663011100/001

663-11-190-111	6/10/72	9/1/73	Ethiopia	73-6

PD-AA6-308

Agricultural Advisory Services

65	73 1/	8/17/71	6/10/72

U.S. Dollars	Cumulative Obligations Thru End FY 73 $ 2,648,000	Current FY Redirected Obligations $ -0-	Estimated Cost After Completion -0-

See Part II

X			

A. ACTION PLAN			B. ACTIONS	C. PROPOSED AID/W COMPLETION DATE
			Finalize intermediary and host country contract (extension) renewals for CPEX technicians. (Mission has submitted 3 PIO/Ts to AID/W and as yet, no AID/W action.)	Dec. 1, 1973

1/ Prefunded CPEX contractors and participants will terminate in FY 1975.

Microfilmed From
Best Available Copy

September 7, 1973

Robert L. Sweet, Acting Manager Rural Development Group
USAID/Ethiopia

Donald W. Miller, AID/W

A. INPUT OR ACTION AGENT: CONTRACTOR, PARTICIPATING AGENCY OR VOLUNTARY AGENCY	B. PERFORMANCE AGAINST PLAN: UNSATISFACTORY 1	2	SATISFACTORY 3	4	5	OUTSTANDING 6	7	C. EFFECT ON ACHIEVING PROJECT PURPOSE (%): LOW 1	2	MEDIUM 3	4	HIGH 5
Project Officer (DH)					X					X		
Ag Advisor-Pulses (DH)					X						X	
Ag Economist-Marketing (DH)						X						X

Comment on factors affecting rating

See Continuation Sheet 5

Microfilmed From
Best Available Copy

	1	2	3	4	5	6	7	8	9	10	11	12
1. PARTICIPANT TRAINING						X						X

Comment on key factors determining rating

Ethiopia has an excellent record on participant returnees - on this project it is 100%. The Ministry has had minor problems in timely reemployment of returnees but basically they are all now working in positions for which they were programmed. Twenty-one men still remain in the U.S. and the project has a $45,000 pipeline to cover their training to completion.

	1	2	3	4	5	6	7	8	9	10	11	12
2. COMMODITIES					X			X				

Comment on key factors determining rating

No commodities were funded during the period covered by this report. Certain Grant-in-Aid office equipment was given the MOA through this project and its utilization by the Ministry has been good.

		1	2	3	4	5	6	7	8	9	10	11	12
3. COOPERATING COUNTRY	PERSONNEL						X						X
	OTHER				X								X

Comment on key factors determining rating Personnel - The technical and administrative capability of the Ministry of Agriculture's Planning and Programming Department to plan and evaluate agricultural development programs is improving yearly. Thirteen new BSc and MSc technicians were added to the Department during the evaluation period. Presently, the Department has six functional divisions (Economic Research, Programming and Policy, Project Planning, Agricultural Statistics, Technical Assistance, and Administrative Services), and five regional offices for data collection. The Department serves as the focal organ of the Ministry, planning and evaluating projects of all technical divisions and departments of the Ministry as well as preparation of the Agri sector budget, coordination of all external technical assistance, collection and analysis of agricultural statistics and carries out economic research studies. The Department has effectively discharged its responsibilities in all of the above mentioned functions.

	1	2	3	4	5	6	7	8	9	10	11	12
4. OTHER DONORS						X				X		

(See Next Page for Comments on Other Donors)

AID TRANSACTION CODE	NO./CODE	START FOR PERIOD	END PERIOD	COUNTRY	SUBJECT
A	362-11-190-111	6/10/72	9/1/73	Ethiopia	73-8

II. PERFORMANCE OF KEY INPUTS AND ACTION AGENTS

A. INPUT OR ACTION AGENT	B. PERFORMANCE AGAINST PLAN							C. CONTRIBUTION FOR ACHIEVING PROJECT PURPOSE (X)				
CONTRACTOR, PARTICIPATING AGENCY OR VOLUNTARY AGENCY	UNSATISFACTORY		SATISFACTORY			OUTSTANDING		LOW		MEDIUM		HIGH
	1	2	3	4	5	6	7	1	2	3	4	5
Ag Economist (Project Preparation) 4 PIO/T 111-10023/30018			X									X
Ag Economist (Evaluation) 5 PIO/T 111-20008/30019					X							X
Legal Institutions Specialist 6 PIO/T 111-20007/30007						X						X

Comment on key factors in rating rating

See Continuation Sheet 5.

Microfilmed From
Best Available Copy

4. PARTICIPANT TRAINING	1	2	3	4	5	6	7	1	2	3	4	5

Comment on key factors in rating rating

5. COMMODITIES	1	2	3	4	5	6	7	1	2	3	4	5

Comment on key factors in rating rating

6. COOPERATING COUNTRY: PERSONNEL	1	2	3	4	5	6	7	1	2	3	4	5
6. COOPERATING COUNTRY: OTHER												

Comment on key factors in rating rating

7. OTHER DONORS	1	2	3	4	5	6	7	1	2	3	4	5

(See Next Page for Comments on Other Donors)

AID/W/OTHER AGENCY	PROJECT NO.	FROM MO. YR. TO MO. YR.	COUNTRY	
B	663-111-190-111	6/10/71 - 9/1/73	Ethiopia	7. 6

II. PERFORMANCE OF PER INPUT BY ACTION AGENT

A. INPUT BY ACTION AGENT: CONTRACTOR, PARTICIPATING AGENCY OR VOLUNTARY AGENCY	B. PERFORMANCE AGAINST PLAN: UNSATISFACTORY 1	2	SATISFACTORY 3	4	5	OUTSTANDING 6	7	C. CONTRIBUTION TO ACHIEVING PROJECT PURPOSE (%): LOW 1	2	MEDIUM 3	4	HIGH 5
1 Agronomist PIO/T 111-10019/30020					X						X	
2 Mechanic Supervisor PIO/T 111-10009/30004					X						X	
9. USAID/Ethiopia					X				X			
10. AID/W					X				X			

Comment on key factors determining rating

See Continuation Sheet 6.

Microfilmed From
Best Available Copy

	1	2	3	4	5	6	7	1	2	3	4	5
4. PARTICIPANT TRAINING												

Comment on key factors determining rating

	1	2	3	4	5	6	7	1	2	3	4	5
5. COMMODITIES												

Comment on key factors determining rating

		1	2	3	4	5	6	7	1	2	3	4	5
6. COOPERATING COUNTRY	a. PERSONNEL												
	b. OTHER												

Comment on key factors determining rating

	1	2	3	4	5	6	7	1	2	3	4	5
7. OTHER DONORS												

(See Next Page for Comment on Other Donors)

One FAO Ag Economist and three PC Ag Economists are working in the Planning and Programming Department in the areas of budget and project preparation. During the period of this evaluation, the FAO technician played a major role in economic analysis and project preparation for Phase II of the WADU project. He also served on numerous evaluation committees such as the Ag Sector Loan Evaluation, Evaluation of the Ministry of Agriculture's Third Five-Year Plan, and the reorganization committee as a representative of the Ministry of Agriculture. Peace Corps Volunteers were involved with market time series commodity indexes and in project preparation.

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR LOGFRAME OUTPUTS		TARGETS (Percentage/No./Dollars)					
		CUMULATIVE PRIOR TO CURRENT FY	CURRENT FY 73 TO DATE	CURRENT FY 73 TO END	FY 74	FY 75	END OF PROJECT
Participants returned or in training	PLANNED	57	10	10	-	-	67 a/
	ACTUAL PERFORMANCE	57 a/	0				
	UNPLANNED			9			66 a/
	PLANNED						
	ACTUAL PERFORMANCE						
	UNPLANNED						
	PLANNED						
	ACTUAL PERFORMANCE						
	UNPLANNED						
	PLANNED						
	ACTUAL PERFORMANCE						
	UNPLANNED						

B. QUALITATIVE INDICATORS FOR LOGFRAME OUTPUTS	COMMENT
1. Planning and evaluation of agricultural programs underway.	The Planning and Programming Department during the evaluation period worked on ten project proposals in the preliminary, final and negotiation stages. The Evaluation Division, for the first time in the Ministry's history, completed a project-by-project quarterly evaluation of the Ministry's activities. They also assumed the budget review role for the Ministry and developed the guidelines for the Fourth Five-Year Plan.
2. Studies, surveys, market structure analyses completed.	Commodity indexes time series are in effect in all areas of the Empire. Grain marketing studies have been completed and are awaiting typing. The pulse, seed, SW Development projects were detailed and have been presented to the PCC. In addition, ten other studies are in the preliminary stages.
3. Comprehensive Agricultural Project developed.	Capability of the Ethiopian staff to prepare and analyze budgets and projects has increased during the evaluation period. The addition of twelve new men will greatly enhance this in the coming year.

a/ Including 27 participants funded under the former Ag Extension Service Project (663-11-110-132)

Microfilmed From Best Available Copy

The objective of the Agricultural Advisory Services project is to strengthen the capability of the Ministry of Agriculture and related agencies principally in project preparation and other aspects of agricultural planning, but also in two special fields - plant protection and machinery management.

Microfilmed From
Best Available Copy

1. The Planning and Programming Department will prepare agricultural programs which the IEG can and will act upon.	1. The Planning and Programming Department of the Ministry of Agriculture is functioning in a very adequate manner. The Planning Commission Office has repeatedly stated that it is the most competent of the various IEG Ministries' planning units. It has prepared justification for expansion in the Project Preparation and Evaluation units and received approval. Twelve new professional employees have been hired. Returned participants are not having problems in re-employment in the Division.
2. Each division of the Planning and Programming Department will have trained personnel and will coordinate their activities to enable the Planning and Programming Department to identify, plan and evaluate substantive agricultural programs.	
3. Planning and Programming Department actively engaged in Agricultural project identification, planning and evaluation.	2. The Ministry of Land Reform and Administration has developed an embryonic planning unit and has started work on three prefeasibility studies: two accommodation settlements and a cadastral survey of government-owned lands project.
4. The Ministry of Land Reform and Administration will have developed a nucleus Plan and Programming Department.	
1 /	

A. Statement of Program Goal:

To strengthen the efficiency and effectiveness of the Ministry of Agriculture, and related agencies, in its responsibility for designing and implementing national policies and programs aimed at the development of commercial and peasant agriculture.

B. Why the achievement of the project purpose and its contribution to the program goal are important to the country and the mission's program and project strategy:

Improvement in the agricultural planning capability of Ministry of Agriculture and related agencies is necessary if allocation of IEG and foreign donor resources for agricultural development is to achieve the desired results of the IEG strategy, as set forth in the Third Five-Year Plan. This Plan has emphasized the need for sound agricultural planning in the use of development expenditures.

1/ There are a number of subsidiary activities in this project which are not central to the achievement of the project's purpose. These involve continued assistance to the Ministry of Land Reform and Administration (consultant and participant training) and the MOA Motor Pool (OPEX). These activities were approved by AID/W in the project authorization dated July 20, 1971.

1. The Project Officer serves in two capacities in the Mission: a) Deputy Manager of the Rural Development Group, and b) Project Officer for the Ag Advisory Services Project - These two functions are interrelated as they involve continuous liaison with the IEG Project Manager. This liaison has been involved with the performance of six different technicians and their work on related agriculture projects and the negotiations on three proposed feasibility studies and project development documentation. The Project Officer on several occasions was invited to join ministerial working groups on project preparation, the evaluation of the ASL resource utilization, and evaluation of the Third Five-Year Plan. He also prepared a follow-on Ag Sector Planning Project (111-172).

2. Ag Advisor (Pulses) - The Ag Advisor, with IEG counterparts, assisted in the technical evaluation of the Pulse Production and Marketing Project. This involved numerous and lengthy field trips. He also was actively involved with the counterparts in the Pulse Production and Marketing Project Proposal documentation and the defense of this proposal within the IEG Interministerial Committee.

3. Ag Economist (Marketing) - The Ag Economist has served as a full-time advisor to the Planning and Programming Department of the Ministry of Agriculture on project evaluation. During the past twelve months he has moved a small-grain marketing structure analysis for Ethiopia to within 90% of completion, and additionally, has been a member of the Interministerial Committee involved in the development of a substantial IBRD-sponsored grain marketing project preparation. He also served on the Ministerial Committee involved with the evaluation of the Third Five-Year Plan, and in the preparation of a draft strategy for the Fourth Five-Year Plan.

4. Ag Economist (Project Preparation) - The OPEX employee is a full-time member of the Project Preparation Branch of the Planning and Programming Department of the Ministry of Agriculture. In this capacity he has been a member of the Ministry team involved in the preparation of conceptual framework for ten proposed development projects. Additionally, he is the team leader for one of the projects, namely the Tigre Agriculture Development Project (TARU).

5. Ag Economist (Evaluation) - The OPEX employee occupying this position is advisor to the Head of the Evaluation Unit of the Planning and Programming Department of the Ministry of Agriculture. In this capacity he has been active in developing manuals by which the Ministry of Agriculture evaluates project proposal budgets and subsequent performance.

6. Legal Institutions Specialist - The consultant occupying this position in the Ministry of Land Reform and Administration (MLRA) was a full-time advisor to the Minister on land tenure matters. During the rating period he produced implementation manuals for the use of the Ministry of Land Reform subsequent to the approval of land tenure legislation which was in FY 73 presented to the Parliament for ratification.

Microfilmed From
Best Available Copy

7. Agronomist - The OPEX employee assigned to this position works as a member of the Debre Zeit Agricultural Research Station on pulses, breeding, and outgrowing trials. He is designated the IEC Coordinator for chick peas and lentils research in the Empire. His activities in the outgrower area are directly related to development of technology packages for the Ada District as they relate primarily to bean production.

8. Mechanic Supervisor - The contract employee occupying this position is the titular Head of the Ministry of Agriculture Machinery Pool and Workshops. In this connection he is responsible to maintain in operational order some 200-odd pieces of USAID project-related equipment. When the employee arrived at post some two years ago, the down rate for this equipment was averaging 70%. Within a six-month period of time, this down rate has been reduced to 20% and during the rating period the employee has sustained this enviable record.

9. USAID/Ethiopia - The USAID has been responsive in providing the required guidance and assistance when requested.

10. AID/W provided adequate backstopping to the participant training program. They also in a very expeditious manner approved a PROP for a follow-on project (Ag Sector Planning) (663-11-190-172) and were responsive in forward funding OPEX contractors and participants and in accepting minor amendments to the Ag Sector Planning Project.

Microfilmed From
Best Available Copy