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PROJECT APPRAISAL REPORT (PAR)

1. PROJECT NO. 690-11-660-005	2. PAR FOR PERIOD: June 1973 TO June 1974	3. COUNTRY BLS	4. PAR SERIAL NO. 74-3
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8. PROJECT TITLE

University of Botswana, Lesotho and Swaziland

4p

6. PROJECT DURATION: Began FY 69 Ends FY 78	7. DATE LATEST PROP Nov. 26, 1972	8. DATE LATEST PIP	9. DATE PRIOR PAR June 1973
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10. U.S. FUNDING	a. Cumulative Obligation Thru Prior FY: \$1,843,000	b. Current FY Estimated Budget: \$190,000	c. Estimated Budget to completion After Current FY: \$1,167,000
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11. KEY ACTION AGENTS (Contractor, Participating Agency or Voluntary Agency)

a. NAME	b. CONTRACT, PASA OR VOL. AG. NO.
TransCentury Corp	Contract

I. NEW ACTIONS PROPOSED AND REQUESTED AS A RESULT OF THIS EVALUATION

A. ACTION (X)			B. LIST OF ACTIONS	C. PROPOSED ACTION COMPLETION DATE
USAID	AID/W	HOST		
			<p>Although this evaluation indicates a reasonably successful attainment of planned project outputs there is a need to reassess the type and magnitude of these outputs to determine their continuing validity in terms of evolving needs of the University.</p> <p>To effectively serve the project purpose more emphasis should be given to increasing efficiency rather than continue to stress the growing size of the University. The University administration is aware of this evolving shift in priorities and has requested that AID investigate the area of administration/management as a valid one for US donor assistance. Consequently this project may be redirected to meet changing conditions.</p>	

D. REPLANNING REQUIRES	E. DATE OF MISSION REVIEW
REVISED OR NEW: <input checked="" type="checkbox"/> PROP <input type="checkbox"/> PIP <input type="checkbox"/> PRO AG <input type="checkbox"/> PIO/T <input type="checkbox"/> PIO/C <input type="checkbox"/> PIO/P	6/10/74

PROJECT MANAGER: TYPED NAME, SIGNED INITIALS AND DATE	MISSION DIRECTOR: TYPED NAME, SIGNED INITIALS AND DATE
Thomas G. McDonough 6/15/74	Charles D. Ward 6/16/74

II. PERFORMANCE OF KEY INPUTS AND ACTION AGENTS

A. INPUT OR ACTION AGENT CONTRACTOR, PARTICIPATING AGENCY OR VOLUNTARY AGENCY	B. PERFORMANCE AGAINST PLAN							C. IMPORTANCE FOR ACHIEVING PROJECT PURPOSE (X)					
	UNSATISFACTORY		SATISFACTORY			OUT-STANDING		LOW		MEDIUM		HIGH	
	1	2	3	4	5	6	7	1	2	3	4	5	
1. Trans Century Corp			X								X		
2.													
3.													

Comment on key factors determining rating: The Contractor has not had to recruit new personnel during this reporting period and it is likely that the Contractor will not be called upon to recruit additional personnel for the remainder of the project. Thus Contractor impact on project progress this period is minimal. However in terms of Contractor personnel well-being, there have been numerous instances when the Contractor has not provided expected backstopping to personnel on board. Such things as letters going unanswered and contract amendments being delayed for months are common.

4. PARTICIPANT TRAINING					X									
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Comment on key factors determining rating: All current participant training slots have been filled. Nine participants have successfully completed their training and all are assigned to responsible positions. Six more participants are currently in training in the U.S.

5. COMMODITIES			X								X			
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Comment on key factors determining rating: The basic science lab equipment has arrived for the new Botswana and Lesotho campuses. Despite some difficulties with specifications and per property accounting, satisfactory use is being made of most of the items. One other piece of equipment, an accounting machine, arrived at ULLS in unusable condition. A resolution to this problem is now being sought.

6. COOPERATING COUNTRY	a. PERSONNEL					X								
	b. OTHER					X								X

Comment on key factors determining rating: Cooperating Country for the purposes of this PAR equates as the University ULLS. The University in general is cooperative when responding to OSARAC requests. All DPEX personnel are treated as any other faculty member. Equipment procured is properly used. Disturbing however is the slowness with which ULLS is moving toward significant localization and the apparent reluctance by ULLS to correct obvious inefficiencies such as short academic year, a top heavy administration, excessive per student costs and an overly low pupil-faculty ratio.

7. OTHER DONORS					X									X
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(See Next Page for Comments on Other Donors)

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II. 7. Continued: Comment on key factors determining rating of Other Donors The University is well endowed with donors both private and government. In fact it is dependent upon them to continue at its present level of operation. Most donor assistance essentially amounts to budgetary support. Donors make little attempt to directly influence the policies of the University. Perhaps the donors should adopt united conditional terms for assistance which would urge the University to correct obvious weaknesses (see 6 above). In cooperation with the U.K. and Canada, the U.S. contributed \$400,000 through this project toward construction of the new campuses in Botswana and Swaziland.

III. KEY OUTPUT INDICATORS AND TARGETS

A. QUANTITATIVE INDICATORS FOR MAJOR OUTPUTS		TARGETS (Percentage/Rate/Amount)					
		CUMULATIVE PRIOR FY	CURRENT FY		FY ____	FY ____	END OF PROJECT
			TO DATE	TO END			
<p>III. Key Output Indicators & Targets</p> <p>This project gives broad general assistance to the University's overall process of development. Essentially it is manpower budgetary support. A basic assumption upon which the project is based is that the University will develop faster and offer quality education quicker for greater numbers of students sooner with our assistance than without it. This project is concerned with the total development of the University and is part of a multi-donor effort to make the University bigger and better in all respects. The University's progress toward growth is directed by a number of studies</p>	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
	PLANNED						
	ACTUAL PERFORMANCE						
	REPLANNED						
B. QUALITATIVE INDICATORS FOR MAJOR OUTPUTS	COMMENT: (see PROP Revision No.1) and the administration is guiding the University according to the recommendations of these studies. The total continuous growth of the University is made possible by the contributions of numerous donors, AID is one. The University develops in						
1.							
2.	COMMENT: any one aspect not because of a single donor but because of the combined inputs of all donors. Thus it is difficult if not impossible to attribute this project as the sole cause for any particular aspect of an improved University with the possible exception of those faculty members who trained as participants.						
3.	COMMENT:						

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IV. PROJECT PURPOSE

A. 1. Statement of purpose as currently envisaged.

2. Same as in PROP? YES NO

To increase the capacity of ULS to partially meet the expanding need for middle and high level manpower in the BLS countries.

B. 1. Conditions which will exist when above purpose is achieved.	2. Evidence to date of progress toward these conditions.
<p>Increased number of individuals enrolled for training for middle and high level positions.</p> <p>Increased courses offerings within each faculty.</p> <p>Better equipment available for wider student use.</p> <p>Decreased dependency on expatriate staff.</p> <p>A greatly expanded physical facility at the new Part I Centers in Botswana and Swaziland.</p>	<p>Between the inception of this project and the past academic year enrollment at ULS increased from 348 to over 1,000.</p> <p>The faculties of Agriculture, Education, Humanities and the Department of Extra Mural Studies have all substantially increased their offerings.</p> <p>Approximately \$100,000 worth of science equipment has been made available for student use.</p> <p>Of 15 participants identified to replace U.S. OPLX personnel nine have returned from study and are teaching in positions commensurate with their training.</p> <p>Both new campuses were operational during the 1973-74 academic year.</p>

V. PROGRAMMING GOAL

A. Statement of Programming Goal

To increase the quality and quantity of local, middle and high level manpower in the participating countries.

B. Will the achievement of the project purpose make a significant contribution to the programming goal, given the magnitude of the national problem? Cite evidence. The achievement of the project purpose will make a significant contribution to the programming goal. Each of the BLS countries is increasingly more interested in a program of localization and intends to rely less and less on the use of expatriate manpower. The increased rate of enrollment at ULS and the expansion of staff, equipment and physical facilities indicate a greater graduate output. These ULS graduates are remaining in the BLS countries for their life's work.