

388001001023

REPORT U-446  
**388001001**  
**PI-AAE-020-A11**

PROJECT APPRAISAL REPORT (PAR)

PROJECT NO. <b>388-0010 (CARE)</b>	START DATE <b>4/1/76</b>	END DATE <b>3/31/77</b>	COUNTRY <b>Bangladesh</b>	PAR SERIAL NO. <b>77-4</b>
---------------------------------------	-----------------------------	----------------------------	------------------------------	-------------------------------

**Coordination Education and Agricultural Development Program (CE&D)**

6. PROJECT DURATION Begin FY <b>76</b> Ends FY <b>77</b>	DATE OF THIS PROP <b>Sept 15, 75</b>	8. DATE LATEST REV -	9. DATE PRIOR PAR -
10. U.S. FUNDING	a. Cumulative Obligation Thru Prior FY: \$ <b>0-</b>	b. Current FY Estimate Budget: \$ <b>170,172</b>	c. Estimated Budget to After Current FY: \$ <b>258,000</b>

11. KEY ACTION AGENTS (Contractor, Participating Agency or Voluntary Agency)

a. NAME	b. CONTRACT, PASA OR VOL. AG. NO.
<b>CARE</b>	

1. NEW ACTIONS PROPOSED AND REQUESTED AS A RESULT OF THIS EVALUATION

A. CARE PROJECT	B. LIST OF ACTIONS	C. PROPOSED ACTION COMPLETION DATE
X	Prepare and sign the next tranche contract.	June 1, 1977
X	Prepare a scope of work for the next contract which will address the following project aspects: <ul style="list-style-type: none"> <li>- Development projects carried out increasingly by TCCAs in planning, implementation and evaluation.</li> <li>- Ways to improve TPO and other thana officials relationships.</li> <li>- Ways to "replicate" the village cinema effort by IRDP</li> </ul>	May, 1977
X	Submit to Mission formal letter on TCCA salary structures and their need to be upgraded.	May, 1977
X	Decide whether an "outreach" training program of IRDP staff should be launched.	May, 1977
X	Make arrangements for subsequent project disbursements to be done in Dacca by USAID.	May, 1977

D. REPLANNING REQUIRES		E. DATE OF MISSION REVIEW:	
REVISED OR NEW:	<input type="checkbox"/> PROP <input type="checkbox"/> PIP <input type="checkbox"/> PRO/AG <input checked="" type="checkbox"/> PIO/T <input type="checkbox"/> PIO/C <input type="checkbox"/> PIO/P	<b>4-27-1977</b>	
PROJECT MANAGER: TYPED NAME, SIGNED INITIALS AND DATE <b>Bert Kurland, IDD</b>		MISSION DIRECTOR: TYPED NAME, SIGNED INITIALS AND DATE <b>Joseph S. Toner</b>	

**II. PERFORMANCE OF KEY INPUTS AND ACTION AGENTS**

A. INPUT OR ACTION AGENT	B. PERFORMANCE AGAINST PLAN							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE (X)				
	UNSATISFACTORY		SATISFACTORY			OUTSTANDING		LOW		MEDIUM		HIGH
	1	2	3	4	5	6	7	1	2	3	4	5
<b>CARE</b>					<b>X</b>							<b>X</b>

Comment on key factors determining rating:

**CARE has made satisfactory progress in reorganizing the accounting in three thanas, reorganizing training and education efforts of the TTDC's and making Development Funds work effectively in 6 thanas. Two thanas have superior performance (Burhanuddin & Mirzapur), two were launched 8 months ago and are performing beyond expectations (Kalihati & Gopalpur), one is developing satisfactorily (Kaliakair) and one is under performing (Bhola) due to lack of cooperation on the part of local officials. One Thana (Daulatkhan) was discontinued January 1977 due to TCCA lack of interest and cooperation.**

4. PARTICIPANT TRAINING	1	2	3	4	5	6	7	1	2	3	4	5
-------------------------	---	---	---	---	---	---	---	---	---	---	---	---

Comment on key factors determining rating:

5. COMMODITIES	1	2	3	4	<b>X</b>	6	7	1	2	3	<b>X</b>	5
----------------	---	---	---	---	----------	---	---	---	---	---	----------	---

Comment on key factors determining rating:

**The provision of agriculture commodities by CARE is being gradually taken over by the Burhanuddin TCCA.**

6. COOPERATING COUNTRY	a. PERSONNEL <b>IRDP</b>	1	2	3	<b>X</b>	5	6	7	1	2	<b>X</b>	4	5
	<del>NON-IRPD</del>												
	b. OTHER <b>TTDC OFFICERS</b>				<b>X</b>						<b>X</b>		

Comment on key factors determining rating:

**The planning and management skills and willingness to work in rural areas at Burhanuddin thana have been superior, negative in Bhola thana, and as planned in the remaining 4 thanas. All other factors were as planned or superior.**

7. OTHER DONORS	<b>NA</b>	1	2	3	4	5	6	7	1	2	3	4	5
-----------------	-----------	---	---	---	---	---	---	---	---	---	---	---	---

(See Next Page for Comments on Other Donors)

AID 1020 25:10-76 PAGE 3 PAR	PROJECT NO. <b>388-0010 (CARE)</b>	PERIOD <b>4/1/76 - 3/31/77</b>	COUNTRY <b>Bangladesh</b>	PAR SERIAL NO. <b>77-4</b>
---------------------------------	---------------------------------------	-----------------------------------	------------------------------	-------------------------------

II. 7. Continued: Comment on key factors determining rating of Other Donors

### III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage Rate Amount)					END OF PROJECT
		CUMU- LATIVE PRIOR FY	CURRENT FY		FY ____	FY ____	
			TO DATE	TO END			
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS		COMMENT:					
1.	<b>Reorganized accounting</b>	<p><b>Reorganized accounting basically means the monitoring of cash in hand (collections) and of excess deposits to banks for all six thanas. This is now done by TCCAs in two thanas: Mirzapur and Burhanuddin.</b></p>					
2.	<b>Reorganized training and education</b>	<p>COMMENT:</p> <ul style="list-style-type: none"> <li>- <b>Required report submitted to IKDP but no action taken upon it by them to date.</b></li> <li>- <b>Two training officers, appointed by CARE make weekly reports on the quality of TTDC training meetings. Suggestions made are not implemented. Improved strategy necessary.</b></li> </ul>					
3.	<b>Development funds working</b>	<p>COMMENT:</p> <p><b>Ninety - one development funds have over Tk. 2000 each. Self sufficiency will be achieved when Tk. 10,000 is reached and maintained.</b></p>					

AID 1020 25 (110-70)	PROJECT NO. <b>388-0010(CARE)</b>	PAR FOR PERIOD <b>4/1/76 - 3/31/77</b>	COUNTRY <b>Bangladesh</b>	PAR SERIAL NO. <b>77 - 4</b>
----------------------	--------------------------------------	---	------------------------------	---------------------------------

IV. PROJECT PURPOSE

A. 1. Statement of purpose as currently envisaged. 2. Same as in PROP?  YES  NO

**Establish effective cooperative management system**

1. Conditions which will exist when above purpose is achieved.	2. Evidence to date of progress toward these conditions.
<p><b>A. Weekly receipts written and checked by IRDP accountant</b></p> <ul style="list-style-type: none"> <li>- 98% loan collections</li> <li>- 50% goodstanding societies</li> </ul> <p><b>B. TCCA staff visits (CARE staff phased out of this activity by April 1977)</b></p> <p><b>C. Development funds sufficient of external funding</b></p>	<p><b>A. Mirzapur is preparing monthly accounting reports on their own for last 4 months; Burhanuddin, since Feb. 77.</b></p> <ul style="list-style-type: none"> <li>- 97% loan collections</li> <li>- Three have reached targets:</li> </ul> <p>Burhanuddin : 81 out of 149 KSS are in goodstanding  Mirzapur : 90 " " 188 " " " "  Kaliakair : 88 " " 129 " " " "</p> <p>Kotwali &amp; Gopalpur Thanas begun 8 months ago have 92 out of 109, and 50 out of 103 respectively in GS. Bhola has 41 out of 129 KSS in goodstanding</p> <p style="text-align: right;">(over)</p>

V. PROGRAMMING GOAL

A. Statement of Programming Goal

**Increased income of KSS (primary cooperative societies) members.**  
**Subsector goal: Increased efficiency of cooperative services to members.**

B. Will the achievement of the project purpose make a significant contribution to the programming goal, given the magnitude of the national problem? Cite evidence.

**It is estimated that through the CARE commodity procurement services Tk. 10,550 of increased income were generated for 74 participating KSS: These benefits will be more closely monitored in the future. However, in spite of the satisfactory achievement of this project the size of the effort must be placed in perspective : this project addresses six thanas out of a 200 thana total IRDP program and that out of 423 thanas total in the country. Impact therefore is necessarily gradual and requires other contributions outside the scope of this project.**

2. Evidence to date of progress toward these conditions.

B. Total targets : 13,115  
Achieved : 19,396

- TCCA lectures : Target - 512; Achieved - 440
- TTDC attendance by Mgrs: Target - 6660; Achieved - 5340
- KSS bi-weekly meetings: Target - 1344; Achieved - 1376
- Bulletin boards built : Target - 135; Achieved - 152

C. Total Dev Funds in operation in 6 thanas 320

Total deposits :                      Tk. 432,500  
Effective utilization:                      91

## Attachment A

PAR 77-4

Project 388-0010 (CARE)

Statement showing CARE activities in  
different working thanas

, Bhola B/uddin D/Khan Mz. pur K. Kair Kotwali G. pur

**A. Goodstanding KSS  
Performance**

**1. KSS Participating  
in each thana**

December, 1974	97	129	104	-	-	-	-
December, 1975	108	136	104	176	-	-	-
March, 1976	113	136	104	179	129	-	-
March, 1977	129	149	104	188	129	109	103
		(Mar.)	(dec	(Mar.)	(Feb/77)	(Mar.)	(Feb/77)

**2. PIE Target for  
goodstanding KSS**

4th Quarter/76	43	43	(43)	43	43	-	-
1st Q	52	72	-	72	52	-	-
2nd Trimester/77	64	84	-	84	66	45	45

**3. Goodstanding KSS**

December, 1974	26	-	-	-	-	-	-
December, 1975	39	20	33	39	-	-	-
March, 1976	42	47	9	46	-	-	-
March, 1977	41	81	30	90	88	92	50

(Figures not  
cumulative)

(Mar.) (Mar.) (Dec/76) (Mar.) (Mar.) (Mar.) (Mar.)

Bhola B/uddin D/Khan Mz.pur K. Kair Kotwali G.pur

B. TCCA & KSS Meetings

1. TCCA Staff Visit

a. Base line/month

December 1974	-	-	-	-	-	-	-
December, 1975	44	56	83	120	-	-	-
March, 1976	121	167	57	299	-	-	-
March, 1977	265	310	-	522	295	502	344
	(Feb/77)	(Feb/77)		(Mar.)	(Mar.)	(Feb/77)	(Feb/77)

b. Targets for TCCA visits(quarter)

4th Quarter/76	385	385	(385)	385	385	-	-
1st Trimester/77	1140	1080	-	1280	1120	-	-
2nd Trimester/77	1140	1080	-	1280	1120	975	975

(Figures are Target cumulative) Totals:

2665	2545	385	2945	2625	975	975
------	------	-----	------	------	-----	-----

= 13,115

c. TCCA Visit

actual figures last 12 months

March, 1976	121	167	57	299	-	-	-
April "	144	302	282	301	278	-	-
May "	82	390	368	247	296	-	-
June "	241	387	401	407	249	-	-
July "	207	472	490	432	282	-	-
August "	151	111	323	476	141	-	-
Sept. "	217	248	89	261	135	-	-
Oct. "	268	356	127	370	230	?	?
Nov. "	284	393	86	511	354	530	143
Dec. "	330	292	268	451	247	525	178
Jan. '77 "	262	369	x	395	328	575	328
Feb. "	265	310	x	408	312	502	344

**Totals:** 2,572 3,797 2,491 4,559 2,852 2,132 993

Total 19,396

Bhola B/uddin D/Khan Mz. pur K. Kair Kotwall G. pur

2. TTDC Lectures

a. Target for last 8 months

July/76-Feb/77	72	72	72	112	112	36	36
----------------	----	----	----	-----	-----	----	----

b. <u>Lecture delivered at TTDC from July/76-Feb/77</u>	69	66	24	67	79	82	53
	(Feb)	(Feb)	(Nov)	(Feb)	(Feb)	(Jan)	(Feb)

3. TTDC Attendance  
Actual attendance

a. PIE Target for 8 months attendance

July/76-Feb/77	1770	2110	1440	2340	1980	660	660
----------------	------	------	------	------	------	-----	-----

b. July/76-Feb/77	1247	1826	663	2288	2165	1761	1259
			(Dec/76)	(Mar)	(Mar)		

4. Bulletin Board  
Produced

a. Built as of July/76	48	70	38	86	20	-	-
------------------------	----	----	----	----	----	---	---

b. <u>Target (Increase over 8 months)</u>	19	13	-	98	40	20	20
---	----	----	---	----	----	----	----

c. Total Bulletin Boards Built by Feb/77	69	86	x	113	70	51	43
--	----	----	---	-----	----	----	----

	<u>Bhola</u>	<u>B/uddin</u>	<u>Mz.pur</u>	<u>K.Kair</u>	<u>Kotwali</u>	<u>G.Pur.</u>
<b>C. <u>Development Funds</u></b>						
1. Number Mar 1976	32	39	10	-	-	-
Feb 1977	47	79	58	54	43	39
2. Tk. Deposits	56,910	104,000		142,000	53,000	75,900
3. Withdrawals						
As of March 1977*						
Number	7	26	8	-	14	36
Tk. value	7,500	28,800	8,900		6,800	13,300

\* In July 1976 there existed 10 Development funds in two thanas which had Tk. 13,900 worth of withdrawals.