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D-AAF-913(2)

PROJECT EVALUATION SUMMARY  
(Submit to MO/PAY after each project evaluation)

Mission or AID/W Office Name USAID/Chile	2. Project Number 513-04305
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Project Title  
Child Recuperation Centers - EVAL/TRAINING

Key project dates (fiscal years) Project Agreement Signed 3/23/77 b. Final Obligation 6/30/79 c. Final Input delivered	5. Total U.S. funding - life of project \$ 320,500
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Evaluation number as listed in Eval. Schedule 1	7. Period covered by this evaluation From: 3/23/77 Month/year To: 5/1/78 Month/year	8. Date of this Evaluation Review 5/20/78 Month/Day/Year
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Action Decisions Reached at Evaluation Review, including items needing further study (Note--This list does not constitute an action request to AID/W. Use telegrams, aigrams, SPARS, etc., for action)  Extension of OPG until 12/30/79	9. Officer or Unit responsible for follow-up  Ronald Ullrich	11. Date action to be completed
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Signatures: Project Officer Ronald E. Ullrich <i>[Signature]</i>	Mission or AID/W Office Director  Richard F. Apodaca
Typed name Ronald E. Ullrich	Typed name Richard F. Apodaca
Date May 25, 1978	Date May 30, 1978

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**SUMMARY** - Summarize in about 200 words the current project situation, mentioning progress in relation to design, prospects of achieving purpose, major problems encountered, etc.

Both components of the OPG, the evaluation program and the training program are underway. Under the evaluation program, all technical norms for medical and psychomotor activities within the centers have been reviewed and now are being revised. An information system to collect data which will continuously measure the cost effectiveness of each center has been developed and installed in 5 centers in the Santiago area. This system will be extended to all centers in Chile within the next year. The training program has had a slow start. The initial program development, contracted to the Institute of Nutrition and Food Technology was delayed because of administrative problems and the final curriculum needed additional work by CONIN. As of May 1, 180 volunteers were trained and the curriculum for courses for all staff professionals and auxiliaries were being completed. The education program for parents and community leaders is still in the design phase.

**EVALUATION METHODOLOGY** - Describe the methods used for this evaluation, i.e. was it a regular or special evaluation? was it in accordance with the Evaluation Plan in the PP with respect to timing, study design, scope, methodology and issues? What kinds of data were used and how were they collected and analyzed? Identify agencies and key individuals participating and contributing.

This is the first A.I.D. evaluation of the project. Information was obtained from 1) CONIN's 1977 progress report, submitted to AID 2/78; 2) numerous meetings with CONIN staff to discuss the technical components of the project and 3) site visits to the recuperation centers. Basic issues addressed include:

1) Evaluation Program. Progress of CONIN in development of evaluation methodology for the technical activities of the recuperation center program, the implementation of the technical evaluations, responses to feedback received and the development of an overall information system.

2) Training Program. Progress of CONIN in development and implementation of training programs for professionals, auxiliary staff, volunteers, parents of the malnourished children and leaders of communities.

Documents to be revised to reflect decisions noted page 1 (other side:)

- Project Paper (PP)  Logical Framework  PI Network  Financial Plan
- PIO/T  PIO/C  PIO/P  Project Agreement  Other
- This evaluation brought out ideas for a new project -- a Project Identification Document (PID) will follow.

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15. Evaluation findings about EXTERNAL FACTORS - Identify and discuss major changes in project setting which have an impact on the project. Examine continuing validity of assumptions.

One factor that was not taken into account in the original project is that recruitment of volunteers outside of Santiago is extremely difficult and in many areas no volunteers have been recruited. What this means is that the number of volunteers reached by the training program will be much smaller than scheduled. Also the lack of volunteers in some areas will possibly encourage the development and training of new types of personnel.

17. Evaluation findings about GOAL/SUBGOAL - For the reader's convenience, quote the approved sector or other goal, (and subgoal, where relevant) to which the project contributes. Then describe status by citing evidence available to date from specified indicators and by mentioning progress of other projects (whether or not U.S.) which contribute to same goal. Discuss causes--can progress toward goal be attributed to project, why shortfalls?

The sector goal is to reduce the number of severely malnourished children 0-2 years by 80% by 1982. The recuperation centers have a significant record of recovery of severely malnourished children. 80% of all children who have entered a center leave with the weight for age of a normal child. However, since the program is so very new, there is much more to learn about the physical, the psycho-motor and mental recovery of the child. The OPG is directed to improve the recuperation of the child in terms of 1) more rapid physical recovery; 2) better psycho-motor recovery; 3) teaching the parents of the malnourished children how to prevent malnutrition in their families and care for the children; 4) providing qualified staffs to the recuperation centers through training programs. Basic studies have been completed under the OPG which have recommended changes that are now improving the physical recovery rate of the malnourished children. In another 6 months more information should be available about the effects of changes that have been recommended by the evaluation program. The OPG is trying to increase the effectiveness of the program. An information system has been developed that will provide data that will reflect costs and effectiveness of each center, detect problem areas, and components of the center activities that need improvement.

18. Evaluation findings about PURPOSE - Quote the approved project purpose. Cite progress toward each End-of-Project Status (EOPS) condition. When can achievement be expected? Discuss causes of progress or shortfalls.

The purpose of the OPG is to assist the establishment and improvement of the operation of a country wide network of recuperation centers through 1) establishment of an evaluation system and 2) a systematic training program for the staff of the center, parents of the malnourished children and leaders of target communities.

An information system has been developed and applied in 5 centers in the Santiago Metropolitan area. The data will be used to evaluate the costs and effectiveness of these centers. By June 1979 the information system will be installed in all operating centers. Training courses have been developed for all professionals working in the centers, as well as for auxiliary personnel and volunteers. 180 volunteers have been trained. A seminar is planned for June 1978 to begin the training of professors from all centers throughout Chile. The education program for the parents and community leaders is crucial for the overall success of the recuperation center program. This education program has been the most difficult to design. It is expected that by January 1979 each center should have an ongoing education program for parents and community leaders.

19. Evaluation findings about OUTPUTS and INPUTS - Note any particular success or difficulties. Comment on significant management experiences of host contractor, and donor organizations. Describe any necessary changes in schedule or in type and quantity of resources or outputs needed to achieve project purpose.

The number of training programs implemented in 1977 were fewer than scheduled. The delay in implementation should affect the OPG's objective of training teams for all centers in Chile and education for all parents of the malnourished children. Training programs are now scheduled throughout 1978 and 1979, but an extension of the OPG until December 1979 seems necessary to complete these programs.

As stated in External Factors the number of volunteers to be used in the program has decreased significantly from 4000 to approximately 1000. This volunteer training program will be responsive to the new needs of the program.

The evaluation system is progressing as planned as described in Sec. 18 Summary. CONIN has presented its first evaluation report of the OPG as scheduled.

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1. Evaluation findings about UNPLANNED EFFECTS - Has project had any unexpected results or impact, such as changes in social structure, environment, technical or economic situation? Are these effects advantageous or not? Do they require any change in plans?

In order to help the child's home situation, the recuperation staff has been locating jobs for unemployed parents, giving family planning information, using minimum employment personnel. This signifies that the centers are not only recuperating severely malnourished children but helping families achieve a better standard of living.

CHANGES in DESIGN or EXECUTION - Explain the rationale for any proposed modification in project design or execution which now appear advisable as a result of the preceding findings (items 16 to 20 above) and which were reflected in one or more of the action decisions listed on page 1 or noted in Item 15 on page 2.

The only modification that is recommended is an extension of the project until December 1979. The delays in development and implementation of the training programs, make this extension necessary to achieve the objectives of the grant.

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2. LESSONS LEARNED - What advice can you give a colleague about development strategy-- e.g., how to tackle a similar development problem or to manage a similar project in another country? What can be suggested for follow-on in this country? Similarly, do you have any suggestions about evaluation methodology?

Curative health and nutrition programs must be coordinated with preventative programs. The recuperation center program understood that just to recover a seriously malnourished child (although this was a feat in itself) would be a waste if the child, once back in his parents home, would return to malnourished status. The education program for parents, being developed by the OPG is absolutely necessary to help improve the environment in the child's house. The additional services provided by the center to the parents, i. e., job location, mental health service referral, family planning, etc. are also necessary for "change" in the environment where the child lives.

23. SPECIAL COMMENTS or REMARKS (For AID/W projects, assess likelihood that results of project will be utilized in LDC's).

CHRISTOPHER

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