and USDA efforts to help small farmers in the U.S.

2. Research: Several studies were completed during the year. These included "Career Aspirations of Brazilian Students," "Structural Changes in the US Hog Industry," and "a Village Profile of Farmers in the Central Zone of Tanzania".

The Tanzania study is the first of two phases of research supported by the 211(d) grant and USAID/Tanzania. This research will provide baseline data to assist in evaluation of a Rice Demonstration Project in Tanzania's Bahi valley.

A joint small-farm project between NC State University and NC A&T is being supported by the Grant. This project covers three counties in North Carolina, and arrangements are being made to extend the study in Peru. The project examines three alternative modes of reaching small farmers. The issues addressed include how to better understand the problems of the small farmer and how to better present suitable technology for adoption.

3. Information: A&T has now purchased over 800 books, seven journals and five cassette programs for its library. These publications are available for its faculty and students, however, there is very limited evening and weekend accessibility. There still exists a need to have better collaboration with the main library and other satellite libraries on acquisitions and joint cataloging. The development library would then benefit from reduced duplication, more appropriate holdings, and improved accessibility for all students.

4. Linkages: The Department continues to involve many departments in its activities. These is direct participation by faculty from Economics, Agricultural Extension, and other disciplines in research, seminars, and workshops. There is direct contact with other 1890 institutions, as well as 1862's. The cooperation with N.C. State at Raleigh in the Small Farm Project is one example of the strengthening of linkages.

Internationally, linkages were strengthened with the Economics Research Bureau (ERB) of the University of Dar es Salaam, Tanzania. In May and June, two of the ERB faculty visited the NCATSU campus to assist in drafting the Village Profile Study. Further cooperation is planned for the second phase of the Farm Management Study in Tanzania.

5. Advisory and Consultation: This is another area that has fallen short in the project. There was no participation on any Project Design or Evaluation team during the year. (One suggestion made for the possibility on a marketing project design team, did not materialize.) The University successfully negotiated an one-year IPA agreement with the S&T bureau. Certainly more effort will have to be made to achieve maximum utilization of faculty of NC A&T.