

CLASSIFICATION
PROJECT EVALUATION SUMMARY (PES) - PART I

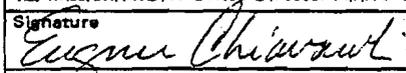
Report Symbol U-447

1. PROJECT TITLE Support to Regional Organizations - Ecomic Community of the Great Lakes Countries			2. PROJECT NUMBER 698-0413.2	3. MISSION/AID/W OFFICE AA0/Rwanda
5. KEY PROJECT IMPLEMENTATION DATES A. First PRO-AG or Equivalent FY <u>79</u> B. Final Obligation Expected FY <u>84</u> C. Final Input Delivery FY <u>84</u>			4. EVALUATION NUMBER (Enter the number maintained by the reporting unit e.g., Country or AID/W Administrative Code, Fiscal Year, Serial No. beginning with No. 1 each FY) <input type="checkbox"/> REGULAR EVALUATION <input type="checkbox"/> SPECIAL EVALUATION	
6. ESTIMATED PROJECT FUNDING A. Total \$ <u>1,250,000</u> B. U.S. \$ <u>1,000,000</u>			7. PERIOD COVERED BY EVALUATION From (month/yr.) <u>July 1979</u> To (month/yr.) <u>November 1980</u> Date of Evaluation Review <u>December 13, 1980</u>	

B. ACTION DECISIONS APPROVED BY MISSION OR AID/W OFFICE DIRECTOR

A. List decisions and/or unresolved issues; cite those items needing further study. (NOTE: Mission decisions which anticipate AID/W or regional office action should specify type of document, e.g., airgram, SPAR, PIO, which will present detailed request.)	B. NAME OF OFFICER RESPONSIBLE FOR ACTION	C. DATE ACTION TO BE COMPLETED
Recruitment of long-term technicians. Mission to revise PIO/T when new TOR for demographer received from CEPGL. AID/W, AFR/RA to continue recruiting for both long-term technicians.		

9. INVENTORY OF DOCUMENTS TO BE REVISED PER ABOVE DECISIONS <table style="width: 100%;"> <tr> <td><input type="checkbox"/> Project Paper</td> <td><input type="checkbox"/> Implementation Plan e.g., CPI Network</td> <td><input type="checkbox"/> Other (Specify) _____</td> </tr> <tr> <td><input type="checkbox"/> Financial Plan</td> <td><input checked="" type="checkbox"/> PIO/T</td> <td>_____</td> </tr> <tr> <td><input type="checkbox"/> Logical Framework</td> <td><input type="checkbox"/> PIO/C</td> <td><input type="checkbox"/> Other (Specify) _____</td> </tr> <tr> <td><input type="checkbox"/> Project Agreement</td> <td><input type="checkbox"/> PIO/P</td> <td>_____</td> </tr> </table>	<input type="checkbox"/> Project Paper	<input type="checkbox"/> Implementation Plan e.g., CPI Network	<input type="checkbox"/> Other (Specify) _____	<input type="checkbox"/> Financial Plan	<input checked="" type="checkbox"/> PIO/T	_____	<input type="checkbox"/> Logical Framework	<input type="checkbox"/> PIO/C	<input type="checkbox"/> Other (Specify) _____	<input type="checkbox"/> Project Agreement	<input type="checkbox"/> PIO/P	_____	10. ALTERNATIVE DECISIONS ON FUTURE OF PROJECT A. <input checked="" type="checkbox"/> Continue Project Without Change B. <input type="checkbox"/> Change Project Design and/or <input type="checkbox"/> Change Implementation Plan C. <input type="checkbox"/> Discontinue Project
<input type="checkbox"/> Project Paper	<input type="checkbox"/> Implementation Plan e.g., CPI Network	<input type="checkbox"/> Other (Specify) _____											
<input type="checkbox"/> Financial Plan	<input checked="" type="checkbox"/> PIO/T	_____											
<input type="checkbox"/> Logical Framework	<input type="checkbox"/> PIO/C	<input type="checkbox"/> Other (Specify) _____											
<input type="checkbox"/> Project Agreement	<input type="checkbox"/> PIO/P	_____											

11. PROJECT OFFICER AND HOST COUNTRY OR OTHER RANKING PARTICIPANTS AS APPROPRIATE (Names and Titles) CEPGL Staff (see attached list) Eugene R. Chiavaroli, AA0/Rwanda Dennis Conroy, Director, AFR/RA, AID/W	12. Mission/AID/W Office Director Approval Signature  Typed Name _____ Date <u>January 6, 1981</u>
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PROJECT EVALUATION SUMMARY

PART II

13. Summary

Two short-term (3 months) experts have been provided in agro-industrial development and demographic/population planning. Reports have been received and distributed by CEPGL to three member countries for comment. CEPGL was not completely satisfied with calibre of reports. On the other hand, CEPGL did not provide regular guidance to the experts and failed to provide a counterpart to work with the agro-industrial expert.

Training in the U.S. is underway for a demographer and has been requested for a statistician. Training is operating a documentation center, and for several observation programs, is under discussion.

AID has procured the two vehicles and delivered them to CEPGL. A typewriter and miscellaneous commodities have been procured and a bilingual secretary hired using Grant funds. Reimbursement procedures for other costs have worked satisfactorily.

Recruitment of two long-term technicians (24 months) by AID/W has not proceeded expeditiously. An advertisement has been sent to the Commerce Business Daily and proposals are expected in December. An attempt will be made to locate persons for employment under a host institution contract.

In summary, assistance has proceeded in the substantive areas planned, but there have been delays in providing the short-term personnel and in recruiting long-term experts.

14. Evaluation Methodology

The primary reason for the evaluation was to measure project progress after 1½ years and to reconfirm the policy directions which CEPGL desires for U.S. assistance. The methods used were an in-depth interview with CEPGL staff (see list attached) on December 13, 1980, and a review of project files.

15. External Factors

CEPGL policies and objectives are guided by an annual meeting of the Chiefs of State of Rwanda, Burundi and Zaire and by frequent meetings of the Ministries of Plan, Agriculture and other technical ministries. Discussions with CEPGL staff revealed no major changes in the project setting, socio-economic conditions or CEPGL priorities. A request may be forthcoming for assistance in the area of agronomic research which will probably require a grant amendment. This is within the overall goal and purpose of the agreement since it will presumably involve a regional action program which will contribute to social and economic development of the area.

16. Inputs

There was a delay in providing short-term experts and recruitment of long-term experts is taking longer than expected. Some of the delay was caused by CEPGL taking sometime to finalize terms of reference and there are delays in communications due to the isolation of Gisenyi. AID is currently waiting for clarification from CEPGL of the duties of the long-term demographer/population expert. AID is proceeding with recruitment, but this may cause a delay in placement if the terms of service are not determined soon.

CEPGL has provided a training plan which has been approved and one person is in training in the U.S. Another PIO/P has been submitted. No special short-term consultants have been requested nor has assistance been requested for feasibility studies -- but these have not affected project performance and will probably be requested in the next year or so.

17. Outputs

Initial progress has been made on output targets Nos. 1, 3, 4 by the report by Ann S. McCook on Population and Nutrition in Burundi, Rwanda and Zaire, submitted in July 1980. Data accumulation will be continued by the long-term expert.

The report of George Kawata, in July 1980, entitled Medium Term Plan for Agro-industrial Development 1981-85 identified four possible investments in agro-industrial development (output No.6).

Training in demography (output No.2) has begun and other training is planned to achieve this output of staff training.

18. Purpose

The specific purpose of this agreement is to assist CEPGL to design and implement specific policies and programs and to enable it to become capable of making a meaningful contribution to development of viable regional activities that will contribute to the economic and social development of the area.

Priority areas to be assisted are:

- a) development planning to assist in formulating an economic development policy, with emphasis on agro-industry programs, and a five-year plan for its implementation;
- b) demographic data collection and measures to facilitate free movement and utilization of persons in the area; and
- c) development of information and plans on population growth in relation to future food supply.

The purpose is still continued valid. It is too early to determine any project shortfalls.

19. Goals/Sub-goals

The overall goal of this activity is to assist the Economic Community of the Countries of the Great Lakes to obtain knowledge of the key economic and demographic indicators in the area covered by Rwanda, Burundi and Zaire and to formulate regional action programs to bring about greater economic and social development.

Progress is satisfactory at this stage of the project.

20. Beneficiaries

Not pertinent at this time.

21. Unplanned Effects

Not pertinent at this time.

22. Lesson Learned

It is difficult to recruit technicians in this field who are fluent in French -- but we knew there would be problems.

AID assistance had the effect of encouraging other donors to also sign agreements with CEPGL -- although they have not yet provided the assistance agreed upon.