

6/29/73

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PROJECT APPRAISAL REPORT (PAR)

1. PROJECT NO. 493-11-740-235	2. PAR FOR PERIOD: 1/1/72 TO 5/31/73	3. COUNTRY Thailand	4. PAR SERIAL NO. 73-7
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5. PROJECT TITLE

Commodity Management

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6. PROJECT DURATION: Began FY 72 Ends FY 74	7. DATE LATEST PROP 12/23/71	8. DATE LATEST PIP --	9. DATE PRIOR PAR --
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10. U.S. FUNDING	a. Cumulative Obligation Thru Prior FY: \$ 40,000	b. Current FY Estimated Budget: \$ 147,000	c. Estimated Budget to completion After Current FY: \$ 70,000
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11. KEY ACTION AGENTS (Contractor, Participating Agency or Voluntary Agency)

a. NAME	b. CONTRACT, PASA OR VOL. AG. NO.
None	

I. NEW ACTIONS PROPOSED AND REQUESTED AS A RESULT OF THIS EVALUATION

A. ACTION (X)			B. LIST OF ACTIONS	C. PROPOSED ACTION COMPLETION DATE
USAID	AID/W	HOST		
X			1. USOM participant funds should be made available early in FY 1974 so that the remainder of the Bureau of the Budget (BOB) candidates can leave for training as soon as possible.	
X			2. USOM should consider providing additional participant slots to the BOB and to the Ministries cooperating with the National Institute of Resources Management (NIRM) in this activity. An appropriate channel by which to fund such participants after FY 1974 would be through the Special Participant Training Program. In this regard the Technical Office should be responsible for preparing the necessary justification for the USOM Director's review.	Dec. 31, 1973
X			3. Some additional requirements for USOM assistance might flow out of the special TDY assistance that USOM is providing in the Evaluation and Reports Division. Serious RTG requests in this area should receive USOM consideration.	

D. REPLANNING REQUIRES	E. DATE OF MISSION REVIEW
REVISED OR NEW: <input type="checkbox"/> PROP <input type="checkbox"/> PIP <input type="checkbox"/> PRO AG <input type="checkbox"/> PIO/T <input type="checkbox"/> PIO/C <input type="checkbox"/> PIO/P	6/12/73

PROJECT MANAGER: TYPED NAME, SIGNED INITIALS AND DATE C. H. Roller	MISSION DIRECTOR: TYPED NAME, SIGNED INITIALS AND DATE Rey M. Hill
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6/19/73

6/25/73

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II. PERFORMANCE OF KEY INPUTS AND ACTION AGENTS

A. INPUT OR ACTION AGENT N/A	B. PERFORMANCE AGAINST PLAN							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE (X)				
	UNSATISFACTORY		SATISFACTORY			OUTSTANDING		LOW		MEDIUM		HIGH
	1	2	3	4	5	6	7	1	2	3	4	5
1.												
2.												
3.												

Comment on key factors determining rating

4. PARTICIPANT TRAINING	1	2	3	4	5	6	7	1	2	3	4	5
					X							X

Comment on key factors determining rating

RTG performance in selecting and processing candidates has been as planned. However, delays in U.S. project funding has handicapped the timely enrollment of participants. This will definitely affect the original timetable for returning to project related positions of participants in both the academic and observer portions of this project.

5. COMMODITIES	1	2	3	4	5	6	7	1	2	3	4	5
						X					X	

Comment on key factors determining rating

The AID financed commodity input into this project is minimal. Funds were available for procurement of limited quantities of technical publications and training films. The RTG has used these commodities in an exemplary manner especially considering that publications and films in the commodity management area are new to Thailand. Other commodities required for the success of this project are being provided by the RTG and from U.S. Situs excess property.

6. COOPERATING COUNTRY	a. PERSONNEL	1	2	3	4	5	6	7	1	2	3	4	5
	b. OTHER				X								X

Comment on key factors determining rating

- a. In the beginning it was not expected that this project had to provide large scale consulting assistance to various RTG agencies in their commodity management improvement activities. BOB lacked sufficient technically trained specialists to provide the required assistance. However, because of improved communications and interest in this project the NIEM was able to obtain interministerial personnel to fill the gap.
- b. In August 1972 the NIEM began publication of a Monthly Newsletter on resources management which serves as a media for professional articles on all aspects of this subject. Many informal groups have been formed to further discuss and consider ways of improving resources management in Thailand. Three Thai universities have established regular courses in resources management at the master degree level.

7. OTHER DONORS	N/A	1	2	3	4	5	6	7	1	2	3	4	5
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(See Next Page for Comments on Other Donors)

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ii. 7. Continued: Comment on key factors determining rating of Other Donors

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					
		CUMULATIVE PRIOR FY	CURRENT FY		FY 74	FY ____	END OF PROJECT
			TO DATE	TO END			
Draft commodity procurement and distribution regulations and operating procedures will be completed by the end of FY 1974.	PLANNED	0%	40%	50%	50%		100%
	ACTUAL PERFORMANCE	0%	40%				
	REPLANNED						
Develop a real property management system by the end of FY 1974 with implementing instructions.	PLANNED	0%	20%	25%	75%		100%
	ACTUAL PERFORMANCE	0%	20%				
	REPLANNED						
Directly responsible for planning and managing seminars by FY 1972.	PLANNED	100%					100%
	ACTUAL PERFORMANCE	100%					
	REPLANNED						
The NIRM sub-committee on devel. of standards & position classification for resources management in the RTG Civil Service will complete & forward career standards to the Civil Service Commission for implementation.	PLANNED	0%	95%	100%			100%
	ACTUAL PERFORMANCE	0%	0%				
	REPLANNED			0%	50%		50%
B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS		COMMENT: A Commodity Distribution Management sub-committee with representatives from the BCB, Port Authority, DTEC, RTA and civilian agencies was established in Feb. 1972. They have met for a half day weekly since then and are making satisfactory progress. They are expected to meet the project target for completion.					
1. Draft of commodity procurement and distribution regulations and operating procedures.							
2. Develop real property management system.		COMMENT: USOM and BOB are providing assistance in developing a comprehensive real property management system which includes an updated inventory, survey and mapping for these properties, and valuation, to the Treasury Dept. The new management system will encompass standardized regulations and procedures to guide all RTG agencies in these areas.					
3. Directly responsible for planning and managing seminars by end of FY 1972.		COMMENT: The role of the USOM Advisor in this area was to assist only in the development of curricula for initial training programs and training texts and aids. By end FY 1972 the NIRM assumed complete responsibility for development of programs of instruction, training aids, and for making all arrangements for Thai instructors.					

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II. 7. Continued: Comment on key factors determining rating of Other Donors

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					END OF PROJECT
		CUMU- LATIVE PRIOR FY	CURRENT FY		FY <u>74</u>	FY _____	
			TO DATE	TO END			
Six instructors by end of FY 1974 with 1 year USOM participant training.	PLANNED	0	0	2	4*		6
	ACTUAL PERFORM- ANCE	0	0				
	REPLANNED			0	6**		6
Short-term training in commodity management outside Thailand for personnel from various ministries to occupy key positions in their respective ministries upon their return.	PLANNED	0	2*	10	4		14
	ACTUAL PERFORM- ANCE	0	2				
	REPLANNED			2	12**		14
The NIRM will be training RTG executive and line employees in the fundamental concepts and benefits of commodity management.	PLANNED	200	200	250	550		1,042
	ACTUAL PERFORM- ANCE	225	212				
	REPLANNED			267	550		1,042
	PLANNED						
	ACTUAL PERFORM- ANCE						
	REPLANNED						
B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS	COMMENT:						
1.							
2.	COMMENT:						
3.	COMMENT:						
	* Training extended from 1 year to 18 month program. Instructors available to institute within Thailand will adequately fill void until participants return in FY 1975.						
	** Four will return in FY 1975.						

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IV. PROJECT PURPOSE

A. 1. Statement of purpose as currently envisaged.

2. Same as in PROP? YES NO

To assist the RTG in institutionalizing a capacity for continuously upgrading its commodity management systems. This includes cooperating with the RTG in training leadership, expanding the commodity management discipline, establishing a viable organization structure, developing analytical capability, and promoting bureaucratic linkages.

B. 1. Conditions which will exist when above purpose is achieved.

2. Evidence to date of progress toward these conditions.

- | | |
|--|--|
| <ol style="list-style-type: none"> 1. By end of FY 74 the NIRM will be established and operating independently within the BOB with a specialized full time staff of at least fifteen technicians. 2. The NIRM will utilize both its own personnel resources and those from other related public and private sources in conducting resource management training seminars. 3. By end of FY 74 the NIRM will have completed an analysis of the Commodity Procurement and Distribution System in the RTG with a view towards forwarding a set of recommended revised regulations to the Government for approval and promulgation. | <ol style="list-style-type: none"> 1. The NIRM has on board 17 personnel which exceeds the target originally established. They are currently operating independently as planned. 2. The NIRM has made extensive use of many resources of other agencies including approximately 50 instructors, 30 officials in the development of standard regulations and procedures for government-wide application, and about 15 personnel in assisting various RTG agencies in commodity management operations. 3. Regulations and procedures are being developed by two interministerial Committees. One Committee is developing procurement regulations. The other is developing regulations on commodity distribution. These two sets of regulations will provide guidelines to all RTG agencies and will be the first regulations of this kind ever developed in Thailand. |
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V. PROGRAMMING GOAL

A. Statement of Programming Goal

To improve the management and administration of commodity resources throughout the RTG so as to upgrade the effectiveness and efficiency of government activities and services.

B. Will the achievement of the project purpose make a significant contribution to the programming goal, given the magnitude of the national problem? Cite evidence.

The achievement of project goals will contribute substantially in establishing a logical regulatory and procedural framework for the management and administration of commodity resources. New permanent linkages established by the National Institute of Resources Management and the Treasury Department will assist materially in improving capabilities pertaining to the management of government owned real properties. New proposed legislation developed through the project will provide for centralized management by the Treasury Department of construction, alteration, leasing and general administration of all real properties used by the RTG along the lines of the U.S. General Services Administration. Pending adoption of the proposed legislation, the management improvements resulting from joint BOB-Treasury Department activities will facilitate identification, registration, valuation, leasing and disposal of real properties.