

I. PROJECT IDENTIFICATION

1. PROJECT TITLE <b>International Voluntary Service</b>		APPENDIX ATTACHED <input type="checkbox"/> YES <input checked="" type="checkbox"/> NO
3. RECIPIENT (specify) <input type="checkbox"/> COUNTRY _____ <input type="checkbox"/> REGIONAL _____ <input checked="" type="checkbox"/> INTERREGIONAL <b>PHA/PVC</b>		2. PROJECT NO. (M.O. 1025.2)
4. LIFE OF PROJECT BEGINS FY <b>75</b> ENDS FY <b>77</b>		5. SUBMISSION <input checked="" type="checkbox"/> ORIGINAL <b>3/11/1975</b> DATE <input type="checkbox"/> REV. NO. _____ DATE CONTR. PASA NO. _____

II. FUNDING (\$000) AND MAN MONTHS (MM) REQUIREMENTS

A FUNDING BY FISCAL YEAR	B. TOTAL \$	C. PERSONNEL		D. PARTICIPANTS		E. COMMOD- ITIES \$	F. OTHER COSTS \$	G. PASA CONTR.		H. LOCAL EXCHANGE CURRENCY RATE \$ US _____ (U.S. OWNED)			
		(1) \$	(2) MM	(1) \$	(2) MM			(1) \$	(2) MM	(1) U.S. GRANT LOAN	(2) COOP COUNTRY		
										(A) JOINT	(B) BUDGET		
1. PRIOR THRU ACTUAL FY													
2. OPRN 75 FY	95						95						
3. BUDGET FY 76	80						80						
4. BUDGET FY 77	80						80						
5. BUDGET +2 FY													
6. BUDGET +3 FY													
7. ALL SUBJ FY													
8. GRAND TOTAL	255						255						

9. OTHER DONOR CONTRIBUTIONS		
A. NAME OF DONOR	B. KIND OF GOODS SERVICES	C. AMOUNT

III. ORIGINATING OFFICE CLEARANCE

1. RAFTER <b>Wilbert M. Holcomb</b> <i>W.M.H.</i>	TITLE <b>Development Officer</b>	DATE
2. CLEARANCE OFFICER <b>Cleo F. Shook</b> <i>C.F.S.</i>	TITLE <b>Associate Director, PHA/PVC</b>	DATE <b>3/11/75</b>

IV. PROJECT AUTHORIZATION

1. CONDITIONS OF APPROVAL	
3. <b>John A. Ulinski</b> <i>J.A.U.</i>	<b>Director, PHA/PVC</b>
4. <b>Allan R. Furman</b> <i>A.R.F.</i>	<b>AAA/PHA</b>
5. <b>Dave McMakin</b> <i>D.M.</i>	<b>PHA/PRS</b>

2. CLEARANCES					
BUR OFF.	SIGNATURE	DATE	BUR OFF.	SIGNATURE	DATE
EA/TD	<b>E. Marks</b> <i>by phone</i>	<b>3/20/75</b>	NESA/TECH	<b>D. Steinberg</b> <i>by memo</i>	<b>3/13/75</b>
LA/MRSD	<b>M. Zak</b> <i>by phone + memo</i>	<b>3/17/75</b>	PPC/DPR	<b>J. Welty</b> <i>Draft</i>	<b>3/19/75</b>
AFR/DP	<b>D. Wilson</b> <i>Draft</i>	<b>3/12/75</b>			

3. APPROVAL PAS OR OFFICE DIRECTORS		4. APPROVAL A AID (See M.O. 1025.1 VIC)	
SIGNATURE <b>Harriett S. Crowley</b> <i>H.S.C.</i>	DATE <b>4/13/75</b>	SIGNATURE	DATE
AA/PHA, Harriett S. Crowley		ADMINISTRATOR AGENCY FOR INTERNATIONAL DEVELOPMENT	

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A. INTRODUCTION

International Voluntary Service, Inc. (IVS) is a private voluntary organization which uses volunteers to work at middle levels in developing countries. These volunteers work with host institutions in selected projects to combat poverty, hunger, malnutrition, disease, and illiteracy.

IVS is funded by a combination of A. I. D. core support (Project No. 932-13-950-042), foundation and corporate contributions, host institutions contributions and assistance, and other A. I. D. contracts and grants. The current funding, particularly the A. I. D. core support, has enabled IVS to inaugurate new programs by answering some of the requests for development assistance it has received from host institutions, and, it has helped IVS to upgrade its management capabilities with regard to these programs. IVS, as a result of its performance in these new programs, is receiving requests from A. I. D. Missions, and from other development agencies, to collaborate in LDC development by program and project planning as well as project implementation. IVS therefore has expressed its desire to build two new capabilities: a capacity to cooperate with host institutions, USAID missions, and others in planning new development projects, and in establishing a better system for evaluating all of its programs. Presently, IVS is dependent on others to design the development projects to which it supplies volunteers. It then analyses these projects before deciding to assign the volunteers. The proposed grant would allow IVS to play a more positive role in project plan, design, implementation and evaluation, making IVS a more valuable collaborator both with host institutions and with A. I. D. And, in the process, IVS can improve its ability to evaluate the significance as well as efficiency of its own programs.

B. SUMMARY OF GRANT

The grant proposed by this PROP would be used to help IVS establish and maintain a professionally staffed Development Program and Evaluation Office, and to fund an IQC (Indefinite Quantity Contractor) study designed to assist IVS in developing an effective evaluation system.

The IVS Development Program and Evaluation Office would have two basic functions:

- To provide IVS with an enhanced program design capability, with particular emphasis on local integrated rural development and clearly defined sectoral projects; and,
- To design and assist in the implementation of on-going and end-of-project evaluations for IVS. This function would stress incorporation of evaluation measures into the initial design of new IVS projects. It would also include activities to upgrade the capacity of IVS existing management in evaluation techniques and procedures.

The proposed grant would be used primarily to support the professional personnel assigned by IVS to the Development Program and Evaluation Office to be established by IVS. In addition, the grant would cover costs of other IVS personnel engaged from time to time in activities in conjunction with the IVS Development Program and Evaluation Office.

C. RELATIONSHIP OF DPG ACTIVITIES TO IVS GENERAL PROGRAM

The proposed grant would directly relate to IVS' program of providing development assistance personnel to less-developed areas of the world:

--The Development Program Activities

The primary role of the IVS Development Program and Evaluation Office would be:

1. To facilitate development by IVS of integrated rural development plans for specific geographic locations (e.g., for a district division or cluster of villages and within a specific time framework). The Office would strengthen IVS' capacity to deal with host institutions, USAID missions, and others in developing such plans. The plans developed would identify the specific bottlenecks or constraints to development in the area and would attempt to determine the mix of skills and resources most likely to have a significant impact on improving the quality of life. They would also incorporate an implementation strategy that would include:

--Detailed information on the roles that IVS volunteers would play by skill area and in terms of specific job descriptions;

--Resources required and the organizations to provide them;

--Means by which the program may be incorporated into parallel on-going programs of host institutions, USAID missions, and/or others; and,

--Institution-building and counterpart training components.

2. To develop clearly defined sectoral projects. For example, IVS might wish to help a host government or institution design a rural health or new crop delivery activity incorporating IVS volunteers and resource assistance from A. I. D. or another donor. Such a plan would have definite targets with regard to accomplishments and to timing.

After the plan has been designed and approved at the field level, IVS would then seek financial support for implementation of the plan; personnel attached to the IVS Development Program and Evaluation Office, together with other members of the IVS staff, would participate in identification of possible sources. However, funds from this grant would not be used for direct fund-raising activities.

--The Evaluation Component

The evaluation task of the Development Program and Evaluation Office will include identification of those objective measures which reasonably reflect goal achievement, and to evaluate IVS programs in those terms. Such evaluation will be in terms of the efficacy of IVS project implementations as well as the legitimacy of the goal/purpose statement. Injection of objectivity into IVS evaluation will neither eliminate nor preclude the exercise of IVS management judgments based on experience, policy, or other factors. And it certainly will not insure success. But it will enable IVS better to understand what "success" is or should be, to recognize it when it is achieved, and to know when and if action is required to alter IVS programs which do not contribute properly to the work of development.

The Development Program and Evaluation Office, then, will do far more than monitor or audit project performance. Its efforts will be directed at significance as well as compliance. The professional staff attached to the Development Program and Evaluation Office will be responsible for design and conduct of evaluation studies. This process will include the following steps:

- Selection of criteria for evaluation;
- Selection of objectively verifiable indicators;
- Collection of data on the indicators;
- Analysis of the data collected (i.e., rate, direction, nature amount of change);
- Interpretation of the data analysis in terms of whether and how this data is indicative that the goals/purposes are being (or have been) achieved, and lessons to be applied to future stages of that project and to other IVS projects.

In the case of projects already underway when the IVS Development Program and Evaluation Office is established, the evaluation process will be hindered to the extent that evaluation measures were not built into the initial project design. Even when such evaluation measures can, after the fact, be discerned for an on-going project, lack of baseline data may often compound the difficulties inherent in any meaningful evaluation. To avoid perpetuation of these management hazards, one of the most fundamental responsibilities of the Development Program and Evaluation Office will be to insure that all new programs undertaken by IVS incorporate from the outset significant, measurable, appraisal factors. These indicators cannot, of course, always be quantifiable, a fact which makes all the more important the judgment and experience of the IVS professional staff attached to the IVS Development Program and Evaluation Office.

In addition, the large number of new program opportunities currently available to IVS points up the need for the Development Program and Evaluation Office to insure that all IVS field staff develop substantial facility at program design and evaluation.

--The IQC Study

The purpose of the proposed IQC activity is to assist IVS in the development of a program and project evaluation system that will allow it to effectively measure the impact of its program activity in development terms.

Overseas visits may be made by the IQC Consultants to countries in Asia, Africa, and Latin America in which IVS is currently active. These could include Bangladesh, Laos, Yemen, Algeria, Ecuador, and Honduras. In each country the Consultants may observe IVS operations, interview IVS volunteers, interview appropriate host country officials and local beneficiaries, and representatives of international donor organizations. Careful review will be made of IVS in the settings where IVS is currently designing projects or where there is substantial need for such design activities.

The IQC Consultants will work closely with the IVS staff in developing a planning and evaluation system custom tailored to the IVS style and purpose, and one which is applicable in practical terms to the IVS operations.

D. PROJECT GOAL

1. Goal Statement: IVS' field program activities in selected LDC's more effectively address the problems of the poorest majority in the areas of reduction of poverty, malnutrition, disease, and illiteracy.

2. Measurement of Goal Achievement:

a. Reduction in the incidence of diseases and malnutrition among the poorest majority, particularly pre-school age children and expectant mothers.

b. Reduction in the rate of illiteracy.

c. Planned programs and projects specifically designed to attack the problems of poverty, malnutrition, disease and illiteracy among the poorest.

d. Project planning, implementation and evaluation methods reflect direct participation of people in the poorest majority, women in particular.

3. Means of Verification

a. Pre-project surveys, and follow-up surveys (conducted by both IVS and A. I. D. personnel) after projects have been implemented.

b. Statistical and other reports from the offices of appropriate host country institutions, public and private.

4. Important Assumptions

a. That LDC governments and institutions will continue to accept IVS volunteers as a valuable source of low-cost technical advice and assistance.

b. That there will be local collaboration and support within LDC's for local development programs and projects.

c. People of the poorest majority, women in particular, can make a worthwhile contribution toward planning solutions for their own problems.

d. That the program time-frame will be of adequate duration to bring about the proposed changes

E. PROJECT PURPOSE

1. To institutionalize program planning, project design, program and project evaluation capability as a part of the programming system of IVS.

2. End of Project Status

a. That the IVS Development Program and Evaluation Office and IVS field staff demonstrate the capacity to independently design, manage, and evaluate development programs and projects;

b. IVS performance worldwide is demonstrative of an organization with sufficient capacity to deal effectively with host institutions, USAID missions, and others in planning, designing, implementing and evaluating local development programs. And:

--IVS is involved in initial planning to a far greater extent than in the past, thereby making IVS less dependent upon merely reacting to requests for volunteers to serve in on-going programs;

--IVS is integrating the provisions of personnel and skills with material support from other agencies, and coordinating IVS program activities with related or complementary activities of other organizations.

--IVS is thorough in its evaluation of the significance of IVS program involvement, both at the outset of a program or project and during its course.

3. Means of Verification

- a. Field surveys and review of program and project documents.
- b. Evaluation surveys by IVS and A. I. D.
- c. Review of reports by U. S. Government agencies, other donors, and host country institutions.
- d. Review of IVS reports.

F. PROGRAM OUTPUTS

1. Outputs

- a. Recruitment, hiring, and support of professionals to be attached to the IVS Development Program and Evaluation Office;
- b. Development, in conjunction with host institutions, USAID missions, and others, of (i) integrated rural development plans for specific geographic locations and within a specific time framework, and (ii) clearly defined sectoral projects;
- c. Development of in-house capacity for professionally designed and implemented program evaluations.
- d. An IQC study of IVS, with recommendations for an improved IVS programming and evaluation system.

2. Output Indicators

- a. Two professionals attached to Development Program and Evaluation Office.
- b. Programs developed by IVS which are known to be acceptable to host institutions, USAID missions, and others, and which qualify for financial support.
- c. Specific evaluation system in place for IVS program development and program implementation activities.
- d. The IQC study itself.

3. Means of Verification

- a. IVS reports
- b. A.I.D. Reports (Missions, Bureaus)
- c. Evaluation surveys (IVS and A.I.D.)
- d. Host country reports

4. Important Assumptions

- a. That IVS can identify opportunities for program design and planning studies.
- b. That host governments and other institutions will cooperate so as to permit IVS to undertake such studies in-country.

G. PROJECT INPUTS

1. Inputs

- a. A.I.D. Development Program Grant
- b. IQC Consultants

H. BUDGET SCHEDULE

An IVS Development Programming Grant would be budgeted at \$95,000 for the first year and \$80,000 a year for each of the next two years.

	<u>FY 1975</u>	<u>FY 1976</u>	<u>FY 1977</u>
Development Program & Evaluation Office	\$80,000	\$80,000	\$80,000
IQC	15,000	0	0
Totals	95,000	80,000	80,000

BUDGET BREAKDOWN (Grant Funds)

Salaries and Related Benefits \$120,000

- 1. Program Officers - Salaries \$111,000  
2 Officers @ \$18,500/Officer/year for three years
- 2. Program Officers - Related Benefits 9,000  
(approx. 9%) 2 Officers @ \$1,500/Officer/year for three years

TRAVEL - INTERNATIONAL & U. S. 72,000

- 1. Development Program/Evaluation Office - International travel for office personnel 6 trips @ \$1,500 each for three years 27,000
- 2. Development Program/Evaluation Office personnel, and Country Directors - In-country travel (U.S.) - workshops, seminars, training courses 3,000
- 3. Trip per diem expenses - 560 days per year @ \$25.00 per day for three years 42,000

ADMINISTRATIVE COSTS 48,000

(Recruitment, orientation, staff support, secretarial service, rental and supplies)

IOC (Indefinite Quantity Contractor) Costs 15,000

One year, \$15,000

TOTAL \$255,000

## I. RATIONALE

The relationship of the proposed activities contemplated by this PROP to IVS programs generally is stated above in Section C. The proposed grant would meet an IVS need for strengthened capability in collaborative planning and program evaluation, and thereby enhance IVS' ability to take advantage fully of the core support funding IVS receives from AID.

The basic PROP for IVS was approved on June 20, 1974 (Project No. 932-13-950-042). That arrangement contemplates PHA/PVC funding of \$1,050,000 over a three-year period commencing July 1, 1975 (\$350,000 each year), with an equal amount to be secured by IVS from private sources and host contributions. That grant (and the matching funds) will cover the program and administration costs for 80 field volunteers and staff. In addition to those programs, the IVS PROP contemplates separate A.I.D. funding for other IVS programs such as in Laos and Bangladesh. The June 1974 PROP also provides (pp. 2-3) that IVS would seek additional funding arrangements to secure desired evaluation and development program capabilities, including a possible request for DPG set-aside funds.

The professionals assigned by IVS to the tasks of development programming and evaluation proposed by this PROP should, preferably, have a graduate degree in economic and/or social development policy and implementation, with a strong background in economics and a focus in rural development planning. They should have had field experience in development activities, experience as a volunteer, or other relevant experience. The IVS staff members assigned to the IVS Development Program and Evaluation Office would spend a major portion of the time in the field. For example, a development officer might spend three months in the field at a time, working with representatives of local institutions, USAID missions, and/or others in developing a project design and implementation plan. After this field work, the officer would then spend about one month back in Washington refining the design and facilitating its implementation. After a month's work at the Washington office of IVS, the project would be the responsibility of the IVS Washington staff for purposes of securing funding and other steps of implementation. The Development Officer, in the meantime, would commence with a new project in the field.

In addition to work on specific projects, the Development Program and Evaluation Office would be responsible generally for the upgrading of IVS staff skills, both in Washington and in the field, in the areas of project design and evaluation. These activities would supplement the management upgrading already available to IVS through A.I.D. under the current core support PROP. They would include working with and following up on the IQC activity contemplated for this PROP.

The higher professional qualifications and available time of the personnel assigned to the IVS Development Program and Evaluation Office would add significantly to the quality and character of IVS' program design and evaluation

capacity. They would help:

- Focus IVS efforts substantively, geographically, and in terms of time;
- Give IVS professional, experienced assistance for dealing with host governments or other institutions, USAID missions, and others, in program design;
- Coordinate IVS activities in certain skill areas;
- Involve IVS in initial planning to a far greater extent than has been the case in the past, thereby making IVS less dependent upon merely reacting to requests for volunteers to serve in on-going programs;
- Enable IVS to integrate the provision of personnel and skills (the traditional IVS focus) with material support from other agencies, and to coordinate better IVS program activities with related or complementary activities of other organizations;
- Enable IVS to be more thorough in its evaluation of the significance of IVS program involvement, both at the outset of a program and during its course; and,
- Building upon collaborative efforts in the program design stage, the DPEO program proposed by this PROP would permit greater collaboration and cooperation by IVS with governments and private institutions in program implementation.

The benefits of the Development Program and Evaluation Office services described above are not merely theoretical. There are a number of opportunities immediately available to IVS for utilization of the professional services described in the PROP, including the following:

1. IVS has been invited by the USAID Mission in Yemen to participate in Spring 1975 in the design of a major integrated rural development project for Yemen which will most likely involve a number of IVS volunteer personnel.

2. In 1974 the IVS Executive Director spent several weeks visiting with IVS field staff and personnel and USAID mission representatives in Bangladesh covering the future IVS program there. It was concluded that a more coherent IVS program in Bangladesh is desirable at this time; this consensus focused on the importance of IVS seeking systemic changes so that the IVS project results might be broadly replicable and not merely effective in one small area. With the encouragement of the Bangladesh government and the USAID mission, IVS is currently exploring such program possibilities in two areas of Bangladesh. The services of the proposed Development Program and

Evaluation Office would be of significant value to IVS, the Bangladesh Government, and USAID/Bangladesh this winter and spring so that the new IVS program focus can be incorporated into a new USAID grant in June 1975.

3. In January 1975, IVS has hired three new advance men/Country Directors for Mauritania, Botswana, and the Southern Region of Sudan. In coming months there will be compelling need in each of these countries for the program design capabilities of the Development Program and Evaluation Office contemplated by this PROP.

4. IVS is currently redefining its development role with A. I. D. in Laos. This takes the form of detailed study of potential participation by IVS in integrated rural development programs. The proposed Development Program and Evaluation Office services for IVS in Laos would be particularly useful in FY 1975 and early in FY 1976.

A large portion of the work that the female volunteers of IVS are doing in their field assignments directly involves the local women. Some examples of this involvement are: The Ahfad University College for Women, located in the Sudan, has as one of its primary objectives "making Sudanese women employable". Four IVS volunteers are assigned to work in this University to help institutionalize the necessary skills that will provide young women this employable capacity; in Yemen, a volunteer is assigned to work in the Mother/Child Health Clinic where she is institutionalizing paramedic skills at the Republican Hospital in Yemen, an IVS volunteer is providing on-the-job training to Yemenese nurses; and, a volunteer in Bangladesh is conducting family planning activities which have an institutionalizing effect. As IVS undertake program planning and project design in the future, projects will be specifically designed to induce greater involvement of women.

#### I. COURSE OF ACTION

The course of action will be directed toward the establishment of a development Program and Evaluation Office and utilization of its personnel as described above. The funding under this PROP is proposed for a period of three years. It is contemplated that at the conclusion of the three-year period, the program and evaluation activities of this PROP will be absorbed into IVS overhead funding.

Implementation Plan: Activities involving the establishment of a Development Program and Evaluation Office as a part of the IVS programming system will be handled by the IVS Staff Program Consultant. It is likely that this office will be supervised by him when it is in operation. He will also be the designated IVS representative to work with the IQC firm that will be contracted to assist IVS with establishing an effective

evaluation system. This officer's involvement should provide some advantage in getting the overall project implemented without delay after the grant has been approved.

The additional Development Program Officer that will be recruited will be given an extensive orientation. The two officers then will schedule program planning and project design activity based on project priority at that time. The officer handling the major DPEO field functions will train field staff members in project design as the priority schedule dictates.

The activities to be funded by this PROP are the minimum level required for the necessary significant improvement and development of the IVS planning and evaluation capacity. New program opportunities and prospective changes in on-going programs, already suggest the possibility that a program development and evaluation activity greater than that contemplated by this proposed grant might well be warranted. However, it is considered prudent to continue the evolution of IVS planning and evaluation capacity in measured steps, and within the ability of the organization to absorb the new personnel and expanded activities. If initial experience in the first year of this DPG activity, along with the determinations and recommendations of the IQC consultant, suggests the need for more extensive DPG activities than contemplated by this proposal, then IVS will propose an amendment to this PROP to seek a higher level of funding for the remaining two years of the project.

**PROJECT DESIGN SUMMARY  
LOGICAL FRAMEWORK**

Life of Project:

From FY \_\_\_\_\_ to FY \_\_\_\_\_

Total U. S. Funding \_\_\_\_\_

Date Prepared: \_\_\_\_\_

Project Title & Number: International Voluntary Service

NARRATIVE SUMMARY	OBJECTIVELY VERIFIABLE INDICATORS	MEANS OF VERIFICATION	IMPORTANT ASSUMPTIONS
<p>Program or Sector Goal: The broader objective to which this project contributes:</p> <p><b>PROJECT GOAL</b> IVS' field program activities in selected LDC's more effectively address the problems of the poorest majority in the areas of reduction of poverty, malnutrition, disease and illiteracy.</p>	<p>Measures of Goal Achievement:</p> <p>a) Reduction in the incidence of diseases and malnutrition among the poorest majority, particularly pre-school age children and expectant mothers;</p> <p>b) Reduction in the rate of illiteracy;</p> <p>c) Planned programs and projects specifically designed to attack the problems of poverty, malnutrition, disease and illiteracy among the poorest;</p> <p>d) Project planning, implementation and evaluation methods reflects direct participation of people in the poorest majority, women in particular.</p>	<p>a) Pre-project surveys, and follow-up surveys (conducted by both IVS and A.I.D. personnel) after projects have been implemented;</p> <p>b) Statistical and other reports from the offices of appropriate host country institutions.</p>	<p>Assumptions for achieving goal targets:</p> <p>a) That LDC governments and institutions will continue to accept IVS volunteers as a valuable source of low-cost technical advice and assistance;</p> <p>b) That there will be local collaboration and support within LDC's for local development programs and projects;</p> <p>c) People of the poorest majority, women in particular, can make a worthwhile contribution toward planning solutions for their own problems.</p>
<p>Project Purpose: To institutionalize program planning, project design, program and project evaluation capability as a part of the programming system of IVS.</p>	<p>End of Project Status:</p> <p>a) That the IVS Development Program and Evaluation Office, and IVS field staff, demonstrates the capacity to independently design, manage and evaluate development programs and projects;</p> <p>b) IVS performance worldwide is demonstrative of an organization with sufficient capacity to deal effectively with host institutions, USAID missions, and others in planning, designing, implementing and evaluating local development programs. And:</p> <ul style="list-style-type: none"> <li>- IVS is involved in initial planning to a far greater extent than in the past, thereby making IVS less dependent upon merely reacting to requests for volunteers to serve in ongoing programs;</li> <li>- IVS is incorporating the provisions of personnel and skills with material support from other agencies, and coordinating IVS program activities with related or complementary activities of other organizations;</li> <li>- IVS is thorough in its evaluation of the significance of IVS program involvement, both at the outset of a program or project and during its course.</li> </ul>	<p>a) Field surveys, and review of program and project documents;</p> <p>b) Evaluation surveys by IVS and A.I.D.</p> <p>c) Review of reports by U. S. Government agencies;</p> <p>d) Review of IVS reports.</p>	<p>Assumptions for Achieving Purpose:</p> <p>a) That other organizations will collaborate with IVS for coordination in development activity in the LDC's.</p>

BEST AVAILABLE DOCUMENT

**PROJECT DESIGN SUMMARY  
LOGICAL FRAMEWORK**

Life of Project: \_\_\_\_\_  
 From FY \_\_\_\_\_ to FY \_\_\_\_\_  
 Total U. S. Funding \_\_\_\_\_  
 Date Prepared: \_\_\_\_\_

Project Title & Number: International Voluntary Service

NARRATIVE SUMMARY	OBJECTIVELY VERIFIABLE INDICATORS	MEANS OF VERIFICATION	IMPORTANT ASSUMPTIONS																
<p><b>Outputs:</b>            a) Recruitment, hiring, and support of professionals to be attached to the IVS Development Program and Evaluation Office;            b) Development, in conjunction with host institutions, USAID Missions, and others of (1) integrated rural development plans for specific geographic locations and within a specific time framework, and (2) clearly defined sectorial projects;            c) Development of in-house capacity for professionally designed and implemented program evaluations;            d) An IQC study of IVS, with recommendation for an improved IVS evaluation system.</p>	<p><b>Output Indicators:</b>            a) Two professionals attached to the Development Program and Evaluation Office;            b) Programs developed by IVS which are known to be acceptable to host institutions, USAID missions, and others, and which qualify for financial support;            c) Specific evaluation system in place for IVS program development and program implementation activities;            d) The IQC study itself.</p>	<p>a) IVS reports            b) A.I.D. reports (missions and bureaus)            c) Evaluation surveys (IVS and A.I.D.)</p>	<p><b>Assumptions for Achieving Outputs:</b>            a) That IVS will be permitted to design and plan studies in the LDC's;            b) That host governments and other institutions will participate actively so that IVS can effectively conduct such studies.</p>																
<p><b>Inputs:</b>            a) A.I.D. Development Program Grant            b) A.I.D. Project Officer            c) IQC Consultants            d) IVS Manpower skills</p>	<p><b>Budget Schedule:</b></p> <table border="1"> <thead> <tr> <th></th> <th>FY 1975</th> <th>FY 1976</th> <th>FY 1977</th> </tr> </thead> <tbody> <tr> <td>DPEO</td> <td>\$80,000</td> <td>\$80,000</td> <td>\$80,000</td> </tr> <tr> <td>IQC</td> <td>15,000</td> <td>0</td> <td>0</td> </tr> <tr> <td>Totals</td> <td>95,000</td> <td>80,000</td> <td>80,000</td> </tr> </tbody> </table>		FY 1975	FY 1976	FY 1977	DPEO	\$80,000	\$80,000	\$80,000	IQC	15,000	0	0	Totals	95,000	80,000	80,000		
	FY 1975	FY 1976	FY 1977																
DPEO	\$80,000	\$80,000	\$80,000																
IQC	15,000	0	0																
Totals	95,000	80,000	80,000																

BEST AVAILABLE DOCUMENT

9320042-④ PD/AAA  
PD-AAA-439-F1

IVS

9320042  
3289209

OCT 27 1977

932-042

ACTION MEMORANDUM FOR THE ASSISTANT ADMINISTRATOR, PHA

FROM: PHA/PVC, John A. Ulinski, Jr. *JAU*

Problem: Authorization is requested for extension of grant AID/pha-G-1065 to the International Voluntary Service (IVS) for a period of three months (October 31, 1977 to January 31, 1978) with additional funding.

Background: The IVS is currently completing a three-year grant support obligation to A.I.D. The grant totaled slightly more than one million dollars and was matched by funds from private sources and host-country sources. It provided funds to IVS for both administrative and program operation.

The IVS requested grant support for FY 1978 of \$600,000, which will also be matched with funds from private sources and host-country sources. IVS has outlined its proposed utilization of these funds in a Project Paper submitted to PHA/PVC. The paper is currently in circulation to regional bureaus for review and clearance. Because of uncertainty concerning the future of general support grants, regional bureaus have expressed reservations concerning this grant until the general issue is resolved. We are requesting, therefore, that the existing IVS grant be extended for 90 days while this general question is considered.

The IVS is a registered PVO with a large technical operation overseas. It has 80 volunteers in more than ten countries of Asia, Africa, and Latin America that must be supported and backstopped. Any prolonged funding delay creates a financial crisis for the organization. It is with this situation in mind that we are proposing an extension of the existing grant with additional funding.

Recommendation: That you approve the proposed extension.

Attachment:  
PIO/T

Approved: *[Signature]* Date 10 27 77

Disapproved: \_\_\_\_\_ Date \_\_\_\_\_

*[Signature]*  
PHA/PVC: *[Signature]* Holcomb:ms:10/27/77:21799

AA/PHA: Allan R. Furman \_\_\_\_\_  
*[Signature]*

ACTION MEMORANDUM FOR THE ASSISTANT ADMINISTRATOR, PDC ACTING

FROM: PDC/PVC, John A. Ulinski, Jr. *[Signature]*

Problem: Authorization is requested for further extension of grant AID/pha-G-1065 to the International Voluntary Service (IVS) for an additional three months (January 31, 1978 through April 30, 1978) with additional funds provided.

Background: The IVS Project Paper for a three-year program support grant is still encountering delay in clearance/approval because the general question concerning the future of general support grants has not been resolved. We are requesting, therefore, that the current extension on the existing IVS grant be further extended through April 30, 1978, and that additional funding in the amount of \$150,000 be provided.

We again make the point that was made in the Action Memorandum which requested authorization for the initial extension of the grant:

"The IVS is a registered PVO with a large technical operation overseas. It has 80 volunteers in more than ten countries of Asia, Africa and Latin America that must be supported and backstopped. Any prolonged funding delay from its donor sources creates a financial crisis for the organization. It is with this situation in mind that we are proposing an extension of the existing grant with funding."

Recommendation: That you approve the proposed extension.

Attachment:  
PIO/T  
Action Memorandum-  
Oct. 27. 1977

Approved: *[Signature]*

Disapproved: \_\_\_\_\_

Date: 11/1/77

Clearance:  
PDC/PVC: SWBergen *[Signature]* Date 12-9-77

*[Handwritten mark]*  
PDC/PVC: WFC:ms:12/8/77:X21799